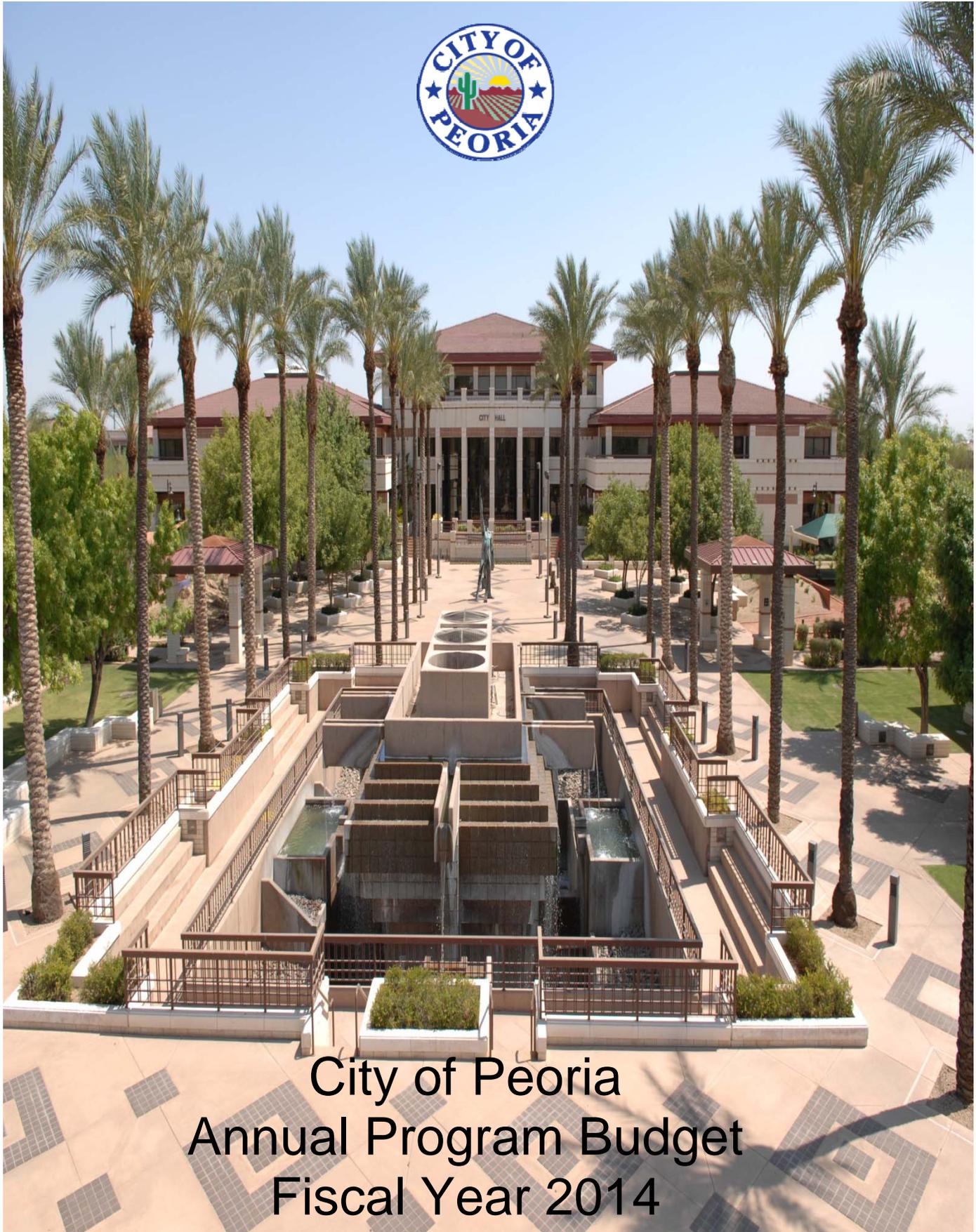


City of Peoria, Arizona Annual Program Budget FY 2014



peoriaaz.gov



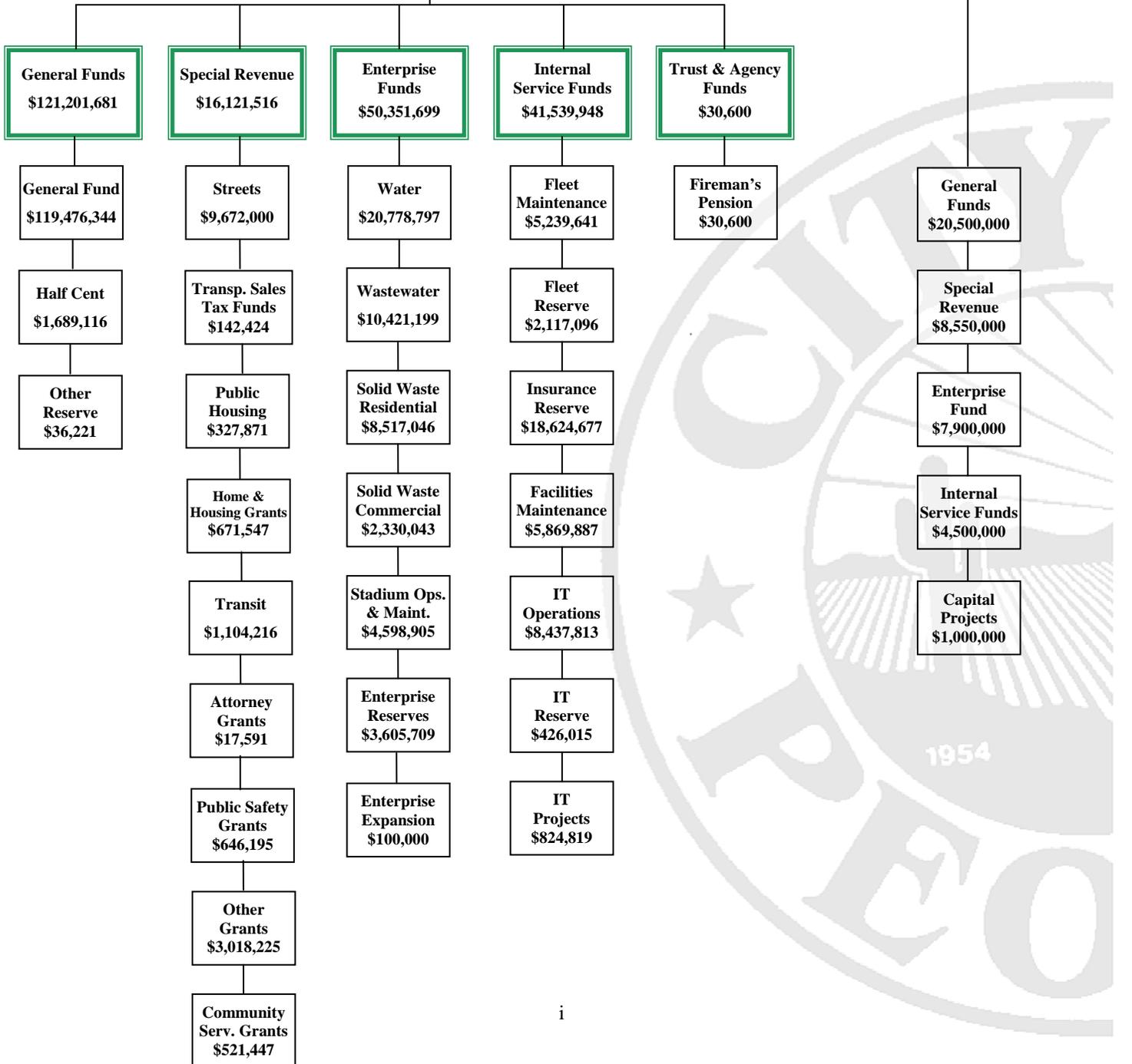


City of Peoria
Annual Program Budget
Fiscal Year 2014

Fiscal Year 2014 Total Budget \$468,000,000

**Operations
\$229,245,444**

**Contingency
\$42,450,000**



Long-Term Debt
\$42,196,374



Capital Projects
\$154,108,182

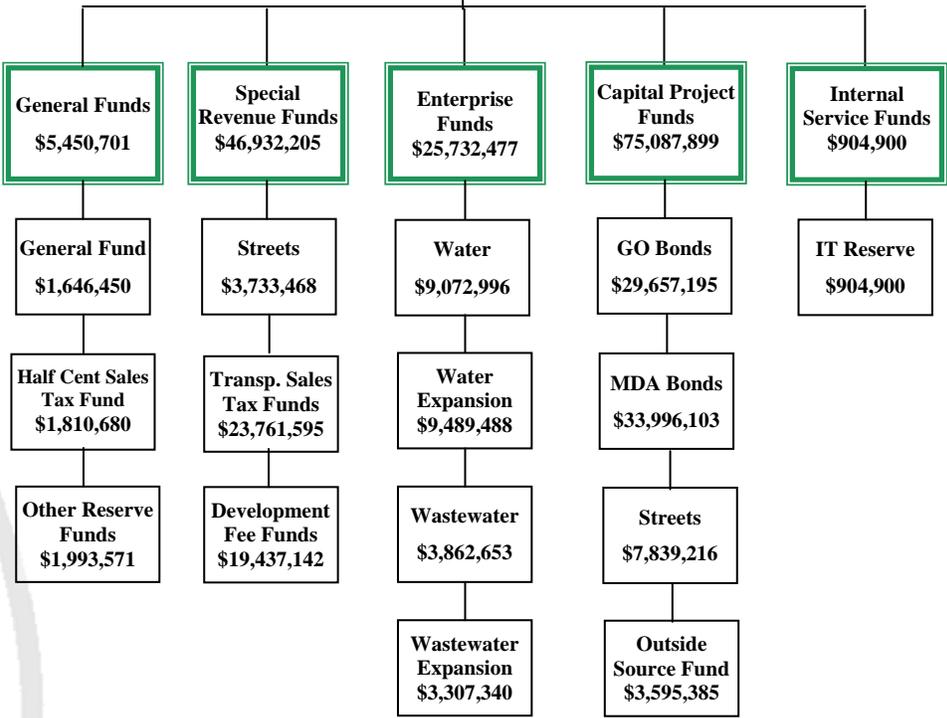


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City of Peoria Annual Program Budget Fiscal Year 2014

Bob Barrett
Mayor

Ron Aames
Councilmember

Cathy Carlat
Councilmember

John Edwards
Councilmember

Carlo Leone
Councilmember

Bill Patena
Councilmember

Tony Rivero
Vice-Mayor

Carl Swenson
City Manager

Susan J. Daluddung, *Deputy City Manager*

Jeff Tyne, *Deputy City Manager*

George Anagnost
Municipal Judge

John Schell
Governmental Affairs Director

John Imig
Information Technology Director

Stephen M. Kemp
City Attorney

Bobby Ruiz
Fire Chief

Bo Larsen
Public Information Director

John Sefton
Community Services Director

Roy Minter
Police Chief

Bill Mattingly
Public Works/Utility Operations Director

Andrew Granger
Engineering Director

Rhonda Geriminsky
City Clerk

Scott Whyte
Economic Development Services Director

Julie Ayers
Human Resources Director

Brent Mattingly
Finance Director

Chris Jacques
Planning and Community Development Director



City of Peoria Core Values

“The City of Peoria team members share a commitment to provide quality service for our community.”

P Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and “follows through” on development and completion of assignments.

A Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.



City of Peoria Council Districts



**Mayor
Bob Barrett**



**Vice Mayor
Tony Rivero**
Acacia District



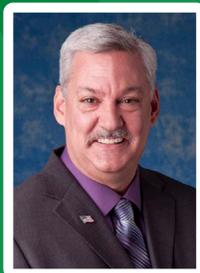
**Councilmember
Ron Aames**
Palo Verde District



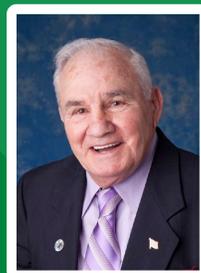
**Councilmember
Bill Patena**
Ironwood District



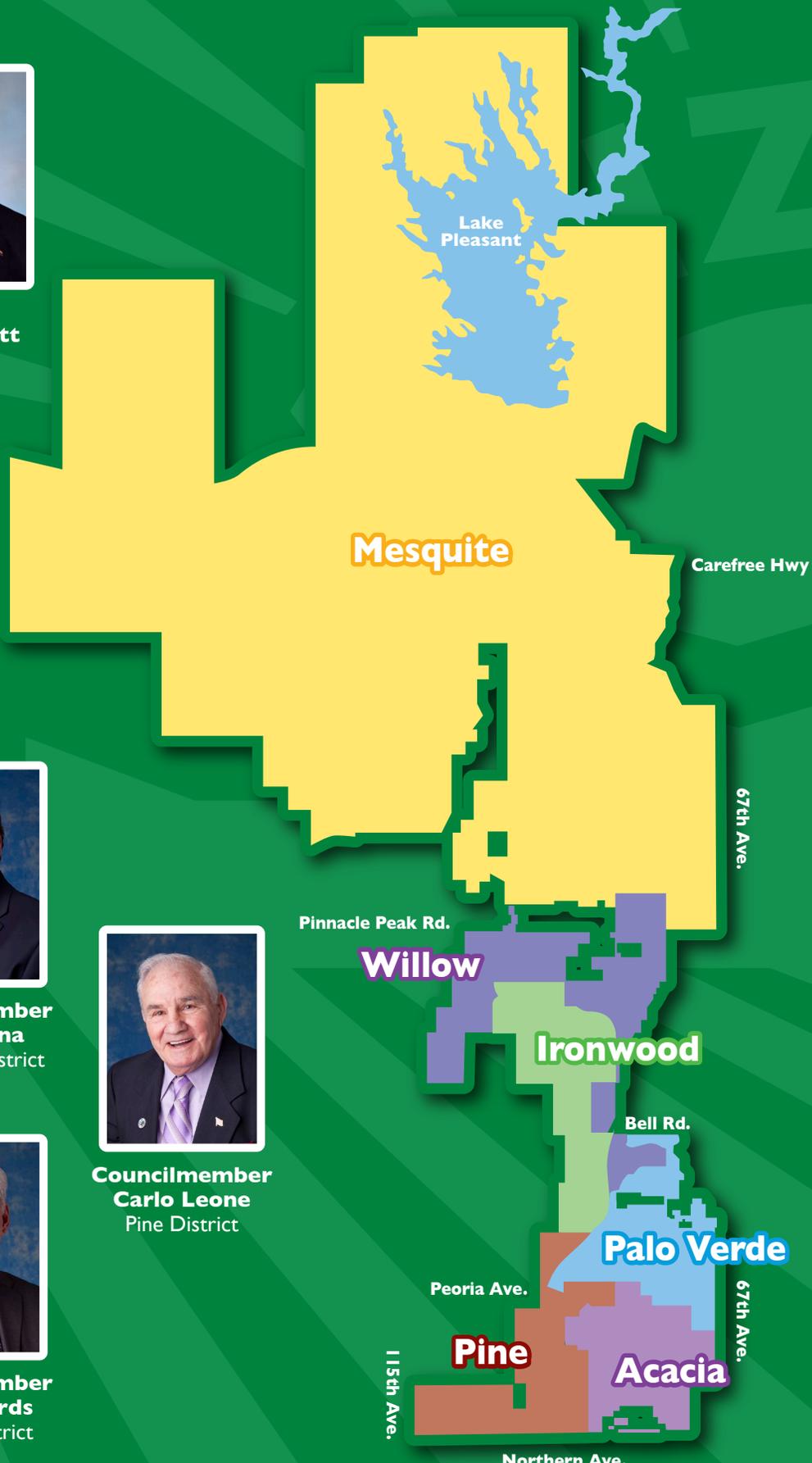
**Councilmember
Cathy Carlat**
Mesquite District



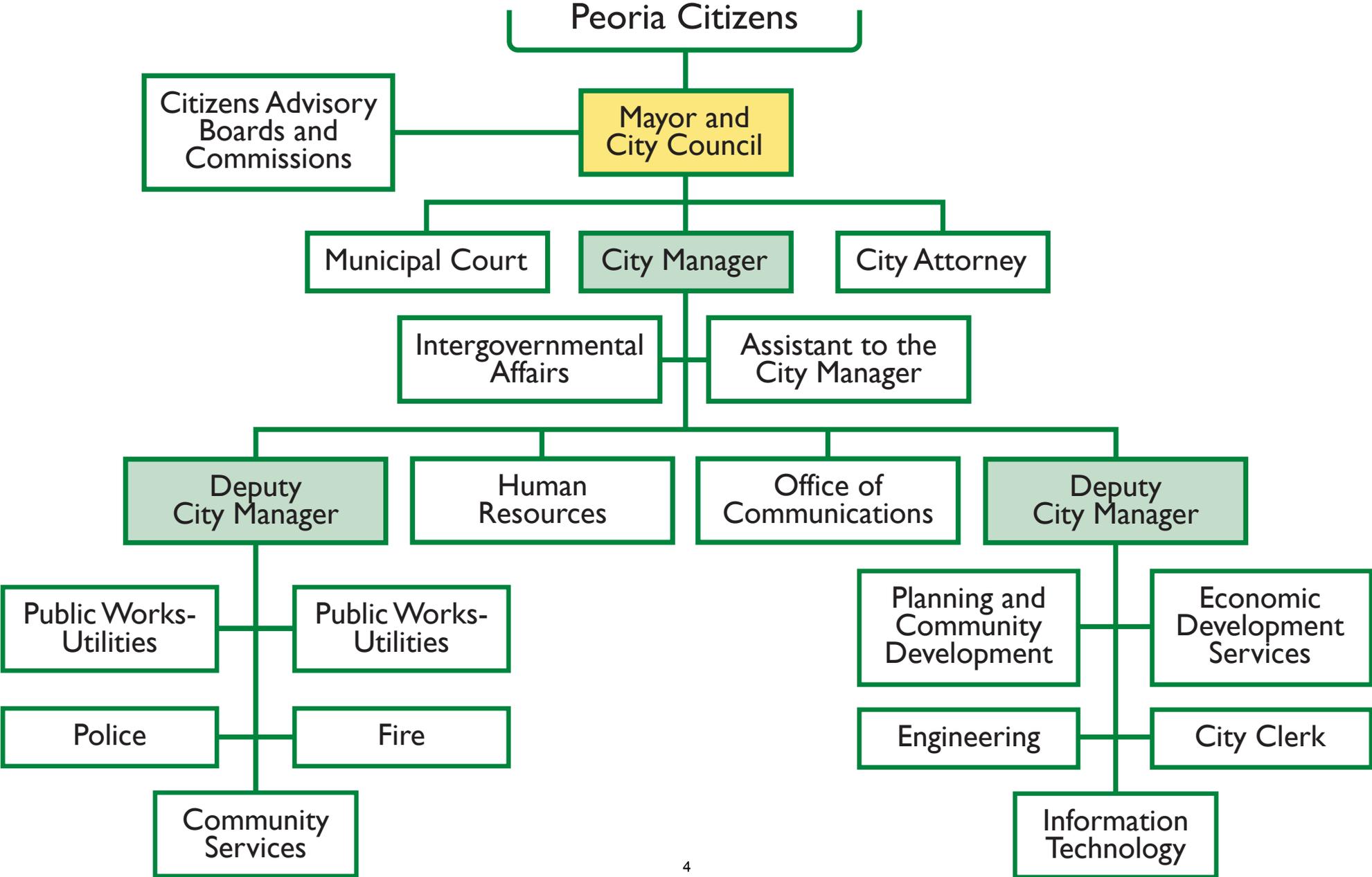
**Councilmember
Jon Edwards**
Willow District



**Councilmember
Carlo Leone**
Pine District



City of Peoria Organizational Chart



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2014 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

A Glimpse of History



**Early Peoria
Pioneers**

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to railroad lines, these settlers developed a thriving agricultural commu-

nity. When Peoria was incorporated in 1954, the city consisted of just one square mile of land. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 180 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

Local Demographics

While Peoria has maintained the friendly family character that it developed as a small rural community, it now stands as one of the Valley's most dynamic cities. The combination of safe, well-planned neighborhoods and unlimited recreational and cultural opportunities makes Peoria a prosperous

community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. The median price of a new home is \$294,696. Our city has one of the lowest unemployment rates in the Phoenix metropolitan area and an affluent, young working community that enjoys the high quality of life they find in Peoria.

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the projected population for 2014 is more than 160,000.

Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid, featuring low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

Amenities

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the newly-renovated 26,000 square foot Community Center, Women's Club, three outdoor swimming pools, 33 neighborhood parks (including three with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, **Rio Vista Recreation Center and Community Park**, and opening in Fall 2013, the 84-acre **Pioneer Community Park**. The city also operates **the Main Library** and **Sunrise Mountain Library**, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books and digital downloads. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture.



Rio Vista Park

The City's first community park, **Rio Vista**, has been very busy in the years since it opened. The park features such amenities as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground and water splash park, sand volleyball courts, softball/baseball fields, and a

recreation center. In response to the increased demand for large, multi-use parks, Pioneer Community Park will feature a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, splash pad, playground equipment, and ramadas, all of which will continue to expand the recreational opportunities for our citizens.

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Senior programs, Adaptive Recreation programs, Outdoor Recreation, Teen programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size courts, two racquetball courts, classrooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The renovated Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms. The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes.

There are 33 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, shaded playgrounds, turf areas, ramadas and more.

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake is an ideal destination for boating, fishing and water sports enthusiasts.



Lake Pleasant

Cultural activities, including symphonies, theatres, art galleries and museums can be found throughout the Valley of the Sun. Two community theaters are located within Peoria. The **Peoria Center for the Performing Arts** is a state-of-the-art facility featuring a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The center brings award-winning community theater to the downtown area and offers a variety of programs for children, including summer camps, a readers' theater program and special events. The **Arizona Broadway Theater** is a professional dinner theater, offering live musicals and shows. It showcases locally and nationally acclaimed artists onstage and behind the scenes. In addition, the art gallery within Peoria City Hall offers citizens another opportunity to experience the arts with varied exhibits that rotate on a regular basis.

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day to day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.



Peoria City Hall

City Services

Peoria's excellent police and fire departments make the city one of the safest in Arizona. The **Peoria Police Department** provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers.

The **Peoria Fire Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/investigation, fire-related public education, and emergency management services, all delivered by the men and women of the Peoria Fire Department, and in cooperation with our local, regional and statewide partners.

Utilities provided by the city include water, wastewater and solid waste services. The **Greenway Water Treatment Plant** is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the **Butler Water Reclamation Plant**, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.

Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity.

Listed in this section are the top 10 private employers in Peoria. As you will see, there are many diverse sectors represented within the city. The largest product/service category is health care providers, totaling 1,304 full-time employees. Also

represented are construction and contractors, general retail services and manufacturing.

Peoria is a highly accessible location, boasting very accessible transportation infrastructure and services that support current economic development, and planning that supports future development. The city is bisected by four state highways, with convenient access to Interstates 10 and 17 which provide access within seven hours to multiple large and mid-sized metropolitan areas in the Southwest, California, Texas, the Mountain States, and Mexico.

The Loop 303, connecting I-10 to I-17, opened in May 2011, providing unparalleled access to the northwest Phoenix metropolitan area. This freeway runs seven miles through Peoria's northern region, opening up the pristine landscape for commercial development as high wage employment.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona, ranking the city among the top 100 places to live according to Money magazine. According to the results of a new survey conducted by the city, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities. Peoria has a lot to offer:



Getting autographs at a Spring Training game

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994 with its 11,000-seat stadium and 13 baseball fields, becoming the Spring Training home of the Seattle Mariners and San Diego Padres. The facility also plays host to a number of

other baseball events, including the Arizona Fall League, adult baseball leagues and youth baseball tournaments. With the re-signing of the MLB teams for another 20 years, we are excited to look forward to baseball in the spring months for plenty of years to come. The Peoria Sports Complex is undergoing a major renovation that will take two years to complete; however, there will be no interruption to the 2014 Spring Training season.

The **Challenger Space Center Arizona** offers a high-tech environment of space exploration through flight simulations, viewings, and multimedia presentations and has helped to establish our community as a viable learning center. This non-profit education center serves 50,000 visitors annually, including 30,000 students, Kindergarten through 8th grade. Interactive experiences promote child-led learning, and the Center encourages interest in science, technology, engineering and math subjects and careers and helps students develop the critical-thinking and problem-solving skills needed to survive in the 21st century.



Challenger Space Center Arizona

The City of Peoria offers classes for those interested in gaining in-depth knowledge of how the city operates. Through the "University of Peoria," the city offers the Peoria Leadership Institute, a seven-week program (one night per week) that provides an overview of each city department and detailed discussions about how those departments provide services to the city. The Peoria Leadership Institute is open to any Peoria resident free of charge. In addition, both the Peoria Fire and Police departments offer citizen's academies that provide similar insight into the operations of these vital city departments.



Sustainability is at the forefront of everything we do. “Sustainable U” is an educational program offered to City of Peoria residents to learn practical ways to preserve and enhance the natural environment through water conservation, recycling, composting and energy efficiency, just to name a few. By making small changes we can make a big impact.

The **mountain hiking and river trail system** is very popular among Peoria’s residents and visitors. There are eight miles of mountain hiking trails in Peoria. When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. Approximately 13 of the 18 miles of multi-use trail along the New River corridor have been completed to date.



Wildflowers create a beautiful border along a mountain hiking trail.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the Arizona Canal Diversion Trail (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex, making it a convenient and fun way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.

Education

Peoria’s educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. The third largest school district in Arizona serving nearly 36,000 students, PUSD consistently beats state and county test scores. It received Gold Medal recognition and was rated in the top 17 percent of the 1,500 top-ranking school districts nationwide by *Expansion Magazine*. A small number of Peoria schools are part of the **Deer Valley Unified School District**, which is one of the top districts in Arizona with an A rating. DVUSD prides itself in providing a variety of programs designed to make its students college- and career-ready.

Peoria is the newest location for a BASIS charter school, a premier school that has been recognized as a top 10 school in the nation by Businessweek, Newsweek, US News and World Report, and the Washington Post. BASIS was created as a college preparatory school that would educate American students at the same level as their international peers in top-performing countries such as Finland, Canada, and Japan.

The Northwest Valley offers a plethora of opportunities for higher education. ASU’s West Campus, the Thunderbird School of Global Management, Midwestern University, and Trine University provide the spectrum of education and training from international business to osteopathic medicine to engineering technology.

Higher education is also the top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.

Peoria's Top 10 Private Employers

Business Name	Product/Service	Estimated # Employees*
Younger Brothers	Construction	503~10~75
Freedom Plaza Properties	Health Care	460~59~8
Immanuel Care Campus	Health Care	340~0~0
Antigua	Retail / Manufacturing	287~10~0
Northern Pipeline	Manufacturing	284~0~0
OakCraft	Manufacturing	253~2~10
Forum at Desert Harbor	Health Care	170~0~0
Sun Grove Village Care Center	Health Care	120~0~0
Good Shepherd Care Center	Health Care	117~40~6
Arizona Retirement Centers	Health Care	97~65~12

*Full-time~Part-time~Contract



Vistancia is a master-planned community in northern Peoria.

Peoria at a Glance

Form of Government: Council-Manager

Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations.....	8
Number of Employees.....	168.5
Avg. Response Time (minutes)	5.08
Number of Incidents:	
Emergency Medical Support	15,443
Fire Calls	1,713
Miscellaneous	930

Police Protection

Number of Employees	
Sworn.....	187
Non-Sworn	102
Priority 1 Response Time (minutes)	6.05
Number of calls answered	264,266

City Employees (as of July 1, 2013)

Full-time	1,072.25
Part-time FTE's	25.81
Total authorized FTE's	1,098.06

Recreation

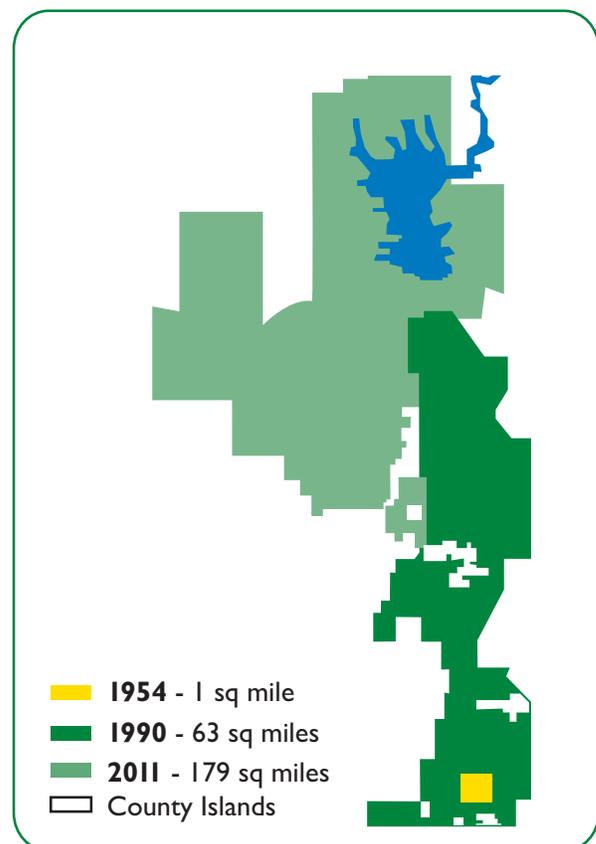
Neighborhood Parks	33
Miles of Trails	25
Playgrounds.....	50
Ramadas	98
Tennis Courts	27
Basketball Courts	45
Multi-purpose Fields	35
Swimming Pools	3
Volleyball Courts	12
Sports Complex	1
Community Lake.....	1
Urban Lake.....	1
Skate Park.....	1

Peoria Unified School District

Number of Schools	
Elementary Schools (grades K-8).....	32
High Schools (grades 9-12)	7

Number of Students	
Elementary.....	23,400
High School	12,275

Annexed Area in Peoria (sq mile)



1965.....	2.5	1995.....	96.5
1975.....	7.0	2000.....	153.2
1980.....	23.0	2005.....	178.0
1985.....	30.8	2011.....	179.1
1990.....	63.0		

Streets and Utilities

Streets

Lane miles of streets maintained - 590

Arterial (paved).....	412
Collectors (paved).....	219
Local (paved).....	815
Unpaved.....	1
Streetlights.....	14,333

Utilities

Number of active customers	
Water.....	48,509
Wastewater.....	51,527
Solid Waste.....	49,506
Water Data: (1,000's gal)	
Annual household consumption.....	8,448,795
Avg. gal/household/month.....	13,827
Avg. gal/household/year.....	166,070
Number of active wells in system.....	32
Available storage capacity.....	40 million gal
Wastewater data:	
Treatment plant capacity	
Beardsley Plant.....	4.0 mil gal/day
Jomax Plant.....	2.25 mil gal/day
Butler Plant.....	10.0 mil gal/day
Annual wastewater treated	
Beardsley Plant.....	0.918 bil gal
Jomax Plant.....	0.162 bil gal
Butler Plant.....	2.527 bil gal
Solid Waste:	
Residential tonnage processed.....	46,299
Commercial tonnage processed.....	19,700
Recycle tonnage processed.....	15,715
Total tonnage processed.....	81,714



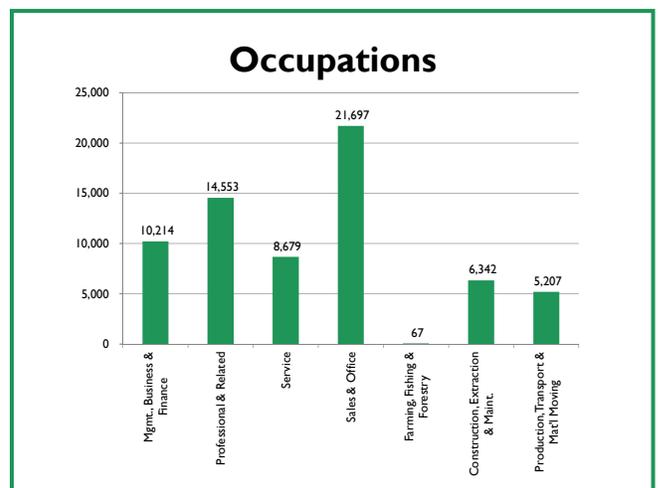
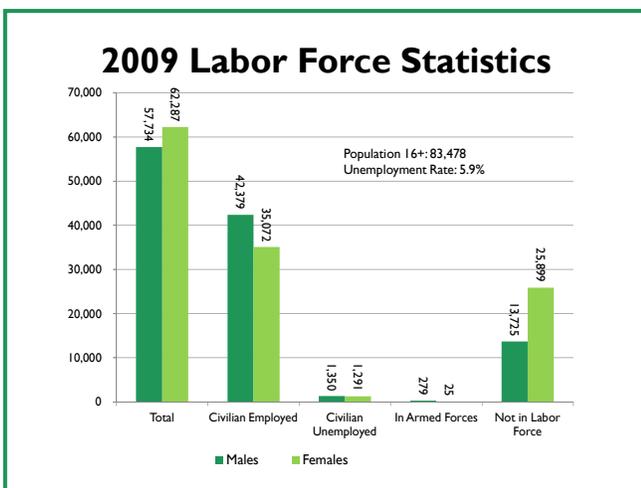
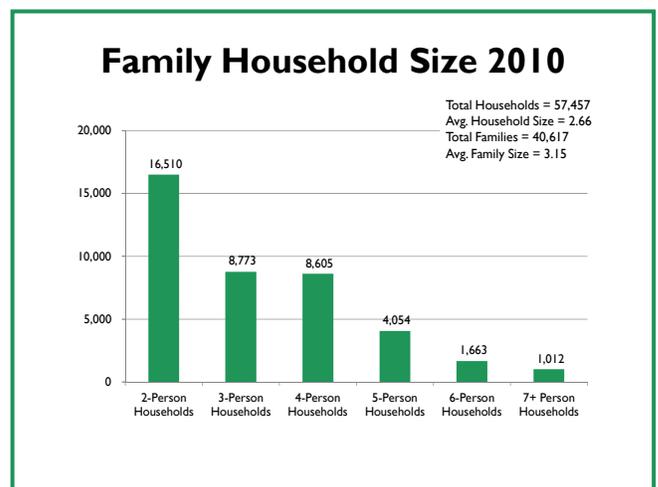
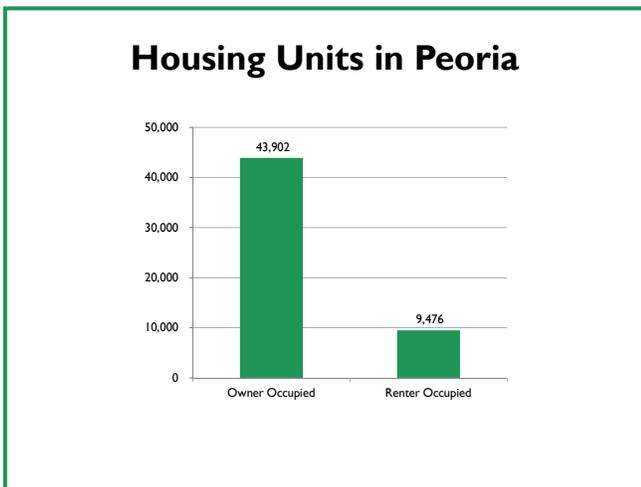
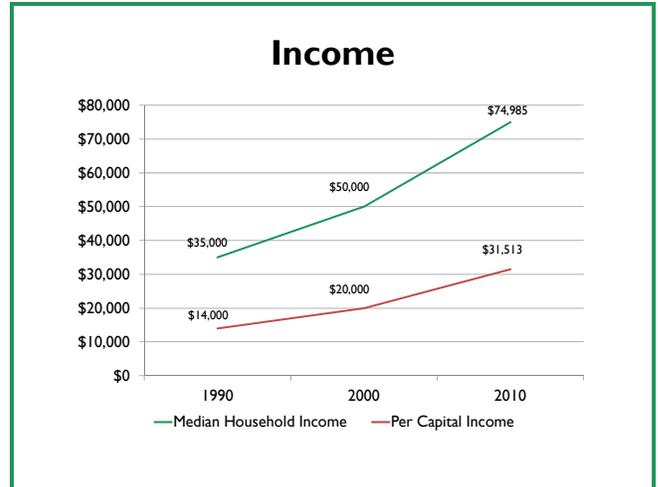
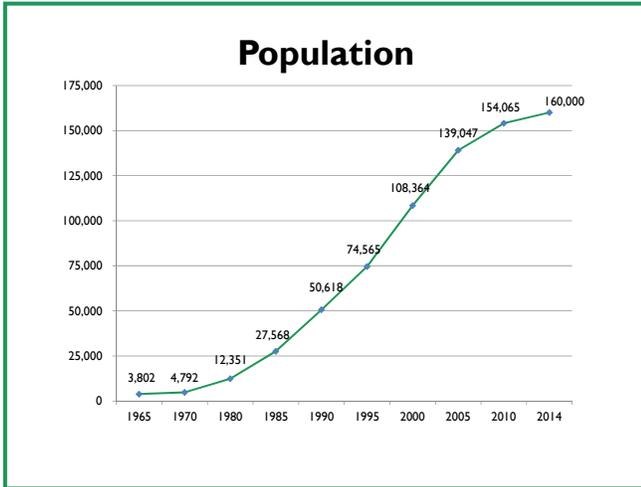
The next generation of our workforce

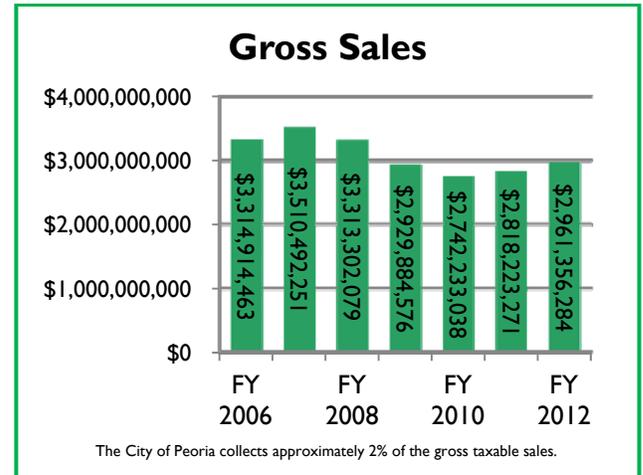
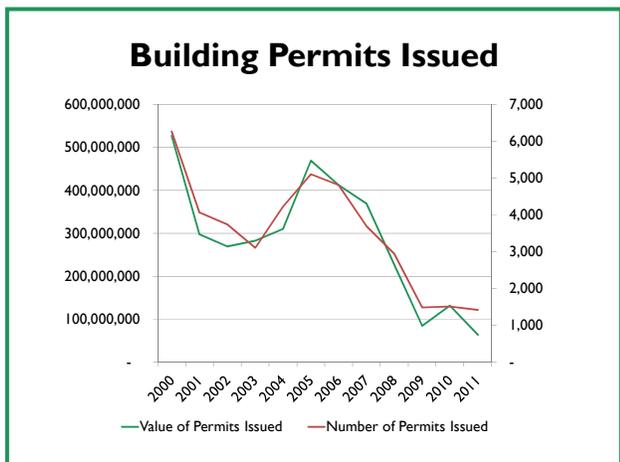
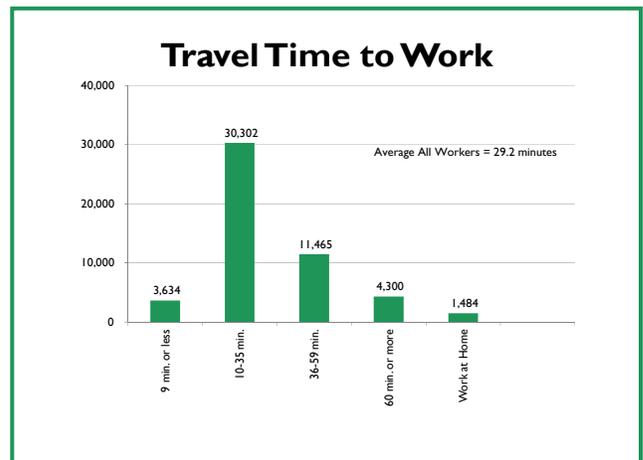
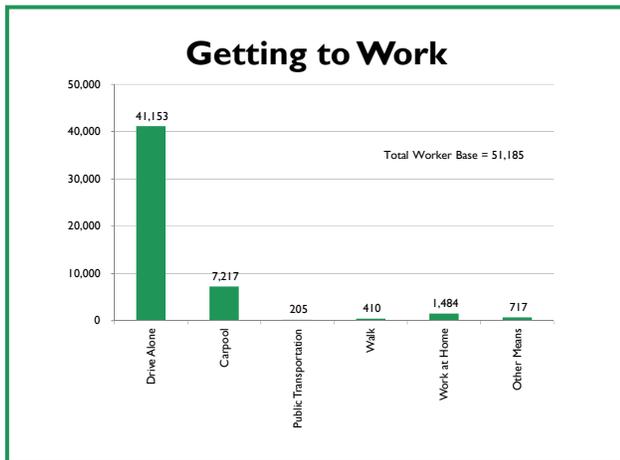
Election Statistics

Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
May 17, 2005	Special	65,998	9,704	14.70%
November 8, 2005	Special (Mail)	64,018	13,417	20.96%
September 13, 2005	Special	66,276	7,299	11.01%
November 7, 2006	General	63,544	38,539	60.65%
September 12, 2006	Primary	62,328	15,799	25.35%
September 2, 2008	Primary	70,987	15,595	21.68%
November 4, 2008	Special Bond/Acacia Recall	76,323	61,595	81.17%
August 24, 2010	Primary	83,247	24,331	29.23%
November 2, 2010	General/Acacia Runoff	7,595	3,202	42.16%
August 28, 2012	Primary	85,592	20,319	23.74%
November 6, 2012	General/District Runoff	29,447	24,082	81.74%



Demographics





How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2013 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2014 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. This section includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.



A large crowd of baseball fans enjoy a Spring Training game on a beautiful day at the Peoria Sports Complex.



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2012.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

CITY MANAGER BUDGET MESSAGE

Fiscal Year 2014

Mayor Barrett and Members of the Peoria City Council,

I am pleased to provide you with a recommended FY 2014 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide balanced services and amenities to our residents, while preserving our organization's long-term financial viability.

As the city continues to manage through a muted economic recovery, we are beginning to see signs of modest improvement to our five-year revenue picture. However, revenues are just keeping up with known costs, and restrict our ability to support additional commitments in the upcoming year. The recommended budget continues to "hold the line" in department budgets, yet can address core services and maintain levels of service our residents have come to expect. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

BUDGET APPROACH

Setting long-term priorities for the City is one of the most important responsibilities for Peoria's elected officials. This past March, the City Council re-affirmed their 24-month policy goals. These policy statements set the direction for the organization, and act as a touchstone for making financial and operational decisions to achieve community expectations. The following broad policy priorities are reflected throughout the recommended budget:

Community Building
Enhancing Current Services
Preserving our Natural Environment
Total Planning
Economic Development
Leadership and Image

Over the past few months, staff has provided Council with information briefings regarding significant policy issues. This includes discussions on economic development initiatives, and service discussions in anticipation of planned growth in Peoria. The recommended budget includes appropriate funding to begin addressing these new demands in a thoughtful and strategic manner, without disrupting our traditional existing services.

Each year, as part of the City's strategic budgeting approach, department directors engage their employees to discuss trends, options, and opportunities for addressing citizen needs. Part of this includes an analysis to determine the true cost of the services they provide. This information is included in the City Council budget workbooks at the beginning of each department section. Using this same information, Department directors then align their work plans with council's policy goals and submit associated budget requests to achieve desired performance outcomes.

The result is that the FY2014 recommended budget does not require notable spending reductions; but rather includes very modest additions to ensure service levels are maintained in our programs and activities. Also, the plan strives to maintain or replace existing assets as needed. Lastly, the city's energetic economic development efforts continue to be funded in a manner that produces beneficial results. In seeking these pursuits, a special focus was placed to ensure that services and amenities are well balanced and distributed throughout the community.

PEORIA'S FISCAL POSITION

The city's revenue stream is largely influenced by overall economic conditions. The gradual national recovery that began unevenly in 2010 has continued at a very modest pace, hampered at times by nagging unemployment, federal policy indecision and European currency issues. There are, however, encouraging bright spots at both the national and state level, such as 1) improving home resale values; 2) modest improvements in job growth at the national level and slightly improved growth at the state level; 3) healthy gains in stock market indices, returning some lost wealth during the recession, and 4) improving purchases of big ticket items like automobiles that reflect a willingness on the part of consumers to spend again.

Locally improving consumer confidence has manifested itself in slightly higher-than-anticipated city sales tax collections during FY2013. We expect actual sales tax revenues for this fiscal year to exceed projections by almost 4 percent, with stronger performance in the retail (especially auto sales), restaurants and bars, and construction categories. For FY2014, we are forecasting roughly two percent (2%) growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. Although we are beginning to see home prices ticking upward, the lag between the time properties are valued and the time they are billed means we will see property tax collections decrease again in FY2014. Recent information from the County Assessor's Office projects a 7.2% decline in the city's assessed valuation in FY2014. We expect property tax collections to start increasing in FY 2015 and continue to increase in subsequent years.

The FY 2014 budget, therefore, employs modest assumptions of growth that reflect a steady but muted outlook. The budget assumes marginal increases in economic activity during this period. In addition, the budget conforms to national expectations that the economic recovery will continue.

TAXES, RATES AND USER FEES

Given the current economic climate, the budget as submitted strives to limit the financial burden placed on our residents. The FY 2014 recommended budget assumes no increase to property tax rates for the upcoming year. Likewise, the city sales tax rate remains at 1.8 percent.

In FY 2013, the city was able to reduce the residential solid waste rate by 13%. And going forward, no rate adjustments are anticipated in the near future. Water, Wastewater and Commercial solid waste rates are recommended to remain unchanged in the proposed budget. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.

The city regularly evaluates its user charge system to ensure that we are assessing appropriate fees for the services we provide. For FY 2014, this analysis resulted in adjustments to a small number of recreation fees to help recover the full cost of these services per council policy.

USE OF FUND RESERVES

The Council-adopted Principles of Sound Financial Management have established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses. As a result, the budget remains compliant with the City's stated Principles.

BUDGET PRIORITIES

The city's top priority is to preserve and enhance the high quality of life Peoria residents have come to expect. The FY 2014 budget provides the financial resources necessary to meet these expectations. One of the keys to any community's quality of life is to develop a vibrant and diversified economic base, with both a qualified workforce and quality jobs. As such, investments have been recognized toward a number of economic development initiatives and projects.

An example of this investment was highlighted this last October, when Trine University announced that it will establish a branch campus in Peoria. The campus will offer undergraduate and graduate degrees in science, technology and engineering, and well as a variety of other programs that are in line with Peoria's Higher Education Initiative.

The P83 Entertainment District Improvements project represents a first step in a proposed 400,000 square foot mixed-use, redevelopment project to be built on the west parking lot of the sports complex. Planned improvements are designed to create a unique year-round, outdoor, family-oriented urban destination. The design of the first phase of this unique project is budgeted in FY2014.

Public safety is a critical component to our residents' quality of life. This budget underscores the city's ongoing commitment to this important local responsibility. The budget maintains the number of sworn police and firefighter positions. Yet two important positions are recommended to help provide public safety support. With the planned opening of Pioneer Park, a Park Ranger will be added to ensure a public safety presence at the Park. In Fire, a Management Analyst position is recommended to provide needed analytical support to the Fire Chief and fire operations. Additionally, we have supported a number of one-time requests by both the Police and Fire departments. This helps the organization continue its emphasis on a community-based policing approach, which proactively addresses neighborhood concerns while establishing vital relationships with community leaders.

These efforts will be supplemented by several other neighborhood-focused initiatives. Funding is provided to continue the successful Community Works program, which provides for small, targeted capital improvements that make an immediate difference. The neighborhood grant program is a partnership between the city and neighborhood organizations that results in aesthetic improvements to our neighborhoods. And the ever-popular Neighborhood Pride revitalization program is back for its 17th year, offering support to individual property owners.

New this year, a Human Services Coordinator position is recommended to evaluate the human and social service needs in our community and coordinate with service providers. There is a growing need to not only increase our collaboration and partnerships with our social service providers, but also provide a bridge for those in need of these services.

Peoria has long boasted premier youth-related recreation programs and activities. Various after-school programs, aquatic center activities, and special interest classes provide useful outlets for youths and teens in our community. While such services have been curtailed in other Valley cities, we have remained committed to providing affordable and enjoyable alternatives for Peoria's young citizens. The planned opening of the City's second Community Park, Pioneer Park, will add to the mix of recreation programs and opportunities available to our citizens.

Finally, the recommended budget includes some available funding for modest wage increases for city employees. The city is currently working with our four labor groups to finalize their agreements.

CAPITAL IMPROVEMENT PROGRAM

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements.

The recommended CIP includes major investments in economic development, parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including Pioneer Community Park, renovations to the team clubhouses at the Peoria Sports Complex, and the widening and reconstruction of Lake Pleasant Parkway from Westwing Parkway to the Loop 303. All three of these projects are on track to be completed in FY 2014.

The city continues to improve Peoria's transportation system. Aside from the Lake Pleasant Parkway, we are set to begin construction this summer of the Agua Fria Truck Road Reliever, a \$10.5 million roadway that will reduce truck traffic on Beardsley Road. Maricopa County is moving forward with its extension of Deer Valley Road over the Agua Fria River, and we are already working on a project to mitigate the impacts of increased traffic on our residents in that area. We are putting the finishing touches on the widening of 83rd Avenue on the city's southern boundary, and we are in the design phase of a similar project one mile to the east on 91st Avenue. Soon we will begin design of the half-street improvements to 103rd Avenue between Olive and Northern and two federally funded intersection widening projects on 75th Avenue—one at Peoria Avenue and the other at Cactus Road.

Perhaps the most exciting development in our capital program is the addition of a project to build the first phase of a community park in northern Peoria. This area is in need of lighted sports fields and other recreational amenities, and this project will address these deficiencies with amenities like the ones we are now building at Pioneer Community Park. Other parks and trails projects planned for the next year or two include the Camino a Lago Neighborhood Park, the 99th and Olive Trailhead, and various New River Trail connections.

Economic development has become a significant category within the capital program. This year we have added to the program the first phase of our P83 Entertainment District Improvements, as well as a project to build a parking structure as part of the redevelopment of the parking lot west of the Peoria Sports Complex. For FY 2014, we have funding to build El Mirage Road from its existing terminus at Vistancia Boulevard to Lone Mountain

Parkway as a means to help jump-start development of this key investment zone. The CIP also includes funding required to meet requirements of the city's agreements with BioAccel, Maxwell Technologies, and Trine University.

While supporting these higher profile new improvements, the program recognizes efforts to maintain existing city assets. The capital plan includes numerous ongoing programs and one-time projects to perform regular maintenance on infrastructure and to replace those assets that have reached the end of their useful lives. Examples include our IT network infrastructure projects, replacement of water slides at our swimming pools, rehabilitation of trunk sewer lines, and maintenance of our roadways.

CONCLUSION

In summary, the proposed budget totals \$468 million, which represents a 1.06 percent decrease over the prior year. The budget for the general fund, the city's primary operating fund, is \$119.5 million—a 6.5 percent increase. The \$154 million capital budget for FY 2014 represents a 9.6 percent decrease over the FY 2013 plan, while the 10-year capital improvement program totals \$524.5 million, a 13.2 percent increase over last year's program.

Overall the outlook is continuing to improve. We've managed through the recession and our revenues are now growing, albeit slowly. I believe this budget underscores a commitment by all city departments to maintain service levels in our core services, and to implement cost-saving efficiencies wherever possible, while preserving those things that make Peoria great.

I wish to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Management and Budget Department staff, our deputy city managers, department directors, the Human Resources Department staff, and all of the employees of the city who have contributed by creativity and sacrifice to make the FY 2014 budget a reality.

Sincerely,



Carl Swenson
City Manager

Long-Range Forecast

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well-managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Financial Policies

*The City's budget is closely aligned with the financial policies established by the Peoria City Council. **The Principles of Sound Financial Management** are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.*

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue or operating needs, and unexpected downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10% of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of \$250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents.

If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an “Operating Reserve” with an upper goal of 15% of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds \$500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a “Budget Stabilization Reserve” with an upper goal of an additional 10% of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed \$500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures, however may be considered to supplement “pay as you go” capital outlay expenditures or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.

- Second Priority – Fund Balance.

- ✓ Half-Cent Sales Tax debt service reserve should be at least \$1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
- ✓ Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years.

- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City’s financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25% of the actual operating expenditures for the current fiscal year.
- The City will maintain a “Rate Stabilization Fund” in water and wastewater equal to 5% of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a “Debt Stabilization Fund” in water and wastewater with an upper goal of 50% of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City’s ability to meet debt service obligations.
- The City will maintain an “Asset Maintenance Fund” in water and wastewater with an upper goal of 2% of the enterprise fund infrastructure assets.

The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.

- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, and the City Travel Reduction and Clean Air programs. In the past, the majority of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The Transit fund is currently being subsidized by the Transportation Sales Tax fund.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to

fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a ten-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for Capital Improvement Projects, consideration will be given first to those capital assets with the shortest useful life, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events and financial obligations and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity", as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer for two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles which overlay a good budget process:

- 1. Establish broad goals to guide government decision making.*
- 2. Develop approaches to achieve goals.*
- 3. Develop a budget consistent with approaches to achieve goals.*
- 4. Evaluate performance and make adjustments.*

To properly apply these principles requires timely and accurate information regarding the expected conditions and events which can shape our community in the future.

The **Long-Range Financial Forecast** is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Throughout the country, governments have wrestled with the issues of a changing environment. Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Finance and Budget Department has formulated automated forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The Long-Range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions which affect Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into computer models, which in turn project financial trends for a five-year planning period.

Study Approach and Assumptions

After an extensive review of issues and events which impact our city, the Finance and Budget staff presented a "most likely" scenario to Council in January of 2013. Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2014 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Financial Projection

The financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of presumptions on expected operational needs. The Finance and Budget Department has compiled a set of cost and revenue-related assumptions for developing a financial forecast. These assumptions can strongly influence the results of the forecast model, and must be closely analyzed to ensure the accuracy of the study. Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

Scope of Study

The FY 2014 Long-Range Financial Forecast includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks and recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is currently being subsidized by the Transportation Sales Tax fund since the State of Arizona stopped the distribution of the Local Transportation Assistance Fund (LTAF) funds.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Fund. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation and debt requirements related to the City of Peoria Sports Complex. The City's share of all ticket, rental and concession revenue collected from the complex are placed into this fund. Additional financial support is provided by the City's Half Cent Sales Tax Fund.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including those from Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria. The gradual national recovery that began unevenly in 2010 has continued at a very modest pace, hampered at times by nagging unemployment, federal policy indecision and European currency issues. There are, however, encouraging bright spots at both the national and state level, such as 1) improving home resale values; 2) modest improvements in job growth at the national level and slightly improved growth at the state level; 3) healthy gains in stock market indices, returning some lost wealth during the recession, and 4) improving purchases of big ticket items like automobiles that reflect a willingness on the part of consumers to spend again.

Improving consumer confidence has manifested itself in higher-than-anticipated city sales tax collections. We expect actual sales tax revenues for FY 2013 to exceed original budget by almost 4 percent, with particularly strong performance in the retail (especially auto sales), restaurants and bars, and amusements categories. For FY 2014, we are forecasting a 2.2 percent growth over current estimates in city sales tax revenues.

Property tax collections continue to be negatively impacted by the local housing market. Although we are beginning to see home prices ticking upward, the lag between the time properties are valued and the time they are billed means we will see property tax collections decrease again in FY 2014. Recent information from the County Assessor's Office shows a 7.2 percent decline in the city's assessed valuation. While this decline was expected, this affects the general fund and the city's capital improvement program, which relies heavily on secondary property taxes to finance projects. We expect property tax collections to start increasing in FY 2015 and to continue to increase in subsequent years.

For purposes of the five-year forecast, the Finance and Budget Department anticipates low inflation for the planning period. The study of all the indicators also reflects an increasing construction activity for the study period. The impact of the economic situation, along with expected cost trending, have all been incorporated in the City's financing models.

Operational Impacts of Capital Plan

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for

CIP operation and maintenance costs must compete with other requests for funding.

Within the City of Peoria Capital Improvement Program, an extensive effort by City staff is undertaken to assess the operational impacts of new facilities. In addition, City master plans are also utilized to assess future operational needs. The recurring costs identified in these plans are incorporated into the City's long-term financial models.

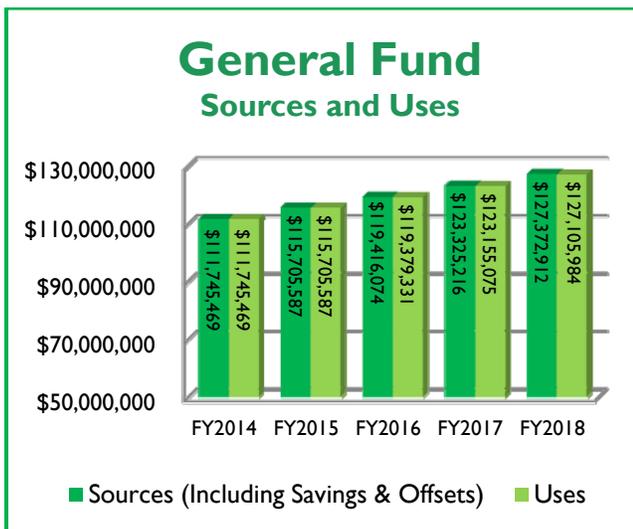
The City's Police Department is committed to maintaining its response levels, while continuing its community-based functions for existing areas. Based on that department's operational plans, additional sworn officers and civilian positions will be needed in the future to respond to these demands. Costs to support communication systems and computer-aided dispatch systems have been incorporated into the long-range forecast.

The City's Fire Department will be pressed to maintain its four-minute response time for rural areas of the City. Development trends will be closely monitored to ensure additional firefighters and support staff needs are addressed when appropriate in both the northern and western reaches of the City's planning area during the latter part of the forecast period.

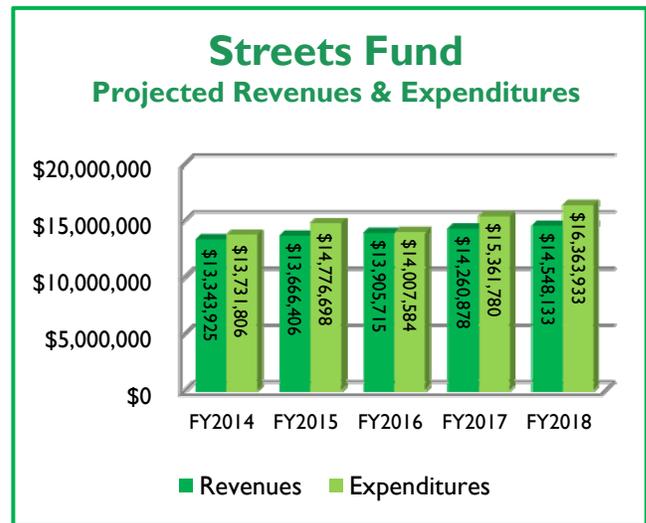
The Community Development Department will continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements throughout Peoria. The Community Services Department plans include continuing the connection of trails, opening new neighborhood parks and in 2013 opening a new community park. Costs to support these projects, as well as all CIP projects, are incorporated in the long-range forecast.

Forecasts of Major Operating Funds

General Fund. The City is thoroughly examining ongoing General Fund requirements and revenue streams over the next few years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a “pay-as-you-go” basis. The growth in planned revenues is expected to meet the growth in expenditures for the next two years; in addition, the final three years are showing a positive structural balance. As ongoing funding becomes available, the City will follow a long-term recovery strategy to determine which services or projects to apply the new sources.

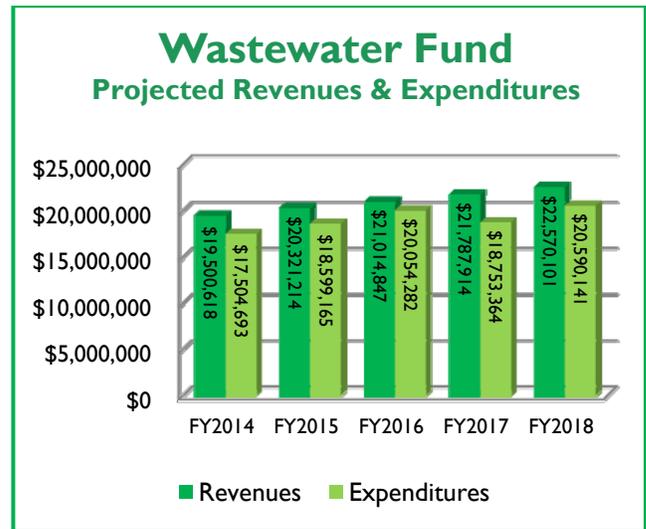
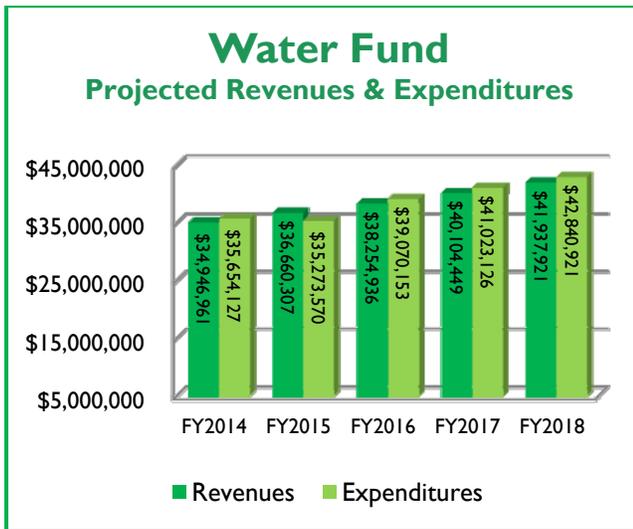


Streets Fund. The City’s Streets Fund consists of proceeds from numerous sources, with HURF as its primary revenue source. Arizona’s Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the 0.3¢ transportation sales tax have helped to stabilize this fund. The forecast shows expenditures greater than revenue throughout the planning period and this is due to “pay-as-you-go” capital projects funded through available fund balance. The Streets Fund ongoing expenditures are within the ongoing revenues and will remain financially independent throughout the planning period.



Water Fund. The City of Peoria provides water service to approximately 48,500 accounts within the city limits. All costs for water service are accounted for in the City’s Water Fund. The fund is responsible for capital facility needs, debt service payments and operating costs for water service-related activities.

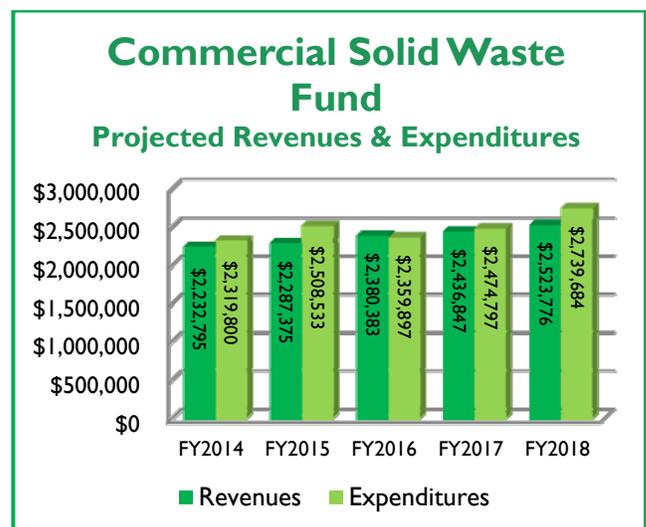
The water utility, as well as most City funds, was in a “hold the line” strategy for FY 2014. After the extensive review of the water rate structure and system in FY 2012, the City implemented the pricing structure to ensure equity among users and the City increased water user fees. For FY 2014, the City does not plan to adjust water user fees and will continue to meet the financial policies for cash reserves and debt coverage. The forecast shows necessary rate in-reases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecasts indicate the Water Fund will be financially self-sustaining into the future.



Wastewater Fund. The City provides wastewater services to approximately 51,500 accounts within the city. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

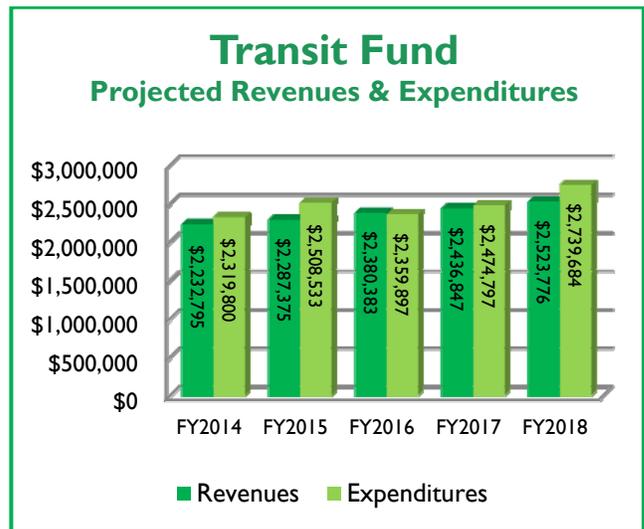
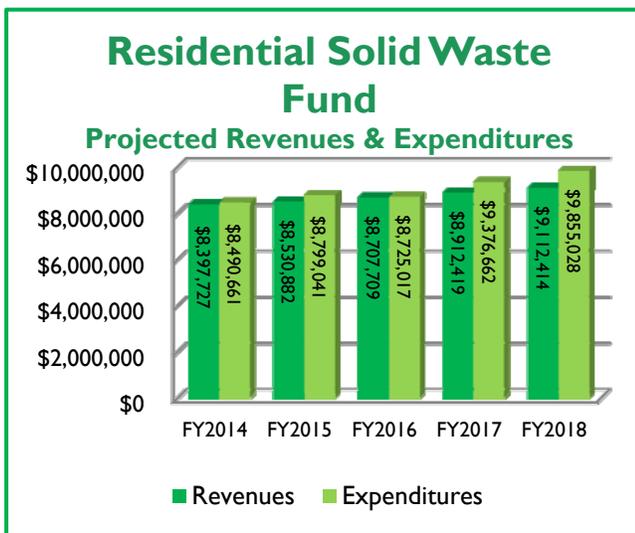
The wastewater utility also used the “hold the line” strategy in the ongoing cost components of the budget; however, some necessary one-time capital expenditures were added to assist in the daily operations of the system. Over the last two fiscal years the City increased wastewater user fees; however for FY 2014, the City does not plan to adjust wastewater user fees and will continue to meet the financial policies for cash reserves and debt coverage. In the following years, the forecast indicates minimal rate increases are necessary through FY 2018. With these assumptions, the forecasts indicate the Wastewater Fund will be financially self-sustaining into the future.

Commercial Solid Waste Fund. The Commercial Solid Waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses within the City have the option of selecting between the City and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the City’s financial policies. The City does not plan to adjust rates to commercial service fees for FY 2014. However, future yearly increases are forecasted throughout the planning period to ensure the Commercial Solid Waste Fund will be financially self-sustaining into the future.



Residential Solid Waste Fund. The Residential Solid Waste operation provides trash collection, recycling, and loose trash pickup for approximately 50,000 residential accounts within the City. The City’s Residential Solid Waste operation is the sole provider of service for Peoria residents. After reducing residential service fees in FY 2013, the City does not plan to adjust rates to residential service fees for FY 2014 and will continue to support its operating costs and meet the City’s cash reserve targets. Forecasts indicate the Residential Solid Waste Fund will be financially self-sustaining into the future.

Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a City Travel Reduction Program and a Clean Air Campaign. After the FY 2010 budget reductions in this area, the forecast stabilized but was highly reliant on state shared revenue from lottery proceeds (LTAF). Since February 2010, the State of Arizona has elected to stop the distribution of LTAF funds, which was approximately \$855,000 per year to the City. Without the LTAF funding source, the City has had to subsidize this fund with the Transportation Sales Tax revenues and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable.



Budget Summary

Beginning at their annual workshop in October of 2012, the City Council was provided updated information on the City’s financial condition, including an assessment of the current economic state and a discussion on the long-term financial forecast. Armed with this information, the City Council developed its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2014 budget process.

As in prior years, departments utilized a more long-term approach to their operation and budget requests. Each department updated its operating plans which outline how they intend to meet service expectations within the available resources in FY 2014.

In February and March of 2013, the executive management team met with department directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

In March, the city manager brought forward a balanced budget for review by the City Council. As stated in the city’s “Principles of Sound Financial Management”, a **“balanced budget”** is defined as having ongoing revenues to meet the ongoing expenditures of the city. In addition, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

FY 2014 BUDGET CALENDAR

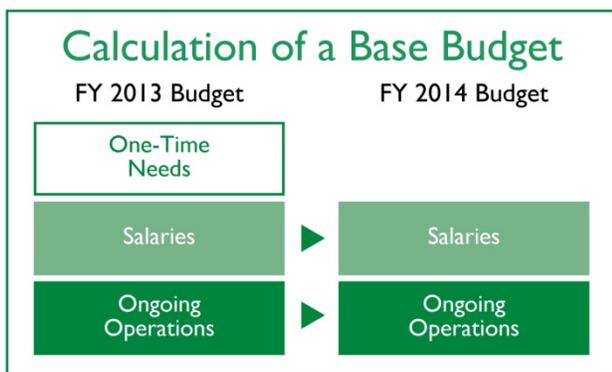
<u>Activity</u>	<u>Date</u>
City Council Annual Workshop—Goals and Priorities Established	November 18, 2012
Department Review Sessions with City Management	January— March 2013
City Manager’s Recommended Budget	March 19, 2013
Adopt Tentative Budget	May 21, 2013
Hold Public Hearing on Budget and Property Tax Levy	June 4, 2013
Adopt Final Budget	June 4, 2013
Adopt Property Tax Levy	June 18, 2013

Budget Objectives

For FY 2014, a “program and performance-based budgeting” method was utilized throughout the organization. Departments were required to develop strategic operating plans focused on addressing Council’s policy goals without increasing expenditures. Budgets were developed with a focus on providing “core” services to our residents and identifying the true cost of providing those services.

A key component to performance-based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments were required to develop operating plans that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a “supplemental” request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a “supplemental” request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.



The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending

their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year’s budget.

Budget Review

Once divisions submitted the base, supplemental, and carryover budget requests, Management and Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews through the months of February and March 2013. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager’s recommended balanced budget, delivered with an overview of the city’s financial condition, was presented to the entire City Council. The Council Budget Study Sessions were undertaken this year from April 3rd through April 12th. Upon Council’s revisions to the manager’s recommended budget, the Management and Budget Department then finalized the proposed tentative budget.

Budget Adoption

After the initial study sessions, the proposed budget was presented to Council for tentative adoption on May 21, 2013. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and State law. As shown in the calendar below, the FY 2014 final budget was adopted on June 4, 2013 and the property tax levy on June 18, 2013.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the state constitution and the Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

- A local home rule (alternative expenditure limitation)
- A permanent base adjustment
- One-time override
- A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001 and most recently in 2003. In the March 2003 general election, voters approved the permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary. The approved increase of \$15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This permanent base adjustment increased the original 1979-80 base from \$3,247,857 to a new base of \$18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these "base adjusted" amounts depending on the funding needs and available revenues. The approval of a permanent adjustment eliminated the need for voter approval every four years, and Budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is \$781,620,317 in Fiscal Year 2014. This compares to the total appropriation of \$468,000,000 in the final budget adopted by Council. However, the city estimates that \$184 million would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Budget Office and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds, all transfers of expenditure authority over \$50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to \$50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are “measurable and available”. “Measurable” means the amount can be determined and “available” means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances which have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A more strategic approach was utilized during the FY 2014 budget process. Each department addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals and objectives and performance indicators. The departments’ services are also fully costed out their core services in this process. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2014 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

Since January 2006, the City of Peoria has taken a lead role in the Arizona Consortium for Performance Management. This consortium, sponsored through the International City/County Managers Association (ICMA) Center for Performance Management, includes the membership of a number of other jurisdictions across the state. Data is collected from these partners on a number of municipal service areas and provides a regional snapshot of performance data, level of service analysis and overall operational analysis.

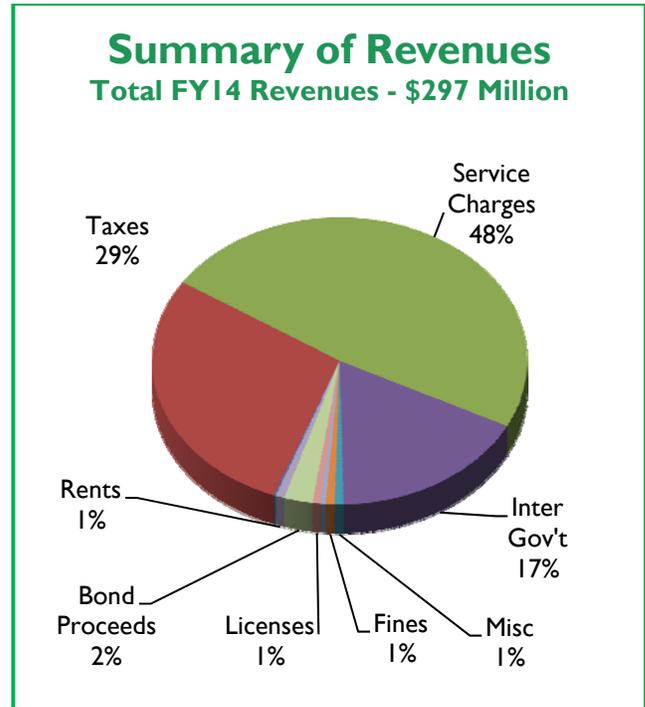
Budget Summary

The City of Peoria’s FY 2014 annual budget appropriation totals \$468 million. The operating budget totals an estimated \$229 million, an increase of 4% from the prior year. The table and charts on this page and the following page provide a summary of the sources and uses of funds.

Revenues

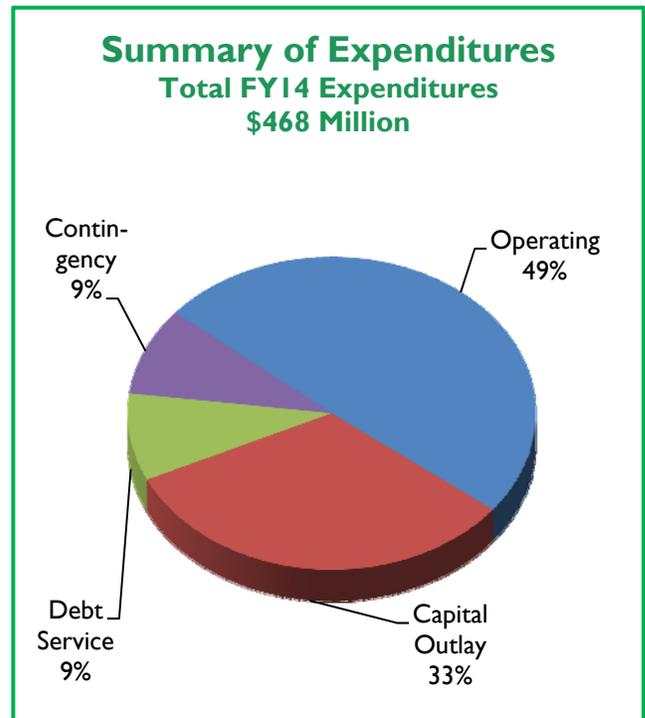
The FY 2014 estimated revenues total \$297 million, which represents a 12% decrease from FY 2013 budgeted revenues. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees.

In FY 2014, the city estimates revenue from service charges at \$143 million (48 percent), taxes at \$85 million (29 percent), and intergovernmental revenues at \$51 million (17 percent). The remaining categories represent \$18 million (6 percent).



Expenditures

The \$468 million budget is comprised of four major segments. The operating budget totals \$229 million (49 percent); with debt service at \$42 million (9 percent). Approximately \$43 million (9 percent) is also set aside for contingency accounts. Capital improvements total \$154 million—33 percent of the total FY 2014 budget.



TOTAL REVENUES BY TYPE						
(In Millions)						
Description	FY10	FY11	FY12	FY13	FY14	% Change
Fines, Licenses, Permits & Rents	\$7.8	\$5.8	\$6.4	\$6.1	\$6.7	11%
Bond Proceeds	\$53.2	\$26.2	\$33.3	\$55.1	\$7.3	-87%
Charges for Services	\$127.4	\$125.3	\$132.4	\$136.6	\$143.4	5%
Intergovernmental Revenue	\$70.3	\$78.2	\$52.9	\$48.7	\$51.0	5%
Taxes	\$89.1	\$84.7	\$80.8	\$82.5	\$84.6	2%
Miscellaneous Revenue	\$10.4	\$9.3	\$14.8	\$6.1	\$2.7	-55%
Interest Income	\$6.2	\$3.4	\$1.9	\$1.7	\$1.1	-32%
Total Revenues	\$364.2	\$332.8	\$322.6	\$336.7	\$296.9	-12%

TOTAL BUDGETED USES						
(In Millions)						
Description	FY10	FY11	FY12	FY13	FY14	% Change
Operations	\$207.4	\$204.1	\$207.3	\$218.7	\$231.4	4%
Capital	\$199.4	\$139.3	\$158.1	\$170.4	\$151.9	-9%
Debt Service	\$66.5	\$57.4	\$43.6	\$40.7	\$42.2	4%
Contingencies	\$61.7	\$54.3	\$51.0	\$43.2	\$42.5	-2%
Total Expenditures	\$535.0	\$455.0	\$460.0	\$473.0	\$468.0	-1%

Financial Reserves

Peoria’s financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at \$246 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The

city plans on maintaining strong financial reserves in order to maintain the level of services being provided to Peoria residents and businesses.

The following chart outlines the financial plan for FY 2014. The total sources are estimated at \$297 million and total uses are estimated at \$453 million, which includes a contingency/reserve of \$42 million. At this point, the city is positioned to sustain fund balances at or near stated reserve requirements.

FINANCIAL PLAN SUMMARY
(In millions)

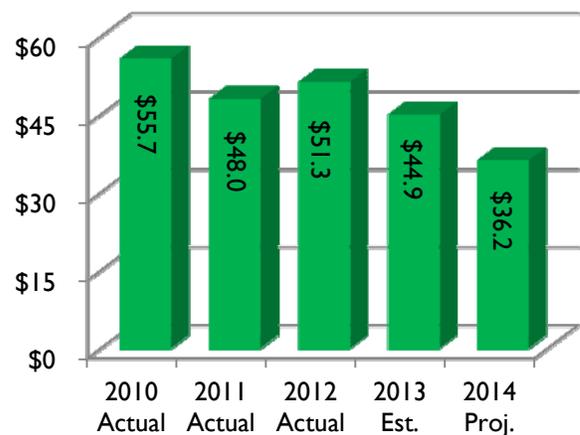
<u>Fund Categories</u>	<u>Estimated Balance 7/1/2013</u>	<u>Total Sources</u>	<u>Total Uses</u>	<u>Estimated Balance 6/30/2014</u>
General	\$62.6	\$122.9	\$144.4	\$41.1
Special Revenue	\$82.3	\$37.9	\$73.4	\$46.8
Enterprise	\$78.9	\$73.4	\$93.3	\$59.0
Internal Service	\$22.9	\$39.9	\$42.8	\$20.1
Capital Project	\$81.9	\$9.0	\$75.1	\$15.8
Debt Service	\$45.9	\$13.8	\$23.7	\$35.9
Total Revenues	\$374.5	\$296.9	\$452.7	\$218.7

*Total Uses and Estimated Balance includes inter-fund transfers but excludes contingency appropriation.

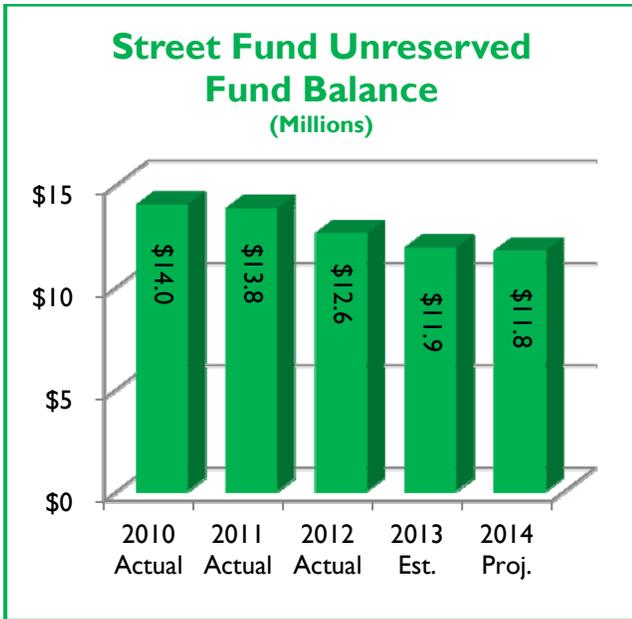
Fund Balance Analysis

In the general fund, the fund balance reflects the city’s strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

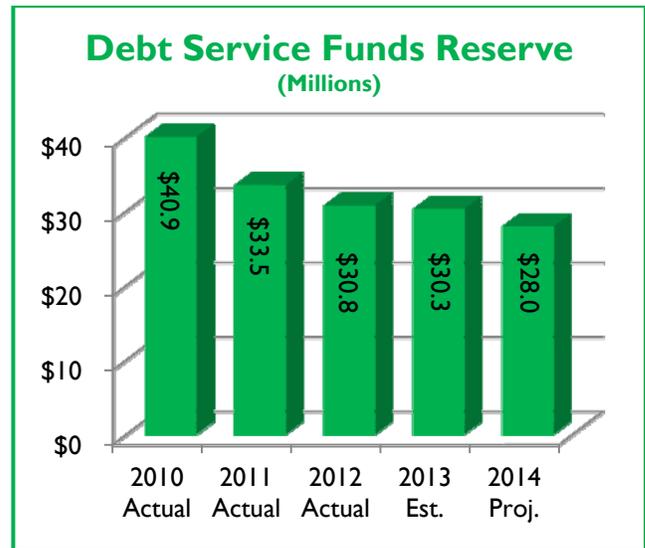
General Fund Unreserved Fund Balance
(Millions)



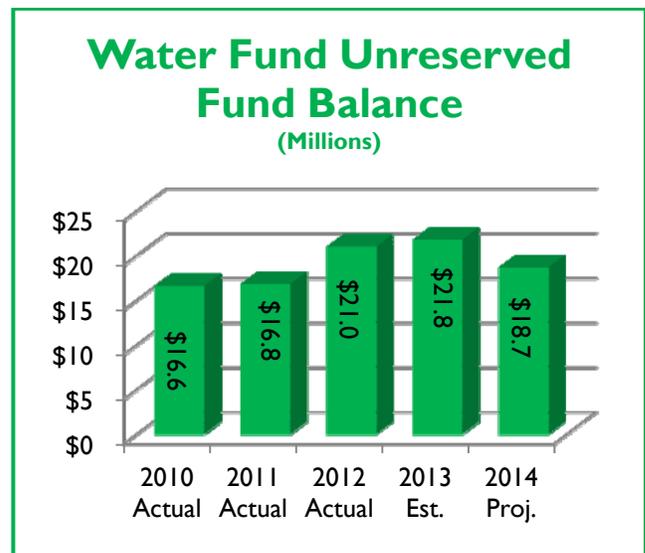
Street Fund Unreserved Fund Balance. For the street operating fund, a new transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the street operating fund. While the FY 2014 balance remains healthy, future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.



Debt Service Funds Reserve. The reserve requirements are provided to adequately meet debt service payments in subsequent years. While maintaining a healthy reserve requirement as indicated in the Principles of Sound Financial Management, the fund balance in the debt service funds reflects a strong assessed value growth. The 10-year Capital Improvement Plan programs the use of any excess reserve.

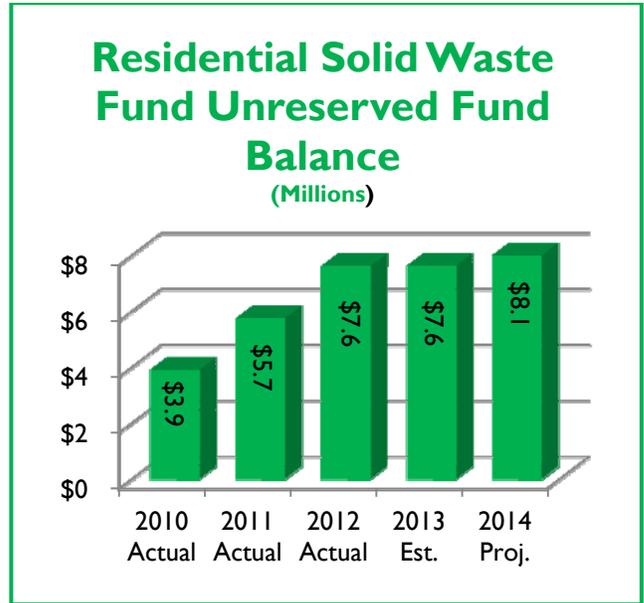
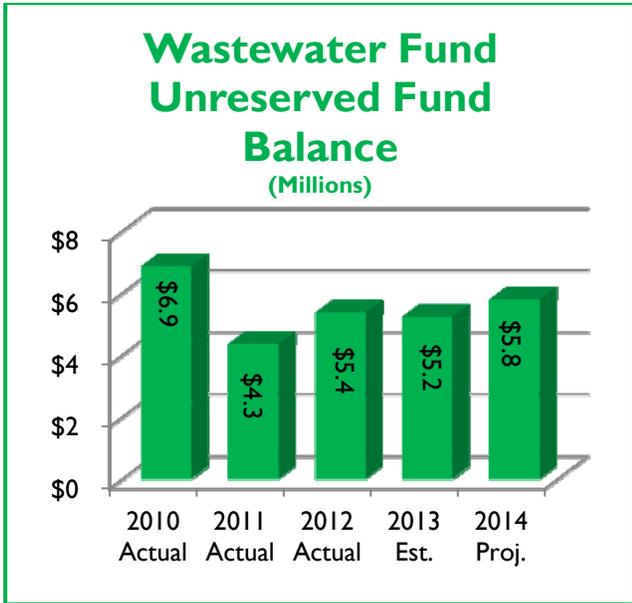


Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year.



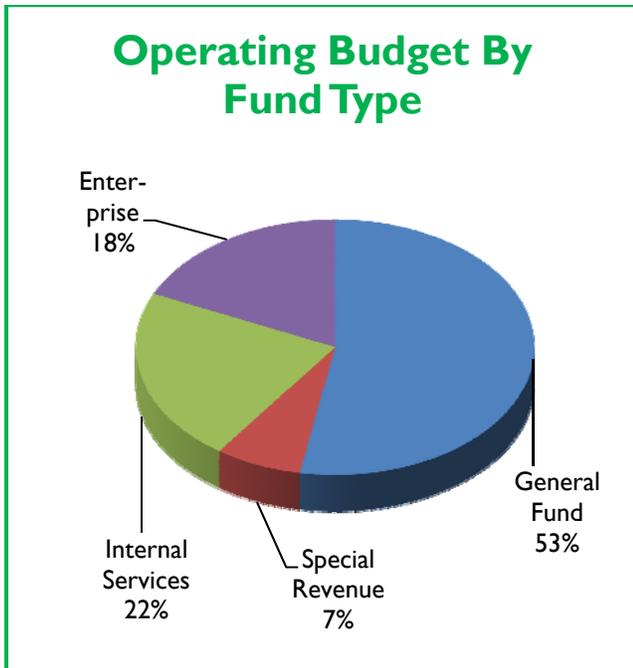
Wastewater Fund Unreserved Fund Balance. The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year.

Residential Solid Waste Fund Unreserved Fund Balance. The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year.



Operating Budget

The FY 2014 operating budget of \$229.2 million is an increase of \$10.5 million, a 5 percent gain from last year’s \$218.7 million operating budget amount. Based on the city’s projected revenue estimates, the FY 2014 operating budget can be balanced without any increase to city taxes.



The general fund makes up 53 percent of the total operating budget and is the largest component of the city’s organization. Other fund categories include: enterprise funds (18 percent), internal service (22 percent), and special revenue (7 percent).

As stated in the City Manager’s Budget Message, this budget was developed with a “hold the line” approach. The goal of this budget is to continue our fiscal prudence, address core services, and maintain the level of service our residents have come to expect.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. Over the last four years staff has responded to the economic downturn by freezing and eliminating vacancies and shifting work duties to create efficiencies while allowing the City to continue delivering the services expected by our residents. The recommended budget includes a small amount for wage and benefit increase.

Overall, the FY 2014 budget proposes 10.5 more positions than in FY 2013. These additions support the opening of the Pioneer Park with the addition of a Park Ranger, a Customer Service Representative and 4 maintenance staff. The FY2014 budget also addresses existing external needs with a Human Services Coordinator and 2 building safety positions and 0.5 FTE Equipment Operator for Commercial Solid Waste, and internal needs with a Network Administrator and a Management Analyst for the Fire Department.

Total staffing authorization for benefitted positions was granted for 1,113.87 FTEs.

A summary and detail of the city’s full-time benefitted positions can be found under the “Schedules” section of this book in Schedule 6 and Schedule 7.

Department Summary

With the opening of Pioneer Park the City will add the necessary maintenance and customer service staff in the Community Serves department. Additionally, Community Services will continue the City's commitment to public art by offering grants to enrich the lives of our citizens and give local organizations the opportunity to build stronger ties to the community.

The Police Department will add an additional Park Ranger to support Pioneer Park. One-time funding was provided to continue the Lot Clean-up/Abatement program and enhance the Crime Prevention program. Ongoing funding was provided to expand the electronic traffic citation program. In addition, the majority of supplemental requests were proposed with revenue offsets through the successful application for grant funds, utilization of forfeiture funds, or the use of other revenues (non-general fund) to help fund supplemental additions.

The Fire Department's ongoing operating base budget includes increases to Computer Aided Dispatch services which are largely reimbursable, a Management Analyst, increase to training supplies and operational costs for the new Fire Support Services facility.

The Economic Development Services Department is moving forward with the implementation of the EDIS initiative which will be supported by increasing the capabilities for over-the-counter plan review and adding a Building Inspector and a contracted Engineering Counter Permit Technician to service the increased service demands from the recovering development industry. Electronic plan review is proceeding to enhance the sustainability of these operations.

The Planning and Community Development Department budget includes a Human Services Coordinator and \$150,000 to continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements. This program was well received by the public, and was also identified as a Council priority.

Operating Budget Change

In FY 2014, the city's operating budget is \$229.2 million, representing a 5 percent increase from the operating budget of \$218.7 million of the prior year. In total, the operating budget also includes \$4.3 million in one-time expenditures.

Operating Budget History

GENERAL FUND	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>
Mayor & Council	\$1,189,388	\$647,390	\$604,452	\$652,117	\$676,888
City Manager	\$1,815,379	\$2,285,51	\$2,268,189	\$2,437,779	\$2,586,472
Office of Communications	\$989,923	\$1,229,693	\$1,096,007	\$1,196,518	\$1,295,781
Engineering	\$4,505,845	\$3,841,411	\$3,460,179	\$3,726,075	\$3,731,934
Economic Development Services	\$4,084,281	\$3,410,878	\$3,328,911	\$3,519,896	\$4,145,129
Human Resources	\$2,788,243	\$2,396,210	\$2,316,165	\$2,448,513	\$2,679,726
City Clerk	\$1,148,103	\$1,161,878	\$960,843	\$949,360	\$819,344
City Attorney	\$3,003,500	\$2,910,018	\$2,961,367	\$3,115,442	\$3,155,905
Municipal Court	\$2,292,519	\$1,990,676	\$1,821,218	\$1,953,037	\$1,906,941
Non-Departmental	\$1,851,654	\$1,734,008	\$1,847,136	\$1,375,973	\$1,314,175
Finance	\$9,552,989	\$8,835,680	\$9,376,747	\$8,956,369	\$10,152,449
Management & Budget	\$1,003,663	\$913,113	\$917,364	\$993,723	\$0
Planning & Sustainability	\$2,228,799	\$2,414,636	\$2,131,843	\$2,081,293	\$2,526,009
Police	\$37,629,801	\$34,631,060	\$35,205,043	\$37,080,596	\$38,995,559
Fire	\$20,025,671	\$18,541,790	\$19,547,095	\$21,233,589	\$23,000,939
Community Services	\$20,222,311	\$18,971,981	\$18,515,632	\$19,905,182	\$21,942,086
Public Works	\$631,252	\$549,037	\$431,467	\$548,525	\$583,228
Half-Cent Sales Tax and Other	\$229,600	\$179,600	\$1,521,813	\$1,385,265	\$1,689,116
SPECIAL REVENUE FUNDS					
Streets Funds	\$9,522,672	\$9,042,409	\$8,951,788	\$9,367,319	\$9,672,000
Housing & Community Dev.	\$1,994,379	\$1,938,529	\$1,647,884	\$1,304,172	\$999,418
Transit	\$1,437,142	\$1,006,618	\$932,686	\$995,894	\$1,104,216
Grants & Miscellaneous	\$4,172,490	\$3,074,344	\$3,707,788	\$4,036,004	\$4,345,882
ENTERPRISE FUNDS					
Water Fund	\$22,522,063	\$21,549,689	\$20,701,422	\$20,834,699	\$20,778,797
Wastewater Fund	\$10,378,843	\$10,552,271	\$10,332,275	\$10,296,366	\$10,421,199
Enterprise Reserves	\$2,537,328	\$1,720,982	\$1,105,370	\$3,057,343	\$3,705,709
Solid Waste Funds	\$9,228,794	\$10,012,997	\$10,388,016	\$10,798,119	\$10,847,089
Sports Complex	\$4,497,802	\$4,244,725	\$4,353,164	\$4,530,474	\$4,598,905
INTERNAL SERVICE FUNDS					
Fleet Maintenance	\$5,025,534	\$4,713,700	\$4,672,721	\$5,088,622	\$5,239,641
Fleet Reserve	\$1,021,333	\$1,137,276	\$1,391,998	\$1,904,099	\$2,117,096
Insurance Reserve	\$2,561,966	\$13,713,562	\$16,912,922	\$17,868,800	\$18,624,677
Facilities Maintenance	\$6,378,392	\$5,471,678	\$5,470,869	\$5,717,386	\$5,869,887
IT Operations	\$8,902,491	\$7,828,470	\$7,702,572	\$8,364,809	\$8,437,813
IT Reserve	\$365,450	\$397,700	\$525,000	\$786,950	\$426,015
IT Projects	\$1,651,095	\$976,596	\$169,236	\$129,715	\$824,819
Trust, Agency & Reserve	\$30,600	\$30,600	\$30,600	\$33,600	\$30,600
TOTAL	\$207,421,295	\$204,101,756	\$207,307,782	\$218,673,623	\$229,245,444

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2014 major grants are summarized below.

Bureau of Reclamation

The Public Works Department - Utilities Division's was awarded a Water Conservation Field Program Grant in the amount of \$25,000 from the Bureau of Reclamation. The grant funds will be used to conduct water audits, utilizing grant award funds from two water conservation grants from the Bureau of Reclamation. The first grant, in the amount of \$30,000, was awarded to complete a system optimization review to identify additional recharge options for Class A+ treated effluent produced at the Butler Drive Water Reclamation Facility. The second grant, in the amount of \$30,000, is providing funding assistance to support our water conservation education and training program.

U.S. Homeland Security (FEMA)

The Fire Department was awarded a \$930,000 grant from the U.S. Homeland Security Department. The Staffing for Adequate Fire and Emergency Response (SAFER) Grant allows the city to hire six new firefighters for the Lake Pleasant Fire Station. The SAFER Grant covers 100 percent of the personnel costs (salary and benefits) of the new firefighters for two years. There is no match requirement. The grant period is from September 29, 2012 to September 28, 2014.

Arizona Sports and Tourism Authority

Community Services Department was awarded a \$6,118 grant by the Arizona Sports and Tourism Authority to purchase two adult "handcycles," and matching funds from PLAY Peoria Incorporated will be used to purchase a child "handcycle." Instead of using "foot pedals," these bikes use "hand pedals" to propel the bike and have special adaptive seats.

The handcycles will be available for checkout at Rio Vista Recreation Center, where participants have access to 18 miles of accessible paved trails. This will allow adults and children with disabilities the opportunity to enjoy a bike ride using a handcycle. Individuals who would benefit from this program include children and adults with physical disabilities, limited mobility, or anyone with coordination and balance difficulties. The bike could also benefit individuals who have had a stroke, traumatic brain injury, spinal cord injuries, anyone born with gross motor impairments and/or wounded veterans.

U.S. Department of Housing and Urban Development

The Planning and Community Development's Neighborhood Revitalization Program continues to expend funding on a grant of \$1.5 million from the U.S. Department of Housing and Urban Development's Neighborhood Stabilization 3 Program. The funds will continue to be used to revitalize targeted communities by assisting with the purchase, rehabilitation and resale of foreclosed properties.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development (H.U.D.). The FY 2014 CDBG budget totals \$1.3 million. These monies will be used for various housing rehabilitation projects as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded from H.U.D. This program is designated specifically for carrying out income-eligible housing strategies through acquisition, rehabilitation and new construction. The FY 2014 budget for the HOME grant is \$506,210 and will be used mainly to rehabilitate foreclosed housing stock and construct affordable housing on an infill parcel near Old Town Peoria.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2014, the city has budgeted expenditures of \$426,000. These funds are used by the Police Department and the City Attorney's Office for training, supplies and equipment.

Internal Service Funds

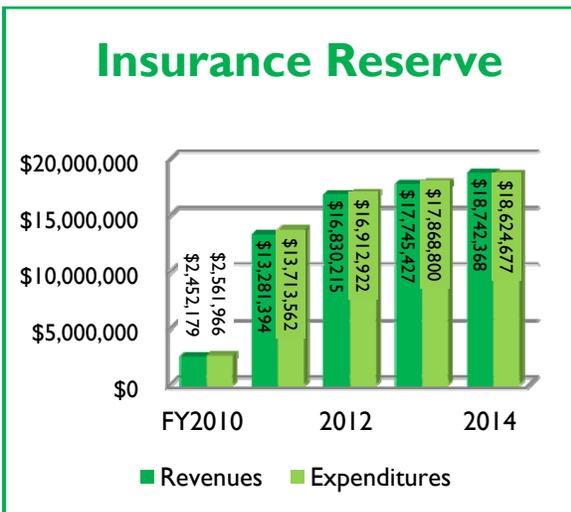
The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology (IT) and IT replacement reserve. These funds are financed by service charges to all other funds, departments and divisions of the city that employ their services.

Fleet Replacement Reserve

The fleet replacement reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the other departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In Fiscal Year 2014, the fleet reserve fund anticipates revenues from service charges of \$1,745,688. Transfers of \$153,461 for the purchase of any new vehicles were approved in the supplemental process. Total expenditures are budgeted at \$2,117,096.

Insurance Reserve

The departmental service charges were calculated on a number of pertinent factors such as square footage of facility space occupied, number of employees, past claims history of each division and a workers' compensation insurance type risk factor for each division's employees; these factors are updated each budget year. This fund includes a contingency reserve of \$3,500,000. The total budget for FY 2014 is \$18,624,677.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to the other divisions, based on square footage of occupied space, maintenance records and custodial requirements of each division. Specific requests for maintenance, capital repairs or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2014 appropriation totals \$5,869,887.

Fleet Maintenance

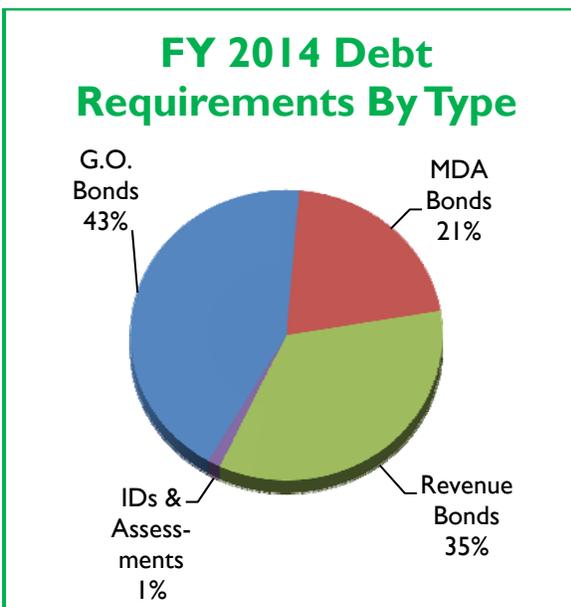
As a division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2014 operating budget is \$5,239,641.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city web page, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2014 is \$8,437,813 and \$824,819 for IT projects.

Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as described below) are available. More detail on planned debt service for FY 2014 may be found in Schedule 8 of the "Schedules" section of this document.

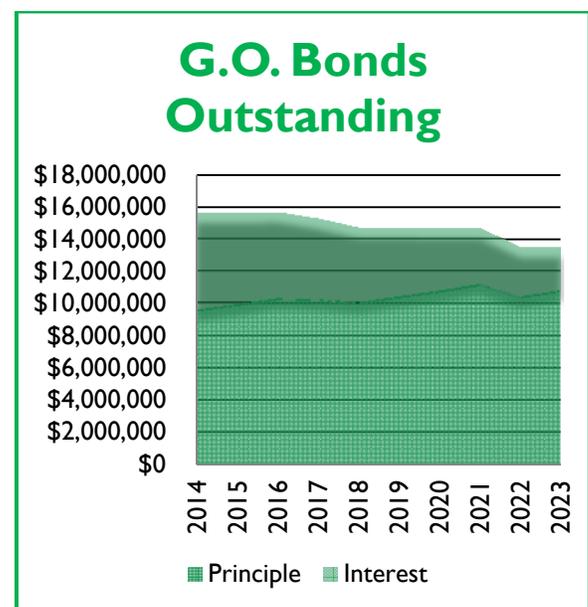


Moody's	Aa1
Standard & Poor's	AA+
Fitch	AA+

General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the city has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the city's G.O. bond ratings were upgraded by Moody's and Fitch. This upgrade is a reflection of the bond rating industry's increased confidence in the city's creditworthiness. The improved bond ratings will help the city to obtain favorable interest rates on future bond sales and thus will generate considerable savings for Peoria taxpayers.



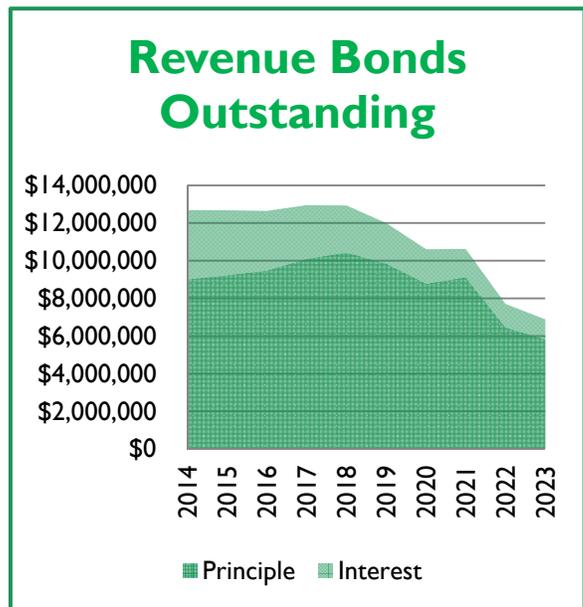
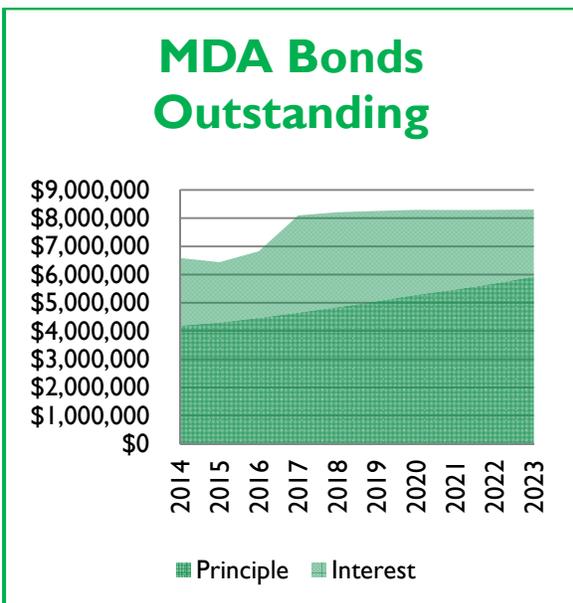
Municipal Development Authority Bonds

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.



MDA Bond Ratings

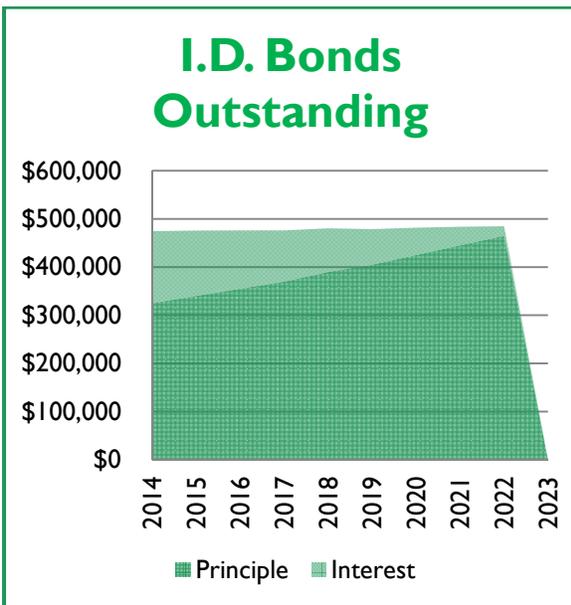
Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

Revenue Bond Ratings

Moody's	Aa3
Standard & Poor's	AA
Fitch	AA

Improvement District Bonds

Improvement district bonds are used to finance projects where certain property owners will benefit more than the general public. A majority of the property owners within a proposed improvement district must approve the formation of the district and the amount of indebtedness. These bonds are repaid by collection of property assessments levied on the property within the district.



Moody's	Aa3
Standard & Poor's	A+
Fitch	AA

Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling \$387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed below.

General Obligation Debt as a Percentage of Assessed Value. The city’s ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city’s ability to repay is diminishing. The city total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city’s ability to finance long-term debt, while a decrease in property values has the opposite effect. The housing crisis of the last several years has cut into the city’s debt capacity, necessitating downward adjustments to the amount of future debt planned for capital projects. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city’s resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city’s ability to repay debt service is diminishing.

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

Description	2008	2009	2010	2011	2012	2013	2014
Population	155,560	159,263	154,065	155,148	156,535	158,031	160,000
Secondary Assessed Value (Millions)	\$1,642	\$1,995	\$1,895	1,614	1,276	1,137	1,052
Net Bonded Debt (Millions)	\$90	\$138	\$150	\$137	\$167	\$156	\$162
Pct. of Net Bonded Debt to Assessed Value	5%	7%	8%	9%	10%	14%	15%
Net Bonded Debt Per Capita	\$577	\$867	\$971	\$885	\$1,067	\$987	\$1,013

Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

- The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city's ability to pay its debt when due.
- The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds or impact fees where applicable.
- The city does not intend to issue commercial paper or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.
- The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.
- Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.
- Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if savings exceed \$750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.
- The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.
- The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.
- All departments will provide notice of all significant events and financial and related matters to the chief financial officer and director of finance for the city's annual disclosures to the municipal markets, financial statements and bond representations.
- The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.

DEBT CAPACITY ANALYSIS**20% Limitation****(Water, Sewer, Storm Drain, Streets, Parks
and Recreation Projects)**

FY 2014 Secondary Assessed Valuation	\$1,057,558,348
Allowable 20% Bonds Outstanding	\$211,511,670
Less 20% Bonds Outstanding	<u>-\$152,470,000</u>
Unused 20% Debt Capacity	<u>\$59,041,670</u>

6% Limitation**(All Other General Government Projects)**

FY 2014 Secondary Assessed Valuation	\$1,057,558,348
Allowable 6% Bonds Outstanding	\$63,453,501
Less 6% Bonds Outstanding	<u>-\$350,000</u>
Unused 6% Debt Capacity	<u>\$63,103,501</u>

Revenue Summary

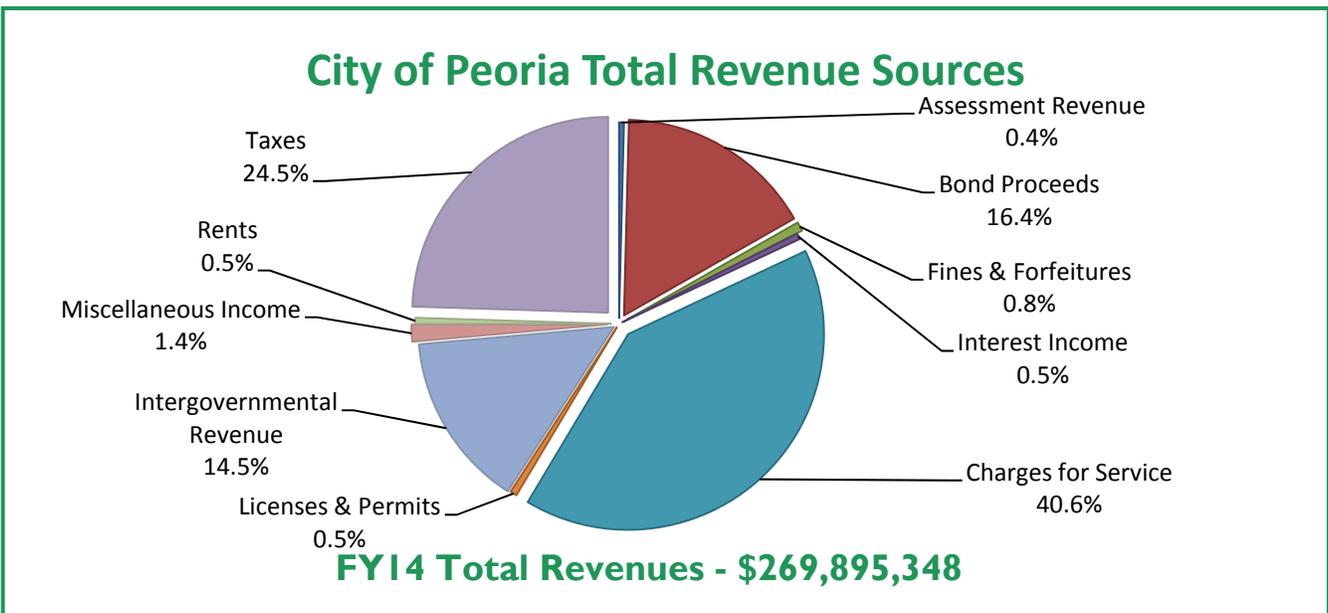
Total revenues for Fiscal Year 2014 are estimated at \$296.9 million, a decrease of 7.2% over the prior year’s estimate of \$320.0 million. The decrease is largely due to a projected decrease in bond proceeds from FY 2013. Bond proceeds can fluctuate from year-to-year with the timing of major projects and/or the actual receipt of proceeds. When this source is excluded, the City’s FY 2014 revenue sources are forecasted to increase by 1.9% over the FY 2013 estimated total. FY 2014’s budgeted revenues reflect a more favorable outlook for improving growth in the state and local economies.

The national economy is improving at an uneven pace and at rates that are reducing the unemployment rate only gradually. Consumer spending and confidence are improving, while business investment remains cautious. The Arizona economy has begun to rebound with improved sales and income tax collections, modest construction improvement and an improving outlook for tourism. Like the nation, the state faces an extended recovery period to reach pre-recession levels in employment and personal income. Recent job growth in Arizona has been more positive than the national level (in percentage terms), but less robust than in previous post-recession periods.

Forecasters anticipate that a significant economic driver, positive in-migration to the state, will begin to return to moderate levels over the next few years. Locally, the greater Phoenix housing market has improved significantly both in terms of price appreciation and in transaction volume, though lower than pre-recession levels.

Distressed inventory is being absorbed and traditional resales are returning as the most significant type of resale transaction. New residential construction in Peoria is anticipated to continue to grow, while a commercial expansion is anticipated to take longer to return.

The revenue forecasts are based on historical data, assumptions on population changes, economic projections, and expected receipts from taxes and other sources. A Revenue Committee, consisting of members from various departments whose activities generate revenues, meets regularly to discuss revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.



City revenues can be categorized into ten major sources, as depicted in the graph on the previous page. Charges for Service account for the largest percentage of revenue by source, at an estimated \$144.4 million, or 48% of total revenues. Revenue in this category is made up of sources that are both external and internal to the City. Of the total amount, \$65.9 million is projected from enterprise activity, or 46% of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services is projected from internal service charge

sources, which represent \$54.4 million. The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs and development services and the collection of impact fees for development activity.

Tax revenues account for almost 29% of total City revenue. The estimated tax revenue for FY 2014 is \$84.6 million, which includes collections from local sales, franchise, and property taxes. Sales and franchise tax collections are estimated at \$68.8 million, or 81% of total tax revenue. The City's major revenue sources are described in more detail in the following sections.

TOTAL REVENUES BY FUND

Fund	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Approved
General	\$ 97,646,683	\$ 91,428,799	\$ 99,832,185	\$ 104,019,192	\$ 106,935,471
Water	\$ 57,915,670	\$ 28,631,110	\$ 52,718,465	\$ 34,013,843	\$ 35,057,143
Wastewater	\$ 43,106,250	\$ 17,006,581	\$ 25,022,950	\$ 19,768,533	\$ 19,869,259
Insurance Reserve	\$ 9,702,376	\$ 14,822,655	\$ 16,979,263	\$ 17,821,719	\$ 18,742,368
Half-Cent Sales Tax	\$ 14,006,685	\$ 13,109,148	\$ 15,017,174	\$ 15,567,689	\$ 15,913,416
Debt Service	\$ 24,545,589	\$ 20,280,601	\$ 17,485,625	\$ 14,416,060	\$ 13,325,259
Streets	\$ 11,549,900	\$ 10,553,440	\$ 11,480,488	\$ 11,542,080	\$ 11,798,805
Transportation Sales Tax	\$ 8,544,800	\$ 7,913,834	\$ 9,110,824	\$ 9,473,767	\$ 9,677,852
Impact Fees	\$ 8,680,919	\$ 6,217,786	\$ 10,499,140	\$ 10,704,001	\$ 9,617,272
Residential Sanitation	\$ 9,548,297	\$ 9,385,756	\$ 9,800,435	\$ 8,841,846	\$ 8,970,751
Information Technology	\$ 8,441,703	\$ 6,966,820	\$ 6,736,172	\$ 6,945,936	\$ 7,551,713
Bond	\$ 33,435,100	\$ 167,098	\$ 29,154,564	\$ 36,655,981	\$ 7,394,814
Grant	\$ 3,930,932	\$ 4,733,542	\$ 3,098,874	\$ 3,371,232	\$ 6,891,869
Facilities	\$ 5,759,853	\$ 5,542,543	\$ 5,282,632	\$ 5,896,271	\$ 5,892,230
Fleet Maintenance	\$ 4,323,314	\$ 4,732,676	\$ 4,962,661	\$ 5,108,169	\$ 5,248,340
Other	\$ 4,918,282	\$ 16,956,965	\$ 12,533,040	\$ 5,615,241	\$ 4,537,344
Sports Complex	\$ 2,884,451	\$ 2,627,218	\$ 2,755,704	\$ 2,734,650	\$ 2,916,642
Commercial Sanitation	\$ 2,312,924	\$ 1,966,022	\$ 2,077,222	\$ 2,224,400	\$ 2,278,900
Fleet Reserve	\$ 2,067,652	\$ 582,453	\$ 1,148,720	\$ 1,587,354	\$ 1,745,688
Sanitation Equipment Reserve	\$ 664,531	\$ 702,675	\$ 896,581	\$ 1,064,315	\$ 859,292
Information Technology Reserve	\$ 542,502	\$ 484,263	\$ 555,159	\$ 653,891	\$ 703,397
Improvement District	\$ 1,774,835	\$ 1,718,730	\$ 1,624,291	\$ 1,409,954	\$ 475,850
Housing	\$ 1,203,310	\$ 837,693	\$ 140,557	\$ 327,953	\$ 327,953
Transit	\$ 595,400	\$ 290,747	\$ 199,803	\$ 254,897	\$ 156,220
Economic Development Reserve	\$ 3,944	\$ 1,679	\$ 3,158	\$ 6,000	\$ 7,500
			\$		
Total Revenues	\$ 358,105,903	\$ 267,660,834	339,115,686	\$ 320,024,974	\$ 296,895,348

City Sales Tax Revenue

Sources

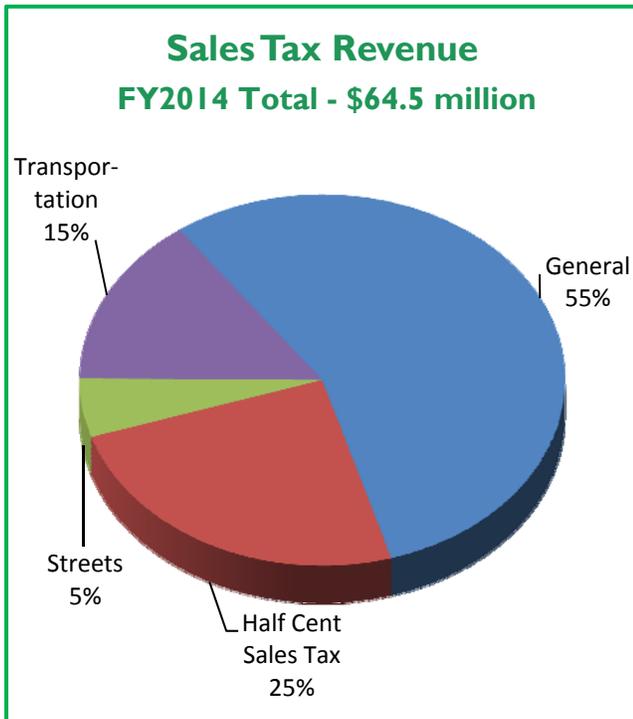
The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.

Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting \$64.5 million in sales tax revenue for FY 2014. This is a 2.2% increase over the FY 2013 estimate of \$63.1 million. The modest increase reflects an improving outlook for continued recovery in consumer spending along with very modest population growth.



Total City Sales Tax Summary

Fund	FY2010 <u>Actual</u>	FY2011 <u>Actual</u>	FY2012 <u>Actual</u>	FY2013 <u>Estimated</u>	FY2014 <u>Approved</u>
General	\$ 31.0	\$ 29.3	\$ 33.5	\$ 35.0	\$ 35.8
Half Cent Sales Tax	\$ 13.9	\$ 13.1	\$ 15.0	\$ 15.5	\$ 15.9
Streets	\$ 3.1	\$ 2.8	\$ 3.3	\$ 3.2	\$ 3.3
Transportation Sales Tax	\$ 8.3	\$ 7.8	\$ 9.0	\$ 9.4	\$ 9.6
Total Sales Tax	\$ 56.3	\$ 52.9	\$ 60.7	\$ 63.1	\$ 64.5

Property Tax Revenue

Sources

The City’s Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the primary tax rate by \$0.05 per hundred dollars of assessed value, resulting in a combined rate of \$1.44, where it remains for FY 2014.



Uses

The City Property Tax has two components: the primary property tax can be used for any general government operation and maintenance, while the secondary property tax is used to repay the principal

and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city’s “annual maximum allowable levy” for the prior year. However, the secondary levy is controlled only by the limits set for the amount of outstanding general obligation debt within the City.

Projection

According to figures provided by the Maricopa County Assessor’s office, the City’s primary assessed valuation in FY 2014 is estimated to decline by slightly more than 7% from the previous year’s valuation, a slowing rate of decrease following three consecutive years of reductions that totaled over 33% from the peak in FY 2010. Given the lag in assessor rolls and with statutory formulas, the primary valuation has likely stabilized, and is expected to grow slowly in the near term. The primary tax levy revenue for FY 2014 is estimated at \$2.0 million.

The secondary tax rate remains stable at \$1.2500 per \$100 of assessed valuation. With secondary valuations dropping 7.3% from the previous year, the resulting secondary levy is projected to be \$13.2 million, which represents a decline of over 45% from its peak level in FY 2009.

Property Tax Rate and Levy

**Property Tax Rates
(per \$100 of assessed
valuation)**

	FY09 Actual	FY10 Actual	FY11 Actual	FY12 Actual	FY13 Est.	FY14 Appr.
Primary	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19
Secondary	\$ 1.25	\$ 1.25	\$ 1.25	\$ 1.25	\$ 1.25	\$ 1.25
Total	\$ 1.44	\$ 1.44	\$ 1.44	\$ 1.44	\$ 1.44	\$ 1.44

Property Tax Revenues (\$ in millions)

Primary Tax Levy	\$ 2.8	\$ 3.2	\$ 2.9	\$ 2.4	\$ 2.2	\$ 2.0
Secondary Tax Levy	\$ 24.9	\$ 23.7	\$ 20.2	\$ 16.0	\$ 14.2	\$ 13.2
Total	\$ 27.7	\$ 26.9	\$ 23.1	\$ 18.4	\$ 16.4	\$ 15.2

State Shared Revenue

Sources

State shared revenues make up the largest component of the City’s Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. Distribution data was updated following the 2010 U.S. Census, released in 2011. The results indicated that Peoria’s population grew to over 154,000 in 2010, representing a little over 3% of the state’s 2010 total population.

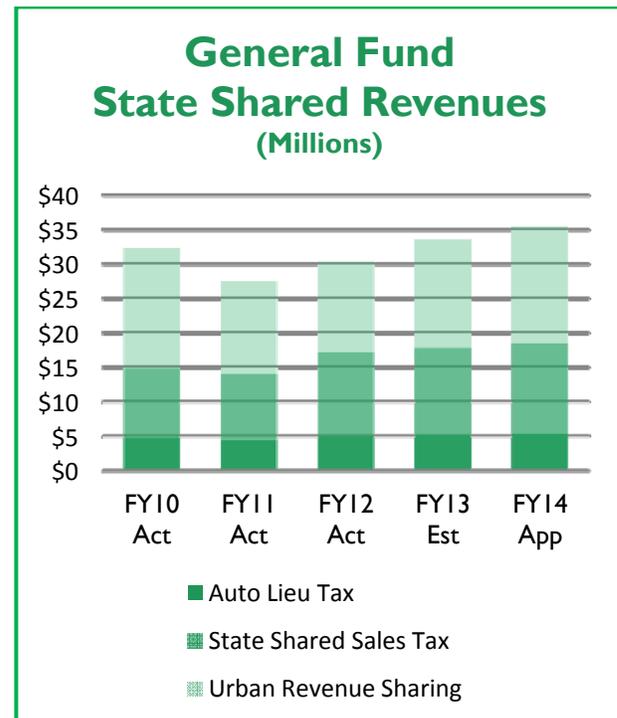
The largest of the three components, Urban Revenue Sharing, is based on state income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state’s current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state’s vehicle license collections within Maricopa and Yavapai Counties.

Uses

These three State Shared sources represent over 30% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2014, the budgeted State Shared revenues are \$35.3 million, representing a 5.7% increase over the \$33.4 million estimate for Fiscal Year 2013, but still shy of the overall peak level of these sources reached in FY 2009. The FY 2014 estimates reflect known growth in previous statewide income tax receipts and forecasted improvements in sales tax revenue sources.



Highway User (HURF) Revenue

Sources

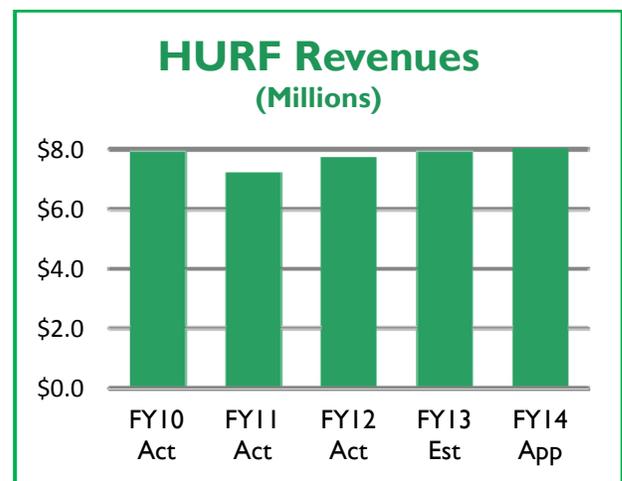
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of “county of origin” of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City’s Streets Fund.

Projection

The Fiscal Year 2014 projection for HURF revenues is \$8.0 million, a 2% increase over the prior year’s estimate of \$7.8 million. The City estimates future year growth to approximate this trend, influenced by fuel conservation trends on the part of consumers.



License and Permit Revenue

Sources

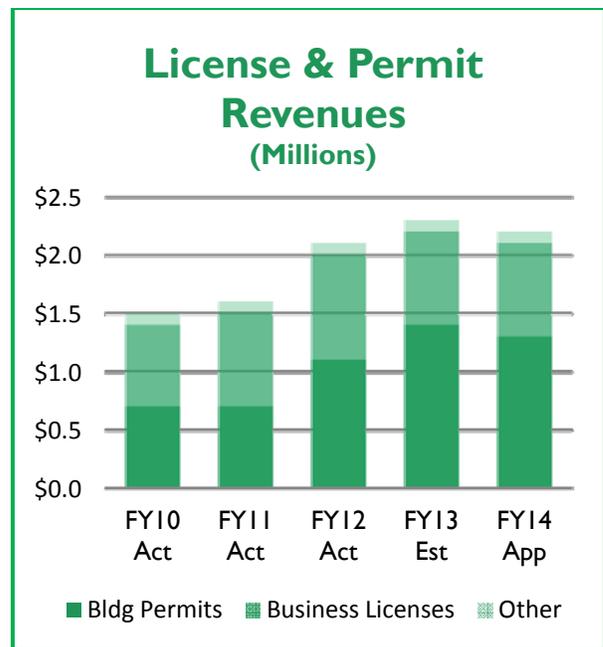
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by the Economic Development and Finance Departments, and is placed in the City’s General Fund.

Projection

Licenses and Permits are projected to generate \$2.2 million in FY 2014. Building permit revenues are anticipated to contribute \$1.3 million, or 60% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute over \$780,000, representing 35% of the total. Growth in permit-based revenues reflects a slightly more optimistic outlook for activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year-to-year.



Water Utility Revenue

Sources

The revenues to support the City’s water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/ reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City’s economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City’s Water Operating Fund. The fund is used to support the Utilities Department’s water operations, and to support the debt service payments for the City’s water capital improvement program.

Projection

Rates will remain stable in FY 2014. Modest residential and commercial account growth, combined with consumption growth are projected to increase water revenues to \$35 million in Fiscal Year 2014.

Water Operating Revenue (Millions)					
Account Description	FY10 <u>Actual</u>	FY11 <u>Actual</u>	FY12 <u>Actual</u>	FY13 <u>Estimate</u>	FY14 <u>Approved</u>
Water Fees	\$ 28.6	\$ 26.3	\$ 30.9	\$ 31.8	\$ 32.7
Reclaimed Water Fees	\$ 0.5	\$ 0.5	\$ 0.5	\$ 0.6	\$ 0.7
New Service Fee-Water	\$ 0.3	\$ 0.3	\$ 0.3	\$ 0.3	\$ 0.3
Quintero WTP Fees	\$ 0.4	\$ 0.6	\$ 0.0	\$ 0.3	\$ 0.3
Disconnect/Reconnect Fees	\$ 0.4	\$ 0.3	\$ 0.3	\$ 0.2	\$ 0.2
Non Potable Water Revenue	\$ 0.0	\$ 0.1	\$ 0.3	\$ 0.2	\$ 0.2
Water Meter Charges	\$ 0.1	\$ 0.1	\$ 0.2	\$ 0.2	\$ 0.2
Utility Late Fee Charges	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1
Interest Income	\$ 0.2	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1
Other	\$ 0.4	\$ 0.1	\$ 0.3	\$ 0.1	\$ 0.1
Total Water Utility	\$ 31.0	\$ 28.5	\$ 34.0	\$ 33.9	\$ 35.0

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment service. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City’s Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

Rates will remain stable in FY 2014. Projected revenues for FY 2014 are \$19.8 million, an increase of \$1.1 million from the previous year’s estimate.

Wastewater Operating Revenue (Millions)

Account. Description	FY10 Actual	FY11 Actual	FY12 Actual	FY13 Estimate	FY14 Approved
Wastewater Fees	\$ 15.4	\$ 14.1	\$ 15.7	\$ 17.5	\$ 17.9
Allocated Interdept Svc Chrgs	\$ 1.7	\$ 1.9	\$ 1.6	\$ 1.3	\$ 0.9
EPA Mandate Fee	\$ 0.8	\$ 0.8	\$ 0.9	\$ 0.9	\$ 0.9
Utility Late Fee Charges	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1
Other	\$ 0.7	\$ 0.1	\$ 0.1	\$ 0.0	\$ 0.0
Total Wastewater Utility	\$ 18.7	\$ 16.9	\$ 18.2	\$ 19.7	\$ 19.8

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into its own operating fund. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities remain in their own respective funds to recover the costs of each service’s operations.

Projection

Fiscal Year 2014 revenues for combined Solid Waste operations are estimated at \$11.3 million, slightly 11.1 million. Neither service is adjusting user rates in FY 2014. The majority of revenue – 80% – is generated from residential user fees, with \$9.0 million expected in FY 2014. Commercial user fees are estimated to contribute 20%, or about \$2.3 million in projected revenues for FY 2014.

Solid Waste Operating Revenue (Millions)

Fund	FY10 <u>Actual</u>	FY11 <u>Actual</u>	FY12 <u>Actual</u>	FY13 <u>Estimate</u>	FY14 <u>Approved</u>
Commercial Solid Waste Fund	\$ 2.3	\$ 2.0	\$ 2.1	\$ 2.2	\$ 2.3
Residential Solid Waste Fund	\$ 9.6	\$ 9.4	\$ 9.8	\$ 8.8	\$ 9.0
Totals	\$ 11.9	\$ 11.4	\$ 11.9	\$ 11.1	\$ 11.3

Performance Management

Why Measure Performance?

The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, Performance Management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating plans to identify desired outcomes, address service delivery objectives and to address Community/Council

priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.



Transparency and Accountability

Performance Management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.

Efficient Allocation of Resources

With a limited amount of dollars available, a “performance-based” budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. The city’s “PeoriaStat” model, which includes monthly collection of performance data and regular reporting to the City’s executive leadership, helps identify performance trends and provides a forum to discuss and collaborate on operational strategies. These proactive measures help us to quickly respond and adapt to changes in our community.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY 2014 budget process included a full “costing out” of services to place greater emphasis on tying financial resources to desired outcomes. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are detailed in the following department summaries and individual division details. Special attention is paid to the “key outcome measures” that, if achieved, indicate progress towards the overall desired results.

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria’s elected officials. In March of 2013, the City Council re-affirmed their 24-month Council Policy Goals. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, Department Directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY 2014 budget year are:

Community Building: Preserve and Expand Our Quality of Life

- Balance cultural and entertainment opportunities throughout the City
- Strengthen Peoria neighborhoods
- Provide superior quality Parks & Recreation programs
- Expand Civic and Not-for-Profit partnerships
- Enhance community-oriented services

Enhance Our Current Services

- Enhance organizational culture
- Improve cost effectiveness of service delivery
- Develop a business model for future strategic planning
- Pursue grant opportunities and other sources of revenue
- Use technology as feasible to enhance and streamline service delivery
- Become an employer of choice

Preserve Our Natural Environment

- Pursue land banking for parks and open space
- Incorporate open space into our built environment

Total Planning

- Identify key corridors and cores throughout the city to encourage job growth
- Provide diverse and sustainable residential housing options
- Plan and develop city infrastructure to improve quality of life and coincide with economic development and revitalization efforts
- Practice prudent fiscal stewardship

Economic Development

- Strengthen Sister Cities relationships; add an Asian city
- Partner with GPEC and other economic development groups
- Assess new models for economic development
- Aggressively pursue economic development strategies on healthcare and higher education

Leadership and Image

- Strengthen relationships locally, regionally, nationally and internationally
- Increase outreach efforts, networks and coalitions for leadership
- Build greater community relations
- Promote Peoria regionally and globally

Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed *Organizational Strategic Plan* offers every employee insight into our long-term vision, values and standards. This plan provides a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Work Plans

To assist the city leadership in making informed budget recommendations, departments update and maintain a *Department Operating Plan* (DOP). These plans translate the organizational priorities into various policies, programs, services, and activities. The DOP for each department is considered a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2014 budget development was to explore creative ways to “hold the line” on expenditures. Using the Department Operating Plans as a guide, departments identified their core services, fully cost out activities, and addressed future trends in our changing community. In some cases, this approach resulted in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels.

The Department Operating Plan process not only helps departments more closely align their goals, objectives and performance measures with the City’s broader strategic direction, but it also fosters more data-driven decision making. As we move forward, an even greater focus will be placed on key outcomes and performance measurement.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, termed the *Community Level*, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city’s overall bond ratings.

The next level of performance monitoring and tracking is the *Executive Level*, which focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and

workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These executive level measures require regular review and analysis. Therefore, the City utilizes a “PeoriaStat” process that brings executive management together on a monthly basis to review and evaluate performance data.

Lastly, additional performance data is collected at the *Department Level* to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city’s website.

Citizen Survey Results

Surveys, both internal and external, are another tool used to measure the city’s performance. The National Citizen Survey measures residents’ opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city’s programs and budget from year to year.

Peoria’s most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria’s survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

Developed in partnership with the International City Management Association, the NCS is a tested, flexible, affordable, and efficient survey instrument that is tied closely with the organization's Center for Performance Measurement, of which Peoria is a member. Participation in that program allows Peoria to make apples-to-apples comparisons of particular services with other jurisdictions from around the nation.

In the most recent citizen survey conducted by the city, nearly every resident rated the overall quality of life in Peoria as either “excellent” or “good.” Most residents also agreed with the overall direction the city is taking. These results are much higher than comparable cities. Complete results of the survey are available on the city’s website at

www.peoriaaz.gov/citizensurvey.

If you would like additional information on the city’s performance management efforts, please contact Katie Gregory, Deputy Director, Finance and Budget Department, at 623-773-7364.

Vital Stats

The City of Peoria uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an snapshot of the health and well-being of the City. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Performance Trend

- Green: Meets target or shows a significant trend of improvement
- Yellow: Not meeting target but showing stable or improving performance
- Red: Not meeting target and showing little or no progress

COUNCIL GOAL: Community Building: Preserve or Expand our Quality of Life						
Desired Outcomes		FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target	Performance Trend
1	% of residents rating the overall quality of life in Peoria as good or excellent^	83%	83%	83%	85%	
2	% of residents rating their neighborhood as good or excellent place to live^	80%	80%	80%	85%	
3	Residents overall satisfaction with Parks and Recreation in Peoria^	77%	77%	80%	80%	
4	Compliance with all Water and Wastewater system regulations	100%	100%	100%	100%	
5	% of residents rating traffic flow on major streets as good or excellent^	36%	36%	36%	50%	
6	Violent crimes per 1000/population	1.93	1.89	1.87	1.85	
7	Property crimes per 1000/population	30.81	29.85	29.5	29.0	
8	Patrol Response times to critical emergencies from dispatch to arrival	4:22	4:34	4:32	4:25	

COUNCIL GOAL: Enhance Current Services: Financial and Operational Excellence						
Desired Outcomes		FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target	Performance Trend
1	% of residents rating the value of services received for the taxes paid as good or excellent^	56%	56%	56%	65%	
2	City General Obligation Bond Ratings (S&P/Moody’s/Fitch)	AA+/Aa1/AA+	AA+/Aa1/AA+	AA+/Aa1/AA+	AA+/Aa1/AA+	
3	City Water and Wastewater Bond Ratings	AA/Aa3/AA	AA/Aa3/AA	AA/Aa3/AA	AA/Aa3/AA	

COUNCIL GOAL: Preserve our Natural Environment						
Desired Outcomes		FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target	Performance Trend
1	% of residents rating the overall quality of Peoria's natural environment as good or excellent^	57%	57%	57%	60%	
2	Residential diversion rate (recycling)	25%	25%	25%	25%	
3	Preserved or developed Parks and Open Space acres per 1000/population	7.9	7.9	8.4	8.5	

COUNCIL GOAL: Total Planning						
Desired Outcomes		FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target	Performance Trend
1	% of residents rating the overall quality of development in Peoria as good or excellent^	69%	69%	69%	75%	
2	% of residents saying Peoria is heading in the right direction (good or excellent response)^	62%	62%	69%	75%	

COUNCIL GOAL: Economic Development						
Performance metrics have been selected and reported on based on the Economic Development Implementation Strategy (EDIS) approved by City Council in FY11.						
Desired Outcomes		FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target	Performance Trend
1	Number of qualified prospects meeting Council stated Business attraction criteria	NA	11	15	15	
2	Number of businesses contacted (retention or expansion)	NA	114	175	360	
3	% of City's assessed valuation that is classified as commercial/industrial	17.6%	17.3%	25%	25%	
4	Total number of small business seminars and events hosted by the city	6	25	17	12	
5	% of residents rating the overall quality of business and service establishments as good or excellent^	68%	68%	68%	70%	

COUNCIL GOAL: Leadership and Image						
Desired Outcomes		FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target	Performance Trend
1	% of residents rating Peoria's overall image or reputation as good or excellent^	65%	65%	65%	70%	
2	% of residents rating Peoria's Public Information Services as good or excellent^	68%	68%	68%	70%	
3	% of residents rating Peoria's Sense of Community as good or excellent^	54%	54%	54%	60%	
4	% of residents rating the quality of Peoria's Public Schools as good or excellent^	75%	75%	75%	75%	

^Citizen Survey Rating - The city conducts a Citizen Survey once every two years. Awaiting results from survey conducted in Spring of 2013 being compiled.

Mayor and Council

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$291,318	\$293,992	\$341,245	\$341,245	\$348,833	2.22%
Contractual Services	\$337,320	\$284,992	\$302,347	\$300,347	\$314,730	4.10%
Commodities	\$8,431	\$8,385	\$8,825	\$8,825	\$13,325	50.99%
Total :	\$637,069	\$587,370	\$652,417	\$650,417	\$676,888	3.75%

Expenditures by Division						
Mayor & City Council	\$636,388	\$586,004	\$652,117	\$650,417	\$676,888	3.80%
Citizen Donations-Mayoral	\$681	\$1,366	\$300	\$0	\$0	-100.00%
Total :	\$637,069	\$587,370	\$652,417	\$650,417	\$676,888	3.75%

Performance Spotlight

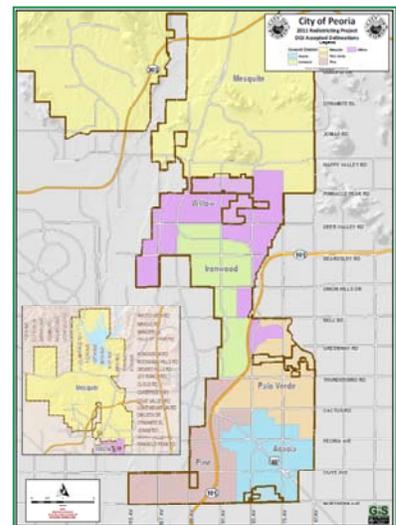
MAYOR AND CITY COUNCIL OFFICE MISSION

To serve the residents of Peoria by promoting the community’s future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT OVERVIEW

The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria’s mayor is elected to four-year terms to serve the community “at large,” while each of the six council members is elected to four-year terms in specific geographic districts.

- ✓ Acacia District
- ✓ Ironwood District
- ✓ Mesquite District
- ✓ Palo Verde District
- ✓ Pine District
- ✓ Willow District



The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community.

The total budget for the Mayor and Council is \$652,117 that covers salaries, contractual services such as travel/training, membership dues, internal service charges, general supplies and commodities. In addition, each member of Council receives \$30,000 per year in Council District Funds to use at their discretion for projects, programs, services or events that accomplish a public purpose.

Performance Report

Mayor and City Council Office

The Mayor and City Council Office uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with their 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens rating Peoria’s sense of community as “good” or “excellent” (National Citizen Survey)	54%	54%	54%	>54%
	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens saying Peoria is heading in the right direction (National Citizen Survey)	62%	62%	62%	>62%

City Manager

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$966,846	\$917,797	\$1,024,680	\$1,024,680	\$1,109,732	8.30%
Contractual Services	\$193,127	\$185,201	\$203,422	\$203,422	\$229,898	13.02%
Commodities	\$1,792	\$2,131	\$4,800	\$4,800	\$4,800	0.00%
Total :	\$1,161,765	\$1,105,129	\$1,232,902	\$1,232,902	\$1,344,430	9.05%

Expenditures by Division						
City Manager's Office	\$1,161,765	\$1,105,129	\$1,232,902	\$1,232,902	\$1,344,430	9.05%
Total :	\$1,161,765	\$1,105,129	\$1,232,902	\$1,232,902	\$1,344,430	9.05%

Staffing by Division						
City Manager's Office	6.00	6.00	6.00	7.00	7.00	16.67%
Total :	6.00	6.00	6.00	7.00	7.00	16.67%

Performance Spotlight

CITY MANAGER'S OFFICE

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT OVERVIEW

The City Manager's Office implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

The City Manager's Office advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to effectively perform our jobs. The City Manager's Office is a leader in ethical organizational behavior through adopting and modeling the City Employees Code of Ethics.

Key Outcome Measures City Manager's Office

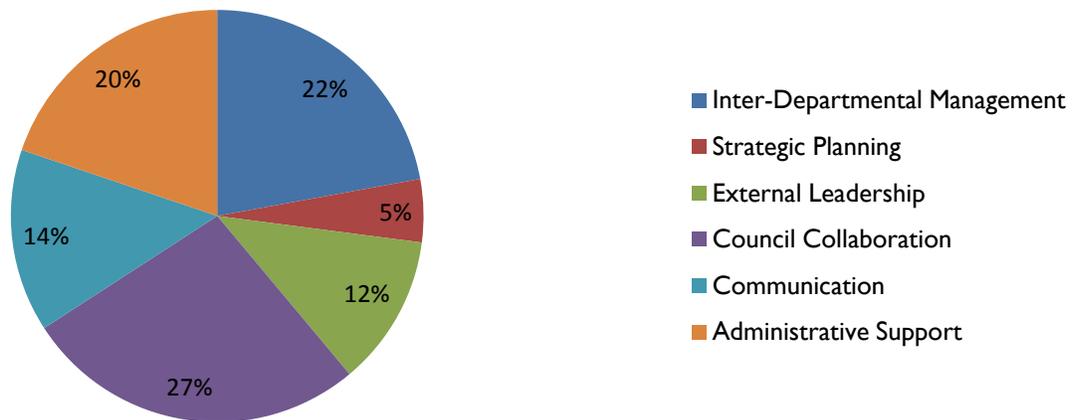
- % of citizens responding good or excellent to city employee responsiveness
- % of citizens responding good or excellent to how well Peoria welcomes citizen involvement
- % of residents rating the value of services received for the taxes paid as good or excellent

Cost of Service Breakdown - City Manager's Office

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inter-Departmental Management	1.05	\$225,429	\$10,624	\$35,185	\$271,238
Strategic Planning	0.24	\$51,233	\$2,415	\$7,997	\$61,645
External Leadership	0.62	\$122,962	\$5,795	\$19,192	\$147,948
Council Collaboration	1.27	\$276,664	\$13,039	\$43,181	\$332,884
Communication	0.72	\$143,455	\$6,761	\$22,390	\$172,606
Administrative Support	2.10	\$204,936	\$9,658	\$31,986	\$246,580
TOTAL	6.00	\$1,024,680	\$48,291	\$159,931	\$1,232,902

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

City Manager's Office Budget Allocation



Total Budget - \$1,232,902

Performance Report

CITY MANAGER’S OFFICE

The City Manager’s Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership & Image	Provide excellent communication, both internal and external	% of citizens responding “Good” or “Excellent” to city employee responsiveness (National Citizen Survey)	83%	83%	86%	88%
		% of citizens responding “Good” or “Excellent” to city employee knowledge (National Citizen Survey)	82%	82%	85%	87%
		Number of reports submitted: City Manager Monthly Reports, Focus, Budget Document	14	14	28	28
		Number of communications pieces or speaking opportunities presented to employees and the public	NA	NA	29	30
	Provide a welcoming organization that promotes civic engagement and respects diversity	% of citizens responding “Good” or “Excellent” to how well Peoria welcomes citizen involvement (National Citizen Survey)	55%	55%	65%	70%
		Number of diversity and civic engagement events the City of Peoria sponsors or supports	7	8	11	13
Enhance Current Services	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens rating the value of services received for the taxes paid as “Good” or “Excellent” (National Citizen Survey)	62%	56%	56%	65%
		% of citizen inquiries which are responded to or acted upon within two business days, as tracked by the Assistant to the City Manager	NA	NA	98%	100%

City Attorney

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,539,775	\$2,452,066	\$2,670,420	\$2,669,443	\$2,754,744	3.16%
Contractual Services	\$2,724,461	\$2,578,349	\$3,083,516	\$2,991,652	\$2,865,148	-7.08%
Commodities	\$86,616	\$57,128	\$73,364	\$75,316	\$77,475	5.60%
Total :	\$5,350,851	\$5,087,544	\$5,827,300	\$5,736,411	\$5,697,367	-2.23%

Expenditures by Division						
Civil	\$2,189,568	\$2,003,812	\$2,085,978	\$2,185,075	\$2,102,107	0.77%
Victims' Assistance Prg	\$217,200	\$210,575	\$231,378	\$231,378	\$230,213	-0.50%
Criminal	\$742,048	\$753,426	\$798,086	\$794,352	\$823,585	3.20%
Insurance Prem/Deduct	\$1,978,963	\$1,931,418	\$2,453,669	\$2,295,558	\$2,300,987	-6.22%
Risk Management	\$196,855	\$165,555	\$212,602	\$212,602	\$222,884	4.84%
Victims' Rights Imp Grant	\$1,400	\$1,400	\$0	\$0	\$0	NA
St Anti-Racketeering-Cao	\$24,817	\$21,358	\$45,587	\$17,446	\$17,591	-61.41%
Total :	\$5,350,851	\$5,087,544	\$5,827,300	\$5,736,411	\$5,697,367	-2.23%

Staffing by Division						
Civil	15.00	15.00	15.00	15.00	15.00	0.00%
Victims' Assistance Prg	2.00	2.00	2.00	2.00	2.00	0.00%
Criminal	7.00	7.00	7.00	7.00	7.00	0.00%
Risk Management	2.00	2.00	2.00	2.00	2.00	0.00%
Total :	26.00	26.00	26.00	26.00	26.00	0.00%

Performance Spotlight

CITY ATTORNEY'S OFFICE

To provide high quality legal services to our clients and achieving the interests of justice, using the most current technology and doing so in a competent, efficient, cost-effective and thoughtful manner.

DEPARTMENT OVERVIEW

The City Attorney's Office is legal advisor to City Council and its appointees, including city boards, commissions and committees, the City Manager and staff members in the conduct of city business. In addition, the City Attorney's Office represents the city in all court cases where the City has an interest and prosecutes all cases docketed into Municipal Court. Key services include helping the city comply with federal, state and local law, representing the city in all lawsuits, prosecuting city code and state law violations, overseeing deferred prosecution, and giving notice and assistance to crime victims. The City Attorney's Office also purchases insurance for the city and manages the city's self-insurance program and a variety of legal insurance loss events and claims.

Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments and the city at large in all non-criminal legal service areas. This division includes overall department operations support, including management and legal administration services for the Office of the City Attorney and houses the city's Risk Management services. Legal civil practice groups share personnel who provide various types of legal services.

Civil practice groups:

- Economic Development, Finance and Land Use
- Environment and Utilities
- Government Operations and Labor and Employment
- Government Compliance, Taxation and Government Relations
- Litigation and Creditor Rights (includes Risk Management function)

Key Outcome Measures City Attorney's Office

- % of responses to City Council requests within one week of request
- Number of domestic violence criminal cases
- % of criminal cases resulting in convictions
- Amount of insurance legal services paid
- Amount of city and non-city property claims

Cost of Service Breakdown - City Attorney's Office – Civil & Risk Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Municipal Legal Governance Law Services	1.30	\$148,459	\$10,050	\$21,080	\$178,589
Development Legal Services	1.60	\$182,718	\$13,000	\$27,245	\$222,963
Administrative Legal Services	1.90	\$216,978	\$15,250	\$31,950	\$264,178
Transaction Legal Services	1.20	\$137,039	\$9,200	\$19,302	\$165,541
Litigation Legal Services	5.00	\$570,995	\$46,035	\$81,880	\$698,910
Operation of City's Self-Insurance Program	0.00	\$0	\$2,295,761	\$157,908	\$2,453,669
Claims Management Services	2.00	\$163,337	\$10,060 ¹	\$39,205	\$212,602
General Legal Operations Management Services	1.00	\$114,199	\$8,550	\$17,515	\$140,264
Legal Office Human Resources Services	1.00	\$114,199	\$6,100	\$12,322	\$133,621
Legal Office Financial Services	1.00	\$114,199	\$4,950	\$14,592	\$133,741
Legal Office Technology Services	1.00	\$114,199	\$10,450	\$23,522	\$148,171
TOTAL	17.00	\$1,876,322	\$2,429,406	\$446,521	\$4,752,249

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

¹ This amount does not include risk fund contingency.

Criminal Division

The Criminal Division provides the prosecution and victim assistance services for the city. This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. Three major functions are covered by this practice group: Criminal Prosecution, Deferred Prosecution/Probation and Victim Assistance Services.

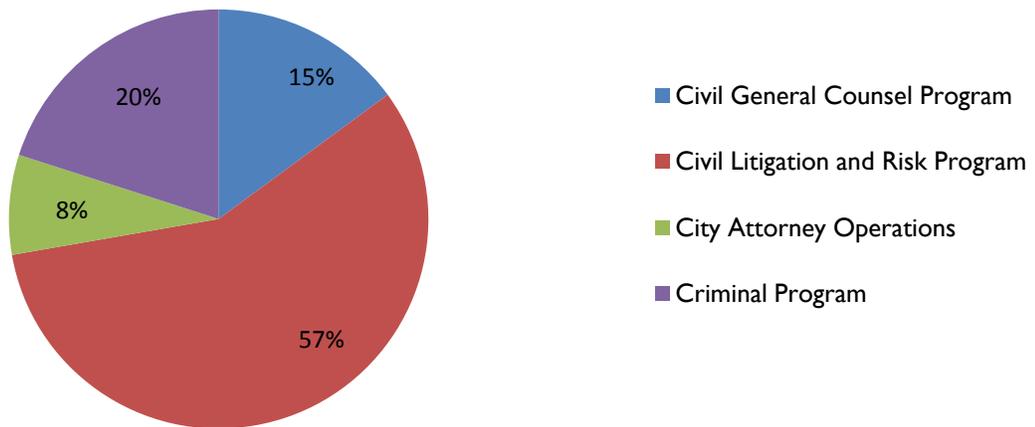
Cost of Service Breakdown - City Attorney's Office - Criminal Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Criminal Prosecution	6.50	\$595,888	\$19,680	\$122,076	\$737,644
Victim Assistance Program	2.00	\$148,786	\$3,160	\$79,432	\$231,378
Deferred Prosecution/Probation	0.50	\$45,838	\$2,028	\$12,577	\$60,443
TOTAL	9.00	\$790,512	24,8682	\$214,085	\$1,029,465

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

² This amount does not include the City Attorney Forfeiture Fund grant budget.

City Attorney's Office Budget Allocation



Total Budget: \$ 5,781,714

Performance Report

CITY ATTORNEY'S OFFICE

The City Attorney's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services	To provide high quality legal services to achieve the interests of justice	Customer Service Survey Ratings – Internal Departments	N/A	90%	90%	90%
	Assure that city operations comply with all federal, state and local laws	Respond to requests for legal analysis, advice and answers to legal issues within 2 weeks of receipt	N/A	90%	90%	90%
	Act as General Counsel for the Mayor and City Council, City Manager and Departments	% of responses to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	86%	85%	90%	90%
	To preserve and protect victims' rights during criminal case prosecution, fulfill prosecutorial statutory mandates allowing victims full participation in the criminal justice system, and increase and improve services provided to victims	Number of victim cases	1,445	1,455	1,500	1,550
	Reduce domestic violence victim numbers and increase domestic violence community awareness services	Number of non-domestic violence criminal cases	1,015	1,070	1,100	1,150
		Number of domestic violence criminal cases	413	400	400	400

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services	Efficiently prosecute and dispose of Municipal Court criminal cases so that justice may be served, zealously represent the State's interest in all criminal matters, oversee the Deferred Prosecution Program and the Asset Forfeiture Grant	% of cases resulting in conviction	90%	85%	90%	80% ¹
		Number of criminal cases resulting in plea agreements	1,801	2,200	2,500	1,450 ¹
		% of deferred prosecution cases that are successfully completed	70%	92%	79%	80%
	Obtain insurance and excess liability coverage with best cost/benefit to the City's insurance program, maintain self-insurance and coverage level adequate for solvency and growth of insurance reserve fund and City's rising self-insurance needs	Amount paid in insurance premiums	\$1.018 Million	\$1.016 Million	\$1.025 Million	\$1.046 Million
	Monitor insurance deductibles and self-insurance claims assuring lowest City costs, review and approve timely payment of legal expenses incurred defending tort claims, claim lawsuits, provide info and data for actuarial review and reserves calculation	Amount of insurance legal services paid	\$119,047	\$150,000	\$150,000	\$124,500
		Amount of Non-City Property Claims	\$138,126	\$145,000	\$100,000	\$85,000
		Amount of City Property Claims	\$512,929	\$443,070	\$250,000	\$285,000

¹ This reflects a lower number than previously counted due to use of more accurate data gathering method showing the actual #'s of cases resulting in conviction vs. dismissal. Cases received via citation that are dismissed upon reviewing the case, that are returned for additional evidence or that are referred to other agencies are no longer included in these stats.

City Clerk

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$684,896	\$590,444	\$599,593	\$599,593	\$590,107	-1.58%
Contractual Services	\$350,004	\$233,012	\$332,267	\$284,238	\$222,737	-32.96%
Commodities	\$16,669	\$6,707	\$17,500	\$13,884	\$6,500	-62.86%
Total :	\$1,051,569	\$830,163	\$949,360	\$897,715	\$819,344	-13.70%

Expenditures by Division						
City Clerk	\$1,051,569	\$830,163	\$949,360	\$897,715	\$819,344	-13.70%
Total :	\$1,051,569	\$830,163	\$949,360	\$897,715	\$819,344	-13.70%

Staffing by Division						
City Clerk	9.00	7.00	7.00	7.00	7.00	0.00%
Total :	9.00	7.00	7.00	7.00	7.00	0.00%

Performance Spotlight

CITY CLERK'S OFFICE

To provide transparency and public access to City government through its activities as official secretary, records manager, and elections official.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council's policy-level goals and provide transparency and public access to City Government. Therefore, the City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute. These include the recordation and documentation of all actions of official meetings of the City Council, Council Subcommittees and Boards and Commissions, maintaining, storing and securing all City documents in accordance with the law and preparing for and conducting citywide elections.

City Clerk/Official Secretary for the City

The City Clerk serves as the official secretary for the city. Service activities include administering City Council meetings through preparation of the agendas, packets, and minutes. Service activities also include supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations, code changes, budget, payroll, finance, and customer service. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council, Council Subcommittees, and Boards and Commissions and provides excellent internal and external customer service.

Key Outcome Measures City Clerk

- Open Meeting Law Compliance
- Customer Service Survey Rating

Records Management

The City Clerk acts as the official record keeper of city documents. Service activities include administering all city records through an electronic data management process, administering public records requests and providing records management training.

Municipal Elections

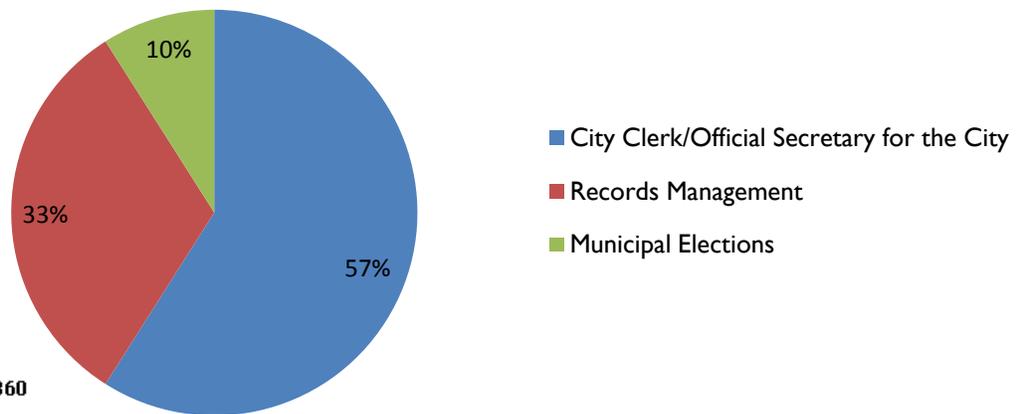
The City Clerk is responsible for administering municipal elections. Service activities include administering primary, general, recall and other special elections, campaign finance related filings; and the preparation and distribution of publicity pamphlets.

Cost of Service Breakdown - City Clerk's Office

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
City Clerk/Official Secretary for the City	4.0	\$341,768	\$ 97,447	\$95,936	\$535,151
Records Management	2.3	\$197,866	\$ 56,416	\$ 55,542	\$309,824
Municipal Elections	0.7	\$ 59,959	\$ 17,095	\$ 16,831	\$ 93,885
TOTAL	7.00	\$599,593	\$170,958	\$168,309	\$938,860

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contractual services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as contracts information technology support and facility maintenance.

City Clerk's Office Budget Allocation



Performance Report

CITY CLERK’S OFFICE

The City Clerk’s Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building/ Leadership & Image	Provide transparency and public access to city government	Comply with Open Meeting Law:				
		- # of postings (Council)	532	385	275	275
		- % of compliance (Council)	99%	100%	100%	100%
		- # of postings (Board & Commissions)	386	449	375	400
		- % of compliance (Board & Commissions)	94%	98%	98%	100%
		Process Campaign Finance Documents				
		# of campaign finance reports filed	40	36	65	35
		% posted online w/in 24 hours	100%	100%	100%	100%
Enhance Current Services/Total Planning	Support the City’s diversity standards, ethical values, and customer service goals	Customer Service:				
		- Average Internal Customer Satisfaction	N/A	4.6 out of 5.0	4.75 out of 5.0	5.0
		Process City Contracts:				
		# of contracts processed	1,141	1,166	1,015	1,135
		% processed w/in 1 week	84%	70%	60%	70%
		Administer public records requests:				
		# of records requests received	543	547	593	560
		% completed w/in 1 week (Clerk’s Office) [FY12 calculated as average # of days]	73%	157 1.2 days	120 1 day	160 1 day
		% completed w/in 1 week (Other Depts.) [FY12 calculated as average # of days]		390 7.2 days	473 4.5 days	400 6 days

Community Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$12,107,228	\$11,582,203	\$13,136,472	\$13,137,940	\$14,135,580	7.61%
Contractual Services	\$9,047,278	\$9,438,104	\$10,014,141	\$10,057,275	\$11,051,059	10.35%
Commodities	\$1,578,477	\$1,626,803	\$1,727,262	\$1,777,027	\$1,968,504	13.97%
Capital Outlay	\$61,775	\$87,928	\$1,564,400	\$2,145,711	\$335,000	-78.59%
Total :	\$22,794,757	\$22,735,038	\$26,442,275	\$27,117,953	\$27,490,143	3.96%

Expenditures by Division

Arts Commission	\$224,766	\$193,754	\$225,039	\$223,489	\$230,101	2.25%
Percent For The Arts	\$50,000	\$95,985	\$275,000	\$275,000	\$360,000	30.91%
Community Services Administration	\$729,768	\$555,655	\$1,248,690	\$1,248,690	\$1,325,249	6.13%
Swimming Pools	\$910,457	\$994,951	\$1,022,522	\$1,022,522	\$1,127,337	10.25%
Am/Pm Program	\$1,678,612	\$1,643,132	\$1,419,779	\$1,419,779	\$1,428,084	0.58%
Little Learners Program	\$379,724	\$328,335	\$388,968	\$388,968	\$389,770	0.21%
Summer Recreation Program	\$315,864	\$293,774	\$419,621	\$419,621	\$419,606	0.00%
Summer Camp Program	\$752,815	\$760,648	\$683,929	\$683,929	\$702,335	2.69%
Outdoor Recreation Program	\$0	\$0	\$45,145	\$45,316	\$44,220	-2.05%
Special Interest Classes - Youth	\$282,348	\$319,872	\$168,883	\$168,883	\$211,603	25.30%
Special Interest Classes - Adult	\$0	\$0	\$77,246	\$77,246	\$40,268	-47.87%
Sports Programs - Youth	\$772,500	\$848,263	\$508,308	\$536,183	\$539,345	6.11%
Sports Programs - Adult	\$0	\$0	\$325,557	\$330,597	\$462,648	42.11%
Senior Program	\$166,659	\$190,779	\$210,906	\$206,784	\$212,860	0.93%
Adaptive Recreation Program	\$169,464	\$162,188	\$167,215	\$167,215	\$172,713	3.29%
Special Events Program	\$278,006	\$480,418	\$587,527	\$587,527	\$802,852	36.65%
Teen Program	\$274,978	\$293,062	\$329,304	\$329,304	\$335,558	1.90%
Community Center	\$532,961	\$508,074	\$630,304	\$630,304	\$696,051	10.43%
Rio Vista Community Park	\$908,428	\$829,814	\$957,184	\$957,184	\$976,397	2.01%
Rio Vista Rec Center	\$1,255,564	\$1,293,563	\$1,432,421	\$1,432,421	\$1,478,536	3.22%
Pioneer Community Park	\$0	\$0	\$0	\$0	\$871,556	NA
Main Library	\$2,624,558	\$2,349,744	\$2,566,941	\$2,580,782	\$2,692,302	4.88%
Branch Library	\$1,437,115	\$1,506,518	\$1,639,774	\$1,638,809	\$1,713,665	4.51%
Parks North	\$1,715,060	\$1,614,940	\$1,951,054	\$1,906,136	\$1,953,588	0.13%
Parks South	\$1,704,866	\$1,648,241	\$1,808,165	\$1,777,850	\$1,834,240	1.44%
Contracted Landscape Maintenance	\$957,039	\$1,154,423	\$1,090,700	\$1,140,700	\$1,281,202	17.47%
Complex Operations/Maint	\$3,643,778	\$3,625,001	\$3,832,987	\$3,832,987	\$3,901,418	1.79%
Spring Training	\$559,383	\$615,023	\$697,487	\$691,891	\$697,487	0.00%
Sports Complex Capital Reserve	\$0	\$0	\$400,000	\$443,057	\$0	-100.00%
Sports Complex Improvement Reserve	\$0	\$0	\$900,000	\$1,069,207	\$0	-100.00%
Complex Eq't Reserve	\$0	\$0	\$0	\$369,047	\$0	NA
Adult Day Prg Grant	\$390,623	\$377,127	\$427,119	\$427,119	\$505,447	18.34%
Library Svc & Technology Grant	\$28,260	\$8,180	\$0	\$0	\$0	NA
Prop 302 Grant Program	\$47,693	\$39,617	\$0	\$73,405	\$67,705	NA
Citizen Donations-Cs	\$1,724	\$3,377	\$0	\$11,500	\$11,500	NA
Teen Council	\$1,745	\$582	\$4,500	\$4,500	\$4,500	0.00%

Community Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Total :	\$22,794,757	\$22,735,038	\$26,442,275	\$27,117,953	\$27,490,143	3.96%

Staffing by Division

Arts Commission	0.50	0.50	0.50	0.50	0.50	0.00%
Community Services Administration	5.90	11.25	11.25	11.25	12.25	8.89%
Swimming Pools	2.63	2.75	2.75	2.75	2.75	0.00%
Am/Pm Program	8.00	3.60	3.60	3.60	3.60	0.00%
Little Learners Program	3.25	3.30	3.30	3.30	3.30	0.00%
Summer Recreation Program	0.00	0.30	0.30	0.30	0.30	0.00%
Summer Camp Program	3.00	0.80	0.80	0.80	0.80	0.00%
Outdoor Recreation Program	0.00	0.25	0.25	0.25	0.25	0.00%
Special Interest Classes - Youth	1.52	0.64	0.64	0.64	0.64	0.00%
Special Interest Classes - Adult	0.00	0.43	0.43	0.43	0.43	0.00%
Sports Programs - Youth	4.00	2.35	3.15	3.15	3.15	0.00%
Sports Programs - Adult	0.00	1.25	1.45	1.45	1.45	0.00%
Senior Program	1.25	1.20	1.20	1.20	1.20	0.00%
Adaptive Recreation Program	1.00	1.15	1.15	1.15	1.15	0.00%
Special Events Program	0.25	2.10	2.10	2.10	2.10	0.00%
Teen Program	1.00	1.00	1.00	1.00	1.00	0.00%
Community Center	2.00	2.55	2.55	2.55	2.55	0.00%
Rio Vista Community Park	6.00	5.30	5.30	4.80	4.80	-9.43%
Rio Vista Rec Center	9.25	9.70	9.70	9.70	8.70	-10.31%
Pioneer Community Park	0.00	0.00	0.00	0.00	4.00	NA
Main Library	21.27	18.20	18.20	18.20	18.20	0.00%
Branch Library	12.00	12.00	12.00	12.00	12.00	0.00%
Parks North	13.60	12.85	12.85	11.85	11.85	-7.78%
Parks South	12.60	11.85	11.85	12.85	12.85	8.44%
Contracted Landscape Maintenance	1.55	1.30	1.30	1.30	1.30	0.00%
Complex Operations/Maint	15.50	16.00	16.00	16.50	16.50	3.13%
Adult Day Prg Grant	5.40	4.79	4.79	4.85	4.85	1.25%
Total :	131.47	127.41	128.41	128.47	132.47	3.16%

Performance Spotlight

COMMUNITY SERVICES DEPARTMENT MISSION

To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities which are cost-effective, creative and responsive to citizen input.

DEPARTMENT OVERVIEW

The Community Services Department provides residents and visitors alike with various recreational opportunities, including an array of recreation programs, city special events, neighborhood and community parks, open space and trails, year-round activities at the Peoria Sports Complex, two full-service Libraries, and unique arts and cultural experiences. The operation and management of these areas are fulfilled by the divisions outlined below.

Community Services Administration

Community Services Administration is responsible for the overall management, financial administration, technological support, and strategic direction for the Parks, Recreation, Library, Arts and Cultural Services and Sports Facilities divisions. This includes the promotion of excellent customer service, which the department strives to maintain with every customer interaction. The department also serves as liaison to multiple Boards and Commissions that advise the department and City Council in several key areas:

- Youth Advisory Board
- Parks and Recreation Board
- Library Board
- Veterans' Board
- Arts Commission

Key Outcome Measures Community Services Department

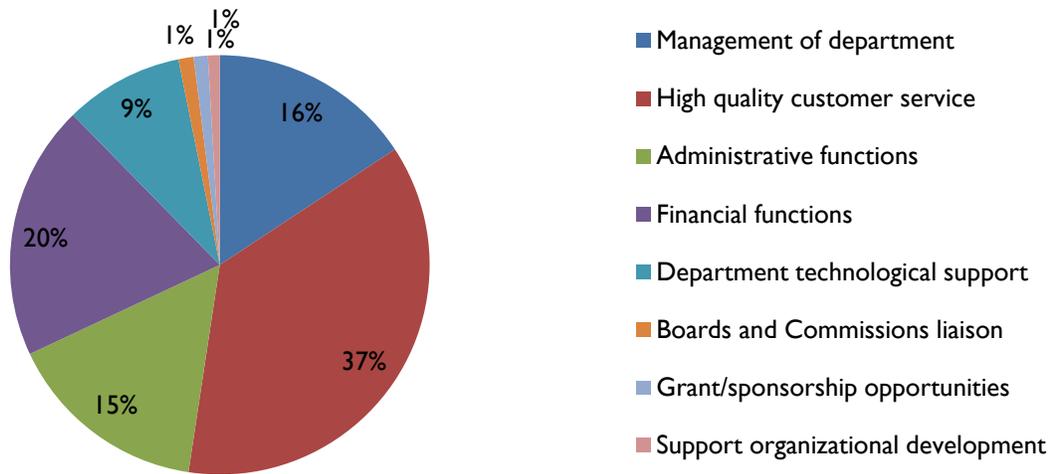
- Overall satisfaction with parks and recreation services in Peoria
- % of residents rating the overall quality of Peoria's natural environment as good or excellent
- Total annual circulation in Peoria's Library system
- # of registered participants and event attendees
- Cost recovery goals in Recreation Programs
- Art Gallery Visits

Cost of Service Breakdown – Community Services Administration

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Management of department/divisions	0.79	\$140,453	\$9,591	\$21,724	\$171,769
High quality customer services	4.54	\$327,845	\$22,388	\$50,708	\$400,941
Administrative functions	1.69	\$139,696	\$9,540	\$21,607	\$170,842
Financial functions	2.14	\$175,767	\$12,003	\$27,186	\$214,956
Department technological support	0.90	\$81,941	\$5,596	\$12,674	\$100,211
Boards and Commission liaison	0.13	\$10,429	\$712	\$1,613	\$12,754
Grant/sponsorship opportunities	0.11	\$9,795	\$669	\$1,515	\$11,979
Support organizational development	0.08	\$8,059	\$550	\$1,247	\$9,856
TOTAL	10.38	\$893,986	\$61,049	\$138,273	\$1,093,308

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Administration Division Budget Allocation



Total Budget = \$1,093,308

Recreation Programs

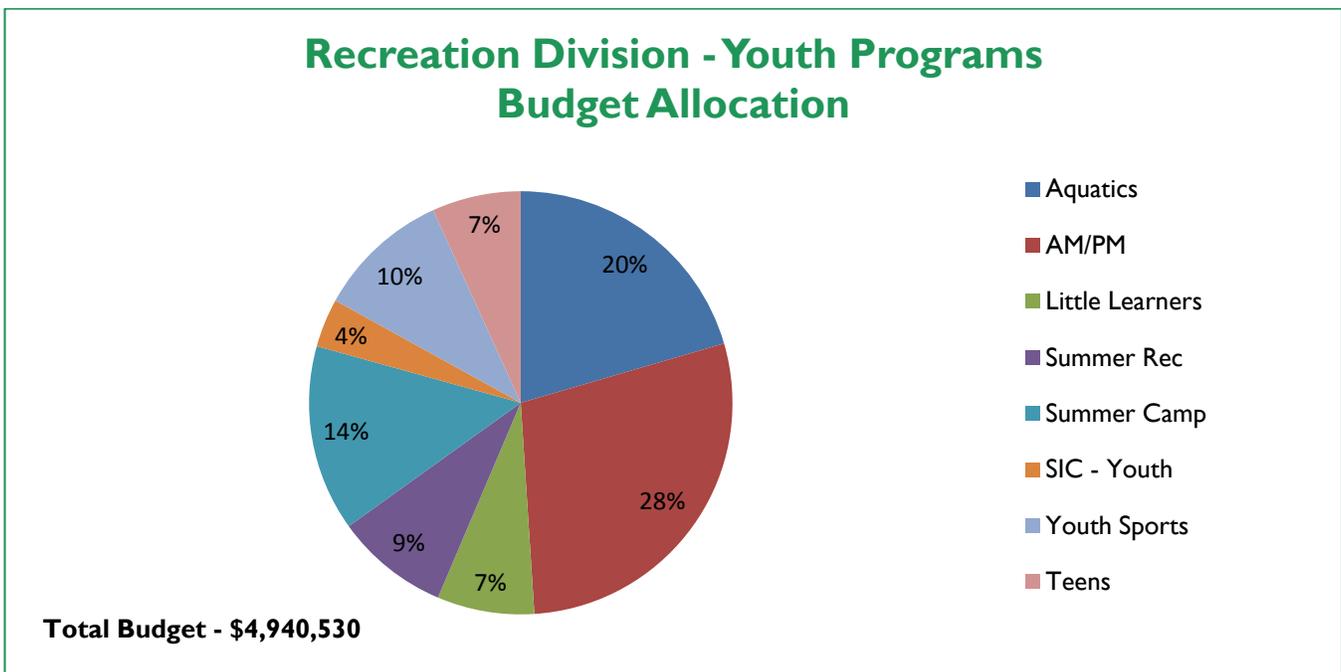
The Recreation division is responsible for providing programs that offer unique and varied recreational experiences. The division seeks to offer activities that prove fun, safe, and cost effective. Programs are offered for all ages, and are located in parks, schools, private and public facilities throughout the community. The division is also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center. Also, this division includes planning and implementation of city-managed special events.

Youth Programs

Youth Programs include swimming lessons, swim and dive teams, pool maintenance, before and after school programs, kindergarten readiness year-round program, summer recreation options (both licensed and drop-in), youth special interest classes, youth sports and teen programs such as skate events, lunch box program and summer Step OUT. Recreation programming and leisure learning opportunities are aligned with the recently adopted Youth Master Plan.

Cost of Service Breakdown – Recreation – Youth Programs					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Aquatics Program	16.07	\$626,744	\$305,075	\$79,791	\$1,011,610
AM/PM Program	29.10	\$1,023,410	\$303,112	\$81,066	\$1,407,588
Little Learners	7.46	\$262,302	\$57,657	\$47,090	\$367,049
Summer Recreation	8.60	\$272,592	\$156,391	\$398	\$429,381
Summer Camp	13.69	\$441,975	\$244,008	\$16,879	\$702,862
Special Interest Classes - Youth	1.65	\$104,139	\$63,644	\$15,645	\$183,428
Youth Sports	4.74	\$312,604	\$141,801	\$49,145	\$503,550
Teens	5.75	\$233,950	\$87,300	\$13,812	\$335,062
TOTAL	87.06	\$3,277,716	\$1,358,988	\$303,826	\$4,940,530

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

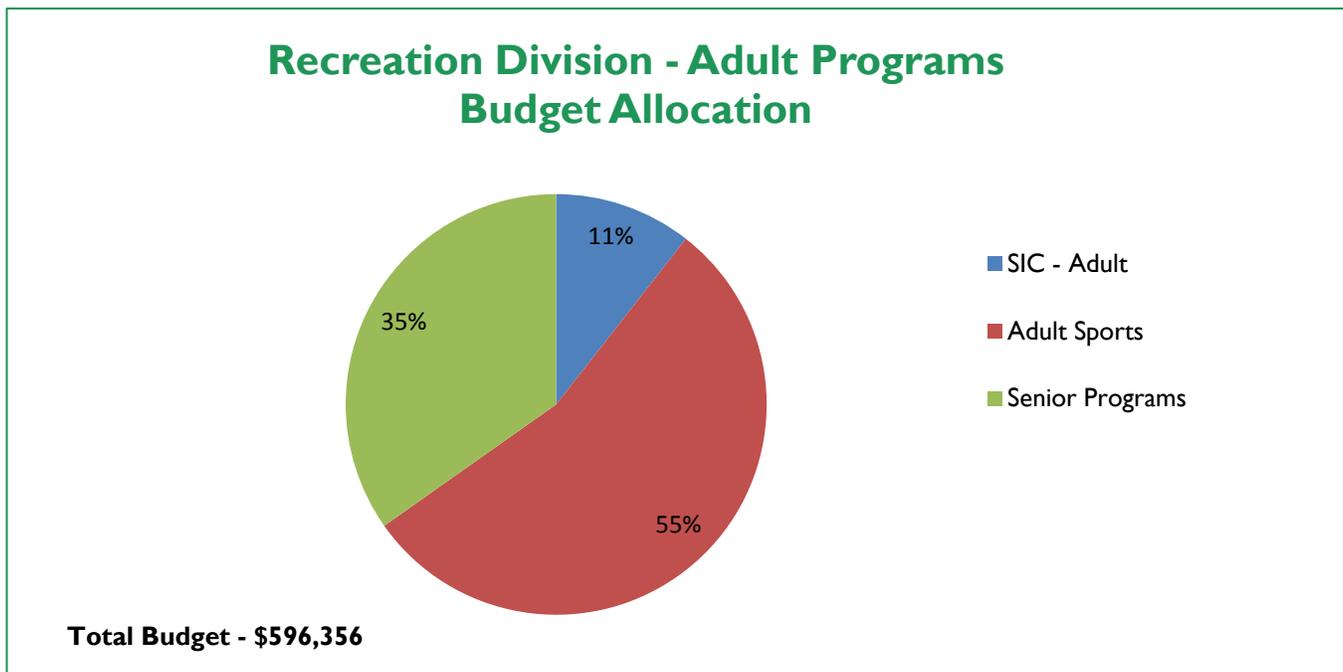


Adult Programs

Adult Recreation Programs include special interest classes geared towards adults, adult sports offerings such as softball leagues, indoor volleyball leagues and senior programs – trips, wellness classes, events at the community center and more.

Cost of Service Breakdown – Recreation – Adult Programs					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Special Interest Classes - Adult	1.30	\$39,894	\$21,213	\$1,920	\$63,027
Adult Sports	2.71	\$176,619	\$142,793	\$6,470	\$325,882
Senior Programs	1.64	\$135,554	\$66,766	\$5,127	\$207,447
TOTAL	5.65	\$352,067	\$230,772	\$13,517	\$596,356

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

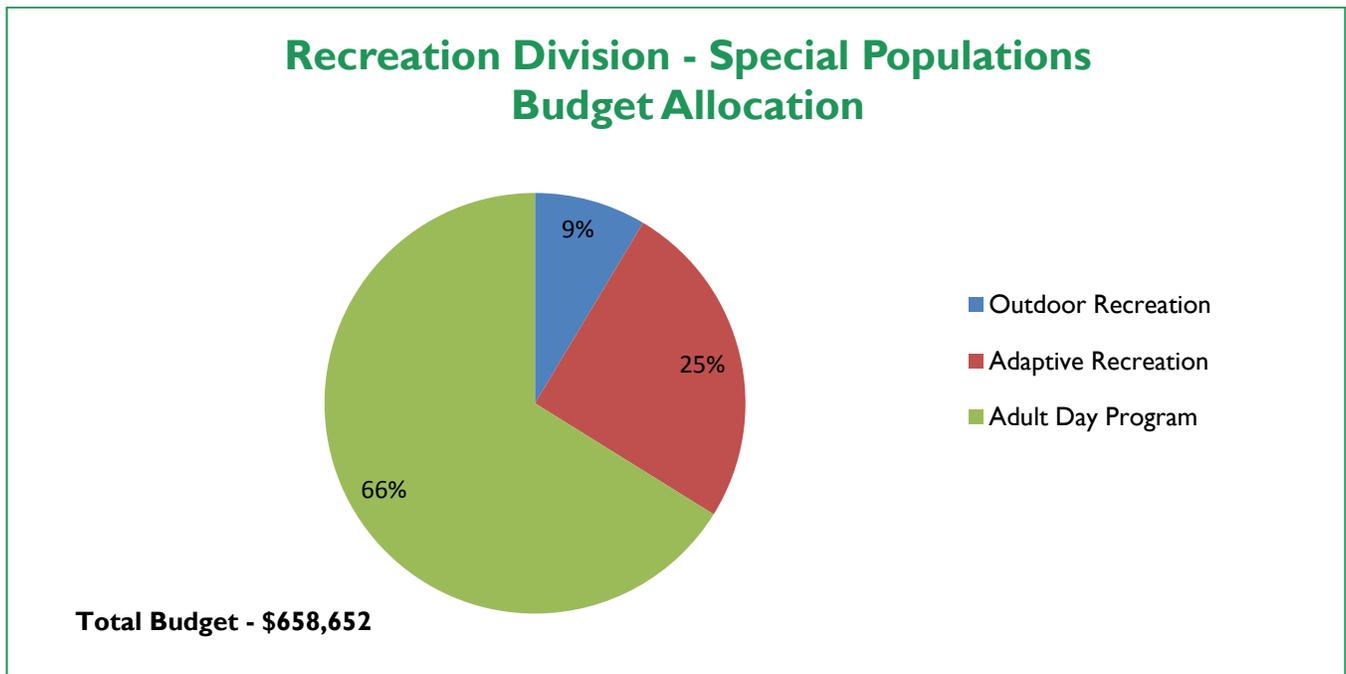


Special Populations

Recreation programs for special populations include outdoor recreation opportunities such as kayaking, scuba diving and geocaching. Other offerings include social opportunities for teens and adults with developmental disabilities and day treatment and training services.

Cost of Service Breakdown – Recreation – Special Populations					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Outdoor Recreation	0.49	\$48,957	\$6,200	\$1,372	\$56,529
Adaptive Recreation	2.29	\$131,105	\$22,107	\$13,265	\$166,477
Adult Day Program	7.92	\$346,928	\$21,744	\$66,974	\$435,646
TOTAL	10.70	\$526,990	\$50,051	\$81,611	\$658,652

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

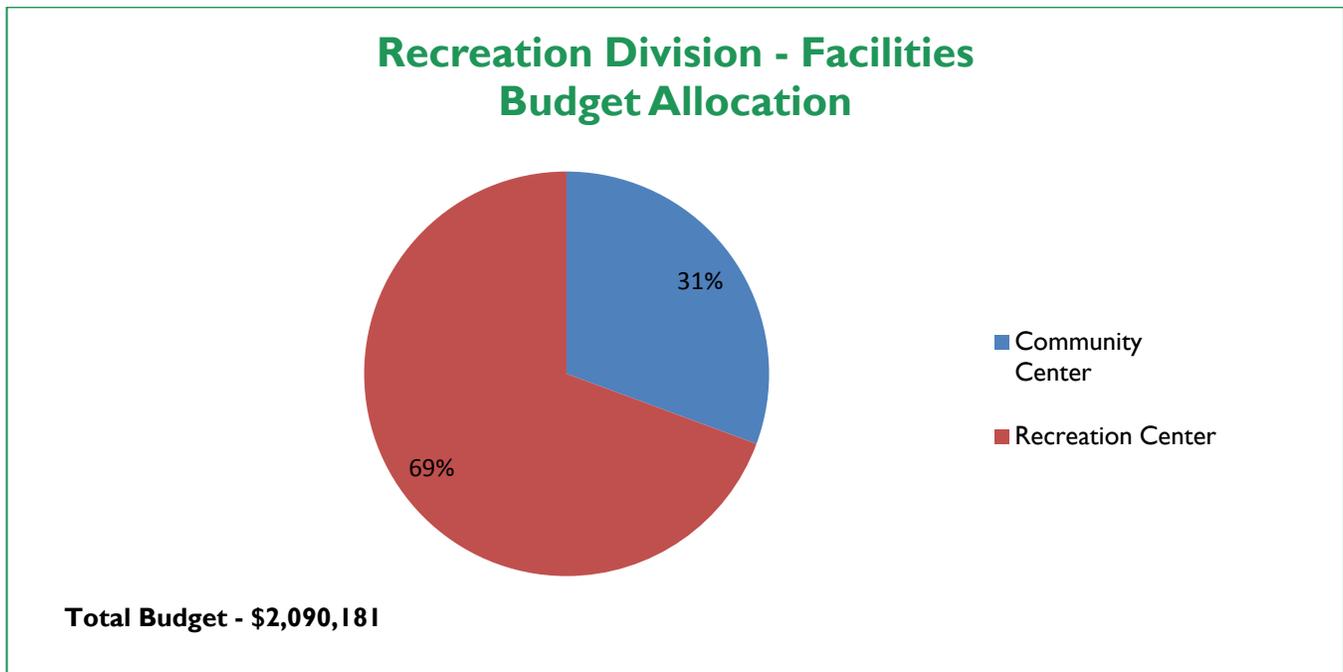


Facilities

The Recreation Division - Facilities is responsible for operations, maintenance and programming aspects of the Rio Vista Recreation Center and downtown Community Center.

Cost of Service Breakdown – Recreation - Facilities					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Community Center	1.94	\$208,480	\$100,241	\$331,574	\$640,295
Rio Vista Recreation Center	15.92	\$895,064	\$259,273	\$295,549	\$1,449,886
TOTAL	17.86	\$1,103,544	\$359,514	\$627,123	\$2,090,181

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

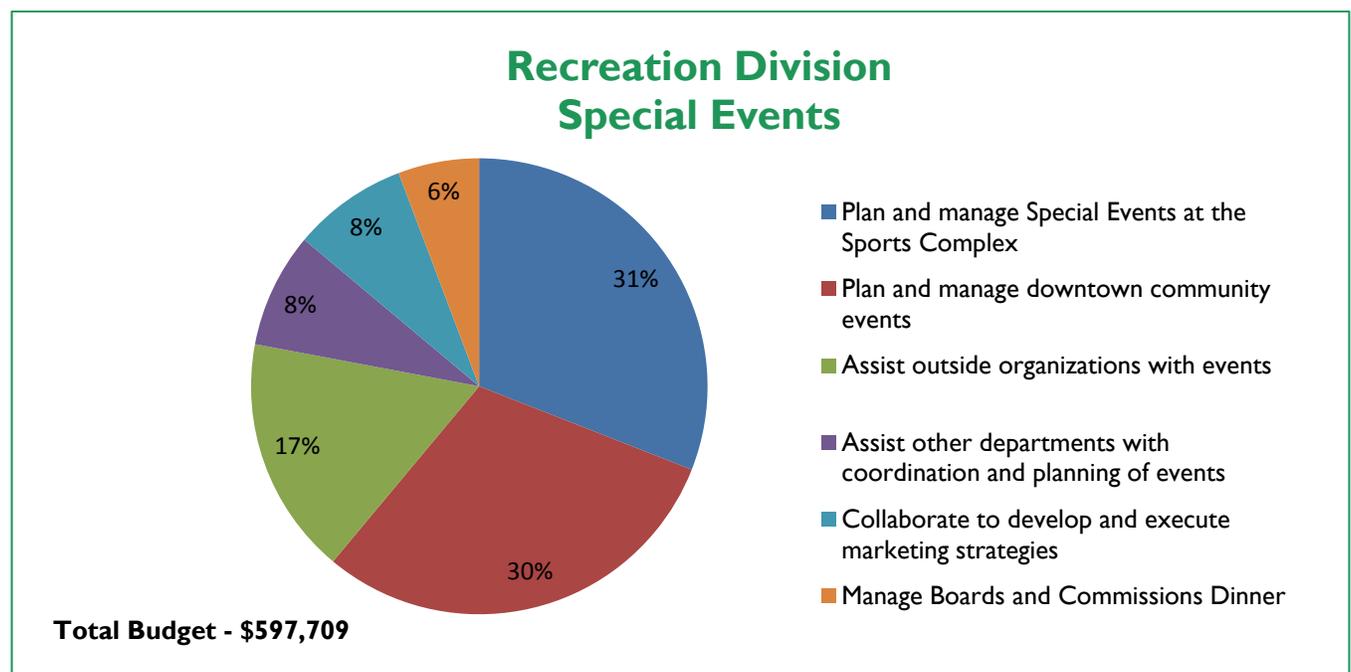


Special Events

The Recreation Division plans, manages and facilitates city-sponsored community and special events throughout the year, at venues across the city. Events coordinated include: July 4th All American Festival, Halloween Monster Bash, P83 Party, Dolly Sanchez Memorial Easter Egg Hunt, Peoria Arts and Cultural Festival and the Old Town Holiday Festival. One-time events are planned and budgeted for on a case-by-case basis each fiscal year.

Cost of Service Breakdown – Recreation – Special Events					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Plan and manage Special Events at the Sports Complex	1.26	\$51,586	\$129,091	\$4,333	\$185,010
Plan and manage downtown community events	1.60	\$111,298	\$64,464	\$4,215	\$179,977
Assist outside organizations with events	0.23	\$20,938	\$77,666	\$2,364	\$100,968
Assist other departments with coordination and planning of events	0.11	\$10,134	\$37,408	\$1,140	\$48,682
Collaborate to develop and execute marketing strategies	0.11	\$10,134	\$37,408	\$1,140	\$48,682
Manage Boards and Commissions Dinner	0.20	\$19,390	\$15,000	\$0	\$34,390
TOTAL	3.50	\$223,480	\$361,037	\$13,192	\$597,709

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Neighborhood Park Maintenance

Neighborhood Park maintenance is responsible for maintaining the city's 34 neighborhood parks, 25 miles of trail, ancillary buildings, city-owned retention basins and graffiti abatement. Key activities within this function include continual maintenance of parks, including daily cleanings, parks trimming, pruning, trash removal, turf maintenance, restroom cleaning, field preparation for sport programs, playground inspections, graffiti abatement, securing parks in the evening, and utility payments for each park. This division is supported by 24.9 employees.

Right- of- Way Maintenance

The ROW Maintenance division is responsible for ensuring all ROW contract obligations are met throughout the city. Also included are contractual activities for grounds at City Hall, maintenance improvement basins, and general response to citizen requests concerning ROW maintenance. The division is also responsible for paying the utility bills for city-owned ROWs. A secondary function is to maintain the City’s Tree City USA status, and coordinate volunteer programs.

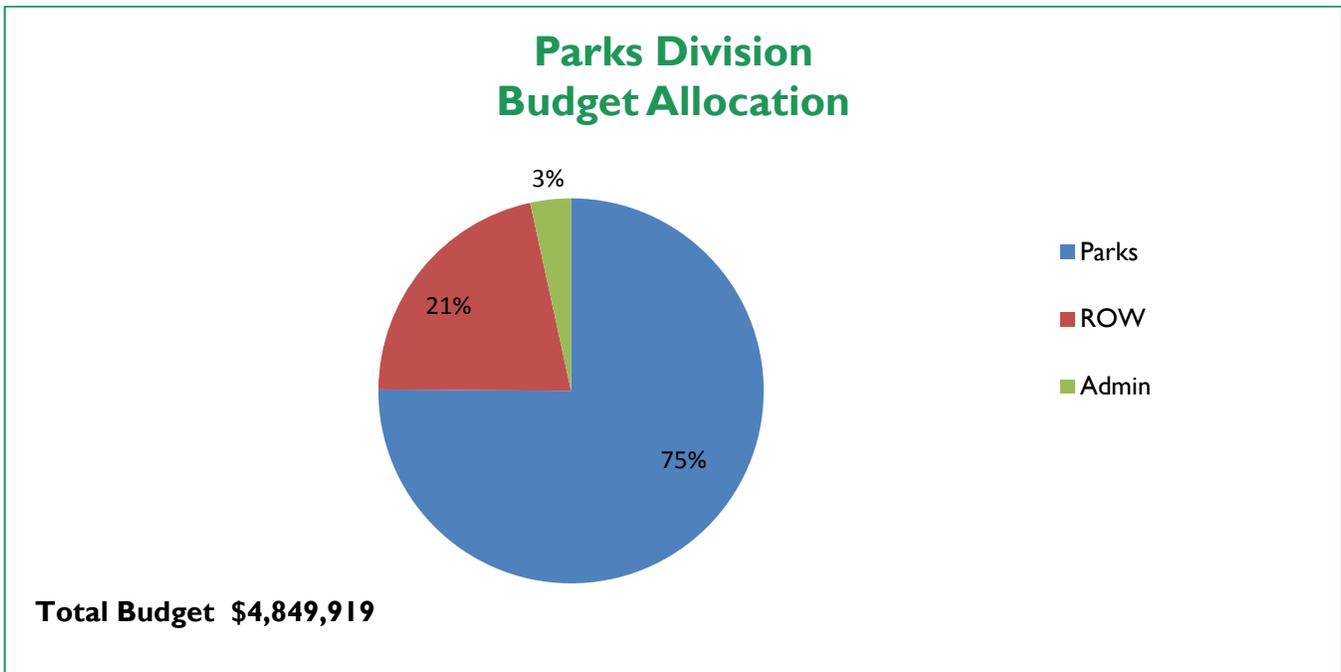
Parks Administration

Parks Administration is responsible for ensuring all park and R-O-W operations operate smoothly, and to analyze and coordinate operations. The section also assists the Engineering Department with CIP coordination of all park and trail projects, is the staff liaison to the Veterans Memorial Board, oversees the City's arts program and reviews relevant development plans. This division includes a Parks Manager, with assistance from an administrative assistant.

Cost of Service Breakdown – Parks Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Neighborhood Park Maintenance	24.9	\$1,656,035	\$1,506,835	\$464,712	\$3,627,582
Right-of-Way	1.0	\$109,946	\$912,382	\$19,599	\$1,041,926
Parks Administration	1.5	\$153,544	\$3,709	\$7,779	\$180,411
TOTAL	27.4	\$1,919,525	\$2,438,305	\$492,089	\$4,849,919

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

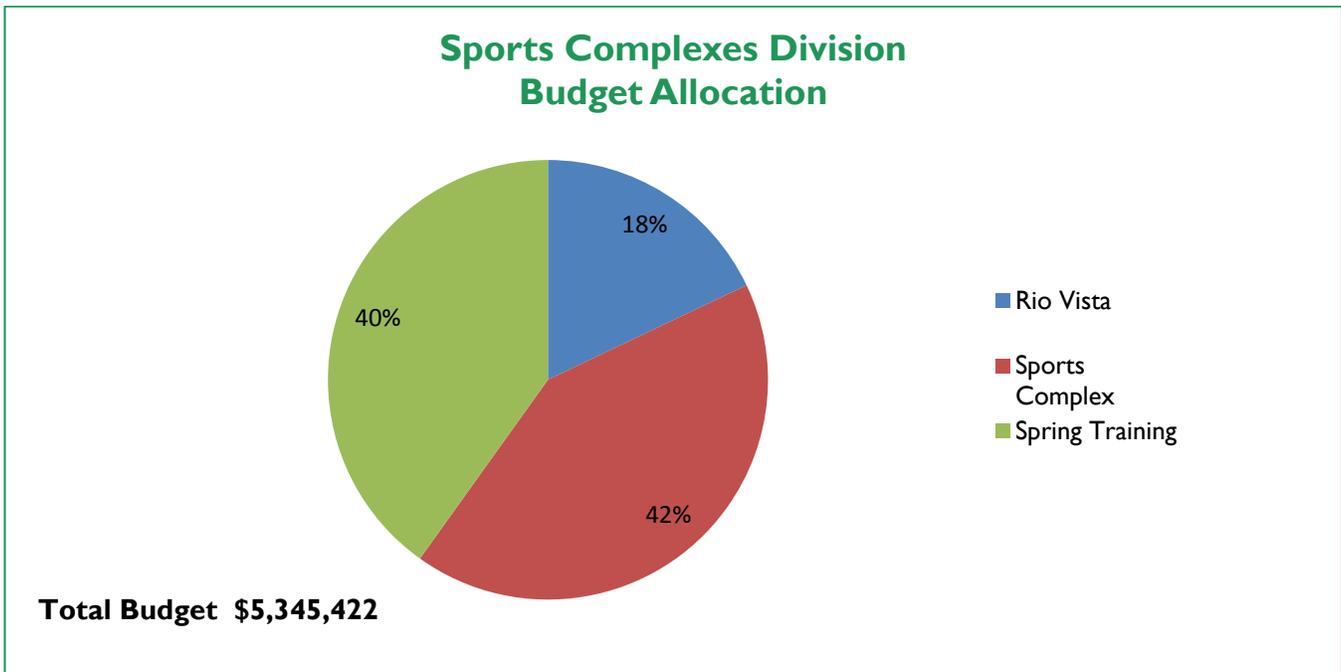


Sports Complexes

The Sports Complexes division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park, Pioneer Community Park and facilitates year round programming at these complexes. This includes Spring Training operations for the Seattle Mariners and the San Diego Padres.

Cost of Service Breakdown – Sports Complexes					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Rio Vista Community Park	12.12	\$555,664	\$304,887	\$ 97,456	\$958,007
Sports Complex - Year Round Activities	11.98	\$740,144	\$1,136,156	\$366,821	\$2,243,121
Sports Complex - Spring Training	12.29	\$707,535	\$1,084,323	\$352,435	\$2,144,294
TOTAL	36.40	\$2,003,344	\$2,525,366	\$816,712	\$5,345,422

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Peoria Public Library System Library - Adult Services

The Adult Services Division within the Library is responsible for providing materials including books, periodicals, DVDs and digital services, programming and basic computer and e-reader classes and reference services. The Library staff in this unit continually reviews the collection to determine which popular selections are needed. It also oversees 48 computers for public use, and has two Workforce connection computers to assist citizens seeking employment. Staff also assists patrons with any computer-related questions.

Library – Youth Services

The Youth Services Division within the Library is responsible for providing youth-related materials including books, periodicals, DVDs and digital services, programming and reference services. The Library staff continually reviews its collection to determine popular selections. It also supports 25 computers for public use and assists patrons with any computer-related questions.

Library – Patron Services

Patron Services is responsible for offering patrons assistance with locating items, issuing library cards, online public access catalog, e-reader assistance and account management. Additionally, they process periodicals and inter-library loan requests. This area also manages the volunteer program, and sorts and shelves books.

Library – Technical Services

Technical Services is responsible for working with book vendors to place orders, verify accuracy of the orders, catalog new materials, process these materials, manage the library computer systems, support the automatic telephony system and maintain the library’s website.

Library – Administration

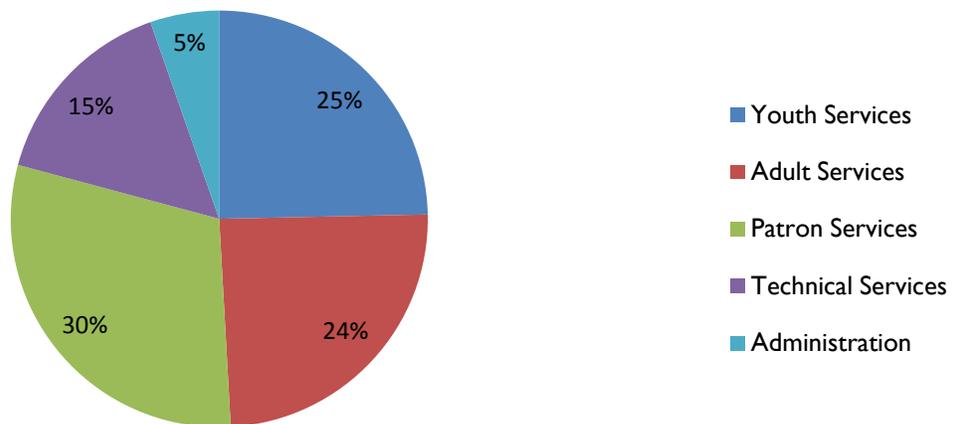
Administration is responsible for evaluating programs and processes, and implementing recommended changes. They serve as staff liaison to the Library Board, are responsible for Community Outreach, and support the financial management of the division.

Cost of Service Breakdown - Libraries

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Adult Services	4.46	\$480,747	\$150,690	\$337,754	\$969,191
Library – Youth Services	4.26	\$447,530	\$170,641	\$337,754	\$955,625
Library – Patron Services	20.89	\$793,666	\$61,808	\$176,578	\$1,032,052
Library – Technical Services	3.79	\$317,764	\$154,584	\$189,502	\$661,850
Library – Administration	1.7	\$197,910	\$5,675	\$77,825	\$281,410
TOTAL	35.28	\$2,380,234	\$543,089	\$1,283,392	\$4,206,715

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Libraries Budget Allocation



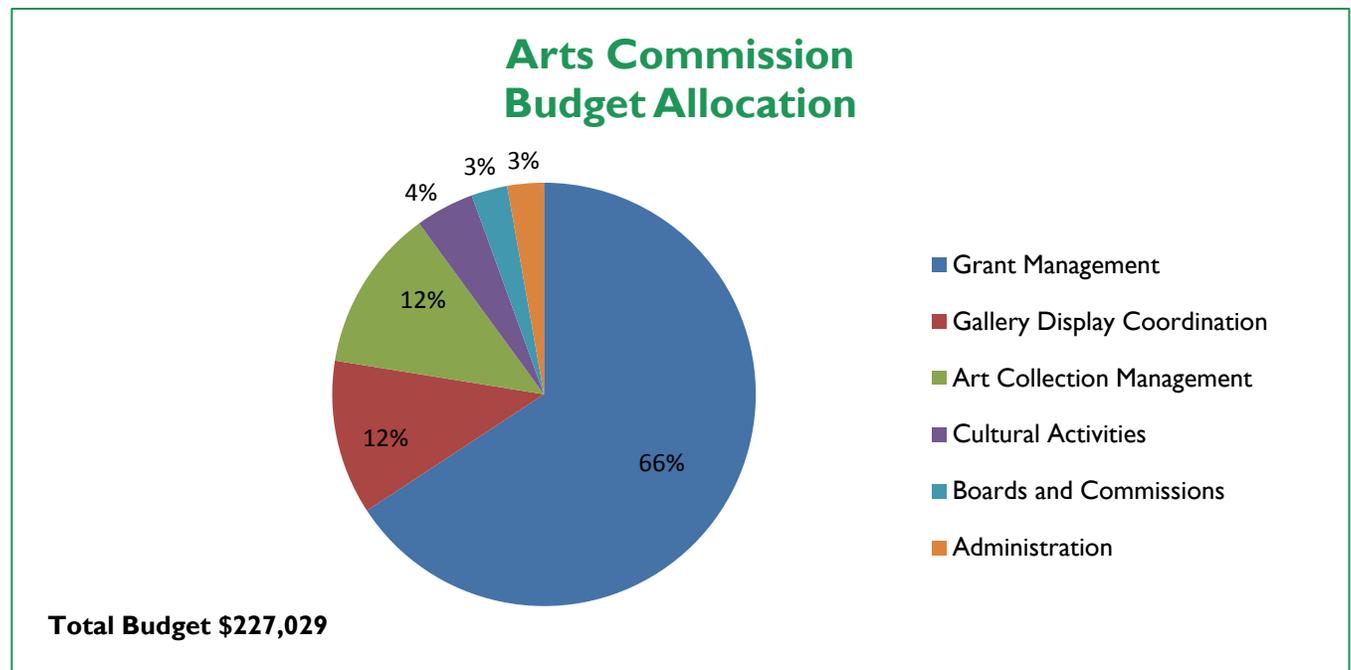
Total Budget - \$4,206,715

Arts

The Arts Commission division is responsible for managing and promoting the city’s public art program. This division oversees management of the city’s arts grant program, coordinates gallery operations, is involved with cultural activities, and serves as staff liaison to the Arts Commission Board.

Cost of Service Breakdown - Arts Commission					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Grant Management	.1	\$9,075	\$140,200	\$0	\$149,275
Gallery Display Coordination	.1	\$15,124	\$1,700	9,961	\$26,785
Art Collection Management	.125	\$18,149	\$10,050	\$0	\$28,199
Cultural Activities	.05	\$9,075	\$1,125	\$0	\$10,200
Boards and Commission	.075	\$6,050	\$200	\$0	\$6,250
Administration	.05	\$3,025	\$698	\$2,597	\$6,320
TOTAL	.5	\$60,498	\$153,973	\$12,588	\$227,029

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

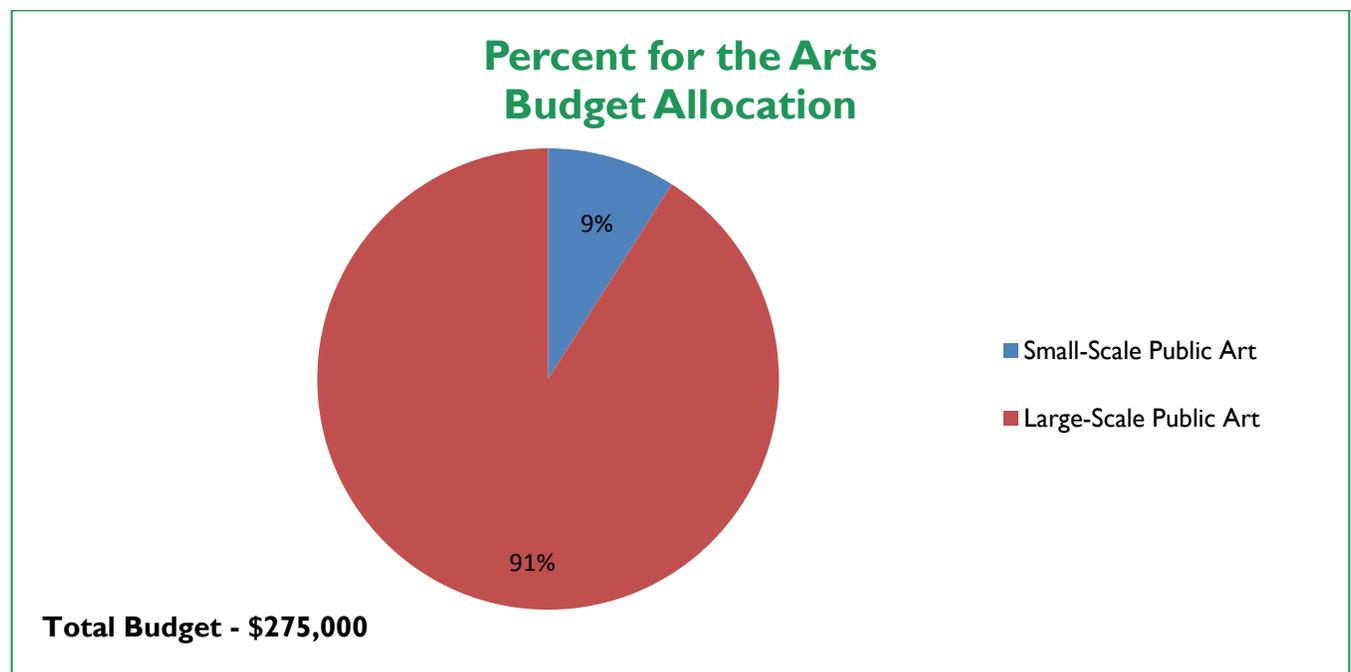


Percent for the Arts

This section is supported through the city's capital improvement program with a 1% contribution of the project cost, and is used to provide public art throughout the city. Large-scale public art projects in this fiscal year include: the completion of Centennial Plaza, Osuna Park, and 84th Avenue streetscape and the FY 2013 budget approved for the Pioneer Community Park project and small-scale art. Small art purchases have taken place and display areas have been established at DCSB, the Community Center, Sunrise Mountain Library and City Hall.

Cost of Service Breakdown - Percent for the Arts					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Percent for the Arts	0	\$0	\$275,000	\$0	\$275,000

The budget amounts listed above include all costs for that service or program for FY2013. Costs may include contracts for large-scale public art services and small art purchases.



Performance Report

COMMUNITY SERVICES DEPARTMENT

The Community Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building: Preserve and Expand our Quality of Life	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life	Participant approval rating for Recreation Programs	90%	90%	91%	91%
		% of residents rating Recreation programs or classes as good or excellent (National Citizen Survey)	N/A	N/A	80%	80%
		Average daily visitor count at Rio Vista Recreation Center	1,234	1,318	1,350	1,375
		# of recreation participants	134,661	136,295	137,500	138,000
		# of attendees at City Special Events	55,715	65,347	69,400	73,500
	To provide exceptional neighborhood parks, trails, and open spaces that provide access to recreational enjoyment and preserves and protects important natural, historical, and cultural resources	Developed Neighborhood Park acres per 1,000 population	1.77	1.82	1.85	1.89
		% of citizens rating the quality of City Parks as good or excellent (National Citizen Survey)	76%	76%	80%	80%
		% of residents rating the availability of walking paths and trails as good or excellent (National Citizen Survey)	55%	55%	60%	60%

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building: Preserve and Expand our Quality of Life	To provide aesthetically pleasing and well maintained public right-of-way areas throughout Peoria	% of residents rating the cleanliness of Peoria as good or excellent (National Citizen Survey)	65%	65%	67%	67%
		Graffiti abatement work order requests completed	1,505	1,151	1,100	1,100
	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista Community Park with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	95%	97%	95%	95%
		# of Spring Training attendees	188,244	190,643	190,000	195,000
		# of Community Events held at the Peoria Sports Complex	94	106	105	105
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	100%	100%	95%	95%
	To provide Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain	Annual Library Visits	627,761	651,166	655,000	655,000
		Total annual circulation per capita	11.49	11.49	11.37	11.37
		% of residents rating the quality of library services as good or excellent (National Citizen Survey)	84%	84%	86%	86%
	To offer citizens enriching opportunities in the form of arts	% of residents rating opportunities to attend cultural activities as good or excellent	45%	45%	48%	48%
		Annual Art Gallery Visits	1,576	1,509	1,800	2,000

Economic Development Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
<i>Expenditures by Category Name</i>						
Personal Services	\$2,580,994	\$2,516,571	\$2,682,475	\$2,684,475	\$2,932,954	9.34%
Contractual Services	\$638,741	\$650,852	\$810,807	\$1,813,313	\$3,182,177	292.47%
Commodities	\$22,593	\$32,726	\$26,614	\$26,850	\$23,569	-11.44%
Total :	\$3,242,328	\$3,200,149	\$3,519,896	\$4,524,638	\$6,138,700	74.40%

<i>Expenditures by Division</i>						
Economic Development Services Administr	\$502,973	\$401,877	\$367,762	\$367,762	\$384,516	4.56%
Business and Real Estate Development	\$489,649	\$601,930	\$842,244	\$888,522	\$1,054,543	25.21%
Building Development	\$1,501,403	\$1,425,446	\$1,498,315	\$1,500,315	\$1,688,688	12.71%
Site Development	\$748,302	\$769,527	\$811,575	\$809,575	\$981,161	20.90%
Economic Development	\$0	\$1,370	\$0	\$958,464	\$2,029,792	NA
Total :	\$3,242,328	\$3,200,149	\$3,519,896	\$4,524,638	\$6,138,700	74.40%

<i>Staffing by Division</i>						
Economic Development Services Administr	2.50	2.50	2.50	2.50	2.50	0.00%
Business and Real Estate Development	4.00	4.00	4.00	4.00	4.00	0.00%
Building Development	14.00	13.00	13.00	13.00	15.00	15.38%
Site Development	7.50	6.50	6.50	6.50	6.50	0.00%
Total :	28.00	26.00	26.00	26.00	28.00	7.69%

Performance Spotlight

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT MISSION

To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT OVERVIEW

Economic Development Administration

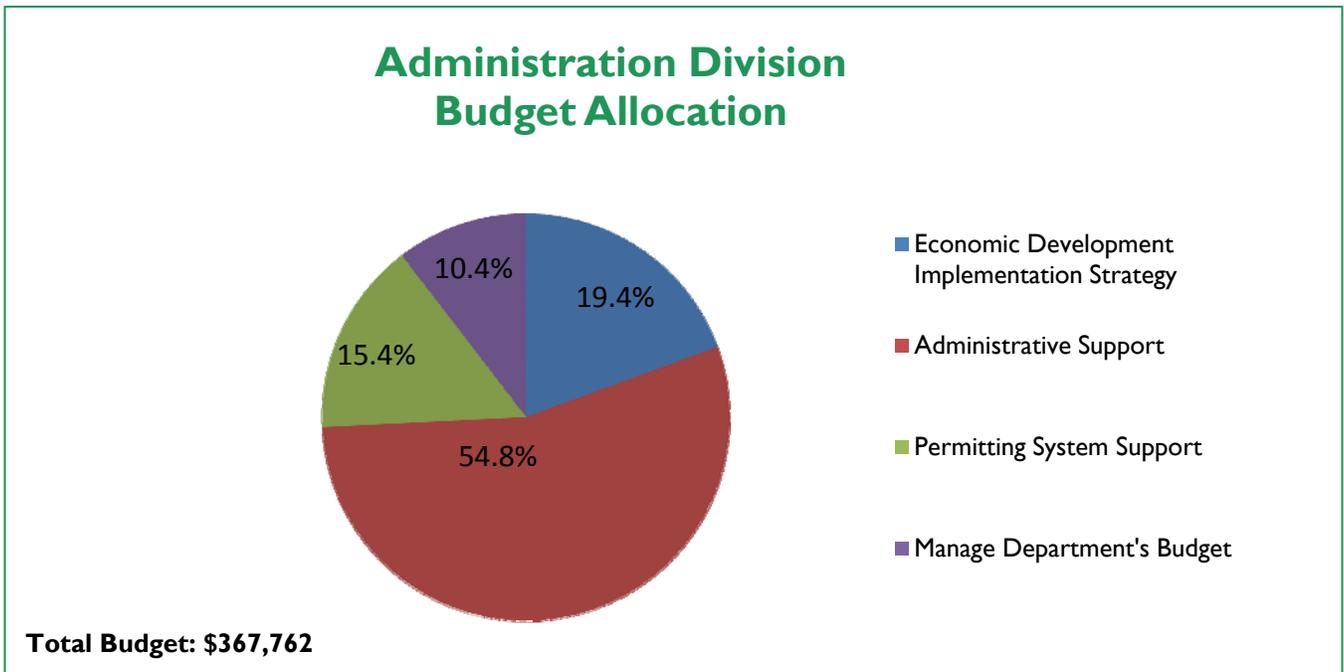
The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Services Department. In addition, the Administration Division is responsible for the management of the department’s overall budget, oversight of the execution of the Economic Development Implementation Strategy (EDIS) and support of the permitting system software.

Key Outcome Measures Economic Development Services

- Number of universities and hospitals attracted
- Number of business attraction locates
- Number of executed Development Agreements in targeted investment zones

Cost of Service Breakdown - Economic Development Services Administration Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
EDIS	.49	\$60,119	\$1,478	\$9,749	\$71,346
Administrative Support	1.37	\$169,821	\$4,174	\$27,538	\$201,534
Permitting System Support	0.39	\$47,724	\$1,173	\$7,739	\$56,635
Manage Dept's Budget	0.26	\$32,229	\$792	\$5,226	\$38,247
TOTAL	2.5	\$309,893	\$7,617	\$50,252	\$367,762



The Economic Development Services Department consists of three key functions or divisions:

Business and Real Estate Development (BRED)

The Business and Real Estate Development Division, or BRED, is responsible for developing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate development opportunities in targeted investment zones, develop Peoria’s workforce, and create or expand small business.

BRED implements the 11 initiatives that came out of the Economic Development Implementation Strategy. These initiatives focus on university and health care recruitment, investment zone development opportunities, small business assistance, land assembly, nurturing medical device entrepreneurship, workforce development, and marketing.

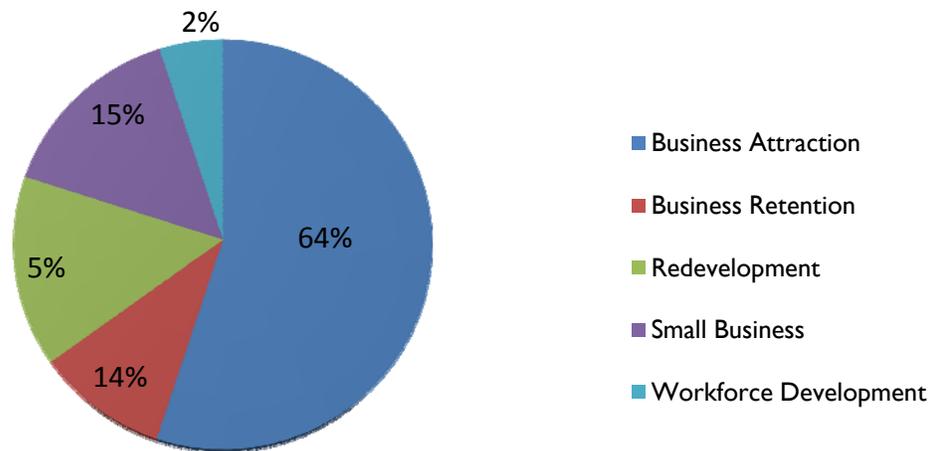
BRED Activities Defined:

- *Business Attraction* includes University Recruitment, Health Care Recruitment, Investment Zones (Vistancia, Rovey, Old Town), BioInspire Incubator and Marketing
- *Business Retention* includes Business Assistance, Investment Zones (Old Town, P83) and Marketing
- *Redevelopment* efforts include Investment Zone (Old Town, P83), Marketing and University & Health Care Recruitment
- *Small Business* includes Business Assistance and Marketing
- *Workforce Development* includes Workforce Development and University Recruitment

Cost of Service Breakdown - Business and Real Estate Development (BRED)

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Business Attraction	2.55	\$286,535	\$212,717	\$37,679	\$536,931
Business Retention	0.55	\$61,802	\$45,880	\$8,127	\$115,809
Redevelopment	0.20	\$22,473	\$16,684	\$2,955	\$42,112
Small Business	0.62	\$69,667	\$51,719	\$9,161	\$130,548
Workforce Development	0.08	\$8,989	\$6,673	\$1,182	\$16,845
TOTAL	4.00	\$449,466	\$333,674	\$59,104	\$842,244

**Business & Real Estate Development (BRED)
Budget Allocation**



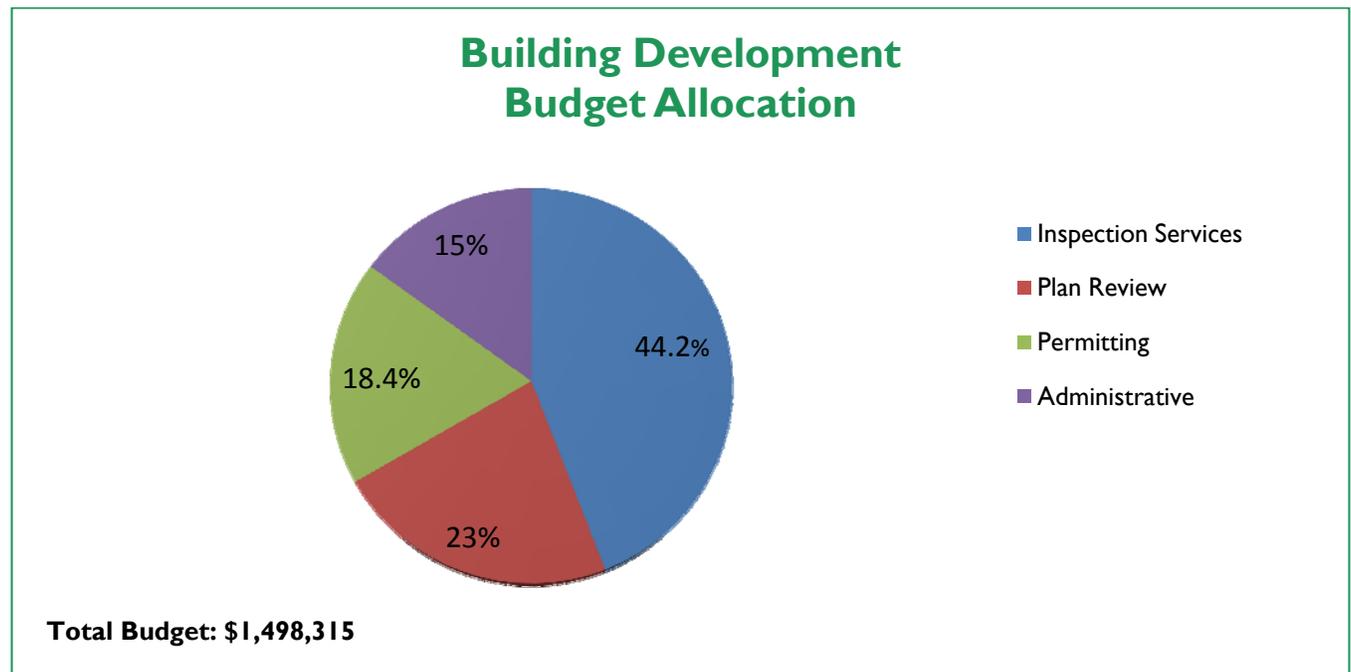
Total Budget: \$842,244

Building Development

The Building Development Division is responsible for ensuring the public’s safety in building construction through thorough building plan review and inspections. This is accomplished by providing well educated staff, capable of professional customer service in a timely manner.

The division provides consultation time for citizens and developers as well as project management input from pre-submittal through the construction phase.

Cost of Service Breakdown - Building Development Division					
Activity Description	Allocated FTE’s	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	5.74	\$533,783	\$39,380	\$88,400	\$661,564
Plan Review	2.92	\$271,541	\$20,033	\$44,970	\$336,545
Permitting	2.39	\$222,255	\$16,397	\$36,808	\$275,459
Administrative	1.95	\$181,338	\$13,378	\$30,032	\$224,747
TOTAL	13.00	\$1,208,917	\$89,188	\$200,210	\$1,498,315

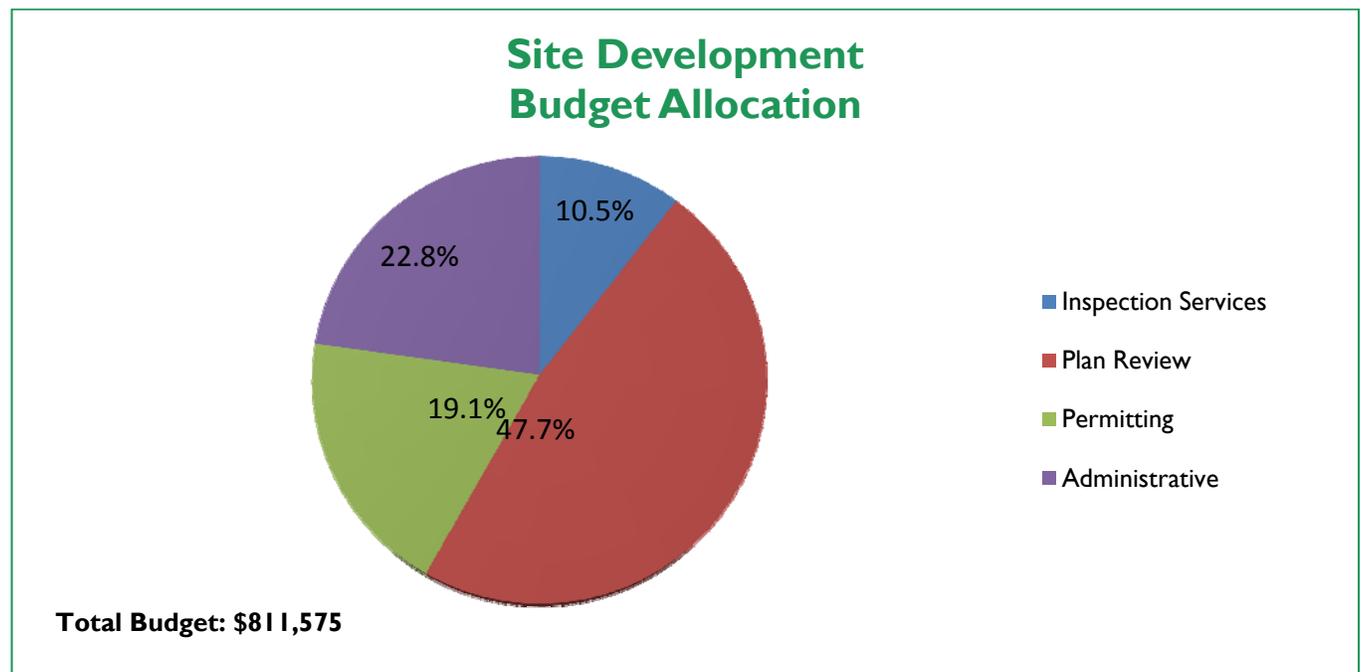


Site Development

The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

In addition, the division issues all construction permits for private development site work along with all work in the City’s rights-of-way. Staff within the division is also involved in various revitalization and redevelopment projects such as the Old Town Commercial Rehabilitation Program. Finally, the development staff participates in constructability reviews and design efforts for internal departments such as Engineering and Public Works. This results in a cost savings to the City by keeping these services in-house.

Cost of Service Breakdown - Site Development Division					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	0.68	\$73,956	\$1,696	\$9,252	\$84,903
Plan Review	3.10	\$337,151	\$7,731	\$42,177	\$387,059
Permitting	1.24	\$134,860	\$3,093	\$16,871	\$154,824
Administrative (includes internal design services)	1.48	\$160,962	\$3,691	\$20,136	\$184,789
TOTAL	6.50	\$706,929	\$16,211	\$88,435	\$811,575



Performance Report

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT

The Economic Development Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

EDIS-Council Goal	Project	Objective	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
	Building Development					
Permit Task Force & Excellent Customer Service	Timely Building Plan Reviews (1 st review)	Assist customers through timely: <ul style="list-style-type: none"> • Tenant Improvement • New Commercial • Single Family Residential 	9.0 6.9 10.3	9.9 11.4 8.4	9.3 11.3 8.3	12 working days
	Timely Building Inspections	Average number of building inspections completed per day	25,413 22/day	31,452 25/day	45,150 36/day	25 per inspector/day
	Timely Building Permits issued	Provide adequate staffing to meet target	2,389	2,753	3,600	3,588
	Site Development					
	Timely Engineering Plan Reviews (1 st review)	Assist customers through timely Site Development Plan Review	11.4	8.7	16.0	12 working days
	Timely Engineering Civil Sheets Reviewed	Number of Civil Sheets reviewed per plan reviewer (to meet customer expectations) *Based on 3.1 FTEs	2,223 60 sheets/month/reviewer	1,740 47 sheets/month/reviewer	2,994 81 sheets/month/reviewer	60 sheets/month/reviewer
	Timely Engineering Permits Issued	Issuance of permits to meet customer expectations *Based on 1.0 FTEs	930 78 permits/month/FTE	857 71 permits/month/FTE	1,020 85 permits/month/FTE	70 permits/month/FTE

Engineering

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,102,951	\$3,671,225	\$3,994,968	\$3,983,968	\$4,012,797	0.45%
Contractual Services	\$893,108	\$805,119	\$841,279	\$826,621	\$932,146	10.80%
Commodities	\$26,723	\$26,377	\$46,333	\$40,905	\$43,403	-6.32%
Capital Outlay	\$29,964	\$50,023	\$0	\$0	\$0	NA
Total :	\$5,052,746	\$4,552,743	\$4,882,580	\$4,851,494	\$4,988,346	2.17%

Expenditures by Division						
Engineering Admin	\$757,100	\$616,015	\$669,347	\$659,587	\$680,081	1.60%
Capital Engineering	\$1,243,821	\$1,222,024	\$1,318,367	\$1,314,921	\$1,367,999	3.76%
Design and Construction	\$700,319	\$704,975	\$833,039	\$829,953	\$749,720	-10.00%
Eng Inspection Svc	\$1,099,047	\$841,820	\$905,322	\$894,254	\$934,134	3.18%
Traffic Engineering	\$1,252,458	\$1,167,909	\$1,156,505	\$1,152,779	\$1,256,412	8.64%
Total :	\$5,052,746	\$4,552,743	\$4,882,580	\$4,851,494	\$4,988,346	2.17%

Staffing by Division						
Engineering Admin	5.75	4.75	4.75	4.75	4.75	0.00%
Capital Engineering	9.50	9.50	9.50	9.50	9.50	0.00%
Design and Construction	6.00	5.00	5.00	5.00	5.00	0.00%
Eng Inspection Svc	11.00	8.00	8.00	8.00	8.00	0.00%
Traffic Engineering	7.00	6.00	6.00	6.00	6.00	0.00%
Total :	39.25	33.25	33.25	33.25	33.25	0.00%

Performance Spotlight

ENGINEERING DEPARTMENT MISSION

To provide quality engineering and architectural services to the City through management of the capital improvement program, traffic engineering, property acquisition and right-of-way inspections that will enhance the quality of life for our citizens.

DEPARTMENT OVERVIEW

Administration and Property Acquisition

The Administration and Property Acquisition Division provides overall management direction and support to the Engineering Department and coordinates the acquisition of real property rights of way and easements for the entire city.

About half of the division's operating budget supports the day-to-day management of the department, including the management of its operational and capital budgets. The other half is related to property acquisition and management. Approximately 5 percent of the division's budget is offset through chargeback revenue from CIP projects.

Engineering Services

The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects), including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure. The division also provides technical support to internal and external customers of the Engineering Department.

Capital project delivery makes up approximately 53 percent of the cost of service. Other core services include project estimating, coordination with outside agencies and administrative functions. Approximately 57 percent of the division's budget is offset through chargeback revenue from projects.

Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings and courts), including the planning, programming, design and construction management.

Key Outcome Measures Engineering Department

- Percent of capital projects completed on time and within budget
- Customer satisfaction survey ratings related to capital project delivery
- Citizen survey ratings related to vehicular, bicycle and pedestrian traffic

Approximately 80 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, coordination with outside agencies and administrative functions. Approximately 61 percent of the division's budget is offset through chargeback revenue from CIP projects.

Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, and roadways.

Approximately 33 percent of the inspection workload is related to projects in the Capital Improvement Program. The remaining workload is comprised of private development projects, dry utility construction and some maintenance activities. Approximately 22 percent of the division's budget is offset through chargeback revenue from CIP projects.

Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans and the Neighborhood Traffic Management Program.

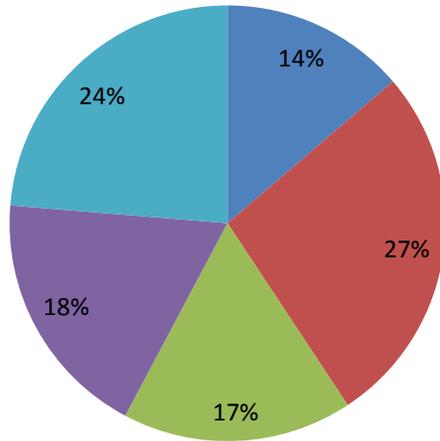
More than 90 percent of the division's budget supports core services like preparing and reviewing traffic studies, operating the Traffic Management Center and managing the school, pedestrian and bicycle safety programs. Remaining funds cover non-core services like the Neighborhood Traffic Management Program. Approximately 7 percent of the budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown - Engineering Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administration and Property Acquisition	4.75	\$ 544,891	\$ 55,160	\$ 69,296	\$ 609,001
Engineering Services	9.5	\$1,192,955	\$ 31,408	\$ 94,004	\$1,378,713
Architectural Services	5.0	\$ 755,144	\$ 16,380	\$ 61,515	\$ 645,935
Right-of-Way Inspections	8.0	\$ 734,622	\$ 60,952	\$109,748	\$ 905,322
Traffic Engineering	6.0	\$ 767,356	\$ 48,035	\$341,114	\$1,156,505
TOTAL	33.25	\$3,994,968	\$211,935	\$675,677	\$4,882,580

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Engineering Department Budget Allocation



- Administration and Property Acquisition
- Engineering Services
- Architectural Services
- Right-of-Way Inspections
- Traffic Engineering

Total Budget: \$4,882,580

Performance Report

ENGINEERING DEPARTMENT

The Engineering Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Total Planning	Engineering Services - Provide quality transportation and public utility improvements to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	-9%	-8%	-10%	+/-10%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	40%	26%	34%	50%
		% of residents rating traffic flow on major streets as good or excellent	36%	36%	36%	50%
		% of residents rating ease of car travel in Peoria as good or excellent	59%	59%	59%	75%
		% of residents rating ease of bicycle travel in Peoria as good or excellent	44%	44%	44%	60%
		% of residents rating traffic signal timing as good or excellent	53%	53%	53%	70%
		% of residents rating storm drainage as either good or excellent	70%	70%	70%	75%
	Architectural Services - Provide quality public facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	-8%	-6%	-2%	+/-10%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	28%	23%	43%	50%

Finance and Budget

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
<i>Expenditures by Category Name</i>						
Personal Services	\$3,874,749	\$3,882,138	\$4,220,674	\$4,192,544	\$4,137,649	-1.97%
Contractual Services	\$979,676	\$986,410	\$1,026,977	\$1,034,724	\$1,076,602	4.83%
Commodities	\$249,922	\$100,332	\$91,153	\$107,774	\$103,158	13.17%
Total :	\$5,104,347	\$4,968,880	\$5,338,804	\$5,335,042	\$5,317,409	-0.40%

<i>Expenditures by Division</i>						
Finance Admin	\$290,055	\$294,767	\$305,173	\$305,173	\$319,653	4.74%
Financial Services	\$1,362,423	\$1,407,872	\$1,501,976	\$1,494,976	\$1,561,809	3.98%
Tax Audit & Collections	\$891,387	\$1,101,407	\$1,128,482	\$1,137,375	\$1,119,720	-0.78%
Management and Budget	\$919,284	\$856,068	\$993,723	\$992,807	\$868,615	-12.59%
Materials Management	\$707,867	\$582,690	\$633,611	\$631,372	\$669,793	5.71%
Treasury Management	\$329,057	\$339,244	\$356,684	\$354,184	\$367,353	2.99%
Inventory Control	\$604,274	\$386,831	\$419,155	\$419,155	\$410,466	-2.07%
Total :	\$5,104,347	\$4,968,880	\$5,338,804	\$5,335,042	\$5,317,409	-0.40%

<i>Staffing by Division</i>						
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	12.75	12.75	12.75	12.75	12.75	0.00%
Tax Audit & Collections	12.00	11.00	11.00	10.00	10.00	-9.09%
Management and Budget	7.00	7.00	7.00	6.00	6.00	-14.29%
Materials Management	7.00	6.00	6.00	6.00	6.00	0.00%
Treasury Management	2.00	2.00	2.00	2.00	2.00	0.00%
Inventory Control	5.00	4.00	4.00	4.00	4.00	0.00%
Total :	47.75	44.75	44.75	42.75	42.75	-4.47%

Finance Utilities

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,396,393	\$2,191,010	\$2,464,354	\$2,464,354	\$2,632,156	6.81%
Contractual Services	\$1,320,829	\$1,291,775	\$1,366,209	\$1,338,614	\$1,422,159	4.10%
Commodities	\$587,549	\$325,622	\$780,725	\$437,602	\$418,611	-46.38%
Capital Outlay	\$0	\$1,212,420	\$0	\$362,114	\$362,114	NA
Total :	\$4,304,771	\$5,020,828	\$4,611,288	\$4,602,684	\$4,835,040	4.85%

Expenditures by Division						
Customer Service	\$1,742,898	\$1,602,919	\$1,738,575	\$1,749,374	\$1,844,607	6.10%
Revenue Administration	\$458,900	\$403,659	\$575,853	\$549,176	\$623,685	8.31%
Meter Services	\$1,397,802	\$2,286,615	\$1,541,408	\$1,548,061	\$1,599,164	3.75%
Utility Billing	\$705,171	\$727,634	\$755,452	\$756,073	\$767,584	1.61%
Total :	\$4,304,771	\$5,020,828	\$4,611,288	\$4,602,684	\$4,835,040	4.85%

Staffing by Division						
Customer Service	15.00	15.00	15.00	16.00	16.00	6.67%
Revenue Administration	5.00	5.00	5.00	5.00	5.00	0.00%
Meter Services	14.00	10.70	10.70	10.70	10.70	0.00%
Utility Billing	5.00	5.30	5.30	5.30	5.30	0.00%
Total :	39.00	36.00	36.00	37.00	37.00	2.78%

Performance Spotlight

FINANCE AND BUDGET DEPARTMENT MISSION

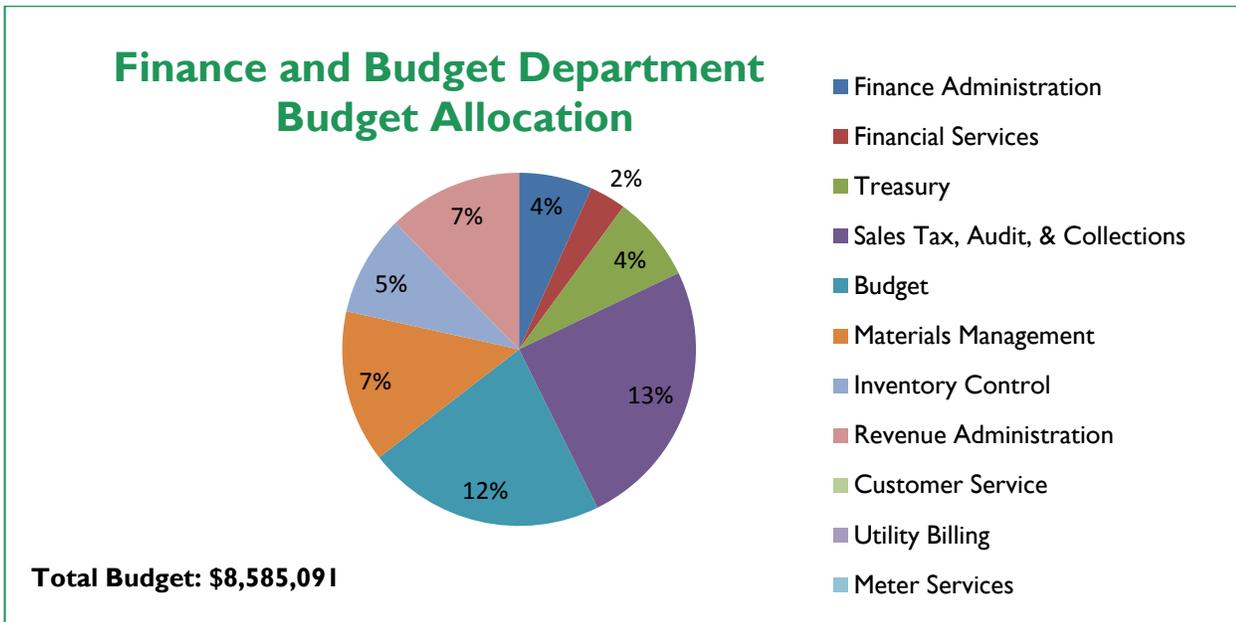
To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT OVERVIEW

The City of Peoria's Finance Department provides city wide support to executive management in support of the council's goals, provides professional support to all city departments, and provides exemplary service to the customers and citizens of the city. The Department consists of eleven areas that provide a variety of key functions and service activities. Funding comes from both the general fund and utility funds. Many of the services provided are for customers internal to the city. Since our business is helping the city's other business units deliver services to the citizen, our Vision Statement focus is on enabling those business units to "*Serve the Customer*".

Key Outcome Measures Finance & Budget Department

- Bond Ratings for General Obligation, MDA and Revenue Bonds
- Compliance with Investment Policy
- Unqualified audit opinion
- GFOA Certificate of Achievement in Financial Reporting
- Compliance with the Principles of Sound Financial Management
- Survey Ratings for services provided
- % variance in Budget forecast and key forecast assumptions



Finance Administration

The **Finance Administration Division** is responsible for the overall leadership and management of the Finance Department by coordinating operations, facilitating financial planning, managing the city’s debt, helping finance city projects, and providing city management with relevant financial information. These functions are supported by the Department Director and an Executive Assistant.

Cost of Service Breakdown - Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Service and support to council, management, citizens and customers	0.60	\$77,569	\$1,575	\$12,408	\$91,552
Leadership and management of the Finance Department	1.00	\$129,281	\$2,625	\$20,680	\$152,586
Maintain City’s financial stability and fiscal health	0.40	\$51,713	\$1,050	\$8,272	\$61,035
TOTAL	2.00	\$258,563	\$5,250	\$41,360	\$305,173

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Financial Services

The **Financial Services Division** is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. Oversight of the division is provided by the Finance Manager.

Key activities within this function include the preparation of external financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, grant reports, state required reports, and other special reports and financial surveys. Annual reports are required by the City Charter and by Arizona Revised Statutes. Other important activities include special assessment administration, grant accounting, and maintenance of portions of the city’s financial information system. These activities are supported by an Accounting Supervisor, three Senior Accountants and one Accountant.

A second key function is payroll. The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws, city policies, and union memorandums of understanding. The staff prepares and files payroll taxes and required Federal and State reports on a biweekly, quarterly and annual basis and provides training throughout the organization. In addition, the staff maintains portions of the Human Resource Management System. These functions are supported by a Payroll Supervisor and two Payroll Specialists.

A third function is accounts payable. The accounts payable staff processes and pays city invoices. All departments in the city rely on invoice payment services. In addition, the staff provides citywide training to employees who are involved with procurement and vendor payment processing.

Lastly, the staff maintains certain portions of the city’s financial information system. This system requires regular upgrades, configuration and associated testing. These functions are supported by a Supervisor and three Accounting Technicians.

Cost of Service Breakdown - Financial Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Accounting and financial reporting	5.35	\$568,370	\$128,330	\$105,694	\$802,394
Accounts payable	3.25	\$235,050	\$10,563	\$37,260	\$282,873
Payroll	2.60	\$195,453	\$11,380	\$31,378	\$238,211
Maintain accounting information systems	1.55	\$154,083	\$903	\$23,512	\$178,498
TOTAL	12.75	\$1,152,956	\$151,176	\$197,844	\$1,501,976

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Treasury

The **Treasury Division** oversees and assists with three main responsibilities: cash and investment management, banking relations, and debt management. These activities are supported by a Treasury Manager and one Senior Accountant.

Cash and investment management includes oversight of the city’s external investment advisory & management firm in managing the city’s investment portfolio. This insures cash flow needs are met and investments are in compliance with the City’s adopted Investment Policy.

The division also manages the city’s banking relationships and assists in the development and implementation of new payment and collection systems, electronic banking services, and e-commerce. Staff provides oversight of banking activities including deposits, wire transfers, credit card payments and electronic transactions.

Debt management includes administration of all city debt issuances to provide funds for capital projects. Staff works with the city’s external financial advisor to analyze refunding opportunities, monitor compliance with bond covenants, and coordinate continuing disclosure obligations.

Cost of Service Breakdown - Treasury					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Cash and Banking Management	1.15	\$145,780	\$77,905	\$21,000	\$244,685
Investment Management	0.75	\$85,533	\$1,425	\$8,164	\$95,122
Debt Issuance and Management	0.10	\$14,949	\$480	\$1,448	\$16,877
TOTAL	2.00	\$246,262	\$79,810	\$30,612	\$356,684

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Tax Audit & Collections

The **Tax Audit & Collections Division** administers the sales tax code by issuing and collecting licenses and fees, collecting sales taxes, conducting audits of businesses, inspecting business establishments to insure proper licensing, providing customer service to the taxpayers, and collecting delinquent monies owed the city. These functions are supported by ten people that include one Supervisor, two Sales Tax Auditors, one Associate Auditor, three Revenue Collections Specialists, and three Customer Service Representatives.

Administering the tax code includes processing license applications and sales tax payments. Each taxpayer receives a tax return monthly, quarterly, or annually depending on their annual gross receipts. Customer Service Representatives (CSRs) process the remittances using the city’s sales tax system. The city has over 14,500 licensed businesses. Staff also coordinates and processes specialty licenses such as liquor licenses.

Auditing businesses is accomplished through the efforts of staff auditors. They research and analyze taxable transactions, search for tax discrepancies, and review business records. Staff work with the taxpayer, explaining the various tax laws, and collecting the amounts owed. Audit recoveries have generated between \$500,000 and \$1.5 million in each of the past several years.

Delinquent amounts include sales tax, general accounts receivable, utility accounts, returned checks, license fees, audit balances, and other accounts referred for collection assistance by departments citywide. The goal of collecting delinquent accounts is to ensure each customer actually pays for services rendered. Staff uses a variety of collection methods. Eventually, if the collection methods used for delinquent accounts prove inadequate, property liens, outside collections service, or action by the City Attorney’s Office are used.

Cost of Service Breakdown - Tax Audit & Collections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administer the tax code	6.20	\$555,929	\$65,788	\$81,832	\$703,549
Audit businesses	2.80	\$263,569	\$11,424	\$36,195	\$311,188
Process specialty licenses	0.45	\$40,516	\$7,901	\$6,373	\$54,790
Canvas and inspect licenses	0.55	\$49,373	\$2,725	\$6,857	\$58,955
TOTAL	10.00	\$909,387	\$87,838	\$131,257	\$1,128,482

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Management and Budget

The **Management and Budget Division** is made up of a resourceful and effective workgroup that helps develop and implement major city initiatives, ensures spending priorities are addressed in an efficient and effective manner, offers policy and financial analysis on important operational issues, and positions the organization toward long-term financial viability.

Budget Management

Budget Management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the City's strong fiscal integrity. This function is supported by a Budget Coordinator, three Budget Analysts, and a significant portion of the time of the Budget Director and Management Assistant. Key activities within this function include revenue analysis and forecasting, operational and financial analysis, expenditure monitoring and process development. Additionally, the City is subject to numerous State and Charter law requirements regarding budgetary activity. These include public hearing and notice requirements, property tax disclosure, capital plan scrutiny, impact fee regulations and voter authority for bonding.

Management Support

In addition to the budget functions mentioned above this division is also responsible for offering strategic support for important organizational initiatives, providing ad hoc professional analysis and managing the City's Performance Management Program. An important secondary function is to monitor a number of development activities such as development agreement obligations, Impact Fee studies and Credit Administration. This division is supported by a Budget Coordinator as well as a portion of a Sr. Budget Analyst to assist with ad hoc analysis.

Cost of Service Breakdown - Budget Management

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Financial Forecasting and Economic Analysis	0.63	\$79,589	\$1,268	\$8,578	\$89,435
Developing, Analyzing, Monitoring and Reporting on Financial Resources	3.71	\$468,691	\$7,467	\$50,515	\$526,673
Communication and Outreach	0.53	\$66,956	\$1,067	\$7,216	\$75,239
Rate and Revenue Analysis	0.91	\$114,962	\$1,832	\$12,390	\$129,184
Management of the City's Performance Management Program	0.23	\$29,056	\$463	\$3,132	\$32,651
Operational and Policy Analysis	0.80	\$101,065	\$1,610	\$10,893	\$113,568
Development Administration	0.19	\$24,003	\$382	\$2,587	\$26,972
TOTAL	7.00	\$884,322	\$14,089	\$95,311	\$993,722

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Materials Management

The **Materials Management Division** serves as the city’s purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments. Operations are based out of city hall campus and through a warehouse located at the city’s Municipal Operations Center (MOC). One Supervisor oversees both Materials Management and Inventory Control.

The purchasing and contracting processes are facilitated by the issuance of solicitations, contracts, purchase orders and direct purchases. The Division provides professional guidance, advice, and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. Lastly, the staff maintains the purchasing portions of the city’s financial information system. A total of six employees support these varied functions.

The Materials Management Division also manages the mail room and two reprographic centers located on the City Hall campus, providing oversight of the vendor providing these services (currently IKON). IKON services include staffing two copy centers, maintenance of all satellite copiers, copier supplies and mail sorting service for city departments.

Cost of Service Breakdown - Materials Management

Activity Description	Allocated FTE's	Personnel Costs	Non- Personnel Costs	Internal Services Charges	Total Cost of Service
Procure goods & services	3.95	\$331,872	\$11,833	\$56,456	\$400,161
Contract management	1.80	\$163,127	\$11,183	\$28,632	\$202,942
Manage financial information systems	0.25	\$24,794	\$1,410	\$4,304	\$30,508
TOTAL	6.00	\$519,793	\$24,426	\$89,392	\$633,611

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Inventory Control

The Inventory Control Division maintains a warehouse and a fleet parts room to ensure the availability of materials, supplies, and equipment to meet the city’s operational needs. The staff also maintains portions of the financial information system. In addition, the staff manages the disposal of surplus property through public auction, competitive sealed bids or other methods advantageous to the city. Inventory also provides a citywide courier service for the delivery of packages, supplies, and requested items and equipment to all city facilities. These activities are supported by a total of four employees.

Cost of Service Breakdown - Inventory Control

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Warehouse operations	1.55	\$97,529	\$21,283	\$54,571	\$173,383
Fleet parts room service	1.00	\$71,837	\$10,505	\$37,820	\$120,162
Warehouse & fleet information systems	0.45	\$31,006	\$452	\$14,449	\$45,907
Distribution of mail & materials to locations	1.00	\$49,017	\$5,600	\$25,086	\$79,703
TOTAL	4.00	\$249,389	\$37,840	\$131,926	\$419,155

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Revenue Administration

The **Revenue Administration Division** provides professional service to the city’s utility operations and the citizens of Peoria in a timely and efficient manner. Functions include Customer Service, Meter Services, and Billing & Collections (in addition to Sales Tax). The five staff in this area are responsible for maintaining several complex information systems, insuring the integrity of the data processed by these systems, budget preparation and monitoring and other administrative duties. Maintaining the integrity of the Revenue Division computer systems is a key function. These systems include meter reading, utility billing, customer service, interactive voice response, cashiering, customer internet interfaces and sales tax. Staff in this area also ensures the integrity of the data flowing to the city’s accounting systems by reconciling revenue, accounts receivable, and cash.

Cost of Service Breakdown - Revenue Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
General management and support	1.75	\$160,457	\$6,392	\$20,827	\$187,676
Insure data integrity and maintain information systems	3.25	\$315,220	\$13,583	\$44,374	\$373,177
TOTAL	5.00	\$475,677	\$19,975	\$65,201	\$560,853

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Customer Service

The **Customer Service Section** is responsible for collecting water, wastewater and solid waste user fees, processing sales tax and business license applications and tax returns, processing and depositing daily cash receipts, establishing new utility service accounts, initiating service orders for delivery of solid waste containers, meter installations, repairs and replacements, investigation of water leaks and customer complaints, and assisting customers in person and over the telephone.

Financial transactions are processed by cashiers taking payments and making account adjustments at city hall and in the DCSB building. Payments from other departments including Parks and Recreation, Libraries, Fire, and the City Clerk are processed through cashiering and deposited daily using an armored car service. The cashiering information system is integrated with other key financial information systems.

Our customer service call center strives to respond promptly to customer account inquiries by telephone. The call center answers an average of three hundred (300) calls each day, mostly related to utility services. The CSRs use the utility billing information system to retrieve and store customer information and generate work orders to modify, start, and stop utility services. A total of sixteen employees provide these services.

Cost of Service Breakdown - Customer Service					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Process customer financial transactions	5.65	\$356,979	\$543,766	\$165,118	\$1,065,863
Respond to customer inquiries	10.35	\$561,824	\$6,675	\$104,213	\$672,712
TOTAL	16.00	\$918,803	\$550,441	\$269,331	\$1,738,575

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Utility Billing

The **Utility Billing Section** is responsible for generating and distributing billing statements, providing customer service, and maintaining customer information. Accurately preparing and distributing customer bills is initiated by reading customer water meters. Analytical reports are used to verify the accuracy of billing data. This data is then used to generate customer bills.

Cost of Service Breakdown - Utility Billing					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Accurately billing customers	5.30	\$339,987	\$381,001	\$34,464	\$755,452
<i>The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Meter Services

The **Meter Services Section** is responsible for accurately reading water meters each month to ensure timely and correct utility billing. Meter reading is accomplished through the use of automated technology. Meters are read each month according to established routes and schedules. Meter reads are collected electronically and uploaded into the billing system. These activities support the Utilities Department by ensuring full revenue collection to support their operational, infrastructure, and capital needs.

The section is also responsible for providing a high level of customer service while performing the following tasks: turning water services on/off for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, testing meters, and maintaining all water meters and meter vaults. One supervisor oversees both the meter services function as well as the billing and collections function.

Cost of Service Breakdown - Meter Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Meter reading	1.35	\$90,500	\$16,908	\$11,467	\$118,875
Service work orders	8.95	\$609,652	\$95,812	\$75,315	\$780,779
Meter replacement program	0.40	\$29,735	\$550,114	\$61,905	\$641,754
TOTAL	10.70	\$729,887	\$662,834	\$148,687	\$1,541,408
<i>The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Performance Report

FINANCE AND BUDGET DEPARTMENT

The Finance and Budget Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-Month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA+ Aa1 AA+	AA+ Aa1 AA+	AA+ Aa1 AA+	AA+ Aa1 AA+
		Bond ratings for revenue bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
	Perform accurate and useful research on financial, operational, and policy issues for the leadership of the organization	Review success in operational goals as discussed in employee performance plan for Management and Budget Director	Satisf.	Satisf.	Satisf.	Satisf.
Total Planning	Effectively manage the City’s planned resources to ensure organizational priorities are met	Maintain a (+-)3% variance in budget forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.20%	+0.30%	-0.85%	<3%
		Maintain a (+-)3% variance in revenue forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.16%	+0.32%	+0.44%	<3%

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services	Provide accurate and timely financial information and accounting services to management, policy makers, and external parties for making sound and informed decisions.	Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
		Receipt of the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
		Number of (A/P) payments made annually	11,010	11,098	11,000	11,000
	Provide accurate and timely payment to our vendors.	Percent of vendor invoices paid within 30 days of invoice date	87%	90%	85%	85%
		Percent of A/P payments made electronically	32%	45%	50%	55%
		Peoria investment return compared to Treasury Note benchmark	0.68% / 0.24%	0.55% / 0.14%	0.40% / 0.17%	0.40% / 0.17%
	Perform all procurement acquisition functions effectively, accurately and timely.	Number of vendor protests filed and number upheld	0/0	1/0	0/0	0/0
	Maintain an efficient sales tax audit program.	Number of audits completed annually	147	77	50	50
		Audit program recoveries as a ratio to the operating costs of the Sales Tax Section	1.0	.31	.30	.30
		% of sales tax returns remitted electronically	10%	13%	15%	15%
		% of inspected businesses operating without a current license	13%	8%	10%	10%
		% of new business license applications processed within 14 days	73%	88%	85%	85%
	Improve the functionality and performance of revenue billing systems.	% of total utility customers receiving their utility bills electronically	9%	13%	15%	>15%
	Customer Service - Provide professional, efficient, and responsive service to all customers.	Annual number of incoming customer service calls answered by a CSR	71,000	86,000	75,000	75,000
		Average time for CSR to answer incoming calls (minutes)	3:38	3:49	3:50	< 3 min
	Read meters accurately and efficiently to facilitate correct utility billing.	Number of service orders processed by Meter Services staff	39,674	38,000	38,000	40,000

Fire

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$15,944,580	\$16,613,769	\$17,053,707	\$17,075,807	\$18,442,432	8.14%
Contractual Services	\$2,719,932	\$3,629,460	\$3,796,029	\$3,817,884	\$4,110,784	8.29%
Commodities	\$517,712	\$446,470	\$424,953	\$468,551	\$483,223	13.71%
Capital Outlay	\$41,251	\$28,411	\$0	\$53,900	\$0	NA
Total :	\$19,223,475	\$20,718,110	\$21,274,689	\$21,416,142	\$23,036,439	8.28%

Expenditures by Division						
Fire Admin	\$473,958	\$479,222	\$432,025	\$432,025	\$515,918	19.42%
Fire Prevention	\$1,031,871	\$1,013,685	\$1,079,794	\$1,079,794	\$1,139,139	5.50%
Fire Support Services	\$731,834	\$769,304	\$800,249	\$800,249	\$890,645	11.30%
Emergency Medical Services	\$376,231	\$481,366	\$620,100	\$620,100	\$788,944	27.23%
Fire Training	\$419,802	\$436,982	\$541,343	\$541,343	\$576,938	6.58%
Emergency Management	\$189,415	\$253,622	\$209,824	\$209,824	\$222,785	6.18%
Fire Operations	\$15,705,613	\$17,119,391	\$17,550,254	\$17,550,254	\$18,866,570	7.50%
Fed Assist to Firefighters Grt	\$188,838	\$35,520	\$0	\$0	\$0	NA
Homeland Security Grant - MMRS	\$77,770	\$103,518	\$0	\$148,953	\$0	NA
Vol Firefighter Pension Trust	\$25,500	\$25,500	\$33,600	\$33,600	\$30,600	-8.93%
Citizen Donations-Fire	\$2,643	\$0	\$7,500	\$0	\$4,900	-34.67%
Total :	\$19,223,475	\$20,718,110	\$21,274,689	\$21,416,142	\$23,036,439	8.28%

Staffing by Division						
Fire Admin	4.00	2.00	2.00	2.00	3.00	50.00%
Fire Prevention	8.00	8.00	8.00	8.00	8.00	0.00%
Fire Support Services	6.00	6.00	6.00	6.00	6.00	0.00%
Emergency Medical Services	2.00	3.00	3.00	3.00	3.00	0.00%
Fire Training	2.00	2.00	2.00	2.00	2.00	0.00%
Emergency Management	1.00	0.50	0.50	0.50	0.50	0.00%
Fire Operations	141.00	140.00	140.00	146.00	146.00	4.29%
Total :	164.00	161.50	161.50	167.50	168.50	4.33%

Performance Spotlight

FIRE DEPARTMENT MISSION

The Peoria Fire Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT OVERVIEW

Fire Administration

Fire Administration provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration and community relations in order to ensure the efficient daily operations of the Fire Department.

Fire Prevention

Fire Prevention provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and coordinates fire department community relations events.

Support Services

Support Services is responsible for facility and equipment maintenance and repair. These include fire apparatus, support services and administrative staff fleet, computer aided dispatch coordination and database maintenance, capital construction, fleet services and allied equipment purchasing.

Emergency Medical Services

Emergency Medical Services manages the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, and emergency ambulance transportation contracts.

Key Outcome Measures Fire Department

- Emergency response time from dispatch to arrival-Fire Suppression, Emergency Medical Services (ALS & BLS), Rescue, Hazmat.
- Percent of citizens rating Peoria's Fire Department as good or excellent.

Fire Training

Fire Training is responsible for the coordination of fire suppression and rescue training, employee professional development, continuing education, and supervisory and managerial development to all field personnel as well.

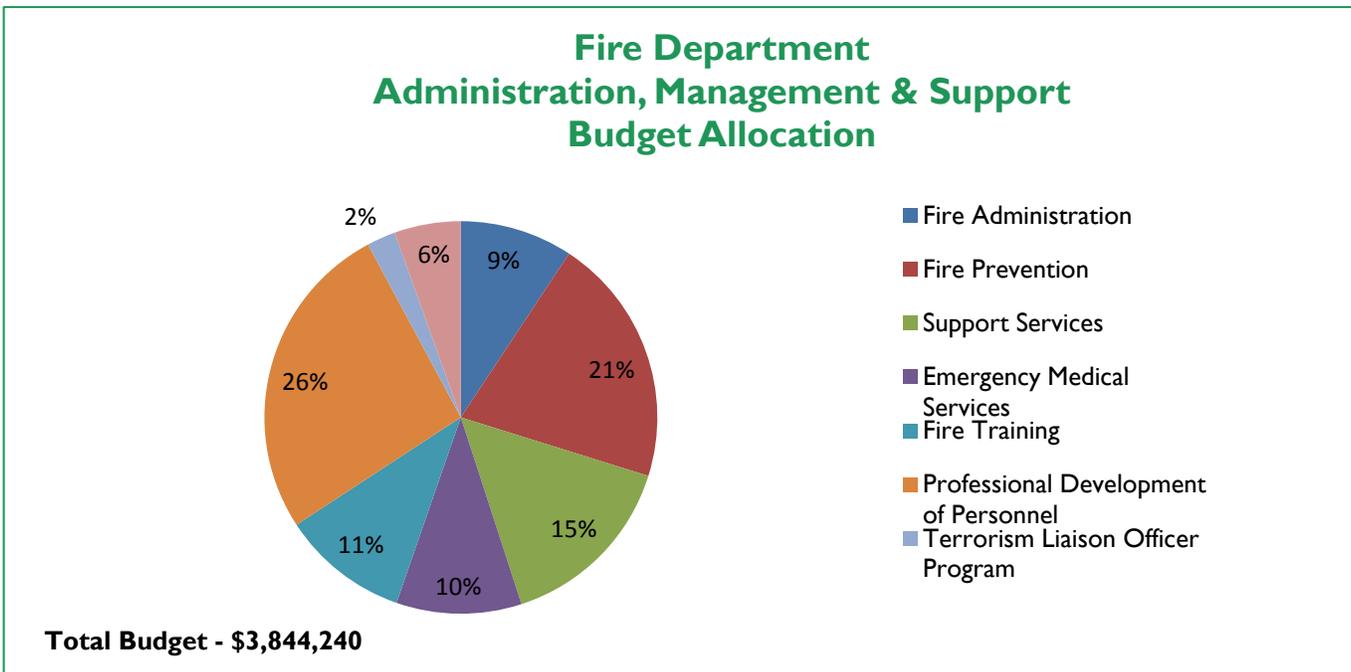
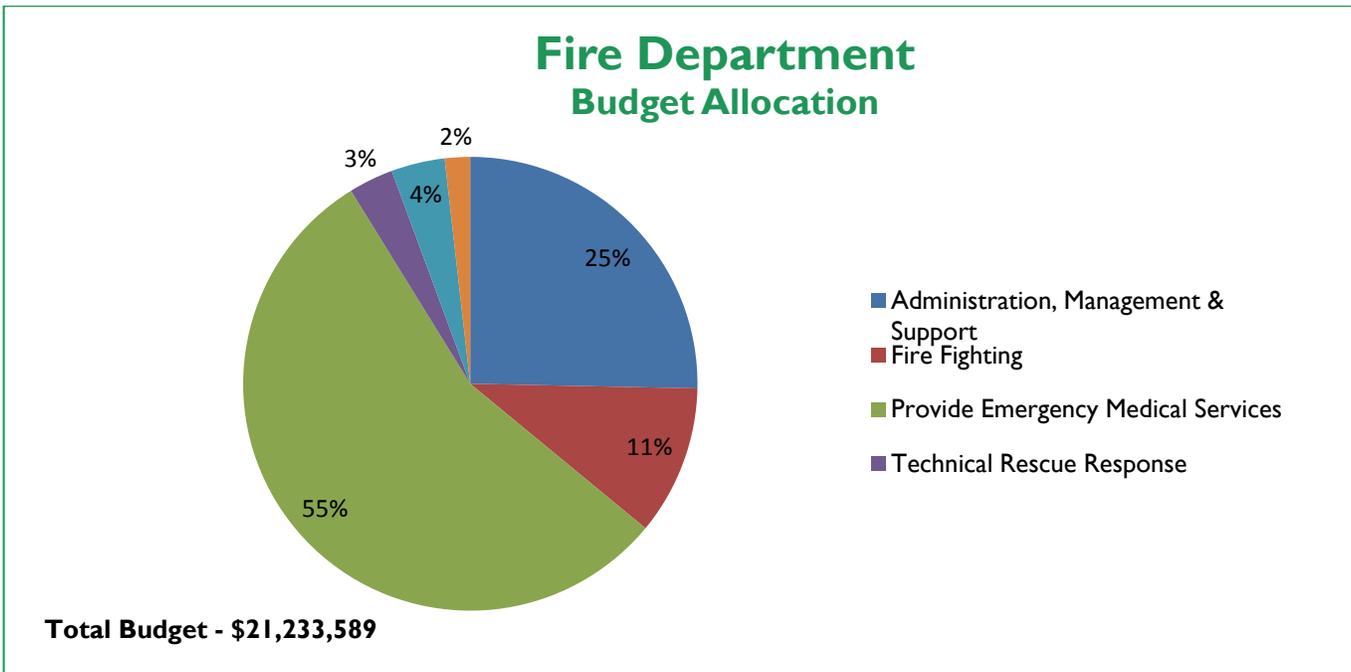
Emergency Management

Emergency Management directs emergency preparedness, homeland security programming, maintaining contracts with Maricopa County and the State in the area of Emergency Management, conducting yearly Emergency drills with City staff to improve citywide preparedness, maintaining mandatory National Incident Management System (NIMS) training records for all employees, as well as providing workplace safety training and review for City staff.

Fire Operations

Fire Operations provides fire protection, emergency medical service delivery, technical rescue, and hazardous material emergency responses. The Operations Division currently staffs eight front-line Fire Engines, three reserve Fire Engines, two Ladder Trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two Ladder Tenders, one Technical Rescue Support Truck, two Brush Trucks, one Hazardous Materials Technical Rescue Truck, two Battalion Command Vehicles, one Fireboat, and one 6x6 Utility Terrain Vehicle.

Cost of Service Breakdown - Fire Department					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fire Administration	2.00	\$289,295	\$36,607	\$106,123	\$432,025
Fire Prevention	8.00	\$826,854	\$35,586	\$217,354	\$1,079,794
Support Services	6.00	\$573,502	\$93,062	\$133,685	\$800,249
Emergency Medical Services	3.00	\$373,411	\$75,051	\$171,638	\$620,100
Fire Training	2.00	\$335,998	\$164,051	\$41,294	\$541,343
Emergency Management	0.50	\$56,731	\$30,841	\$122,252	\$209,824
Fire Operations	140.00	\$14,564,316	\$1,829,922	\$1,156,016	\$17,550,254
TOTAL	161.50	\$17,020,107	\$2,265,120	\$1,948,362	\$21,233,589



Performance Report

FIRE DEPARTMENT

The Fire Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building: Preserve and Expand our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Receive status of Accredited Agency and maintain Annual Compliance Report (ACR)	100%	100%	100%	100%
	Provide a safeguard for the community through proactive fire prevention and public education programs	Number of community awareness events held annually	120	114	140	140
	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Maintain quality Insurance Services Office (ISO) rating of 3 or better	3	3	3	3
		Number of advanced life support (ALS) calls	6,059	6,729	7,624	8,005
		% of 1st unit ALS response times less than 5 minutes	90%	90%	90%	90%
		Number of basic life support (BLS) calls	4,912	5,142	5,399	5,669
		% of 1st unit basic life support (BLS) response times less than 5 minutes	80%	90%	90%	90%
		Number of fire suppression calls within City limits	1,163	1,173	1,476	1,500
		% of 1st unit fire suppression response times less than 5 minutes	75%	90%	90%	90%
		Number of commercial occupancies inspected annually	2,562	1,841	2,400	2,600

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building: Preserve and Expand our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Manage and coordinate EMS Certifications/recertifications to maintain 100% compliance with state standards for EMTs and paramedics	100%	100%	100%	100%
		% compliance with firefighter training	100%	100%	100%	100%
		Ensure that less than 5% of equipment repairs return for re-work	3%	1%	1%	<5%

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building: Preserve and Expand our Quality of Life	To provide aesthetically pleasing and well maintained public right-of-way areas throughout Peoria	% of residents rating the cleanliness of Peoria as good or excellent (National Citizen Survey)	65%	65%	67%	67%
		Graffiti abatement work order requests completed	1,505	1,151	1,100	1,100
	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista Community Park with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	95%	97%	95%	95%
		# of Spring Training attendees	188,244	190,643	190,000	195,000
		# of Community Events held at the Peoria Sports Complex	94	106	105	105
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	100%	100%	95%	95%
	To provide Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain	Annual Library Visits	627,761	651,166	655,000	655,000
		Total annual circulation per capita	11.49	11.49	11.37	11.37
		% of residents rating the quality of library services as good or excellent (National Citizen Survey)	84%	84%	86%	86%
	To offer citizens enriching opportunities in the form of arts	% of residents rating opportunities to attend cultural activities as good or excellent	45%	45%	48%	48%
		Annual Art Gallery Visits	1,576	1,509	1,800	2,000

Governmental Affairs & Council Office

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,041,420	\$927,779	\$920,233	\$934,097	\$956,609	3.95%
Contractual Services	\$347,233	\$347,078	\$336,044	\$318,349	\$276,833	-17.62%
Commodities	\$783,410	\$12,877	\$32,607	\$18,732	\$8,600	-73.63%
Capital Outlay	\$1,103,358	\$8,189	\$0	\$0	\$0	NA
Total :	\$3,275,422	\$1,295,922	\$1,288,884	\$1,271,178	\$1,242,042	-3.63%

Expenditures by Division						
Governmental Affairs & Council Office	\$1,203,476	\$1,136,802	\$1,204,877	\$1,204,877	\$1,242,042	3.08%
Dept of Interior Challenge Grant	\$1,102,828	\$0	\$0	\$0	\$0	NA
Federal Dept of Energy Grant	\$969,118	\$159,120	\$84,007	\$66,301	\$0	-100.00%
Total :	\$3,275,422	\$1,295,922	\$1,288,884	\$1,271,178	\$1,242,042	-3.63%

Staffing by Division						
Governmental Affairs & Council Office	9.00	9.00	9.00	9.00	9.00	0.00%
Total :	9.00	9.00	9.00	9.00	9.00	0.00%

Performance Spotlight

GOVERNMENTAL AFFAIRS AND COUNCIL OFFICE MISSION

To represent the City of Peoria in any intergovernmental activities with federal, state, regional, county, and municipal governments, administer the City's grant management program and provide professional assistance and support to City Council members.

DEPARTMENT OVERVIEW

The Government Affairs and Council Office commits to providing the best level of service to its internal and external stakeholders. We strive to continue our leadership role and positive image as a city with a reputation of longstanding commitment towards competent and professional representation at all levels of governments and with community organizations. A regional leadership role remains a high priority for this office.

Governmental Affairs

Government Affairs functions includes coordinating the activities related to research and analysis, lobbying and advocacy, and tracking of legislative policy initiatives.

The staff also serves as policy advisors and the conduit for information on regional planning activities to the mayor and council members, and leads political initiatives for projects of interest.

Grant Programs

The Grant Program helps to coordinate all grant activities within the organization. It is responsible for providing professional assistance in the preparation and administration of grants. This includes research and analysis of grant opportunities, assistance with proposal preparation, and oversight of compliance monitoring by individual departments and divisions.

Key Outcome Measures Governmental Affairs Office

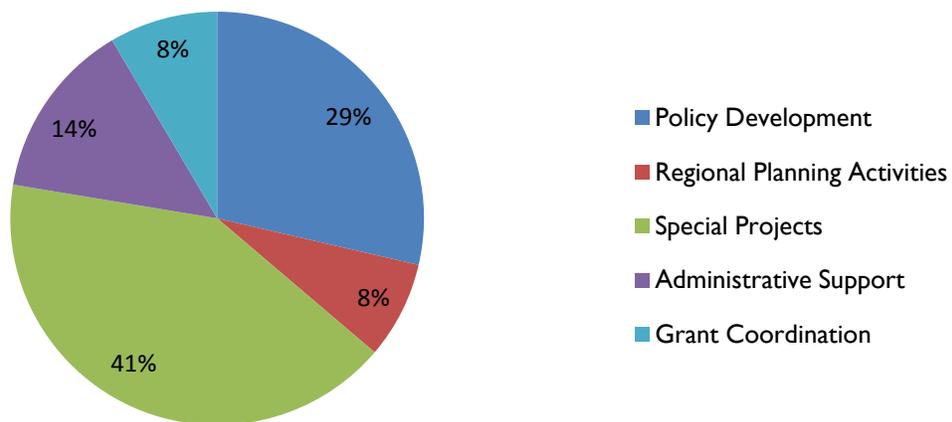
- Minimize impact to City and citizens due to unfunded mandates and unwarranted regulation.
- Develop and foster a regional presence.
- Secure grant funding to support City activities.
- Provide quality Council assistance.
- Support and facilitate regional leadership opportunities.

Cost of Service Breakdown - Governmental Affairs

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Policy Development	0.67	\$99,644	\$117,747	\$5,117	\$222,507
Regional Planning Activities	0.39	\$54,495	\$1,599	\$2,978	\$59,073
Special Projects	1.78	\$226,638	\$81,421	\$13,593	\$321,652
Administrative Support	1.08	\$95,416	\$4,428	\$8,248	\$108,091
Grant Coordination	0.57	\$59,271	\$2,337	\$4,353	\$65,960
TOTAL	4.49	\$535,463	\$207,531	\$34,289	\$777,283

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Governmental Affairs Budget Allocation



Total Budget: \$777,283

Mayor and Council Support

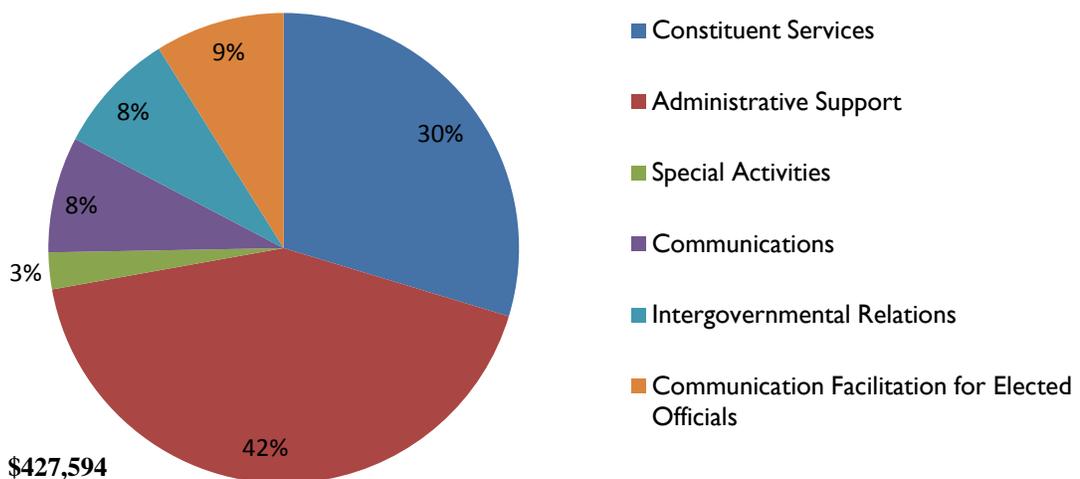
Mayor and Council Support provides quality constituent services through research and analysis, facilitated communication for elected officials, and policy briefings on governmental issues.

Cost of Service Breakdown - Mayor and Council Support

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Constituent Services	1.29	\$111,818	\$5,288	\$9,851	\$126,958
Administrative Support	2.02	\$157,980	\$8,281	\$15,426	\$181,687
Special Activities	0.12	\$9,381	\$492	\$916	\$10,790
Communications	0.36	\$26,869	\$1,476	\$2,749	\$34,094
Intergovernmental Relations	0.35	\$31,923	\$1,435	\$2,673	\$36,030
Communication Facilitation for Elected Officials	0.37	\$33,694	\$1,517	\$2,826	\$38,036
TOTAL	4.51	\$374,664	\$18,489	\$34,441	\$427,594

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Mayor and Council Support Budget Allocation



Performance Report

GOVERNMENTAL AFFAIRS AND COUNCIL OFFICE

The Governmental Affairs and Council Office uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Minimize impact to city and citizens due to legislation, as well as maximize regulatory and revenue enhancements to the city	Total # of bills posted	1,350	1,395	1145	1300
		Number of bills tracked that have a direct impact to Peoria and have received staff input	86	86	99	90
	Develop an established regional presence	Representation at regional committees (MAG, RPTA, WESTMARC) and meetings (Arizona League of Cities and Towns, NLC, Grand Avenue Coalition, JPAC, Luke AFB, etc)	100%	100%	100%	100%
	Secure grant funding to help support city needs	# of grants applied/received	35/24	28/20	24/17	Work-load Indicator
		Amount of grant assistance received	\$1.81m	\$1.20m	\$1.20m	>\$1m
	Provide quality Council assistance	Percent of Council members rating the Governmental Affairs and Council Office staff support as good or excellent	NA	NA	100%	100%

Human Resources

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,006,270	\$1,818,793	\$1,935,131	\$1,968,267	\$2,082,679	7.62%
Contractual Services	\$13,106,216	\$15,158,830	\$15,600,181	\$14,391,978	\$16,555,791	6.13%
Commodities	\$115,812	\$119,752	\$125,563	\$130,627	\$154,900	23.36%
Total :	\$15,228,297	\$17,097,375	\$17,660,875	\$16,490,872	\$18,793,370	6.41%

Expenditures by Division						
Safety Management	\$1,144	\$0	\$0	\$0	\$0	NA
Human Resources	\$2,423,028	\$2,282,358	\$2,448,513	\$2,448,513	\$2,206,749	-9.87%
Training	\$0	\$0	\$0	\$0	\$472,977	NA
Workers Compensation Self-Insurance	\$712,048	\$1,986,000	\$1,091,648	\$1,136,038	\$1,295,000	18.63%
Health Self-Insurance	\$12,089,915	\$12,826,073	\$14,110,881	\$12,899,738	\$14,805,806	4.92%
Employee Event Fund	\$0	\$272	\$0	\$0	\$3,000	NA
Employee Wellness Prg	\$2,162	\$2,672	\$9,833	\$6,583	\$9,838	0.05%
Total :	\$15,228,297	\$17,097,375	\$17,660,875	\$16,490,872	\$18,793,370	6.41%

Staffing by Division						
Human Resources	18.00	17.50	17.50	16.50	16.50	-5.71%
Training	0.00	0.00	0.00	1.00	1.00	NA
Total :	18.00	17.50	17.50	17.50	17.50	0.00%

Performance Spotlight

HUMAN RESOURCES DEPARTMENT MISSION

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

DEPARTMENT FUNCTIONS

Benefits and Wellness Programs

The Benefits and Wellness activities include designing and managing employee benefit programs, insurance, leave, benefits and workers compensation, developing benefit and cost-containment strategies, reviewing and managing insurance vendor contracts, overseeing and administering the program budget and related policies and procedures, addressing current work-life issues, and determining needed changes and assuring full compliance with all applicable laws.

Classification and Compensation

Classification and Compensation activities include reviewing and identifying proper job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees. Additional activities include developing and maintaining job descriptions for each classification, performing workforce reviews and studies, and planning and developing long-term strategies for compensation programs.

**Key Outcome Measures
Human Resources
Department**

- 100% completion of all identified audits to administer HR programs that are legally compliant with all state and federal employment laws
- 90% of exiting employees would recommend the City of Peoria as a place to work to others
- Leadership development programs filled to targeted enrollment to support employees effort to improve their job related skills and knowledge

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing workforce planning and employment services for the organization and employees, advising management and employees on human resources and performance management issues, interpreting policy, conducting exit interviews, negotiating and developing labor contracts, facilitating and maintaining positive employer-employee relations with all employee groups, and investigating and resolving employee or organizational issues.

Human Capital Management/Business Operation

Human Capital Management and Business Operation activities include management of employee information in the Human Resources Information System, creating and maintaining reports and queries pertaining to employee and benefits, retrieving data and supplying information for workforce surveys and requests, and handling of business operations that support the employer and operational needs. The business operation activities include the department financials, budget coordination, position management, personnel action forms, department timekeeping, record retention, and customer service.

Recruitment and Retention

Recruitment and Retention activities include hiring applicants for various employment opportunities, offering employment services to operating departments to ensure that they have diverse competent employees in the positions they need, coordinating background and pre-employment processes, conducting new employee orientation, and providing programs to help produce highly skilled workers to meet the demands of the employer/industry.

Safety Management

Safety Management activities include coordinating with departments to create a safe and hazard-free work environment to reduce the City's liability exposure, monitoring safety compliance and coordinating risk management, developing and maintaining the job hazard analysis for all classifications, conducting workforce OSHA reviews, and providing safety training to employees.

Training and Organizational Development

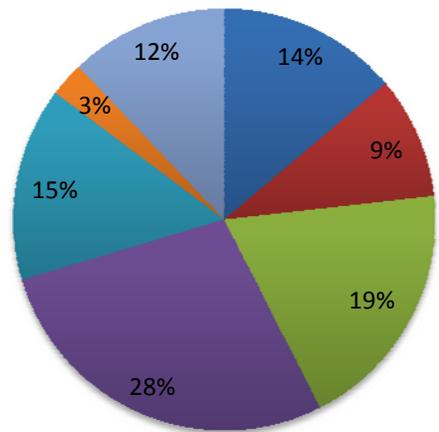
Training and Organizational Development includes developing, administering, and evaluating organizational training programs to enhance the knowledge/skill base of the City's workforce to retain highly qualified employees, overseeing the education assistance program, building and maintaining the City's Learning Management System, providing safety training, and conducting the organization-wide employee satisfaction survey.

Cost of Service Breakdown - Human Resources

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Benefits and Wellness Programs	2.42	\$249,073	\$59,555	\$38,166	\$346,794
Classification and Compensation	1.64	\$166,489	\$40,350	\$25,858	\$232,697
Employee Relations/Labor Relations	3.38	\$400,383	\$83,153	\$53,289	\$536,825
Human Capital Management	4.88	\$428,823	\$120,099	\$76,967	\$625,889
Recruitment and Retention	2.60	\$234,666	\$63,990	\$41,009	\$339,665
Safety Management	0.46	\$58,066	\$11,325	\$7,258	\$76,649
Training and Organizational Development	2.12	\$204,427	\$52,148	\$33,419	\$289,994
TOTAL	17.50	\$1,741,927	\$430,620	\$275,966	\$2,448,513

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Human Resources Budget Allocation



- Benefits and Wellness Programs
- Classification and Compensation
- Employee Relations/Labor Relations
- Human Capital Management/Business Operations
- Recruitment and Retention
- Safety Management
- Training and Organizational Development

Total Budget: \$2,448,513

Performance Report

HUMAN RESOURCES DEPARTMENT

The Human Resources Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Administer HR programs and services in a manner that is legally compliant with federal and state law and is compliant with City of Peoria administrative policies.	Completion of all identified/required audits	100%	100%	100%	100%
	Enhance Current Services	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee.	Percentage of new hires and competitively selected probationary employees that pass probation	100%	90%	90%
Number of classification reviews per total number of classifications			NA	17%	22%	20%
Conduct exit interviews on 95% of employees who voluntarily depart from the City			86%	62%	80%	85%
Percent of employees that voluntarily leave and would recommend the City as a place of employment for others			N/A	98%	95%	90%
Appropriate management of Human Resources transactions, processes, and procedures.			Entry of employee job record and benefit transactions with an error rate of less than 5%	99.25	95%	95%
	Percent of employees experiencing work related injuries returned to light duty per number of employees injured	93%	96%	96%	96%	

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Providing training programs to enhance the knowledge and skill base of the City's workforce.	Average training hours per employee	N/A	.0233hr	1 hr	2hr
		Average dollar spent on training per employee	N/A	\$1.75	\$3.50	\$5.00

Information Technology

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,308,525	\$3,551,545	\$4,177,160	\$4,179,160	\$4,421,750	5.86%
Contractual Services	\$3,219,332	\$3,150,284	\$4,059,489	\$3,960,389	\$3,976,303	-2.05%
Commodities	\$311,467	\$292,898	\$320,110	\$392,088	\$730,075	128.07%
Capital Outlay	\$724,256	\$327,675	\$1,724,715	\$1,374,000	\$1,465,419	-15.03%
Total :	\$8,563,580	\$7,322,402	\$10,281,474	\$9,905,637	\$10,593,547	3.04%

Expenditures by Division						
IT Operations	\$2,608,220	\$2,416,900	\$2,776,638	\$7,437,212	\$7,525,203	171.02%
IT Development Services	\$4,257,408	\$3,802,515	\$4,646,846	\$0	\$0	-100.00%
Radio System Operations	\$755,189	\$623,927	\$941,325	\$887,125	\$912,610	-3.05%
Res For System Comp Eqt	\$196,084	\$289,991	\$1,195,000	\$949,000	\$1,119,900	-6.28%
Res For Personal Comp Eqt	\$190,291	\$151,385	\$591,950	\$607,300	\$211,015	-64.35%
IT Projects	\$556,388	\$37,684	\$129,715	\$25,000	\$824,819	535.87%
Total :	\$8,563,580	\$7,322,402	\$10,281,474	\$9,905,637	\$10,593,547	3.04%

Staffing by Division						
IT Operations	18.00	16.00	16.00	37.00	38.00	137.50%
IT Development Services	22.60	21.00	21.00	0.00	0.00	-100.00%
Radio System Operations	2.00	2.00	2.00	2.00	2.00	0.00%
Total :	42.60	39.00	39.00	39.00	40.00	2.56%

Performance Spotlight

INFORMATION TECHNOLOGY DEPARTMENT MISSION

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT OVERVIEW

The Information Technology Department provides technology support and resources to all City departments. It is comprised of eight workgroups that provide support for all of the City's technology services and systems, including computers, applications, servers, network infrastructure, and radio systems ensuring they are available, secure, and reliable. The IT Department also facilitates the Technology Review Committee (TRC) which reviews and approves all technology requests to ensure alignment with the City's overall technology strategies as well as Chairing the GIS Steering Committee, which discusses and prioritizes issues and projects related to the City's geospatial services.

Information Technology Administration

The Information Technology Administration division is responsible for the overall leadership and operational support of the Information Technology Department. IT Administration activities include:

- Budget and Performance Measurement Monitoring
- Contract Monitoring – Hardware/Software
- Inventory Reporting & Reconciliation
- Research/Special Projects
- IT Payroll Processing
- Administrative Support – IT Director & Department
- Procurement – IT & Citywide Technology
- Planning & Budgeting Activities
- Supervisory Duties & Workgroup Oversight
- IT Leadership/Liaison Responsibilities
- City Leadership Team Responsibilities

Key Outcome Measures Information Technology Department

- 100% network availability during normal operating hours
- 100% compliance with all network security standards
- Customer Service Survey Ratings

Application Systems Support

Application Systems Support is responsible for application systems support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including police support systems, library, utility billing, cashiering, sales tax, fire support systems, and utilities systems. Application systems support activities include:

- Application Upgrades
- Application Implementation
- Application Support/Maintenance
- Application Development
- Supervisory Functions
- Planning & Budgeting Activities

Desktop Support

Desktop Support is responsible for providing front line technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment. Desktop support activities include:

- First-Level Technical Support & Work Order Management
- User Network Account Management
- Hardware/Software Inventory Management
- Technology Procurement Activities
- Second-Level Technical Support & Field Repairs
- Cabling/Telecomm Support
- Equipment Deployments, Moves, Disposals
- After-Hours/Council Meeting Technical Support
- Supervisory Functions
- Planning & Budgeting Activities

Geographic Information Systems (GIS) Support

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments. GIS support activities include:

- GIS Application Support
- GIS Application Development
- Map/Data Service Requests
- Managed Data Maintenance
- GIS Project Data Development
- Supervisory Functions
- Planning & Budgeting Activities

Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and systems administration, system backup/restore, database support, VOIP/telephone infrastructure, and technology infrastructure coordination on building projects. Network support activities include:

- Network Security Administration
- Network Infrastructure Hardware/Administration
- System Backup Administration
- Email Administration
- Server & Active Directory Administration
- Records Requests/Litigation Holds
- Telecommunications Support
- SQL Database Support & Administration
- Supervisory Functions
- Operational Projects – Coordination
- Planning & Budgeting Activities

Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations. Project management activities include:

- Project Preparation
- Vendor Selection/Contracting
- Project Initiation & Planning
- Project Implementation & Management

Radio Support Services

Radio Support Services is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations. In addition, this group is heavily involved with the Regional Wireless Consortium (RWC) because of Peoria's membership in the RWC. This involvement ensures Peoria's radio needs are met, both for Public Safety and General Government radio users. Radio support activities include:

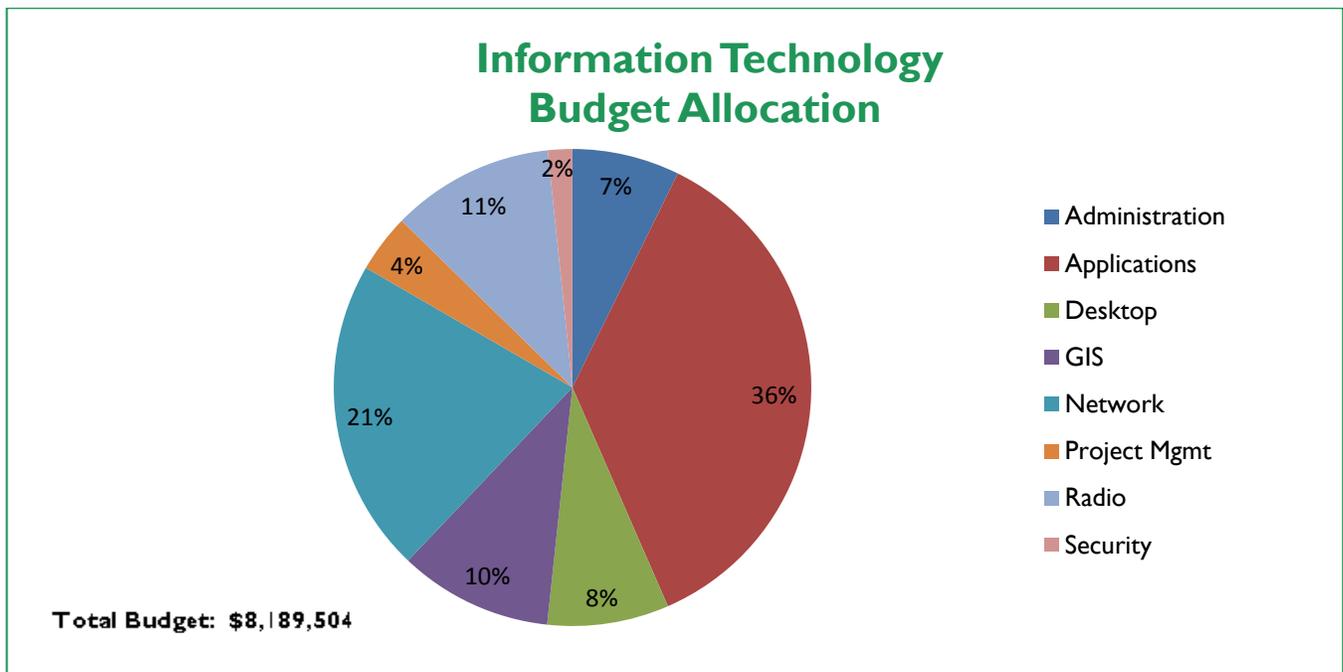
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- Regional Radio Participation
- Radio Emergency Planning
- Subscriber Equipment Maintenance
- Radio System Maintenance

Security Administration

Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities. This includes ensuring compliance with FBI CJIS, AZ DPS ACJIS, PCI, and HIPAA standards. Security administration activities include:

- Citywide Network and Application Security
- Compliance Management/Training (ACJIS, PCI, HIPAA)
- Security Reviews/Audits
- Business Recovery

Cost of Service Breakdown - Information Technology Department						
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Maintenance Costs	Internal Services Charges	Total Cost of Service
Administration	4.0	\$482,398	\$10,460	\$0	\$102,302	\$595,160
Application System Support	11.0	\$1,205,441	\$32,703	\$1,444,319	\$280,649	\$2,963,112
Desktop Support	5.0	\$498,938	\$21,088	\$24,415	\$131,290	\$675,731
Geographic Information Systems (GIS) Support	6.0	\$546,950	\$36,565	\$112,910	\$153,908	\$850,333
Network Support	8.0	\$884,062	\$211,901	\$439,273	\$207,334	\$1,742,570
Project Management	2.0	\$268,907	\$4,355	\$0	\$50,696	\$323,958
Radio Support Services	2.0	\$189,877	\$633,879	\$0	\$79,720	\$903,476
Security Administration	1.0	\$100,587	\$2,928	\$6,301	\$25,348	\$135,164
TOTAL	39.0	\$4,177,160	\$953,879	\$2,027,218	\$1,031,247	\$8,189,504



Performance Report

INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services	Enhance customer satisfaction by providing quality customer service	% of employees rating their overall satisfaction with the Information Technology Department as "Excellent" or "Good"	96%	90%	85%	85%
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	98%	99%	95%	100%
	Ensure major systems availability, uptime, and maintenance	Internet connection uptime (excluding scheduled downtime)	100%	100%	99.9%	100%
		E-mail service uptime (excluding scheduled downtime)	100%	100%	100%	100%
	Provide reliable, accurate, and timely Geographic Information Systems (GIS) systems support	% of GIS staff time spent working on ad hoc projects	15%	15%	15%	15%
		% of GIS staff time spent working on data maintenance	38%	50%	50%	45%
		% of GIS staff time spent working on GIS Steering Committee projects	41%	35%	25%	30%

Municipal Court

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$1,391,175	\$1,458,354	\$1,605,461	\$1,605,461	\$1,791,978	11.62%
Contractual Services	\$564,907	\$544,316	\$652,928	\$511,320	\$584,966	-10.41%
Commodities	\$22,576	\$22,295	\$23,080	\$23,080	\$24,280	5.20%
Capital Outlay	\$64,512	\$132,968	\$0	\$0	\$0	NA
Total :	\$2,043,171	\$2,157,933	\$2,281,469	\$2,139,861	\$2,401,224	5.25%

Expenditures by Division

Municipal Court	\$1,964,068	\$1,729,263	\$1,953,037	\$1,826,768	\$1,906,941	-2.36%
Jud Coll Enh Fund-Local	\$64,512	\$164,256	\$0	\$0	\$0	NA
Municipal Court Enhancement Fd	\$14,590	\$264,413	\$328,432	\$313,093	\$494,283	50.50%
Total :	\$2,043,171	\$2,157,933	\$2,281,469	\$2,139,861	\$2,401,224	5.25%

Staffing by Division

Municipal Court	21.90	20.00	20.00	20.00	20.00	0.00%
Municipal Court Enhancement Fd	0.00	0.90	0.90	0.90	0.90	0.00%
Total :	21.90	20.90	20.90	20.90	20.90	0.00%

Performance Spotlight

MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT OVERVIEW

Court Administration and Support Services

The Administration and Support services provide the overall management direction and support for the court operations while ensuring that all state and local regulatory requirements are met.

Court Security

Court security screens for weapons and provides a safe environment for the public and staff.

Case Management

Case Management is the process of moving a case through the Court system for pre-adjudication, case adjudication, and post-adjudication.

Protective Orders

Orders of Protection and Injunctions Prohibiting Harassment issued to ensure the safety of the protected person.

Community Outreach Services

The court sponsors judicial training classes, meetings, weddings and outreach assistance to students and other agencies.

Key Outcome Measures Municipal Court

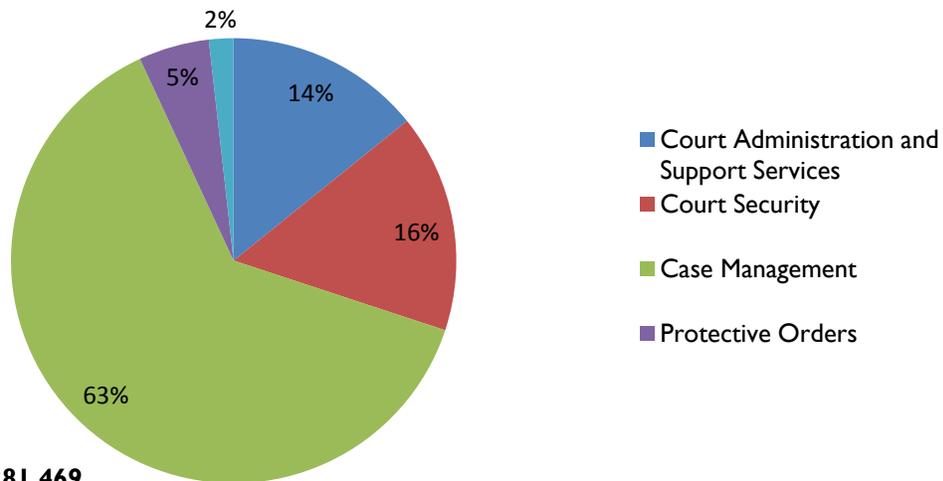
- 100% compliance with recognized guidelines for timely case processing and management

Cost of Service Breakdown - Municipal Court

Activity Description	Allocate d FTE's	Personnel Costs	Non- Personnel Costs	Internal Services Charges	Total Cost of Service
Court Administration and Support Services	2.13	\$224,765	\$44,418	\$50,223	\$319,406
Court Security	4.00	\$256,874	\$50,764	\$57,397	\$365,035
Case Management	13.44	\$1,011,440	\$129,883	\$226,002	\$1,367,325
Protective Orders	0.97	\$80,273	\$15,864	\$17,937	\$114,073
Community Outreach	0.36	\$32,109	\$6,345	\$7,175	\$45,629
TOTAL	20.9	\$1,605,461	\$247,274	\$358,734	\$2,211,469

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Municipal Court Budget Allocation



Total Budget - \$2,281,469

Performance Report

Municipal Court

The Municipal Court uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process	% of cases with customer service complaints	<1%	<1%	< 1%	<1%
		% of cases adjudicated (Cases closed/Cases opened)	*112%	*127%	*119%	*105%
		% of cases referred to judicial commission	0%	0%	0%	0%
Enhance Current Services	In criminal matters, provide legal counsel as required by due process and court interpreters services for court matters	% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
		Compliance with foreign language and sign language interpretation requirements	Yes	Yes	Yes	Yes
	Court promptly disburses moneys, including those held in trust, those due in payment for services rendered and enforcement of court payment orders	Compliance in returning moneys held in trust by the court (e.g., bond and restitution), disbursing fines and fees to government agencies and payments to vendors or jurors	Yes	Yes	Yes	Yes

*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor’s offices to close cases which have been open for a prolonged period.

Office of Communications

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$720,938	\$697,118	\$808,175	\$810,047	\$826,688	2.29%
Contractual Services	\$375,038	\$357,499	\$363,523	\$351,649	\$428,223	17.80%
Commodities	\$25,075	\$31,700	\$24,820	\$26,301	\$40,870	64.67%
Capital Outlay	\$0	\$21,144	\$0	\$0	\$0	NA
Total :	\$1,121,051	\$1,107,461	\$1,196,518	\$1,187,997	\$1,295,781	8.30%

Expenditures by Division						
Public Information Office	\$723,060	\$708,662	\$856,247	\$847,928	\$925,523	8.09%
Peoria Channel 11	\$397,991	\$398,800	\$340,271	\$340,069	\$370,258	8.81%
Total :	\$1,121,051	\$1,107,461	\$1,196,518	\$1,187,997	\$1,295,781	8.30%

Staffing by Division						
Public Information Office	5.00	6.00	6.00	6.00	6.00	0.00%
Peoria Channel 11	3.00	2.00	2.00	2.00	2.00	0.00%
Total :	8.00	8.00	8.00	8.00	8.00	0.00%

Performance Spotlight

OFFICE OF COMMUNICATIONS MISSION

To enhance and promote the quality of life in our community and within our organization through creative communications.

DEPARTMENT FUNCTIONS

Office of Communications exists to proactively communicate information to residents, customers, and employees; provide useful municipal information to residents and help foster community pride; and to develop a sense of organizational pride among employees.

The Office of Communications provides a vast array of services to City staff and residents of Peoria including:

Media Relations

Media Relations is communication with and via the news media and includes researching, developing and distributing news releases and media advisories, responding to media inquiries and interview requests, monitoring news coverage and managing the overall city reputation as presented in the news media. In a typical month, the department will generate more than 30 news items, and of those items, more than 80 stories will be published in various newspapers. The value of these news stories is nearly immeasurable. Potential readership of these articles in the paper could reach nearly one million people. As a department, we accurately track the monetary value of each story comparing the same space the story uses in a publication with that publication's advertising rates. On any given month, the city receives more than \$100,000 in comparable advertising space. If a story goes beyond the Phoenix metro area and receives national attention, then the readership and comparable advertising value grows substantially.

Key Outcome Measures Office of Communications

- Customer Service Survey Ratings
- % increase in website usage
- % increase in social media usage
- Increase in media placement and media value

External Communications

External Communications is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as PeoriaNOW, a monthly newsletter distributed through the city's water-bill. Other citizen community outreach is accomplished through the Peoria Leadership Institute, PACE Conference, opinion-editorials in local newspapers, social media postings and specialty publications.



Internal Communications

Internal Communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising leaders on communication strategies and supporting city committees and programs. The OC manages the CityNet Intranet page, as well as most All-User emails, to keep employees informed.

Video Production Services

Video Production Services includes the broadcasting and recording of City Council and other city meetings, as well as creation and distribution of original programming that showcases the city’s people, programs, projects and services such as Eye on Public Works, the Recreation, Education and Culture (REC) Show, Peoria NOW, West Valley Connection (Chamber of Commerce focus on city businesses), Behind the Shield (Fire and Police focus), Focus on PUSD (School District), ED 24/7 (Peoria Economic Development Services), City Manager Update with Carl Swenson (Internal), as well as special programs which highlight community issues, such as the Arizona Republic’s West Valley Mayor Forum.



Online Communications and Social Media



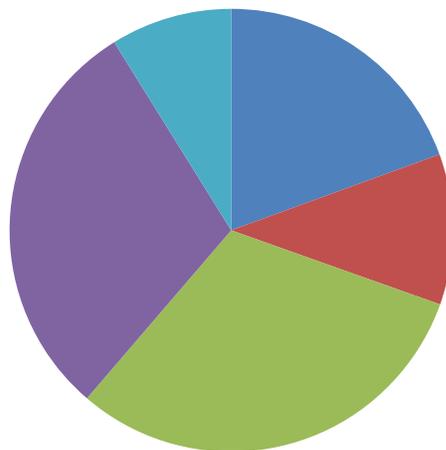
Online Communications and Social Media includes information and communications created and distributed via Peoria’s Websites, Facebook, Twitter and YouTube outlets. These vehicles have become the central point of information and communication about the city. Primary activities include updating and maintaining City websites and training and supporting City staff on the development of content. The Office of Communications works with each department to provide up-to-date content for the websites. In 2011, the Webstaff completed the difficult task of redesigning and rebuilding the Peoriaaz.gov website. The new site is easier to use and much more attractive to the end user.

Cost of Service Breakdown - Office of Communications

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
External Communications	1.36	\$157,017	\$32,744	\$42,705	\$232,466
Media Relations	0.77	\$88,899	\$18,539	\$24,179	\$131,617
Video Production Services	2.16	\$249,379	\$52,007	\$67,825	\$369,211
Web Communications	2.09	\$241,298	\$50,321	\$65,627	\$357,246
Internal Communications and Support	0.62	\$71,582	\$14,928	\$19,468	\$105,978
TOTAL	7.00	\$808,175	\$168,539	\$219,804	\$1,196,518

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Office of Communications Budget Allocation



- External communications
- Media
- Video Production
- Web communications
- Internal Communications and Support

Total Budget - \$1,196,518

Performance Report

OFFICE OF COMMUNICATIONS

The Office of Communications uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stakeholders	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	85%	85%	87%	85%
		Increase users of city's social media, e.g. Twitter and Facebook	+8%	+53% 3175	+41.2% 4484	Goal+10%
		Coverage of city-generated news items in local media	623	727 (+16.7%)	920 26.5%	+5%
		Increase Media value			\$2,481,358	+5%
		Increase viewers of Channel 11 programming via YouTube and web stream	No data	No data	117,569 YT 6296 ws	+10%
		All emails to the webmaster receive standard response within 24 hours. All technical inquiries to the webmaster receive detailed response within two days. All subject-oriented emails to the webmaster are routed to topical expert within 24 hours.	291/ 286	167/ 163	128/ 127	95%
		Increase www.PeoriaAZ.GOV user sessions	872,619	927,939 +6.34%	971,814 4.72%	+5 annually
		All request for web content changes are responded to by e-mail within 24 hours and completed within 48 hours	1910/ 1902	1716/ 1715	874/ 871	95%

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Leadership and Image	The creation and distribution of information to keep city employees informed and engaged	Increase use of CityNet , the employee intranet website, outside of homepage	563,697	511,422 -10%	+1.8% (to date)	+5%
		Employees strongly agree that E*ouncements is an effective communications tool	+40%	+48%	TBD	+5% annually
	Provide quality graphic design collateral which meets city graphic standards (new position)	Graphic design collateral which meets city graphic standards: projects	N/A	N/A	280 proj td	250
		Completed projects	N/A	N/A	241 td	230
		External cost equivalent	N/A	N/A	\$115,795 1157.95 hrs	1200 hrs

Planning and Community Development

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,588,404	\$1,263,523	\$1,435,272	\$1,444,141	\$1,744,465	21.54%
Contractual Services	\$2,272,003	\$1,672,576	\$4,113,218	\$2,273,467	\$3,816,530	-7.21%
Commodities	\$44,302	\$34,764	\$38,207	\$52,258	\$47,831	25.19%
Capital Outlay	\$0	\$28,500	\$0	\$0	\$0	NA
Total :	\$3,904,709	\$2,999,363	\$5,586,697	\$3,769,866	\$5,608,826	0.40%

Expenditures by Division						
Neighborhood Coordination	\$464,149	\$481,723	\$538,721	\$541,697	\$863,933	60.37%
Community Dev Administration	\$410,736	\$221,439	\$265,394	\$262,490	\$279,286	5.23%
Planning	\$750,784	\$731,887	\$1,277,178	\$973,882	\$1,382,790	8.27%
Systems Planning	\$388,275	\$315,160	\$0	\$0	\$0	NA
Public Housing Project	\$209,878	\$137,064	\$327,871	\$327,871	\$327,871	0.00%
Sect 8 Housing	\$626,269	\$0	\$0	\$0	\$0	NA
Capital Fund Prog (Hud)	\$111,973	\$115,015	\$205,895	\$52,138	\$165,337	-19.70%
Home Grant	\$53,456	\$163,859	\$770,691	\$386,250	\$506,210	-34.32%
Comm Dev Block Grant	\$871,005	\$506,657	\$1,247,227	\$585,372	\$1,340,989	7.52%
Neighborhood Stabilization Grant III	\$18,184	\$326,560	\$953,720	\$640,166	\$742,410	-22.16%
Total :	\$3,904,709	\$2,999,363	\$5,586,697	\$3,769,866	\$5,608,826	0.40%

Staffing by Division						
Neighborhood Coordination	3.08	3.08	3.08	3.08	4.08	32.47%
Community Dev Administration	2.50	1.50	1.50	1.50	1.50	0.00%
Planning	6.00	7.00	7.00	7.00	7.00	0.00%
Systems Planning	2.00	0.00	0.00	0.00	0.00	NA
Comm Dev Block Grant	1.92	0.92	0.92	0.92	0.92	0.00%
Total :	15.50	12.50	12.50	12.50	13.50	8.00%

Performance Spotlight

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT MISSION

To promote and enhance the quality of the natural and built environment through sustainable and strategic planning and implementation of programs which revitalize and bolster neighborhoods.

DEPARTMENT FUNCTIONS

Planning & Community Development Administration

The Administration Division provides overall management, direction and support for the Community & Strategic Planning and Neighborhood Revitalization divisions. In addition, the Administration Division is responsible for the management of the department's overall budget, policy analysis and support of the permitting system software. With limited department resources, half of the division budget and time is allocated in direct support of the various planning and neighborhood initiatives.

Key Outcome Measures Planning and Community Development

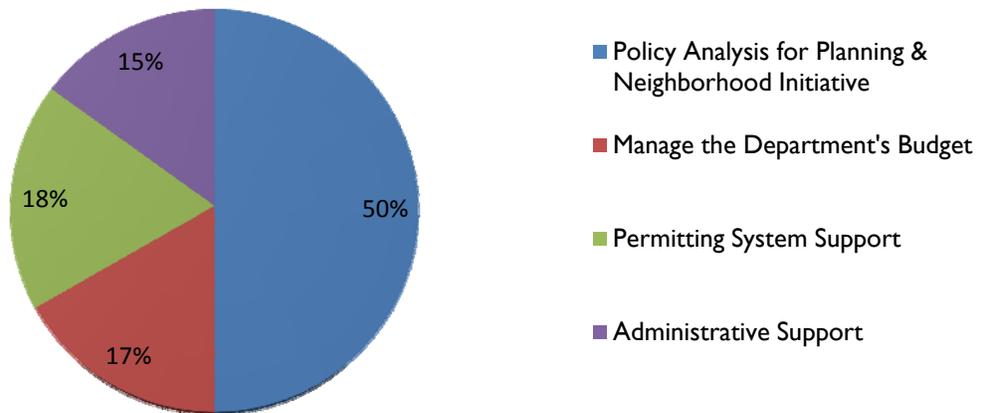
- % of Neighborhood Pride funding leveraged
- Number of foreclosed homes acquired for rehabilitation and resale
- HOA Academy Satisfaction Survey
- Plan review turnaround time
- Citizen Satisfaction Survey Ratings – quality of new development
- Civic engagement efforts – appeal rates on development cases

Cost of Service Breakdown - Planning & Community Development

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Policy Analysis for Planning & Neighborhood Initiatives	0.75	\$111,742	\$10,510	\$12,583	\$134,835
Manage the Department's Budget	0.25	\$37,247	\$3,503	\$4,194	\$44,945
Permitting System Support	0.28	\$40,972	\$3,853	\$4,614	\$49,439
Administrative Support	0.22	\$33,523	\$3,153	\$3,775	\$40,450
TOTAL	1.50	\$223,484	\$21,019	\$25,166	\$269,669

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Planning & Community Development Administration Budget Allocation



Total Budget - \$269,669

Community & Strategic Planning Division

The purpose of this division is to elevate and promote the quality of the natural and built environment through sustainable and strategic planning efforts. This division ensures that development proposals are in alignment with the General Plan, Zoning Ordinance, Design Review standards and other codes and ordinances. This division also looks forward to ensure that future development is coordinated through integrated master plans and strategic initiatives (e.g. multi-modal transportation, utilities, open space, and historic preservation). The seven (7) full-time equivalent positions in this division advise and support several boards and commissions including Planning & Zoning, Board of Adjustment, Historic Preservation and Design Review Standards/Appeals Board(s). Functions include:

- ✓ General Plan Amendments
- ✓ Site Plan / Design Review
- ✓ Variances
- ✓ Annexations
- ✓ Coordinate Utility / Transportation Master Plans
- ✓ Coordinate Citywide Open Space
- ✓ Rezoning (entitlements)
- ✓ Use Permits
- ✓ Zoning Ordinance Amendments
- ✓ Strategic/Advanced Planning
- ✓ Implement adopted plans (e.g. Old Town)
- ✓ Coordinate Citywide Historic Preservation

Functionally, the two highest cost drivers are Zoning Administration (50%) and Strategic Planning (31%). Zoning Administration generally consists of “current development” and includes public contact, pre-application meetings, rezones, development case review, temporary events, annexations and time attributed to the various boards, commissions and subcommittees.

In FY13, the City experienced a significant uptick in residential development and entitlement requests (e.g. rezones) reflecting a heightened demand for new housing and a corresponding limited supply in finished lots and the foreclosure/resale home inventory. Additionally, the City has experienced interest from some landowners (particularly large master-planned communities) in amending and repositioning existing entitlements for new economic realities. In FY13, the City received PCD Amendment requests for Saddleback Heights PCD and Lake Pleasant Heights PCD, which are in review. Although Strategic Planning is identified as the second highest cost driver, in practical terms there is a lot of crossover between the two categories. For example, annexation efforts can also be strategic.

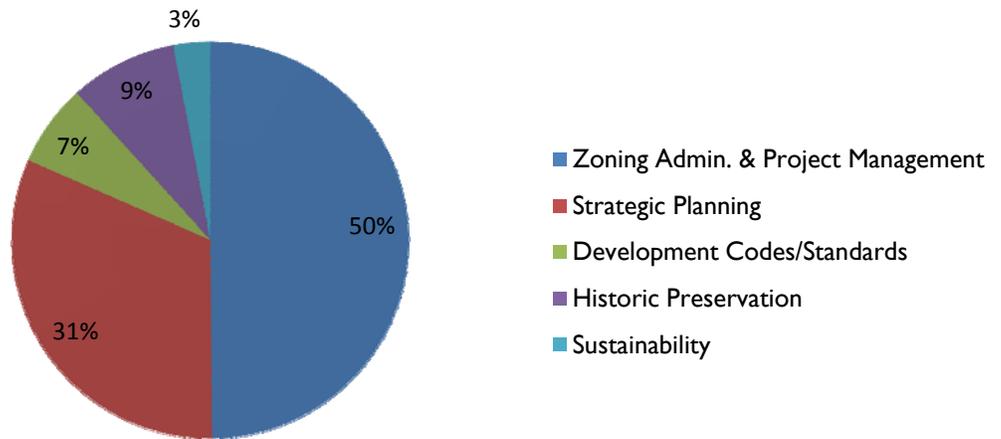
The Strategic Planning functional category includes General Plan Amendments, regional planning coordination/initiatives and the implementation of approved plans in strategic areas such as Old Town, Sports Complex (“P83”) and the Loop 303 corridor. Current implementation efforts include the development of tailored zoning overlays (e.g. signage, parking, development standards etc.), Peoria Sports Park, LLC redevelopment site in the Peoria Sports Complex west parking area and the development of theming and identity creation concepts. Other major efforts include the development of an Open Space Preservation Plan and the Integrated Utilities Master Plan.

Cost of Service Breakdown - Community & Strategic Planning

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Zoning Admin. & Project Management	3.49	\$271,558	\$313,525	\$84,459	\$669,542
Strategic Planning	2.22	\$172,739	\$199,434	\$53,725	\$425,898
Development Codes/Standards	0.47	\$36,571	\$42,223	\$11,374	\$90,168
Historic Preservation	0.61	\$47,464	\$54,799	\$14,762	\$117,026
Sustainability	0.21	\$16,340	\$18,865	\$5,082	\$40,288
TOTAL	7.00	\$544,672	\$628,846	\$169,403	\$1,342,921

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Community & Strategic Planning Budget Allocation



Total Budget - \$1,342,921

Neighborhood & Revitalization Division

The purpose of this division is to provide programs and services to homeowners, neighborhood associations, and non-profit partners to help revitalize and enhance the quality of life in Peoria’s neighborhoods. The four (4) full time equivalent positions in this division advise and support the Council Not-for-Profit and Housing Subcommittee. Functions include:

- ✓ Federal Grant Administration (CDBG, HOME, NSP3)
- ✓ General Fund & Neighborhood Grant Administration
- ✓ Neighborhood Livability
- ✓ Foreclosure Assistance
- ✓ Neighborhood Pride Program
- ✓ HOA Academy
- ✓ Emergency Home Repair Program
- ✓ Outreach / Partnership Development

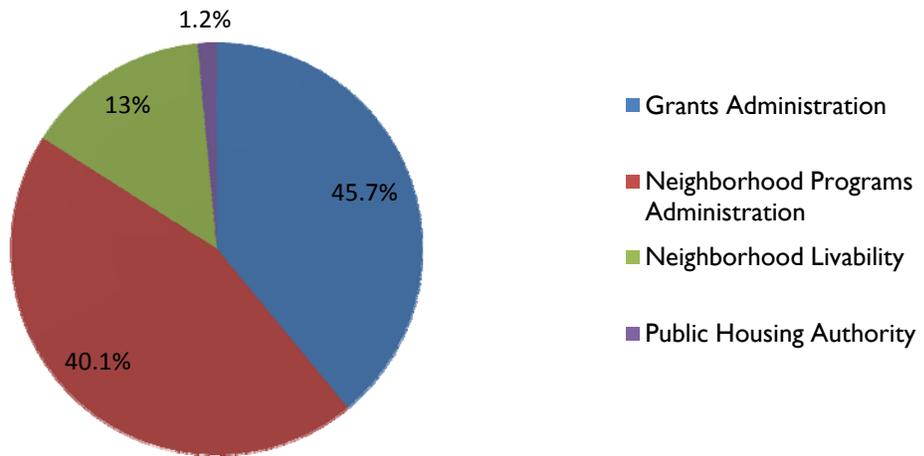
Functionally, the two highest cost drivers are Grant Administration (46%) and Neighborhood Programs Administration (40%). On one notable grant, the City has partnered with Chicanos Por La Causa and Habitat for Humanity in the administration of its \$1.3 million NSP3 grant (Neighborhood Stabilization Project) used to buy, rehabilitate and resell foreclosed homes to help stabilize neighborhoods. The City also administers neighborhood grants whereby registered HOA’s and Neighborhood Association can apply for matching funds on local improvement efforts. This division also administers several successful neighborhood-serving programs such as HOA Academy, various assistance programs, outreach and Neighborhood Pride – the latter whereby the City is able to assist neighborhoods through improvement projects by leveraging an initial investment with its partnership of volunteers.

Cost of Service Breakdown - Neighborhood & Revitalization

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Grants Administration	2.06	\$128,746	\$88,208	\$20,172	\$237,126
Neighborhood Programs Administration	1.81	\$113,083	\$77,477	\$17,718	\$208,278
Neighborhood Livability	0.57	\$36,650	\$25,110	\$5,742	\$67,503
Public Housing Authority	0.06	\$3,446	\$2,361	\$540	\$6,346
TOTAL	4.5	\$281,925	\$193,156	\$44,172	\$519,253

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Neighborhood and Revitalization Budget Allocation



Total Budget - \$519,253

Performance Report

Planning and Community Development Department

The Planning and Community Development Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building	Improve Peoria neighborhoods	# of foreclosed, vacant or abandoned homes acquired for rehabilitation and resale (NSP/CDBG/HOME)	0	9	5	5
	Improve Peoria neighborhoods.	Achieve 'above average' or higher satisfaction rating on HOA Academy Survey	100%	100%	98%	75%
	Improve Peoria neighborhoods.	% of Neighborhood Pride funding leveraged	106%	119%	77%	100%
	Promote quality development	Overall quality of new development rated as 'good' or 'excellent' (National Citizen Survey)	69%* (above)	N/A	N/A	75%
Enhance Current Services	Provide thorough and timely review of development cases to the development community.	Average turnaround time (in days) for Site Plan Reviews; service expectation is 21 days for 1 st review and 14 days for 2 nd review	12 /1 st 7/2 nd	13/1 st 9/2 nd	25/1 st 21/2 nd	21/1 st 14/2 nd
	Attempt to address and resolve conflicts through civic engagement.	% of Planning & Zoning Commission CUP decisions upheld (not appealed)	90%	100%	90%	90%
	Attempt to address and resolve conflicts through civic engagement.	% of Site Plan Review decisions upheld (not appealed)	100%	100%	100%	90%

*2010 City of Peoria National Citizen Survey™

Police

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$28,336,002	\$28,709,398	\$30,403,109	\$30,941,850	\$31,732,622	4.37%
Contractual Services	\$6,222,298	\$5,952,543	\$6,375,448	\$6,064,068	\$6,865,470	7.69%
Commodities	\$863,527	\$737,055	\$707,597	\$844,502	\$813,762	15.00%
Capital Outlay	\$159,263	\$240,037	\$99,700	\$177,355	\$225,000	125.68%
Total :	\$35,581,091	\$35,639,034	\$37,585,854	\$38,027,775	\$39,636,854	5.46%

Expenditures by Division

Neighborhood Services	\$1,672,201	\$1,642,524	\$1,823,835	\$1,804,775	\$1,965,390	7.76%
Police Administration	\$1,802,746	\$1,530,461	\$1,940,349	\$1,901,572	\$2,036,418	4.95%
Criminal Investigation	\$3,495,926	\$3,579,870	\$3,912,183	\$3,915,372	\$3,993,315	2.07%
Patrol Services - South	\$10,878,838	\$10,635,342	\$11,563,703	\$11,379,546	\$11,981,400	3.61%
Patrol Services - North	\$5,873,974	\$6,168,419	\$6,855,212	\$7,031,673	\$7,499,990	9.41%
Operations Support	\$2,906,579	\$3,447,160	\$3,603,769	\$3,613,079	\$3,806,957	5.64%
Pd Technical Support	\$3,202,624	\$3,002,118	\$3,099,832	\$3,065,489	\$3,289,348	6.11%
Staff Services	\$1,109,849	\$983,210	\$886,108	\$888,044	\$924,500	4.33%
Pd Communications	\$2,767,392	\$2,671,771	\$2,857,582	\$2,885,828	\$2,934,415	2.69%
Strategic Planning	\$825,247	\$990,172	\$538,023	\$539,250	\$563,826	4.80%
St Anti-Racketeering-Pd	\$328,079	\$177,903	\$373,010	\$469,280	\$408,740	9.58%
Federal Forfeiture	\$0	\$0	\$5,000	\$2,500	\$5,000	0.00%
GITEM Grant	\$51,575	\$78,889	\$19,008	\$88,008	\$101,310	432.99%
School Resource Officer IGA	\$60,000	\$90,000	\$0	\$0	\$0	NA
Postal Inspection System Grant	\$0	\$210	\$0	\$29,791	\$0	NA
Victims Of Crime Act Grant	\$46,068	\$42,946	\$0	\$42,946	\$0	NA
Justice Assistance Grant	\$108,262	\$72,900	\$56,020	\$103,510	\$19,523	-65.15%
Governor of Highway Safety Grants (GOH)	\$106,970	\$157,450	\$47,520	\$169,948	\$47,676	0.33%
Bulletproof Vest Partnership	\$8,232	\$16,244	\$0	\$12,386	\$10,000	NA
Arizona Criminal Justice System Grant	\$10,800	\$10,800	\$0	\$10,800	\$0	NA
Federal DEA IGA	\$32,897	\$14,400	\$0	\$31,784	\$44,346	NA
Tohono O'Odham Grant	\$0	\$207,136	\$0	\$0	\$0	NA
Economic Recovery Grant - Public Safety	\$63,946	\$16,854	\$0	\$0	\$0	NA
Homeland Security CFDA#	\$226,154	\$100,010	\$0	\$40,299	\$0	NA
Citizen Donations-Pd	\$1,502	\$1,192	\$1,500	\$500	\$1,500	0.00%
Police Explorer Trust Fd	\$1,230	\$1,055	\$3,200	\$1,395	\$3,200	0.00%
Total :	\$35,581,091	\$35,639,034	\$37,585,854	\$38,027,775	\$39,636,854	5.46%

Staffing by Division

Neighborhood Services	20.00	21.00	21.00	21.00	22.00	4.76%
Police Administration	11.00	11.00	11.00	11.00	11.00	0.00%
Criminal Investigation	28.00	31.00	31.00	31.00	31.00	0.00%
Patrol Services - South	85.00	86.00	86.00	84.00	84.00	-2.33%
Patrol Services - North	52.00	55.00	55.00	56.00	56.00	1.82%
Operations Support	26.00	26.00	26.00	27.00	27.00	3.85%

Police

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Pd Technical Support	14.00	13.00	13.00	13.00	13.00	0.00%
Staff Services	7.00	5.00	5.00	5.00	5.00	0.00%
Pd Communications	34.00	34.00	34.00	34.00	34.00	0.00%
Strategic Planning	11.00	6.00	6.00	6.00	6.00	0.00%
Total :	288.00	288.00	288.00	288.00	289.00	0.35%

Performance Spotlight

POLICE DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT FUNCTIONS

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, traffic enforcement and accident investigation and reconstruction.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

Special Operations Support

Operational Support is responsible for the Tactical Enforcement Unit (SWAT) and the Special Investigations related to traffic, gang and drug concerns.

Key Outcome Measures Police Department

- Patrol response times to critical emergencies from dispatch to arrival
- UCR part 1 crime clearance rate
- Violent crimes per 1000/population
- Property crimes per 1000/population
- % of residents rating their neighborhood as a good to excellent place to live

Youth and Support Services

Youth and Support Services is responsible for the School Resource Officer Program, recruitment and background investigations, firearms training and weapons inventory, property and evidence standards and compliance, records management and Police personnel training.

Communications/911 Call Center

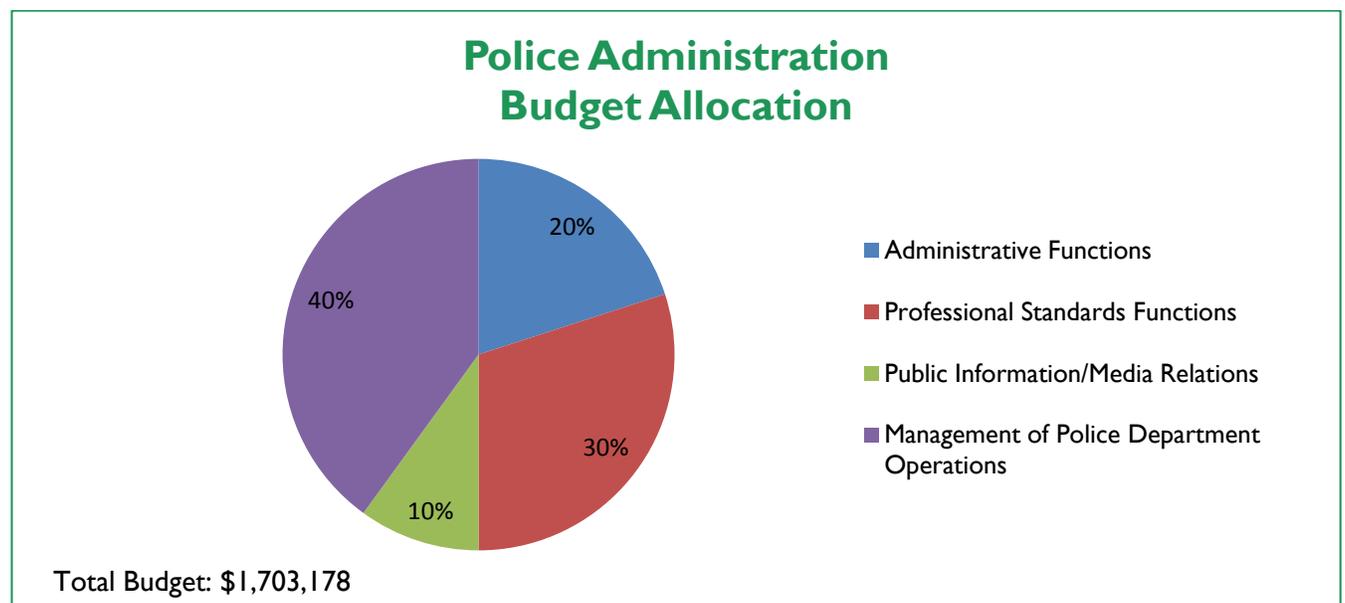
Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department’s strategic planning, payroll, budget/financial management, grant administration, crime analysis, fleet, equipment and technology, and accreditation requirements.

Cost of Service Breakdown - Police Department Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administrative Functions	2.00	140,873	15,097	9,595	165,564
Professional Standards Functions	3.00	423,294	45,363	28,830	497,486
Public Information/Media Relations	1.00	87,749	9,404	5,976	103,129
Management of Police Department Operations	4.00	797,260	85,439	54,300	936,998
TOTAL	10.00	1,449,176	155,302	98,700	1,703,178

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

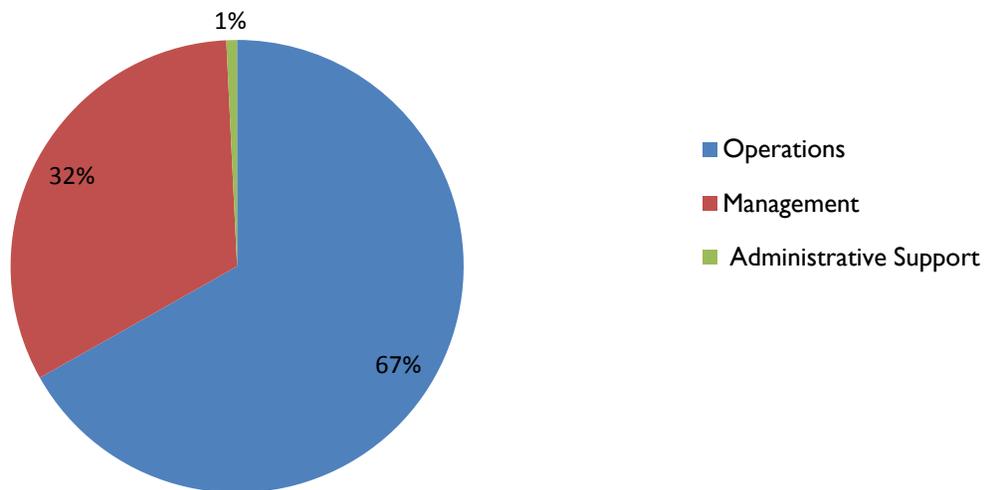


Cost of Service Breakdown - Police Department Patrol Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations	88.20	9,699,523	1,816,345	606,992	12,122,860
Management	42.80	4,997,984	935,929	312,772	6,246,684
Administrative Support	1.00	63,253	11,845	3,958	79,056
TOTAL	132.00	14,760,760	2,764,119	923,722	18,448,601

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Patrol Services Budget Allocation



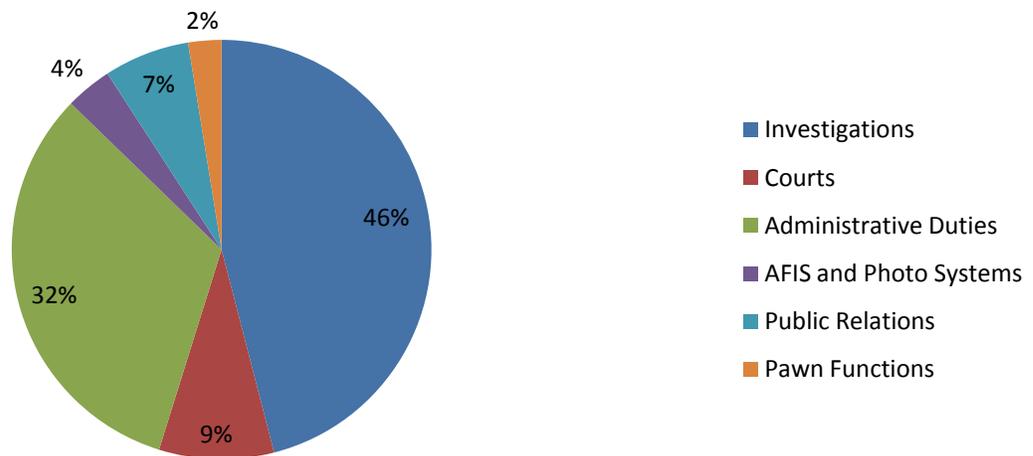
Total Budget: \$18,448,601

Cost of Service Breakdown - Police Department Criminal Investigations

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Investigations	17.93	2,108,795	209,077	134,560	2,452,433
Courts	3.45	374,765	37,156	23,913	435,835
Administrative Duties	12.65	1,476,094	146,348	94,188	1,716,630
AFIS and Photo Systems	1.40	104,565	10,367	6,672	121,605
Public Relations	2.57	271,793	26,947	17,343	316,083
Pawn Functions	1.00	75,272	7,463	4,803	87,538
TOTAL	39.00	4,411,285	437,358	281,480	5,130,123

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Criminal Investigations Budget Allocation



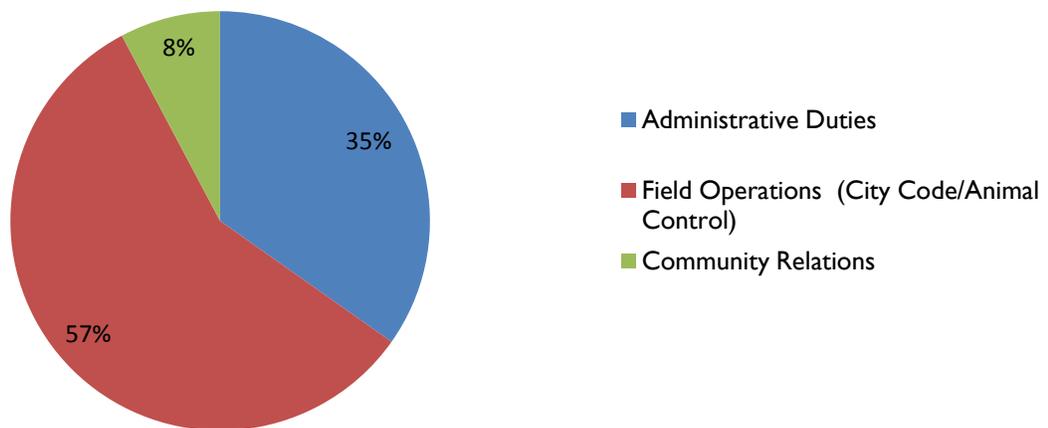
Total Budget: \$5,130,123

Cost of Service Breakdown - Police Department Neighborhood Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administrative Duties	7.48	649,373	120,136	23,617	793,125
Field Operations (City Code/Animal Control)	12.35	991,335	183,400	36,053	1,210,788
Community Relations	1.67	143,221	26,496	5,209	174,926
TOTAL	21.50	1,783,929	330,032	64,879	2,178,839

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Neighborhood Services Budget Allocation



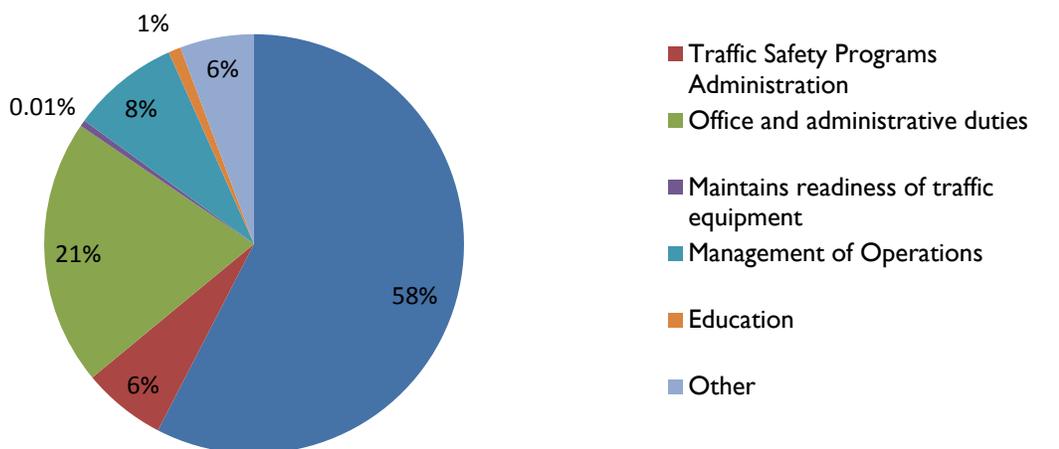
Total Budget: \$2,178,839

Cost of Service Breakdown - Police Department Special Operations

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Enforcement of State Traffic Laws	12.09	1,205,009	222,998	93,529	1,521,536
Traffic Safety Programs Administration	1.35	152,539	28,229	11,840	192,608
Office and administrative duties	4.31	463,267	85,732	35,957	584,956
Maintains readiness of traffic equipment	0.10	7,363	1,363	571	9,297
Management of Operations	1.75	273,286	50,574	21,212	345,071
Education	0.20	23,844	4,412	1,851	30,107
Other	1.20	143,061	26,475	11,104	180,640
TOTAL	21.00	2,268,368	419,782	176,064	2,864,214

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Special Operations Budget Allocation



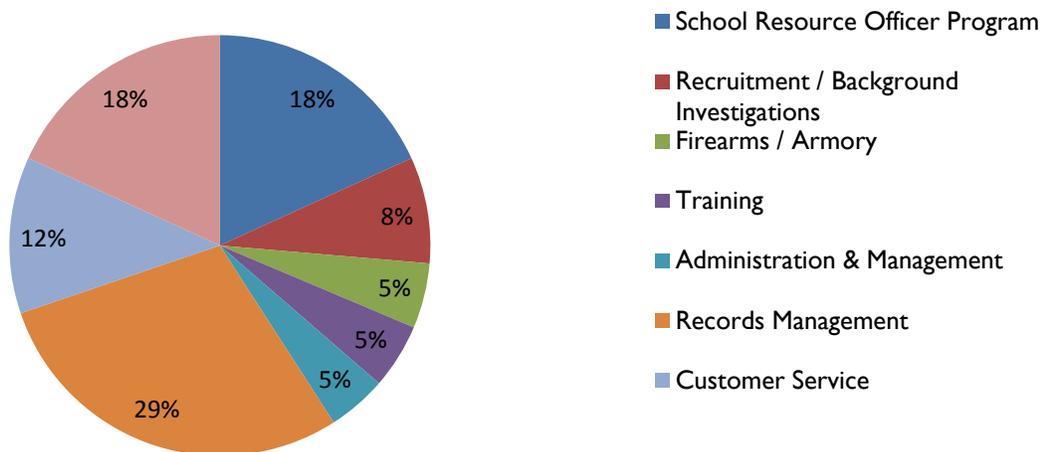
Total Budget: \$2,864,214

Cost of Service Breakdown - Police Department Youth and Support Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
School Resource Officer Program	4.00	406,329	92,642	36,497	535,467
Recruitment / Background Investigations	1.80	176,010	40,130	15,809	231,949
Firearms / Armory	1.10	139,901	31,897	12,566	184,364
Training	1.10	142,761	32,549	12,823	188,133
Administration & Management	1.00	102,156	23,291	9,176	134,623
Records Management	6.35	483,850	110,316	43,460	637,626
Customer Service	2.65	204,327	46,586	18,353	269,266
Property & Evidence Management	4.00	316,680	72,202	28,444	417,326
TOTAL	22.00	1,972,014	449,613	177,127	2,598,754

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Youth and Support Services Budget Allocation



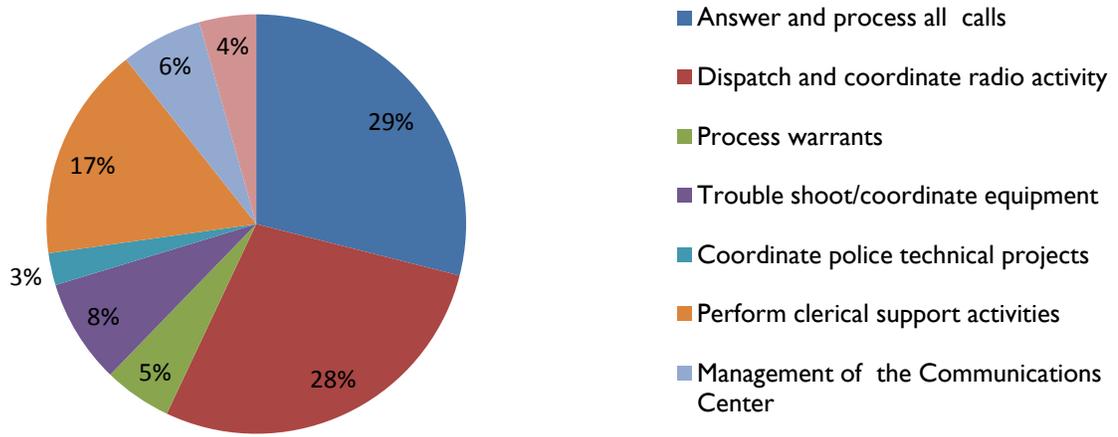
Total Budget: \$2,598,754

Cost of Service Breakdown - Police Department Communications/911 Call Center

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Answer and process all calls	9.70	743,207	82,472	63,157	888,836
Dispatch and coordinate radio activity	9.40	716,480	79,506	60,886	856,871
Process warrants	1.75	134,104	14,881	11,396	160,381
Trouble shoot/coordinate equipment	2.70	231,286	25,665	19,654	276,606
Coordinate police technical projects	0.83	87,984	9,763	7,477	105,224
Perform clerical support activities	5.55	439,579	48,779	37,355	525,713
Management of the Communications Center	2.10	199,125	22,096	16,921	238,143
Enter Code compliance calls	1.47	112,174	12,448	9,532	134,154
TOTAL	33.50	2,663,938	295,611	226,379	3,185,928

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Communications/911 Call Center Budget Allocation



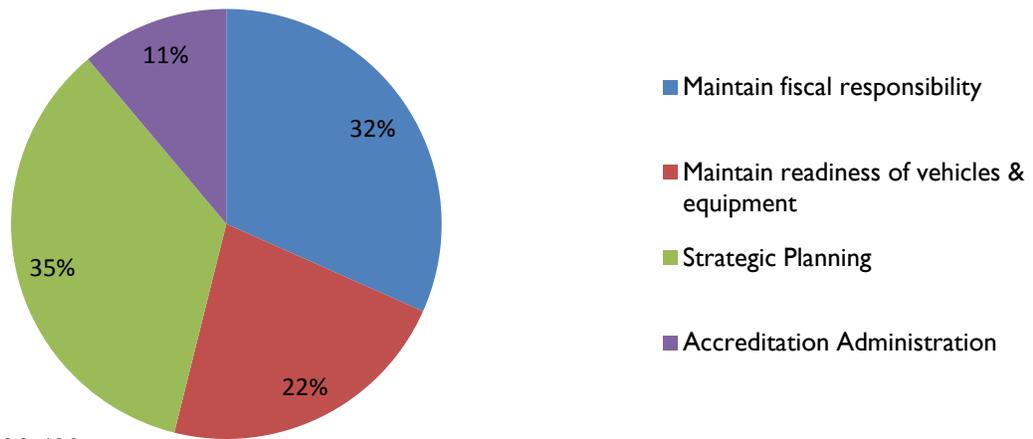
Total Budget: \$3,185,928

Cost of Service Breakdown - Police Department Administrative Support Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Maintain fiscal responsibility	2.85	273,673	27,043	13,919	314,635
Maintain readiness of vehicles & equipment	2.00	154,600	15,277	7,863	177,740
Strategic Planning	3.15	298,613	29,507	15,188	343,308
Accreditation Administration	1.00	80,725	7,977	4,106	92,807
TOTAL	9.00	807,611	79,803	41,076	928,490

The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Administrative Support Services Budget Allocation



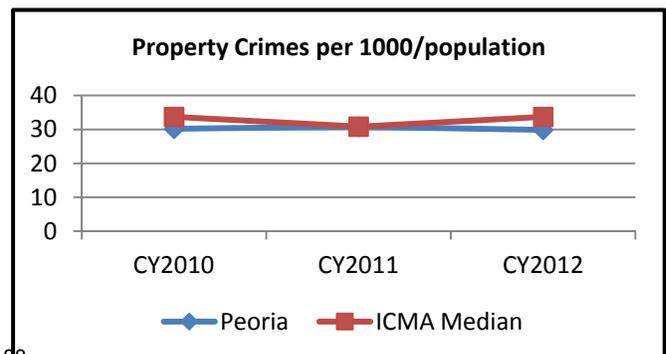
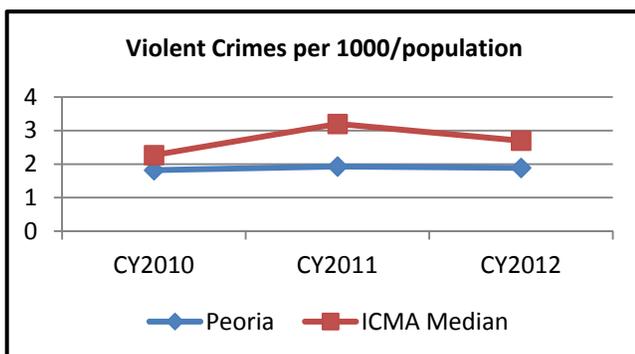
Total Budget: \$928,490

Performance Report

Police Department

The Police Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Community Building	Promote a sense of community through safe and healthy neighborhoods where people want to live and work	% of code violation cases resolved through: - Voluntary compliance	58%	69%	69%	70%
		- Induced compliance	7.5%	4.3%	5%	3%
	% of citizens rating the service received from Peoria Police Officers as “excellent” or “satisfactory”	79%	83%	85%	85%	
	Engage internal and external stakeholders in cooperative problem-solving	Respond to Council or citizen requests for information within one business day of the request	91%	100%	100%	100%
Enhance Current Services	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services	Average response time to priority one calls (CY)				
		- Call to Dispatch (CY)	1:31	1:32	1:31	1:30
		- Dispatch to Arrival (CY)	4:22	4:34	4:32	4:25
		Overall calendar year to year change in UCR Part I (CY)				
		- Violent Crimes (CY)	+6.8%	-1.3%	-3.0%	-4.0%
- Property Crimes (CY)	+2.99%	-2.1%	-3.0%	-4.0%		
% of UCR Part I crimes cleared (CY)	12.2%	14.2%	14.5%	15%		
% of citizens rating the overall service received from the Peoria Police Department as “excellent” or satisfactory”	80%	78%	80%	85%		



Public Works

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$17,590,562	\$16,852,423	\$19,064,899	\$19,065,505	\$19,704,026	3.35%
Contractual Services	\$35,816,220	\$36,283,102	\$37,207,700	\$37,123,730	\$37,289,088	0.22%
Commodities	\$6,104,467	\$6,540,677	\$6,922,505	\$6,761,408	\$7,013,803	1.32%
Capital Outlay	\$1,669,643	\$2,042,478	\$4,158,099	\$4,364,724	\$4,975,533	19.66%
Total :	\$61,180,891	\$61,718,680	\$67,353,203	\$67,315,367	\$68,982,450	2.42%

Expenditures by Division

Public Works Administration	\$538,247	\$529,604	\$548,525	\$548,525	\$583,228	6.33%
Utilities-Water/Ww Admin	\$1,285,900	\$1,270,399	\$1,455,815	\$1,455,815	\$1,448,967	-0.47%
Utilities Operations Admin	\$1,603,866	\$1,552,049	\$1,924,936	\$1,924,936	\$1,969,606	2.32%
Greenway Potbl Wtr Trt Plant	\$3,209,257	\$3,070,372	\$3,295,150	\$3,295,150	\$3,301,499	0.19%
Quintero Treatment Plant	\$428,977	\$432,475	\$438,918	\$438,918	\$430,859	-1.84%
Production Svcs	\$3,693,352	\$3,719,649	\$3,834,526	\$3,834,526	\$3,802,989	-0.82%
Distribution Services	\$2,070,991	\$1,870,050	\$2,178,963	\$2,178,963	\$2,208,995	1.38%
Blue Staking	\$424,011	\$284,260	\$370,891	\$370,891	\$369,974	-0.25%
Water Resources/Conservation	\$1,133,838	\$981,293	\$1,173,519	\$1,190,081	\$1,195,487	1.87%
Water Supply	\$4,814,672	\$5,285,782	\$4,916,136	\$4,713,009	\$4,801,828	-2.33%
Drinking Water Environmental	\$1,414,396	\$1,163,618	\$1,245,845	\$1,245,845	\$1,248,593	0.22%
Wtr Eq Reserve	\$0	\$0	\$0	\$52,600	\$126,230	NA
Beardsley Water Reclamation Facility	\$1,729,275	\$1,737,084	\$1,856,990	\$1,856,990	\$1,754,096	-5.54%
Wastewater Collection/Prevention	\$1,284,190	\$1,344,617	\$1,507,427	\$1,507,427	\$1,586,867	5.27%
Wastewater Environmental	\$811,353	\$753,564	\$870,259	\$870,259	\$919,264	5.63%
Jomax Water Reclamation Facility	\$1,322,368	\$1,160,391	\$1,270,882	\$1,270,882	\$1,283,715	1.01%
Butler Water Reclamation Facility	\$5,298,136	\$4,673,305	\$4,790,808	\$4,790,808	\$4,877,257	1.80%
Ww Eq Reserve	\$0	\$24,545	\$350,000	\$350,000	\$49,332	-85.91%
Commercial Collection	\$1,982,231	\$2,209,522	\$2,286,511	\$2,286,511	\$2,330,043	1.90%
Solid Waste Admin	\$459,450	\$612,590	\$605,583	\$629,583	\$641,809	5.98%
Residential Collection	\$4,710,011	\$5,123,858	\$5,119,613	\$5,119,613	\$5,220,235	1.97%
Residential Recycling	\$1,928,032	\$2,144,451	\$2,440,598	\$2,440,598	\$2,293,211	-6.04%
Solid Waste Environmental	\$311,701	\$322,712	\$345,814	\$345,814	\$361,791	4.62%
Solid Waste Eq Reserve	\$0	\$877,985	\$1,725,000	\$1,725,000	\$2,573,655	49.20%
Storm Drain - NPDES	\$711,058	\$785,371	\$883,679	\$882,343	\$856,492	-3.08%
Fleet Maintenance	\$4,649,410	\$4,981,666	\$5,088,622	\$5,088,622	\$5,239,641	2.97%
Fleet Reserve	\$1,207,265	\$911,570	\$1,041,453	\$1,199,636	\$1,283,481	23.24%
Streets/Transit Equipment Reserve	\$252,194	\$0	\$862,646	\$754,646	\$833,615	-3.37%
Facilities Admin	\$323,882	\$310,409	\$378,878	\$378,878	\$396,340	4.61%
Custodial Services	\$1,052,736	\$1,383,608	\$1,464,808	\$1,464,808	\$1,451,965	-0.88%
Nighttime Facilities Services	\$645,376	\$644,568	\$772,879	\$772,879	\$842,232	8.97%
Building Maintenance	\$290,729	\$0	\$0	\$0	\$0	NA
Utility Management	\$936,623	\$929,255	\$1,044,606	\$1,044,606	\$1,036,305	-0.79%
Facilities Operating Projects	\$706,714	\$635,220	\$720,887	\$720,887	\$768,548	6.61%
Technical Operations	\$1,431,533	\$1,317,305	\$1,335,328	\$1,335,328	\$1,374,497	2.93%
Streets Admin	\$863,233	\$1,030,873	\$829,300	\$829,300	\$850,541	2.56%
Signs And Striping	\$1,051,603	\$1,072,220	\$1,144,158	\$1,144,158	\$1,192,960	4.27%

Public Works

Operating Budget Summary

<i>Sort Description</i>	<i>FY 11 Actual</i>	<i>FY 12 Actual</i>	<i>FY 13 Budget</i>	<i>FY 13 Estimate</i>	<i>FY 14 Budget</i>	<i>Percent Change</i>
Traffic Signal Maintenance	\$2,368,173	\$2,428,111	\$2,587,443	\$2,587,443	\$2,618,346	1.19%
Street Maintenance	\$2,576,507	\$2,619,719	\$2,899,399	\$2,899,399	\$2,982,844	2.88%
Sweeper Operations	\$725,121	\$622,983	\$750,514	\$750,514	\$770,897	2.72%
Transit Division	\$934,480	\$901,629	\$995,894	\$995,894	\$1,104,216	10.88%
BOR Butler WRF CFDA#14-4079	\$0	\$0	\$0	\$23,282	\$0	NA
Total :	\$61,180,891	\$61,718,680	\$67,353,203	\$67,315,367	\$68,982,450	2.42%

Staffing by Division

Public Works Administration	4.25	3.50	3.50	3.50	3.50	0.00%
Utilities-Water/Ww Admin	5.00	5.00	5.00	5.00	5.00	0.00%
Utilities Operations Admin	9.00	8.00	8.00	8.00	8.00	0.00%
Greenway Potbl Wtr Trt Plant	10.60	10.60	10.60	10.60	10.60	0.00%
Quintero Treatment Plant	0.40	0.40	0.40	0.40	0.40	0.00%
Production Svcs	8.20	8.20	8.20	8.20	8.20	0.00%
Distribution Services	9.55	10.55	10.55	10.55	10.55	0.00%
Blue Staking	3.00	2.00	2.00	2.00	2.00	0.00%
Water Resources/Conservation	6.00	5.50	5.50	5.50	5.50	0.00%
Drinking Water Environmental	6.00	5.25	5.25	5.25	5.25	0.00%
Bearsley Water Reclamation Facility	4.00	4.00	4.00	4.00	4.00	0.00%
Wastewater Collection/Prevention	7.25	8.25	8.25	8.25	8.25	0.00%
Wastewater Environmental	6.00	5.25	5.25	5.25	5.25	0.00%
Jomax Water Reclamation Facility	3.00	3.00	3.00	3.00	3.00	0.00%
Butler Water Reclamation Facility	9.00	9.00	9.00	9.00	9.00	0.00%
Commercial Collection	8.00	8.20	8.20	8.20	8.70	6.10%
Solid Waste Admin	3.25	4.00	4.00	4.00	4.00	0.00%
Residential Collection	20.00	20.80	20.80	20.80	20.80	0.00%
Residential Recycling	11.00	10.00	10.00	10.00	10.00	0.00%
Solid Waste Environmental	2.00	2.00	2.00	2.00	2.00	0.00%
Storm Drain - NPDES	4.20	4.20	4.20	4.20	4.20	0.00%
Fleet Maintenance	12.75	11.50	11.50	11.50	11.50	0.00%
Facilities Admin	3.00	3.00	3.00	3.00	3.00	0.00%
Custodial Services	11.00	11.00	11.00	10.75	10.75	-2.27%
Nighttime Facilities Services	10.75	10.75	10.75	11.00	11.00	2.33%
Facilities Operating Projects	5.00	5.00	5.00	5.00	5.00	0.00%
Technical Operations	10.00	9.00	9.00	9.00	9.00	0.00%
Streets Admin	6.80	5.80	5.80	5.80	5.80	0.00%
Signs And Striping	8.00	8.00	8.00	8.00	8.00	0.00%
Traffic Signal Maintenance	5.00	5.00	5.00	5.00	5.00	0.00%
Street Maintenance	16.00	16.00	16.00	16.00	16.00	0.00%
Sweeper Operations	4.00	4.00	4.00	4.00	4.00	0.00%
Transit Division	10.00	7.50	7.50	7.50	7.50	0.00%
Total :	242.00	234.25	234.25	234.25	234.75	0.21%

Performance Spotlight

PUBLIC WORKS-UTILITIES DEPARTMENT MISSION

To preserve and enhance the City of Peoria’s assets and resources for future generations through sustainable practices, quality service, operation and maintenance of the City’s infrastructure and facilities.

DEPARTMENT FUNCTIONS

The Public Works–Utilities Department maintains the City’s assets and resources, provides utility and transit services to our residents and supports other departments with fleet and facility services. The department consists of two major functional areas, Public Works and Utilities. Each of these has their own set of programs and services, all working with the same vision: to maintain our resident’s quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City’s resources and assets.

Public Works-Utilities Administration

The Public Works–Utilities Administrative Division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department’s programs. There are two major divisions of the department, Public Works and Utilities. Each of these has their own set of programs and services. Public Works is organized into five divisions including Facilities, Fleet Maintenance, Solid Waste, Streets and Storm Drain and Transit. Utilities is organized into three divisions including Plant Operations, Field Operations and Water Resources and Environmental.

Key Outcome Measures Public Works-Utilities Department

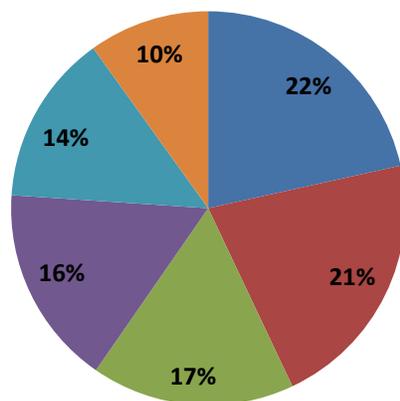
- Residential Recycling Diversion Rate
- % of pavement with Pavement Condition Rating (PCR) of 70% or better
- Maintain City’s fleet “in-service” at 90% or better
- 100% compliance with all storm drain requirements
- Experience no service delivery interruptions
- 100% compliance with all water and wastewater regulations

Cost of Service Breakdown - Public Works-Utilities Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Develop/Monitor Operating & CIP Budget	1.85	\$224,634	\$14,648	\$192,182	\$431,464
Internal Customer Service	1.80	\$212,120	\$31,137	\$186,468	\$429,725
External Customer Service	1.47	\$168,872	\$12,945	\$152,446	\$334,263
Staff Development	1.38	\$165,580	\$20,076	\$143,357	\$329,013
Develop/Implement Policy & Procedures	1.13	\$148,234	\$15,852	\$117,127	\$281,213
Business & Technology Support to Divisions	0.87	\$96,606	\$10,640	\$91,416	\$198,662
Totals	8.50	\$1,016,046	\$105,298	\$882,996	\$2,004,340

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Public Works-Utilities Administration Budget Allocation



- Develop/Monitor Operating & CIP Budget
- Internal Customer Service
- External Customer Service
- Staff Development
- Develop/Implement Policy & Procedures
- Business & Technology Support to Divisions

Total Budget: \$2,004,340

Facilities Maintenance

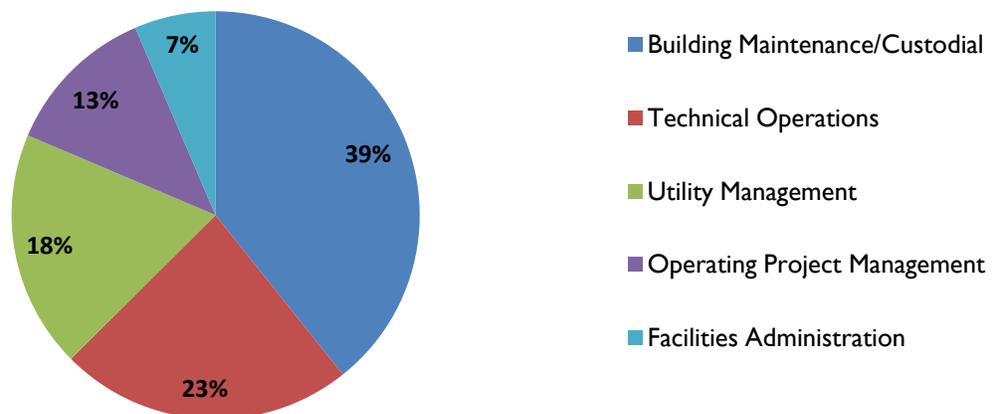
The Facilities Maintenance Division provides Utility Management, Building Maintenance, Custodial, Technical Operations (building systems and technical logistics support) and Operating Project Management services throughout the City including the City Hall Campus, the Municipal Operations Center, fire stations, police buildings, water and wastewater buildings, parking structures, libraries, parks, the Community Center and historical buildings.

Cost of Service Breakdown - Facilities Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Building Maintenance/Custodial	21.75	\$1,273,862	\$550,536	\$413,289	\$2,237,687
Technical Operations	9.00	\$755,193	\$320,019	\$260,116	\$1,335,328
Utility Management	0.00	\$0	\$986,633	\$57,973	\$1,044,606
Operating Project Management	5.00	\$536,950	\$78,630	\$105,307	\$720,887
Facilities Administration	3.00	\$287,032	\$7,260	\$84,586	\$378,878
Totals	38.75	\$2,853,037	\$1,943,078	\$921,271	\$5,717,386

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Facilities Maintenance Budget Allocation



Total Budget: \$5,717,386

Fleet Maintenance

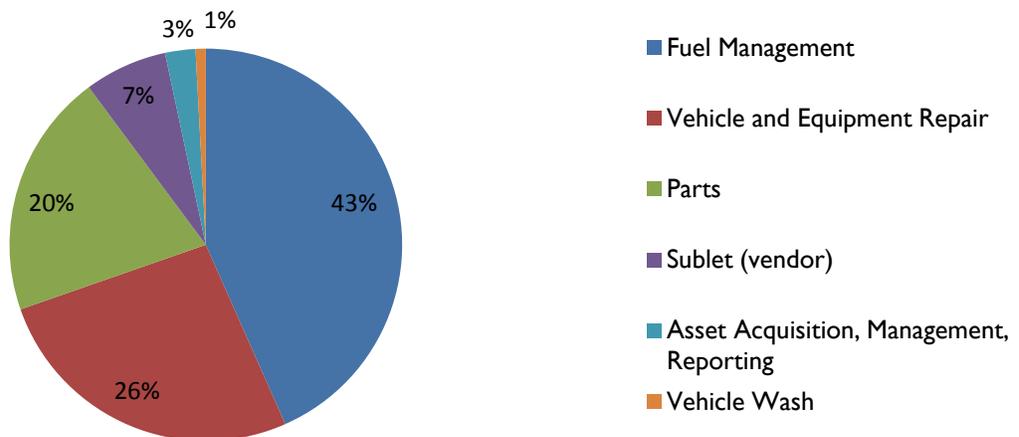
The Fleet Maintenance Division supports all City departments by providing vehicle repair, fuel, and fleet service management for approximately 690 vehicles and other pieces of equipment. Fleet mechanics are certified and trained to repair and service various sizes and types of equipment and the shop is certified to provide warranty work on behalf of many manufacturers. Services include: scheduled maintenance, general repair, road service, fuel supply, alternative fuels program and new vehicle purchases.

Cost of Service Breakdown - Fleet Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fuel Management	0.63	\$58,328	\$2,112,854	\$35,478	\$2,206,660
Vehicle and Equipment Repair	9.13	\$709,709	\$114,357	\$514,156	\$1,338,222
Parts	0.37	\$38,867	\$966,879	\$20,837	\$1,026,583
Sublet (vendor)	0.60	\$56,832	\$256,417	\$33,790	\$347,039
Asset Acquisition, Management, Reporting	0.70	\$73,351	\$14,904	\$39,420	\$127,675
Vehicle Wash	0.07	\$4,955	\$33,546	\$3,942	\$42,443
Totals	11.50	\$942,042	\$3,498,957	\$647,623	\$5,088,622

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Fleet Maintenance Budget Allocation



Total Budget: \$5,088,622

Solid Waste Division – Solid Waste Administration

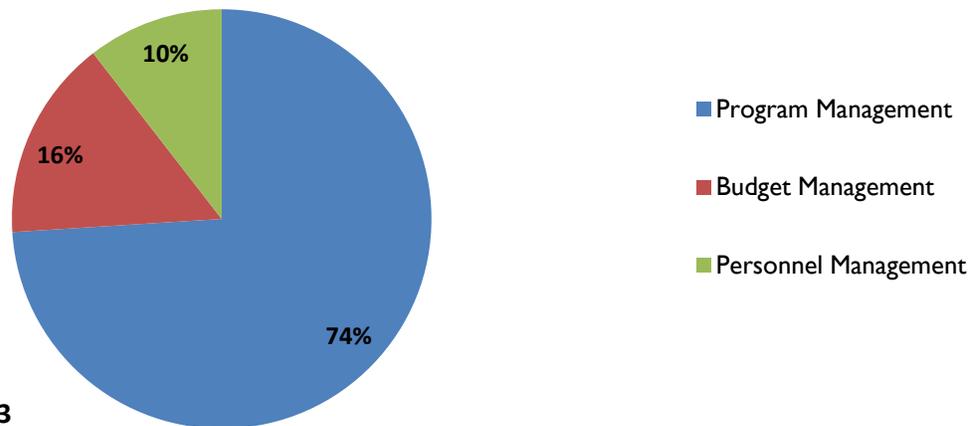
The Solid Waste Division provides two types of Solid Waste Services – Residential and Commercial. The Solid Waste Administrative Section provides overall management and coordination of all Solid Waste functions, including customer service and education.

Cost of Service Breakdown - Solid Waste Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Program Management	3.10	\$200,046	\$92,944	\$155,126	\$448,116
Budget Management	0.55	\$49,911	\$16,490	\$27,522	\$93,923
Personnel Management	0.35	\$35,536	\$10,494	\$17,514	\$63,544
Totals	4.0	\$285,493	\$119,928	\$200,162	\$605,583

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Solid Waste Administration Budget Allocation



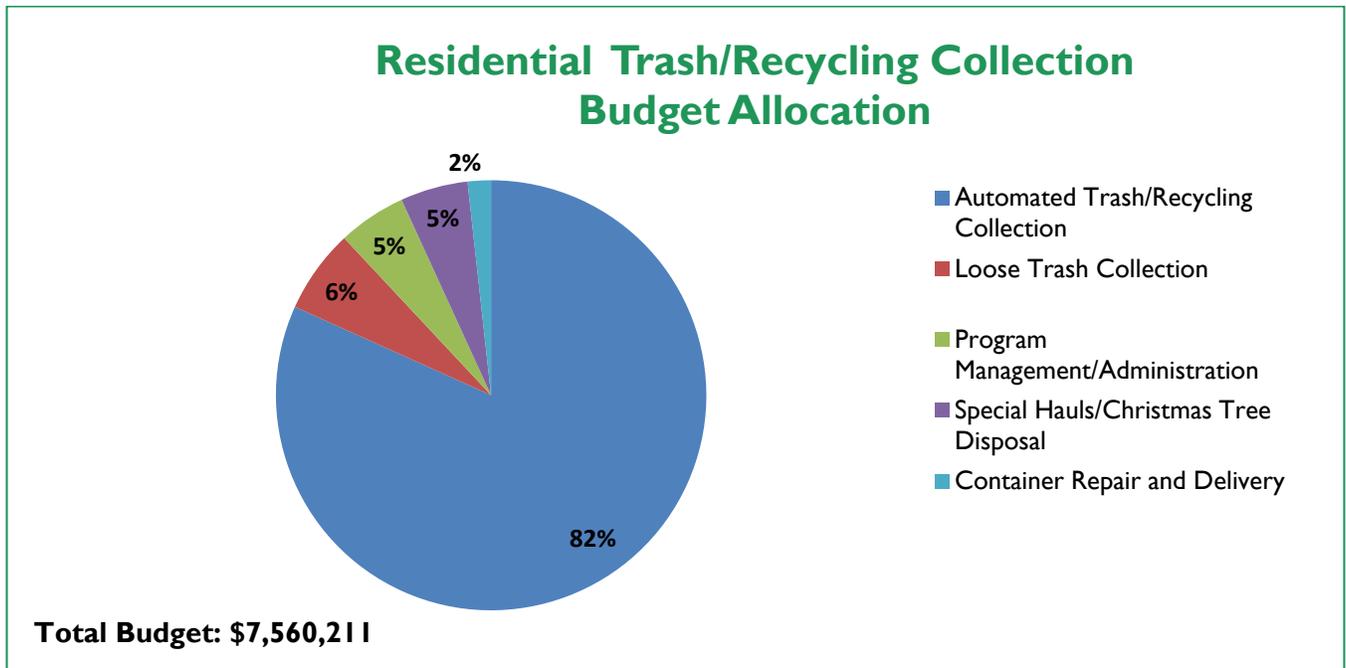
Total Budget: \$605,583

Solid Waste Division - Residential Trash/Recycling Collection

The Residential Service operation provides weekly trash and recycling collection for approximately 50,000 residents. Residential service also includes once a year bulk trash collection, Christmas tree disposal, Household Hazardous Waste disposal and special haul services.

Cost of Service Breakdown - Residential Trash/Recycling Collection					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Automated Trash/Recycling Collection	25.27	\$1,842,821	\$2,576,195	\$1,760,752	\$6,179,768
Loose Trash Collection	1.87	\$156,666	\$190,168	\$129,974	\$476,808
Program Management/Administration	1.58	\$116,753	\$160,598	\$109,764	\$387,115
Special Hauls/Christmas Tree Disposal	1.56	\$117,172	\$158,558	\$108,370	\$384,100
Container Repair and Delivery	0.52	\$41,441	\$54,043	\$36,936	\$132,420
Totals	30.80	\$2,274,853	\$3,139,562	\$2,145,796	\$7,560,211

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Solid Waste Division – Commercial Collection

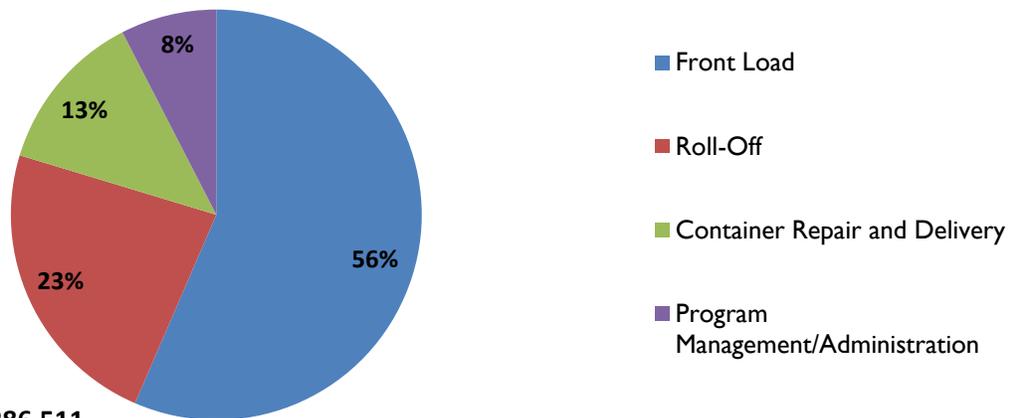
The Commercial operation provides trash collection service to approximately 375 accounts citywide, 210 of which are businesses. The Solid Waste division competes with a number of private waste collection companies for general business customers. Apartment complexes make up the next largest category, followed by government and schools.

Cost of Service Breakdown - Commercial Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Front Load	4.60	\$356,790	\$522,476	\$412,167	\$1,291,433
Roll-Off	1.94	\$136,743	\$220,065	\$173,603	\$530,411
Container Repair and Delivery	1.05	\$78,605	\$119,261	\$94,081	\$291,947
Program Management/Administration	0.61	\$48,270	\$69,569	\$54,881	\$172,720
Totals	8.20	\$620,408	\$931,371	\$734,732	\$2,286,511

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Commercial Collection Budget Allocation



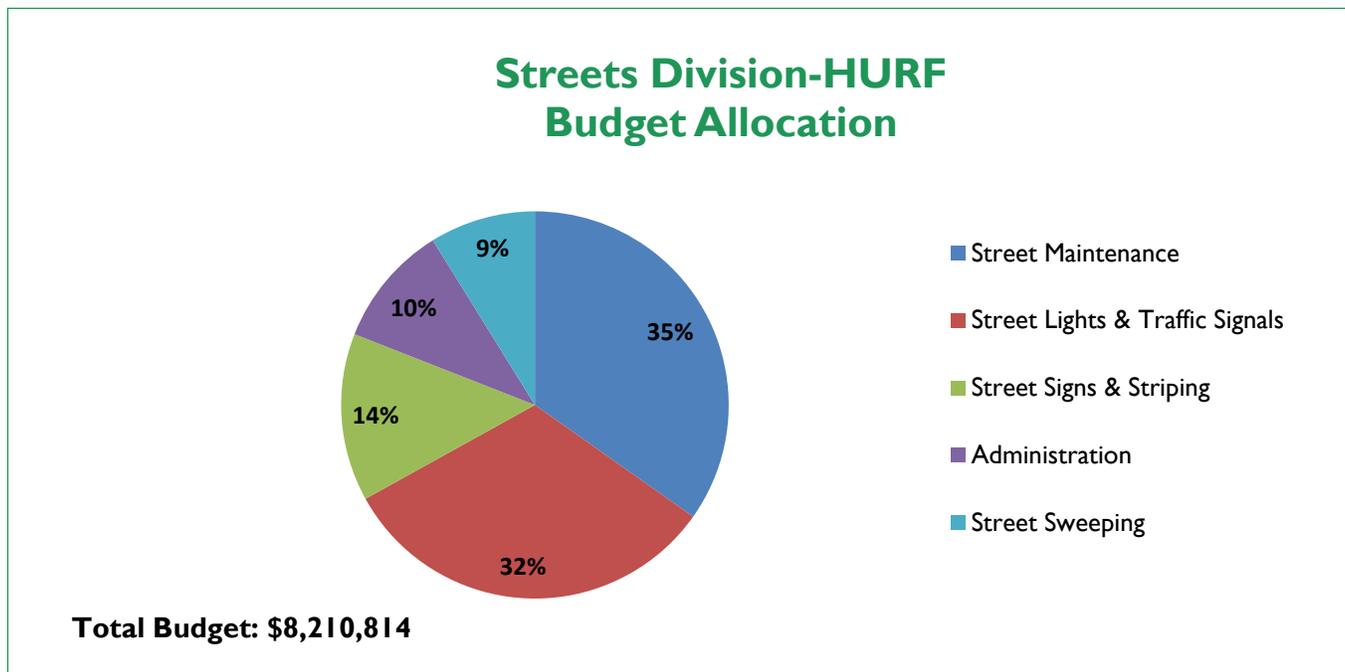
Total Budget: \$2,286,511

Streets Division – Highway User Revenue Fund (HURF)

The Streets Division is responsible for street maintenance, traffic signal maintenance, signs, striping, street improvements, storm water drainage, street sweeping, grading, street light repair and the Adopt-A-Street program.

Cost of Service Breakdown - Streets Division - HURF					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Street Maintenance	16.00	\$1,301,211	\$1,016,285	\$581,903	\$2,899,399
Street Lights & Traffic Signals	5.00	\$414,485	\$1,789,056	\$383,902	\$2,587,443
Street Signs & Striping	8.00	\$587,007	\$246,641	\$310,510	\$1,144,158
Administration	5.80	\$516,199	\$52,978	\$260,123	\$829,300
Street Sweeping	4.00	\$295,380	\$248,911	\$206,223	\$750,514
Totals	38.80	\$3,114,282	\$3,353,871	\$1,742,661	\$8,210,814

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Streets Division - Stormwater

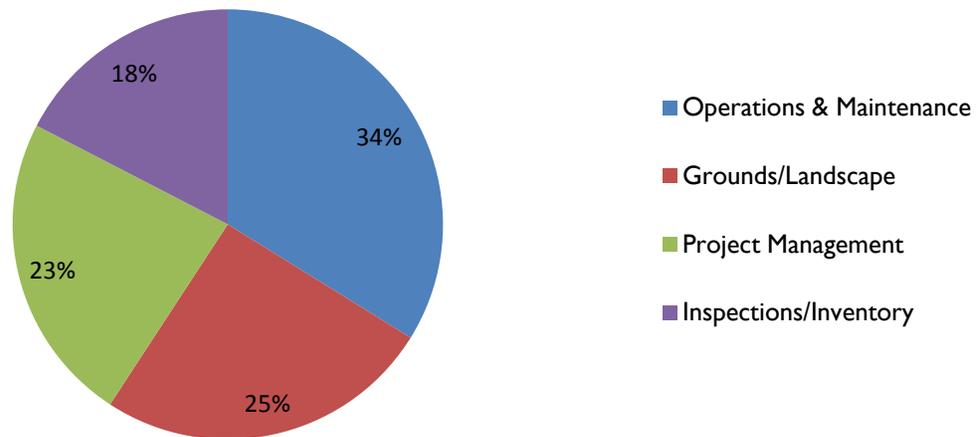
Stormwater Operations is responsible for the repair and maintenance of the City’s Stormwater System. Stormwater staff is responsible for the operation and maintenance of stormwater retention basins, storm drain systems, system inspection, drywell inspections and bridge maintenance.

Cost of Service Breakdown - Streets Division - Stormwater

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations & Maintenance	1.84	\$135,154	\$39,533	\$123,843	\$298,530
Grounds/Landscape	0.64	\$48,345	\$80,749	\$94,790	\$223,884
Project Management	1.08	\$84,478	\$16,425	\$105,443	\$206,346
Inspections/Inventory	0.64	\$48,344	\$10,449	\$94,790	\$153,583
Totals	4.20	\$316,321	\$147,156	\$418,866	\$882,343

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Stormwater Budget Allocation



Transit Division

The Transit Division provides Dial-A-Ride services including Americans with Disabilities Act (ADA) service in full compliance with Federal Transportation Administration (FTA) requirements. The FTA requires Dial-A-Ride services to be provided within three quarters of a mile on either side of a bus route and match the hours of operation of that bus route.

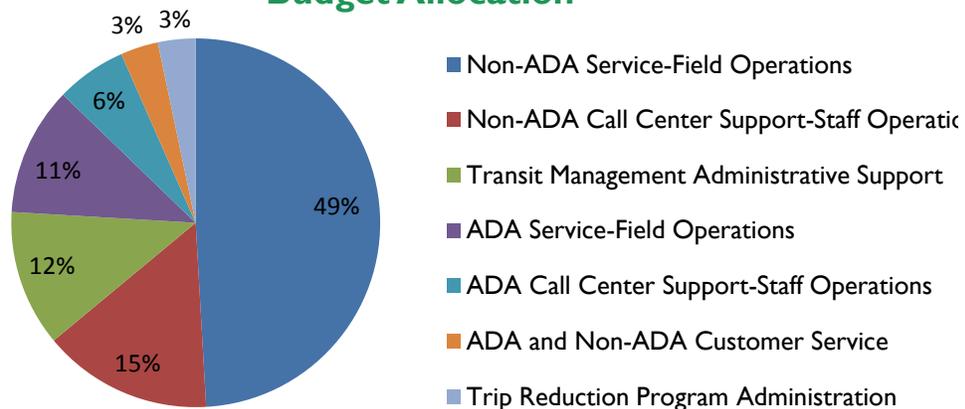
The City of Peoria currently provides enhanced services which exceed the minimum FTA standards by offering Monday through Friday Dial-A-Ride services throughout the City. In addition, the City offers “Dial-A-Ride Plus” services to Peoria residents Monday through Friday. Dial-A-Ride Plus provides trips to local medical centers, including Thunderbird, Arrowhead and Boswell hospitals, which are located outside the City boundaries.

Cost of Service Breakdown - Transit Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Non-ADA Service-Field Operations	3.98	\$280,155	\$172,404	\$36,363	\$488,922
Non-ADA Call Center Support-Staff Operations	1.38	\$86,415	\$31,520	\$30,323	\$148,258
Transit Management Administrative Support	0.80	\$65,360	\$24,692	\$28,976	\$119,028
ADA Service-Field Operations	0.87	\$60,758	\$22,585	\$29,139	\$112,482
ADA Call Center Support-Staff Operations	0.37	\$23,897	\$9,514	\$27,977	\$61,388
ADA and Non-ADA Customer Service	0.05	\$4,585	\$1,089	\$27,234	\$32,908
Trip Reduction Program Administration	0.05	\$4,585	\$1,089	\$27,234	\$32,908
Totals	7.50	\$525,755	\$262,893	\$207,246	\$995,894

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Transit Division Budget Allocation



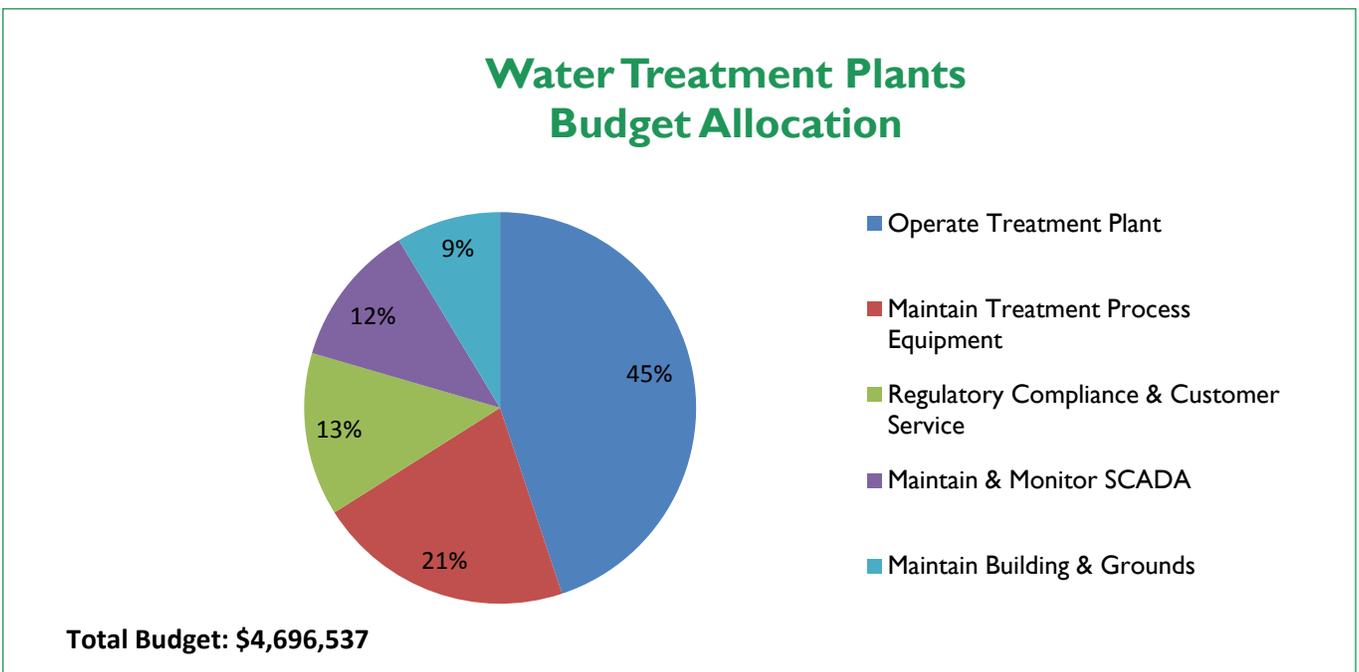
Total Budget: \$995,894

Utility Plant Operations Division – Water Treatment Plants

This division has two sections: water treatment and wastewater treatment. Water treatment includes the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from Salt River Project for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site drinking water storage reservoir, and the pumping station that delivers the water. In addition, the 24-hour water control room is located at this plant. The control room operation oversees the city wide potable water and delivery system for our customers and schedules and plans the daily deliveries and water orders.

Cost of Service Breakdown - Water Treatment Plants					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	4.52	\$382,917	\$1,431,629	\$292,782	\$2,107,328
Maintain Treatment Process Equipment	4.31	\$412,919	\$283,141	\$297,622	\$993,682
Regulatory Compliance & Customer Service	3.31	\$329,960	\$11,241	\$292,581	\$633,782
Maintain & Monitor SCADA	2.63	\$230,372	\$33,819	\$291,678	\$555,869
Maintain Building & Grounds	0.23	\$15,543	\$101,981	\$288,352	\$405,876
Totals	15.00	\$1,371,711	\$1,861,811	\$1,463,015	\$4,696,537

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Utility Plant Operations Division – Water Reclamation Facilities

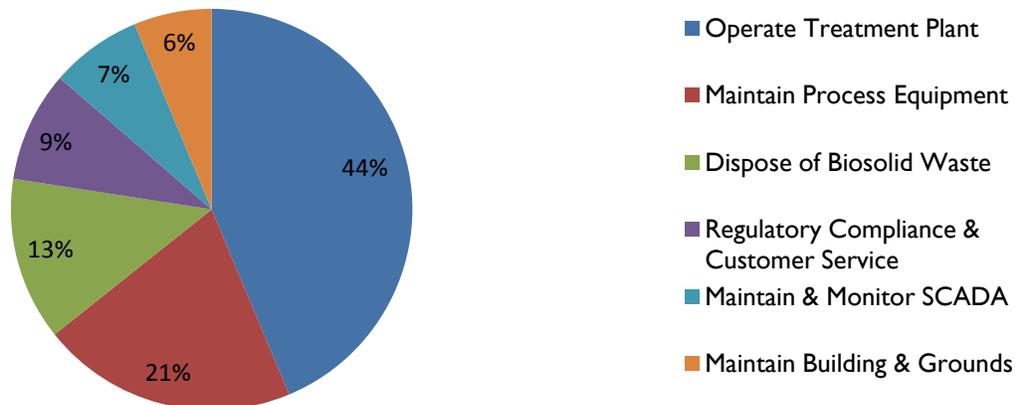
Wastewater is treated and reclaimed at the Butler, Beardsley and Jomax Water Reclamation Facilities. This reclaimed water meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

Cost of Service Breakdown - Water Reclamation Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	5.30	\$507,305	\$3,004,595	\$368,137	\$3,880,037
Maintain Process Equipment	7.30	\$709,707	\$745,803	\$374,386	\$1,829,896
Dispose of Biosolid Waste	0.60	\$41,149	\$927,831	\$198,961	\$1,167,941
Regulatory Compliance & Customer Service	3.75	\$412,055	\$13,282	\$366,845	\$792,182
Maintain & Monitor SCADA	2.60	\$248,948	\$40,154	\$365,327	\$654,429
Maintain Building & Grounds	0.45	\$37,916	\$157,670	\$361,077	\$556,663
Totals	20.00	\$1,957,080	\$4,889,335	\$2,034,733	\$8,881,148

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Water Reclamation Facilities Budget Allocation



Total Budget: \$8,881,148

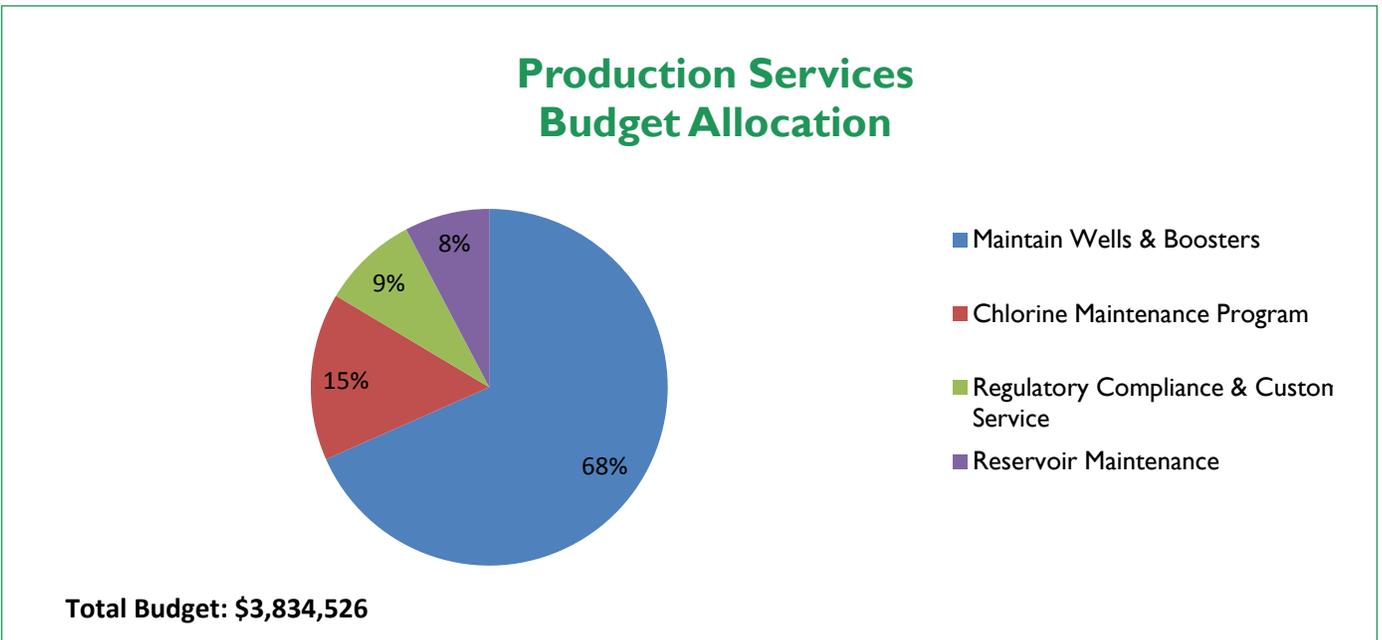
Utility Field Operations Division – Production Services

The Utility Field Operations division is comprised of four sections that maintain the water production system, the water distribution system, the wastewater collection system, and blue stake program for the City of Peoria.

The Water Production section is responsible for operating and maintaining all wells, reservoir storage, and booster stations.

Cost of Service Breakdown - Production Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Maintain Wells & Boosters	4.20	\$318,514	\$2,046,876	\$256,616	\$2,622,006
Chlorine Maintenance Program	2.50	\$190,401	\$141,020	\$251,150	\$582,571
Regulatory Compliance & Customer Service	0.98	\$84,298	\$4,239	\$246,260	\$334,797
Reservoir Maintenance	0.52	\$46,554	\$3,818	\$244,780	\$295,152
Totals	8.20	\$639,767	\$2,195,953	\$998,806	\$3,834,526

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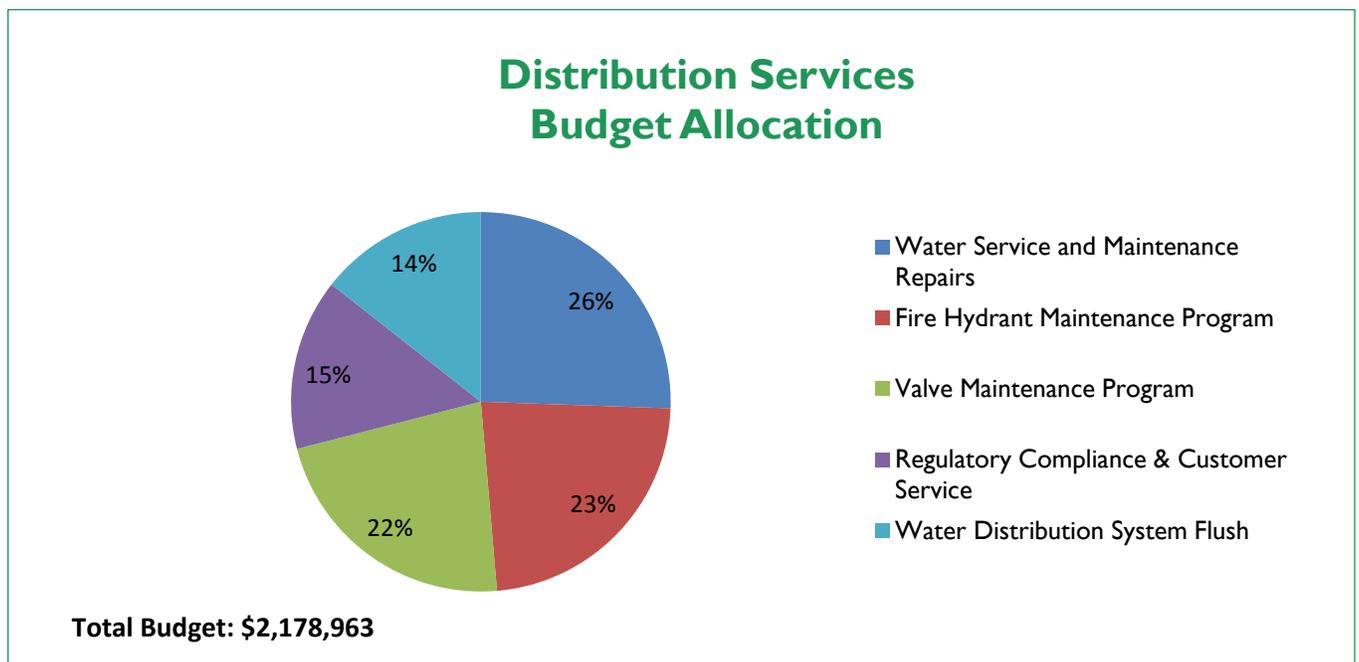


Utility Field Operations Division – Distribution Services

The Water Distribution section is responsible for monitoring, maintaining and repairing the City’s water distribution system, to ensure efficient delivery of potable water to our customers and adequate pressure and flow for fire-fighting purposes.

Cost of Service Breakdown - Distribution Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Water Service and Maintenance Repairs	3.35	\$263,373	\$68,967	\$224,567	\$556,907
Fire Hydrant Maintenance Program	2.75	\$217,079	\$64,817	\$221,087	\$502,983
Valve Maintenance Program	2.65	\$204,123	\$62,413	\$220,507	\$487,043
Regulatory Compliance & Customer Service	1.08	\$97,013	\$10,093	\$211,397	\$318,503
Water Distribution System Flush	0.72	\$59,783	\$44,396	\$209,348	\$313,527
Totals	10.55	\$841,371	\$250,686	\$1,086,906	\$2,178,963

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

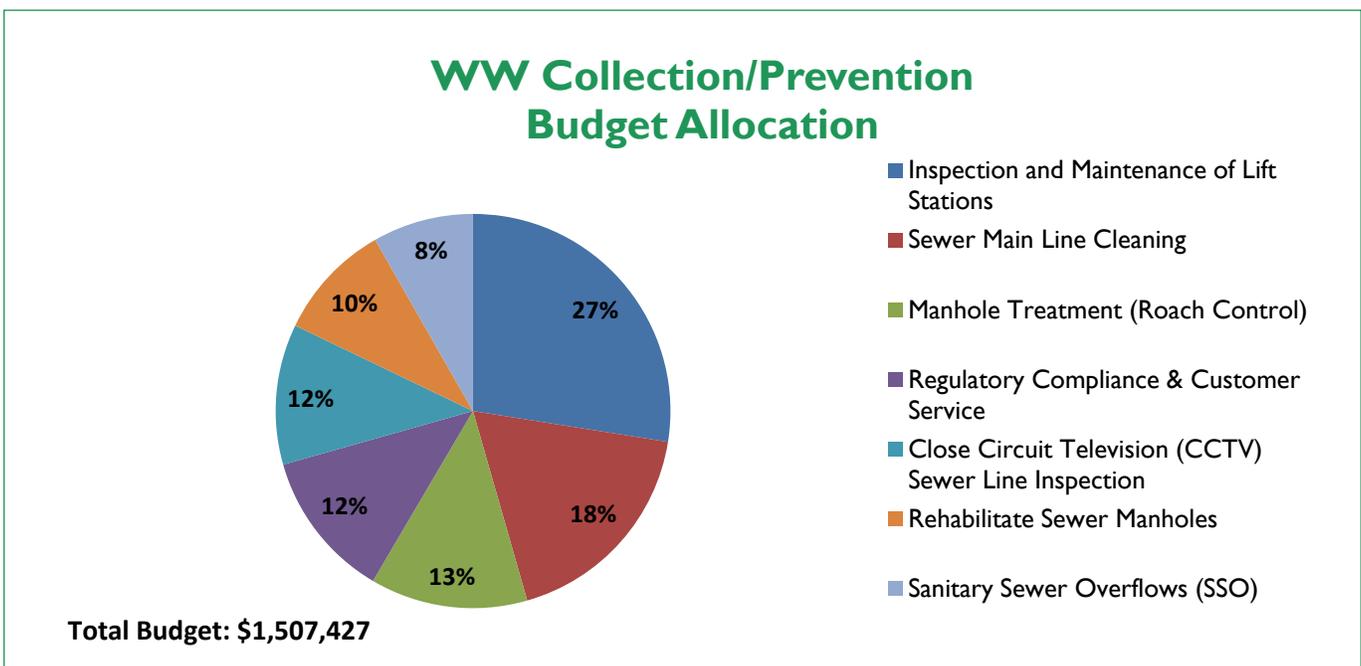


Utility Field Operations Division – Wastewater Collection/Prevention

The Wastewater Collections section is responsible for operating and maintaining the City’s wastewater collection or sewer system.

Cost of Service Breakdown - Wastewater Collection/Prevention					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection and Maintenance of Lift Stations	2.53	\$173,679	\$167,288	\$73,519	\$414,486
Sewer Main Line Cleaning	2.03	\$148,970	\$54,164	\$69,292	\$272,426
Manhole Treatment (Roach Control)	0.48	\$39,079	\$99,216	\$56,189	\$194,484
Regulatory Compliance & Customer Service	1.22	\$98,088	\$22,603	\$62,445	\$183,136
Close Circuit Television (CCTV) Sewer Line Inspection	1.03	\$77,796	\$34,956	\$60,838	\$173,590
Rehabilitate Sewer Manholes	0.48	\$40,449	\$48,184	\$56,189	\$144,822
Sanitary Sewer Overflows (SSO)	0.48	\$36,536	\$31,758	\$56,189	\$124,483
Totals	8.25	\$614,597	\$458,169	\$434,661	\$1,507,427

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

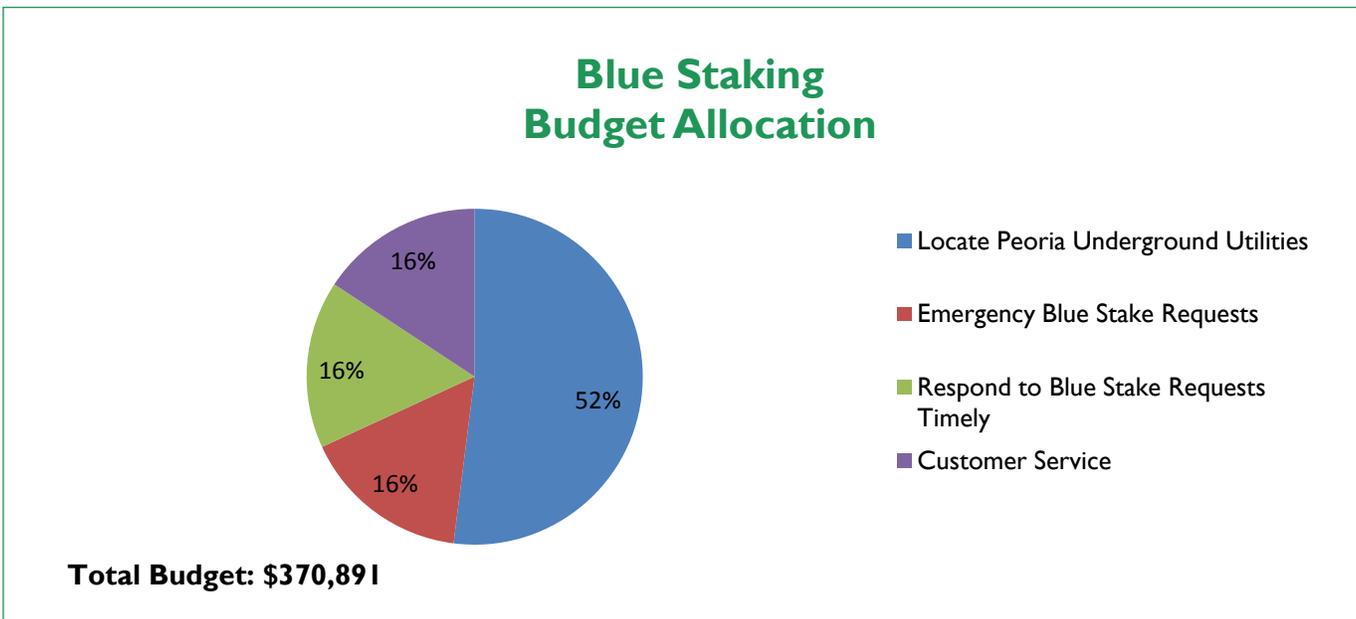


Utility Field Operations Division – Blue Staking

The Blue Stake section provides underground utility marking services for City assets through the City’s blue stake program.

Cost of Service Breakdown - Blue Staking					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Locate Peoria Underground Utilities	1.40	\$112,156	\$35,400	\$45,314	\$192,870
Emergency Blue Stake Requests	0.20	\$16,022	\$4,225	\$39,605	\$59,852
Respond to Blue Stake Requests Timely	0.20	\$16,022	\$4,224	\$39,605	\$59,851
Customer Service	0.20	\$16,022	\$2,691	\$39,605	\$58,318
Totals	2.00	\$160,222	\$46,540	\$164,129	\$370,891

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Water Resources and Environmental Division – Water Resources/Conservation

The Water Resources and Environmental Division includes four sections: Water Resources/Conservation, Drinking Water Environmental, Wastewater Environmental (Wastewater, Pretreatment, Biosolids, Stormwater, and Air) and Environmental Services.

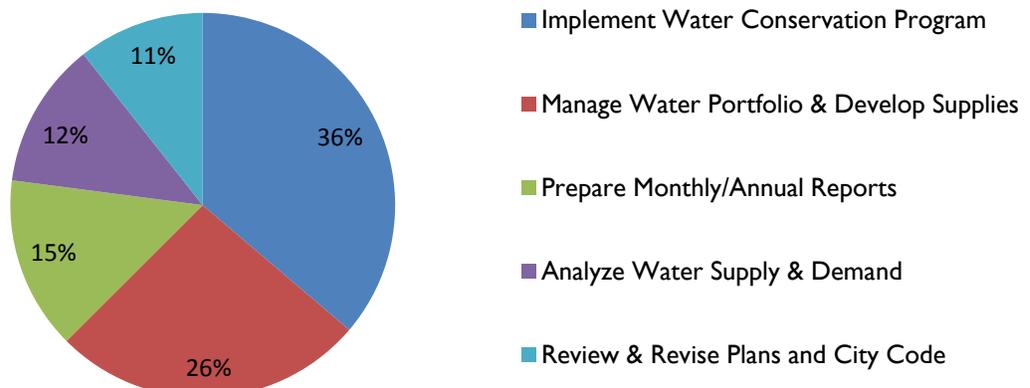
The Water Resources/Conservation section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, and maintaining regulatory compliance. Additionally, in its water conservation capacity, this section oversees and updates the City’s water conservation program which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the Water Conservation unit is to keep the City in compliance with the Assured Water Supply rules.

Cost of Service Breakdown - Water Resources/Conservation

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Implement Water Conservation Program	1.90	\$154,591	\$190,658	\$79,783	\$425,032
Manage Water Portfolio & Develop Supplies	1.42	\$138,564	\$90,638	\$79,443	\$308,645
Prepare Monthly/Annual Reports	1.00	\$88,949	\$2,606	\$79,138	\$170,693
Analyze Water Supply & Demand	0.68	\$63,502	\$1,846	\$78,905	\$144,253
Review & Revise Plans and City Code	0.50	\$44,726	\$1,390	\$78,780	\$124,896
Totals	5.50	\$490,332	\$287,138	\$396,049	\$1,173,519

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Water Resources/Conservation Budget Allocation



Total Budget: \$1,173,519

Water Resources and Environmental Division – Drinking Water Environmental

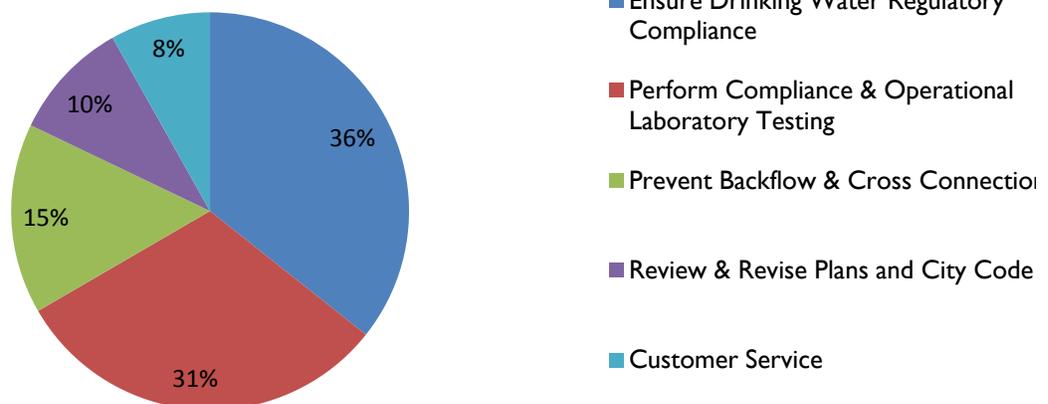
The Environmental sections provide environmental compliance support and monitoring for the City’s utility operations. The Drinking Water Environmental section provides sampling and analysis support for the City’s drinking water programs. Additionally, this section operates and manages the City’s environmental laboratory.

Cost of Service Breakdown - Drinking Water Environmental

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Ensure Drinking Water Regulatory Compliance	2.10	\$216,911	\$138,965	\$88,648	\$444,524
Perform Compliance & Operational Laboratory Testing	1.90	\$136,597	\$160,588	\$88,406	\$385,591
Prevent Backflow & Cross Connection	0.89	\$81,664	\$24,010	\$87,196	\$192,870
Review & Revise Plans and City Code	0.27	\$26,623	\$8,210	\$86,452	\$121,285
Customer Service	0.09	\$11,524	\$3,813	\$86,238	\$101,575
Totals	5.25	\$473,319	\$335,586	\$436,940	\$1,245,845

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Drinking Water Environmental Budget Allocation



Total Budget: \$1,245,845

Water Resources and Environmental Division – Wastewater Environmental

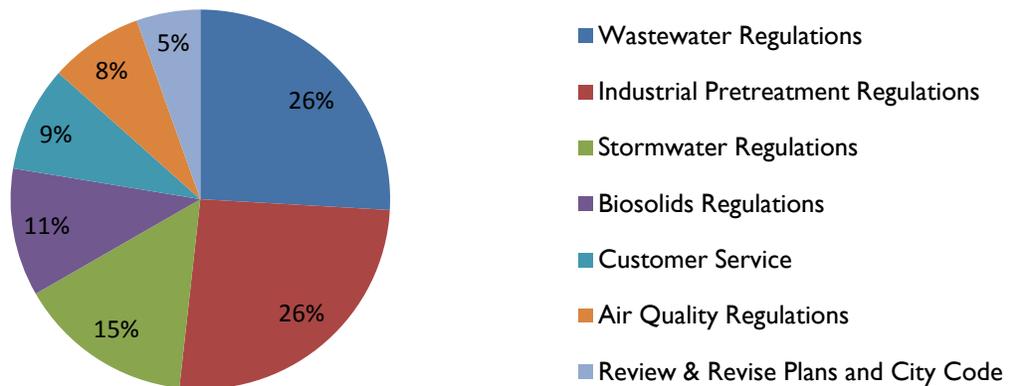
The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City’s wastewater programs as well as compliance support for biosolids disposal, stormwater programs, and air quality permits.

Cost of Service Breakdown - Wastewater Environmental

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Wastewater Regulations	0.89	\$65,009	\$129,727	\$30,669	\$225,405
Industrial Pretreatment Regulations	1.79	\$123,789	\$69,498	\$31,798	\$225,085
Stormwater Regulations	0.95	\$74,513	\$24,754	\$30,748	\$130,015
Biosolids Regulations	0.53	\$41,605	\$22,996	\$30,230	\$94,831
Customer Service	0.59	\$45,414	\$2,498	\$30,293	\$78,205
Air Quality Regulations	0.33	\$29,613	\$9,700	\$29,979	\$69,292
Review & Revise Plans and City Code	0.17	\$16,932	\$723	\$29,771	\$47,426
Totals	5.25	\$396,875	\$259,896	\$213,488	\$870,259

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Wastewater Environmental Budget Allocation



Total Budget: \$870,259

Water Resources and Environmental Division – Environmental Services

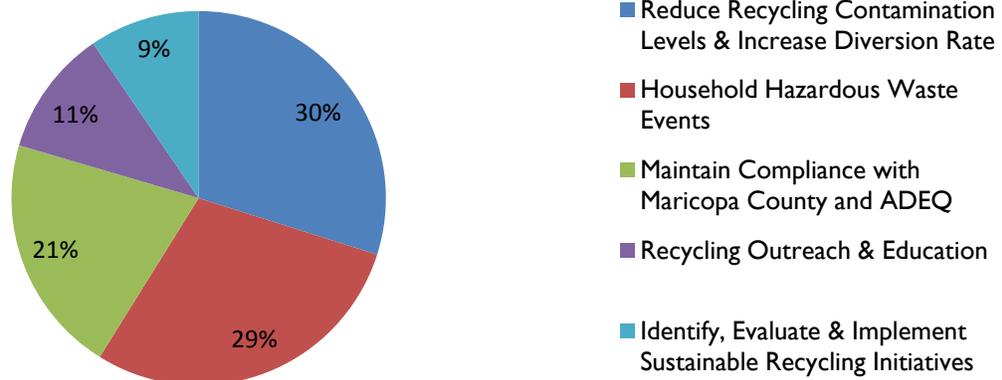
The Environmental Services section provides support to the Solid Waste Division of the Department. Its primary function is to promote the reduction in solid waste through diversion of recycling material to a Materials Recovery Facility and the diversion of household hazardous wastes to City sponsored collection events.

Cost of Service Breakdown - Environmental Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Reduce Recycling Contamination Levels & Increase Diversion Rate	0.90	\$72,231	\$14,701	\$16,383	\$103,315
Household Hazardous Waste Events	0.20	\$17,139	\$68,891	\$14,204	\$100,234
Compliance with Maricopa County and ADEQ	0.55	\$50,557	\$5,698	\$15,293	\$71,548
Recycling Outreach & Education	0.15	\$13,344	\$10,385	\$14,049	\$37,778
Identify, Evaluate & Implement Sustainable Recycling Initiatives	0.20	\$18,116	\$620	\$14,203	\$32,939
Totals	2.00	\$171,387	\$100,295	\$74,132	\$345,814

The budget amounts listed above include all costs for that service or program for FY2013. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Environmental Services Budget Allocation



Total Budget: \$345,814

Performance Report

PUBLIC WORKS-UTILITIES DEPARTMENT

The Public Works-Utilities Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department’s overall performance. The measures selected are aligned with the City Council’s 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services/Total Planning	Provide Water and Wastewater Treatment Services	% of residents rating the quality of drinking water service as good or excellent *Peoria Times survey on safe water	48% N/A	N/A 73%*	N/A 73%*	75%
		Total million gallons of potable water delivered to customers	8,481	8,807	8,777	8,777
		Total million gallons of wastewater treated	3,502	3,606	3,628	3,628
	Operate Water and Wastewater Treatment Plants efficiently and effectively	Water Treatment Plants cost/1000 gallons	\$0.73	\$0.62	\$0.68	<\$0.84
		Wastewater Reclamation Facilities cost/1000 gallons	\$1.59	\$1.54	\$1.72	<\$1.73
		Total Electrical Cost/1000 gallons of water treated	\$0.21	\$0.22	\$0.23	\$0.23
		Total Electrical Cost/1000 gallons of wastewater treated	\$0.53	\$0.50	\$0.56	\$0.56
	Manage the City's water resource portfolio and ensure the City meets Federal, State and Local compliance regulations for water, wastewater, stormwater and air quality	% of reporting requirements met for ADWR, ADEQ (storm water and air quality), MCESD (water and wastewater)	100%	100%	100%	100%
		Number of drinking water tests run	11,338	11,309	9,075	10,574
		Number of wastewater tests run	3,451	3,101	2,163	2,905
		Percent of lost and unaccounted for water	4.54%	5.13%	5.15%	<10%

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services/Total Planning	Maintain and operate the water distribution system to ensure efficient delivery of potable water	Test, flush and maintain all fire hydrants on an annual basis	100%	100%	100%	100%
		Exercise all water valves on a 5 year cycle (changed from 3 yrs to 5 in 2013)	27.13%	26.96%	3.85%	20%
	Maintain and operate the wastewater collection systems to ensure system integrity	Clean all wastewater mains on a 5 year cycle	1.89%	4.46%	17.0%	20%
		Pest control treatment of all manholes on a 2 year cycle	46.77%	31.96%	50%	50%
	Provide commercial solid waste collection and disposal service	Average number of roll-off containers serviced each month	2,138	2,312	2,514	2,321
		Average number of front load containers serviced each month	10,029	8,169	7,910	8,702
	Provide quality residential solid waste services which maximize recycling	Recycling diversion rate	25%	25%	25%	≥25%
		Total landfill tonnage collected	49,270	46,300	45,468	47,012
		Total recycled tonnage collected	16,067	15,715	14,628	15,470
		Percent of residents rating the quality of garbage collection as good or excellent	88%	88%	88%	>85%
	Operate a City-wide Dial-A-Ride demand response bus system	Total trips provided	29,805	30,127	31,141	>29,000
		% of trips scheduled compared to trips requested	99.46%	100%	100%	>95%
	Effective management of electrical consumption at the City Hall Complex	Total kilowatts used (in millions)	7.45	7.50	7.53	7.40
		Total electricity cost (in thousands)	\$750.0	\$742.5	\$741.3	\$740

Council Goal	Expected Outcome	Performance Measure	FY2011 Actual	FY2012 Actual	FY2013 Estimate	FY2014 Target
Enhance Current Services/Total Planning	Provide the most efficient and effective fleet maintenance service	Maintain City's fleet "in-service" at 90% or better each month	97.7%	97.4%	93.0%	>90%
		% of repairs with a one day turnaround time	76.3%	92.7%	77.5%	>75%
		Customer Service Satisfaction	87.1%	96.3%	91.7%	>90%
		Total gallons of biodiesel fuel consumed	339,051	339,300	324,857	330,059
		Total gallons of unleaded fuel consumed	325,549	259,551	258,318	262,704
		Total gallons of ethanol fuel consumed	15,834	14,277	14,815	15,000
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Inspect all pavement on a 2 year cycle - percent completed YTD	45%	45%	45%	50%
		Average number of weeks to complete residential street sweeping cycle	8.6	8.3	8.0	8.0
		Average number of weeks to complete arterial and collector street sweeping cycle	3.5	3.9	4.0	4.0
		Restripe all roads on an annual basis – percent completed YTD	66.8%	81.0%	80.0%	100%
		Average number of days to repair street light outage	10.59	9.58	9.0	10

Capital Projects Introduction

Each year, the City of Peoria invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP)—a 10-year plan for addressing present and future infrastructure needs.

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope, and timing of *all* projects are coordinated throughout. Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than \$100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least \$5,000. All land is capitalized as a fixed asset, regardless of cost.



The Community Center in Old Town Peoria was recently remodeled and expanded.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2014 capital budget is significantly higher than any of the subsequent years because it includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted.

The 10-year Capital Improvement Program totals \$524,465,047. For FY 2014 alone, budgeted capital projects total \$154,108,182. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources, and future operating costs. It is intended to

be a communication device, informing stakeholders of the city’s plans for capital investment.

Financial Policies

The City of Peoria Principles of Sound Financial Management establish guidelines for the city’s overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city’s website (PeoriaAz.gov) under the Finance Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Below are some excerpts from this policy.

- The city manager will annually submit a financially balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project’s costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city’s objective is to incorporate “Pay-As-You-Go” funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees, and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).

FY 2014-2023 CIP BY FUNDING SOURCE		
Funding Source	10-Year Total	Pct. of Total
G.O. Bonds	\$85,259,212	16.3%
Revenue Bonds	\$79,694,078	15.2%
MDA Bonds	\$63,996,103	12.2%
Impact Fees	\$94,800,570	18.0%
Operating	\$119,067,441	22.7%
Outside Sources	\$13,655,898	2.6%
Transportation Sales Tax	\$57,501,149	11.0%
Prop. 400 Reimbursements	\$10,490,596	2.0%
Total	\$524,465,047	100.0%

- The first year of the adopted capital plan will be the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).

CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identify and prioritize projects, estimate project costs, determine available resources, balance project requests within the available resources, and, ultimately, submit a recommended program to the City Council.

The Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP.

Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a significant stake in the delivery of capital projects (including Finance and Budget). The CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

The following is an overview of the CIP process:

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets to review the proposed plan, making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

April – May. The City Council receives the CIP and offers its recommendations during study sessions.



Scotland Yard Neighborhood Park opened to enthusiastic crowds in September 2012.

June. The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.

Programming Projects in the CIP

Capital improvements are the “bricks and mortar” from which the City of Peoria delivers services to residents and businesses within its borders. By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and dry-wells.

FY 2014-2023 CIP BY PROJECT TYPE

<u>Project Type</u>	<u>10-Year Total</u>	<u>Pct. of Total</u>
Drainage	\$8,445,627	1.6%
Economic Development	\$51,198,996	9.8%
Operational Facilities	\$29,253,968	5.6%
Parks	\$89,802,034	17.1%
Public Safety	\$13,323,543	2.5%
Streets & Traffic Control	\$121,804,711	23.2%
Wastewater	\$50,573,044	9.6%
Water	\$160,063,124	30.6%
Total	\$524,465,047	100.0%

- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city’s General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council’s Policy Goals provide near-term direction to city staff. The six broad policy goals for fiscal year 2014 are: (1)

Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Below are some of the notable projects planned for the next three years.

An update to the **Glendale-Peoria Area Drainage Master Plan**, which will recommend and prioritize drainage system improvements. This project is a 50/50 cost share with the Flood Control District of Maricopa County.

A project to **mitigate the impact of storm water on Union Hills Drive**, particularly at the intersection with 107th Avenue. Improvements will include channel improvements, box culverts, storm drains, laterals, and catch basins.

Re-development of the 17-acre parking lot at the Peoria Sports Complex into a mixed-use development. The first step toward this end is to build a parking structure to accommodate the parking displaced by the development. The CIP includes \$30 million for this purpose.



A rendering of the P83 Entertainment District showing some of the proposed improvements.

Revitalization of Peoria's P83 Entertainment District consistent with the Peoria Sports Complex Area Urban Design Plan approved by the City Council in July 2010. Funding is for Phase I of this project, which will include entry monuments, way-finding signage, a raised landscape median, and streetscape enhancements.

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

The first major **renovations to the Peoria Sports Complex** since it opened in 1994. As part of a new lease agreement with the Seattle Mariners and San Diego Padres, the city will invest \$30 million in clubhouse improvements (\$15 million for each team) and \$6 million in stadium improvements. Renovation of the clubhouses is now underway and will be completed in time for the 2014 spring training season.

Development of a **third community park** on the 160-acre BLM site adjacent to the Agua Fria River at approximately 99th Avenue and Lone Mountain Parkway. Although construction is not programmed until fiscal year 2018, the CIP provides funding to begin the planning and design process in fiscal year 2015.

Design and construction of a **new neighborhood park** directly north of the Sunrise Mountain Branch Library in the Camino a Lago South subdivision. The park and the library will share the same parking lot. Approximately one acre of grass area has already been developed.

A new segment of the **New River Trail** from Northern Avenue to Olive Avenue on the city's southern boundary.

Additional space for the Police Department's north command on the campus of the Pinnacle Peak

Public Safety Facility. Preliminary planning envisions a new facility to the east of the parking lot fronting Lake Pleasant Parkway. The building will be home to police employees providing services to the northern reaches of the city.

Installation of an **emergency-only traffic signal** in front of the fire station on Jomax Road. Projected traffic volumes in the area show the need for such a signal by fiscal year 2018. Once completed, all of Peoria's fire stations will have emergency signals.

Demolition of the existing roadway and the construction of two lanes in each direction along **Lake Pleasant Parkway** from Westwing Parkway to the Loop 303. Construction is underway and the roadway is expected to open to traffic in the spring of 2014.

Construction of the **Agua Fria Truck Road Reliever**, a new two-lane roadway designed to reduce truck traffic on Beardsley Road by 50 percent. Construction is expected to begin this summer. As part of the project, a new traffic signal will be installed at the intersection of 107th Avenue and Pinnacle Peak Road.



Construction is underway on the \$36 million project to reconstruct and widen Lake Pleasant Parkway from Westwing Parkway to the Loop 303.

Widening of the **intersections** along 75th Avenue at Peoria Avenue and Cactus Road. From a safety and congestion relief standpoint, these are the highest priority intersections in Peoria. The city received federal Highway Safety Improvement Program funding for both intersections.

Widening of **91st Avenue** to a five-lane roadway section (2:1:2) from Butler Drive to Mountain View Road. This will relieve the bottleneck that exists adjacent to the undeveloped areas.

Reconstruction of the west ½ street improvements on **103rd Avenue** between Northern and Olive avenues. These improvements will provide additional traffic capacity and pedestrian facilities, improve drainage, repair failing roadway sections, and secure the old City of Glendale Landfill.

The purchase of an **additional 5 million gallons per day** of treatment capacity to serve the growing needs for water in the northern portion of Peoria.

Replacement of substandard 6- and 8-inch water-line in the Peacock Village subdivision. This area has experienced a higher-than-normal rate of pipe failure.

Replacement of approximately 37,000 **water meters** that are using transmission technology and equipment that has reached the end of its useful life. Outdated meters can lead to an increasing level of effort and cost to repair and less accurate billing information.

Inspection and rehabilitation of **trunk sewer lines** around the city to ensure continuous and reliable service.

Construction of a new concrete reservoir and booster pump station needed to expand the **reclaimed water system** in the Old Town area. This expansion will provide increased quantities of reclaimed water for future customers wishing to connect to the system.



A streets crew performs maintenance work on a residential street in Peoria. The operating and maintenance costs of new infrastructure is a key factor in capital planning.

Impact on the Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

OPERATIONAL IMPACTS BY PROJECT TYPE

<u>Project Type</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>
Drainage	0	\$0	\$	\$0	\$240,000
Economic Development	\$0	\$0	\$200,000	\$200,000	\$200,000
Operational Facilities	\$0	\$10,000	\$10,000	\$10,000	\$135,000
Parks	\$673,288	\$762,888	\$777,888	\$831,588	\$777,888
Public Safety	\$197,000	\$306,200	\$306,200	\$306,560	\$306,560
Streets & Traffic	\$355,550	\$446,550	\$491,650	\$491,650	\$491,650
Wastewater	\$47,000	\$65,603	\$106,103	\$106,103	\$106,103
Water	\$73,025	\$324,800	\$463,182	\$463,182	\$521,704
Total	<u>\$1,345,863</u>	<u>\$1,916,041</u>	<u>\$2,355,023</u>	<u>\$2,409,083</u>	<u>\$2,778,905</u>

Financing the CIP

The Capital Improvement Program for fiscal years 2014-2023 is a \$524 million investment in 159 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources.

The major sources used to pay for capital projects in the CIP are discussed below.



ADOT installed the first land form graphics in Peoria as part of its Grand Avenue Improvements.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed

for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

Debt Policies. The Principles of Sound Financial Management include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorem (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities" for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).



General obligation bonds are helping pay for Pioneer Community Park, which will open for play in fall 2013.

- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).

- In accordance with requirements of the State of Arizona Constitution,

total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).

- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property's full cash value, as determined by the county assessor, by an assessment ratio (varies by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is \$1.25 per \$100

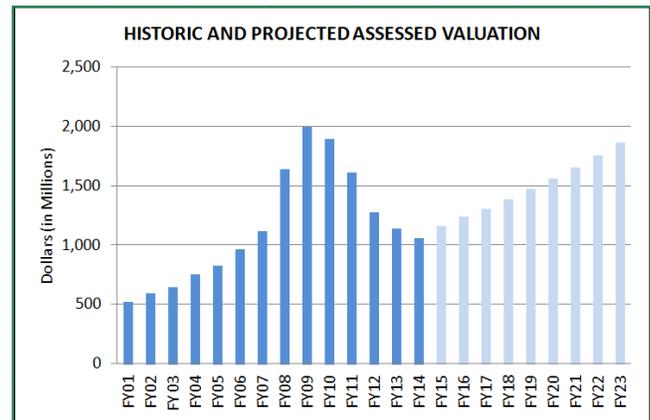
of assessed valuation. For FY 2014, Peoria’s secondary assessed valuation is \$1.05 billion and the secondary levy is \$13.2 million.

The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. However, Arizona voters in November 2012 approved Proposition 117, which caps the growth of the secondary assessed valuation to 5 percent over the previous year’s amount. This means that the city would have to raise its secondary property tax rate if the growth in assessed valuation were insufficient to meet its debt service obligations using the existing rate. Fortunately, despite this new limit on the secondary assessed valuation, the city is still in a position to meet its needs with the existing rate for the foreseeable future.

Assessed valuation is highly susceptible to swings in the real estate market. The severe economic recession that began in 2008 decimated commercial and residential property values in the Phoenix metropolitan area, leading to dramatic declines in assessed valuation for cities like Peoria. Secondary assessed valuation peaked at almost \$2 billion in FY 2009, but will have fallen by 47 percent by FY 2014 to \$1.05 billion—a loss of nearly half the city’s assessed valuation over a five-year period. The black cloud over the Valley’s housing market has finally lifted, and Peoria homeowners have seen the value of their properties increasing again over the last couple of years. As a result, city forecasts show an 8 percent increase in secondary assessed valuation for FY 2015—the first such increase since FY 2009. The chart below shows historic and projected secondary assessed valuation.

This loss of secondary assessed valuation means the city cannot support the level of G.O.-bonded projects once programmed in the CIP, as property tax revenues would not be sufficient to pay the debt service. Indeed, G.O. bonds account for \$85.3 million, or 16.3 percent, of the \$524 million FY 2014-2023 CIP—

compared to \$319 million, or 32 percent, of the \$1 billion FY 2009-2018 CIP. To look at it another way, the G.O.-bond supported portion of the CIP has decreased by 73 percent since FY 2009.



General Obligation Debt Limitations. The Arizona Constitution limits a city’s bonded indebtedness (outstanding principal) to 20 percent or 6 percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the 6 percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table below shows the city’s estimated constitutional debt limitation as of July 1, 2013. Available borrowing capacity has decreased significantly over the last two years, as secondary assessed valuation has been adjusted downward, reflecting the area’s weak housing market. Moreover, the city sold \$29 million in new bonds in June 2010 and an additional \$14.7 million in June 2012. Available capacity in the 20 percent category is now \$50.8 million, compared to \$200 million in FY 2010, while available capacity in the 6 percent category is now \$61.8 million, compared to \$108 million in FY 2010.

Forecasts show available capacity in both categories decreasing still further in FY 2014, but rising steadily thereafter. This can be attributed to the aforementioned increases in assessed valuation beginning in FY 2015 combined with the fact that the city does not plan to issue large amounts of general obligation debt over the next four years. The city is anticipating a large debt issue in FY2018 to finance a community park in northern Peoria, and this will certainly affect constitutional capacity in the years that follow.

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections

held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of \$378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage (\$277 million); Public Safety, Technology, and Municipal Operations (\$60 million); and Parks, Recreation, and Trails (\$41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

CONSTITUTIONAL DEBT LIMITATION			
Fiscal Year 2014			
6% Bonds		20% Bonds	
Secondary Assessed Valuation	\$1,057,558,348	Secondary Assessed Valuation	\$1,057,558,348
Allowable 6% Debt Capacity	\$63,453,501	Allowable 20% Debt Capacity	\$63,453,501
6% Bonds Outstanding 07/01/13	(\$1,665,000)	20% Bonds Outstanding 07/01/13	(\$160,710,000)
Proposed 6% Bonds FY 2014	<u>\$0</u>	Proposed 20% Bonds FY 2014	<u>\$0</u>
Unused 6% Debt Capacity	\$61,788,501	Unused 20% Debt Capacity	\$50,801,670

PROJECTED CONSTITUTIONAL CAPACITY AFTER PLANNED BOND SALES								
(All Dollars in Thousands)								
Fiscal Year	Planned Bond Sales		Projected Capacity before Bond Sales		Principal Outstanding on Planned Bond Sales		Projected Capacity after Planned Bond Sales	
	6%	20%	6%	20%	6%	20%	6%	20%
2014	\$0	\$0	\$61,788	\$50,801	\$0	\$0	\$61,788	\$50,801
2015	\$0	\$5,251	\$69,063	\$78,907	\$0	\$5,251	\$69,063	\$73,655
2016	\$0	\$0	\$74,396	\$105,062	\$0	\$5,093	\$74,396	\$99,969
2017	\$3,000	\$2,990	\$78,255	\$128,190	\$3,000	\$7,917	\$75,255	\$120,272
2018	\$100	\$27,798	\$83,140	\$154,685	\$3,009	\$35,450	\$80,131	\$119,235

Property Tax Rate.

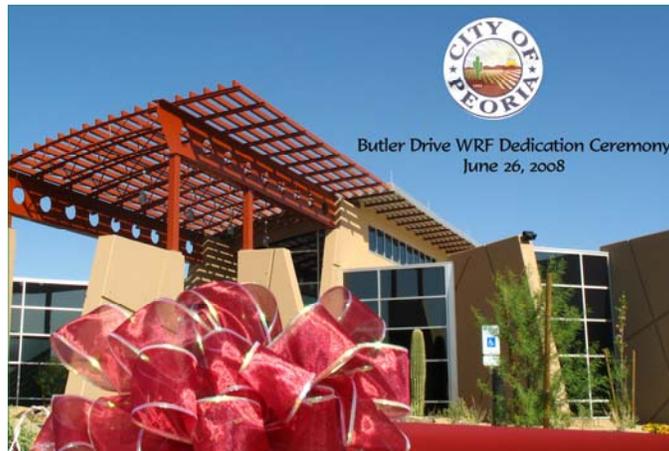
This 10-year plan was developed under the assumption that the existing secondary property tax rate of \$1.25 per \$100 of assessed valuation will not change. The last time the secondary property tax rate changed was in FY 2008 when it increased to \$1.25 from \$1.20. Prior to that time, the rate held steady at \$1.30 from FY 1999 to FY 2006.

Schedule 8 in the Annual Program Budget for FY 2014 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's general obligation bonds.

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell. For example, the issue will be required to have a coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be is-



Revenue bonds helped pay for the Butler Drive Wastewater Reclamation Facility, the city's largest ever capital project.

sued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with the Water Infrastructure Finance Authority of

Arizona, or WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. The city has entered into loan agreements with WIFA to finance the construction and/or expansion of the Greenway Water Treatment Plant, Beardsley Water Reclamation Facility, and Butler Water Reclamation Facility, as well as other water and wastewater projects.

Schedule 8 in the Annual Program Budget for FY 2014 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's water and wastewater revenue bonds, including WIFA loan agreements.

Debt Policies. The Principles of Sound Financial Management include policies governing the use of revenue bonds:

- Revenue bonds of the city will be analyzed carefully by the Finance Department for fiscal soundness. Part of this analysis shall include a feasibility report prepared by an independent consultant prior to the issuance of utility-supported revenue bonds

to ensure the generation of sufficient revenues to meet debt service requirements, compliance with existing bond covenants, and to protect the bondholders.

- Revenue bonds should typically be structured to provide level debt service over the life of the issue.
- Debt service reserve funds should be provided when required by rating agencies, bond insurers, or existing bond covenants.
- Interest earnings on the reserve fund balances will be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project.
- The term of any revenue bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.
- The target for the term of revenue bonds will typically be between 20 and 30 years. The target for the average weighted maturities for revenue bonds of the city will be 12.5 years.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligations bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for

lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times in recent years for high-profile projects around the city. Most recently, in July 2012, the Peoria MDA issued \$35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex. These bonds are being repaid using the city's half-cent sales tax revenues. In March 2006, the MDA issued \$6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and with the 1 percent charge to capital projects for public art. In February 2008, the MDA issued \$47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Schedule 8 in the Annual Program Budget for FY 2014 shows the original issue amount, outstanding principal amount, and debt service requirements for MDA bonds.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, libraries, law enforcement, fire protection, water expansion, wastewater expansion, water resource, and water reuse irrigation.



An architect's rendering of the new San Diego Padres clubhouse, which is being financed with MDA bonds.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria pays for itself. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

The Arizona State Legislature approved—and the governor signed into law—SB 1525, which changes the way cities assess, collect, use, and administer development impact fees. To comply with the new statute, the city stopped collecting impact fees for trails, open space, general government, and solid waste as of January 1, 2012. The city has until August 1, 2014, to replace its existing fee program with fees adopted under the new statute, and has retained a consultant to perform this work. Whatever the result, the new fee program is certain to have implications for the future of Peoria's Capital Improvement Program.

Operating Fund Revenues

Where possible, the city uses available cash, or “Pay-As-You-Go” funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support

capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of public safety projects have been supported by this revenue source over the years.

Grant and Intergovernmental Revenues

Peoria's grants coordinator and intergovernmental affairs staff work with city departments and outside agencies to aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona, and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

Over the last few years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly \$70 million in federal stimulus dollars awarded to either the city or to ADOT was put to work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various locations. Federal Congestion Mitigation and Air Quality (CMAQ) money paid for almost 100 percent of the



Federal dollars paid for much of the Beardsley Road Connector project , which provided enhanced freeway access for residents living in the northern reaches of Peoria.

(CMAQ) money paid for almost 100 percent of the construction costs for the 84th Avenue streetscape and the 91st and Olive intersection improvements. Most recently, the city was awarded \$13.7 million in federal Highway Safety Improvement Program funding for two intersection improvement programs along 75th Avenue at Peoria Avenue and Cactus Road.

The city also has received significant outside dollars for water and wastewater projects. The United States Department of the Interior awarded \$1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements included the construction of an additional recharge basin to bank reclaimed water from the city's water reclamation facility, conversion of a well system from potable to non-potable water, and installation of a reclaimed water pipeline and water measuring devices. In addition, Peoria received \$10 million in reduced-interest WIFA loans and \$1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans paid for several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year \$1 million for pavement maintenance, \$1.6 million for transit operations, and \$500,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately \$4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Happy Valley Road, the 83rd Avenue widening from Williams Road to Calle Lejos Road, and the 75th Avenue and Thunderbird Road intersection improvements. Other completed projects that have been funded at least partially with this source include the Traffic Management Center, ITS Workstations at the Peoria Sports Complex, 84th Avenue Streetscape, and 87th Avenue half-street improvements from Olive Avenue to Hatcher Road. This fund also supports a number of ongoing programs, including the Traffic Signal Pro-

gram, Traffic Signal Interconnect Program, and Bridge Maintenance Program. Over the next three years, the transportation sales tax will help pay for several key projects, including the reconstruction and widening of Lake Pleasant Parkway from West Wing Parkway to the new Loop 303; the widening of 91st Avenue between Butler Drive and Mountain View Road; intersection improvements along 75th Avenue at Peoria Avenue and Cactus Road; the west half-street improvements to 103rd Avenue between Northern and Olive avenues; and noise and speed mitigation along Deer Valley Road.

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

Peoria has five projects in the arterial component of the RTP, known as the Arterial Life Cycle Program, or ALCP: Lake Pleasant Parkway, Happy Valley Road, the Beardsley Connector, 75th Avenue and Thunderbird Road intersection improvements, and the widening of 83rd Avenue from Butler Drive to Mountain View Road. Regional revenues have been allocated to each of these projects, and the city is required to match these revenues with a contribution of no less than 30 percent of the total project costs. The source of the regional revenues programmed in the ALCP for all of Peoria's projects except for the

Beardsley Connector is the half-cent county transportation sales tax. The Beardsley Connector received federal surface transportation program funds rather than the county sales tax.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received \$53.86 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway (\$29.78 million), Happy Valley Road (\$20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements (\$1.89 million), and 83rd Avenue from Butler Drive to Mountain View Road (\$1.56 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.



The city was reimbursed almost \$21 million for its Happy Valley Road project through Maricopa County's Arterial Life Cycle Program.

Capital Improvement Program FY 2014-2023

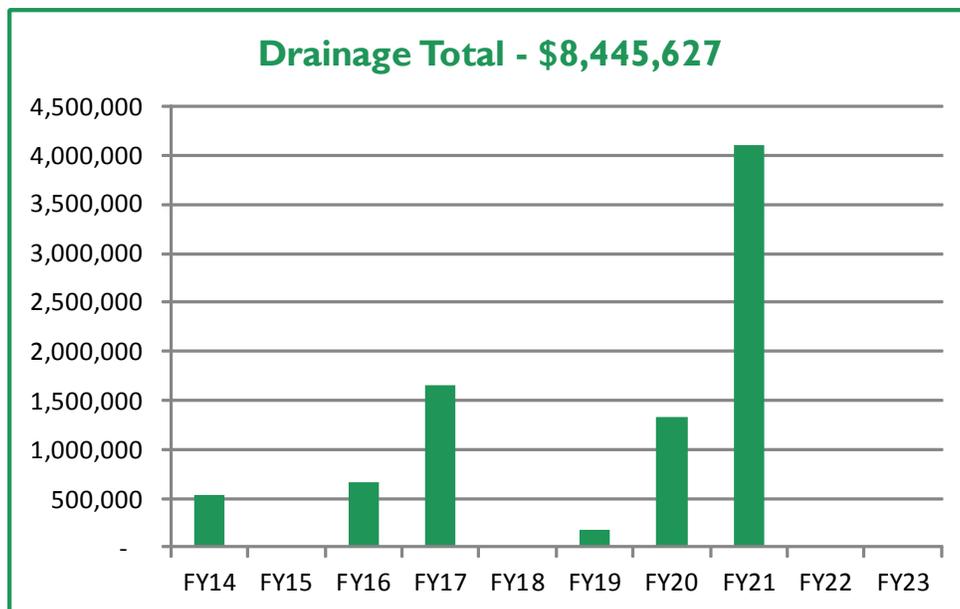
Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
1000 - General	\$1,646,450	\$212,100	\$253,510	\$0	\$0	\$234,000	\$2,346,060
1210 - Half Cent Sales Tax	\$1,810,680	\$0	\$0	\$0	\$0	\$0	\$1,810,680
1900 - Economic Development	\$1,993,571	\$31,275,000	\$500,000	\$0	\$0	\$0	\$33,768,571
2050 - Water	\$9,072,996	\$5,392,545	\$8,883,148	\$7,898,952	\$8,736,453	\$11,343,934	\$51,328,028
2161 - Water Expansion	\$9,489,488	\$4,114,153	\$2,564,984	\$1,595,190	\$2,480,042	\$14,669,490	\$34,913,347
2169 - Water Resource Project	\$0	\$0	\$355,239	\$355,239	\$355,239	\$355,239	\$1,420,956
2224 - Proposed Revenue Bonds	\$0	\$8,000,000	\$0	\$0	\$0	\$71,694,078	\$79,694,078
2400 - Wastewater	\$3,862,653	\$2,555,780	\$4,079,146	\$2,335,158	\$3,978,783	\$4,386,820	\$21,198,340
2510 - Wastewater Expansion	\$3,307,340	\$1,244,807	\$2,163,193	\$645,528	\$413,565	\$14,922,460	\$22,696,893
2590 - Commercial Solid Waste	\$0	\$0	\$74,740	\$0	\$250,000	\$0	\$324,740
2600 - Residential Solid Waste	\$0	\$0	\$268,155	\$0	\$700,000	\$0	\$968,155
2650 - Solid Waste Expansion	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
3400 - IT Reserve	\$904,900	\$120,000	\$0	\$0	\$0	\$0	\$1,024,900
4150 - Capital Projects	\$103,579	\$2,783,581	\$0	\$0	\$0	\$0	\$2,887,160
4210 - GO Bonds 2007	\$1,558,167	\$0	\$0	\$0	\$0	\$0	\$1,558,167
4220 - GO Bonds 2009	\$14,152,317	\$0	\$0	\$0	\$0	\$0	\$14,152,317
4232 - MDA Bonds 2012	\$33,996,103	\$0	\$0	\$0	\$0	\$0	\$33,996,103
4240 - GO Bonds 2010	\$5,986,752	\$0	\$0	\$0	\$0	\$0	\$5,986,752
4250 - GO Bonds 2012	\$619,024	\$396,040	\$0	\$0	\$0	\$0	\$1,015,064
4251 - Proposed GO Bonds	\$7,310,935	\$0	\$0	\$0	\$0	\$0	\$7,310,935
4550 - County Transportation Tax	\$7,765,637	\$1,469,638	\$405,219	\$850,102	\$0	\$0	\$10,490,596
4810 - Outside Sources	\$3,595,385	\$150,165	\$1,395,789	\$4,600,157	\$3,914,402	\$0	\$13,655,898
4970 - Proposed GO Bonds	\$0	\$2,606,328	\$658,500	\$6,978,222	\$26,252,500	\$18,740,427	\$55,235,977
7000 - Highway User	\$3,733,468	\$3,841,900	\$2,611,720	\$3,437,900	\$3,962,090	\$15,823,729	\$33,410,807
7001 - Streets Dev Zone 1	\$2,374,544	\$0	\$0	\$0	\$0	\$0	\$2,374,544
7002 - Streets Dev Zone 2	\$6,939,232	\$0	\$0	\$0	\$0	\$0	\$6,939,232
7010 - Transportation Sales Tax	\$23,761,595	\$7,112,675	\$4,059,623	\$1,056,156	\$4,499,550	\$17,011,550	\$57,501,149
7901 - Neighborhood Park Dev Zone 1	\$1,400,500	\$0	\$0	\$0	\$0	\$318,700	\$1,719,200
7904 - Neighborhood Park Dev Zone 2	\$0	\$0	\$0	\$0	\$0	\$4,003,199	\$4,003,199
7905 - Neighborhood Park Dev Zone 3	\$0	\$0	\$0	\$0	\$0	\$3,432,699	\$3,432,699
7910 - Citywide Park/Rec Facility Dev	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$2,000,000
7915 - Open Space Dev	\$2,050,816	\$0	\$0	\$0	\$0	\$52,200	\$2,103,016
7920 - River Corridors & Trails Dev	\$488,399	\$0	\$0	\$0	\$0	\$52,200	\$540,599
7930 - Law Enforcement Dev	\$5,948,651	\$0	\$0	\$0	\$0	\$0	\$5,948,651
7935 - Fire & Emergency Svc Dev	\$235,000	\$0	\$0	\$166,500	\$1,382,477	\$4,674,257	\$6,458,234
Total	\$154,108,182	\$71,274,712	\$28,272,966	\$29,919,104	\$59,175,101	\$181,714,982	\$524,465,047

Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The city partners with the development community to ensure that onsite drainage issues are addressed during the development process. The city’s Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Pinnacle Peak Road and Rose Garden Lane and at 83rd Avenue and Pinnacle Peak Road. The FY 2014 capital budget includes funding to update the Glendale-Peoria Area Drainage Master Plan—another joint project with the Flood Control District.



Drainage

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
4240 - GO Bonds 2010	\$389,151	\$0	\$0	\$0	\$0	\$0	\$389,151
4810 - Outside Sources	\$139,176	\$0	\$0	\$0	\$0	\$0	\$139,176
4970 - Proposed GO Bonds	\$0	\$0	\$658,500	\$1,645,972	\$0	\$5,612,828	\$7,917,300
Total - Drainage	\$528,327	\$0	\$658,500	\$1,645,972	\$0	\$5,612,828	\$8,445,627

Drainage

87th Av Storm Drain; Hatcher Rd to Monroe St

Project Number: EN00257

Council District: Pine

Project Location: 87th Av from Hatcher Rd to Monroe St & Mtn View Rd from 87th Av to 85th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction administration for the storm drain on 87th Avenue from Hatcher Road to Monroe Street and along Mountain View Road from 87th Avenue to 85th Avenue. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system and mill and overlay of the existing pavement from curb to curb throughout the project limits. Processing of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$403,648	\$403,648
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,904,152	\$2,904,152
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$61,200	\$61,200
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$33,078	\$33,078
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,402,078	\$3,402,078

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$11,400	\$11,400
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$11,400	\$11,400

Glendale-Peoria ADMP Update

Project Number: EN00139

Council District: Various

Project Location: Citywide

This project will update the Glendale-Peoria Area Drainage Master Plan (ADMP) and a portion of the Maryvale ADMP within the City limits and create a new Storm Drain Master Plan. This new Master Plan will update the drainage model and review the regional, local and neighborhood drainage system improvements, recommend and prioritize solutions and prepare preliminary estimates for the recommended solution. This project will require the processing of an intergovernmental agreement between the City and the Flood Control District of Maricopa County.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Outside Sources	Carryover	\$139,176	\$0	\$0	\$0	\$0	\$0	\$139,176
Study	GO Bonds 2010	Carryover	\$139,151	\$0	\$0	\$0	\$0	\$0	\$139,151
Total Budget			\$278,327	\$0	\$0	\$0	\$0	\$0	\$278,327

Drainage

Mountain View Rd Drainage; 91st Av to 89th Av

Project Number: EN00130

Council District: Pine

Project Location: Mtn View Rd from 91st Av to 89th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, and construction administration for a storm drainage project to capture the drainage along Mountain View Road, east of 91st Avenue, to reduce the impact of the storm water reaching and overwhelming the 91st Avenue and Mountain View Road intersection. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system, and the mill and overlay of the existing roadway from curb to curb throughout the project limits. Processing of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,055,000	\$1,055,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$66,000	\$66,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,050	\$12,050
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,283,050	\$1,283,050

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$7,000	\$7,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$7,000	\$7,000

Drainage

Pinnacle Peak Drainage; 87th Av to 97th Av

Project Number: EN00455

Council District: Willow

Project Location: Pinnacle Peak Road; 87th Av to 97th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for the storm drainage improvements for Pinnacle Peak Road from 87th Avenue to 95th Avenue as a supplement to the facilities constructed in fiscal year 2012. The construction will consist of installing storm drain pipe, manholes, junction structures, laterals and catch basins in Pinnacle Peak Road, including discharge facilities into the Camino a Lago drainage improvements. Processing of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) and intergovernmental agreements may also be required. Project costs will be split 50/50 with the Flood Control District.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$160,000	\$160,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$730,000	\$730,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$28,800	\$28,800
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$8,900	\$8,900
Total Budget			\$0	\$0	\$0	\$0	\$0	\$927,700	\$927,700

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$39,000	\$39,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$27,000	\$27,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$39,000	\$66,000

Drainage

Union Hills Channel

Project Number: EN00137

Council District: Willow

Project Location: Union Hills Dr from 107th Av to 111th Av

This project provides for the study, design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Drive from the vicinity of 107th Avenue and Union Hills Drive. The improvements will reduce the impact of the stormwater reaching and overwhelming the roadway, particularly the intersection at 107th Avenue and Union Hills Drive. The improvements will consist of channel improvements, box culverts, storm drains, laterals and catch basins that are an extension of the overall drainage system.

Budget by Fiscal Year

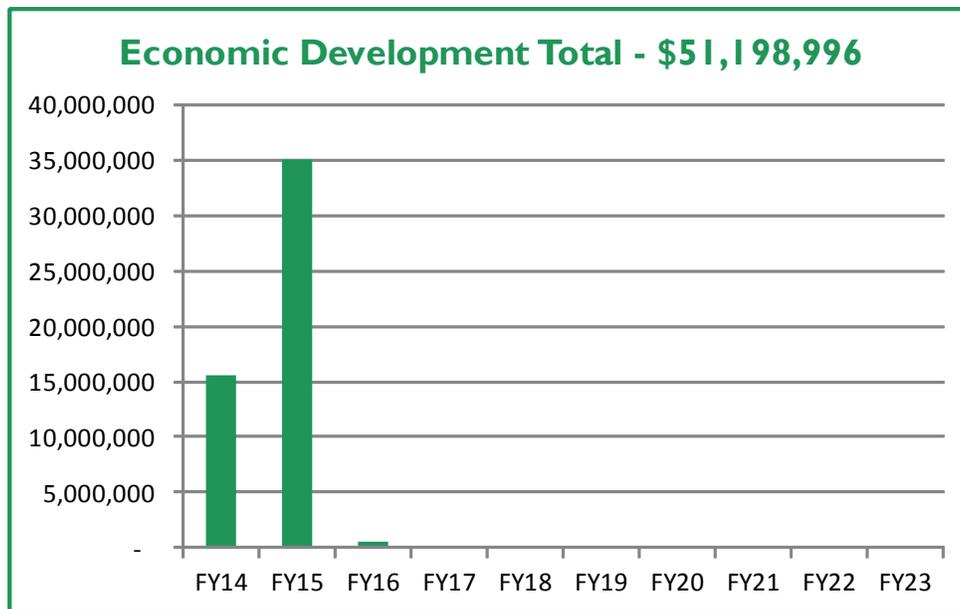
Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	GO Bonds 2010	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Land	Proposed GO Bonds	Base	\$0	\$0	\$400,000	\$0	\$0	\$0	\$400,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$1,605,913	\$0	\$0	\$1,605,913
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$6,000	\$24,000	\$0	\$0	\$30,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$2,500	\$16,059	\$0	\$0	\$18,559
Total Budget			\$250,000	\$0	\$658,500	\$1,645,972	\$0	\$0	\$2,554,472

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$240,000	\$1,200,000	\$1,440,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$240,000	\$1,200,000	\$1,440,000

Economic Development

Economic development is one of the City Council’s six policy goals. Economic development projects in the capital plan are meant to further the Economic Development Department’s mission “to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.” Key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. FY 2014 projects include a business incubator for bio-medical start-ups, establishment of a branch campus in Peoria by Trine University, construction of the infrastructure backbone for the Vistancia Commercial Core, and final design of the P83 Entertainment District enhancements.



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
1000 - General	\$589,038	\$0	\$0	\$0	\$0	\$0	\$589,038
1210 - Half Cent Sales Tax	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
1900 - Economic Development	\$1,993,571	\$31,275,000	\$500,000	\$0	\$0	\$0	\$33,768,571
2050 - Water	\$693,073	\$0	\$0	\$0	\$0	\$0	\$693,073
2400 - Wastewater	\$393,832	\$0	\$0	\$0	\$0	\$0	\$393,832
4150 - Capital Projects	\$0	\$2,783,581	\$0	\$0	\$0	\$0	\$2,783,581
4251 - Proposed GO Bonds	\$2,986,500	\$0	\$0	\$0	\$0	\$0	\$2,986,500
4550 - County Transportation Tax	\$3,006,887	\$1,064,419	\$0	\$0	\$0	\$0	\$4,071,306
7002 - Streets Dev Zone 2	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$2,400,000
7010 - Transportation Sales Tax	\$3,213,095	\$0	\$0	\$0	\$0	\$0	\$3,213,095
Total - Economic Development	\$15,575,996	\$35,123,000	\$500,000	\$0	\$0	\$0	\$51,198,996

Economic Development

BioScience Incubator

Project Number: ED00010

Council District: Ironwood

Project Location: Plaza Del Rio

As part of the adopted EDIS, this project implements the Business Incubator Initiative. The purpose of the incubator is to provide space and services that bio-medical start-up businesses need, including financial support, equipment and supplies, and administrative support, to encourage start-up companies to locate and grow in Peoria. This project will be city-led and funded through a non-profit partner to manage the medical device/bioscience incubator.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	County Transportation T	Carryover	\$885,050	\$0	\$0	\$0	\$0	\$0	\$885,050
Other	Economic Development	Base	\$718,571	\$0	\$0	\$0	\$0	\$0	\$718,571
Total Budget			\$1,603,621	\$0	\$0	\$0	\$0	\$0	\$1,603,621

Economic Development Opportunity Fund

Project Number: ED00007

Council District: Various

Project Location: Various

The purpose of this fund is to enable Economic Development Services to pursue the stated initiatives in the Economic Development Implementation Strategy. Funds from this account will be used to invest in development projects related to business attraction activities, university recruitment, health care recruitment, and the development of the city’s targeted investment zones. The primary uses of the fund will be to a) fill gaps in private development project financing that make the project improbable without public support to fill those financing gaps, and b) create opportunities for private development to occur.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	County Transportation T	Carryover	\$1,091,337	\$0	\$0	\$0	\$0	\$0	\$1,091,337
Total Budget			\$1,091,337	\$0	\$0	\$0	\$0	\$0	\$1,091,337

Economic Development

Genome Identification Corp

Project Number: ED00012

Council District:

Project Location: TBD

Genome Identification Group (GID), previously Casework Genetics, is a start-up forensic DNA company that owns intellectual property that significantly advances the field of forensic DNA analysis. GID has validated and prepared this technology for commercialization and plans to absorb vacant space in the city to build a laboratory and conduct its analyses. Providing GID meets certain obligations as outlined in the Economic Development Agreement (EDA), the city agrees to provide a pre-performance package that will be structured as a three-year 0 percent forgivable loan equal to \$300,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	Half Cent Sales Tax	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Land Assembly Opportunity Fund

Project Number: ED00003

Council District: Various

Project Location: Citywide

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the University Recruitment, Healthcare and Strategic Land Assembly initiatives and is consistent with the Old Town Peoria Revitalization Plan. This EDIS initiative seeks to strategically obtain or facilitate control of critical business development parcels to provide site-controlled parcels for development in the following areas: the Loop 303 corridor, Old Town redevelopment, and key parcels along the Loop 101 frontage. This project involves opportunity-based land acquisition activities throughout the city, including voluntary acquisitions in fee, by option, or other arrangement to establish site control for the purpose of disposition to, or joint venture with, a developer for redevelopment purposes. Each land acquisition will comport with a pre-established redevelopment strategy to ensure a larger exit strategy is known and accepted.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Proposed GO Bonds	Carryover	\$2,986,500	\$0	\$0	\$0	\$0	\$0	\$2,986,500
Total Budget			\$2,986,500	\$0	\$0	\$0	\$0	\$0	\$2,986,500

Economic Development

Maxwell Technologies

Project Number: ED00008

Council District: Ironwood

Project Location: Thunderbird west of 101

In December 2010, the Peoria City Council adopted the Economic Development Incentive and Investment Policy to target business attraction activities to incentivize economic development and establish export base industries in the city of Peoria. As part of the city's business attraction activity, Peoria was awarded the Maxwell Technology expansion project, adding 150 technology related jobs and absorbing 120,000 sq.ft. of vacant shell space.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	Economic Development	Base	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000
Total Budget			\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000

Mixed Use Redevelopment (MURP) Parking Structure

Project Number: ED00014

Council District: Willow

Project Location: 83rd Avenue South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the P83 Entertainment District within the Investment Zones initiative and involves implementing the Urban Design Plan with respect to a mixed-use development in the 17-acre parking lot west of the Sports Complex.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Economic Development	Base	\$0	\$30,000,000	\$0	\$0	\$0	\$0	\$30,000,000
Total Budget			\$0	\$30,000,000	\$0	\$0	\$0	\$0	\$30,000,000

Economic Development

Old Town Commercial Rehabilitation

Project Number: ED00006

Council District: Acacia

Project Location: Targeted areas in Old Town Peoria

As part of the adopted Economic Development Implementation Strategy (EDIS), this project is intended to address initiatives related to both University Recruitment and the Old Town Investment Zones. This program involves the design and construction of building façade and parking area improvements to privately owned businesses within the Old Town Target Area. Improvements will be funded as a 100% City grant and will be protected through a 20-year easement to the city. A pivotal component of attracting a private college or university to the Old Town area (Peoria Place development) is by improving and enhancing the physical appearance of the overall area. Phase I (FY11) of the program included Pre-construction services for Wagoner I & II Plazas. Phase I completed construction of those approved improvements for Wagoner I Plaza. Phase II of the program (FY12) will include the construction of the improvements for Wagoner II Plaza.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	County Transportation T	Carryover	\$30,500	\$0	\$0	\$0	\$0	\$0	\$30,500
Construction	General	Carryover	\$93,438	\$0	\$0	\$0	\$0	\$0	\$93,438
Total Budget			\$123,938	\$0	\$0	\$0	\$0	\$0	\$123,938

P83 Entertainment District Improvements

Project Number: ED00002

Council District: Willow

Project Location: 83rd Avenue South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the Entertainment District target area within the Investment Zones Initiatives and involves the revitalization of Peoria's Entertainment District consistent with the Peoria Sports Complex Area Urban Design Plan (adopted by council in July 2010). Phase I of this project involved the completion of a concept design package, including identity creation concepts, all way-finding signage designs and placements, and pedestrian connectivity improvement concepts. The carryover from FY13 is to complete a design concept report, which is now underway. The next step will be final design, right-of-way acquisition, and construction of entry monument signs, way-finding signage, a raised landscape median, pedestrian crossing(s) of 83rd Avenue, and streetscape enhancements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	General	Carryover	\$495,600	\$0	\$0	\$0	\$0	\$0	\$495,600
Construction	County Transportation T	Base	\$0	\$1,064,419	\$0	\$0	\$0	\$0	\$1,064,419
Construction	Capital Projects	Base	\$0	\$2,783,581	\$0	\$0	\$0	\$0	\$2,783,581
Total Budget			\$495,600	\$3,848,000	\$0	\$0	\$0	\$0	\$4,343,600

Economic Development

Trine University

Project Number: ED00013

Council District: Palo Verde

Project Location: Thunderbird Road & 101

As part of the adopted Economic Development Implementation Strategy (EDIS), this project implements the university recruitment initiative. University recruitment is a key initiative because it addresses the desire of high technology companies to have a ready and capable workforce and it results in a development partner for the city.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	County Transportation T	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Other	Economic Development	Base	\$775,000	\$775,000	\$0	\$0	\$0	\$0	\$1,550,000
Total Budget			\$1,775,000	\$775,000	\$0	\$0	\$0	\$0	\$2,550,000

Vistancia Commercial Core Backbone Infrastructure

Project Number: ED00009

Council District: Mesquite

Project Location: Northern Peoria - Vistancia Commercial Core

The Council approved Economic Development Implementation Strategy (EDIS) has identified several investment zones for targeted business attraction activities. One of them is the Vistancia Commercial Core in northern Peoria. This area – 500 acres of privately held land adjacent to the Vistancia master planned community – has been designated a GPEC Mega site and was the host of a site selection tour in January 2012. Because the area offers pristine developable land with great transportation access and redundant fiber infrastructure, it is a primary target for business attraction of corporate campuses, health care, higher education, and advanced business services. The CIP project for this site is to build out El Mirage Road to Lone Mountain Parkway, with associated infrastructure, in order to create a backbone through the site that is directly accessible to the Loop 303.

Budget by Fiscal Year

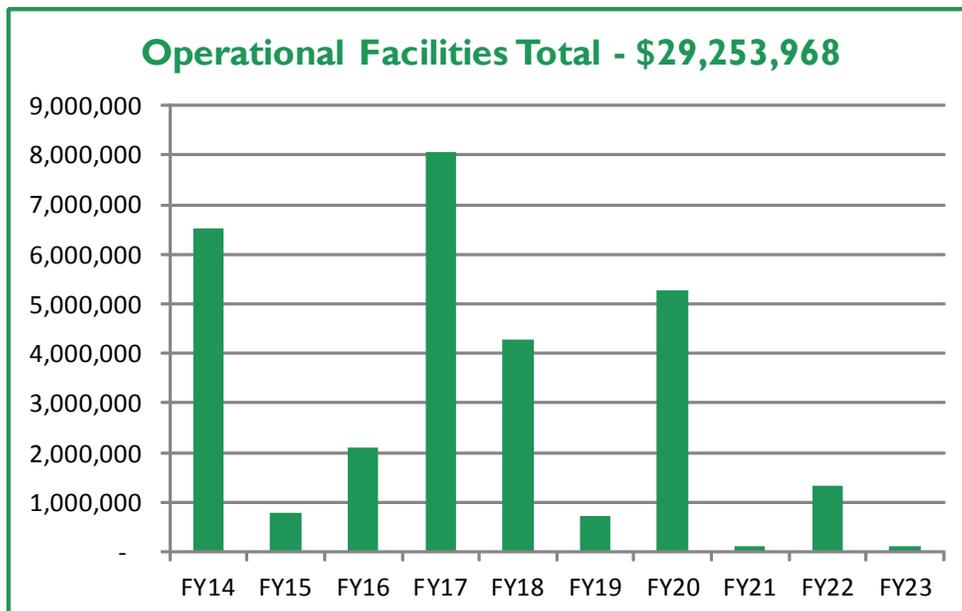
Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Transportation Sales Tax	Base	\$230,000	\$0	\$0	\$0	\$0	\$0	\$230,000
Construction	Wastewater	Base	\$393,832	\$0	\$0	\$0	\$0	\$0	\$393,832
Construction	Water	Base	\$693,073	\$0	\$0	\$0	\$0	\$0	\$693,073
Construction	Transportation Sales Tax	Base	\$2,983,095	\$0	\$0	\$0	\$0	\$0	\$2,983,095
Construction	Streets Dev Zone 2	Base	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$2,400,000
Total Budget			\$6,700,000	\$0	\$0	\$0	\$0	\$0	\$6,700,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
	\$0	\$0	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,600,000
Total Operating Impacts	\$0	\$0	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,600,000

Operational Facilities

Operational facilities are the “bricks and mortar” from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include an upgrade of the city's asset management system, improvements to the Council Chambers, safety upgrades to the Public Safety Administration Building, replacement of network infrastructure at locations around the city, a transit park-and-ride lot and transit center, and renovations to the Council Chambers and the Main Library.



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
1000 - General	\$1,037,860	\$111,100	\$152,510	\$0	\$0	\$0	\$1,301,470
2050 - Water	\$284,341	\$0	\$30,300	\$0	\$0	\$0	\$314,641
2161 - Water Expansion	\$196,233	\$0	\$0	\$0	\$0	\$0	\$196,233
2400 - Wastewater	\$174,780	\$0	\$7,575	\$0	\$0	\$0	\$182,355
2510 - Wastewater Expansion	\$35,340	\$0	\$0	\$0	\$0	\$0	\$35,340
2590 - Commercial Solid Waste	\$0	\$0	\$74,740	\$0	\$0	\$0	\$74,740
2600 - Residential Solid Waste	\$0	\$0	\$268,155	\$0	\$0	\$0	\$268,155
3400 - IT Reserve	\$904,900	\$120,000	\$0	\$0	\$0	\$0	\$1,024,900
4150 - Capital Projects	\$103,579	\$0	\$0	\$0	\$0	\$0	\$103,579
4210 - GO Bonds 2007	\$41,266	\$0	\$0	\$0	\$0	\$0	\$41,266
4220 - GO Bonds 2009	\$305,865	\$0	\$0	\$0	\$0	\$0	\$305,865
4240 - GO Bonds 2010	\$145,823	\$0	\$0	\$0	\$0	\$0	\$145,823
4250 - GO Bonds 2012	\$164,730	\$0	\$0	\$0	\$0	\$0	\$164,730
4251 - Proposed GO Bonds	\$887,821	\$0	\$0	\$0	\$0	\$0	\$887,821
4550 - County Transportation Tax	\$524,080	\$405,219	\$405,219	\$850,102	\$0	\$0	\$2,184,620
4810 - Outside Sources	\$11,750	\$50,165	\$1,089,017	\$4,117,812	\$3,914,402	\$0	\$9,183,146
4970 - Proposed GO Bonds	\$0	\$101,000	\$0	\$3,101,000	\$352,500	\$7,529,660	\$11,084,160
7000 - Highway User	\$560,292	\$0	\$67,670	\$0	\$0	\$0	\$627,962
7001 - Streets Dev Zone 1	\$97,026	\$0	\$0	\$0	\$0	\$0	\$97,026
7002 - Streets Dev Zone 2	\$54,518	\$0	\$0	\$0	\$0	\$0	\$54,518
7010 - Transportation Sales Tax	\$732,161	\$0	\$0	\$0	\$0	\$0	\$732,161
7901 - Neighborhood Park Dev Zone 1	\$50,500	\$0	\$0	\$0	\$0	\$0	\$50,500
7920 - River Corridors & Trails Dev	\$66,980	\$0	\$0	\$0	\$0	\$0	\$66,980
7930 - Law Enforcement Dev	\$123,650	\$0	\$0	\$0	\$0	\$0	\$123,650
7935 - Fire & Emergency Svc Dev	\$2,327	\$0	\$0	\$0	\$0	\$0	\$2,327
Total - Operational Facilities	\$6,505,822	\$787,484	\$2,095,186	\$8,068,914	\$4,266,902	\$7,529,660	\$29,253,968

Operational Facilities

Arts Distribution 2014

Project Number: AT02014

Council District:

Project Location:

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program ... shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Arts	County Transportation T	Base	\$42,346	\$0	\$0	\$0	\$0	\$0	\$42,346
Arts	Water	Base	\$56,052	\$0	\$0	\$0	\$0	\$0	\$56,052
Arts	Water Expansion	Base	\$91,558	\$0	\$0	\$0	\$0	\$0	\$91,558
Arts	Wastewater	Base	\$19,127	\$0	\$0	\$0	\$0	\$0	\$19,127
Arts	Wastewater Expansion	Base	\$25,340	\$0	\$0	\$0	\$0	\$0	\$25,340
Arts	GO Bonds 2007	Base	\$12,669	\$0	\$0	\$0	\$0	\$0	\$12,669
Arts	GO Bonds 2009	Base	\$137,464	\$0	\$0	\$0	\$0	\$0	\$137,464
Arts	GO Bonds 2010	Base	\$49,450	\$0	\$0	\$0	\$0	\$0	\$49,450
Arts	General	Base	\$7,020	\$0	\$0	\$0	\$0	\$0	\$7,020
Arts	Proposed GO Bonds	Base	\$24,821	\$0	\$0	\$0	\$0	\$0	\$24,821
Arts	Fire & Emergency Svc D	Base	\$2,327	\$0	\$0	\$0	\$0	\$0	\$2,327
Arts	Highway User	Base	\$35,292	\$0	\$0	\$0	\$0	\$0	\$35,292
Arts	Streets Dev Zone 1	Base	\$19,259	\$0	\$0	\$0	\$0	\$0	\$19,259
Arts	Streets Dev Zone 2	Base	\$54,518	\$0	\$0	\$0	\$0	\$0	\$54,518
Arts	Transportation Sales Tax	Base	\$229,117	\$0	\$0	\$0	\$0	\$0	\$229,117
Arts	Neighborhood Park Dev	Base	\$13,500	\$0	\$0	\$0	\$0	\$0	\$13,500
Arts	River Corridors & Trails	Base	\$4,714	\$0	\$0	\$0	\$0	\$0	\$4,714
Arts	Law Enforcement Dev	Base	\$56,270	\$0	\$0	\$0	\$0	\$0	\$56,270
Arts	GO Bonds 2012	Base	\$752	\$0	\$0	\$0	\$0	\$0	\$752
Total Budget			\$881,596	\$0	\$0	\$0	\$0	\$0	\$881,596

Asphalt Replacement-MOC

Project Number: PW01199

Council District: Acacia

Project Location: Municipal Operation Center

This project provides for asphalt replacement at aprons and parking areas at the Municipal Operations Complex (MOC) to support heavy equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$2,500	\$0	\$2,500
Total Budget			\$0	\$0	\$0	\$0	\$252,500	\$0	\$252,500

Operational Facilities

Asset Management System Upgrade

Project Number: IT00004

Council District: Various

Project Location: City Hall Campus

This project will upgrade the city’s existing asset management/work order system (Hansen).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	GO Bonds 2012	Carryover	\$162,536	\$0	\$0	\$0	\$0	\$0	\$162,536
Total Budget			\$162,536	\$0	\$0	\$0	\$0	\$0	\$162,536

Chargeback Distribution 2014

Project Number: CB02014

Council District:

Project Location:

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Chargebacks	GO Bonds 2012	Base	\$1,442	\$0	\$0	\$0	\$0	\$0	\$1,442
Chargebacks	Water	Base	\$119,590	\$0	\$0	\$0	\$0	\$0	\$119,590
Chargebacks	Water Expansion	Base	\$104,675	\$0	\$0	\$0	\$0	\$0	\$104,675
Chargebacks	Wastewater	Base	\$46,900	\$0	\$0	\$0	\$0	\$0	\$46,900
Chargebacks	Wastewater Expansion	Base	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Chargebacks	Capital Projects	Base	\$73,579	\$0	\$0	\$0	\$0	\$0	\$73,579
Chargebacks	GO Bonds 2007	Base	\$28,597	\$0	\$0	\$0	\$0	\$0	\$28,597
Chargebacks	General	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Chargebacks	GO Bonds 2010	Base	\$96,373	\$0	\$0	\$0	\$0	\$0	\$96,373
Chargebacks	Law Enforcement Dev	Base	\$67,380	\$0	\$0	\$0	\$0	\$0	\$67,380
Chargebacks	Proposed GO Bonds	Base	\$41,000	\$0	\$0	\$0	\$0	\$0	\$41,000
Chargebacks	County Transportation T	Base	\$76,515	\$0	\$0	\$0	\$0	\$0	\$76,515
Chargebacks	Highway User	Base	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Chargebacks	Streets Dev Zone 1	Base	\$77,767	\$0	\$0	\$0	\$0	\$0	\$77,767
Chargebacks	Transportation Sales Tax	Base	\$503,044	\$0	\$0	\$0	\$0	\$0	\$503,044
Chargebacks	Neighborhood Park Dev	Base	\$37,000	\$0	\$0	\$0	\$0	\$0	\$37,000
Chargebacks	River Corridors & Trails	Base	\$12,266	\$0	\$0	\$0	\$0	\$0	\$12,266
Chargebacks	GO Bonds 2009	Base	\$168,401	\$0	\$0	\$0	\$0	\$0	\$168,401
Total Budget			\$1,519,529	\$0	\$0	\$0	\$0	\$0	\$1,519,529

Operational Facilities

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995

Council District: Various

Project Location: Various locations

This project will repair asphalt and concrete deterioration, apply rubber seal overlay (TRMSS), and restripe city park parking lots commensurate with the findings of a pavement maintenance assessment report completed by the Public Works pavement management staff. This assessment will be updated every other year with work being done in the off years to establish an ongoing three to six-year cycle of treatments for all parks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Proposed GO Bonds	Base	\$0	\$100,000	\$0	\$100,000	\$0	\$300,000	\$500,000
Arts	Proposed GO Bonds	Base	\$0	\$1,000	\$0	\$1,000	\$0	\$3,000	\$5,000
Total Budget			\$0	\$101,000	\$0	\$101,000	\$0	\$303,000	\$505,000

Citywide Security Program

Project Number: PW00506

Council District: Various

Project Location: Citywide

This project addresses security issues under the guidance of the Citywide Security Committee. One of the issues which has been identified by the Committee includes replacement of existing cameras and support equipment that includes network video recorders, switches, pan and tilt mechanisms, and servers that are at the end of their useful life. The average useful life of this equipment is eight years. Therefore this project will allow for all security related equipment to be replaced every eight years. Our current security camera inventory consists of 382 cameras located at Municipal Office Complex buildings and Public Safety facilities. In FY14 we will be replacing 44 cameras at an average cost of \$1,320 per unit. In addition to cameras, \$10,000 is requested for replacement of system support equipment. Two non-camera system elements are included in the FY14 request--a hardened door (\$3,000) and additional security fencing (\$12,000) for the Information Technology Building.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	General	Base	\$83,080	\$0	\$0	\$0	\$0	\$0	\$83,080
Total Budget			\$83,080	\$0	\$0	\$0	\$0	\$0	\$83,080

Operational Facilities

Community Works Program

Project Number: COP0001

Council District:

Project Location: Citywide

The City of Peoria Community Works Program provides an annual budget for projects that have a local benefit or that may arise during the fiscal year and are not identified in the city's Capital Improvement Program. Below is a list of projects planned for FY 2014.

COMMUNITY SERVICES DEPARTMENT PROJECTS:

- Hayes Park Small Playground with Shade and Surfacing (\$65,000)
- Varney Park Tot Lot Shade (\$15,000)
- Move Small Dog park at Parkridge Park (\$30,000)
- Rio Vista Skatepark Safety Enhancements and Repair (\$46,000)
- Shade Canopies at Centennial Pool (\$23,500)
- WestWing Picnic Shelters (\$20,000)
- Right Tree Right Place (\$56,750)
- 114th and Golden Ln Landscape (\$30,000)
- Drinking Fountain at Fletcher Heights Park North (\$7,500)
- Recycle and Trash Receptacles (\$55,000)
- Happy Valley Wall Painting (\$100,000)
- Ballfield Lighting (\$125,000)
- 99th Av and Jomax Rd Trail Connection (\$50,000)

ENGINEERING DEPARTMENT PROJECTS:

- Local Drainage - 112th Av & Lawrence Ln (\$35,000)
- Local Drainage - 7574 W. Cameron Dr (\$15,000)
- Local Drainage - Dove Valley Ranch Salter Dr (\$50,000)
- Quick Response Projects (\$134,680)
- Neighborhood Traffic Management Program (\$50,000)
- Pedestrian Safety, Bicycle Infrastructure, and Misc. Signing/Striping (\$75,000)
- 91st Av Decomposed Granite Trail (\$60,320)
- Peoria Av Sidewalk; New River Bridge to 99th Av (\$80,000)
- Park & Ride Sidewalk Access - Jefferson St & 83rd Dr (\$35,000)
- 73rd Av Curb & Gutter; Olive Av to Eva St (\$20,000)
- City of Peoria Entry Monuments & Raised Median Improvements (\$45,000)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	River Corridors & Trails	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Outside Sources	Base	\$11,750	\$0	\$0	\$0	\$0	\$0	\$11,750
Construction	General	Base	\$562,000	\$0	\$0	\$0	\$0	\$0	\$562,000
Construction	General	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$1,223,750	\$0	\$0	\$0	\$0	\$0	\$1,223,750

Operational Facilities

Council Chambers Lighting System

Project Number: PW10300

Council District: Acacia

Project Location: Municipal Office Complex

The first two phases of this project addressed accessibility issues and modifications to the staff areas of the building to provide more efficient use of the meeting space. This project will consist of LEDs that will reduce heat load and provide an enhanced lighting scenario for both staff and Channel 11 broadcast capabilities.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	General	Base	\$22,000	\$0	\$0	\$0	\$0	\$0	\$22,000
Total Budget			\$22,000	\$0	\$0	\$0	\$0	\$0	\$22,000

Interactive Voice Response System Replacement

Project Number: MS00002

Council District: Citywide

Project Location: City Hall

The Interactive Voice Response System is used to answer customer phone calls about their utility accounts. It provides account information, accepts payments, and processes certain types of service requests. The current system was installed in 1999 and is outdated. Newer technology has features like voice recognition and "screen pop" capability. The "screen pop" feature keeps the customer's account information with the telephone call as it is routed, and brings up the account instantly on screen if the call is transferred to a Customer Service Representative. This means the customer does not need to repeat their account information when they speak to the Customer Service Representative (CSR).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Wastewater	Carryover	\$108,753	\$0	\$0	\$0	\$0	\$0	\$108,753
Equipment	Water	Carryover	\$108,699	\$0	\$0	\$0	\$0	\$0	\$108,699
Equipment	General	Carryover	\$108,760	\$0	\$0	\$0	\$0	\$0	\$108,760
Total Budget			\$326,212	\$0	\$0	\$0	\$0	\$0	\$326,212

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Total Operating Impacts	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000

Operational Facilities

MOC Fuel Island

Project Number: PW00305

Council District: Acacia

Project Location: MOC

The current fuel island equipment, software and tanks are more than 20 years old. Therefore, some known repairs need to be made as well as other issues that may arise from the system assessment. Funding is being requested to assess the entire fuel system, including software, electrical, tanks, turbines, dispensers, etc. This project is divided into three phases: preliminary assessment, design, and construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	General	Base	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
Design	General	Base	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000
Construction	Wastewater	Base	\$0	\$0	\$7,500	\$0	\$0	\$0	\$7,500
Construction	Water	Base	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000
Construction	Highway User	Base	\$0	\$0	\$67,000	\$0	\$0	\$0	\$67,000
Construction	Residential Solid Waste	Base	\$0	\$0	\$265,500	\$0	\$0	\$0	\$265,500
Construction	Commercial Solid Waste	Base	\$0	\$0	\$74,000	\$0	\$0	\$0	\$74,000
Construction	General	Base	\$0	\$0	\$151,000	\$0	\$0	\$0	\$151,000
Arts	Wastewater	Base	\$0	\$0	\$75	\$0	\$0	\$0	\$75
Arts	Water	Base	\$0	\$0	\$300	\$0	\$0	\$0	\$300
Arts	Highway User	Base	\$0	\$0	\$670	\$0	\$0	\$0	\$670
Arts	Residential Solid Waste	Base	\$0	\$0	\$2,655	\$0	\$0	\$0	\$2,655
Arts	Commercial Solid Waste	Base	\$0	\$0	\$740	\$0	\$0	\$0	\$740
Arts	General	Base	\$0	\$1,100	\$1,510	\$0	\$0	\$0	\$2,610
Total Budget			\$35,000	\$111,100	\$600,950	\$0	\$0	\$0	\$747,050

MOC Washout Area Modifications

Project Number: PW00350

Council District: Acacia

Project Location: MOC

This project will make modifications to our existing truck washout area at the Municipal Operations Center. These modifications will include regrading the pad, installing new drainage channels, and providing drain protection from grit and debris.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	General	Base	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Total Budget			\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

Operational Facilities

Network Infrastructure Replacement - Beardsley WRF

Project Number: IT00011

Council District: Willow

Project Location: Beardsley Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Beardsley Treatment Facility will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$80,400	\$0	\$0	\$0	\$0	\$0	\$80,400
Total Budget			\$80,400	\$0	\$0	\$0	\$0	\$0	\$80,400

Network Infrastructure Replacement - Fire Stations

Project Number: IT00009

Council District: Various

Project Location: Fire Stations

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the fire stations will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$140,700	\$0	\$0	\$0	\$0	\$0	\$140,700
Total Budget			\$140,700	\$0	\$0	\$0	\$0	\$0	\$140,700

Operational Facilities

Network Infrastructure Replacement - Greenway WTF

Project Number: IT00010

Council District: Palo Verde

Project Location: Greenway Water Treatment Plant

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Greenway Water Treatment Plant will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$93,800	\$0	\$0	\$0	\$0	\$0	\$93,800
Total Budget			\$93,800	\$0	\$0	\$0	\$0	\$0	\$93,800

Network Infrastructure Replacement - Jomax WTF

Project Number: IT00012

Council District: Mesquite

Project Location: Jomax Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Jomax Water Treatment Facility will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Total Budget			\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000

Operational Facilities

Network Infrastructure Replacement - Lib & Council

Project Number: IT00022

Council District: Acacia

Project Location: Main Library & Council Chambers

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure equipment at the Main Library and Council Chambers will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Total Budget			\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

Network Infrastructure Replacement - Remote Access

Project Number: IT00032

Council District:

Project Location: Citywide

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment and systems would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Network infrastructure equipment allowing remote access to Citywide systems will require replacement in FY14.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operational Facilities

Network Infrastructure Replacement - Rio Vista

Project Number: IT00023

Council District: Ironwood

Project Location: Rio Vista Rec Center & Park

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure equipment at Rio Vista Recreation Center and Park will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Total Budget			\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

Network Infrastructure Replacement - Security

Project Number: IT00021

Council District: Acacia

Project Location: Technology Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Security network infrastructure, including firewalls, network monitoring, and network authentication throughout the city will require replacement in FY14, FY18, and FY23.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Operational Facilities

Network Infrastructure Replacement-Microwave WAN

Project Number: IT00026

Council District: Various

Project Location: Citywide

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Microwave WAN infrastructure equipment at various city locations will require replacement in FY15, FY18, and FY21.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Total Budget			\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000

Network Infrastructure Replacement-Pinnacle Peak

Project Number: IT00028

Council District: Mesquite

Project Location: Pinnacle Peak Public Safety Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Network infrastructure equipment at Pinnacle Peak Public Safety Facility will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	IT Reserve	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Budget			\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

Parking Lot/Structure Maint. for City Buildings

Project Number: PW11150

Council District: All

Project Location: Citywide

This project will address the need for multiple repairs and ongoing maintenance needed throughout parking areas in the city other than city parks. These repairs include structural, safety, and aesthetic elements. A comprehensive report was prepared to identify potential issues. This project implements the short, medium and long term recommendations of this report.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	General	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Total Budget			\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

Operational Facilities

Peoria Transit Center

Project Number: PW00325

Council District: Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Outside Sources	Base	\$0	\$50,165	\$0	\$0	\$0	\$0	\$50,165
Land	Outside Sources	Base	\$0	\$0	\$782,876	\$0	\$0	\$0	\$782,876
Design	Outside Sources	Base	\$0	\$0	\$156,575	\$0	\$0	\$0	\$156,575
Construction	Outside Sources	Base	\$0	\$0	\$0	\$1,559,505	\$0	\$0	\$1,559,505
Chargebacks	Outside Sources	Base	\$0	\$0	\$20,000	\$43,225	\$0	\$0	\$63,225
Total Budget			\$0	\$50,165	\$959,451	\$1,602,730	\$0	\$0	\$2,612,346

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$125,000	\$625,000	\$750,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$125,000	\$625,000	\$750,000

PSAB Security Enhancements

Project Number: PD00018

Council District: Acacia

Project Location: 83rd Avenue and Cinnabar/PSAB Building

The lobby of the Public Safety Administration Building needs to have substantial modifications to enhance the security of the building, as well as protect the employees who work the front desk. The enhancements include the repositioning of the front desk, the Records Conference Room, and the Station Officer area for a total of 2,800 square feet of remodeling. The plan calls for the front desk to be repositioned and have bullet-resistant glass installed to ensure the facility is secure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Capital Projects	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Design	Proposed GO Bonds	Base	\$152,000	\$0	\$0	\$0	\$0	\$0	\$152,000
Construction	Proposed GO Bonds	Base	\$670,000	\$0	\$0	\$0	\$0	\$0	\$670,000
Total Budget			\$852,000	\$0	\$0	\$0	\$0	\$0	\$852,000

Operational Facilities

Radio Infrastructure Replacements - RWC Upgrades

Project Number: IT00024

Council District: Various

Project Location: Citywide

The Regional Wireless Consortium (RWC) will be upgrading and replacing equipment and software to remain in compliance with FCC narrow banding requirements and to maintain system uptime and capacity requirements for the city's radio system. Peoria is required to fund its portion of these upgrades per the IGA that is in effect with the RWC.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	County Transportation T	Base	\$405,219	\$405,219	\$405,219	\$850,102	\$0	\$0	\$2,065,759
Total Budget			\$405,219	\$405,219	\$405,219	\$850,102	\$0	\$0	\$2,065,759

Radio Subscriber Replacements

Project Number: IT00018

Council District: Various

Project Location: Citywide

The Regional Wireless Consortium (RWC) will be upgrading equipment to remain in compliance with FCC narrow banding requirements and the city's subscriber radio units deployed citywide will require replacement in order to continue operation on the RWC network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Proposed GO Bonds	Base	\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$3,000,000
Total Budget			\$0	\$0	\$0	\$3,000,000	\$0	\$0	\$3,000,000

Renovate Council Chambers

Project Number: PW00510

Council District: Acacia

Project Location: Municipal Office Complex

The purpose of this project is to renovate and replace building systems in the City of Peoria Council Chambers. After 20+ years of continuous use improvements are anticipated to include: interior systems refurbish/replacement; exterior painting; mechanical system refurbish/replacement; lighting system upgrades for energy efficiency; and fire alarm system upgrades. This project does not include Channel 11 broadcast provisions, major audio visual equipment, or building re-roofing. Execution of the project may be combined with the renovation of the Main Library for greatest efficiency.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,280,000	\$1,280,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$53,820	\$53,820
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,800	\$12,800
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,346,620	\$1,346,620

Operational Facilities

Renovate Main Library

Project Number: PW00509

Council District: Acacia

Project Location: Municipal Office Complex

The purpose of this project is to renovate and replace building systems in the City of Peoria Main Library. After 20+ years of continuous use improvements are anticipated to include: interior systems refurbish/replacement; exterior painting; mechanical system refurbish/replacement; lighting system upgrades for energy efficiency, IT infrastructure; and fire alarm system upgrades.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$5,150,000	\$5,150,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,540	\$72,540
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$57,500	\$57,500
Total Budget			\$0	\$0	\$0	\$0	\$100,000	\$5,880,040	\$5,980,040

Transit Park and Ride Lot

Project Number: PW00335

Council District: Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a Park & Ride lot located in Peoria. Under this plan, the City of Peoria is responsible for the siting study. The Transit Park and Ride lot is envisioned as a 4-acre, 300-vehicle facility with an 80/20 mix of covered and non-covered parking spaces. The facility assumes minor adjacent offsite development, drainage basins, landscaping, signage, and security.

Budget by Fiscal Year

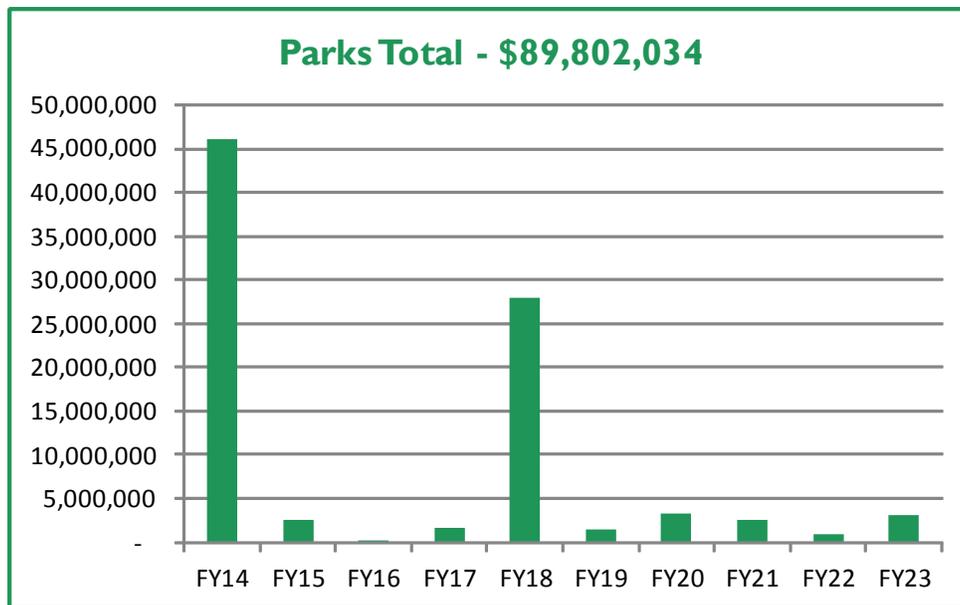
Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Outside Sources	Base	\$0	\$0	\$129,566	\$0	\$0	\$0	\$129,566
Land	Outside Sources	Base	\$0	\$0	\$0	\$2,138,675	\$0	\$0	\$2,138,675
Design	Outside Sources	Base	\$0	\$0	\$0	\$376,407	\$0	\$0	\$376,407
Construction	Outside Sources	Base	\$0	\$0	\$0	\$0	\$3,914,402	\$0	\$3,914,402
Total Budget			\$0	\$0	\$129,566	\$2,515,082	\$3,914,402	\$0	\$6,559,050

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000

Parks, Trails, Open Space, and Libraries

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista Community Park offers lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city’s ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. The city is undertaking a number of large projects in this category, evidenced by a substantial FY 2014 budget. These projects are in various stages of completion and include renovations to the team clubhouses and stadium at the Peoria Sports Complex, development of a new community park in southern Peoria, and construction of a new neighborhood park in the Camino a Lago subdivision.



Parks - Community

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
4240 - GO Bonds 2010	\$865,000	\$0	\$0	\$0	\$0	\$0	\$865,000
4550 - County Transportation Tax	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
4970 - Proposed GO Bonds	\$0	\$500,000	\$0	\$1,600,000	\$25,900,000	\$0	\$28,000,000
7910 - Citywide Park/Rec Facility Dev	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$2,000,000
<i>Total - Parks - Community</i>	\$2,865,000	\$500,000	\$0	\$1,600,000	\$27,900,000	\$0	\$32,865,000

Parks - Neighborhood

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
4970 - Proposed GO Bonds	\$0	\$0	\$0	\$0	\$0	\$3,609,500	\$3,609,500
7901 - Neighborhood Park Dev Zone 1	\$1,350,000	\$0	\$0	\$0	\$0	\$293,500	\$1,643,500
7904 - Neighborhood Park Dev Zone 2	\$0	\$0	\$0	\$0	\$0	\$3,977,999	\$3,977,999
7905 - Neighborhood Park Dev Zone 3	\$0	\$0	\$0	\$0	\$0	\$3,407,499	\$3,407,499
<i>Total - Parks - Neighborhood</i>	\$1,350,000	\$0	\$0	\$0	\$0	\$11,288,498	\$12,638,498

Parks - Other

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
1000 - General	\$19,552	\$101,000	\$101,000	\$0	\$0	\$0	\$221,552
1210 - Half Cent Sales Tax	\$1,510,680	\$0	\$0	\$0	\$0	\$0	\$1,510,680
4232 - MDA Bonds 2012	\$33,996,103	\$0	\$0	\$0	\$0	\$0	\$33,996,103
4810 - Outside Sources	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000
7901 - Neighborhood Park Dev Zone 1	\$0	\$0	\$0	\$0	\$0	\$25,200	\$25,200
7904 - Neighborhood Park Dev Zone 2	\$0	\$0	\$0	\$0	\$0	\$25,200	\$25,200
7905 - Neighborhood Park Dev Zone 3	\$0	\$0	\$0	\$0	\$0	\$25,200	\$25,200
7915 - Open Space Dev	\$0	\$0	\$0	\$0	\$0	\$52,200	\$52,200
7920 - River Corridors & Trails Dev	\$0	\$0	\$0	\$0	\$0	\$52,200	\$52,200
Total - Parks - Other	\$35,526,335	\$201,000	\$201,000	\$0	\$0	\$180,000	\$36,108,335

Parks - Trails & Open Space

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
4210 - GO Bonds 2007	\$688,844	\$0	\$0	\$0	\$0	\$0	\$688,844
4240 - GO Bonds 2010	\$722,244	\$0	\$0	\$0	\$0	\$0	\$722,244
4250 - GO Bonds 2012	\$404,044	\$0	\$0	\$0	\$0	\$0	\$404,044
4251 - Proposed GO Bonds	\$2,126,466	\$0	\$0	\$0	\$0	\$0	\$2,126,466
4970 - Proposed GO Bonds	\$0	\$1,776,368	\$0	\$0	\$0	\$0	\$1,776,368
7915 - Open Space Dev	\$2,050,816	\$0	\$0	\$0	\$0	\$0	\$2,050,816
7920 - River Corridors & Trails Dev	\$421,419	\$0	\$0	\$0	\$0	\$0	\$421,419
Total - Parks - Trails & Open Space	\$6,413,833	\$1,776,368	\$0	\$0	\$0	\$0	\$8,190,201

Parks - Community

Community Park #3 (Phase I)

Project Number: CS00059

Council District: Mesquite

Project Location: BLM Land Adjacent to the Agua Fria River

This project is for the development of a third community park on the 160-acre BLM site adjacent to the Agua Fria River. Fifty percent of the land is situated within the Agua Fria River floodway and/or floodplain and is undevelopable. Sixty to 80 acres can be utilized for the construction of a community park, though portions of that area are known to have cultural resources and artifacts. Specific amenities for this park will be identified as part of the update of the ongoing parks master planning effort and a design concept report, but typical community park amenities include lighted sports fields and support amenities, playgrounds, splash pads, trails, picnicking areas, etc.

A recreation center and pool are ultimately envisioned for this community park, but will not be constructed with this phase due to funding constraints. The FY 2015 funding request is for the design concept report, while the requests for FY2017-18 are for design and construction of the Phase I improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Proposed GO Bonds	Base	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$1,600,000	\$0	\$0	\$1,600,000
Construction	Citywide Park/Rec Facil	Base	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$2,000,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$25,900,000	\$0	\$25,900,000
Total Budget			\$0	\$500,000	\$0	\$1,600,000	\$27,900,000	\$0	\$30,000,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$2,765,460	\$2,765,460
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$2,385,730	\$2,385,730
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$2,765,460	\$5,151,190

Parks - Community

Pioneer Community Park

Project Number: CS00034

Council District: Acacia

Project Location: 83rd Ave and Olive Ave

This project involves the design and development of the city's second Community Park located at the southeast corner of 83rd Avenue and Olive Avenue. The project is currently under construction. It is expected the park will be completed in the fall of 2013. The master plan included six baseball/softball fields with associated restrooms, concessions, spectator areas, parking, etc., four lighted and regulation size soccer fields, support facilities, a five-acre lake, dog park, picnic areas, splash park area, playgrounds, and community/historic gardens area, and infrastructure and landscaping for the site. The project includes construction of a maintenance facility and the purchase of park maintenance equipment. The park area plans to use reclaimed water from the adjacent Butler Water Reclamation facility for irrigation purposes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	County Transportation T	Carryover	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Construction	GO Bonds 2010	Carryover	\$865,000	\$0	\$0	\$0	\$0	\$0	\$865,000
Total Budget			\$2,865,000	\$0	\$0	\$0	\$0	\$0	\$2,865,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$113,332	\$113,332	\$113,332	\$113,332	\$113,332	\$566,660	\$1,133,320
Personal OPS	\$439,760	\$439,760	\$439,760	\$439,760	\$439,760	\$2,198,800	\$4,397,600
Non-Pers OPS	\$477,146	\$477,146	\$477,146	\$477,146	\$477,146	\$2,385,730	\$4,771,460
Total Operating Impacts	\$113,332	\$113,332	\$113,332	\$113,332	\$113,332	\$566,660	\$10,302,380

Parks - Neighborhood

99th & Olive Avenue Park

Project Number: CS00151

Council District: Pine

Project Location: 99th and Olive

This is a request for a neighborhood park at the south side of Olive in the vicinity of 99th Avenue. This park is 8-15 acres and park improvements will include land acquisition, design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$82,000	\$82,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$27,500	\$27,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,609,500	\$3,609,500

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$96,000	\$96,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$76,000	\$76,000
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$28,500	\$28,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$96,000	\$200,500

Aloravita North Neighborhood Park

Project Number: CS00155

Council District: Mesquite

Project Location: North of Jomax Road, east of 75th Avenue

This project includes land acquisition, design and construction of an 8-acre neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$41,000	\$41,000
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$293,500	\$293,500

Parks - Neighborhood

Aloravita South Neighborhood Park

Project Number: CS00130

Council District: Mesquite

Project Location: Patriot American - Northern Peoria

This project is 11 acres and includes land acquisition, design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$825,000	\$825,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$81,999	\$81,999
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$27,500	\$27,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,684,499	\$3,684,499

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$38,000	\$38,000
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$28,500	\$28,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$48,000	\$114,500

Camino a Lago Park

Project Number: CS00054

Council District: Ironwood

Project Location: 98th Ave & Lake Pleasant Parkway

This project is for the basic park development, approximately six acres, in the Camino a Lago area, located directly north of the Sunrise Mountain Library. Park improvements will include design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Neighborhood Park Dev	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Construction	Neighborhood Park Dev	Base	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
Total Budget			\$1,350,000	\$0	\$0	\$0	\$0	\$0	\$1,350,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$33,500	\$33,500	\$33,500	\$33,500	\$167,500	\$301,500
Non-Pers OPS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Total Operating Impacts	\$0	\$33,500	\$33,500	\$33,500	\$33,500	\$167,500	\$436,500

Parks - Neighborhood

Camino a Lago Park #2 (The Meadows)

Project Number: CS00086

Council District: Ironwood

Project Location: Northern Camino a Lago Area (south of Pinnacle Peak Rd.)

This project involves development of a neighborhood park in the North section of the proposed Camino a Lago site (now identified as The Meadows). This project includes land acquisition, design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$41,000	\$41,000
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$293,500	\$293,500

Vistancia Park #3 (White Peak)

Project Number: CS00135

Council District: Mesquite

Project Location: North Vistancia

This park will be the third neighborhood park in the Vistancia development. This park is 10 acres and park improvements will include land acquisition, design and construction of a neighborhood park in the Vistancia north development. Amenities will include: playground, picnic shelters, restroom, parking lot, turf area, hard court surfacing. Etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$2,300,000	\$2,300,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$81,999	\$81,999
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$25,500	\$25,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,407,499	\$3,407,499

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$144,000	\$144,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$66,000	\$66,000
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$28,500	\$28,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$144,000	\$238,500

Parks - Other

Community Center Building Addition

Project Number: CS00070

Council District: Acacia

Project Location: 83rd Ave & Washington

This major renovation and expansion project, completed in early 2013, added 12,000 square feet of program space to the existing 14,000 square foot Community Center in Old Town Peoria. The project re-used portions of the existing building structure as part of its overall pursuit of the USGBC's LEED Silver certification. Construction commenced in October 2011 and occurred in two distinct phases, allowing for continuous building operations during construction. Building equipment and furnishings were replaced through purchases by the Community Action Program (C.A.P.), re-use of existing Peoria inventory, and through new procurements. The project also remedied a non-compliant sewer connection at the adjacent historic school buildings discovered during the first phase of construction. The carryover request is for final equipment purchases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	General	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Total Budget			\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$59,550	\$59,550	\$59,550	\$59,550	\$59,550	\$297,750	\$595,500
Total Operating Impacts	\$59,550	\$59,550	\$59,550	\$59,550	\$59,550	\$297,750	\$595,500

Peoria Parks, Trails, and Open Space Master Plan

Project Number: CS00067

Council District: Citywide

Project Location: Citywide

This project is for an update to the comprehensive Parks, Recreation, Open Space and Trails Master Plan (PROST) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails. This process is now underway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$0	\$52,200	\$52,200
Study	Open Space Dev	Base	\$0	\$0	\$0	\$0	\$0	\$52,200	\$52,200
Study	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$25,200	\$25,200
Study	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$25,200	\$25,200
Study	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$25,200	\$25,200
Total Budget			\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000

Parks - Other

Sports Complex Improvements

Project Number: CS00022

Council District: Willow

Project Location: Sports Complex

This project is for improvements to the Peoria Sports Complex per the terms of new lease agreement with the San Diego Padres and Seattle Mariners. Planned improvements include renovations to the two clubhouses and to the stadium itself. The City of Peoria is financing most of the improvements, but expects to be partially reimbursed by the Arizona Sports and Tourism Authority (AZSTA) at a later date. Construction is expected to begin after Spring Training 2014 and be completed by Spring Training 2015.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	MDA Bonds 2012	Carryover	\$33,827,788	\$0	\$0	\$0	\$0	\$0	\$33,827,788
Construction	General	Carryover	\$528	\$0	\$0	\$0	\$0	\$0	\$528
Construction	General	Carryover	\$9,024	\$0	\$0	\$0	\$0	\$0	\$9,024
Chargebacks	MDA Bonds 2012	Carryover	\$168,315	\$0	\$0	\$0	\$0	\$0	\$168,315
Arts	Half Cent Sales Tax	Carryover	\$340,680	\$0	\$0	\$0	\$0	\$0	\$340,680
Total Budget			\$34,346,335	\$0	\$0	\$0	\$0	\$0	\$34,346,335

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$25,000	\$25,000	\$78,700	\$25,000	\$325,000	\$478,700
Total Operating Impacts	\$0	\$25,000	\$25,000	\$78,700	\$25,000	\$325,000	\$478,700

Sports Complex Lighting Replacement

Project Number: CS00160

Council District: Willow

Project Location: Sports Complex

This is a request to upgrade the lighting system at the Sports Complex. This process will include utilizing existing poles and replacing them with new top mast and new energy efficient lighting. The number of fixtures will approximately be cut in half per field.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Half Cent Sales Tax	Base	\$1,170,000	\$0	\$0	\$0	\$0	\$0	\$1,170,000
Total Budget			\$1,170,000	\$0	\$0	\$0	\$0	\$0	\$1,170,000

Parks - Other

Water Slide Replacement at City Pools

Project Number: CS00157

Council District:

Project Location: Sunrise and Centennial Pools

This project will replace water slides at Centennial and Sunrise pools. This request allows aging amenities to be replaced. The pools are used by city aquatic programs and Peoria Unified School District swim teams and physical education classes. This request allows for the continued safety of this equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Outside Sources	Base	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000
Equipment	General	Base	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000
Arts	General	Base	\$0	\$1,000	\$1,000	\$0	\$0	\$0	\$2,000
Total Budget			\$0	\$201,000	\$201,000	\$0	\$0	\$0	\$402,000

Parks - Trails & Open Space

83rd Avenue and Village Parkway Trail/Trailhead

Project Number: CS00156

Council District: Willow

Project Location: 83rd Avenue and Village Parkway

This will involve land acquisition, design and construction of a trailhead and a path connection to the New River Trail. Improvements will be done in phases. The first phase is to acquire the parcel and build the path connection. A future phase will include parking lot, restroom, drinking fountain and landscaping.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	GO Bonds 2007	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Design	GO Bonds 2007	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000

99th Ave and Olive Trailhead

Project Number: CS00088

Council District: Pine

Project Location: 99th Avenue and Olive Avenue

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a restroom, drinking fountain, and resting areas. Since this is also near an equestrian area in our community, facilities will also include services that accommodate those wishing to access the trail on horseback. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. Site remediation may be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Proposed GO Bonds	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Construction	Proposed GO Bonds	Base	\$0	\$1,295,000	\$0	\$0	\$0	\$0	\$1,295,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$41,000	\$0	\$0	\$0	\$0	\$41,000
Arts	Proposed GO Bonds	Base	\$0	\$12,950	\$0	\$0	\$0	\$0	\$12,950
Total Budget			\$250,000	\$1,348,950	\$0	\$0	\$0	\$0	\$1,598,950

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$15,000	\$15,000	\$15,000	\$75,000	\$120,000
Total Operating Impacts	\$0	\$0	\$15,000	\$15,000	\$15,000	\$75,000	\$120,000

Parks - Trails & Open Space

New River Trail - BLM

Project Number: EN00371

Council District: Willow

Project Location: New River - Fletcher Hts 1A to River Stone Estates

This project provides for the acquisition of ROW from the BLM, purchase of two five acre parcels, environmental investigation and clean-up, design, construction and construction administration of a temporary concrete trail extending from Fletcher Hts 1A to River Stone Estates. The concrete trail will follow the alignment of the west bank of the New River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	GO Bonds 2012	Carryover	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Land	GO Bonds 2012	Carryover	\$81,356	\$0	\$0	\$0	\$0	\$0	\$81,356
Construction	GO Bonds 2012	Carryover	\$187,800	\$0	\$0	\$0	\$0	\$0	\$187,800
Total Budget			\$379,156	\$0	\$0	\$0	\$0	\$0	\$379,156

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$1,600	\$1,600	\$1,600	\$1,600	\$8,000	\$14,400
Total Operating Impacts	\$0	\$1,600	\$1,600	\$1,600	\$1,600	\$8,000	\$14,400

New River Trail - Northern to Olive Avenue

Project Number: CS00125

Council District: Pine

Project Location: 99th Avenue and Northern Avenue

This project includes the development of a multi-use pathway between Northern Avenue and Olive Avenue along the west bank of New River and also an at grade crossing at Northern Avenue connecting to the City of Glendale's trail system. The project involves the construction of landscaping, guard rail where required, a 12-foot wide path and an at grade crossing. The majority of the funding is from a federal government air quality program administered by ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	GO Bonds 2010	Carryover	\$16,187	\$0	\$0	\$0	\$0	\$0	\$16,187
Construction	River Corridors & Trails	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	GO Bonds 2012	Carryover	\$24,888	\$0	\$0	\$0	\$0	\$0	\$24,888
Construction	GO Bonds 2010	Carryover	\$304,057	\$0	\$0	\$0	\$0	\$0	\$304,057
Total Budget			\$420,132	\$0	\$0	\$0	\$0	\$0	\$420,132

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Total Operating Impacts	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000

Parks - Trails & Open Space

New River Trail - Williams Rd to Happy Valley Rd

Project Number: CS00128

Council District: Mesquite

Project Location: East side of New River between Pinnacle Peak and Happy Valley Road

This project is for the construction of low water crossing of New River near the Williams Road alignment to connect to the City of Glendale's New River Trail path between Williams Road and Pinnacle Peak Road and to complete several missing gaps between Pinnacle Peak Road and Happy Valley Road. Once the path is on the east side of the river at Williams Road, it would be located in the City of Glendale north to Pinnacle Peak Road. North of Pinnacle Peak Road is within Peoria's jurisdiction, and the New River Trail will continue one more mile and connect several existing path segments between Pinnacle Peak Road and Happy Valley Road that have been constructed as development has occurred. This will close a 1.5-mile missing gap between Williams Road and the underpass at Happy Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Proposed GO Bonds	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	Proposed GO Bonds	Base	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$23,418	\$0	\$0	\$0	\$0	\$23,418
Arts	Proposed GO Bonds	Base	\$0	\$4,000	\$0	\$0	\$0	\$0	\$4,000
Total Budget			\$100,000	\$427,418	\$0	\$0	\$0	\$0	\$527,418

Open Space Preservation Program

Project Number: CS00089

Council District: Mesquite

Project Location: SR 74 to Dove Valley, Dove Valley to Jomax

In concert with Peoria's goal to "preserve our natural environment", and supporting policy directives in the city's General Plan, staff is creating a dynamic Open Space Preservation Program. The program identifies areas that merit special consideration and then outlines how the city can strategically assembly them over time into a meaningful network of connected and synergistic open spaces for a variety of users. For Fiscal Year 2014, staff are working to obtain matching grant funds to purchase State Land Department parcels that are determined to be suitable for conservations by the State Land Commissioner. The project funds are need to complete studies on the specific properties, including cultural surveys, along with the direct land acquisition and outreach for the overall program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Proposed GO Bonds	Carryover	\$235,832	\$0	\$0	\$0	\$0	\$0	\$235,832
Land	Open Space Dev	Carryover	\$1,630,816	\$0	\$0	\$0	\$0	\$0	\$1,630,816
Land	Proposed GO Bonds	Carryover	\$1,540,634	\$0	\$0	\$0	\$0	\$0	\$1,540,634
Land	Open Space Dev	Base	\$420,000	\$0	\$0	\$0	\$0	\$0	\$420,000
Total Budget			\$3,827,282	\$0	\$0	\$0	\$0	\$0	\$3,827,282

Parks - Trails & Open Space

Skunk Creek Trailhead @ 83rd Avenue

Project Number: CS00091

Council District: Willow

Project Location: 83rd Avenue & Skunk Creek

This project is for a use easement from the Flood Control District of Maricopa County at the southeast corner of 83rd Avenue and Skunk Creek for the development of a trailhead and rest area for users of the Skunk Creek/ACDC Trail. Design is complete and coordination continues with the District.

Budget by Fiscal Year

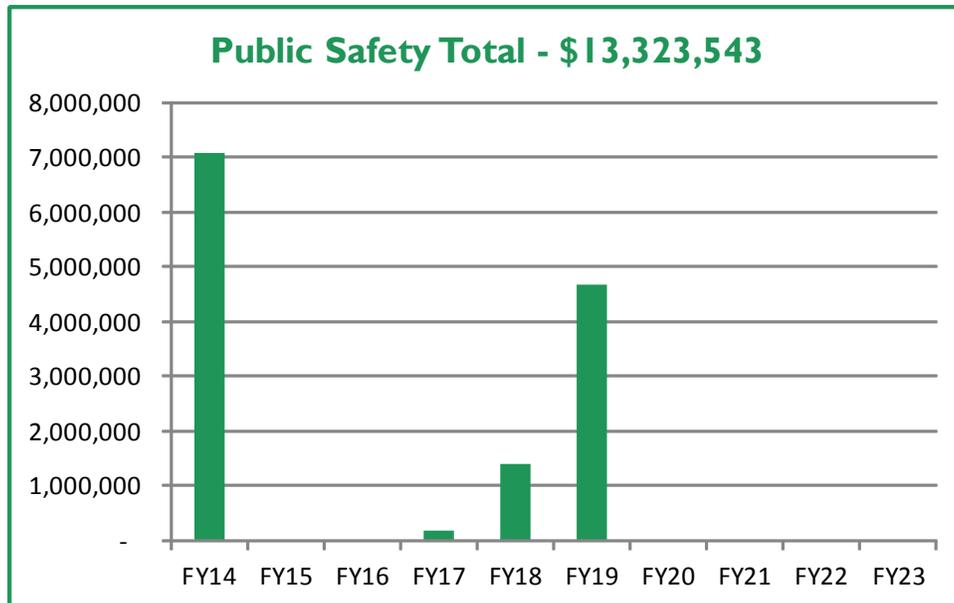
Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	River Corridors & Trails	Carryover	\$346,419	\$0	\$0	\$0	\$0	\$0	\$346,419
Construction	GO Bonds 2010	Carryover	\$102,000	\$0	\$0	\$0	\$0	\$0	\$102,000
Construction	GO Bonds 2007	Carryover	\$338,844	\$0	\$0	\$0	\$0	\$0	\$338,844
Construction	GO Bonds 2010	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$1,087,263	\$0	\$0	\$0	\$0	\$0	\$1,087,263

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	\$40,500
Total Operating Impacts	\$0	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	\$40,500

Public Safety

Peoria’s public safety functions include not only the Police and Fire departments, but also the City Attorney’s Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. In addition to the ongoing project to replace the Police Department’s computer-aided dispatch system, included in the 10-year program are an expansion of the Pinnacle Peak Public Safety Facility, acquisition of a facility for servicing fire apparatus, and construction of a new fire station in northern Peoria.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
4240 - GO Bonds 2010	\$992,385	\$0	\$0	\$0	\$0	\$0	\$992,385
4250 - GO Bonds 2012	\$50,250	\$0	\$0	\$0	\$0	\$0	\$50,250
7930 - Law Enforcement Dev	\$5,825,001	\$0	\$0	\$0	\$0	\$0	\$5,825,001
7935 - Fire & Emergency Svc Dev	\$232,673	\$0	\$0	\$166,500	\$1,382,477	\$4,674,257	\$6,455,907
Total - Public Safety	\$7,100,309	\$0	\$0	\$166,500	\$1,382,477	\$4,674,257	\$13,323,543

Public Safety

CAD Replacement

Project Number: PD00013

Council District: Acacia

Project Location: PSAB

Upgrade or replacement of the Computer Automated Dispatch (CAD), Mobile Digital Computers (MDC) and Records software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	GO Bonds 2010	Carryover	\$5,742	\$0	\$0	\$0	\$0	\$0	\$5,742
Equipment	GO Bonds 2010	Carryover	\$625,966	\$0	\$0	\$0	\$0	\$0	\$625,966
Total Budget			\$631,708	\$0	\$0	\$0	\$0	\$0	\$631,708

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$167,000	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,670,000
Total Operating Impacts	\$167,000	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,670,000

Fire Station #8

Project Number: FD00008

Council District: Mesquite

Project Location: TBD

This project provides funding to construct a fire station in the northwest section of the city. The facility would mirror our prototypical neighborhood fire station and be programmed at approximately 10,800 square feet. Total construction cost is estimated at \$6.006 million. This cost includes administrative fees, engineering and design, furniture, fixtures, and equipment. Land will need to be purchased by the city. Apparatus cost for one fire pumper is included as well as costs for one traffic signal. This building is priced to include a LEED silver certification level consistent with city sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$320,000	\$0	\$320,000
Equipment	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$500,000	\$80,000	\$580,000
Design	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$524,235	\$0	\$524,235
Construction	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$4,450,765	\$4,450,765
Chargebacks	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$33,000	\$98,985	\$131,985
Arts	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$5,242	\$44,507	\$49,749
Total Budget			\$0	\$0	\$0	\$0	\$1,382,477	\$4,674,257	\$6,056,734

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$5,428,000	\$5,428,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$5,428,000	\$6,228,000

Public Safety

Jomax Fire Station #7 Emergency Traffic Signal

Project Number: FD13101

Council District: Mesquite

Project Location: Jomax Rd. at 77th Ave. Alignment

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Avenue alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow. The project may entail a minor easement purchase for a signal arm on the south side of Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$10,000	\$0	\$0	\$10,000
Design	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$15,000	\$0	\$0	\$15,000
Construction	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$125,000	\$0	\$0	\$125,000
Chargebacks	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$15,000	\$0	\$0	\$15,000
Arts	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$1,500	\$0	\$0	\$1,500
Total Budget			\$0	\$0	\$0	\$166,500	\$0	\$0	\$166,500

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
	\$0	\$0	\$0	\$360	\$360	\$1,800	\$2,520
Total Operating Impacts	\$0	\$0	\$0	\$360	\$360	\$1,800	\$2,520

Pinnacle Peak Public Safety Facility Expansion

Project Number: PD00021

Council District: Mesquite

Project Location: Pinnacle Peak Public Safety

This project provides funding for additional space for the Police Department on the campus of the Pinnacle Peak Public Safety Facility. In 2008, the city completed the expansion of the site's parking facilities, which included masterplanning a building pad for a future flex office building fronting Lake Pleasant Parkway. The building is envisioned as an open office shell with restroom and office core allowing for a maximized density of office cubicles. The building will be home to police employees providing service to the northern reaches of the city. A deceleration lane and traffic signal are included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Law Enforcement Dev	Carryover	\$865,281	\$0	\$0	\$0	\$0	\$0	\$865,281
Equipment	Law Enforcement Dev	Base	\$198,052	\$0	\$0	\$0	\$0	\$0	\$198,052
Construction	Law Enforcement Dev	Base	\$4,761,668	\$0	\$0	\$0	\$0	\$0	\$4,761,668
Total Budget			\$5,825,001	\$0	\$0	\$0	\$0	\$0	\$5,825,001

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$109,200	\$109,200	\$109,200	\$109,200	\$546,000	\$982,800
Total Operating Impacts	\$0	\$109,200	\$109,200	\$109,200	\$109,200	\$546,000	\$982,800

Public Safety

Support Services Facility

Project Number: FD00101

Council District: Mesquite

Project Location: TBD

The project will entail the acquisition of and minor renovations to an existing high-bay service / warehouse facility to serve as the Peoria Fire Department Support Services Facility. The city recently completed the acquisition of an industrial building at the corner of 78th Avenue and Seldon Lane that with minor renovations can meet the program needs for high bay engine servicing, parts storage, shower/lockers, pandemic supplies storage, equipment and turn-out laundry/repair, SCBA compressor room ,and office facilities. Minor renovations may include building systems upgrades/updates, power and air distribution for special equipment, painting and interior office tenant improvements. IT infrastructure, access control, and CCTV upgrades are included.

Budget by Fiscal Year

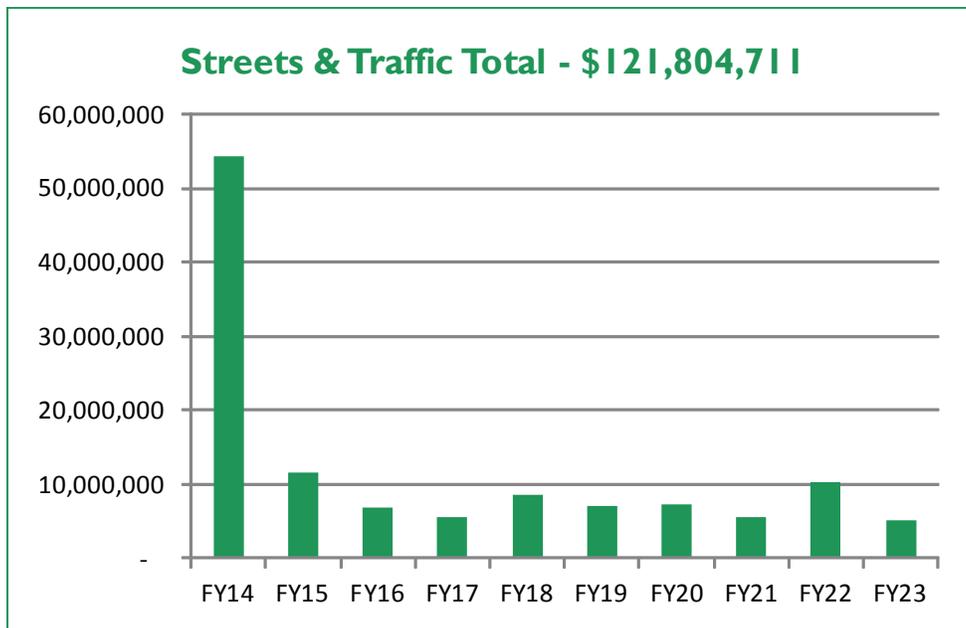
Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	GO Bonds 2010	Carryover	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Construction	Fire & Emergency Svc D	Carryover	\$232,673	\$0	\$0	\$0	\$0	\$0	\$232,673
Construction	GO Bonds 2012	Carryover	\$50,250	\$0	\$0	\$0	\$0	\$0	\$50,250
Construction	GO Bonds 2010	Carryover	\$235,677	\$0	\$0	\$0	\$0	\$0	\$235,677
Total Budget			\$643,600	\$0	\$0	\$0	\$0	\$0	\$643,600

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$300,000
Total Operating Impacts	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$300,000

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city’s 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city’s three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County’s half-cent transportation sales tax. Major projects in the plan include the Agua Fria Truck Road Reliever, reconstruction and expansion of Lake Pleasant Parkway from Westwing Parkway to the Loop 303, the widening of 91st Avenue and 103rd Avenue in southern Peoria, and intersection improvements along 75th Avenue at Cactus Road and Peoria Avenue.



Streets

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
1000 - General	\$0	\$0	\$0	\$0	\$0	\$234,000	\$234,000
4210 - GO Bonds 2007	\$828,057	\$0	\$0	\$0	\$0	\$0	\$828,057
4220 - GO Bonds 2009	\$13,846,452	\$0	\$0	\$0	\$0	\$0	\$13,846,452
4240 - GO Bonds 2010	\$2,872,149	\$0	\$0	\$0	\$0	\$0	\$2,872,149
4250 - GO Bonds 2012	\$0	\$396,040	\$0	\$0	\$0	\$0	\$396,040
4251 - Proposed GO Bonds	\$1,310,148	\$0	\$0	\$0	\$0	\$0	\$1,310,148
4550 - County Transportation Tax	\$2,234,670	\$0	\$0	\$0	\$0	\$0	\$2,234,670
4810 - Outside Sources	\$3,367,643	\$0	\$0	\$0	\$0	\$0	\$3,367,643
4970 - Proposed GO Bonds	\$0	\$228,960	\$0	\$631,250	\$0	\$1,988,439	\$2,848,649
7000 - Highway User	\$3,173,176	\$3,841,900	\$2,544,050	\$3,437,900	\$3,962,090	\$15,823,729	\$32,782,845
7001 - Streets Dev Zone 1	\$2,277,518	\$0	\$0	\$0	\$0	\$0	\$2,277,518
7002 - Streets Dev Zone 2	\$4,484,714	\$0	\$0	\$0	\$0	\$0	\$4,484,714
7010 - Transportation Sales Tax	\$18,034,339	\$6,109,200	\$3,227,000	\$227,000	\$3,492,550	\$12,197,550	\$43,287,639
Total - Streets	\$52,428,866	\$10,576,100	\$5,771,050	\$4,296,150	\$7,454,640	\$30,243,718	\$110,770,524

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
4810 - Outside Sources	\$76,816	\$0	\$206,772	\$482,345	\$0	\$0	\$765,933
7010 - Transportation Sales Tax	\$1,782,000	\$1,003,475	\$832,623	\$829,156	\$1,007,000	\$4,814,000	\$10,268,254
<i>Total - Traffic Control</i>	\$1,858,816	\$1,003,475	\$1,039,395	\$1,311,501	\$1,007,000	\$4,814,000	\$11,034,187

Streets

103rd Av; Northern Av to Olive Av -West 1/2 Street

Project Number: EN00422

Council District: Pine

Project Location: 103rd Av; Northern Av to Olive Av

This project provides for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Avenue, landfill clean-up, public involvement, design, ROW acquisition, materials testing, construction, construction administration, utility coordination, utility relocation, and undergrounding overhead facilities as needed, for the reconstruction and construction of the 103rd Avenue west 1/2 street improvements from Northern Avenue to Olive Avenue. This project will likely include processing utility company (Cox, Qwest/Centurylink, APS, SRP, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Transportation Sales Tax	Carryover	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
Land	Transportation Sales Tax	Base	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Construction	Transportation Sales Tax	Base	\$0	\$3,700,000	\$0	\$0	\$0	\$0	\$3,700,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000
Arts	Transportation Sales Tax	Base	\$0	\$37,900	\$0	\$0	\$0	\$0	\$37,900
Total Budget			\$850,000	\$3,743,900	\$0	\$0	\$0	\$0	\$4,593,900

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$4,300	\$4,300	\$4,300	\$21,500	\$34,400
Non-Pers OPS	\$0	\$0	\$8,000	\$8,000	\$8,000	\$40,000	\$64,000
Total Operating Impacts	\$0	\$0	\$4,300	\$4,300	\$4,300	\$21,500	\$98,400

Streets

75th Av & Cactus Rd Intersection Improvements

Project Number: EN00088

Council District: Palo Verde

Project Location: 75th Av & Cactus Rd

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include installation of a section of 16-inch water line, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Transportation Sales Tax	Carryover	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Design	Transportation Sales Tax	Carryover	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000
Construction	Transportation Sales Tax	Carryover	\$3,185,213	\$0	\$0	\$0	\$0	\$0	\$3,185,213
Construction	Outside Sources	Carryover	\$33,638	\$0	\$0	\$0	\$0	\$0	\$33,638
Total Budget			\$3,543,851	\$0	\$0	\$0	\$0	\$0	\$3,543,851

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$9,000	\$9,000	\$9,000	\$45,000	\$72,000
Total Operating Impacts	\$0	\$0	\$9,000	\$9,000	\$9,000	\$45,000	\$72,000

Streets

75th Av & Peoria Av Intersection Improvements

Project Number: EN00081

Council District: Acacia

Project Location: 75th Av & Peoria Av

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for constructing intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox Qwest/Centurylink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Transportation Sales Tax	Carryover	\$37,600	\$0	\$0	\$0	\$0	\$0	\$37,600
Design	Transportation Sales Tax	Carryover	\$74,400	\$0	\$0	\$0	\$0	\$0	\$74,400
Construction	Transportation Sales Tax	Carryover	\$1,221,946	\$0	\$0	\$0	\$0	\$0	\$1,221,946
Construction	Outside Sources	Base	\$12,544	\$0	\$0	\$0	\$0	\$0	\$12,544
Total Budget			\$1,346,490	\$0	\$0	\$0	\$0	\$0	\$1,346,490

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$9,000	\$9,000	\$9,000	\$45,000	\$72,000
Total Operating Impacts	\$0	\$0	\$9,000	\$9,000	\$9,000	\$45,000	\$72,000

83rd Av Roadway Modifications; Bell to Paradise

Project Number: EN00459

Council District: Willow

Project Location: 83rd Av; Bell Rd to Paradise Ln

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, materials testing, utility coordination, utility relocation, construction, and construction administration for the lengthening of the northbound to westbound left turn pockets at 83rd Avenue and Bell Road. The improvements include modifying and reconstructing a portion of the raised landscape median to the main access located north of Chick-fil-A, lengthening the left turn lanes, constructing new deceleration lanes at the main access located north of the Chick-fil-A and the south driveway for the In-Out Burger, applying a micro-seal and re-striping and signing 83rd Avenue between Paradise Lane and Bell Road. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Transportation Sales Tax	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Design	Transportation Sales Tax	Base	\$55,230	\$0	\$0	\$0	\$0	\$0	\$55,230
Construction	Transportation Sales Tax	Base	\$357,937	\$0	\$0	\$0	\$0	\$0	\$357,937
Total Budget			\$443,167	\$0	\$0	\$0	\$0	\$0	\$443,167

Streets

83rd Av Street and Drainage Improvements

Project Number: EN00313

Council District: Acacia

Project Location: 83rd Av; Butler Dr to Mountain View Rd

This project will provide for the design, right of way acquisition, utility relocations, extensions, and burying overhead power lines as determined, construction/reconstruction, and construction administration of the 83rd Avenue street widening to two lanes each direction with bike lanes and raised landscape median. Improvements include street lighting, water lines, storm drain, utility sleeves and ITS improvements from Butler Drive to Mountain View Road. Also included are the north half-street improvements on Butler Drive from 83rd Avenue to 79th Avenue adjacent to Pioneer Community Park.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Outside Sources	Carryover	\$165,242	\$0	\$0	\$0	\$0	\$0	\$165,242
Construction	County Transportation T	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$415,242	\$0	\$0	\$0	\$0	\$0	\$415,242

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000
Total Operating Impacts	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000

87th Av & Peoria Av Intersection Alignment

Project Number: PW00109

Council District: Acacia

Project Location: 87th Av and Peoria Av Intersection

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administrations for the re-alignment and construction of the street improvements for the south leg of the 87th Avenue and Peoria Avenue intersection to Jefferson Street. Improvements will consist of acquiring two parcels, paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping. This project will likely include processing of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) for design and construction, as well as intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Transportation Sales Tax	Carryover	\$123,000	\$0	\$0	\$0	\$0	\$0	\$123,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$255,000	\$0	\$255,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,575,000	\$1,575,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$8,000	\$32,000	\$40,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$2,550	\$15,750	\$18,300
Total Budget			\$123,000	\$0	\$0	\$0	\$265,550	\$1,622,750	\$2,011,300

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$840	\$840
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$300	\$300
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$840	\$1,140

Streets

91st Av Street and Drainage Improvements

Project Number: EN00177

Council District: Pine

Project Location: 91st Av; Butler Dr to Mountain View Rd

This project provides for coordination with adjacent property owners, public involvement, traffic study, design, right-of-way acquisition, utility coordination, utility relocation, extensions and burying overhead facilities, as determined, piping irrigation ditch, materials testing, construction and construction administration for installing drainage improvements and widening unimproved sections of 91st Avenue between Butler Drive and Mountain View Road. The widening will accommodate a four-lane roadway section, including bike lanes, drainage improvements (storm drain pipe and roadway catchment), street lights, traffic signals, as warranted, interconnect conduit and fiber optics, raised median, landscape/irrigation, paving, striping and signage. This project will likely include processing of utility agreements (APS, SRP, Cox, Qwest/Centurylink, SWG, etc.) for design and construction, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Transportation Sales Tax	Carryover	\$351,630	\$0	\$0	\$0	\$0	\$0	\$351,630
Land	Streets Dev Zone 1	Carryover	\$351,630	\$0	\$0	\$0	\$0	\$0	\$351,630
Design	Transportation Sales Tax	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Transportation Sales Tax	Carryover	\$1,210,978	\$0	\$0	\$0	\$0	\$0	\$1,210,978
Construction	Streets Dev Zone 1	Carryover	\$1,217,060	\$0	\$0	\$0	\$0	\$0	\$1,217,060
Construction	Transportation Sales Tax	Base	\$708,828	\$0	\$0	\$0	\$0	\$0	\$708,828
Construction	Streets Dev Zone 1	Base	\$708,828	\$0	\$0	\$0	\$0	\$0	\$708,828
Construction	Proposed GO Bonds	Base	\$1,310,148	\$0	\$0	\$0	\$0	\$0	\$1,310,148
Total Budget			\$6,009,102	\$0	\$0	\$0	\$0	\$0	\$6,009,102

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$8,700	\$8,700	\$8,700	\$8,700	\$43,500	\$78,300
Non-Pers OPS	\$0	\$28,300	\$28,300	\$28,300	\$28,300	\$141,500	\$254,700
Total Operating Impacts	\$0	\$8,700	\$8,700	\$8,700	\$8,700	\$43,500	\$333,000

Streets

99th Av Reconstruction; Butler Dr to Olive Av

Project Number: EN00421

Council District: Pine

Project Location: 99th Av - Butler Dr to Olive Av

This project provides for the coordination with MCDOT and adjacent property owners, public involvement, conduct geotechnical investigation/environmental investigation to determine the limits of the landfill, landfill clean-up, design, utility coordination, utility relocation and burying overhead facilities, as needed, materials management, construction, and construction administration for reconstruction of 99th Avenue between Butler Drive and Olive Avenue. This project will likely include processing utility agreements (Cox, Qwest, APS, SRP, EPNG) for design and construction, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$400,000	\$400,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$2,940,000	\$2,940,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$16,800	\$16,800
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$33,000	\$33,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,439,800	\$3,439,800

ADA Accessibility Program

Project Number: PW00025

Council District: City Wide

Project Location: Various Street Intersections

This program funds the city's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies. As these ADA deficiencies are identified, the program funding will also be used to design and construct the improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Highway User	Base	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000	\$170,000	\$340,000
Construction	Highway User	Base	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000	\$550,000
Chargebacks	Highway User	Base	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$89,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$989,000

Streets

Agua Fria Truck Road Reliever

Project Number: EN00271

Council District: Willow

Project Location: 112th Av - Rose Garden Ln to 107th Av/Pinnacle Peak Rd

This project provides for public involvement, design, ROW acquisition, agency and stakeholder coordination, utility relocation, extension and burying overhead facilities as determined, materials testing, construction and construction administration of the selected truck road reliever to be constructed in the NW portion of the City. Improvements will include one lane in each direction, intersection improvements at Rose Garden Lane and Pinnacle Peak Road, signal construction at 107th Avenue and Pinnacle Peak Road. This project will likely include processing of utility agreements (APS, SRP, COX, Qwest/Centurylink, SWG, EPNG, etc) for design and construction, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Outside Sources	Carryover	\$235,000	\$0	\$0	\$0	\$0	\$0	\$235,000
Construction	GO Bonds 2009	Carryover	\$7,861,198	\$0	\$0	\$0	\$0	\$0	\$7,861,198
Construction	GO Bonds 2007	Carryover	\$548,057	\$0	\$0	\$0	\$0	\$0	\$548,057
Total Budget			\$8,644,255	\$0	\$0	\$0	\$0	\$0	\$8,644,255

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$54,000	\$54,000	\$54,000	\$54,000	\$270,000	\$486,000
Total Operating Impacts	\$0	\$54,000	\$54,000	\$54,000	\$54,000	\$270,000	\$486,000

Arterial Urban Street Overlay Program

Project Number: PW00992

Council District: Various

Project Location: Various Locations

This project will provide for the systematic overlay of approximately 2-3 miles of arterial streets every other year. This project consists of applying a thin asphalt overlay to existing arterial streets to extend pavement life and improve drive characteristics. This project will also include repair of broken concrete, asphalt edge milling, crack fill, and raising valve and manholes to the new asphalt grade.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$75,000	\$900,000	\$0	\$900,000	\$0	\$2,700,000	\$4,575,000
Arts	Highway User	Base	\$0	\$9,000	\$0	\$9,000	\$0	\$27,000	\$45,000
Total Budget			\$75,000	\$909,000	\$0	\$909,000	\$0	\$2,727,000	\$4,620,000

Streets

Arterial/Collector Rural Street Overlay Program

Project Number: PW01003

Council District: Mesquite

Project Location: Castle Hot Springs Road / 87th Av/ Chris. Camp Rd. / 11 miles

This rubber chip seal project is on Arterial/Collector streets built to rural standards (no curb/gutter, etc). Typical roads under this program are Castle Hot Springs Road from SR-74 north for approximately 5.7 miles at 45 feet wide; and 87th Avenue from SR-74 to Lake Pleasant Road for approximately 2.2 miles at 30 feet wide. Castle Hot Springs is one lane in each direction with bike lanes. The preferred treatment is to apply a rubber chip seal which will give it seven to nine years before another treatment will be needed. This work was last completed in FY 2012.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$0	\$0	\$0	\$0	\$1,400,000	\$0	\$1,400,000
Arts	Highway User	Base	\$0	\$0	\$0	\$0	\$14,000	\$0	\$14,000
Total Budget			\$0	\$0	\$0	\$0	\$1,414,000	\$0	\$1,414,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	\$250,000
Total Operating Impacts	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	\$250,000

Beardsley Rd Extension

Project Number: PW00152

Council District: Ironwood/Mesquite

Project Location: Beardsley Rd; Loop 101 - 83rd Av

This project provides for the construction and construction administration for the extension and widening of Beardsley Rd from 83rd Av across New River, the bridge over New River, bank protection and trails, the new trailhead, the new southbound frontage road, and the Texas U-turn interchange at Loop 101 and Union Hills Dr. In addition, it covers the same phases for ancillary projects that are recommended to be completed simultaneously with the Beardsley Extension. The specific projects are as follows: 83rd Av median and landscape; Beardsley Rd to Oraibi Dr; 83rd Av and Lake Pleasant Pkwy intersection and traffic signal modifications; completion of the third lane on Lake Pleasant Pkwy between Beardsley Rd and 83rd Av; the trail connection along New River; and development of a gateway theme at 81st Av & Beardsley Rd and 83rd Av & Union Hills Dr. Construction is complete and this project is now in the final closeout phase.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	GO Bonds 2009	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Streets

Bridge Maintenance and Management Program

Project Number: EN00243

Council District: Various

Project Location: Various Locations

This project provides funding for the on-going bridge and culvert maintenance and management program. The purpose of this program is to develop and implement a system to manage the city’s expanding inventory of bridge structures. Bridges and culverts are typically some of the more costly elements of a transportation system. The program set up a system of routine procedures and actions that enable the city to both monitor and initiate repair and maintenance actions at the appropriate times in order to extend the structure’s service life at a manageable cost. The project also provides for the design and construction of safety improvements including bridge barrier and lighting upgrades, pedestrian and vehicular safety improvements and determining overload haul routes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Transportation Sales Tax	Carryover	\$273,514	\$0	\$0	\$0	\$0	\$0	\$273,514
Construction	Transportation Sales Tax	Base	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,000,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	\$225,000
Arts	Transportation Sales Tax	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Budget			\$473,514	\$227,000	\$227,000	\$227,000	\$227,000	\$1,135,000	\$2,516,514

Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

Project Number: EN00395

Council District: Willow

Project Location: Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, obtaining temporary construction easements, utility coordination, utility relocation, design, noise analysis, traffic analysis, materials testing, construction, construction administration for the construction of a raised landscape median, drainage modifications, landscaping the existing rights-of-way, raising of the existing privacy walls or construction of new walls, updating ADA ramps if necessary, micro-sealing and re-striping the roadway to include bike lanes on Deer Valley Road between 109th Avenue and Lake Pleasant Parkway. If warranted, the project will include design and construction of pedestrian crossings and modifications to the intersections of 107th and/or 109th Avenue, including signalization, roundabouts, or roadway geometrics. Processing of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) for design and construction, as well as intergovernmental agreements, may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Transportation Sales Tax	Carryover	\$179,950	\$0	\$0	\$0	\$0	\$0	\$179,950
Land	Transportation Sales Tax	Base	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Transportation Sales Tax	Base	\$250,000	\$2,100,000	\$0	\$0	\$0	\$0	\$2,350,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$17,300	\$0	\$0	\$0	\$0	\$17,300
Arts	Transportation Sales Tax	Base	\$0	\$21,000	\$0	\$0	\$0	\$0	\$21,000
Total Budget			\$579,950	\$2,138,300	\$0	\$0	\$0	\$0	\$2,718,250

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$0	\$4,000	\$4,000	\$4,000	\$20,000	\$32,000
	\$0	\$0	\$8,800	\$8,800	\$8,800	\$44,000	\$70,400
Total Operating Impacts	\$0	\$0	\$4,000	\$4,000	\$4,000	\$20,000	\$102,400

Streets

Dirt Shoulders, Dust Abatement PM-10 Project

Project Number: PW01001

Council District: Various

Project Location: Various Locations

This project will provide funding to apply a dust palliative to those road shoulders that have no curbing. Based on the requirement from EPA, we can apply granite, ABC, a liquid application, asphalt millings, chip seal, or pave our arterial shoulders to maintain compliance. There are approximately 50 lane miles of road abutted by dirt shoulders in the city. Areas of focus: FY14-67th Ave south to Happy Valley Rd for 1.76 miles; Lake Pleasant Parkway from L303 to State Route 74 paving of unpaved roads totaling 1.92 miles; Jomax to Terramar to 83rd Ave, 1.35 miles; Jomax to 107th Ave to Lake Pleasant Parkway, 1.3 miles; New River Rd and Carefree Hwy to city limits, 10.35 miles

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Carryover	\$148,842	\$0	\$0	\$0	\$0	\$0	\$148,842
Construction	Outside Sources	Carryover	\$616,893	\$0	\$0	\$0	\$0	\$0	\$616,893
Construction	Highway User	Base	\$300,780	\$0	\$0	\$0	\$0	\$0	\$300,780
Construction	Outside Sources	Base	\$1,427,109	\$0	\$0	\$0	\$0	\$0	\$1,427,109
Total Budget			\$2,493,624	\$0	\$0	\$0	\$0	\$0	\$2,493,624

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$42,500	\$85,000
Total Operating Impacts	\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$42,500	\$85,000

Grand Av Landscaping; L101 - 71st Av

Project Number: EN00214

Council District: Palo Verde

Project Location: Grand Av from L101 to 71st Av

This is an ADOT-led project with multiple phases for the purpose of increasing capacity and improving aesthetics on Grand Avenue between Loop 101 and 71st Avenue. The first phase of the project, completed in Fall 2010, included installation of conduit sleeves and sidewalk improvements simultaneously with the ADOT funded widening project. The next phase of the project includes the installation of landscaping, sidewalks, street lighting, fencing and entry monuments from Loop 101 to 71st Avenue. The city's contribution to this phase is limited to water expansion impact fees associated with landscape water meters and entry monuments at each end of the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Outside Sources	Carryover	\$50,469	\$0	\$0	\$0	\$0	\$0	\$50,469
Construction	GO Bonds 2009	Carryover	\$14,210	\$0	\$0	\$0	\$0	\$0	\$14,210
Total Budget			\$64,679	\$0	\$0	\$0	\$0	\$0	\$64,679

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000	\$190,000	\$380,000
Non-Pers OPS	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$210,000	\$420,000
Total Operating Impacts	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000	\$190,000	\$800,000

Streets

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

Project Number: EN00241

Council District: Mesquite

Project Location: LPP between Westwing Pkwy and L303

This project provides for design (Westwing to CAP), ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the demolition of the existing two lanes and construction of two lanes each direction, bike lanes, median improvements, street lighting, signalization and ITS improvements. The project will also address the missing sidewalk along Lake Pleasant Parkway from Happy Valley Road to Westwing Parkway, needed rehabilitation of Lake Pleasant Parkway from the Loop 303 to SR-74, and aesthetic enhancements to existing walls in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Transportation Sales Tax	Carryover	\$4,513,964	\$0	\$0	\$0	\$0	\$0	\$4,513,964
Construction	Streets Dev Zone 2	Carryover	\$4,484,714	\$0	\$0	\$0	\$0	\$0	\$4,484,714
Construction	Outside Sources	Carryover	\$292,000	\$0	\$0	\$0	\$0	\$0	\$292,000
Construction	County Transportation T	Carryover	\$847,331	\$0	\$0	\$0	\$0	\$0	\$847,331
Construction	GO Bonds 2010	Carryover	\$2,872,149	\$0	\$0	\$0	\$0	\$0	\$2,872,149
Construction	GO Bonds 2009	Carryover	\$5,871,044	\$0	\$0	\$0	\$0	\$0	\$5,871,044
Total Budget			\$18,881,202	\$0	\$0	\$0	\$0	\$0	\$18,881,202

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000
Non-Pers OPS	\$72,000	\$72,000	\$72,000	\$72,000	\$72,000	\$360,000	\$720,000
Total Operating Impacts	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$1,120,000

Major Street Repairs

Project Number: PW00027

Council District: Any

Project Location: Various Locations

This project provides for street repairs in response to urgent or unexpected situations or concerns. Improvements typically consist of paving, milling, overlaying, re-surfacing of roadways (with minor concrete curb, gutter, valley gutter, and apron improvements)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$100,000	\$101,000	\$101,000	\$101,000	\$101,000	\$505,000	\$1,009,000

Streets

North Peoria Traffic Update Study

Project Number: EN00252

Council District: Mesquite

Project Location: North Peoria

This project provides for preparation of a traffic study to update the Peoria Transportation Needs Study (2004) for the area bounded by Union Hills Drive to the south, Westwing Parkway on the north, 67th Avenue on the east and 107th Avenue on the west. The purpose of this study is to reevaluate the needs of northern Peoria following the completion of several significant transportation projects in the area (e.g., Happy Valley Rd, Lake Pleasant Pkwy, Beardsley Extension, etc.)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Transportation Sales Tax	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Peoria Av Bus Stop Improvements

Project Number: PW11190

Council District: Acacia, Palo Verde, Pine

Project Location: Peoria Av; 67th Av to 99th Av

The city’s Multi-Modal Master Plan created new standards for bus stops in Peoria. These standards outline a hierarchy of different stops to account for different purposes and passenger volumes, and define different amenities to be provided at each type of stop. In addition, the master plan outlines a process for incorporating art into bus stops to make them more attractive, improve the character of the surrounding areas, and help the city create unique identities for specific areas.

This funding request will help to implement the short-term recommendations identified in the city’s Multi-Modal Master Plan. The recommendation is to fund improvements to the existing Peoria Avenue Route 106 bus stops to meet the new standards and potentially incorporate public art at key stops.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Transportation Sales Tax	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Streets

Re-Chip Seal Dirt Roads

Project Number: PW00163

Council District: Mesquite/Willow

Project Location: 67th Ave. to 107th Ave., Pinnacle Peak to Jomax Road

This project provides for the application of a rubberized chip seal to reduce dust and to help the city in its efforts to meet PM 10 regulations. It is recommended that a rubber chip seal be placed every five years until a complete streets project (curb, gutter, drainage and sidewalk) can be implemented. This project is necessary to meet air quality environmental guidelines.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$0	\$400,000	\$0	\$0	\$0	\$400,000	\$800,000
Arts	Highway User	Base	\$0	\$4,000	\$0	\$0	\$0	\$4,000	\$8,000
Total Budget			\$0	\$404,000	\$0	\$0	\$0	\$404,000	\$808,000

Resurvey Benchmarks

Project Number: PW00137

Council District: Various

Project Location: Various Locations

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The city must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the city, namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey."

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	General	Base	\$0	\$0	\$0	\$0	\$0	\$234,000	\$234,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$234,000	\$234,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000
Total Operating Impacts	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000

Streets

Sidewalks Annual Program

Project Number: PW00046

Council District: City Wide

Project Location: Various Locations

This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The program provides for public involvement, design, utility coordination, utility relocation, ROW acquisition, materials testing, construction and construction administration for installing concrete sidewalks or temporary asphalt sidewalks, repair or replacement of landscape and irrigation system improvements, applying pre-emergent and decomposed granite, along with incidental work to accomplish connectivity. The project will likely include processing of utility agreements for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Carryover	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Construction	Highway User	Base	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$450,000	\$900,000
Chargebacks	Highway User	Base	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Arts	Highway User	Base	\$0	\$900	\$900	\$900	\$900	\$4,500	\$8,100
Total Budget			\$170,000	\$105,900	\$105,900	\$105,900	\$105,900	\$529,500	\$1,123,100

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$350	\$350	\$350	\$350	\$350	\$1,750	\$3,500
Non-Pers OPS	\$3,100	\$3,100	\$3,100	\$3,100	\$3,100	\$15,500	\$31,000
Total Operating Impacts	\$350	\$350	\$350	\$350	\$350	\$1,750	\$34,500

Street Light Infill and Replacement Program

Project Number: PW11160

Council District: Various

Project Location: Various Locations

This program allows the city to respond to citizen requests for additional street lights in residential areas. Specifically, this program provides for the preparation of the street light layout, coordination with APS and/or SRP, street light design, installation of street lights, and costs associated with the electrical system upgrades to support the new street light(s). Each year \$65,000 of this budget will be earmarked for street light infill requests. If demand does not require the full \$65,000 budget then the balance of the budget will be dedicated to replacing street lights and poles that have exceeded their 20-30 year life cycle or are in need of replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$150,000	\$135,000	\$135,000	\$135,000	\$135,000	\$675,000	\$1,365,000
Arts	Highway User	Base	\$0	\$1,350	\$1,350	\$1,350	\$1,350	\$6,750	\$12,150
Total Budget			\$150,000	\$136,350	\$136,350	\$136,350	\$136,350	\$681,750	\$1,377,150

Streets

Street Maintenance Program

Project Number: PW00138

Council District: Any

Project Location: Various Locations

This is an ongoing program that provides for scheduled pavement maintenance applications throughout the city as an integral component of extending the community's infrastructure investment. Improvements consist of pavement sealing or minor resurfacing, crack sealing, patching, milling, preservative applications and replacement of stripes and markings. Incidental street widening and pavement reconstruction may also be necessary. Each year the Street Operations Division will conduct an analysis of the condition of the existing street inventory and make recommendations as to the timing and appropriate strategy to employ.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Base	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$20,000,000
Arts	Highway User	Base	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000
Total Budget			\$2,000,000	\$2,020,000	\$2,020,000	\$2,020,000	\$2,020,000	\$10,100,000	\$20,180,000

Street Reconstruction and Rehab Program

Project Number: PW13000

Council District: Various

Project Location: Citywide

The street maintenance and overlay programs in the CIP are for periodic maintenance to extend the life of existing pavements. All pavements ultimately reach a point at which they are too old and deteriorated for continued maintenance treatments and rehabilitation or reconstruction is required that is not within the scope of these maintenance programs. Public Works has identified the following streets as candidates for rehabilitation or reconstruction: 91st Avenue to 99th Avenue and Beardsley Road to Union Hills Drive; 103rd Avenue to 107th Avenue and Olive Avenue to Northern Avenue; 103rd Avenue to 112th Avenue and Beardsley Road to Rose Garden Lane; 87th Avenue to 99th Avenue and Peoria Avenue to Cholla Street; 87th Avenue to 91st Avenue and Olive Avenue to Peoria Avenue. These streets have received numerous surface treatments and minor repairs over their lives, but the overall condition has now fallen below the level that will benefit from additional maintenance. Rehabilitation will include mill and overlay; in some areas, total removal and reconstruction will be required. FY 2013 was the first year of this program, and we are working on the first portion of this comprehensive list (91st Avenue to 99th Avenue and Beardsley Road to Union Hills Drive).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Transportation Sales Tax	Carryover	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Construction	County Transportation T	Carryover	\$965,044	\$0	\$0	\$0	\$0	\$0	\$965,044
Construction	Transportation Sales Tax	Base	\$1,485,149	\$0	\$2,970,298	\$0	\$2,970,298	\$5,940,596	\$13,366,341
Arts	Transportation Sales Tax	Base	\$0	\$0	\$29,702	\$0	\$29,702	\$59,404	\$118,808
Total Budget			\$4,450,193	\$0	\$3,000,000	\$0	\$3,000,000	\$6,000,000	\$16,450,193

Streets

Thunderbird Rd Widening Rehab; L101-95th Av

Project Number: EN00011

Council District: Ironwood/Palo Verde

Project Location: Thunderbird Rd; Loop 101 to 95th Av

This project provided for right-of-way acquisition, construction and construction administration required to widen Thunderbird Rd from Loop 101 to 94th Drive. The project consisted of additional thru lanes, a median and bike lanes. Improvements included paving, curb, gutter, sidewalk, driveways, medians, storm drains, street lights, traffic signal interconnect conduit, landscaping, pavement marking and signage, bridge widening and traffic signal modifications. The majority of the construction has been completed. Remaining funding is for project closeout.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	GO Bonds 2007	Carryover	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Construction	GO Bonds 2007	Carryover	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Total Budget			\$280,000	\$0	\$0	\$0	\$0	\$0	\$280,000

Traffic Signal Renovation and Replacement

Project Number: PW00993

Council District: All

Project Location: Various Locations

This project involves the systematic replacement of wiring, signal cabinets, and controllers. For the past several years, Public Works has completed several projects that replaced deteriorated wiring for several intersections. In 2014, signal rewiring is planned. On alternate years, signal cabinets and controllers will need to be replaced to avoid deterioration-related problems. Using this alternative project maintenance schedule allows for a more efficient use of our funding and staffing resources. As part of the replacements, updated technology will be incorporated. This cycle will be repeated to maintain optimum serviceability of our equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Highway User	Carryover	\$59,554	\$0	\$0	\$0	\$0	\$0	\$59,554
Construction	Highway User	Base	\$80,000	\$65,000	\$80,000	\$65,000	\$84,000	\$372,750	\$746,750
Construction	Proposed GO Bonds	Base	\$0	\$228,960	\$0	\$625,000	\$0	\$1,968,750	\$2,822,710
Construction	GO Bonds 2012	Base	\$0	\$396,040	\$0	\$0	\$0	\$0	\$396,040
Arts	Highway User	Base	\$0	\$650	\$800	\$650	\$840	\$3,729	\$6,669
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$6,250	\$0	\$19,689	\$25,939
Total Budget			\$139,554	\$690,650	\$80,800	\$696,900	\$84,840	\$2,364,918	\$4,057,662

Streets

Westgreen Estates Unit 9 Soundwall

Project Number: EN00324

Council District: Pine

Project Location: Sun Valley Elementary School Basin south boundary

This project provides for the coordination with adjacent property owners, public involvement, design, temporary construction easement acquisition, utility coordination, utility relocation, construction, and construction administration for the building of a Westfield Estates Unit 9 sound wall. This wall extends approximately 400 linear feet westerly along the PUSD storm water basin south boundary from the L101 right-of-way to 95th Avenue. This project will likely include the processing of utility agreements (APS, SRP, COX, Qwest/Centurylink, SWG, etc) for design and construction, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	County Transportation T	Carryover	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Construction	Outside Sources	Carryover	\$534,748	\$0	\$0	\$0	\$0	\$0	\$534,748
Construction	County Transportation T	Carryover	\$112,295	\$0	\$0	\$0	\$0	\$0	\$112,295
Total Budget			\$707,043	\$0	\$0	\$0	\$0	\$0	\$707,043

Traffic Control

ITS Equipment Upgrade

Project Number: EN00348

Council District: City Wide

Project Location: Northern Av, Olive Av, Peoria Av

This project provides for the design and construction to upgrade the existing cabinets, traffic controllers and also to upgrade the existing loop detection to video detection to improve the overall communication within the city's network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Transportation Sales Tax	Carryover	\$54,000	\$0	\$0	\$0	\$0	\$0	\$54,000
Construction	Transportation Sales Tax	Base	\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000
Total Budget			\$244,000	\$0	\$0	\$0	\$0	\$0	\$244,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600	\$18,000	\$36,000
Capital OPS	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$200,000
Total Operating Impacts	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600	\$18,000	\$236,000

Traffic Management Center Equipment Replacement

Project Number: EN00433

Council District: Acacia

Project Location: Development and Community Services Building

This project provides funding for periodic equipment replacement in the city's Traffic Management Center (TMC) located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The city has been awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Transportation Sales Tax	Base	\$0	\$100,000	\$0	\$29,156	\$0	\$400,000	\$529,156
Equipment	Outside Sources	Base	\$0	\$0	\$0	\$482,345	\$0	\$0	\$482,345
Design	Transportation Sales Tax	Base	\$0	\$0	\$15,000	\$0	\$0	\$0	\$15,000
Total Budget			\$0	\$100,000	\$15,000	\$511,501	\$0	\$400,000	\$1,026,501

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000
Capital OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$150,000

Traffic Control

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133

Council District: City Wide

Project Location: Various Locations

The project provides for extension of the fiber optic system to provide communications to the city's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the city's traffic signals, as well as obtaining valuable intersection information from a central location. The city has applied for federal funding for two separate interconnect projects, and the requests for fiscal years 2014 through 2016 reflect the anticipated cost-sharing agreement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Transportation Sales Tax	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Construction	Transportation Sales Tax	Carryover	\$155,000	\$0	\$0	\$0	\$0	\$0	\$155,000
Design	Transportation Sales Tax	Base	\$25,000	\$97,500	\$0	\$0	\$25,000	\$50,000	\$197,500
Construction	Transportation Sales Tax	Base	\$175,000	\$0	\$12,498	\$0	\$175,000	\$350,000	\$712,498
Construction	Outside Sources	Base	\$0	\$0	\$206,772	\$0	\$0	\$0	\$206,772
Chargebacks	Transportation Sales Tax	Base	\$0	\$5,000	\$5,000	\$0	\$5,000	\$10,000	\$25,000
Arts	Transportation Sales Tax	Base	\$0	\$975	\$125	\$0	\$2,000	\$4,000	\$7,100
Total Budget			\$475,000	\$103,475	\$224,395	\$0	\$207,000	\$414,000	\$1,423,870

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$30,000
Non-Pers OPS	\$3,000	\$3,000	\$5,000	\$5,000	\$5,000	\$20,000	\$41,000
Capital OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$171,000

Traffic Control

Traffic Signal Program

Project Number: EN00170

Council District: Citywide

Project Location: Various Locations

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Transportation Sales Tax	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Construction	Transportation Sales Tax	Base	\$733,000	\$733,000	\$733,000	\$733,000	\$733,000	\$3,665,000	\$7,330,000
Construction	Outside Sources	Base	\$76,816	\$0	\$0	\$0	\$0	\$0	\$76,816
Chargebacks	Transportation Sales Tax	Base	\$0	\$59,670	\$59,670	\$59,670	\$59,670	\$298,350	\$537,030
Arts	Transportation Sales Tax	Base	\$0	\$7,330	\$7,330	\$7,330	\$7,330	\$36,650	\$65,970
Total Budget			\$839,816	\$800,000	\$800,000	\$800,000	\$800,000	\$4,000,000	\$8,039,816

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000

Traffic Signal System Software Replacement

Project Number: EN00430

Council District: Acacia

Project Location: Development and Community Services Building

This is to request funding for replacement of the city’s existing traffic signal system software. This project includes the software installation, integration with traffic system hardware, software licenses, personnel training and software maintenance agreement.

Budget by Fiscal Year

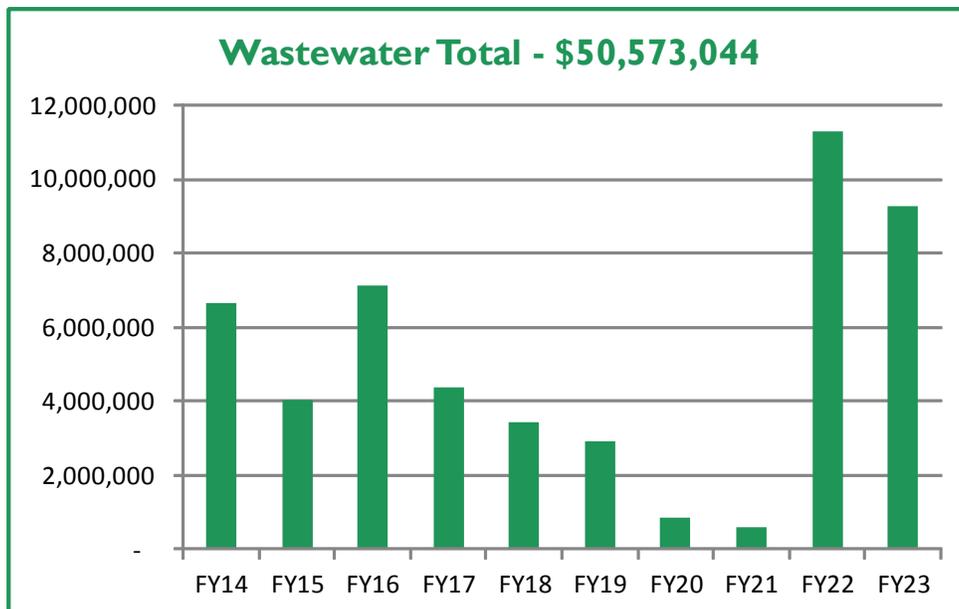
Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Transportation Sales Tax	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$0	\$60,000
Total Operating Impacts	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$0	\$60,000

Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for a new reclaimed water line on 85th Avenues, a new sewer line along Lake Pleasant Parkway, and inspection and rehabilitation of trunk sewer lines throughout the city.



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
2050 - Water	\$1,601,827	\$1,157,804	\$1,629,850	\$827,954	\$540,039	\$129,350	\$5,886,824
2161 - Water Expansion	\$0	\$0	\$159,281	\$1,296,014	\$151,696	\$6,025,382	\$7,632,373
2400 - Wastewater	\$1,931,099	\$1,643,082	\$3,203,873	\$1,617,460	\$2,626,085	\$3,881,820	\$14,903,419
2510 - Wastewater Expansion	\$3,135,875	\$1,244,807	\$2,113,193	\$645,528	\$88,565	\$14,922,460	\$22,150,428
Total - Wastewater	\$6,668,801	\$4,045,693	\$7,106,197	\$4,386,956	\$3,406,385	\$24,959,012	\$50,573,044

Wastewater

85th Avenue Reclaimed Waterline-Mtn View to Grand

Project Number: UT00310

Council District: Acacia

Project Location: 85th Av Mountain View Rd to Grand Av

This project involves the construction of a 12-inch reclaimed water line north along 85th Avenue to Grand Avenue, expanding the reclaimed water system north of the City Hall complex. The project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 12-inch reclaimed waterline and appurtenances on 85th Avenue from Mountain View Road to Grand Avenue, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$18,857	\$0	\$0	\$18,857
Design	Water	Base	\$0	\$0	\$0	\$56,572	\$0	\$0	\$56,572
Construction	Wastewater	Base	\$0	\$0	\$0	\$204,346	\$0	\$0	\$204,346
Construction	Water	Base	\$0	\$0	\$0	\$613,036	\$0	\$0	\$613,036
Chargebacks	Wastewater	Base	\$0	\$0	\$0	\$8,550	\$0	\$0	\$8,550
Chargebacks	Water	Base	\$0	\$0	\$0	\$25,650	\$0	\$0	\$25,650
Arts	Wastewater	Base	\$0	\$0	\$0	\$2,232	\$0	\$0	\$2,232
Arts	Water	Base	\$0	\$0	\$0	\$6,696	\$0	\$0	\$6,696
Total Budget			\$0	\$0	\$0	\$935,939	\$0	\$0	\$935,939

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$2,503	\$2,503	\$2,503	\$2,503	\$12,515	\$22,527
Total Operating Impacts	\$0	\$2,503	\$2,503	\$2,503	\$2,503	\$12,515	\$22,527

Agua Fria Lift Station; Water Campus Land Purchase

Project Number: UT00284

Council District: Mesquite

Project Location: CAP Canal and Agua Fria River

This project will purchase a 40-acre site for a future water reclamation facility campus. This project site will initially be used for a regional wastewater lift station that will provide service for the portion of the city located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Base	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Land	Wastewater Expansion	Base	\$0	\$0	\$2,050,000	\$0	\$0	\$0	\$2,050,000
Land	Water	Base	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$10,100	\$0	\$0	\$0	\$10,100
Chargebacks	Water	Base	\$0	\$0	\$10,100	\$0	\$0	\$0	\$10,100
Total Budget			\$0	\$200,000	\$2,820,200	\$0	\$0	\$0	\$3,020,200

Wastewater

Beardsley Plant Equipment Upgrade and Expansion

Project Number: UT00314

Council District: Willow

Project Location: Beardsley Treatment Plant

Initially this project will replace and update existing equipment identified in the 2010 Plant Master Plan as reaching the end of its life cycle prior to the plant expansion. The replacement of this equipment will maintain plant reliability and increase efficiencies. The main elements are upgrades to the disinfection system, odor control, overhauling of headworks equipment, and instrumentation equipment replacement. The FY21-22 component of this project will increase plant treatment capacity from 4 MGD to 6 MGD. The project will entail expanding plant capacity using the current plant process technology at Beardsley. New basins, clarifiers, pump capacity, filters, disinfection systems, recharge capacity, and back up generator power are the main elements of this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Wastewater	Base	\$150,000	\$225,000	\$300,000	\$375,000	\$262,500	\$225,000	\$1,537,500
Equipment	Water	Base	\$37,250	\$75,000	\$100,000	\$125,000	\$87,500	\$75,000	\$499,750
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$12,808,126	\$12,808,126
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$4,269,376	\$4,269,376
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000
Chargebacks	Wastewater	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$4,000	\$12,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000
Chargebacks	Water	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$2,000	\$6,000
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$128,080	\$128,080
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$42,692	\$42,692
Total Budget			\$187,250	\$303,000	\$403,000	\$503,000	\$353,000	\$17,560,274	\$19,309,524

Wastewater

Beardsley WRF 8" WAS Forcemain Rehabilitation

Project Number: UT00308

Council District: Ironwood

Project Location: Beardsley and 91st Av to 99th Av

This project involves the rehabilitation of an 8-inch force main that transports solids from the Beardsley Water Reclamation Facility to the sewer collector along 91st Avenue and then ultimately to the Butler Water Reclamation Facility. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for the rehabilitation of the existing 8-inch force main and manholes on Beardsley Road from 111th Avenue to 91st Avenue, and restoration and/or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$0	\$128,476	\$0	\$128,476
Design	Water	Base	\$0	\$0	\$0	\$0	\$42,825	\$0	\$42,825
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$1,130,234	\$0	\$1,130,234
Construction	Water	Base	\$0	\$0	\$0	\$0	\$376,745	\$0	\$376,745
Chargebacks	Wastewater	Base	\$0	\$0	\$0	\$0	\$27,068	\$0	\$27,068
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$9,023	\$0	\$9,023
Arts	Wastewater	Base	\$0	\$0	\$0	\$0	\$12,587	\$0	\$12,587
Arts	Water	Base	\$0	\$0	\$0	\$0	\$4,196	\$0	\$4,196
Total Budget			\$0	\$0	\$0	\$0	\$1,731,154	\$0	\$1,731,154

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$39,370	\$39,370
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$39,370	\$39,370

Butler Drive WRF Expansion to 13 MGD

Project Number: UT00225

Council District: Acacia

Project Location: Butler WRF

As growth continues south of Beardsley Road, the Butler Water Reclamation Facility treatment capacity will need to be expanded to 13 million gallons per day. This project will fund the addition of a booster pump at the influent pump station, additional membrane cassettes, one new centrifuge, one new UV module, and centrifuge solids building improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$103,960	\$103,960
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$34,653	\$34,653
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,485,150	\$1,485,150
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$495,050	\$495,050
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,040	\$1,040
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$5,297	\$5,297
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,125,150	\$2,125,150

Wastewater

Butler Drive WRF Membrane Replacement

Project Number: UT00306

Council District: Acacia

Project Location: Butler WRF

This project provides funds to replace membrane filters at the Butler Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Wastewater	Base	\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$2,250,000
Equipment	Water	Base	\$0	\$0	\$750,000	\$0	\$0	\$14,850	\$764,850
Total Budget			\$0	\$0	\$3,000,000	\$0	\$0	\$14,850	\$3,014,850

Wastewater

Butler Recharge Wells

Project Number: UT00309

Council District: Acacia

Project Location: Butler WRF, Municipal Operations Center, Pioneer Park

This project will drill and install new vadose zone recharge wells and monitoring wells as necessary at or near the Butler Water Reclamation Facility, Municipal Operations Center and Butler Influent Pump Station. The project will provide for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of pipe, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Base	\$3,257	\$0	\$0	\$0	\$0	\$0	\$3,257
Study	Water Expansion	Base	\$0	\$0	\$11,193	\$0	\$10,660	\$0	\$21,853
Study	Water	Base	\$9,771	\$0	\$0	\$0	\$0	\$0	\$9,771
Study	Wastewater Expansion	Base	\$0	\$0	\$3,731	\$0	\$3,553	\$0	\$7,284
Design	Water	Base	\$128,003	\$0	\$0	\$0	\$0	\$0	\$128,003
Design	Water Expansion	Base	\$0	\$0	\$146,622	\$0	\$139,640	\$0	\$286,262
Design	Wastewater	Base	\$42,668	\$0	\$0	\$0	\$0	\$0	\$42,668
Design	Wastewater Expansion	Base	\$0	\$0	\$48,874	\$0	\$46,547	\$0	\$95,421
Construction	Wastewater	Base	\$0	\$343,108	\$0	\$0	\$0	\$0	\$343,108
Construction	Water Expansion	Base	\$0	\$0	\$0	\$1,179,043	\$0	\$1,122,898	\$2,301,941
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$393,014	\$0	\$374,299	\$767,313
Construction	Water	Base	\$0	\$1,029,323	\$0	\$0	\$0	\$0	\$1,029,323
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$14,063	\$0	\$14,063	\$28,126
Chargebacks	Wastewater	Base	\$0	\$14,063	\$0	\$0	\$0	\$0	\$14,063
Chargebacks	Water	Base	\$0	\$42,188	\$0	\$0	\$0	\$0	\$42,188
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$42,188	\$0	\$42,188	\$84,376
Arts	Wastewater	Base	\$0	\$3,781	\$0	\$0	\$0	\$0	\$3,781
Arts	Wastewater Expansion	Base	\$0	\$0	\$488	\$3,930	\$465	\$3,742	\$8,625
Arts	Water Expansion	Base	\$0	\$0	\$1,466	\$11,790	\$1,396	\$11,228	\$25,880
Arts	Water	Base	\$0	\$10,293	\$0	\$0	\$0	\$0	\$10,293
Total Budget			\$183,699	\$1,442,756	\$212,374	\$1,644,028	\$202,261	\$1,568,418	\$5,253,536

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$40,500	\$40,500	\$40,500	\$202,500	\$324,000
Total Operating Impacts	\$0	\$0	\$40,500	\$40,500	\$40,500	\$202,500	\$324,000

Wastewater

Butler Reclaimed Water System Expansion Phase II

Project Number: UT00313

Council District: Acacia

Project Location: Butler WRF

This project will construct a new concrete reservoir and booster pump station necessary to support expansion of the reclaimed water system in the Old Town area and Pioneer Park.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater	Base	\$306,018	\$0	\$0	\$0	\$0	\$0	\$306,018
Construction	Water	Base	\$918,053	\$0	\$0	\$0	\$0	\$0	\$918,053
Total Budget			\$1,224,071	\$0	\$0	\$0	\$0	\$0	\$1,224,071

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$16,100	\$16,100	\$16,100	\$16,100	\$80,500	\$144,900
Total Operating Impacts	\$0	\$16,100	\$16,100	\$16,100	\$16,100	\$80,500	\$144,900

Jomax Plant Modular Rehabilitation

Project Number: UT00317

Council District: Mesquite

Project Location: Jomax Treatment Plant

This project will provide for the rehabilitation and expansion of the existing administration modular building.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$185,625	\$0	\$0	\$185,625
Construction	Water Expansion	Base	\$0	\$0	\$0	\$61,875	\$0	\$0	\$61,875
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$1,500	\$0	\$0	\$1,500
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$500	\$0	\$0	\$500
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$1,856	\$0	\$0	\$1,856
Arts	Water Expansion	Base	\$0	\$0	\$0	\$618	\$0	\$0	\$618
Total Budget			\$0	\$0	\$0	\$251,974	\$0	\$0	\$251,974

Wastewater

Jomax WRF Operational Improvements

Project Number: UT00323

Council District: Mesquite

Project Location: Jomax WRF

The equipment at Jomax Water Reclamation Facility is exposed to a harsh wastewater environment that causes rapid equipment deterioration and failure. The equipment is expensive and will need continuous replacement, even with ongoing preventive maintenance work performed by the staff and by contract services. An efficiency study in the first year will assist staff in scheduling equipment replacement based on cost savings as well as criticality and deterioration of the equipment. *Efficiency and equipment study - will provide an energy and equipment audit focusing on new more efficient technology and recommendations based on life cycle cost *Scrubber replacement with more efficient technology *Turbo blower addition with more efficient technology * Influent screens and screening components * Pumps: Influent pumps, Chemical feed pumps, IMLR pumps, Drain pumps and Waste pumps

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Base	\$28,750	\$0	\$0	\$0	\$0	\$0	\$28,750
Study	Water	Base	\$21,250	\$0	\$0	\$0	\$0	\$0	\$21,250
Construction	Wastewater	Base	\$34,650	\$0	\$55,693	\$0	\$55,693	\$111,386	\$257,422
Construction	Water	Base	\$0	\$0	\$18,564	\$0	\$18,564	\$37,128	\$74,256
Arts	Wastewater	Base	\$0	\$0	\$557	\$0	\$557	\$1,114	\$2,228
Arts	Water	Base	\$0	\$0	\$186	\$0	\$186	\$372	\$744
Total Budget			\$84,650	\$0	\$75,000	\$0	\$75,000	\$150,000	\$384,650

Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303

Project Number: UT00151

Council District: Mesquite

Project Location: Lake Plsnt Pkwy, Dynamite to Loop 303

This project includes the construction of two sections of sanitary sewer line (21- and 18-inch) along Lake Pleasant Parkway from Dynamite Road to Loop 303. This sewer will be required to provide service along the Lake Pleasant Parkway corridor and northern areas of the city located east of the Agua Fria River. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater Expansion	Carryover	\$1,828,903	\$0	\$0	\$0	\$0	\$0	\$1,828,903
Construction	Wastewater	Carryover	\$200,591	\$0	\$0	\$0	\$0	\$0	\$200,591
Total Budget			\$2,029,494	\$0	\$0	\$0	\$0	\$0	\$2,029,494

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$8,000	\$18,000
Total Operating Impacts	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$8,000	\$18,000

Wastewater

Lift Station Reconditioning

Project Number: UT00116

Council District: Various

Project Location: Citywide

This project addresses ongoing needs at all City of Peoria lift stations. The funds will be used to address odor control, corrosion prevention, equipment upgrades and replacements. The city has 14 sewage lift stations capable of pumping over 17 million gallons of wastewater per day. The first year of the program will focus on designing and implementing a solution to dealing with a high inflow of rags at the 101st Avenue and Northern Avenue lift station. Subsequent years will identify and address issues at lift stations throughout the city.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Construction	Wastewater	Base	\$99,000	\$99,000	\$99,000	\$99,000	\$99,000	\$495,000	\$990,000
Chargebacks	Wastewater	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Arts	Wastewater	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$109,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000	\$1,027,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000	\$450,000
Total Operating Impacts	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000	\$450,000

Manhole Rehabilitation

Project Number: UT00307

Council District: Various

Project Location: Citywide

This project will repair and rehabilitate manholes throughout the city's wastewater collection system. The city has over 14,000 manholes with an expected life of 30 to 50 years. This project will progressively increase the number of rehabilitations over the next 10 years as the infrastructure ages. Manholes to be rehabilitated were identified in a sewer line assessment done in FY11.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Wastewater	Base	\$173,250	\$198,000	\$222,750	\$247,500	\$297,000	\$1,980,000	\$3,118,500
Chargebacks	Wastewater	Base	\$0	\$2,150	\$2,200	\$2,500	\$3,000	\$20,520	\$30,370
Arts	Wastewater	Base	\$0	\$1,980	\$2,272	\$2,475	\$2,970	\$19,800	\$29,497
Total Budget			\$223,250	\$202,130	\$227,222	\$252,475	\$302,970	\$2,020,320	\$3,228,367

Wastewater

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191

Council District: Various

Project Location: Citywide

This project provides funding to upgrade the city's existing wastewater collection system to ensure its continued operation. These funds may also be used to construct sewer extensions in coordination with street improvement projects and to address sewer line rehabilitations identified during inspections.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	Wastewater	Base	\$49,500	\$49,500	\$49,500	\$99,000	\$99,000	\$495,000	\$841,500
Chargebacks	Wastewater	Base	\$0	\$1,000	\$1,000	\$2,000	\$2,000	\$10,000	\$16,000
Arts	Wastewater	Base	\$0	\$500	\$500	\$1,000	\$1,000	\$5,000	\$8,000
Total Budget			\$124,500	\$51,000	\$51,000	\$102,000	\$102,000	\$510,000	\$940,500

Pleasant Valley Lift Station-Demolition & Abandon

Project Number: UT00331

Council District: Mesquite

Project Location: 99th Av and Lone Mountain Pkwy

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for the demolition and abandonment of the Pleasant Valley Lift Station. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Wastewater	Base	\$0	\$0	\$5,113	\$0	\$0	\$0	\$5,113
Construction	Wastewater	Base	\$0	\$0	\$72,216	\$0	\$0	\$0	\$72,216
Chargebacks	Wastewater	Base	\$0	\$0	\$11,700	\$0	\$0	\$0	\$11,700
Arts	Wastewater	Base	\$0	\$0	\$703	\$0	\$0	\$0	\$703
Total Budget			\$0	\$0	\$89,732	\$0	\$0	\$0	\$89,732

Wastewater

Reclaimed Water Booster Land Purchase at IPS

Project Number: UT00329

Council District: Pine

Project Location: 99th Av and Northern Av

Purchase of land directly around the influent pump station for a reclaimed water booster station and reservoir. This land is estimated at 213,939 square feet. The actual total may vary.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Wastewater	Base	\$162,500	\$0	\$0	\$0	\$0	\$0	\$162,500
Land	Water	Base	\$487,500	\$0	\$0	\$0	\$0	\$0	\$487,500
Total Budget			\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000

SROG Line Assessment & Repair

Project Number: UT00321

Council District: Pine

Project Location: 99th Avenue from Olive to Hwy 10

This project will fund a portion of an assessment and repairs to be done to the 99th Avenue West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.44 percent of all capital costs associated with this line. The program will be funded in two separate years, with inspection in year one and construction in year two.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Carryover	\$104,842	\$0	\$0	\$0	\$0	\$0	\$104,842
Study	Wastewater Expansion	Base	\$94,551	\$0	\$0	\$0	\$0	\$0	\$94,551
Construction	Wastewater Expansion	Base	\$0	\$424,512	\$0	\$0	\$0	\$0	\$424,512
Arts	Wastewater Expansion	Base	\$0	\$4,245	\$0	\$0	\$0	\$0	\$4,245
Total Budget			\$199,393	\$428,757	\$0	\$0	\$0	\$0	\$628,150

Wastewater

Trunk Sewer Line Inspection

Project Number: UT00322

Council District: All

Project Location: Citywide

This project will perform an inspection of all sanitary sewer lines 15 inches and larger within the wastewater collection system on a five-year basis to ensure the structural and operational viability of these large sewer mains. The first phase includes laser inspections of PVC and other flexible sewer line materials to ensure deflection in the lines has not degraded the structural integrity and is a follow-up on a previous inspection. The inspections will identify any existing or potential structural and operational issues. The inspection also collects data on the system that helps us update our information databases. Video of the lines is the main tool for the inspection.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Base	\$150,000	\$0	\$0	\$550,000	\$0	\$0	\$700,000
Total Budget			\$150,000	\$0	\$0	\$550,000	\$0	\$0	\$700,000

Trunk Sewer Rehabilitation

Project Number: UT00296

Council District: Various

Project Location: Citywide

This project will repair and rehabilitate sewer lines 15 inches and larger within the city's wastewater collection system. These lines are classified as trunk sewers, which collect the wastewater from multiple areas. This project will correct deficiencies identified by the Trunk Sewer Inspection project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater	Carryover	\$291,073	\$0	\$0	\$0	\$0	\$0	\$291,073
Construction	Wastewater	Base	\$0	\$489,110	\$0	\$0	\$489,110	\$489,110	\$1,467,330
Chargebacks	Wastewater	Base	\$0	\$6,000	\$0	\$0	\$6,000	\$6,000	\$18,000
Arts	Wastewater	Base	\$0	\$4,890	\$0	\$0	\$4,890	\$4,890	\$14,670
Total Budget			\$291,073	\$500,000	\$0	\$0	\$500,000	\$500,000	\$1,791,073

Wastewater

West Agua Fria Wastewater Lines

Project Number: UT00171

Council District: Mesquite

Project Location: Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The city is funding oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas. In FY 2014 the following projects are planned: Westland Road to CAP bridge, Lift Station 2-1 to Twin Buttes Road, Westward Skies (D15/19) to Ridgeline Road, Ridgeline Road to Lone Mountain Road, Jomax E Offsite to Village D property line.

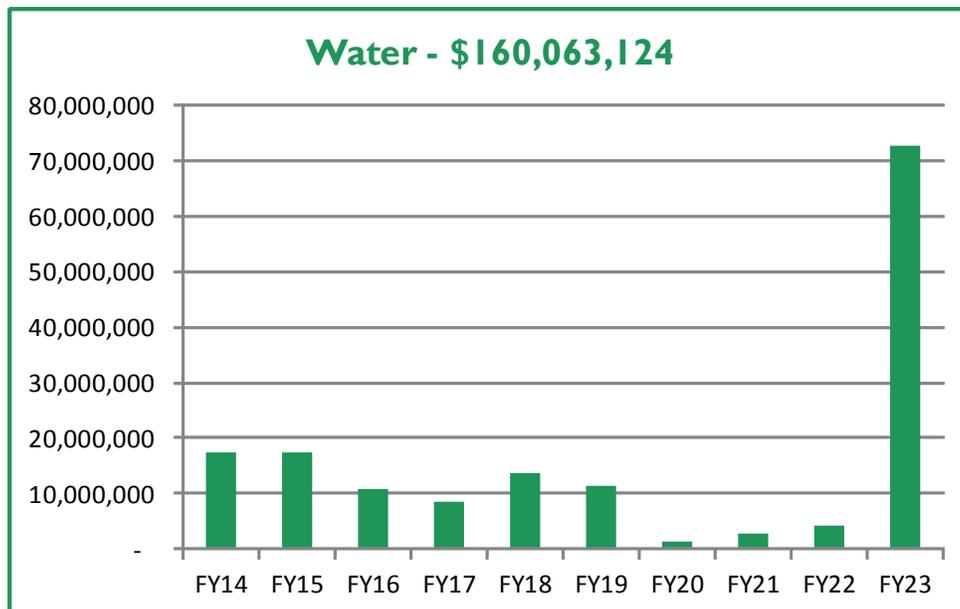
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Wastewater Expansion	Carryover	\$572,171	\$0	\$0	\$0	\$0	\$0	\$572,171
Construction	Wastewater Expansion	Base	\$640,250	\$816,050	\$0	\$45,090	\$38,000	\$0	\$1,539,390
Construction	Wastewater	Base	\$0	\$0	\$124,425	\$0	\$0	\$0	\$124,425
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$450	\$0	\$0	\$450
Arts	Wastewater	Base	\$0	\$0	\$1,244	\$0	\$0	\$0	\$1,244
Total Budget			\$1,212,421	\$816,050	\$125,669	\$45,540	\$38,000	\$0	\$2,237,680

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city’s own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for new water lines along Lake Pleasant Parkway and Lone Mountain Road, the purchase of additional water treatment capacity for northern Peoria, replacement of water meters throughout the city, expansion of the Greenway Water Treatment Plant, reconditioning of various water facilities, and the construction of new wells.



Water

Summary by Funding Source

Fund Number and Name	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
2050 - Water	\$6,493,755	\$4,234,741	\$7,222,998	\$7,070,998	\$8,196,414	\$11,214,584	\$44,433,490
2161 - Water Expansion	\$9,293,255	\$4,114,153	\$2,405,703	\$299,176	\$2,328,346	\$8,644,108	\$27,084,741
2169 - Water Resource Project	\$0	\$0	\$355,239	\$355,239	\$355,239	\$355,239	\$1,420,956
2224 - Proposed Revenue Bonds	\$0	\$8,000,000	\$0	\$0	\$0	\$71,694,078	\$79,694,078
2400 - Wastewater	\$1,362,942	\$912,698	\$867,698	\$717,698	\$1,352,698	\$505,000	\$5,718,734
2510 - Wastewater Expansion	\$136,125	\$0	\$50,000	\$0	\$325,000	\$0	\$511,125
2590 - Commercial Solid Waste	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
2600 - Residential Solid Waste	\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000
2650 - Solid Waste Expansion	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Total - Water	\$17,286,077	\$17,261,592	\$10,901,638	\$8,443,111	\$13,757,697	\$92,413,009	\$160,063,124

Water

75 Av 16-inch Waterline, Thunderbird to Peoria

Project Number: UT00143

Council District: Palo Verde

Project Location: 75th Av, various intersections

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, as needed, clearing and grubbing, grade the work area for installation of 16-inch waterline and appurtenances on 75th Avenue at various intersections in coordination with intersection improvement projects. The waterline will be installed with the 75th Avenue and Thunderbird Road intersection improvements. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water	Base	\$25,609	\$0	\$0	\$0	\$0	\$0	\$25,609
Construction	Water	Base	\$408,185	\$0	\$0	\$0	\$0	\$0	\$408,185
Total Budget			\$433,794	\$0	\$0	\$0	\$0	\$0	\$433,794

Additional CAP Water Treatment Capacity

Project Number: UT00334

Council District: Mesquite

Project Location: North Peoria

The project will provide an additional 5 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	Proposed Revenue Bond	Base	\$0	\$8,000,000	\$0	\$0	\$0	\$0	\$8,000,000
Other	Water Expansion	Base	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
Other	Water	Base	\$0	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$0	\$15,000,000
Total Budget			\$0	\$10,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$0	\$25,000,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Capital OPS	\$0	\$0	\$0	\$0	\$53,733	\$857,247	\$910,980
Total Operating Impacts	\$0	\$0	\$0	\$0	\$53,733	\$857,247	\$910,980

Water

ADOT Well-Sports Complex Well Connection

Project Number: UT00327

Council District: Willow

Project Location: Sports Complex

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 12-inch waterline and appurtenances on 83rd Avenue and Paradise Lane from the Sports Complex well site to the ADOT well metering site, and restoration and/or replacement of pavement and striping, landscaping, etc. Installation of arsenic treatment is included in this project. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$79,767	\$0	\$79,767
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$746,818	\$0	\$746,818
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$45,000	\$0	\$45,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$8,266	\$0	\$8,266
Total Budget			\$0	\$0	\$0	\$0	\$879,851	\$0	\$879,851

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$9,875	\$9,875
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$9,875	\$9,875

Water

Agua Fria Booster/PRV Phase I and II

Project Number: UT00245

Council District: Mesquite

Project Location: North Peoria

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for the installation of the booster PRV station and appurtenances, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$642,761	\$0	\$642,761
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$2,604,965	\$2,604,965
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$964,837	\$964,837
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$68,985	\$68,985
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$25,515	\$25,515
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$6,428	\$26,050	\$32,478
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$9,648	\$9,648
Total Budget			\$0	\$0	\$0	\$0	\$649,189	\$3,700,000	\$4,349,189

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$110,400	\$110,400
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$110,400	\$110,400

Condition Assessment of Remote Sites

Project Number: UT00256

Council District: Various

Project Location: Citywide

This project will assess the condition of all water, wastewater, and reuse water sites (excluding treatment plants). The information gathered will be used to assess the overall funding needs for utility sites. In addition, this information may be used to increase the accuracy of some master plan elements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Study	Water	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Study	Wastewater	Base	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Study	Water	Base	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Total Budget			\$100,000	\$0	\$0	\$300,000	\$0	\$0	\$400,000

Water

Desert Harbor-Arrowhead Shores Well Mixing

Project Number: UT00312

Council District: Ironwood

Project Location: 91st Av and Greenway Rd to Arrowhead Shores Well

This project will recommission the waterline from the Desert Harbor well to the Arrowhead Shores reservoir in order to facilitate mixing of the water sources. In addition, this project will evaluate the need for treatment and will implement the needed technologies and site improvements to meet water quality standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$290,305	\$0	\$290,305
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$2,630,136	\$2,630,136
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$3,443	\$8,032	\$11,475
Arts	Water	Base	\$0	\$0	\$0	\$0	\$2,903	\$26,301	\$29,204
Total Budget			\$0	\$0	\$0	\$0	\$296,651	\$2,664,469	\$2,961,120

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$500	\$2,500	\$3,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$500	\$2,500	\$3,000

Fire Hydrant Infill

Project Number: UT00204

Council District: Various

Project Location: Citywide

This is an ongoing program to install fire hydrants in areas of the city where fire hydrant spacing exceeds city infrastructure guidelines. The next fire hydrant in the program will be located in the area of Thunderbird and 94th Drive Subsequent fire hydrant installations will be identified on a yearly basis.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water	Carryover	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Construction	Water	Base	\$49,505	\$0	\$49,505	\$0	\$49,505	\$99,010	\$247,525
Chargebacks	Water	Base	\$0	\$0	\$2,000	\$0	\$2,000	\$4,000	\$8,000
Arts	Water	Base	\$0	\$0	\$495	\$0	\$495	\$990	\$1,980
Total Budget			\$64,505	\$0	\$52,000	\$0	\$52,000	\$104,000	\$272,505

Water

Greenway Plant Equipment Upgrade

Project Number: UT00316

Council District: Palo Verde

Project Location: Greenway Water Treatment Plant

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, is in need of major equipment and component replacement and overhaul on a periodic basis to assure continuous operation. In the next two years of this study, ladders and platforms will continue to be installed to allow for safer access to basins and pumps. After that, the program will replace other equipment and components that are aging or can be made more efficient. Some of those components include ladders and platforms; pumps (chemical feed pumps, VFD pumps, waste pumps, influent pumps, effluent pumps); ozone generator and destruct unit components; mixers and mixer components; influent screens and components; and analyzers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Water	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Chargebacks	Water	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Budget			\$100,000	\$102,000	\$102,000	\$102,000	\$102,000	\$510,000	\$1,018,000

Greenway WTP 24 MGD Expansion

Project Number: UT00311

Council District: Palo Verde

Project Location: Greenway WTP

This project provides for expansion of the Greenway Water Treatment Plant from 16 MGD to 24 MGD; however, the plant was master planned to be expanded to 32 MGD. This project includes sizing some major unit processes an additional 16 MGD for a total capacity of 32 MGD. The plant was planned such that these unit processes could only be expanded to 32 MGD. The following unit processes will be sized for 8 MGD, providing a total capacity of 24 MGD: flocculation basin, final sedimentation basin, filters, chlorination equipment, and ozone production equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$3,521,584	\$3,521,584
Construction	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$27,710,176	\$27,710,176
Chargebacks	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Arts	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$312,318	\$312,318
Total Budget			\$0	\$0	\$0	\$0	\$0	\$31,694,078	\$31,694,078

Water

Integrated Utility Master Plan

Project Number: UT00271

Council District: Various

Project Location: Citywide

This project will update water, wastewater, and reuse master plans. The Integrated Utility Master Plan will identify the amount of potable and reuse water required, the water resources available, and the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements. Because it is so broad in scope, this project will require 18 months to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Carryover	\$158,600	\$0	\$0	\$0	\$0	\$0	\$158,600
Study	Water	Carryover	\$158,600	\$0	\$0	\$0	\$0	\$0	\$158,600
Study	Wastewater	Base	\$101,000	\$0	\$0	\$0	\$37,600	\$197,400	\$336,000
Study	Water	Base	\$101,000	\$0	\$0	\$0	\$37,600	\$197,400	\$336,000
Chargebacks	Wastewater	Base	\$0	\$0	\$0	\$0	\$2,400	\$12,600	\$15,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$2,400	\$12,600	\$15,000
Total Budget			\$519,200	\$0	\$0	\$0	\$80,000	\$420,000	\$1,019,200

Jomax In-Line Booster Station Upgrades

Project Number: UT00285

Council District: Mesquite

Project Location: Jomax Rd and Terramar Blvd

This project includes upgrading the existing Jomax Booster Station from 12 to 18 million gallons per day (MGD) firm capacity. This will involve upgrading pumps 1 and 2 to 100 hp each to match pumps 3 and 4. The project will require a new emergency generator rated at 450 KW. The two 75 KW VFD drives will be replaced with 100 KW constant speed soft start motor controls. A section of the 16-inch water main near the turnout will be replaced with 24-inch pipe and a new 24-inch MAG meter installed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$129,202	\$129,202
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,096,602	\$1,096,602
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$12,258	\$12,258
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,283,062	\$1,283,062

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$80,400	\$80,400
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$80,400	\$80,400

Water

Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303

Project Number: UT00148

Council District: Mesquite

Project Location: Lake Pleasant Pkwy, Dynamite Rd to Loop 303

This project includes design and construction of a 24-inch waterline along Lake Pleasant Parkway from Dynamite Road to Loop 303. This waterline will be required to provide service to the Lake Pleasant Parkway corridor and the northern areas of the city located east of the Agua Fria River. This waterline will function as a transmission and distribution main. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water Expansion	Carryover	\$1,478,444	\$0	\$0	\$0	\$0	\$0	\$1,478,444
Construction	Water	Carryover	\$120,208	\$0	\$0	\$0	\$0	\$0	\$120,208
Total Budget			\$1,598,652	\$0	\$0	\$0	\$0	\$0	\$1,598,652

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$500	\$500	\$500	\$500	\$500	\$2,000	\$4,500
Total Operating Impacts	\$500	\$500	\$500	\$500	\$500	\$2,000	\$4,500

Lone Mtn Pkwy 24-inch Waterline; LPP to L303

Project Number: UT00233

Council District: Mesquite

Project Location: Lone Mountain Pkwy, El Mirage Rd to Loop 303

This project provides funding for the oversizing of waterline infrastructure, including the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24-inch waterline and appurtenances in Lone Mountain Parkway from the crossing of the Loop 303 freeway to the existing waterline near Lake Pleasant Parkway in accordance with the Water Master Plan, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water Expansion	Carryover	\$2,551,302	\$0	\$0	\$0	\$0	\$0	\$2,551,302
Total Budget			\$2,551,302	\$0	\$0	\$0	\$0	\$0	\$2,551,302

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$500	\$500	\$500	\$500	\$500	\$2,000	\$4,500
Total Operating Impacts	\$500	\$500	\$500	\$500	\$500	\$2,000	\$4,500

Water

Miscellaneous Local Waterline Improvements

Project Number: UT00203

Council District: Various

Project Location: Citywide

This project provides funding to upgrade the city's existing water distribution system to ensure its continued operation and replace aging PVC mains with stronger ductile iron mains. These funds may also be used to construct water line extensions in coordination with street improvement projects and to address water line rehabilitations identified during inspections.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water	Carryover	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Construction	Water	Base	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,500,000
Chargebacks	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Arts	Water	Base	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500	\$13,500
Total Budget			\$210,000	\$156,500	\$156,500	\$156,500	\$156,500	\$782,500	\$1,618,500

New River Agua Fria Underground Storage Project

Project Number: UT00149

Council District: Various

Project Location: NAUSP

This project funds the construction of recharge basin number seven at the New River Agua Fria Underground Storage Project (NAUSP). The facility is being constructed by Salt River Project (SRP), and Peoria has purchased capacity to recharge the effluent from the Butler Drive Water Reclamation Facility at this facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater Expansion	Carryover	\$3,224	\$0	\$0	\$0	\$0	\$0	\$3,224
Study	Water Expansion	Carryover	\$16,776	\$0	\$0	\$0	\$0	\$0	\$16,776
Design	Wastewater Expansion	Carryover	\$16,119	\$0	\$0	\$0	\$0	\$0	\$16,119
Design	Water Expansion	Carryover	\$83,881	\$0	\$0	\$0	\$0	\$0	\$83,881
Construction	Wastewater Expansion	Carryover	\$116,782	\$0	\$0	\$0	\$0	\$0	\$116,782
Construction	Water Expansion	Carryover	\$607,718	\$0	\$0	\$0	\$0	\$0	\$607,718
Total Budget			\$844,500	\$0	\$0	\$0	\$0	\$0	\$844,500

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$68,000	\$68,000	\$68,000	\$68,000	\$68,000	\$272,000	\$612,000
Total Operating Impacts	\$68,000	\$68,000	\$68,000	\$68,000	\$68,000	\$272,000	\$612,000

Water

North Peoria Water Treatment Plant Capacity-10MGD

Project Number: UT00325

Council District: Mesquite

Project Location: North of Loop 303

This project will study the available options and implement a plan to provide treatment capacity for City of Peoria CAP water to serve the north areas of the city.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$40,000,000	\$40,000,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$40,000,000	\$40,000,000

Patterson Well-W209, W210 Well Mixing

Project Number: UT00328

Council District: Willow

Project Location: 105th/Deer Valley to 104th/Rose Garden

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of waterline as needed to connect the three well sites, and restoration and/or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company, (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$98,480	\$0	\$98,480
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,451,043	\$1,451,043
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$42,300	\$0	\$42,300
Arts	Water	Base	\$0	\$0	\$0	\$0	\$985	\$14,510	\$15,495
Total Budget			\$0	\$0	\$0	\$0	\$141,765	\$1,465,553	\$1,607,318

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$4,289	\$21,445	\$25,734
Total Operating Impacts	\$0	\$0	\$0	\$0	\$4,289	\$21,445	\$25,734

Water

Peacock Village Waterline Replacement

Project Number: UT00330

Council District: Willow/Ironwood

Project Location: Greenbrian Dr & Meadows Dr/87th to 89th Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of new 8-inch waterline and appurtenances meeting city standards south of Union Hills Drive and north of Bell Road between 87th Avenue and 89th Avenue to replace existing substandard PVC 6- and 8-inch waterline, and restoration and/or replacement of pavement and concrete sidewalk, etc. This project may also include processing of utility company (APS, Cox Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water	Base	\$137,142	\$0	\$0	\$0	\$0	\$0	\$137,142
Construction	Water	Base	\$0	\$1,867,567	\$0	\$0	\$0	\$0	\$1,867,567
Arts	Water	Base	\$0	\$18,676	\$0	\$0	\$0	\$0	\$18,676
Total Budget			\$137,142	\$1,886,243	\$0	\$0	\$0	\$0	\$2,023,385

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$5,382	\$5,382	\$5,382	\$26,910	\$43,056
Total Operating Impacts	\$0	\$0	\$5,382	\$5,382	\$5,382	\$26,910	\$43,056

Peoria/SRP Aquifer Storage Recovery Well Recharge

Project Number: UT00319

Council District: Pine

Project Location: 91st Av and Olive Av

This project will provide for the design, permitting, well conditioning, site construction, performance testing, analysis and report of an Annual Storage and Recovery (ASR) well in cooperation with the Salt River Project (SRP). The city will split the costs 50/50 with SRP, and SRP will manage the project. Permitting, design, and construction are scheduled to start in FY2013 and be completed by FY2015. The contractual agreement with SRP will provide "exit points" such that if the arsenic mitigation does not appear to be feasible once hydrologic modeling and more extensive water quality analyses are conducted, the city needs only to apply its share of project costs accrued to that point and is not further obligated to contribute to the project cost.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water	Carryover	\$251,500	\$0	\$0	\$0	\$0	\$0	\$251,500
Construction	Water	Base	\$21,000	\$32,500	\$0	\$0	\$0	\$0	\$53,500
Total Budget			\$272,500	\$32,500	\$0	\$0	\$0	\$0	\$305,000

Water

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037

Council District: Mesquite

Project Location: 67th Av and Jomax Rd

This project is the City of Peoria's share of upgrades to the City of Glendale Pyramid Peak Water Treatment Plant. Glendale is converting the plant from a chlorine gas disinfection system to onsite generation of chlorine for disinfection and is upgrading part of the original plant equipment. Peoria owns 23 percent of the Pyramid Peak Water Treatment Plant and is responsible for 23 percent of the cost of plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water Expansion	Carryover	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$123,585	\$1,971,668	\$2,095,253
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$1,236	\$19,717	\$20,953
Total Budget			\$23,000	\$0	\$0	\$0	\$124,821	\$1,991,385	\$2,139,206

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$4,025	\$4,025	\$4,025	\$4,025	\$4,025	\$20,125	\$40,250
Total Operating Impacts	\$4,025	\$4,025	\$4,025	\$4,025	\$4,025	\$20,125	\$40,250

SCADA Equipment Replacement

Project Number: UT00266

Council District: Various

Project Location: Citywide

This project will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater and reclaimed water facilities operated by the city. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings. The project will also provide for project coordination, public involvement, pre-design studies, design, programming, construction, materials testing, construction administration, utility coordination, utility relocation, processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements, as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Water	Carryover	\$394,416	\$0	\$0	\$0	\$0	\$0	\$394,416
Equipment	Wastewater	Base	\$350,000	\$350,000	\$350,000	\$50,000	\$50,000	\$250,000	\$1,400,000
Equipment	Water	Base	\$350,000	\$350,000	\$350,000	\$100,000	\$100,000	\$500,000	\$1,750,000
Total Budget			\$1,094,416	\$700,000	\$700,000	\$150,000	\$150,000	\$750,000	\$3,544,416

Water

Technology and Security Master Plan

Project Number: UT00304

Council District: Various

Project Location: Citywide

This project merges three previous master plans into a consolidated plan, linking planning efforts for technology--including Supervisory Control and Data Acquisition (SCADA)--and security into a single master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000
Study	Water Expansion	Base	\$0	\$0	\$0	\$0	\$225,000	\$0	\$225,000
Total Budget			\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000

Utility Billing System

Project Number: UT00160

Council District: All

Project Location: Citywide

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Equipment	Wastewater	Base	\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000
Equipment	Solid Waste Expansion	Base	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Equipment	Residential Solid Waste	Base	\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000
Equipment	Commercial Solid Waste	Base	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Equipment	Water Expansion	Base	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Equipment	Water	Base	\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000
Total Budget			\$0	\$0	\$0	\$0	\$3,100,000	\$0	\$3,100,000

Water

Utility Security Upgrades

Project Number: UT00262

Council District: Various

Project Location: Citywide

This project will implement security enhancements at water and wastewater facilities. These security enhancements will include technological improvements, procedural changes, and physical barriers. The sites to be improved are part of a list developed by a vulnerability assessment done by the PublicWorks-Utilities Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Wastewater	Base	\$185,644	\$0	\$0	\$0	\$0	\$0	\$185,644
Construction	Water	Base	\$61,882	\$0	\$0	\$0	\$0	\$0	\$61,882
Total Budget			\$297,526	\$0	\$0	\$0	\$0	\$0	\$297,526

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Operating Impacts	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000

Water & Wastewater Rate Study

Project Number: UT00298

Council District: All

Project Location: Citywide

This study will update the city’s water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the systems’ capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Public Works-Utilities departments. During the interim years between full studies, staff anticipate a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater	Base	\$0	\$45,000	\$0	\$0	\$45,000	\$45,000	\$135,000
Study	Water	Base	\$0	\$45,000	\$0	\$0	\$45,000	\$45,000	\$135,000
Total Budget			\$0	\$90,000	\$0	\$0	\$90,000	\$90,000	\$270,000

Water

Water Facility Reconditioning

Project Number: UT00206

Council District: Various

Project Location: Citywide

This project will upgrade and recondition existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions. The first year in this program will focus on providing monitoring and control to key water transfer points between pressure zones in the city. Subsequent years will address ongoing issues in the city's aging water conveyance system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Construction	Water	Base	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,000,000
Chargebacks	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Arts	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Total Budget			\$700,000	\$510,000	\$510,000	\$510,000	\$510,000	\$2,550,000	\$5,290,000

Water Meter Replacement Program

Project Number: UT00326

Council District: Various

Project Location: Citywide

The city's inventory of over 49,000 water meters includes approximately 37,000 water meters that are using transmission technology and equipment that has reached its life expectancy and/or will not be supported with current technology within the next two to three years. A large portion of these meters have also reached, or will soon reach, the end of their useful lives during this timeframe. To ensure that the city's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace all of these meters over a six-year cycle. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff. The project includes \$800,000 per year that was originally programmed in the Finance Utilities Meter Services operating budget.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Wastewater	Base	\$517,698	\$517,698	\$517,698	\$517,698	\$517,698	\$0	\$2,588,490
Equipment	Water	Base	\$1,052,498	\$1,052,498	\$1,052,498	\$1,052,498	\$1,052,498	\$0	\$5,262,490
Total Budget			\$1,570,196	\$1,570,196	\$1,570,196	\$1,570,196	\$1,570,196	\$0	\$7,850,980

Water

Water Production Optimization

Project Number: UT00252

Council District: Various

Project Location: Citywide

This project will fund the study, design, and implementation of system optimization through the use of enhanced SCADA (Supervisory Control and Data Acquisition) technology and computer programming solutions. This solution will optimize the performance of the water system, ensuring water quality and adding efficiencies and reliability of water delivery services.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Equipment	Water	Base	\$400,000	\$100,000	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$400,000	\$100,000	\$0	\$0	\$0	\$0	\$500,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Personal OPS	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$900,000
Total Operating Impacts	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$900,000

Water/Wastewater/Solid Waste Expansion Fee Update

Project Number: UT00070

Council District: All

Project Location: Citywide

This study will update water, wastewater, and solid waste expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department and the Solid Waste Division.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Study	Wastewater Expansion	Base	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Study	Water Expansion	Base	\$0	\$0	\$50,000	\$0	\$0	\$100,000	\$150,000
Total Budget			\$0	\$0	\$100,000	\$0	\$0	\$100,000	\$200,000

Water

Well 112-Arrowhead Shores Tank Aeration System

Project Number: UT00332

Council District:

Project Location: 15410 N. 87th Av

This project will provide funds for the design and construction of a tank aeration system that will allow for better air/water mixing and therefore enhance water quality and add more operational flexibility by allowing a wider range in storage times. The addition of online analyzers will improve our knowledge of the ongoing water quality. With these strategies, compliance with regulatory limits can be met, while keeping efficient and flexible operational procedures as viable options. This project will also include needed improvements to the tank related to the goal of enhancing water quality and tank longevity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Design	Water	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Construction	Water	Base	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$100,000	\$350,000

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$27,000
Total Operating Impacts	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$27,000

Wellhead Water Quality Mitigation

Project Number: UT00272

Council District: Various

Project Location: Citywide

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for interconnection of the existing two water wells, installation of water main including appurtenances, installation of arsenic and other treatment processes including related piping to meet current water quality requirements, rehabilitation of existing facilities as needed and restoration and or replacement of pavement on 89th Avenue, Country Club Lane, and Union Hills Road, including striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water Expansion	Base	\$1,587,210	\$0	\$0	\$0	\$0	\$0	\$1,587,210
Construction	Water	Base	\$1,587,210	\$0	\$0	\$0	\$0	\$0	\$1,587,210
Total Budget			\$3,174,420	\$0	\$0	\$0	\$0	\$0	\$3,174,420

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$74,575	\$74,575	\$74,575	\$74,575	\$372,875	\$671,175
Total Operating Impacts	\$0	\$74,575	\$74,575	\$74,575	\$74,575	\$372,875	\$671,175

Water

Wells - New Construction

Project Number: UT00117

Council District: Various

Project Location: Citywide

The city uses surface water, a renewable water source, as its primary water supply. However, it is still necessary to drill and equip new wells to meet system redundancy requirements as well as future water demand. The wells are expected to be located in the vicinity of the Loop 303 and Lake Pleasant Parkway and other suitable areas. These wells will be "recovery wells" that will recover water available to the city through credits for water reclaimed and recharged to the aquifer. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation and equipping of the wells, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water Expansion	Carryover	\$713,829	\$0	\$0	\$0	\$0	\$0	\$713,829
Study	Water Expansion	Base	\$48,835	\$0	\$0	\$0	\$0	\$48,835	\$97,670
Land	Water Expansion	Base	\$38,500	\$0	\$0	\$0	\$0	\$38,500	\$77,000
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$143,880	\$143,880
Construction	Water Expansion	Base	\$1,759,731	\$0	\$0	\$0	\$0	\$2,425,663	\$4,185,394
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$65,250	\$65,250
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$25,695	\$25,695
Total Budget			\$2,560,895	\$0	\$0	\$0	\$0	\$2,747,823	\$5,308,718

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$73,200	\$73,200	\$73,200	\$73,200	\$585,600	\$878,400
Total Operating Impacts	\$0	\$73,200	\$73,200	\$73,200	\$73,200	\$585,600	\$878,400

West Agua Fria Water Lines

Project Number: UT00170

Council District: Mesquite

Project Location: Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia community. The city is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Construction	Water Expansion	Carryover	\$350,757	\$0	\$0	\$0	\$0	\$0	\$350,757
Construction	Water Expansion	Base	\$33,272	\$693,198	\$2,355,703	\$299,176	\$199,485	\$0	\$3,580,834
Total Budget			\$384,029	\$693,198	\$2,355,703	\$299,176	\$199,485	\$0	\$3,931,591

Water

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234

Council District: All

Project Location: Northern Peoria

This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan. This project will purchase additional Central Arizona Project (CAP) water rights from the White Mountain Apache Tribe.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Other	Water Resource Project	Base	\$0	\$0	\$355,239	\$355,239	\$355,239	\$355,239	\$1,420,956
Other	Water Expansion	Base	\$0	\$1,420,955	\$0	\$0	\$0	\$0	\$1,420,955
Total Budget			\$0	\$1,420,955	\$355,239	\$355,239	\$355,239	\$355,239	\$2,841,911

Operating Impacts	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Non-Pers OPS	\$0	\$0	\$133,000	\$133,000	\$133,000	\$881,000	\$1,280,000
Total Operating Impacts	\$0	\$0	\$133,000	\$133,000	\$133,000	\$881,000	\$1,280,000

Zone 5/6E PRV Station

Project Number: UT00286

Council District: Mesquite

Project Location: Loop 303 and Lake Pleasant Pkwy

This project includes land purchase and construction of a pressure reducing valve (PRV) station at the Pressure Zone 5E/6E boundary near Loop 303 on Lake Pleasant Parkway. This PRV will be in line with the 24-inch water main that will connect to the City of Phoenix Lake Pleasant Water Treatment Plant to the north. It will allow service to Zone 5E south of Loop 303. The site may be used for a future reservoir booster station to serve Zone 6E.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 19-23	Total
Land	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$890,000	\$890,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$9,900	\$9,900
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,104,900	\$1,104,900

Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over \$5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/13	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	\$44,943,147	\$106,935,471	\$5,905,843	\$157,784,461
2 Half Cent Sales Tax Fund	\$12,712,986	\$15,913,416	-	\$28,626,402
3 Other Reserve Funds	\$4,957,420	\$27,500	\$5,175,000	\$10,159,920
Total General & Other	\$62,613,553	\$122,876,387	\$11,080,843	\$196,570,783
4 Streets	\$11,900,181	\$11,798,805	\$1,548,978	\$25,247,964
5 Streetlight Improvement Districts	\$11,640	\$549,078	-	\$560,718
6 Maintenance Improvement Districts	\$1,379	\$143,001	-	\$144,380
7 Transportation Sales Tax Fund	\$28,371,138	\$9,677,852	-	\$38,048,990
8 Development Fee Funds	\$34,871,908	\$6,955,272	-	\$41,827,180
9 Public Housing	\$563,197	\$327,953	-	\$891,150
10 Home and Housing Grants	-	\$671,547	-	\$671,547
11 Transit	\$504,968	\$156,220	\$550,000	\$1,211,188
12 Attorney Grants	\$55,539	-	-	\$55,539
13 Public Safety Grants	\$15,536	\$786,629	-	\$802,165
14 Other Grants	\$5,750,831	\$6,545,355	\$10,000	\$12,306,186
15 Community Service Grants	\$228,546	\$293,443	-	\$521,989
Total Special Revenue Funds	\$82,274,863	\$37,905,155	\$2,108,978	\$122,288,996
16 Water	\$21,769,033	\$34,939,535	-	\$56,708,568
17 Water Replacement & Reserves	\$8,518,453	\$941,808	-	\$9,460,261
18 Water Expansion	\$10,709,946	\$1,822,000	-	\$12,531,946
19 Water Bonds	-	-	-	-
20 Water Improvement Districts	-	-	-	-
21 Wastewater	\$5,228,827	\$19,749,390	\$2,557,472	\$27,535,689
22 Wastewater Replacement & Reserves	\$8,053,168	\$119,869	-	\$8,173,037
23 Wastewater Expansion	\$3,278,776	\$813,000	-	\$4,091,776
24 Wastewater Bonds	-	-	-	-
25 Wastewater Improvement Districts	-	-	-	-
26 Residential Solid Waste	\$7,623,655	\$8,970,751	-	\$16,594,406
27 Commercial Solid Waste	\$1,916,836	\$2,278,900	-	\$4,195,736
28 Solid Waste Reserves	\$4,051,221	\$859,292	-	\$4,910,513
29 Solid Waste Expansion	\$7,111,578	\$27,000	-	\$7,138,578
30 Sports Complex Operations/Maintenance	\$5,590	\$2,654,300	\$2,010,000	\$4,669,890
31 Sports Complex Equipment Reserves	\$604,373	\$262,342	-	\$866,715
Total Enterprise Funds	\$78,871,456	\$73,438,187	\$4,567,472	\$156,877,115
32 Fleet Maintenance	(\$463,338)	\$5,248,340	-	\$4,785,002
33 Fleet Reserve	\$10,790,736	\$1,745,688	\$153,461	\$12,689,885
34 Insurance Reserve	\$9,955,976	\$18,742,368	-	\$28,698,344
35 Facilities Maintenance	(\$10,245)	\$5,892,230	-	\$5,881,985
36 Information Technology	\$323,555	\$7,551,713	\$919,943	\$8,795,211
37 Information Technology Reserve	\$2,069,724	\$703,397	\$56,015	\$2,829,136
38 Information Technology Projects	\$271,748	-	\$708,287	\$980,035
Total Internal Service Funds	\$22,938,156	\$39,883,736	\$1,837,706	\$64,659,598
39 Fireman's Pension	-	\$30,600	-	\$30,600
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	-	\$30,600	-	\$30,600
41 General Obligation Bonds	\$23,365,222	\$7,392,814	-	\$30,758,036
42 MDA Bonds	\$33,996,511	\$2,000	-	\$33,998,511
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	\$18,783,536	\$22,935	-	\$18,806,471
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	\$5,800,640	\$1,542,425	-	\$7,343,065
Total Capital Projects Funds	\$81,945,909	\$8,960,174	-	\$90,906,083
48 General Obligation Bonds	\$30,315,391	\$13,317,759	-	\$43,633,150
49 MDA Bonds	\$15,062,732	\$7,500	\$7,569,676	\$22,639,908
50 Improvement Districts	\$495,223	\$475,850	-	\$971,073
Total Debt Service Funds	\$45,873,346	\$13,801,109	\$7,569,676	\$67,244,131
All Funds Total	\$374,517,283	\$296,895,348	\$27,164,675	\$698,577,306

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/14	
\$119,476,344	\$1,646,450	-	\$17,000,000	\$138,122,794	\$575,340	\$138,698,134	\$19,086,327	1
\$1,689,116	\$1,810,680	\$1,336,000	\$3,000,000	\$7,835,796	\$15,961,477	\$23,797,273	\$4,829,129	2
\$36,221	\$1,993,571	-	\$500,000	\$2,529,792	-	\$2,529,792	\$7,630,128	3
\$121,201,681	\$5,450,701	\$1,336,000	\$20,500,000	\$148,488,382	\$16,536,817	\$165,025,199	\$31,545,584	
\$9,672,000	\$3,733,468	-	\$1,000,000	\$14,405,468	\$75,429	\$14,480,897	\$10,767,067	4
-	-	-	-	-	\$548,978	\$548,978	\$11,740	5
-	-	-	-	-	\$142,849	\$142,849	\$1,531	6
\$142,424	\$23,761,595	-	\$1,000,000	\$24,904,019	\$5,424,294	\$30,328,313	\$7,720,677	7
-	\$19,437,142	\$3,809,501	\$3,350,000	\$26,596,643	-	\$26,596,643	\$15,230,537	8
\$327,871	-	-	-	\$327,871	-	\$327,871	\$563,279	9
\$671,547	-	-	-	\$671,547	-	\$671,547	-	10
\$1,104,216	-	-	\$100,000	\$1,204,216	\$1,057	\$1,205,273	\$5,915	11
\$17,591	-	-	-	\$17,591	-	\$17,591	\$37,948	12
\$646,195	-	-	-	\$646,195	-	\$646,195	\$155,970	13
\$3,018,225	-	-	\$3,100,000	\$6,118,225	\$295,778	\$6,414,003	\$5,892,183	14
\$521,447	-	-	-	\$521,447	\$453	\$521,900	\$89	15
\$16,121,516	\$46,932,205	\$3,809,501	\$8,550,000	\$75,413,222	\$6,488,838	\$81,902,060	\$40,386,936	
\$20,778,797	\$9,072,996	\$5,307,251	\$3,000,000	\$38,159,044	\$2,873,253	\$41,032,297	\$15,676,271	16
\$982,722	-	-	\$600,000	\$1,582,722	\$1,057	\$1,583,779	\$7,876,482	17
-	\$9,489,488	\$211,953	-	\$9,701,441	\$708,150	\$10,409,591	\$2,122,355	18
-	-	-	-	-	-	-	-	19
-	-	-	-	-	-	-	-	20
\$10,421,199	\$3,862,653	\$7,321,497	\$1,500,000	\$23,105,349	\$151,608	\$23,256,957	\$4,278,732	21
\$49,332	-	-	\$300,000	\$349,332	-	\$349,332	\$7,823,705	22
-	\$3,307,340	\$461,520	-	\$3,768,860	-	\$3,768,860	\$322,916	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	-	25
\$8,517,046	-	-	\$1,000,000	\$9,517,046	\$4,077	\$9,521,123	\$7,073,283	26
\$2,330,043	-	-	\$1,000,000	\$3,330,043	-	\$3,330,043	\$865,693	27
\$2,573,655	-	-	\$500,000	\$3,073,655	-	\$3,073,655	\$1,836,858	28
\$100,000	-	-	-	\$100,000	-	\$100,000	\$7,038,578	29
\$4,598,905	-	-	-	\$4,598,905	\$2,567	\$4,601,472	\$68,418	30
-	-	-	-	-	\$150,000	\$150,000	\$716,715	31
\$50,351,699	\$25,732,477	\$13,302,221	\$7,900,000	\$97,286,397	\$3,890,712	\$101,177,109	\$55,700,006	
\$5,239,641	-	-	-	\$5,239,641	\$2,416	\$5,242,057	(\$457,055)	32
\$2,117,096	-	-	\$1,000,000	\$3,117,096	-	\$3,117,096	\$9,572,789	33
\$18,624,677	-	-	\$3,500,000	\$22,124,677	\$36,404	\$22,161,081	\$6,537,263	34
\$5,869,887	-	-	-	\$5,869,887	\$7,248	\$5,877,135	\$4,850	35
\$8,437,813	-	-	-	\$8,437,813	\$42,240	\$8,480,053	\$315,158	36
\$426,015	\$904,900	-	-	\$1,330,915	\$160,000	\$1,490,915	\$1,338,221	37
\$824,819	-	-	-	\$824,819	-	\$824,819	\$155,216	38
\$41,539,948	\$904,900	-	\$4,500,000	\$46,944,848	\$248,308	\$47,193,156	\$17,466,442	
\$30,600	-	-	-	\$30,600	-	\$30,600	-	39
-	-	-	-	-	-	-	-	40
\$30,600	-	-	-	\$30,600	-	\$30,600	-	
-	\$29,657,195	-	-	\$29,657,195	-	\$29,657,195	\$1,100,841	41
-	\$33,996,103	-	-	\$33,996,103	-	\$33,996,103	\$2,408	42
-	-	-	-	-	-	-	-	43
-	\$7,839,216	-	\$1,000,000	\$8,839,216	-	\$8,839,216	\$9,967,255	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	\$3,595,385	-	-	\$3,595,385	-	\$3,595,385	\$3,747,680	47
-	\$75,087,899	-	\$1,000,000	\$76,087,899	-	\$76,087,899	\$14,818,184	
-	-	\$15,634,408	-	\$15,634,408	-	\$15,634,408	\$27,998,742	48
-	-	\$7,638,644	-	\$7,638,644	-	\$7,638,644	\$15,001,264	49
-	-	\$475,600	-	\$475,600	-	\$475,600	\$495,473	50
-	-	\$23,748,652	-	\$23,748,652	-	\$23,748,652	\$43,495,479	
\$229,245,444	\$154,108,182	\$42,196,374	\$42,450,000	\$468,000,000	\$27,164,675	\$495,164,675	\$203,412,631	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
<i>General Fund</i>						
Taxes						
	Sales Tax-Advertising	\$26,418	\$25,623	\$27,744	\$27,000	\$27,000
	Sales Tax-Constr Contracting	\$2,527,878	\$1,783,592	\$1,836,181	\$2,100,000	\$1,900,000
	Sales Tax-Job Printing	\$10,725	\$7,117	\$7,171	\$7,500	\$7,500
	Sales Tax-Publishing	\$115,727	\$91,443	\$90,269	\$90,000	\$90,000
	Sales Tax-Transp for Hire	\$0	\$0	\$0	\$1,000	\$0
	Sales Tax-Restaurants/Bars	\$5,081,970	\$4,899,828	\$5,554,533	\$5,800,000	\$5,973,231
	Sales Tax-Rent/Tangible Prop	\$279,100	\$255,225	\$320,795	\$300,000	\$306,000
	Sales Tax-Commercial Rental	\$1,639,708	\$1,484,846	\$1,666,731	\$1,800,000	\$1,836,000
	Sales Tax-Vehicle Rental	\$318,505	\$267,737	\$276,385	\$280,000	\$280,000
	Sales Tax-Hotels/Motels	\$557,261	\$531,998	\$611,420	\$620,000	\$612,000
	Sales Tax-Apts/Rm House/Resid	\$1,061,509	\$1,016,004	\$1,275,621	\$1,400,000	\$1,441,814
	Sales Tax-Trailer Courts	\$164,499	\$148,898	\$156,799	\$158,100	\$161,262
	Sales Tax-Retail	\$14,919,145	\$14,857,639	\$17,489,062	\$18,350,000	\$19,002,010
	Sales Tax-Amusements	\$581,939	\$554,142	\$640,241	\$620,000	\$638,518
	Sales Tax-Utilities	\$2,092,823	\$1,849,287	\$2,191,358	\$2,150,000	\$2,171,215
	Sales Tax-Cable T.V.	\$0	\$20	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$780,672	\$654,520	\$724,424	\$700,000	\$727,814
	Sales Tax-Penalties/Interest	\$92,846	\$107,133	\$115,806	\$125,000	\$75,000
	Sales Tax Recoveries	\$507,410	\$518,886	\$192,051	\$200,000	\$275,000
	Use Tax	\$208,125	\$206,211	\$314,665	\$300,000	\$275,000
	Property Tax	\$3,188,468	\$2,802,532	\$2,521,693	\$2,155,026	\$1,998,580
	Govt Prop Lease Excise Tax Rev	\$109,701	\$110,700	\$7,723	\$0	\$0
	SRP In-lieu Tax	\$32,109	\$32,053	\$31,592	\$25,000	\$25,000
	Utility Franchise	\$2,613,335	\$2,447,518	\$2,762,517	\$2,750,000	\$2,777,136
	Cablevision Franchise	\$1,342,080	\$1,378,994	\$1,321,646	\$1,350,000	\$1,350,000
	Subtotal - Taxes	\$38,251,954	\$36,031,946	\$40,136,427	\$41,308,626	\$41,950,080
Charges for Service						
	Pawn Shop Transaction Fees	\$98,940	\$116,742	\$123,816	\$120,000	\$110,000
	Planning Appl/Review Fee	\$184,213	\$236,716	\$217,041	\$300,000	\$250,000
	Subdiv Final Plat Fee/Appl	\$20,055	\$29,423	\$18,098	\$55,000	\$40,000
	Engineering Applications	\$13,332	\$13,294	\$13,475	\$11,716	\$11,950
	Plan Check Fees	\$239,961	\$259,418	\$357,787	\$480,000	\$300,000
	Water Inspection Fees	\$32,412	\$78,465	\$47,352	\$57,498	\$58,648
	Sewer Inspection Fees	\$17,991	\$25,647	\$29,965	\$30,000	\$29,060
	Street Inspection Fees	\$76,836	\$69,249	\$120,670	\$100,000	\$100,000
	Grading/Drainage Insp Fees	\$39,570	\$67,610	\$61,399	\$90,000	\$60,401
	Eng Plan Check-Grd/Drng	\$63,850	\$79,620	\$56,610	\$200,000	\$100,000
	Eng Plan Chk-Street Light	\$11,080	\$10,800	\$4,680	\$18,000	\$9,475
	Addressing Fee	\$9,775	\$14,525	\$5,275	\$12,530	\$12,781
	Water Review Fee-Eng	\$51,590	\$37,430	\$20,830	\$80,000	\$58,666
	Sewer Review Fee-Eng	\$34,750	\$41,440	\$19,570	\$85,000	\$50,000
	Street Review Fee-Eng	\$55,720	\$65,060	\$34,600	\$125,000	\$73,349
	Storm Drainage Report-Eng	\$21,370	\$15,671	\$14,995	\$50,000	\$23,041
	Traffic Impact Report-Eng	\$5,300	\$6,100	\$3,700	\$8,000	\$6,051
	Storm Water Mgmt Rpt-Eng	\$9,050	\$10,950	\$5,100	\$11,838	\$12,075
	Retaining Wall Inspection	\$5,925	\$8,220	\$15,463	\$15,000	\$7,500
	Retaining Wall Review Fee	\$2,500	\$9,000	\$3,500	\$5,000	\$5,000
	Traffic Plan Check Fee	\$51,855	\$31,560	\$10,120	\$45,000	\$50,000
	Concrete Inspection	\$47,764	\$45,127	\$48,835	\$57,240	\$58,385
	Fire-Plans Review Fee	\$31,178	\$38,137	\$54,531	\$50,000	\$45,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	Fire-New Bldg Inspection Fee	\$4,134	\$12,230	\$20,215	\$15,000	\$10,000
	Expedited Plan Check Fee	\$160	\$5,040	\$4,080	\$4,000	\$2,185
	Expedited Eng Svc Rev Fees	\$630	\$1,640	\$4,800	\$0	\$0
	Reimb for O/S Inspec O/T	\$13,427	\$3,770	\$11,718	\$5,000	\$5,000
	SLID Appl/Process Fee	\$9,495	\$7,515	\$2,355	\$7,497	\$7,647
	MID Appl/Process Fee	\$11,565	\$8,715	\$5,325	\$7,497	\$7,647
	Filming Application and Fees	\$0	\$300	\$100	\$0	\$0
	Homeowners Assoc Academy Fee	\$1,180	\$660	\$540	\$400	\$400
	Shopping Cart Retrieval Fee Rev	\$30	\$0	\$0	\$0	\$0
	Fire BC Academy Fee	\$25,329	\$43,433	\$32,331	\$25,000	\$25,000
	Advanced Life Support Fees	\$471,459	\$308,601	\$400,333	\$475,000	\$477,236
	EMS Contract Misc Fees	\$0	\$254,292	\$358,100	\$358,172	\$365,241
	Fire Svc to County Islands	\$13,385	\$2,442	\$3,698	\$5,000	\$0
	Fire EMT Services	\$0	\$382	\$0	\$0	\$0
	Fire- Commercial Inspections	\$349,815	\$321,761	\$203,061	\$200,000	\$225,000
	Fire-Resale Revenue	\$0	\$12,477	\$11,318	\$3,000	\$2,000
	Swimming Pool Fees	\$248,951	\$241,228	\$259,565	\$265,000	\$320,775
	Swim Pool Admin Fees-Txb	\$1,609	\$2,825	\$2,999	\$0	\$0
	Rec Revenue-Outdoor	\$0	\$0	\$0	\$7,489	\$7,489
	Rec Revenue-AM/PM Program	\$1,938,011	\$1,805,789	\$1,939,466	\$2,100,037	\$1,940,000
	Rec Revenue-Tot Time Prog	\$409,315	\$414,784	\$356,955	\$369,157	\$370,750
	Rec Revenue-Summer Rec Prg	\$184,314	\$170,371	\$159,409	\$171,350	\$171,350
	Rec Retl-Txb-Summer Rec	\$2,364	\$1,741	\$2,648	\$0	\$0
	Rec Revenue-Summer Camp	\$764,711	\$741,467	\$726,682	\$751,988	\$730,100
	Rec Revenue-SIC - Adult	\$0	\$0	\$0	\$78,000	\$40,000
	Rec Revenue-SIC - Youth	\$223,351	\$212,267	\$206,487	\$161,000	\$170,000
	Rec Revenue-Sports Programs - Adult	\$0	\$0	\$0	\$307,622	\$696,385
	Rec Revenue-Sports Programs - Youth	\$669,399	\$725,936	\$783,768	\$481,445	\$449,370
	Rec Revenue-Senior Program	\$69,337	\$71,825	\$81,494	\$98,687	\$98,687
	Rec Revenue-Adapt Rec Prog	\$88,697	\$77,324	\$71,467	\$66,695	\$71,420
	Rec Revenue-Special Events	\$139,160	\$145,795	\$197,594	\$270,750	\$164,300
	Rec Revenue-Teen Program	\$99,876	\$78,400	\$89,991	\$89,500	\$92,500
	Rec Retl-Txb-Teen Program	\$153	\$167	(\$1)	\$0	\$0
	Rio Vista Rec Center Memberships	\$758,701	\$774,397	\$819,999	\$758,939	\$829,500
	Rio Vista Retail Sales	\$648	\$452	\$357	\$5,658	\$500
	Rio Vista Program Revenues	\$1,235	\$1,427	\$2,875	\$74,776	\$3,000
	Library Services Revenues	\$0	\$0	(\$87)	\$0	\$0
	Library Copy/Print Fees - Main	\$3,206	\$8,430	\$10,874	\$9,000	\$9,000
	Library Copy/Print Fees - Branch	\$4,394	\$8,320	\$4,989	\$6,500	\$8,000
	Recycling Program Revenue	\$0	\$0	\$1,770	\$10,807	\$2,000
	Fees for General Services	\$14,597	\$11,660	\$16,513	\$8,000	\$0
	Fees for Gen Svcs-Fire	\$423,416	\$433,627	\$428,176	\$215,000	\$0
	Fees for General Svcs-Police	\$73,973	\$41,005	\$65,766	\$50,000	\$50,000
	Fees For Gen Svcs-CD Dept	\$5,852	\$0	\$0	\$0	\$0
	Training Revenue	\$0	\$10,055	\$26,640	\$0	\$0
	Diversity Committee Revenue	\$0	\$338	\$0	\$0	\$0
	Passport Photo Fees	(\$39)	(\$15)	\$0	\$0	\$0
	COBRA Health Ins Contrib	\$82	\$0	\$554	\$0	\$0
	Lien Filing Fees	\$72	\$2,322	\$1,330	\$0	\$0
	In Kind Revenues	\$300	\$0	\$0	\$0	\$0
	Adv Sales-CS Brochure	\$6,293	\$0	\$0	\$0	\$0
	Allocated Interdept Svc Chrgs	\$10,915,987	\$11,137,567	\$12,340,428	\$12,073,111	\$12,743,337

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	CIP Engineering Charges	\$1,913,484	\$1,297,194	\$1,609,945	\$1,778,454	\$1,719,859
	CIP Finance Charges	\$127,420	\$90,000	\$120,000	\$120,000	\$120,000
	Subtotal - Charges for Service	\$21,114,496	\$20,800,158	\$22,674,040	\$23,441,353	\$23,407,060
	Fines & Forfeitures					
	Court Fines and Forfeitures	\$972,864	\$1,081,370	\$1,114,866	\$900,000	\$925,000
	Traffic School Receipts	\$677,459	\$684,251	\$469,456	\$350,000	\$400,000
	Code Enforcement Fines	\$65,505	\$75,696	\$39,031	\$25,000	\$50,000
	Deferred Prosecution Fees	\$33,377	\$23,950	\$28,920	\$30,000	\$20,000
	Incarceration Fees	\$109,576	\$172,400	\$153,343	\$110,000	\$130,000
	Enhanced School Zone Fines	\$2,190	\$5,404	\$3,720	\$3,000	\$3,000
	Red Light Process Svc Fee	\$9,285	\$9,201	\$8,228	\$351	\$0
	Red Light Admin Fees	\$97,319	\$100,561	\$49,934	\$2,945	\$0
	Court Fines-Public Safety-PD	\$98,932	\$186,537	\$135,623	\$170,347	\$173,709
	Court Fines-Public Safety-Attorney	\$24,732	\$46,634	\$33,905	\$16,200	\$40,000
	Court Fines-Police-Safety Equipment	\$0	\$0	\$13,953	\$15,600	\$15,908
	Library Fines and Forfeitures - Main	\$76,837	\$87,603	\$93,519	\$85,000	\$85,000
	Library Fines and Forfeitures - Branch	\$90,146	\$104,185	\$119,097	\$110,000	\$122,112
	False Alarm Fines-Police	\$86,250	\$60,242	\$49,913	\$60,000	\$60,000
	PD Impound Admin Fee	\$175,804	\$175,500	\$207,900	\$100,000	\$100,000
	False Alarm Fines-Fire	\$5,476	\$0	\$0	\$900	\$0
	Subtotal - Fines & Forfeitures	\$2,525,753	\$2,813,535	\$2,521,407	\$1,979,343	\$2,124,729
	Interest Income					
	Interest Income	\$508,055	\$253,410	\$189,737	\$175,000	\$175,000
	Intergovernmental Revenue					
	State Shared Sales Tax	\$10,137,682	\$9,653,045	\$12,087,651	\$12,620,000	\$13,136,907
	Urban Revenue Sharing	\$17,469,936	\$13,408,996	\$13,231,006	\$15,735,981	\$16,994,859
	Peoria Distr Share-Pool	\$181,434	\$88,484	\$158,559	\$183,667	\$220,667
	Intergovtl Partic-PD	\$75	(\$55)	\$0	\$0	\$0
	Library Intergovtl Revenues	\$94,639	\$73,381	\$67,431	\$65,000	\$65,000
	Grant Revenue	\$50,000	\$0	\$0	\$4,500	\$0
	Grant Revenue-Comm Svc	\$7,502	\$7,606	\$7,928	\$7,975	\$0
	Grant Revenue - Police	\$12,000	\$0	\$0	\$0	\$0
	Grant Revenue - Federal	\$9,077	\$0	\$2,248	\$0	\$0
	Auto Lieu Tax	\$4,634,263	\$4,339,412	\$4,944,181	\$5,107,490	\$5,215,662
	Subtotal - Intergovernmental Revenue	\$32,596,608	\$27,570,869	\$30,499,004	\$33,724,613	\$35,633,095
	Licenses & Permits					
	Bldg Permit & Insp-Commercial	\$174,200	\$182,864	\$273,185	\$325,000	\$331,500
	Bldg Permit & Insp-Residential	\$559,791	\$556,754	\$826,837	\$1,050,000	\$1,000,000
	Occupational Business License	\$51,390	\$50,197	\$55,029	\$53,233	\$54,284
	Sales Tax Licenses	\$613,875	\$666,600	\$748,855	\$641,294	\$653,950
	Fire Code Revenues	\$41,710	\$42,564	\$46,995	\$45,000	\$45,000
	Liquor Licenses and Permits	\$75,595	\$71,549	\$78,253	\$73,000	\$73,000
	Alarm Permits	\$34,470	\$42,689	\$44,210	\$40,000	\$25,000
	Utility Revocable Permits	\$7,832	\$3,700	\$300	\$600	\$0
	Park Permits-Sports Prg	\$29,785	\$31,310	\$30,360	\$28,000	\$28,000
	Field Permits-Sports Prg	\$7,409	\$10,076	(\$1,470)	\$4,000	\$4,000
	Off-Track Betting License	\$1,400	\$600	\$400	\$1,000	\$1,000
	Telecommunications License	\$2,500	\$0	\$250	\$0	\$0
	Subtotal - Licenses & Permits	\$1,599,957	\$1,658,903	\$2,103,205	\$2,261,127	\$2,215,734
	Miscellaneous Income					
	Misc Police Revenues	\$110,270	\$137,097	\$290,228	\$75,000	\$75,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	Reimb Revenue-General	\$149,271	\$1,113,493	\$41,723	\$30,000	\$30,000
	State Fire Reimbursement	\$91,378	\$67,984	\$134,818	\$90,000	\$90,000
	Reimb from Workers Comp	\$71,414	\$6,174	\$6,259	\$0	\$0
	Reimbursement-Jury Duty	\$79	\$77	\$291	\$50	\$0
	Reimbursement for O/T	\$5,150	\$9,341	\$6,529	\$25,000	\$25,000
	Reimb-Damage to City Prop.	\$10	\$0	\$0	\$0	\$0
	Reimb-Comm Svcs	\$0	\$0	\$0	\$10,000	\$10,000
	Reimbursement-Prop Taxes	\$1,387	\$0	\$0	\$0	\$0
	Reimb-Park Maint Fees	\$16,262	\$0	\$0	\$0	\$0
	Reimbursement-Recording Fees	\$318	\$0	\$0	\$0	\$0
	Reimb Rev-Courier Fees	\$324	\$0	\$0	\$0	\$0
	Reimb Rev-Empl Overpymt	\$0	\$2,935	\$0	\$0	\$0
	Repymt Zone Revenues	\$0	\$113,123	\$490,235	\$0	\$0
	Contributions - General	\$1,800	\$0	\$0	\$0	\$0
	Contributions-Comm. Svcs.	\$0	\$0	\$0	\$37,690	\$0
	Cash Over/Short	(\$2,356)	(\$301)	(\$816)	\$0	\$0
	Cash Over/Short-Comm Svcs	(\$6)	\$16	\$44	\$0	\$0
	Misc A/R Penalties	\$87,092	\$64,153	\$2,869	\$5,000	\$5,000
	Auction Proceeds	\$40,817	\$43,920	\$33,535	\$15,000	\$15,000
	Other Revenue	\$55,361	\$408,296	\$216,218	\$17,000	\$15,000
	Southwest Gas Capital Funds	\$0	\$0	\$0	\$420,000	\$420,000
	Subtotal - Miscellaneous Income	\$628,571	\$1,966,307	\$1,221,933	\$724,740	\$685,000
	Rents					
	General Rent Revenue	\$33,426	\$31,695	\$40,576	\$30,000	\$30,000
	Rio Vista Ramada Rentals	\$62,695	\$65,960	\$66,515	\$68,000	\$70,000
	Pioneer Park Ramada Rentals	\$0	\$0	\$0	\$0	\$72,060
	Rio Vista Field Permits/Rental	\$45,656	\$51,309	\$72,992	\$58,000	\$93,800
	Pioneer Park Field Permits/Rental	\$0	\$0	\$0	\$0	\$106,800
	Rio Vista Concessions Rent	\$32,039	\$26,522	\$29,654	\$27,000	\$28,000
	Pioneer Park Concessions Rent	\$0	\$0	\$0	\$0	\$22,000
	Rio Vista Rec Center Rentals	\$123,441	\$112,558	\$117,962	\$110,951	\$120,000
	Rent Rev-Swim Pool	\$14,350	\$12,439	\$12,356	\$12,439	\$15,239
	Rent Rev-Comm Center	\$15,354	\$22,491	\$22,053	\$26,500	\$52,374
	Rent Revenue - Salty Senioritas	\$29,325	\$29,313	\$33,920	\$29,500	\$29,500
	Rent Revenue - Alter Group	\$47,564	\$49,863	\$51,058	\$30,000	\$0
	Rent-AZ Broadway Theater(KLOS)	\$7,331	\$0	\$0	\$0	\$0
	Rent Revenue - Arts Ctr Ticket Surchrg	\$10,106	\$0	\$39,346	\$12,000	\$0
	Subtotal - Rents	\$421,289	\$402,150	\$486,432	\$404,390	\$639,773
	Revenues					
	Rec Revenue-Special Events	\$0	\$0	\$0	\$0	\$105,000
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invstmnt	\$0	(\$68,479)	\$0	\$0	\$0
	Total - General Fund	\$97,646,683	\$91,428,799	\$99,832,185	\$104,019,192	\$106,935,471
	<u>Half-Cent Sales Tax Fund</u>					
	Taxes					
	Sales Tax-Advertising	\$13,212	\$12,814	\$13,875	\$13,500	\$13,500
	Sales Tax-Constr Contracting	\$1,264,166	\$891,952	\$918,257	\$1,050,000	\$950,000
	Sales Tax-Job Printing	\$5,364	\$3,559	\$3,586	\$3,750	\$3,750

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	Sales Tax-Publishing	\$57,874	\$45,730	\$45,143	\$45,000	\$45,000
	Sales Tax-Restaurants/Bars	\$1,270,670	\$1,225,128	\$1,388,827	\$1,450,000	\$1,493,308
	Sales Tax-Rent/Tangible Prop	\$139,575	\$127,635	\$160,424	\$150,000	\$153,000
	Sales Tax-Commercial Rental	\$820,077	\$742,661	\$833,566	\$900,000	\$918,000
	Sales Tax-Vehicle Rental	\$159,281	\$133,893	\$138,218	\$140,000	\$140,000
	Sales Tax-Hotels/Motels	\$61,926	\$59,118	\$67,944	\$68,889	\$68,000
	Sales Tax-Apts/Rm House/Resid	\$530,852	\$508,111	\$637,958	\$700,000	\$720,907
	Sales Tax-Trailer Courts	\$82,264	\$74,462	\$78,414	\$79,050	\$80,631
	Sales Tax-Retail	\$7,460,915	\$7,429,903	\$8,746,820	\$9,025,000	\$9,345,675
	Sales Tax-Amusements	\$145,505	\$138,555	\$160,083	\$155,000	\$159,630
	Sales Tax-Utilities	\$1,046,411	\$924,644	\$1,095,679	\$1,075,000	\$1,085,608
	Sales Tax-Cable T.V.	\$0	\$10	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$390,406	\$327,319	\$362,278	\$350,000	\$363,907
	Sales Tax-Penalties/Interest	\$48,529	\$50,377	\$56,846	\$62,500	\$37,500
	Sales Tax Recoveries	\$250,696	\$253,723	\$93,640	\$100,000	\$137,500
	Use Tax	\$104,081	\$103,124	\$157,362	\$150,000	\$137,500
	Subtotal - Taxes	\$13,851,803	\$13,052,716	\$14,958,919	\$15,517,689	\$15,853,416
Interest Income						
	Interest Income	\$154,882	\$77,084	\$58,254	\$50,000	\$60,000
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$20,652)	\$0	\$0	\$0
	Total - Half-Cent Sales Tax Fund	\$14,006,685	\$13,109,148	\$15,017,174	\$15,567,689	\$15,913,416

Transportation Sales Tax Fund**Taxes**

	Sales Tax-Advertising	\$7,928	\$7,689	\$8,326	\$8,100	\$8,100
	Sales Tax-Constr Contracting	\$758,469	\$535,199	\$550,972	\$630,000	\$570,000
	Sales Tax-Job Printing	\$3,218	\$2,136	\$2,152	\$2,250	\$2,250
	Sales Tax-Publishing	\$34,721	\$27,441	\$27,089	\$27,000	\$27,000
	Sales Tax-Transp for Hire	\$0	\$0	\$0	\$294	\$0
	Sales Tax-Restaurants/Bars	\$761,985	\$734,632	\$832,830	\$870,000	\$895,985
	Sales Tax-Rent/Tangible Prop	\$83,693	\$76,560	\$96,249	\$90,000	\$91,800
	Sales Tax-Commercial Rental	\$492,111	\$445,634	\$500,197	\$540,000	\$550,800
	Sales Tax-Vehicle Rental	\$95,577	\$80,248	\$82,941	\$84,000	\$84,000
	Sales Tax-Hotels/Motels	\$74,292	\$70,902	\$81,487	\$82,667	\$81,600
	Sales Tax-Apts/Rm House/Resid	\$318,138	\$304,541	\$382,601	\$420,000	\$432,545
	Sales Tax-Trailer Courts	\$49,355	\$44,670	\$47,054	\$47,430	\$48,379
	Sales Tax-Retail	\$4,477,202	\$4,458,218	\$5,247,977	\$5,415,000	\$5,607,405
	Sales Tax-Amusements	\$87,251	\$83,086	\$95,996	\$93,000	\$95,778
	Sales Tax-Utilities	\$627,847	\$554,729	\$657,592	\$645,000	\$651,365
	Sales Tax-Cable T.V.	\$0	\$6	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$234,275	\$196,351	\$217,390	\$210,000	\$218,345
	Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$37,500	\$22,500
	Sales Tax Recoveries	\$150,536	\$92,476	\$56,539	\$60,000	\$82,500
	Use Tax	\$62,453	\$61,840	\$94,426	\$90,000	\$82,500
	Subtotal - Taxes	\$8,319,051	\$7,776,356	\$8,981,815	\$9,352,241	\$9,552,852
Interest Income						
	Interest Income	\$225,750	\$167,580	\$129,009	\$110,000	\$125,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$0	\$11,526	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$30,102)	\$0	\$0	\$0
Total - Transportation Sales Tax Fund		\$8,544,800	\$7,913,834	\$9,110,824	\$9,473,767	\$9,677,852
<u>Information Technology Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$8,409,309	\$6,940,032	\$6,732,027	\$6,934,981	\$7,550,713
Interest Income						
	Interest Income	\$20,836	\$5,964	\$3,649	\$2,000	\$1,000
Miscellaneous Income						
	Reimb Revenue-General	\$10,578	\$9,584	\$364	\$8,955	\$0
	Reimbursement-Jury Duty	\$108	\$180	\$132	\$0	\$0
	Auction Proceeds	\$0	\$13,838	\$0	\$0	\$0
	Other Revenue	\$870	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$11,557	\$23,602	\$496	\$8,955	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$2,778)	\$0	\$0	\$0
Total - Information Technology Fund		\$8,441,703	\$6,966,820	\$6,736,172	\$6,945,936	\$7,551,713
<u>Economic Development Reserve Fund</u>						
Interest Income						
	Interest Income	\$3,944	\$2,205	\$1,788	\$6,000	\$7,500
Intergovernmental Revenue						
	Grant Revenue	\$0	\$0	\$1,370	\$0	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$526)	\$0	\$0	\$0
Total - Economic Development Reserve Fund		\$3,944	\$1,679	\$3,158	\$6,000	\$7,500
<u>Information Technology Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$509,100	\$477,800	\$533,066	\$635,308	\$701,397
Interest Income						
	Interest Income	\$25,908	\$9,626	\$10,525	\$9,000	\$2,000
Miscellaneous Income						
	Auction Proceeds	\$7,495	\$292	\$11,567	\$9,583	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$3,455)	\$0	\$0	\$0
Total - Information Technology Reserve Fund		\$542,502	\$484,263	\$555,159	\$653,891	\$703,397
<i>Facilities Fund</i>						
Charges for Service						
	Interdepartmental Svc Chg	\$5,746,400	\$5,536,507	\$5,280,628	\$5,895,231	\$5,892,130
Interest Income						
	Interest Income	\$10,748	\$7,445	\$2,004	\$0	\$100
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$0	\$1,040	\$0
	Reimb from Workers Comp	\$2,338	\$0	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$36	\$24	\$0	\$0	\$0
	Other Revenue	\$331	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$2,705	\$24	\$0	\$1,040	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$1,433)	\$0	\$0	\$0
Total - Facilities Fund		\$5,759,853	\$5,542,543	\$5,282,632	\$5,896,271	\$5,892,230
<i>Fleet Maintenance Fund</i>						
Charges for Service						
	Recycling Program Revenue	\$506	\$1,741	\$2,324	\$2,576	\$0
	Interdepartmental Svc Chg	\$4,319,592	\$4,730,935	\$4,956,781	\$5,105,593	\$5,248,340
	Subtotal - Charges for Service	\$4,320,098	\$4,732,676	\$4,959,105	\$5,108,169	\$5,248,340
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$3,556	\$0	\$0
	Reimb from Workers Comp	\$3,156	\$0	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$60	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$3,216	\$0	\$3,556	\$0	\$0
Total - Fleet Maintenance Fund		\$4,323,314	\$4,732,676	\$4,962,661	\$5,108,169	\$5,248,340
<i>Fleet Reserve Fund</i>						
Charges for Service						
	Interdepartmental Svc Chg	\$1,753,714	\$271,406	\$1,091,358	\$1,506,892	\$1,708,688
Interest Income						
	Interest Income	\$117,658	\$58,085	\$48,302	\$32,000	\$37,000
Intergovernmental Revenue						
	Grant Revenue - Federal	\$196,280	\$192,010	\$0	\$0	\$0
Miscellaneous Income						
	Gain on Disp of FA-Genl Govt	\$0	\$2,747	\$0	\$0	\$0
	Gain on Disp of FA-Rec	\$0	\$6,028	\$0	\$0	\$0
	Gain on Disp of FA-Fire	\$0	\$1,812	\$0	\$0	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	Gain on Disp of FA-Pub Wrks	\$0	\$66,053	\$0	\$0	\$0
	Auction Proceeds	\$0	\$0	\$9,060	\$48,462	\$0
	Subtotal - Miscellaneous Income	\$0	\$76,640	\$9,060	\$48,462	\$0
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invstmnt	\$0	(\$15,689)	\$0	\$0	\$0
	Total - Fleet Reserve Fund	\$2,067,652	\$582,453	\$1,148,720	\$1,587,354	\$1,745,688
<i>Debt Service Fund</i>						
	Taxes					
	Property Tax	\$23,564,788	\$19,533,972	\$16,735,182	\$14,217,934	\$13,219,479
	SRP In-lieu Tax	\$211,242	\$210,873	\$207,843	\$106,610	\$30,000
	Subtotal - Taxes	\$23,776,030	\$19,744,845	\$16,943,025	\$14,324,544	\$13,249,479
	Assessment Revenue					
	Assessment Principal	\$391,574	\$409,691	\$431,477	\$0	\$0
	Assessment Interest	\$54,307	\$33,325	\$11,298	\$0	\$0
	Assessment Penalties	\$1,183	\$1,207	\$1,230	\$0	\$0
	Assessment Admin Charges	\$0	\$5	\$355	\$0	\$0
	Subtotal - Assessment Revenue	\$447,064	\$444,227	\$444,360	\$0	\$0
	Interest Income					
	Interest Income	\$222,496	\$121,115	\$98,239	\$91,516	\$75,780
	Miscellaneous Income					
	Reimb Revenue-General	\$100,000	\$0	\$0	\$0	\$0
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invstmnt	\$0	(\$29,587)	\$0	\$0	\$0
	Total - Debt Service Fund	\$24,545,589	\$20,280,601	\$17,485,625	\$14,416,060	\$13,325,259
<i>Bond Fund</i>						
	Interest Income					
	Interest Income	\$537,708	\$179,360	\$104,377	\$106,500	\$76,200
	Miscellaneous Income					
	Reimb Revenue-General	\$3,231,502	\$0	\$0	\$0	\$0
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invstmnt	\$0	(\$12,262)	\$0	\$0	\$0
	Bond Proceeds					
	Bond Proceeds	\$29,170,000	\$0	\$14,715,000	\$35,510,000	\$7,318,614
	Bond Proceeds -	\$495,890	\$0	\$645,188	\$1,039,481	\$0
	Proceeds of Refunding Bonds	\$0	\$0	\$13,690,000	\$0	\$0
	Subtotal - Bond Proceeds	\$29,665,890	\$0	\$29,050,188	\$36,549,481	\$7,318,614
	Total - Bond Fund	\$33,435,100	\$167,098	\$29,154,564	\$36,655,981	\$7,394,814

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
<i>Commercial Sanitation Fund</i>						
Charges for Service						
	Utility Late Fee Charges	\$2,614	\$3,111	\$2,528	\$2,400	\$2,400
	Field Trip Svc Fee-Utilities	\$12,311	\$12,685	\$15,458	\$15,000	\$15,000
	Recycling Program Revenue	\$4,262	\$672	\$1,568	\$15,000	\$15,000
	Commercial Sanitation Fees	\$998,522	\$851,736	\$841,326	\$830,000	\$825,000
	Roll-Off Sanitation Fees	\$561,741	\$421,239	\$476,167	\$490,000	\$550,000
	San Fees-Comm Multi-Fam Clc	\$718,029	\$667,448	\$731,335	\$740,000	\$740,000
	Commercial Recycling Fees	\$0	\$0	\$0	\$125,000	\$125,000
	Subtotal - Charges for Service	\$2,297,479	\$1,956,891	\$2,068,382	\$2,217,400	\$2,272,400
Interest Income						
	Interest Income	\$15,445	\$11,131	\$8,840	\$7,000	\$6,500
Miscellaneous Income						
	Reimbursement-Jury Duty	\$0	\$60	\$0	\$0	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$2,059)	\$0	\$0	\$0
	Total - Commercial Sanitation Fund	\$2,312,924	\$1,966,022	\$2,077,222	\$2,224,400	\$2,278,900
<i>Residential Sanitation Fund</i>						
Charges for Service						
	Utility Late Fee Charges	\$54,366	\$55,541	\$55,444	\$55,000	\$55,000
	Recycling Program Revenue	\$324,540	\$508,803	\$521,691	\$430,000	\$450,000
	Special Haul Fees	\$26,335	\$26,223	\$25,410	\$26,000	\$26,000
	San Fees-Res Multi-Fam Clc	\$222,253	\$201,834	\$219,860	\$203,000	\$203,000
	San Fees-Automated Clc	\$8,802,271	\$8,454,108	\$8,860,216	\$8,000,000	\$8,100,000
	Allocated Interdept Svc Chrgs	\$98,536	\$118,939	\$91,146	\$101,274	\$109,251
	Subtotal - Charges for Service	\$9,528,300	\$9,365,449	\$9,773,767	\$8,815,274	\$8,943,251
Interest Income						
	Interest Income	\$19,996	\$22,973	\$26,668	\$26,000	\$27,500
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$0	\$500	\$0
	Reimbursement-Jury Duty	\$0	\$0	\$0	\$72	\$0
	Subtotal - Miscellaneous Income	\$0	\$0	\$0	\$572	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$2,666)	\$0	\$0	\$0
	Total - Residential Sanitation Fund	\$9,548,297	\$9,385,756	\$9,800,435	\$8,841,846	\$8,970,751
<i>Sanitation Equipment Reserve Fund</i>						
Charges for Service						
	Interdepartmental Svc Chg	\$614,302	\$649,695	\$872,474	\$1,003,736	\$849,292
Interest Income						
	Interest Income	\$49,979	\$21,481	\$18,456	\$18,790	\$10,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
Miscellaneous Income						
	Gain on Disposal of F/A	\$0	\$38,164	\$0	\$0	\$0
	Auction Proceeds	\$250	\$0	\$5,651	\$41,789	\$0
	Subtotal - Miscellaneous Income	\$250	\$38,164	\$5,651	\$41,789	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$6,664)	\$0	\$0	\$0
Total - Sanitation Equipment Reserve Fund		\$664,531	\$702,675	\$896,581	\$1,064,315	\$859,292
<u>Sports Complex Fund</u>						
Charges for Service						
	Sports Complex Program Revenue	\$136,087	\$145,790	\$143,827	\$145,000	\$155,000
	Recycling Program Revenue	\$0	\$0	\$0	\$114	\$0
	In Kind Revenues	\$58,108	\$12,000	\$68,718	\$0	\$0
	Ticket Sales-Spring Trg	\$453,908	\$430,319	\$415,165	\$476,000	\$476,000
	Ticket Sales-Premium	\$30,000	\$30,000	\$30,000	\$0	\$0
	Ticket Sales- Facility Surchg	\$171,599	\$156,572	\$158,361	\$170,000	\$180,000
	Ticket Sales- Non Gen Admiss Surchg	\$0	\$0	\$0	\$58,500	\$58,500
	Ticket.com Annual Fee	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	Ticket.com Convenience Fee	\$55,460	\$40,626	\$49,415	\$10,000	\$10,000
	Program Sales	\$11,889	\$11,541	\$10,470	\$12,000	\$12,000
	Adv Sales-BB Std/Sp Trng	\$294,417	\$288,192	\$330,266	\$334,000	\$326,000
	Adv Sales-BB Std-Non Sp Trn	\$6,743	\$8,286	\$8,150	\$8,000	\$8,000
	Interdepartmental Svc Chg	\$68,177	\$59,107	\$33,690	\$30,548	\$76,342
	Subtotal - Charges for Service	\$1,296,388	\$1,192,432	\$1,258,061	\$1,254,162	\$1,311,842
Interest Income						
	Interest Income	\$15,724	\$12,006	\$10,550	\$7,325	\$6,300
Miscellaneous Income						
	Reimbursement-Jury Duty	\$480	\$40	\$0	\$0	\$0
	Other Revenue	\$0	\$0	\$2,750	\$0	\$0
	Subtotal - Miscellaneous Income	\$480	\$40	\$2,750	\$0	\$0
Rents						
	General Rent Revenue	\$33,993	\$27,646	\$52,342	\$50,000	\$50,000
	Genl Rent Rev-Sp Cmplx	\$64,490	\$45,498	\$56,589	\$85,000	\$70,000
	Rent Revenue - Chili Davis	\$144,708	\$82,737	\$7,202	\$14,663	\$0
	Rent Rev-Fields	\$150,938	\$185,050	\$176,581	\$185,000	\$185,000
	Rent Rev-Fld/Clh/Padres	\$70,358	\$69,724	\$54,258	\$5,000	\$90,000
	Rent Rev-Fld/Clh/Mariners	\$68,848	\$65,238	\$89,326	\$20,000	\$90,000
	Rent Rev-Stadium	\$66,530	\$51,586	\$69,189	\$80,000	\$80,000
	Rent Rev-Novelties/Sp Tr	\$188,235	\$128,160	\$131,648	\$150,000	\$150,000
	Rent Rev/Stad Conccsn/Sp Tr	\$522,595	\$517,912	\$567,065	\$595,000	\$595,000
	Rent Rev/Stad Conc/Non Sp Tr	\$33,326	\$42,904	\$62,155	\$50,000	\$50,000
	Rent Rev-Parking/Sp Tr	\$227,839	\$208,382	\$217,987	\$236,000	\$236,000
	Rent Rev-Parking/Non Sp Tr	\$0	\$0	\$0	\$2,500	\$2,500
	Subtotal - Rents	\$1,571,860	\$1,424,837	\$1,484,343	\$1,473,163	\$1,598,500
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$2,097)	\$0	\$0	\$0
Total - Sports Complex Fund		\$2,884,451	\$2,627,218	\$2,755,704	\$2,734,650	\$2,916,642

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
<i>Streets Fund</i>						
Taxes						
	Sales Tax-Utilities	\$3,139,823	\$2,774,447	\$3,287,657	\$3,225,000	\$3,286,725
Charges for Service						
	Reimb for O/S Inspec O/T	\$0	\$0	\$359	\$181	\$0
	Recycling Program Revenue	\$0	\$0	\$0	\$706	\$0
	Street Sign Revenue	\$28,551	\$89,477	\$31,324	\$35,000	\$25,000
	Street Light Shields/Relocation Fee	\$450	\$150	\$0	\$0	\$0
	Street Mnt Fees-Solid Waste	\$6,248	\$0	\$0	\$0	\$0
	Street Cut Surcharge	(\$1,521)	\$1,000	\$2,500	\$0	\$2,000
	Fog Seal Revenues	\$1,505	\$3,436	\$3,833	\$6,000	\$4,000
	Fees for General Services	\$0	\$0	\$1	\$0	\$0
	Allocated Interdept Svc Chrgs	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000
	CIP Engineering Charges	\$114,840	\$99,905	\$91,485	\$75,000	\$100,000
	Subtotal - Charges for Service	\$445,074	\$488,968	\$424,502	\$411,887	\$426,000
Interest Income						
	Interest Income	\$111,928	\$68,285	\$54,155	\$50,000	\$75,000
Intergovernmental Revenue						
	Highway User Revenue	\$7,852,103	\$7,231,157	\$7,714,173	\$7,854,000	\$8,011,080
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$695	\$0	\$1,193	\$0
	Reimb-Damage to City Prop.	\$973	\$75	\$0	\$0	\$0
	Other Revenue	\$0	\$4,984	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$973	\$5,754	\$0	\$1,193	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$15,172)	\$0	\$0	\$0
	Total - Streets Fund	\$11,549,900	\$10,553,440	\$11,480,488	\$11,542,080	\$11,798,805

Transit Fund**Charges for Service**

Transit Collections	\$32,218	\$34,457	\$26,799	\$25,000	\$25,000
Advertising-Bus Shelters	\$13,588	\$6,222	\$15,903	\$8,000	\$8,000
Subtotal - Charges for Service	\$45,806	\$40,679	\$42,702	\$33,000	\$33,000

Interest Income

Interest Income	\$1,631	\$1,193	\$2,520	\$3,000	\$3,000
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Intergovernmental Revenue

Local Transportation Aid	\$375,639	\$0	\$0	\$0	\$0
Grant Revenue	\$0	\$0	\$100,722	\$38,211	\$0
Grant Revenue - Federal	\$152,526	\$91,345	\$21,357	\$150,646	\$100,220
Subtotal - Intergovernmental Revenue	\$528,165	\$91,345	\$122,079	\$188,857	\$100,220

Miscellaneous Income

Reimb Revenue-General	\$19,798	\$157,731	\$32,502	\$30,000	\$20,000
Reimbursement-Jury Duty	\$0	\$0	\$0	\$40	\$0
Subtotal - Miscellaneous Income	\$19,798	\$157,731	\$32,502	\$30,040	\$20,000

Unrealized Gain/Loss - Invest

Unrealized Gain/Loss-Invstmnt	\$0	(\$200)	\$0	\$0	\$0
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
Total - Transit Fund		\$595,400	\$290,747	\$199,803	\$254,897	\$156,220
<u>Wastewater Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$75,616	\$76,625	\$78,628	\$80,000	\$80,000
	Wastewater Fees	\$15,369,030	\$14,109,411	\$15,648,747	\$17,500,000	\$17,900,000
	EPA Mandate Fee	\$828,357	\$793,970	\$847,522	\$845,000	\$850,000
	Interdepartmental Svc Chg	\$85,808	\$67,925	\$45,277	\$43,760	\$91,869
	Allocated Interdept Svc Chrgs	\$1,715,009	\$1,864,054	\$1,573,434	\$1,248,773	\$895,390
	Subtotal - Charges for Service	\$18,073,820	\$16,911,985	\$18,193,608	\$19,717,533	\$19,817,259
Interest Income						
	Interest Income	\$98,317	\$51,269	\$41,447	\$31,000	\$32,000
Miscellaneous Income						
	Reimb Revenue-General	\$717,733	\$56,437	\$49,213	\$20,000	\$20,000
	Donations of Capital Assets	\$23,584,042	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$24,301,775	\$56,437	\$49,213	\$20,000	\$20,000
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$13,110)	\$0	\$0	\$0
Bond Proceeds						
	Bond Proceeds -	\$0	\$0	\$550,859	\$0	\$0
	Proceeds of Refunding Bonds	\$0	\$0	\$6,187,824	\$0	\$0
	Forgiveness of Contracts Pay	\$632,338	\$0	\$0	\$0	\$0
	Subtotal - Bond Proceeds	\$632,338	\$0	\$6,738,683	\$0	\$0
Total - Wastewater Fund		\$43,106,250	\$17,006,581	\$25,022,950	\$19,768,533	\$19,869,259
<u>Water Fund</u>						
Charges for Service						
	Non-Potable Water Fees	\$0	\$94,375	\$247,738	\$235,000	\$235,000
	Reclaimed Water Fees	\$519,694	\$456,432	\$515,769	\$580,000	\$690,000
	Water Fees	\$28,545,844	\$26,338,554	\$30,905,506	\$31,800,000	\$32,700,000
	Utility Late Fee Charges	\$113,495	\$108,535	\$110,731	\$110,000	\$110,000
	New Service Fee-Water	\$302,836	\$287,903	\$314,564	\$275,000	\$290,000
	Water Meter Charges	\$130,664	\$137,663	\$208,000	\$180,000	\$200,000
	Disconnect/Reconnect Fees	\$387,780	\$344,460	\$338,216	\$240,000	\$240,000
	Damaged Property Fees	\$13,025	\$9,023	\$12,705	\$12,000	\$12,000
	Utility Delinquent Letter Fee	\$49,153	\$46,852	\$47,639	\$48,000	\$48,000
	Utilities Tampering Fees	\$6,245	\$12,280	\$9,920	\$10,000	\$10,000
	Field Trip Svc Fee-Utilities	\$3,272	\$3,952	\$6,570	\$10,000	\$10,000
	ADWR Water Resource Fee	\$0	\$0	\$203,254	\$0	\$0
	Quintero WTP Fees	\$362,408	\$555,830	\$969,404	\$256,800	\$256,800
	Recycling Program Revenue	\$0	\$0	\$1,565	\$30,000	\$30,000
	Fees for General Services	\$8,580	\$11,177	\$7,461	\$5,000	\$5,000
	Lien Filing Fees	\$1,384	\$592	\$312	\$200	\$500
	Interdepartmental Svc Chg	\$123,310	\$80,632	\$53,568	\$88,037	\$88,608
	Allocated Interdept Svc Chrgs	\$17,670	\$0	\$17,670	\$12,235	\$12,235
	Subtotal - Charges for Service	\$30,585,360	\$28,488,261	\$33,970,592	\$33,892,272	\$34,938,143

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
Interest Income						
	Interest Income	\$241,395	\$147,798	\$130,814	\$118,000	\$119,000
Miscellaneous Income						
	Reimb Revenue-General	\$332,268	\$12,680	\$0	\$250	\$0
	Reimb from Workers Comp	\$6,181	\$0	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$0	\$60	\$0	\$0
	Donations of Capital Assets	\$26,003,039	\$0	\$0	\$0	\$0
	Gain on Disposal of F/A	\$0	\$14,559	\$0	\$0	\$0
	Auction Proceeds	\$25	\$0	\$3,225	\$3,321	\$0
	Other Revenue	\$2	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$26,341,515	\$27,239	\$3,285	\$3,571	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$32,188)	\$0	\$0	\$0
Bond Proceeds						
	Bond Proceeds -	\$0	\$0	\$1,521,597	\$0	\$0
	Proceeds of Refunding Bonds	\$0	\$0	\$17,092,176	\$0	\$0
	Forgiveness of Contracts Pay	\$747,400	\$0	\$0	\$0	\$0
	Subtotal - Bond Proceeds	\$747,400	\$0	\$18,613,773	\$0	\$0
	Total - Water Fund	\$57,915,670	\$28,631,110	\$52,718,465	\$34,013,843	\$35,057,143

Impact Fees Fund**Charges for Service**

Neighborhood Park Dev Fees	\$618,336	\$433,825	\$774,396	\$1,025,927	\$853,146
Citywide Park/Rec Fac Dev Fee	\$391,806	\$374,357	\$576,241	\$745,717	\$620,046
Open Space Dev Fee	\$55,431	\$46,624	\$31,784	\$0	\$0
River Corridors/Trails Dev Fee	\$96,759	\$62,562	\$46,021	\$0	\$0
Library Dev Fees	\$109,019	\$91,055	\$141,803	\$167,479	\$139,194
Law Enforcement Dev Fees	\$318,921	\$177,679	\$356,889	\$403,341	\$319,485
Fire & Emergency Dev Fees	\$470,248	\$268,222	\$513,569	\$557,019	\$441,180
Streets Dev Fee	\$3,800,379	\$2,294,152	\$4,342,378	\$4,622,426	\$3,963,799
Intersection Dev Fee	\$141,101	\$68,373	\$256,963	\$530,315	\$546,190
General Government Dev Fee	\$391,226	\$231,634	\$184,668	\$131	\$0
Water Expansion Fees	\$898,045	\$1,111,092	\$1,605,063	\$1,380,000	\$1,450,000
Water Resource Project Fee	\$258,463	\$208,152	\$388,535	\$317,000	\$330,000
Wastewater Expansion Fees	\$460,210	\$519,607	\$973,211	\$750,000	\$800,000
Solid Waste Dev Fees	\$120,700	\$117,117	\$70,734	\$0	\$0
Subtotal - Charges for Service	\$8,130,644	\$6,004,450	\$10,262,256	\$10,499,355	\$9,463,040

Interest Income

Interest Income	\$550,274	\$286,711	\$236,884	\$204,646	\$154,232
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Unrealized Gain/Loss - Invest

Unrealized Gain/Loss-Invstmnt	\$0	(\$73,375)	\$0	\$0	\$0
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Total - Impact Fees Fund **\$8,680,919** **\$6,217,786** **\$10,499,140** **\$10,704,001** **\$9,617,272**

Improvement District Fund**Assessment Revenue**

Assessment Principal	\$1,297,782	\$1,403,401	\$1,345,622	\$1,189,212	\$325,000
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	Assessment Interest	\$467,946	\$349,163	\$266,292	\$214,214	\$149,600
	Assessment Penalties	\$1,221	\$4,618	\$11,829	\$3,625	\$0
	Assessment Admin Charges	\$155	\$30	(\$777)	\$1,800	\$1,000
	Subtotal - Assessment Revenue	\$1,767,104	\$1,757,213	\$1,622,966	\$1,408,851	\$475,600
	Interest Income					
	Interest Income	\$7,731	\$2,356	\$1,325	\$1,103	\$250
	Miscellaneous Income					
	Developer Contributions	\$0	(\$40,190)	\$0	\$0	\$0
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invstmnt	\$0	(\$648)	\$0	\$0	\$0
	Total - Improvement District Fund	\$1,774,835	\$1,718,730	\$1,624,291	\$1,409,954	\$475,850

Insurance Reserve Fund**Charges for Service**

Employee Health Ins Contrib	\$872,477	\$1,816,259	\$2,076,178	\$2,363,338	\$2,465,942
COBRA Health Ins Contrib	\$143,219	\$216,560	\$264,184	\$150,000	\$212,306
Interdepartmental Svc Chg	\$2,294,682	\$2,063,691	\$2,617,820	\$2,469,537	\$2,584,864
Employer Health Ins Contrib	\$5,668,060	\$9,755,685	\$10,827,210	\$11,600,000	\$12,121,558
Employer Workers Comp Contrib	\$0	\$735,614	\$949,498	\$1,100,009	\$1,296,198
Subtotal - Charges for Service	\$8,978,439	\$14,587,808	\$16,734,890	\$17,682,884	\$18,680,868

Interest Income

Interest Income	\$100,757	\$67,865	\$56,365	\$54,180	\$61,500
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Miscellaneous Income

Reimb Revenue-General	\$502,089	\$18,504	\$7,475	\$0	\$0
Reimbursement-Jury Duty	\$0	\$0	\$40	\$0	\$0
Reimb-Damage to City Prop.	\$121,092	\$160,098	\$166,385	\$58,928	\$0
Reimbursement-Claims	\$0	\$1,815	\$10,599	\$25,727	\$0
Other Revenue	\$0	\$0	\$3,509	\$0	\$0
Subtotal - Miscellaneous Income	\$623,181	\$180,417	\$188,008	\$84,655	\$0

Unrealized Gain/Loss - Invest

Unrealized Gain/Loss-Invstmnt	\$0	(\$13,435)	\$0	\$0	\$0
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Total - Insurance Reserve Fund \$9,702,376 \$14,822,655 \$16,979,263 \$17,821,719 \$18,742,368

Housing Fund**Interest Income**

Interest Income	\$1,592	\$1,546	\$96	\$82	\$82
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Intergovernmental Revenue

HUD Operating Subsidy - CY	\$177,710	\$209,878	\$140,461	\$327,871	\$327,871
HUD Admin Fees-Portable	\$97,324	\$0	\$0	\$0	\$0
Grant Revenue - Federal	\$657,243	\$626,269	\$0	\$0	\$0
Subtotal - Intergovernmental Revenue	\$932,277	\$836,147	\$140,461	\$327,871	\$327,871

Miscellaneous Income

Other Revenue	\$180,888	\$0	\$0	\$0	\$0
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
Rents						
	Housing Rent	\$88,553	\$0	\$0	\$0	\$0
Total - Housing Fund		\$1,203,310	\$837,693	\$140,557	\$327,953	\$327,953
<u>Grant Fund</u>						
Interest Income						
	Interest Income	\$2,170	\$3,126	\$1,666	\$4,400	\$1,000
Intergovernmental Revenue						
	Intergovtl Participation	\$0	\$0	\$0	\$0	\$3,000,000
	Grant Revenue	\$509,391	\$646,072	\$1,098,095	\$615,496	\$503,512
	Grant Revenue - Federal	\$3,225,083	\$3,694,926	\$1,736,813	\$2,240,269	\$2,898,617
	Seizure Revenue	\$134,288	\$306,444	\$171,892	\$510,738	\$488,740
Subtotal - Intergovernmental Revenue		\$3,868,762	\$4,647,442	\$3,006,800	\$3,366,503	\$6,890,869
Miscellaneous Income						
	Reimb Revenue-General	\$60,000	\$83,211	\$90,408	\$329	\$0
Unrealized Gain/Loss - Invest						
	Unrealized Gain/Loss-Invstmnt	\$0	(\$237)	\$0	\$0	\$0
Total - Grant Fund		\$3,930,932	\$4,733,542	\$3,098,874	\$3,371,232	\$6,891,869
<u>Other Fund</u>						
Taxes						
	Street Light ID Tax	\$446,207	\$456,191	\$484,321	\$516,729	\$548,978
	Maintenance ID Tax	\$171,484	\$147,986	\$162,480	\$137,543	\$142,849
Subtotal - Taxes		\$617,691	\$604,177	\$646,801	\$654,272	\$691,827
Charges for Service						
	CFD Appl/Process Fee	\$0	\$0	(\$25,000)	\$0	\$0
	Rec Revenue-Teen Program	\$0	\$0	\$0	\$4,096	\$4,500
	Utility Late Fee Charges	\$1,020	\$1,638	\$1,544	\$1,600	\$1,600
	Storm Water Fee	\$782,366	\$751,402	\$802,943	\$815,000	\$820,000
	Interdepartmental Svc Chg	\$729,574	\$258,772	\$304,357	\$1,423,437	\$1,222,276
Subtotal - Charges for Service		\$1,512,959	\$1,011,812	\$1,083,844	\$2,244,133	\$2,048,376
Fines & Forfeitures						
	JCEF Revenue	\$27,937	\$30,955	\$30,032	\$20,000	\$0
	Court Enhancement Fee	\$201,414	\$224,372	\$205,583	\$160,000	\$160,000
Subtotal - Fines & Forfeitures		\$229,352	\$255,326	\$235,615	\$180,000	\$160,000
Interest Income						
	Interest Income	\$372,281	\$195,956	\$200,847	\$133,660	\$72,787
Intergovernmental Revenue						
	State Ins Dept Rebate	\$674	\$613	\$621	\$33,600	\$30,600
	Grant Revenue	\$1,250	\$0	\$0	\$0	\$0
	Muni Court Allocation (FTG)	\$20,466	\$12,624	\$18,928	\$3,874	\$0
Subtotal - Intergovernmental Revenue		\$22,390	\$13,237	\$19,549	\$37,474	\$30,600
Miscellaneous Income						
	Reimb Revenue-General	\$2,150,748	\$14,851,503	\$10,335,683	\$2,355,233	\$1,527,425
	Contributions - General	\$3,135	\$27,800	\$2,392	\$2,000	\$1,329

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimate	FY 2014 Budget
	Contributions-Fire	\$300	\$0	\$0	\$0	\$0
	Contributions-Comm. Svcs.	\$0	\$21,486	\$0	\$0	\$0
	Contributions-Library	\$3,900	\$2,000	\$2,000	\$5,796	\$5,000
	Commissions	\$3,576	\$3,342	\$2,222	\$955	\$0
	Other Revenue	\$1,951	\$19,651	\$4,087	\$1,718	\$0
	Subtotal - Miscellaneous Income	\$2,163,610	\$14,925,781	\$10,346,384	\$2,365,702	\$1,533,754
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invstmnt	\$0	(\$49,326)	\$0	\$0	\$0
	Total - Other Fund	\$4,918,282	\$16,956,965	\$12,533,040	\$5,615,241	\$4,537,344
	Total - All Funds Revenue	\$358,105,903	\$267,660,834	\$339,115,686	\$320,024,974	\$296,895,348

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
General & Other							
General Fund							
<u>City Attorney</u>							
	Civil	\$1,978,755	\$2,189,568	\$2,003,812	\$2,085,978	\$2,185,075	\$2,102,107
	Victims' Assistance Prg	\$208,384	\$217,200	\$210,575	\$231,378	\$231,378	\$230,213
	Criminal	\$742,739	\$742,048	\$753,426	\$798,086	\$794,352	\$823,585
	Sub-total:	\$2,929,878	\$3,148,816	\$2,967,812	\$3,115,442	\$3,210,805	\$3,155,905
<u>City Clerk</u>							
	City Clerk	\$1,023,725	\$1,051,569	\$830,163	\$949,360	\$897,715	\$819,344
	Records & Information Mgt	\$255	\$0	\$0	\$0	\$0	\$0
	Sub-total:	\$1,023,980	\$1,051,569	\$830,163	\$949,360	\$897,715	\$819,344
<u>City Manager</u>							
	City Manager's Office	\$1,315,128	\$1,161,765	\$1,105,129	\$1,232,902	\$1,232,902	\$1,344,430
	Sub-total:	\$1,315,128	\$1,161,765	\$1,105,129	\$1,232,902	\$1,232,902	\$1,344,430
<u>Community Services</u>							
	CAPA Administration	\$101	\$0	\$0	\$0	\$0	\$0
	Arts Commission	\$204,449	\$224,766	\$193,754	\$225,039	\$223,489	\$230,101
	Community Services Administration	\$872,535	\$729,768	\$555,655	\$1,248,690	\$1,248,690	\$1,325,249
	Swimming Pools	\$901,362	\$910,457	\$994,951	\$1,022,522	\$1,022,522	\$1,127,337
	Am/Pm Program	\$1,829,810	\$1,678,612	\$1,643,132	\$1,419,779	\$1,419,779	\$1,428,084
	Little Learners Program	\$314,670	\$379,724	\$328,335	\$388,968	\$388,968	\$389,770
	Summer Recreation Program	\$336,331	\$315,864	\$293,774	\$419,621	\$419,621	\$419,606
	Summer Camp Program	\$762,496	\$752,815	\$760,648	\$683,929	\$683,929	\$702,335
	Outdoor Recreation Program	\$0	\$0	\$0	\$45,145	\$45,316	\$44,220
	Special Interest Classes - Youth	\$314,981	\$282,348	\$319,872	\$168,883	\$168,883	\$211,603
	Special Interest Classes - Adult	\$0	\$0	\$0	\$77,246	\$77,246	\$40,268
	Sports Programs - Youth	\$930,100	\$772,500	\$848,263	\$508,308	\$536,183	\$539,345
	Sports Programs - Adult	\$0	\$0	\$0	\$325,557	\$330,597	\$462,648
	Senior Program	\$189,621	\$166,659	\$190,779	\$210,906	\$206,784	\$212,860
	Adaptive Recreation Program	\$185,206	\$169,464	\$162,188	\$167,215	\$167,215	\$172,713
	Special Events Program	\$261,401	\$278,006	\$480,418	\$587,527	\$587,527	\$802,852
	Teen Program	\$356,832	\$274,978	\$293,062	\$329,304	\$329,304	\$335,558
	Community Center	\$392,404	\$532,961	\$508,074	\$630,304	\$630,304	\$696,051
	Rio Vista Community Park	\$1,016,186	\$908,428	\$829,814	\$957,184	\$957,184	\$976,397
	Rio Vista Rec Center	\$1,324,428	\$1,255,564	\$1,293,563	\$1,432,421	\$1,432,421	\$1,478,536
	Pioneer Community Park	\$0	\$0	\$0	\$0	\$0	\$871,556
	Main Library	\$2,894,499	\$2,624,558	\$2,349,744	\$2,566,941	\$2,580,782	\$2,692,302
	Branch Library	\$1,366,021	\$1,437,115	\$1,506,518	\$1,639,774	\$1,638,809	\$1,713,665
	Parks North	\$1,605,612	\$1,715,060	\$1,614,940	\$1,951,054	\$1,906,136	\$1,953,588
	Parks South	\$1,449,807	\$1,704,866	\$1,648,241	\$1,808,165	\$1,777,850	\$1,834,240
	Parks Administration	\$331,447	\$0	\$0	\$0	\$0	\$0
	Contracted Landscape Maintenance	\$1,082,110	\$957,039	\$1,154,423	\$1,090,700	\$1,140,700	\$1,281,202
	Sub-total:	\$18,922,410	\$18,071,551	\$17,970,146	\$19,905,182	\$19,920,240	\$21,942,086
<u>Economic Development Services</u>							
	Economic Development Services Ad	\$569,502	\$502,973	\$401,877	\$367,762	\$367,762	\$384,516
	Business and Real Estate Developme	\$338,496	\$489,649	\$601,930	\$842,244	\$888,522	\$1,054,543
	Building Development	\$1,852,056	\$1,501,403	\$1,425,446	\$1,498,315	\$1,500,315	\$1,688,688
	Site Development	\$851,900	\$748,302	\$769,527	\$811,575	\$809,575	\$981,161
	Sub-total:	\$3,611,954	\$3,242,328	\$3,198,779	\$3,519,896	\$3,566,174	\$4,108,908
<u>Engineering</u>							

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Engineering							
	Engineering Admin	\$1,058,669	\$757,100	\$616,015	\$669,347	\$659,587	\$680,081
	Capital Engineering	\$1,303,253	\$1,243,821	\$1,222,024	\$1,318,367	\$1,314,921	\$1,367,999
	Design and Construction	\$601,640	\$700,319	\$704,975	\$833,039	\$829,953	\$749,720
	Eng Inspection Svc	\$1,145,142	\$1,099,047	\$841,820	\$905,322	\$894,254	\$934,134
	Sub-total:	\$4,108,703	\$3,800,287	\$3,384,834	\$3,726,075	\$3,698,715	\$3,731,934
Finance and Budget							
	Finance Admin	\$307,721	\$290,055	\$294,767	\$305,173	\$305,173	\$319,653
	Financial Services	\$1,344,267	\$1,362,423	\$1,407,872	\$1,501,976	\$1,494,976	\$1,561,809
	Tax Audit & Collections	\$987,551	\$891,387	\$1,101,407	\$1,128,482	\$1,137,375	\$1,119,720
	Management and Budget	\$956,828	\$919,284	\$856,068	\$993,723	\$992,807	\$868,615
	Materials Management	\$971,182	\$707,867	\$582,690	\$633,611	\$631,372	\$669,793
	Treasury Management	\$345,317	\$329,057	\$339,244	\$356,684	\$354,184	\$367,353
	Inventory Control	\$530,570	\$604,274	\$386,831	\$419,155	\$419,155	\$410,466
	Sub-total:	\$5,443,437	\$5,104,347	\$4,968,880	\$5,338,804	\$5,335,042	\$5,317,409
Finance Utilities							
	Customer Service	\$1,501,245	\$1,742,898	\$1,602,919	\$1,738,575	\$1,749,374	\$1,844,607
	Revenue Administration	\$713,167	\$458,900	\$403,659	\$575,853	\$549,176	\$623,685
	Meter Services	\$1,589,190	\$1,397,802	\$2,286,615	\$1,541,408	\$1,548,061	\$1,599,164
	Utility Billing	\$1,034,989	\$705,171	\$727,634	\$755,452	\$756,073	\$767,584
	Sub-total:	\$4,838,592	\$4,304,771	\$5,020,828	\$4,611,288	\$4,602,684	\$4,835,040
Fire							
	Fire Admin	\$672,725	\$473,958	\$479,222	\$432,025	\$432,025	\$515,918
	Fire Prevention	\$1,116,289	\$1,031,871	\$1,013,685	\$1,079,794	\$1,079,794	\$1,139,139
	Fire Support Services	\$633,302	\$731,834	\$769,304	\$800,249	\$800,249	\$890,645
	Emergency Medical Services	\$399,274	\$376,231	\$481,366	\$620,100	\$620,100	\$788,944
	Fire Training	\$499,478	\$419,802	\$436,982	\$541,343	\$541,343	\$576,938
	Emergency Management	\$201,530	\$189,415	\$253,622	\$209,824	\$209,824	\$222,785
	Fire Operations	\$16,185,175	\$15,705,613	\$17,119,391	\$17,550,254	\$17,550,254	\$18,866,570
	Sub-total:	\$19,707,772	\$18,928,724	\$20,553,572	\$21,233,589	\$21,233,589	\$23,000,939
Governmental Affairs & Council Office							
	Governmental Affairs & Council Offi	\$514,154	\$1,203,476	\$1,136,802	\$1,204,877	\$1,204,877	\$1,242,042
	Sub-total:	\$514,154	\$1,203,476	\$1,136,802	\$1,204,877	\$1,204,877	\$1,242,042
Human Resources							
	Safety Management	\$267,197	\$1,144	\$0	\$0	\$0	\$0
	Human Resources	\$2,284,920	\$2,423,028	\$2,282,358	\$2,448,513	\$2,448,513	\$2,206,749
	Training	\$0	\$0	\$0	\$0	\$0	\$472,977
	Sub-total:	\$2,552,117	\$2,424,172	\$2,282,358	\$2,448,513	\$2,448,513	\$2,679,726
Management and Budget							
	Development Agreement Administrat	\$206	\$0	\$0	\$0	\$0	\$0
	Sub-total:	\$206	\$0	\$0	\$0	\$0	\$0
Mayor and Council							
	Mayor & City Council	\$1,120,343	\$636,388	\$586,004	\$652,117	\$650,417	\$676,888
	Sub-total:	\$1,120,343	\$636,388	\$586,004	\$652,117	\$650,417	\$676,888
Municipal Court							
	Municipal Court	\$2,095,461	\$1,964,068	\$1,729,263	\$1,953,037	\$1,826,768	\$1,906,941
	Sub-total:	\$2,095,461	\$1,964,068	\$1,729,263	\$1,953,037	\$1,826,768	\$1,906,941
Non-Departmental							
	Non-Departmental	\$1,637,192	\$1,231,417	\$1,247,463	\$1,375,973	\$1,447,797	\$1,314,175
	Gen Fund Capital Projects	\$4,655,077	\$6,178,877	\$3,864,334	\$5,469,597	\$3,886,834	\$1,646,450
	Sub-total:	\$6,292,269	\$7,410,294	\$5,111,797	\$6,845,570	\$5,334,631	\$2,960,625

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
<u>Office of Communications</u>							
	Public Information Office	\$672,639	\$723,060	\$708,662	\$856,247	\$847,928	\$925,523
	Peoria Channel 11	\$449,960	\$397,991	\$398,800	\$340,271	\$340,069	\$370,258
	Sub-total:	\$1,122,598	\$1,121,051	\$1,107,461	\$1,196,518	\$1,187,997	\$1,295,781
<u>Planning and Community Development</u>							
	Neighborhood Coordination	\$523,950	\$464,149	\$481,723	\$538,721	\$541,697	\$863,933
	Community Dev Administration	\$513,049	\$410,736	\$221,439	\$265,394	\$262,490	\$279,286
	Planning	\$769,107	\$750,784	\$731,887	\$1,277,178	\$973,882	\$1,382,790
	Systems Planning	\$346,400	\$388,275	\$315,160	\$0	\$0	\$0
	Sub-total:	\$2,152,505	\$2,013,944	\$1,750,208	\$2,081,293	\$1,778,069	\$2,526,009
<u>Police</u>							
	Neighborhood Services	\$1,652,226	\$1,672,201	\$1,642,524	\$1,823,835	\$1,804,775	\$1,965,390
	Police Administration	\$1,825,457	\$1,802,746	\$1,530,461	\$1,940,349	\$1,901,572	\$2,036,418
	Criminal Investigation	\$4,161,555	\$3,495,926	\$3,579,870	\$3,912,183	\$3,915,372	\$3,993,315
	Patrol Services - South	\$11,060,715	\$10,878,838	\$10,635,342	\$11,563,703	\$11,379,546	\$11,981,400
	Patrol Services - North	\$3,930,034	\$5,873,974	\$6,168,419	\$6,855,212	\$7,031,673	\$7,499,990
	Operations Support	\$4,502,322	\$2,906,579	\$3,447,160	\$3,603,769	\$3,613,079	\$3,806,957
	Pd Technical Support	\$3,265,552	\$3,202,624	\$3,002,118	\$3,099,832	\$3,065,489	\$3,289,348
	Staff Services	\$1,337,269	\$1,109,849	\$983,210	\$886,108	\$888,044	\$924,500
	Pd Communications	\$2,866,546	\$2,767,392	\$2,671,771	\$2,857,582	\$2,885,828	\$2,934,415
	Strategic Planning	\$710,452	\$825,247	\$990,172	\$538,023	\$539,250	\$563,826
	Sub-total:	\$35,312,128	\$34,535,376	\$34,651,046	\$37,080,596	\$37,024,628	\$38,995,559
<u>Public Works</u>							
	Public Works Administration	\$645,914	\$538,247	\$529,604	\$548,525	\$548,525	\$583,228
	Sub-total:	\$645,914	\$538,247	\$529,604	\$548,525	\$548,525	\$583,228
General Fund Total:		\$113,709,549	\$110,661,173	\$108,884,686	\$117,643,584	\$115,702,292	\$121,122,794
Half Cent Sales Tax Fund							
<u>Non-Departmental</u>							
	Half Cent Sales Tax	\$2,414,470	\$5,461,775	\$3,809,560	\$2,741,265	\$3,544,087	\$4,835,796
Half Cent Sales Tax Fund Total:		\$2,414,470	\$5,461,775	\$3,809,560	\$2,741,265	\$3,544,087	\$4,835,796
Other Reserve Funds							
<u>Economic Development Services</u>							
	Economic Development	\$63,525	\$0	\$1,370	\$0	\$958,464	\$2,029,792
<u>Non-Departmental</u>							
	Muni Off Complex Reserve	\$3,248,375	\$468,374	\$199,380	\$377,540	\$376,179	\$0
Other Reserve Funds Total:		\$3,311,900	\$468,374	\$200,750	\$377,540	\$1,334,643	\$2,029,792
General & Other Total:		\$119,435,919	\$116,591,322	\$112,894,996	\$120,762,389	\$120,581,022	\$127,988,382

Special Revenue Funds

Attorney Grants

City Attorney

Victims' Rights Imp Grant	\$1,400	\$1,400	\$1,400	\$0	\$0	\$0
St Anti-Racketeering-Cao	\$10,778	\$24,817	\$21,358	\$45,587	\$17,446	\$17,591

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Attorney Grants Total:		\$12,178	\$26,217	\$22,758	\$45,587	\$17,446	\$17,591
Community Service Grants							
<u>Community Services</u>							
	Adult Day Prg Grant	\$398,450	\$390,623	\$377,127	\$427,119	\$427,119	\$505,447
	Parks and Recreation Federal Grant	\$273	\$0	\$0	\$0	\$0	\$0
	Library Svc & Technology Grant	\$15,000	\$28,260	\$8,180	\$0	\$0	\$0
	Citizen Donations-Cs	\$8,611	\$1,724	\$3,377	\$0	\$11,500	\$11,500
	Teen Council	\$1,324	\$1,745	\$582	\$4,500	\$4,500	\$4,500
Community Service Grants Total:		\$423,660	\$422,352	\$389,266	\$431,619	\$443,119	\$521,447
Development Fee Funds							
<u>Non-Departmental</u>							
	Streets Dev Zone 1	\$3,970	\$21,440	\$227,354	\$2,162,208	\$367,637	\$2,374,544
	Streets Dev Zone 2	\$1,925,436	\$2,205,030	\$1,714,236	\$6,750,132	\$752,149	\$10,271,255
	Intersection Dev Zone 1	\$116,132	\$0	\$0	\$0	\$0	\$0
	Intersection Dev Zone 2	\$300,000	\$0	\$0	\$115,150	\$0	\$187,879
	Neighbrhd Park Dev Zone 1	\$3,458	\$53,743	\$68,254	\$1,549,950	\$304,488	\$1,492,732
	Neighbrhd Park Dev Zone 2	\$269,006	\$21,198	\$0	\$57,575	\$25,200	\$51,240
	Neighborhood Park Dev Zone 3	\$3,710	\$16,562	\$1,088,048	\$25,200	\$667,190	\$0
	Ctywd Park/Rec Fac Dev	\$160,354	\$223,954	\$382,336	\$0	\$2,809	\$17,424
	Open Space Dev	\$94,325	\$501,002	\$262,102	\$1,701,766	\$70,430	\$2,050,816
	River Corridors/Trails Dev	\$10,096	\$5,880	\$18,313	\$729,642	\$56,200	\$488,399
	Library Dev	\$344,585	\$186,836	\$0	\$8,600	\$0	\$56,848
	Law Enforcement Dev	\$1,134,213	\$0	\$0	\$929,324	\$926	\$5,971,278
	Fire & Emerg Svc Dev	\$807,222	\$0	\$0	\$240,000	\$828	\$284,228
	General Govt Dev	\$2,389,552	\$331,865	\$10,884	\$12,550	\$495	\$0
Development Fee Funds Total:		\$7,562,060	\$3,567,511	\$3,771,527	\$14,282,097	\$2,248,352	\$23,246,643
Home and Housing Grants							
<u>Planning and Community Development</u>							
	Sect 8 Housing	\$652,982	\$626,269	\$0	\$0	\$0	\$0
	Capital Fund Prog (Hud)	\$194,533	\$111,973	\$115,015	\$205,895	\$52,138	\$165,337
	Home Grant	\$32,964	\$53,456	\$163,859	\$770,691	\$386,250	\$506,210
Home and Housing Grants Total:		\$880,478	\$791,698	\$278,874	\$976,586	\$438,388	\$671,547
Other Grants							
<u>Community Services</u>							
	Percent For The Arts	\$85,192	\$50,000	\$95,985	\$275,000	\$275,000	\$360,000
	Prop 302 Grant Program	\$31,832	\$47,693	\$39,617	\$0	\$73,405	\$67,705
<u>Governmental Affairs & Council Office</u>							
	Dept of Interior Challenge Grant	\$658,788	\$1,102,828	\$0	\$0	\$0	\$0
	Federal Dept of Energy Grant	\$116,690	\$969,118	\$159,120	\$84,007	\$66,301	\$0
<u>Human Resources</u>							
	Employee Event Fund	\$629	\$0	\$272	\$0	\$0	\$3,000
	Employee Wellness Prg	\$759	\$2,162	\$2,672	\$9,833	\$6,583	\$9,838

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
<u>Human Resources</u>							
<u>Mayor and Council</u>							
	Citizen Donations-Mayoral	\$3,504	\$681	\$1,366	\$300	\$0	\$0
<u>Municipal Court</u>							
	Jud Coll Enh Fund-Local	\$0	\$64,512	\$164,256	\$0	\$0	\$0
	Municipal Court Enhancement Fd	\$13,909	\$14,590	\$264,413	\$328,432	\$313,093	\$494,283
<u>Non-Departmental</u>							
	Palo Verde Ruin GT	\$0	\$0	\$7,965	\$0	\$0	\$0
<u>Planning and Community Development</u>							
	Comm Dev Block Grant	\$828,627	\$871,005	\$506,657	\$1,247,227	\$585,372	\$1,340,989
	Neighborhood Stabilization Grant III	\$0	\$18,184	\$326,560	\$953,720	\$640,166	\$742,410
<u>Public Works</u>							
	BOR Butler WRF CFDA#14-4079	\$0	\$0	\$0	\$0	\$23,282	\$0
	Other Grants Total:	\$1,739,930	\$3,140,775	\$1,568,884	\$2,898,519	\$1,983,202	\$3,018,225
Public Housing							
<u>Planning and Community Development</u>							
	Public Housing Project	\$198,980	\$209,878	\$137,064	\$327,871	\$327,871	\$327,871
	Public Housing Total:	\$198,980	\$209,878	\$137,064	\$327,871	\$327,871	\$327,871
Public Safety Grants							
<u>Fire</u>							
	Fed Assist to Firefighters Grt	\$0	\$188,838	\$35,520	\$0	\$0	\$0
	Homeland Security Grant - MMRS	\$71,593	\$77,770	\$103,518	\$0	\$148,953	\$0
	Citizen Donations-Fire	\$9,289	\$2,643	\$0	\$7,500	\$0	\$4,900
<u>Police</u>							
	Az Auto Theft Grant	\$3,031	\$0	\$0	\$0	\$0	\$0
	St Anti-Racketeering-Pd	\$121,865	\$328,079	\$177,903	\$373,010	\$469,280	\$408,740
	Federal Forfeiture	\$2,000	\$0	\$0	\$5,000	\$2,500	\$5,000
	GITEM Grant	\$68,696	\$51,575	\$78,889	\$19,008	\$88,008	\$101,310
	Fifty in Twelve DUI Grant	\$10,066	\$0	\$0	\$0	\$0	\$0
	School Resource Officer IGA	\$0	\$60,000	\$90,000	\$0	\$0	\$0
	Postal Inspection System Grant	\$0	\$0	\$210	\$0	\$29,791	\$0
	Victims Of Crime Act Grant	\$46,068	\$46,068	\$42,946	\$0	\$42,946	\$0
	Local Law Enf Blk Grant III	\$0	\$0	\$0	\$0	\$0	\$44,346
	Justice Assistance Grant	\$38,362	\$108,262	\$72,900	\$56,020	\$103,510	\$19,523
	Governor of Highway Safety Grants (\$124,211	\$106,970	\$157,450	\$47,520	\$169,948	\$47,676
	Bulletproof Vest Partnership	\$6,068	\$8,232	\$16,244	\$0	\$12,386	\$10,000
	Arizona Criminal Justice System Gran	\$13,500	\$10,800	\$10,800	\$0	\$10,800	\$0
	Federal DEA IGA	\$30,451	\$32,897	\$14,400	\$0	\$31,784	\$0
	Tohono O'Odham Grant	\$0	\$0	\$207,136	\$0	\$0	\$0
	Economic Recovery Grant - Public S	\$0	\$63,946	\$16,854	\$0	\$0	\$0
	Homeland Security CFDA#	\$862,709	\$226,154	\$100,010	\$0	\$40,299	\$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Police							
	Citizen Donations-Pd	\$330	\$1,502	\$1,192	\$1,500	\$500	\$1,500
	Police Explorer Trust Fd	\$622	\$1,230	\$1,055	\$3,200	\$1,395	\$3,200
	Public Safety Grants Total:	\$1,408,861	\$1,314,965	\$1,127,026	\$512,758	\$1,152,100	\$646,195
Streets							
Engineering							
	Traffic Engineering	\$1,519,470	\$1,252,458	\$1,167,909	\$1,156,505	\$1,152,779	\$1,256,412
Public Works							
	Streets Admin	\$862,119	\$863,233	\$1,030,873	\$829,300	\$829,300	\$850,541
	Signs And Striping	\$1,080,884	\$1,051,603	\$1,072,220	\$1,144,158	\$1,144,158	\$1,192,960
	Traffic Signal Maintenance	\$2,327,664	\$2,368,173	\$2,428,111	\$2,587,443	\$2,587,443	\$2,618,346
	Street Maintenance	\$2,504,196	\$2,576,507	\$2,619,719	\$2,899,399	\$2,899,399	\$2,982,844
	Sweeper Operations	\$704,817	\$725,121	\$622,983	\$750,514	\$750,514	\$770,897
	Streets Debt Service	\$3,090,918	\$0	\$0	\$0	\$0	\$0
	Streets Oper Capital Projects	\$3,119,959	\$3,441,583	\$3,912,170	\$4,488,387	\$4,394,988	\$3,733,468
	Streets Total:	\$15,210,027	\$12,278,680	\$12,853,986	\$13,855,706	\$13,758,581	\$13,405,468
Transit							
Public Works							
	Transit Division	\$1,009,685	\$934,480	\$901,629	\$995,894	\$995,894	\$1,104,216
	Hb2565 Transp Grant	\$212,653	\$0	\$0	\$0	\$0	\$0
	Transit Total:	\$1,222,337	\$934,480	\$901,629	\$995,894	\$995,894	\$1,104,216
Transportation Sales Tax Fund							
Non-Departmental							
	Transportation Sales Tax	\$2,705,039	\$2,895,709	\$5,427,320	\$18,402,044	\$2,647,991	\$23,904,019
	Transportation Sales Tax Fund Total:	\$2,705,039	\$2,895,709	\$5,427,320	\$18,402,044	\$2,647,991	\$23,904,019
	Special Revenue Funds Total:	\$31,363,550	\$25,582,264	\$26,478,334	\$52,728,681	\$24,012,944	\$66,863,222
Enterprise Funds							
Commercial Solid Waste							
Public Works							
	Commercial Collection	\$1,889,270	\$1,982,231	\$2,209,522	\$2,286,511	\$2,286,511	\$2,330,043
	Commercial Solid Waste Total:	\$1,889,270	\$1,982,231	\$2,209,522	\$2,286,511	\$2,286,511	\$2,330,043
Residential Solid Waste							
Public Works							
	Solid Waste Admin	\$571,848	\$459,450	\$612,590	\$605,583	\$629,583	\$641,809
	Residential Collection	\$4,559,443	\$4,710,011	\$5,123,858	\$5,119,613	\$5,119,613	\$5,220,235
	Residential Recycling	\$3,110,792	\$1,928,032	\$2,144,451	\$2,440,598	\$2,440,598	\$2,293,211
	Solid Waste Environmental	\$430,118	\$311,701	\$322,712	\$345,814	\$345,814	\$361,791

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
	Residential Solid Waste Total:	\$8,672,201	\$7,409,193	\$8,203,611	\$8,511,608	\$8,535,608	\$8,517,046
	Solid Waste Expansion						
	<u>Public Works</u>						
	Solid Waste Expansion	\$114,248	\$88,182	\$5,297	\$105,310	\$105,310	\$100,000
	Solid Waste Expansion Total:	\$114,248	\$88,182	\$5,297	\$105,310	\$105,310	\$100,000
	Solid Waste Reserves						
	<u>Public Works</u>						
	Solid Waste Eq't Reserve	\$1,474,396	\$0	\$877,985	\$1,725,000	\$1,725,000	\$2,573,655
	Solid Waste Reserves Total:	\$1,474,396	\$0	\$877,985	\$1,725,000	\$1,725,000	\$2,573,655
	Sports Complex Equipment Reserves						
	<u>Community Services</u>						
	Sports Complex Capital Reserve	\$0	\$0	\$0	\$400,000	\$443,057	\$0
	Sports Complex Improvement Reserv	\$34,413	\$0	\$0	\$900,000	\$1,069,207	\$0
	Complex Eq't Reserve	\$0	\$0	\$0	\$0	\$369,047	\$0
	Sports Complex Equipment Reserves Total:	\$34,413	\$0	\$0	\$1,300,000	\$1,881,311	\$0
	Sports Complex Operations/Maintenance						
	<u>Community Services</u>						
	Complex Operations/Maint	\$3,848,187	\$3,643,778	\$3,625,001	\$3,832,987	\$3,832,987	\$3,901,418
	Spring Training	\$577,872	\$559,383	\$615,023	\$697,487	\$691,891	\$697,487
	Complex Debt Service	\$143,456	\$156,153	\$166,233	\$59,776	\$81	\$0
	Sports Complex Operations/Maintenance Total:	\$4,569,515	\$4,359,315	\$4,406,257	\$4,590,250	\$4,524,959	\$4,598,905
	Wastewater						
	<u>Public Works</u>						
	Beardsley Water Reclamation Facility	\$1,726,211	\$1,729,275	\$1,737,084	\$1,856,990	\$1,856,990	\$1,754,096
	Wastewater Collection/Prevention	\$1,264,617	\$1,284,190	\$1,344,617	\$1,507,427	\$1,507,427	\$1,586,867
	Wastewater Environmental	\$614,831	\$811,353	\$753,564	\$870,259	\$870,259	\$919,264
	Jomax Water Reclamation Facility	\$1,151,916	\$1,322,368	\$1,160,391	\$1,270,882	\$1,270,882	\$1,283,715
	Butler Water Reclamation Facility	\$4,587,595	\$5,298,136	\$4,673,305	\$4,790,808	\$4,790,808	\$4,877,257
	Ww Oper Capital Projects	\$2,437,563	\$2,132,619	\$2,589,807	\$6,676,768	\$3,829,237	\$3,862,653
	Ww Debt Service	\$5,768,876	\$6,493,189	\$14,574,726	\$7,977,150	\$7,977,150	\$7,321,497
	Wastewater Total:	\$17,551,608	\$19,071,130	\$26,833,493	\$24,950,284	\$22,102,753	\$21,605,349
	Wastewater Bonds						
	<u>Public Works</u>						
	WIFA Bonds CW-017-2009	\$3,311,588	\$292,452	\$0	\$0	\$0	\$0
	WIFA Bonds CW-018-2009	\$1,269,741	\$0	\$0	\$0	\$0	\$0
	WIFA Bonds CW-041-2009	\$3,417,942	\$0	\$0	\$0	\$0	\$0
	Wastewater Bonds Total:	\$7,999,270	\$292,452	\$0	\$0	\$0	\$0
	Wastewater Expansion						

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Public Works							
	Ww Expansion (Unz)	\$366,389	\$221,712	\$24,390	\$4,062,658	\$1,494,494	\$3,768,860
	Wastewater Expansion Total:	\$366,389	\$221,712	\$24,390	\$4,062,658	\$1,494,494	\$3,768,860
Wastewater Replacement & Reserves							
Public Works							
	Ww Eq't Reserve	\$0	\$0	\$24,545	\$350,000	\$350,000	\$49,332
	Wastewater Replacement & Reserves Total:	\$0	\$0	\$24,545	\$350,000	\$350,000	\$49,332
Water							
Public Works							
	Utilities-Water/Ww Admin	\$1,263,983	\$1,285,900	\$1,270,399	\$1,455,815	\$1,455,815	\$1,190,108
	Utilities Operations Admin	\$1,705,290	\$1,603,866	\$1,552,049	\$1,924,936	\$1,924,936	\$1,969,606
	Greenway Potbl Wtr Trt Plant	\$3,274,089	\$3,209,257	\$3,070,372	\$3,295,150	\$3,295,150	\$3,301,499
	Quintero Treatment Plant	\$523,043	\$428,977	\$432,475	\$438,918	\$438,918	\$430,859
	Production Svcs	\$3,080,384	\$3,693,352	\$3,719,649	\$3,834,526	\$3,834,526	\$3,802,989
	Distribution Services	\$1,914,025	\$2,070,991	\$1,870,050	\$2,178,963	\$2,178,963	\$2,208,995
	Blue Staking	\$388,643	\$424,011	\$284,260	\$370,891	\$370,891	\$369,974
	Water Resources/Conservation	\$1,083,239	\$1,133,838	\$981,293	\$1,173,519	\$1,190,081	\$1,195,487
	Water Supply	\$4,870,355	\$4,814,672	\$5,285,782	\$4,916,136	\$4,713,009	\$4,801,828
	Utilities Engineering	\$721,857	\$0	\$0	\$0	\$0	\$258,859
	Drinking Water Environmental	\$1,516,814	\$1,414,396	\$1,163,618	\$1,245,845	\$1,245,845	\$1,248,593
	Wtr Oper Capital Projects	\$3,572,143	\$2,636,373	\$1,598,374	\$6,830,848	\$4,689,170	\$9,072,996
	Water Debt Service	\$4,397,652	\$3,309,497	\$14,791,114	\$4,866,159	\$4,866,159	\$5,307,251
	Water Total:	\$28,311,519	\$26,025,131	\$36,019,434	\$32,531,706	\$30,203,463	\$35,159,044
Water Bonds							
Public Works							
	W/S Rev Bonds 2003 (Wtr)	\$9,228	\$0	\$0	\$0	\$0	\$0
	WIFA Bonds DW-038-2009	\$7,177,597	\$99,569	\$0	\$0	\$0	\$0
	WIFA Bonds DW-Pinnacle Pk Water	\$1,504,705	\$0	\$0	\$0	\$0	\$0
	Water Bonds Total:	\$8,691,531	\$99,569	\$0	\$0	\$0	\$0
Water Expansion							
Public Works							
	Wtr Expansion	\$775,969	\$1,041,984	\$100,866	\$7,264,104	\$1,500,440	\$9,489,488
	Wtr Resources Project	\$90	\$257,796	\$0	\$113,925	\$413,387	\$211,953
	Water Expansion Total:	\$776,059	\$1,299,781	\$100,866	\$7,378,029	\$1,913,827	\$9,701,441
Water Replacement & Reserves							
Public Works							
	Wtr Eq't Reserve	\$0	\$0	\$0	\$0	\$52,600	\$126,230
	Storm Drain - NPDES	\$496,383	\$711,058	\$785,371	\$883,679	\$882,343	\$856,492
	Water Replacement & Reserves Total:	\$496,383	\$711,058	\$785,371	\$883,679	\$934,943	\$982,722

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Enterprise Funds Total:		\$80,946,801	\$61,559,754	\$79,490,771	\$88,675,035	\$76,058,179	\$89,386,397

Internal Service Funds

Facilities Maintenance

Engineering

Design & Construction	(\$55,787)	\$0	\$0	\$0	\$0	\$0
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Public Works

Facilities Admin	\$524,127	\$323,882	\$310,409	\$378,878	\$378,878	\$396,340
Custodial Services	\$956,042	\$1,052,736	\$1,383,608	\$1,464,808	\$1,464,808	\$1,451,965
Nighttime Facilities Services	\$685,657	\$645,376	\$644,568	\$772,879	\$772,879	\$842,232
Building Maintenance	\$842,493	\$290,729	\$0	\$0	\$0	\$0
Utility Management	\$1,005,433	\$936,623	\$929,255	\$1,044,606	\$1,044,606	\$1,036,305
Facilities Operating Projects	\$0	\$706,714	\$635,220	\$720,887	\$720,887	\$768,548
Technical Operations	\$1,392,800	\$1,431,533	\$1,317,305	\$1,335,328	\$1,335,328	\$1,374,497

Facilities Maintenance Total:	\$5,350,765	\$5,387,592	\$5,220,366	\$5,717,386	\$5,717,386	\$5,869,887
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Fleet Maintenance

Public Works

Fleet Maintenance	\$4,226,714	\$4,649,410	\$4,981,666	\$5,088,622	\$5,088,622	\$5,239,641
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Fleet Maintenance Total:	\$4,226,714	\$4,649,410	\$4,981,666	\$5,088,622	\$5,088,622	\$5,239,641
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Fleet Reserve

Public Works

Fleet Reserve	\$1,243,949	\$1,207,265	\$911,570	\$1,041,453	\$1,199,636	\$1,283,481
Streets/Transit Equipment Reserve	\$483,388	\$252,194	\$0	\$862,646	\$754,646	\$833,615

Fleet Reserve Total:	\$1,727,337	\$1,459,459	\$911,570	\$1,904,099	\$1,954,282	\$2,117,096
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Information Technology

Information Technology

IT Operations	\$3,284,960	\$2,608,220	\$2,416,900	\$2,776,638	\$7,437,212	\$7,525,203
IT Development Services	\$4,372,481	\$4,257,408	\$3,802,515	\$4,646,846	\$0	\$0
Radio System Operations	\$834,220	\$755,189	\$623,927	\$941,325	\$887,125	\$912,610

Information Technology Total:	\$8,491,661	\$7,620,818	\$6,843,341	\$8,364,809	\$8,324,337	\$8,437,813
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Information Technology Projects

Information Technology

IT Projects	\$726,577	\$556,388	\$37,684	\$129,715	\$25,000	\$824,819
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Information Technology Projects Total:	\$726,577	\$556,388	\$37,684	\$129,715	\$25,000	\$824,819
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Information Technology Reserve

Information Technology

Res For System Comp Eq	\$203,356	\$196,084	\$289,991	\$1,195,000	\$949,000	\$1,119,900
Res For Personal Comp Eq	\$100,327	\$190,291	\$151,385	\$591,950	\$607,300	\$211,015

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Information Technology Reserve Total:		\$303,683	\$386,375	\$441,376	\$1,786,950	\$1,556,300	\$1,330,915
Insurance Reserve							
<u>City Attorney</u>							
	Insurance Prem/Deduct	\$2,159,869	\$1,978,963	\$1,931,418	\$2,453,669	\$2,295,558	\$2,300,987
	Risk Management	\$214,808	\$196,855	\$165,555	\$212,602	\$212,602	\$222,884
<u>Human Resources</u>							
	Workers Compensation Self-Insuranc	\$356,296	\$712,048	\$1,986,000	\$1,091,648	\$1,136,038	\$1,295,000
	Health Self-Insurance	\$4,888,572	\$12,089,915	\$12,826,073	\$14,110,881	\$12,899,738	\$14,805,806
Insurance Reserve Total:		\$7,619,544	\$14,977,781	\$16,909,046	\$17,868,800	\$16,543,936	\$18,624,677
Internal Service Funds Total:		\$28,446,280	\$35,037,824	\$35,345,049	\$40,860,381	\$39,209,863	\$42,444,848
Trust & Agency Funds							
Agency Funds							
<u>Non-City Entity</u>							
	Neighborhood Pride Nfp Trust	\$0	\$24,391	\$0	\$0	\$0	\$0
	PLAY Peoria NFP Trust	\$0	\$7,191	\$0	\$0	\$0	\$0
	Peoria Citizens Corp Council	\$0	\$10	\$0	\$0	\$0	\$0
	Westside Fire Training Agency	\$0	\$15,948	\$0	\$0	\$0	\$0
Agency Funds Total:		\$0	\$47,540	\$0	\$0	\$0	\$0
Fireman's Pension							
<u>Fire</u>							
	Vol Firefighter Pension Trust	\$25,500	\$25,500	\$25,500	\$33,600	\$33,600	\$30,600
Fireman's Pension Total:		\$25,500	\$25,500	\$25,500	\$33,600	\$33,600	\$30,600
Trust & Agency Funds Total:		\$25,500	\$73,040	\$25,500	\$33,600	\$33,600	\$30,600
Capital Projects Funds							
Capital Projects - Streets/Economic Development							
<u>Engineering</u>							
	County Transportation Tax	\$4,580,844	\$2,339,323	\$3,099,431	\$26,735,942	\$17,369,144	\$7,765,637
	Federal Funded CIP Projects	\$912	\$0	\$0	\$0	\$0	\$0
<u>Non-Departmental</u>							
	Streets Capital Prj	\$0	\$0	\$0	\$0	\$0	\$73,579
Projects - Streets/Economic Development Total:		\$4,581,756	\$2,339,323	\$3,099,431	\$26,735,942	\$17,369,144	\$7,839,216
General Obligation Bonds							
<u>Non-Departmental</u>							
	GO Bonds 2007	\$4,186,872	\$1,279,590	\$2,939,010	\$2,290,114	\$825,793	\$1,558,167
	GO Bonds 2009	\$8,774,974	\$3,302,587	\$2,840,686	\$16,495,240	\$3,161,621	\$14,152,317
	GO Bonds 2010	\$6,353,720	\$9,103,512	\$5,079,340	\$8,076,563	\$2,368,223	\$5,986,752
	GO Bonds 2012	(\$2,500)	\$280,105	\$4,459,587	\$16,311,011	\$8,676,823	\$619,024
	Proposed GO Bonds	\$0	\$0	\$0	\$0	\$70,620	\$7,340,935

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Budget	FY 2013 Estimate	FY 2014 Budget
Non-Departmental							
General Obligation Bonds Total:		\$19,313,066	\$13,965,794	\$15,318,623	\$43,172,928	\$15,103,080	\$29,657,195
MDA Bonds							
Non-Departmental							
MDA Bonds 2008 - Transportation P		\$12,841,291	\$3,825,649	\$0	\$0	\$0	\$0
Proposed MDA Bonds		\$0	\$0	\$84,673	\$30,281,900	\$2,470,297	\$33,996,103
MDA Bonds Total:		\$12,841,291	\$3,825,649	\$84,673	\$30,281,900	\$2,470,297	\$33,996,103
Outside Source Fund							
Non-Departmental							
Capital Prj-Outside Sources		\$2,022,978	\$820,147	\$89,827	\$3,111,874	\$1,174,699	\$3,595,385
Outside Source Fund Total:		\$2,022,978	\$820,147	\$89,827	\$3,111,874	\$1,174,699	\$3,595,385
Capital Projects Funds Total:		\$38,759,092	\$20,950,912	\$18,592,554	\$103,302,644	\$36,117,220	\$75,087,899
Debt Service Funds							
General Obligation Bonds							
Finance and Budget							
Go Bonds Debt Service		\$33,646,277	\$20,777,129	\$17,868,519	\$15,065,202	\$14,883,671	\$15,634,408
General Obligation Bonds Total:		\$33,646,277	\$20,777,129	\$17,868,519	\$15,065,202	\$14,883,671	\$15,634,408
Improvement Districts							
Finance and Budget							
Parks West I.D. #0601 Debt Svc		\$474,841	\$379,179	\$475,885	\$473,775	\$473,775	\$475,600
Non-Departmental							
N Val Pwr Cnt Id 8801 Ds		\$661,295	\$435,810	\$477,997	\$295,903	\$306,304	\$0
Bell Rd Id 8802 Ds		\$570,427	\$520,102	\$576,672	\$585,040	\$585,040	\$0
75 Ave/Paradise Ln Id 9303 Ds		\$315,161	\$306,241	\$0	\$0	\$0	\$0
83rd Ave Id 9601 Ds		\$295,927	\$182,133	\$89,855	\$0	\$0	\$0
Arrhd Ftn Cnt Id 9603 Ds		\$395,007	\$282,559	\$194,620	\$0	\$0	\$0
Sunnyboy Id 9002 Ds		\$211,509	\$0	\$0	\$0	\$0	\$0
Improvement Districts Total:		\$2,924,166	\$2,106,024	\$1,815,029	\$1,354,718	\$1,365,119	\$475,600
MDA Bonds							
Finance and Budget							
Mda Debt Service		\$7,699,085	\$6,669,203	\$8,420,150	\$7,067,350	\$5,638,186	\$7,638,644
MDA Bonds Total:		\$7,699,085	\$6,669,203	\$8,420,150	\$7,067,350	\$5,638,186	\$7,638,644
Debt Service Funds Total:		\$44,269,528	\$29,552,356	\$28,103,699	\$23,487,270	\$21,886,976	\$23,748,652
City Total:		\$343,246,669	\$289,347,472	\$300,930,902	\$429,850,000	\$317,899,804	\$425,550,000

Schedule 4 - Transfers

Transfers From Fund ↓	Transfers To →	General Fund	Sports Complex	Economic Development	Wastewater Op Fund	Fleet Equip Reserve	Fleet Services
General		-	-	-	-	\$153,461	-
Percent for the Arts		-	-	-	-	-	-
Half Cent Sales Tax		\$5,271,880	\$1,860,000	\$5,175,000	-	-	-
Sports Complex		-	-	-	-	-	-
Sports Complex Eq't Reserve		-	\$150,000	-	-	-	-
Water		\$295,546	-	-	\$2,557,472	-	-
Water Resource Project		-	-	-	-	-	-
Wastewater		\$145,568	-	-	-	-	-
Residential Solid Waste		-	-	-	-	-	-
Storm Water Drainage System		-	-	-	-	-	-
Fleet Services		-	-	-	-	-	-
Insurance Reserve		-	-	-	-	-	-
Facilities Maintenance		-	-	-	-	-	-
Information Technology		-	-	-	-	-	-
IT Reserve		-	-	-	-	-	-
Highway User		-	-	-	-	-	-
Transportation Sales Tax		-	-	-	-	-	-
Public Transit		-	-	-	-	-	-
Adult Day Program Grant		-	-	-	-	-	-
Municipal Court Enhancement Fd		\$50,000	-	-	-	-	-
Street Light Districts		-	-	-	-	-	-
Maintenance Imprvmnt Districts		\$142,849	-	-	-	-	-
		\$5,905,843	\$2,010,000	\$5,175,000	\$2,557,472	\$153,461	\$0

Schedule 4 - Transfers

Information Technology	IT Reserve Fund	IT Project Fund	MDA Debt	Streets Fund	Transit Fund	Other Funds	Total Transferred
\$6,000	\$53,775	\$352,104	-	-	-	\$10,000	\$575,340
-	-	-	\$245,778	-	-	-	\$245,778
\$913,143	-	-	\$2,741,454	-	-	-	\$15,961,477
-	-	\$2,567	-	-	-	-	\$2,567
-	-	-	-	-	-	-	\$150,000
-	-	\$20,235	-	-	-	-	\$2,873,253
-	-	-	\$708,150	-	-	-	\$708,150
-	-	\$6,040	-	-	-	-	\$151,608
-	-	\$4,077	-	-	-	-	\$4,077
-	-	\$1,057	-	-	-	-	\$1,057
-	-	\$2,416	-	-	-	-	\$2,416
\$800	-	\$35,604	-	-	-	-	\$36,404
-	-	\$7,248	-	-	-	-	\$7,248
-	\$2,240	\$40,000	-	-	-	-	\$42,240
-	-	\$160,000	-	-	-	-	\$160,000
-	-	\$75,429	-	-	-	-	\$75,429
-	-	-	\$3,874,294	\$1,000,000	\$550,000	-	\$5,424,294
-	-	\$1,057	-	-	-	-	\$1,057
-	-	\$453	-	-	-	-	\$453
-	-	-	-	-	-	-	\$50,000
-	-	-	-	\$548,978	-	-	\$548,978
-	-	-	-	-	-	-	\$142,849
\$919,943	\$56,015	\$708,287	\$7,569,676	\$1,548,978	\$550,000	\$10,000	\$27,164,675

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2010	BUDGET FY 2011	BUDGET FY 2012	BUDGET FY 2013	PROJECTED FY 2014
Fiscal Year Budget Amount	\$535,000,000	\$455,000,000	\$460,000,000	\$473,000,000	\$468,000,000
Qualifiable Exclusions (estimated)	\$249,754,550	\$187,869,250	\$184,661,244	\$191,083,823	\$183,852,394
Total Estimated Expenditures	\$285,245,450	\$267,130,750	\$275,338,756	\$281,916,177	\$284,147,606
Expenditure Limitation	\$723,170,421	\$749,417,190	\$733,909,330	\$759,367,985	\$781,620,317
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$1,685,613,231	\$1,527,629,952	\$1,269,864,634	\$1,134,224,292	\$1,051,884,468
Maximum Allowable Primary Tax Levy	\$3,874,799	\$4,072,846	\$4,248,967	\$4,387,180	\$4,539,934
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]					
	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$1,895,163,851	\$1,614,279,143	\$1,276,866,735	\$1,137,720,620	\$1,057,558,348
A. Secondary Property Tax Levy	\$23,689,548	\$20,178,489	\$15,960,834	\$14,221,508	\$13,219,479
B. Primary Property Tax Levy	\$3,202,665	\$2,902,497	\$2,412,743	\$2,155,026	\$1,998,580
Total Property Tax Levy Amount	\$26,892,213	\$23,080,986	\$18,373,577	\$16,376,534	\$15,218,060
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$3,042,532	\$2,757,372	\$2,292,106	\$2,047,275	\$1,898,651
Prior Year's	\$160,133	\$145,125	\$120,637	\$107,751	\$99,929
B. Secondary Property Tax	\$22,505,071	\$19,169,565	\$15,162,792	\$13,510,432	\$12,558,505
Prior Year's	\$1,184,477	\$1,008,924	\$798,042	\$711,075	\$660,974
Total Current Year's Collections	\$25,547,603	\$21,926,937	\$17,454,898	\$15,557,707	\$14,457,157
Total Prior Year's Collections	\$1,344,611	\$1,154,049	\$918,679	\$818,827	\$760,903
Total Property Tax Levy Collected	\$26,892,213	\$23,080,986	\$18,373,577	\$16,376,534	\$15,218,060
City of Peoria Tax Rate					
A. Primary Property Tax Rate	\$0.1900	\$0.1900	\$0.1900	\$0.1900	\$0.1900
B. Secondary Property Tax Rate	\$1.2500	\$1.2500	\$1.2500	\$1.2500	\$1.2500
Total Property Tax Rate	\$1.4400	\$1.4400	\$1.4400	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary assessed valuation	\$1,057,558,348
Bond Indebtedness Limitation	\$211,511,670
Debt Outstanding as of 07/01/13	\$160,710,000
Principal Payments FY14	(\$8,240,000)
Proposed Debt FY14	\$0
Estimated Debt outstanding FY14	\$152,470,000
Remaining limitation available	\$59,041,670
6% Bonds	
Secondary assessed valuation	\$1,057,558,348
Bond Indebtedness Limitation	\$63,453,501
Debt Outstanding as of 07/01/13	\$1,665,000
Principal Payments FY14	(\$1,315,000)
Proposed Debt FY14	0
Estimated Debt outstanding FY14	\$350,000
Remaining limitation available	\$63,103,501

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
<u>\$2,155,026</u>	=	\$0.2079
\$1,036,746,919		
Current AV-Existing Property		\$1,036,746,919
Prior year Levy		\$2,155,026
Prior Year Tax Rate		\$0.1900
Rate to Receive Prior Year Levy		\$0.2079
New property valuation		\$15,137,549
Growth in Levy-New Property		\$31,466
Increase-Exclusive of New Property		(\$187,911)

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
City Attorney	26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	9.00	8.00	7.00	0.00	7.00	0.00	7.00
City Manager	6.00	6.00	6.00	1.00	7.00	0.00	7.00
Community Services	131.47	129.07	128.41	0.06	128.47	4.00	132.47
Economic Development Services	27.80	26.00	26.00	0.00	26.00	2.00	28.00
Engineering	39.75	33.25	33.25	0.00	33.25	0.00	33.25
Finance and Budget	44.75	44.75	44.75	-1.75	43.00	0.00	43.00
Finance Utilities	42.00	36.00	36.00	1.00	37.00	0.00	37.00
Fire	164.00	162.00	161.50	6.00	167.50	1.00	168.50
Governmental Affairs & Council Office	9.00	9.00	9.00	0.00	9.00	0.00	9.00
Human Resources	18.00	17.00	17.50	0.00	17.50	0.00	17.50
Information Technology	41.60	39.00	39.00	0.00	39.00	1.00	40.00
Municipal Court	21.00	20.90	20.90	0.00	20.90	0.00	20.90
Office of Communications	8.00	7.00	8.00	0.00	8.00	0.00	8.00
Planning and Community Development	15.50	12.50	12.50	0.00	12.50	1.00	13.50
Police	287.00	289.00	288.00	0.00	288.00	1.00	289.00
Public Works	241.00	235.25	234.25	0.00	234.25	0.50	234.75
City Totals:	1,131.87	1,100.72	1,098.06	6.31	1,104.37	10.50	1,114.87

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Asst. City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Law Office Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Assistant	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Specialist	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			4.00	4.00	4.00	0.00	15.00	0.00	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	2.00	0.00	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	7.00	0.00	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	2.00	0.00	2.00
City Attorney Totals:			26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk Specialist I	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	City Clerk Specialist II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	2.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Chief Deputy City Clerk	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Classified Administrative Assistant II	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	-1.00	0.00	0.00	0.00	0.00	0.00
	Records Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	7.00	0.00	7.00
City Clerk Totals:			9.00	8.00	7.00	0.00	7.00	0.00	7.00
City Manager									
General Fund									
1000 - 0020 City Manager's Office									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Manager	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Executive Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			0.00	0.00	0.00	1.00	7.00	0.00	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
City Manager Totals:		6.00	6.00	6.00	1.00	7.00	0.00	7.00	
Community Services									
General Fund									
1000 - 0042 Arts Commission									
	Cultural Arts Coordinator	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			0.50	0.50	0.50	0.00	0.50	0.00	0.50
1000 - 1400 Community Services Administration									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.75	1.75	0.00	1.75
	Administrative Assistant II - Classified	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Community Services Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep I	Full	1.40	0.40	1.00	0.00	1.00	1.00	2.00
	Customer Services Rep II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.00	1.75	-1.75	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	11.25	1.00	12.25
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Recreation Coordinator	Part	0.63	0.63	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	2.75	0.00	2.75
1000 - 1420 Am/Pm Program									
	Recreation Coordinator	Full	1.50	1.00	1.40	0.00	1.40	0.00	1.40
	Recreation Programmer	Full	3.00	3.00	1.50	0.00	1.50	0.00	1.50
	Recreation Supervisor	Full	1.00	1.00	0.70	0.00	0.70	0.00	0.70
	Business Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Rep II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Financial Systems Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Recreation Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.50	1.00	1.40	0.00	3.60	0.00	3.60
1000 - 1430 Little Learners Program									
	Recreation Coordinator	Full	0.00	0.25	0.20	0.00	0.20	0.00	0.20
	Recreation Specialist I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Specialist II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.00	0.00	0.10	0.00	0.10	0.00	0.10
			0.00	0.25	0.20	0.00	3.30	0.00	3.30
1000 - 1440 Summer Recreation Program									
	Recreation Coordinator	Full	0.00	0.00	0.20	0.00	0.20	0.00	0.20
	Recreation Supervisor	Full	0.00	0.00	0.10	0.00	0.10	0.00	0.10
			0.00	0.00	0.20	0.00	0.30	0.00	0.30
1000 - 1450 Summer Camp Program									
	Recreation Coordinator	Full	1.00	1.00	0.20	0.00	0.20	0.00	0.20
	Recreation Programmer	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
	Recreation Supervisor	Full	0.00	0.00	0.10	0.00	0.10	0.00	0.10
	Customer Services Rep II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	0.20	0.00	0.80	0.00	0.80
1000 - 1460 Outdoor Recreation Program									
	Recreation Coordinator	Full	0.00	0.00	0.25	0.00	0.25	0.00	0.25
			0.00	0.00	0.25	0.00	0.25	0.00	0.25

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 1470 Special Interest Classes - Youth									
	Recreation Coordinator	Part	0.52	0.52	0.34	0.08	0.42	0.00	0.42
	Special Interest Class Spvrs	Full	1.00	1.00	0.30	0.15	0.45	0.00	0.45
			<u>0.52</u>	<u>0.52</u>	<u>0.34</u>	<u>0.23</u>	<u>0.87</u>	<u>0.00</u>	<u>0.87</u>
1000 - 1471 Special Interest Classes - Adult									
	Recreation Coordinator	Part	0.00	0.00	0.18	-0.08	0.10	0.00	0.10
	Special Interest Class Spvrs	Full	0.00	0.00	0.25	-0.15	0.10	0.00	0.10
			<u>0.00</u>	<u>0.00</u>	<u>0.18</u>	<u>-0.23</u>	<u>0.20</u>	<u>0.00</u>	<u>0.20</u>
1000 - 1480 Sports Programs - Youth									
	Recreation Coordinator	Full	2.00	2.00	1.40	0.00	1.40	0.00	1.40
	Recreation Programmer	Full	1.00	1.00	1.55	0.00	1.55	0.00	1.55
	Recreation Supervisor	Full	1.00	1.00	0.20	0.00	0.20	0.00	0.20
			<u>2.00</u>	<u>2.00</u>	<u>1.40</u>	<u>0.00</u>	<u>3.15</u>	<u>0.00</u>	<u>3.15</u>
1000 - 1481 Sports Programs - Adult									
	Recreation Coordinator	Full	0.00	0.00	0.60	0.00	0.60	0.00	0.60
	Recreation Programmer	Full	0.00	0.00	0.45	0.00	0.45	0.00	0.45
	Recreation Supervisor	Full	0.00	0.00	0.40	0.00	0.40	0.00	0.40
			<u>0.00</u>	<u>0.00</u>	<u>0.60</u>	<u>0.00</u>	<u>1.45</u>	<u>0.00</u>	<u>1.45</u>
1000 - 1490 Senior Program									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	0.15	0.15	0.00	0.15
	Recreation Coordinator	Full	1.00	1.00	0.85	0.00	0.85	0.00	0.85
	Recreation Supervisor	Full	0.25	0.25	0.20	0.00	0.20	0.00	0.20
	Administrative Assistant II	Full	0.00	0.00	0.15	-0.15	0.00	0.00	0.00
			<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1.20</u>	<u>0.00</u>	<u>1.20</u>
1000 - 1500 Adaptive Recreation Program									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	0.30	0.30	0.00	0.30
	Recreation Coordinator	Full	0.50	0.50	0.55	0.00	0.55	0.00	0.55
	Recreation Supervisor	Full	0.50	0.50	0.30	0.00	0.30	0.00	0.30
	Administrative Assistant II	Full	0.00	0.00	0.30	-0.30	0.00	0.00	0.00
			<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1.15</u>	<u>0.00</u>	<u>1.15</u>
1000 - 1510 Special Events Program									
	Recreation Programmer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.00	0.00	0.10	0.00	0.10	0.00	0.10
	Special Events Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.00	0.25	1.00	-1.00	0.00	0.00	0.00
			<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	<u>0.00</u>	<u>2.10</u>	<u>0.00</u>	<u>2.10</u>
1000 - 1520 Teen Program									
	Teen Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>1.00</u>	<u>0.00</u>	<u>1.00</u>
1000 - 1530 Community Center									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.55	1.55	0.00	1.55
	Recreation Coordinator	Full	0.00	0.00	0.45	0.00	0.45	0.00	0.45
	Recreation Programmer	Full	0.00	0.00	0.15	0.00	0.15	0.00	0.15
	Recreation Supervisor	Full	0.00	0.00	0.40	0.00	0.40	0.00	0.40
	Administrative Assistant II	Full	2.00	2.00	1.55	-1.55	0.00	0.00	0.00
			<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>2.55</u>	<u>0.00</u>	<u>2.55</u>
1000 - 1531 Rio Vista Community Park									
	Irrigation Technician	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Equip. Mechanic	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Crew Leader	Full	3.00	3.00	2.00	-1.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.00	0.00	0.30	0.00	0.30	0.00	0.30
	Sports Complex Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Facilities Maint. Coord.	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
			<u>0.00</u>	<u>0.00</u>	<u>0.50</u>	<u>-0.50</u>	<u>4.80</u>	<u>0.00</u>	<u>4.80</u>

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 1532 Rio Vista Rec Center									
	Custodian	Full	4.00	4.00	4.00	0.00	4.00	-1.00	3.00
	Customer Services Rep I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Coordinator	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Programmer	Part	1.75	1.75	1.75	0.00	1.75	0.00	1.75
	Rio Vista Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Special Interest Class Spvsr	Full	0.00	0.00	0.45	0.00	0.45	0.00	0.45
			4.00	4.00	4.00	0.00	9.70	-1.00	8.70
1000 - 1533 Pioneer Community Park									
	Irrigation Technician	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	0.00	0.00	0.00	2.00	2.00
	Sports Facilities Maint. Coord.	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
			0.00	0.00	0.00	0.00	0.00	4.00	4.00
1000 - 1540 Main Library									
	Librarian	Part	2.75	1.50	1.50	0.00	1.50	0.00	1.50
	Librarian	Full	1.00	3.00	3.00	0.00	3.00	0.00	3.00
	Library Assistant I	Part	2.74	1.37	1.35	0.00	1.35	0.00	1.35
	Library Assistant II	Part	1.36	1.36	1.35	0.00	1.35	0.00	1.35
	Library Assistant III	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Library Assistant III	Part	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Services Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Library Technology Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Librarian	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Customer Services Rep I	Full	0.60	0.60	0.00	0.00	0.00	0.00	0.00
	Library Specialist	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Library Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.75	1.50	1.50	0.00	18.20	0.00	18.20
1000 - 1550 Branch Library									
	Branch Library Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Librarian	Part	1.05	1.05	1.00	0.00	1.00	0.00	1.00
	Librarian	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Library Assistant I	Part	2.64	3.32	3.25	0.00	3.25	0.00	3.25
	Library Assistant II	Part	0.63	0.63	0.75	0.00	0.75	0.00	0.75
	Library Services Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Librarian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	-1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	12.00	0.00	12.00
1000 - 1560 Parks North									
	Irrigation Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks & Sports Fac Crew Leader	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Parks & Sports Fac Worker I	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	9.00	9.00	9.00	-1.00	8.00	0.00	8.00
	Parks Manager	Full	0.35	0.35	0.35	0.00	0.35	0.00	0.35
	Parks Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.75	0.75	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	-1.00	11.85	0.00	11.85
1000 - 1570 Parks South									
	Graffiti Abatement Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Irrigation Technician	Full	0.00	0.00	2.00	-1.00	1.00	0.00	1.00
	Parks & Sports Fac Crew Leader	Full	2.00	2.00	1.00	1.00	2.00	0.00	2.00
	Parks & Sports Fac Worker I	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	8.00	8.00	6.00	1.00	7.00	0.00	7.00
	Parks Manager	Full	0.35	0.35	0.35	0.00	0.35	0.00	0.35
	Parks Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.75	0.75	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	1.00	1.00	12.85	0.00	12.85

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 1600 Contracted Landscape Maintenance									
	Parks Manager	Full	0.30	0.30	0.30	0.00	0.30	0.00	0.30
	Right of Way Contract Coord.	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
	Right of Way Contract Supvrs	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<u>0.30</u>	<u>0.30</u>	<u>0.30</u>	<u>0.00</u>	<u>1.30</u>	<u>0.00</u>	<u>1.30</u>
Sports Complex Fund									
2000 - 2000 Complex Operations/Maint									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Irrigation Technician	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
	Marketing & Sponsorship Coord	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Equip. Mechanic	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Crew Leader	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Parks & Sports Fac Worker II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Ops Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sports Complex Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Facilities Maint. Coord.	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Sports Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Marketing Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Coordinator	Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
			<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.50</u>	<u>16.50</u>	<u>0.00</u>	<u>16.50</u>
Adult Day Program Fund									
7180 - 7250 Adult Day Prg Grant									
	Recreation Coordinator	Full	0.50	0.50	0.15	0.00	0.15	0.00	0.15
	Recreation Programmer	Full	1.00	1.00	0.85	0.00	0.85	0.00	0.85
	Recreation Specialist I	Part	2.22	2.96	2.96	0.04	3.00	0.00	3.00
	Recreation Specialist II	Part	1.43	0.73	0.73	0.02	0.75	0.00	0.75
	Recreation Supervisor	Full	0.25	0.25	0.10	0.00	0.10	0.00	0.10
			<u>0.50</u>	<u>0.50</u>	<u>0.15</u>	<u>0.06</u>	<u>4.85</u>	<u>0.00</u>	<u>4.85</u>
Community Services Totals:			131.47	129.07	128.41	0.06	128.47	4.00	132.47
Economic Development Services									
General Fund									
1000 - 0351 Economic Development Administration									
	Economic Development Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>2.50</u>	<u>0.00</u>	<u>2.50</u>
1000 - 0352 Economic Development									
	Business Development Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Coordinator	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Economic Development Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>4.00</u>	<u>0.00</u>	<u>4.00</u>

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 0650 Building Safety									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Building Inspector I	Full	2.00	1.00	1.00	0.00	1.00	1.00	2.00
	Building Inspector II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Inspector III	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Building Safety Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Safety Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Development Technician I	Full	1.00	1.00	1.00	0.00	1.00	1.00	2.00
	Development Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Plans Examiner II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	13.00	2.00	15.00
1000 - 0810 Development Engineering									
	Associate Engineer	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Associate Planner	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Plan Reviewer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Site Development Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Associate Engineer	Part	0.80	0.00	0.00	0.00	0.00	0.00	0.00
	Engineering Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Planning Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	2.00	2.00	0.00	6.50	0.00	6.50
Economic Development Services Totals:			27.80	26.00	26.00	0.00	26.00	2.00	28.00
Engineering									
General Fund									
1000 - 0750 Engineering Admin									
	Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Property Management Agent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Real Property Administrator	Full	1.00	0.75	0.75	0.00	0.75	0.00	0.75
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	4.75	0.00	4.75
1000 - 0812 Capital Engineering									
	Assistant City Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Associate Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	3.00	2.75	2.75	0.00	2.75	0.00	2.75
	Engineering Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Part	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Civil Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			1.00	1.00	1.00	0.00	9.50	0.00	9.50
1000 - 0813 Design and Construction									
	Civil Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Projects Coordinator	Full	2.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Design & Construction Div Mgr	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks Projects Coordinator	Full	1.00	1.00	0.00	1.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	5.00	0.00	5.00
1000 - 0820 Eng Inspection Svc									
	Engineering Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Inspector	Full	8.00	5.00	5.00	0.00	5.00	0.00	5.00
	Lead Engineering Inspector	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			1.00	1.00	1.00	0.00	8.00	0.00	8.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
Streets Fund									
7000 - 7043 Traffic Engineering									
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Planning Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Traffic Signal System Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>	<u>6.00</u>	<u>0.00</u>	<u>6.00</u>
	Engineering Totals:		39.75	33.25	33.25	0.00	33.25	0.00	33.25
Finance and Budget									
General Fund									
1000 - 0400 Finance Admin									
	Finance & Accounting Asst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>2.00</u>	<u>0.00</u>	<u>2.00</u>
1000 - 0410 Financial Services									
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Accounting Technician III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Payroll Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Accountant	Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
	Sr Accountant	Part	0.75	0.75	0.75	-0.75	0.00	0.00	0.00
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.25</u>	<u>13.00</u>	<u>0.00</u>	<u>13.00</u>
1000 - 0420 Tax Audit & Collections									
	Associate Sales Tax Auditor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Customer Services Rep III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Collection Specialist	Full	1.00	3.00	3.00	0.00	3.00	0.00	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sales Tax Auditor	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Accounting Technician I	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-1.00</u>	<u>10.00</u>	<u>0.00</u>	<u>10.00</u>
1000 - 0430 Management & Budget									
	Budget Coordinator	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Budget Manager		0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy Director Finance & Budget	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management & Budget Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sr Budget Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Budget Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Cost and Rate Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management & Budget Director	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-1.00</u>	<u>6.00</u>	<u>0.00</u>	<u>6.00</u>
1000 - 0440 Materials Management									
	Administrative Assistant II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Materials Management Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Materials Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>6.00</u>	<u>0.00</u>	<u>6.00</u>

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 0490 Treasury Management									
	Sr Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Treasury Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	2.00	0.00	2.00
1000 - 0500 Inventory Control									
	Buyer I	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Lead Inventory Control Special	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Storekeeper I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Storekeeper II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Inventory Control Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	4.00	0.00	4.00
Finance and Budget Totals:			44.75	44.75	44.75	-1.75	43.00	0.00	43.00
Finance Utilities									
General Fund									
1000 - 0450 Customer Service									
	Customer Services Rep I	Full	12.00	12.00	12.00	1.00	13.00	0.00	13.00
	Lead Customer Services Rep	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			12.00	12.00	12.00	1.00	16.00	0.00	16.00
1000 - 0460 Revenue Administration									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Finance Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Revenue Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	5.00	0.00	5.00
1000 - 0470 Meter Services									
	Administrative Assistant I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Meter Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	1.00	0.70	0.70	0.00	0.70	0.00	0.70
	Water Meter Technician I	Full	6.00	7.00	5.00	0.00	5.00	0.00	5.00
	Water Meter Technician II	Full	4.00	2.00	2.00	0.00	2.00	0.00	2.00
	Position Reduction - Backfill	Full	0.00	-1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	10.70	0.00	10.70
1000 - 0480 Utility Billing									
	Customer Services Rep II	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Customer Services Rep	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Services Supervisor	Full	1.00	0.30	0.30	0.00	0.30	0.00	0.30
	Accounting Technician I	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Revenue Collection Specialist	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	4.00	0.00	5.30	0.00	5.30
Finance Utilities Totals:			42.00	36.00	36.00	1.00	37.00	0.00	37.00
Fire									
General Fund									
1000 - 1200 Fire Admin									
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	1.00	1.00
	Administrative Assistant II	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	2.00	1.00	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 1210 Fire Prevention									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fire and Life Safety Educ Spec	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Fire Marshal	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	8.00	0.00	8.00
1000 - 1220 Fire Support Services									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Automotive Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Physical Resources Spvrs	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant I	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	6.00	0.00	6.00
1000 - 1230 Emergency Medical Services									
	Administrative Assistant I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	EMS Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	EMS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			0.00	0.00	1.00	0.00	3.00	0.00	3.00
1000 - 1240 Fire Training									
	Fire Battalion Chief	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fire Captain	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Training Chief	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	2.00	0.00	2.00
1000 - 1250 Emergency Management									
	Emergency Management & Safety Coo	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
			1.00	1.00	0.50	0.00	0.50	0.00	0.50
1000 - 1260 Fire Operations									
	Deputy Fire Chief	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Fire Battalion Chief	Full	3.00	3.00	3.00	1.00	4.00	0.00	4.00
	Fire Battalion Support Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain	Full	33.00	33.00	33.00	0.00	33.00	0.00	33.00
	Fire Engineer	Full	32.00	32.00	32.00	0.00	32.00	0.00	32.00
	Firefighter	Full	64.00	64.00	64.00	6.00	70.00	0.00	70.00
	Administrative Assistant II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	6.00	146.00	0.00	146.00
	Fire Totals:		164.00	162.00	161.50	6.00	167.50	1.00	168.50
Governmental Affairs & Council Office									
General Fund									
1000 - 0025 Governmental Affairs & Council Office									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Council Assistant	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Council Assistant to Mayor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Council Office & Grant Prg Mgr	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Grants Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	9.00	0.00	9.00
	Governmental Affairs & Council Office Totals:		9.00	9.00	9.00	0.00	9.00	0.00	9.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
Human Resources									
General Fund									
1000 - 0070 Human Resources									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Emergency Management & Safety Coo	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Employment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Manager	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Human Resources Specialist	Full	3.00	3.00	4.00	1.00	5.00	0.00	5.00
	Sr Human Resources Consultant	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Total Compensation Administrator	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Administrative Assistant II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Apprenticeship Program Coord.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Classified Administrative Assistant II	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Human Resources Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	-1.00	0.00	0.00	0.00	0.00	0.00
	Total Compensation Administrator - Be	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Total Compensation Administrator - Co	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Training & Development Coor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	-1.00	16.50	0.00	16.50
1000 - 0080 Training									
	Training & Development Coor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Human Resources Totals:		18.00	17.00	17.50	0.00	17.50	0.00	17.50

Information Technology

Information Technology Fund

3300 - 3750 IT Operations

	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Application Systems Analyst	Full	0.00	0.00	0.00	6.00	6.00	0.00	6.00
	Database Administrator	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	GIS Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	GIS Technician II	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Information Technology Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Application Systems Spvsr	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	IT GIS Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	IT GIS Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	IT Operations Division Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Project Manager	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	IT Security Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technician I	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technician II	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Network Administrator	Full	3.00	3.00	3.00	0.00	3.00	1.00	4.00
	Network Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Network Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Application Systems Analyst	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Systems Engineer	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	-3.00	-1.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	21.00	37.00	1.00	38.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
3300 - 3751 IT Development Services									
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Application Systems Analyst	Full	7.60	6.00	6.00	-6.00	0.00	0.00	0.00
	Database Administrator	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	GIS Technician II	Full	5.00	4.00	4.00	-4.00	0.00	0.00	0.00
	IT GIS Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	IT GIS Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	IT Project Manager	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	IT Technical Support Supervisor	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Sr Application Systems Analyst	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			1.00	1.00	1.00	-21.00	0.00	0.00	0.00
3300 - 3760 Radio System Operations									
	Radio Systems Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Information Technology Totals:		41.60	39.00	39.00	0.00	39.00	1.00	40.00
<u>Municipal Court</u>									
<i>General Fund</i>									
1000 - 0250 Municipal Court									
	Court Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Judicial Assistant	Full	11.00	9.00	9.00	0.00	9.00	0.00	9.00
	Judicial Assistant Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Judicial Assistant	Full	3.00	4.00	4.00	0.00	4.00	0.00	4.00
	Municipal Judge	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Municipal Security Guard	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
			1.00	1.00	1.00	0.00	20.00	0.00	20.00
<i>Fund</i>									
8062 - 8062 Municipal Court Enhancement Fd									
	Judge Pro Tem	Part	0.00	0.90	0.90	0.00	0.90	0.00	0.90
			0.00	0.90	0.90	0.00	0.90	0.00	0.90
	Municipal Court Totals:		21.00	20.90	20.90	0.00	20.90	0.00	20.90
<u>Office of Communications</u>									
<i>General Fund</i>									
1000 - 0040 Public Information Office									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Graphics Designer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Public Information Director	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Web Designer/Developer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Webmaster	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Public Affairs Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Public Information Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	6.00	0.00	6.00
1000 - 0041 Peoria Channel 11									
	Video Engineer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Video Production Specialist	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Video Production Administrator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Video Production Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	1.00	1.00	0.00	2.00	0.00	2.00
	Office of Communications Totals:		8.00	7.00	8.00	0.00	8.00	0.00	8.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
Planning and Community Development									
General Fund									
1000 - 0570 Neighborhood Coordination									
	Human Services Coordinator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Management Assistant	Full	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Neighborhood & Revital. Manager	Full	0.00	0.00	0.00	0.80	0.80	0.00	0.80
	Neighborhood Imp. Specialist	Full	0.53	0.53	0.53	0.00	0.53	0.00	0.53
	Neighborhood Programs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.75	0.75	0.00	0.00	0.00	0.00	0.00
	Neighborhood & Revital. Admin.	Full	0.80	0.80	0.80	-0.80	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	3.08	1.00	4.08
1000 - 0600 Community Dev Administration									
	Management Analyst	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Planning & Comm Dev Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.50	0.50	0.50	0.00	1.50	0.00	1.50
1000 - 0610 Planning									
	Engineering Planning Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Planner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Planning Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Principal Planner	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sr Planner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Planning Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	-1.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	1.00	0.00	7.00	0.00	7.00
1000 - 0620 Systems Planning									
	Engineering Planning Manager	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks Project Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr Planner	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utilities Engineering Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	1.00	0.00	0.00	0.00	0.00	0.00
Community Development Block Grant Fund									
7110 - 7160 Comm Dev Block Grant									
	Management Assistant	Full	0.00	0.00	0.25	0.00	0.25	0.00	0.25
	Neighborhood & Revital. Manager	Full	0.00	0.00	0.00	0.20	0.20	0.00	0.20
	Neighborhood Imp. Specialist	Full	0.47	0.47	0.47	0.00	0.47	0.00	0.47
	Administrative Assistant II	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
	Code Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood & Revital. Admin.	Full	0.20	0.20	0.20	-0.20	0.00	0.00	0.00
			0.00	0.00	0.25	0.00	0.92	0.00	0.92
Planning and Community Development Totals:			15.50	12.50	12.50	0.00	12.50	1.00	13.50

Police

General Fund

1000 - 0550 Neighborhood Services

	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Animal Control Officer	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Code Compliance Officer	Full	5.00	5.00	5.00	1.00	6.00	0.00	6.00
	Code Compliance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	4.00	4.00	4.00	0.00	4.00	1.00	5.00
	Police Special Services Supv	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Public Education Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Code Technician	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Park Ranger	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	21.00	1.00	22.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
1000 - 1000 Police Administration									
	Accreditation/Compliance Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy Police Chief	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Police Officer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Administrative Services Spvrs	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy Director of Police	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	-1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	1.00	1.00	0.00	11.00	0.00	11.00
1000 - 1010 Criminal Investigation									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Civilian Investigator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Scene Technician	Full	2.00	0.00	2.00	0.00	2.00	0.00	2.00
	Pawn Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Investigative Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	19.00	19.00	19.00	0.00	19.00	0.00	19.00
	Police Sergeant	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Services Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	31.00	0.00	31.00
1000 - 1020 Patrol Services - South									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Commander	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	3.00	4.00	4.00	-1.00	3.00	0.00	3.00
	Police Officer	Full	63.00	62.00	64.00	0.00	64.00	0.00	64.00
	Police Sergeant	Full	9.00	7.00	7.00	-1.00	6.00	0.00	6.00
	Police Services Officer	Full	8.00	8.00	8.00	0.00	8.00	0.00	8.00
	Administrative Assistant II	Full	2.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Civilian Investigator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Crime Analyst	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Vehicle Impound Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	-2.00	84.00	0.00	84.00
1000 - 1021 Patrol Services - North									
	Police Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
	Police Officer	Full	44.00	43.00	43.00	0.00	43.00	0.00	43.00
	Police Sergeant	Full	8.00	7.00	8.00	0.00	8.00	0.00	8.00
			0.00	0.00	1.00	1.00	56.00	0.00	56.00
1000 - 1025 Operations Support									
	Civilian Investigator	Full	0.00	2.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	15.00	19.00	19.00	0.00	19.00	0.00	19.00
	Police Sergeant	Full	2.00	4.00	4.00	1.00	5.00	0.00	5.00
	Vehicle Impound Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			0.00	2.00	1.00	1.00	27.00	0.00	27.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
1000 - 1030 Pd Technical Support									
	Police Property Evidence Tech	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Support Assistant	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Property & Evidence Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	13.00	0.00	13.00
1000 - 1040 Staff Services									
	Administrative Assistant II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Hiring Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	3.00	3.00	1.00	0.00	1.00	0.00	1.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	5.00	0.00	5.00
1000 - 1050 Pd Communications									
	Communications Specialist	Full	26.00	26.00	26.00	0.00	26.00	0.00	26.00
	Communications Supervisor	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Police Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			26.00	26.00	26.00	0.00	34.00	0.00	34.00
1000 - 1060 Strategic Planning									
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Equipment Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Support Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accreditation/Compliance Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Crime Analyst	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Crime Scene Technician	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
	Police Sergeant	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	6.00	0.00	6.00
	Police Totals:		287.00	289.00	288.00	0.00	288.00	1.00	289.00
Public Works									
General Fund									
1000 - 0900 Public Works Administration									
	Dep Director PW - Utilities	Full	0.75	0.75	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.50	0.00	0.50	0.00	0.50	0.00	0.50
	Public Works & Utilities Dir	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.75	0.75	1.00	0.00	3.50	0.00	3.50
Water Utility Fund									
2050 - 2050 Utilities-Water/Ww Admin									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dep Director PW - Utilities	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dept Training & Compliance Spc	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	5.00	0.00	5.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
2050 - 2055 Utilities Operations Admin									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Instrument Control Tech II	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
	Lead Instrument Control Tech	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Maintenance Management System Tec	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	SCADA Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Maintenance & Inv. Supt. Asst.	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	8.00	0.00	8.00
2050 - 2060 Greenway Potbl Wtr Trt Plant									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Op Apprentice	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Plant Operator II	Full	5.60	6.60	6.60	-1.00	5.60	0.00	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	10.60	0.00	10.60
2050 - 2061 Quintero Treatment Plant									
	Utility Plant Operator II	Full	0.40	0.40	0.40	0.00	0.40	0.00	0.40
			0.40	0.40	0.40	0.00	0.40	0.00	0.40
2050 - 2070 Production Svcs									
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	3.00	4.00	4.00	0.00	4.00	0.00	4.00
			1.00	1.00	1.00	0.00	8.20	0.00	8.20
2050 - 2080 Distribution Services									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Utility System Operator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Op Apprentice	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility System Operator I	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
	Utility System Operator II	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility System Operator Apprentice	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	10.55	0.00	10.55
2050 - 2090 Blue Staking									
	Utility Locator II	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
			3.00	2.00	2.00	0.00	2.00	0.00	2.00
2050 - 2120 Water Resources/Conservation									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Resources Supv	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Policy Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Water Resources and Environ Manager	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Environmental Coordinator	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Environmental Technician	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Recycling Technician	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Water Conservation Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Manager	Full	1.00	0.50	0.50	-0.50	0.00	0.00	0.00
	Water Resources Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	5.50	0.00	5.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014	
2050 - 2135 Drinking Water Environmental									
	Cross Connection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Quality Assurance Offic	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Laboratory Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Water Resources and Environ Manager	Full	0.00	0.00	0.00	0.25	0.25	0.00	0.25
	Programs Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Waste Reduction Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Manager	Full	0.00	0.25	0.25	-0.25	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	5.25	0.00	5.25
Wastewater Utility Fund									
2400 - 2470 Beardsley Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	4.00	0.00	4.00
2400 - 2480 Wastewater Collection/Prevention									
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Op Apprentice	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility System Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	3.00	3.00	4.00	-1.00	3.00	0.00	3.00
			1.00	1.00	1.00	0.00	8.25	0.00	8.25
2400 - 2490 Wastewater Environmental									
	Environmental Compliance Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Quality Assurance Offic	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Quality Inspector	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Quality Inspector	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Water Resources and Environ Manager	Full	0.00	0.00	0.00	0.25	0.25	0.00	0.25
	Utility System Operator II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Manager	Full	0.00	0.25	0.25	-0.25	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	5.25	0.00	5.25
2400 - 2495 Jomax Water Reclamation Facility									
	Lead Utility Plant Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	3.00	0.00	3.00
2400 - 2496 Butler Water Reclamation Facility									
	Lead Utility Plant Operator	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Mechanic II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	4.00	5.00	5.00	0.00	5.00	0.00	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	1.00	1.00	0.00	9.00	0.00	9.00
Commercial Solid Waste Fund									
2590 - 2720 Commercial Collection									
	Equipment Operator	Full	5.00	5.00	6.00	0.00	6.00	0.50	6.50
	Lead Equipment Operator	Full	1.00	1.80	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	1.00	0.20	0.20	0.00	0.20	0.00	0.20
	Solid Waste Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			5.00	5.00	6.00	0.00	8.20	0.50	8.70

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
Residential Solid Waste Fund									
2600 - 2750 Solid Waste Admin									
	Administrative Assistant I - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant I	Full	1.50	2.00	1.00	-1.00	0.00	0.00	0.00
	Classified Administrative Assistant II	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Programs Assistant	Full	0.75	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	4.00	0.00	4.00
2600 - 2760 Residential Collection									
	Equipment Operator	Part	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator	Full	15.00	16.00	16.00	0.00	16.00	0.00	16.00
	Lead Equipment Operator	Full	2.00	2.20	3.00	0.00	3.00	0.00	3.00
	Solid Waste Supervisor	Full	1.00	0.80	0.80	0.00	0.80	0.00	0.80
			0.00	1.00	1.00	0.00	20.80	0.00	20.80
2600 - 2770 Residential Recycling									
	Equipment Operator	Full	10.00	9.00	8.00	0.00	8.00	0.00	8.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			10.00	9.00	8.00	0.00	10.00	0.00	10.00
2600 - 2810 Solid Waste Environmental									
	Environmental Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Technician	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Recycling Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recycling Technician	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
			0.00	1.00	1.00	0.00	2.00	0.00	2.00
Storm Water Drainage System Fund									
2700 - 2900 Storm Drain - NPDES									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Transportation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Transportation Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	4.20	0.00	4.20
Fleet Maintenance Fund									
3000 - 3420 Fleet Maintenance									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Automotive Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician II	Full	7.00	6.00	6.00	0.00	6.00	0.00	6.00
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.50	1.00	0.50	0.00	0.50	0.00	0.50
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Dep Director PW - Utilities	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	11.50	0.00	11.50
Public Works-Facilities Fund									
3250 - 3650 Facilities Admin									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	3.00	0.00	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
3250 - 3660 Custodial Services									
	Custodian	Full	6.00	6.00	6.00	-1.00	5.00	0.00	5.00
	Custodian	Part	0.00	0.00	0.00	0.75	0.75	0.00	0.75
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Custodian	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			6.00	6.00	6.00	-0.25	10.75	0.00	10.75
3250 - 3661 Nighttime Facilities Services									
	Custodian	Part	1.75	1.75	1.75	-0.75	1.00	0.00	1.00
	Custodian	Full	5.00	4.00	4.00	1.00	5.00	0.00	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Custodian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			1.75	1.75	1.75	0.25	11.00	0.00	11.00
3250 - 3690 Facilities Operating Projects									
	City Security Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Civil Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Superintendent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Project Coordinator	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Construction Project Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Facilities Maintenance Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Security Coordinator	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	5.00	0.00	5.00
3250 - 3700 Technical Operations									
	Facilities Operations Tech	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Facilities Operations Tech	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Facilities Operations Technician	Full	3.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Facilities Systems Ops Analyst	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	9.00	0.00	9.00
Streets Fund									
7000 - 7000 Streets Admin									
	Administrative Assistant I - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.80	0.80	0.80	0.00	0.80	0.00	0.80
	Street Maintenance Supervisor	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant I	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Administrative Assistant II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Programs Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	0.00	0.00	0.00	5.80	0.00	5.80
7000 - 7010 Signs And Striping									
	Lead Transportation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician I	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	8.00	0.00	8.00
7000 - 7020 Traffic Signal Maintenance									
	Lead Traffic Signal Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician III	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
			1.00	1.00	1.00	0.00	5.00	0.00	5.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2011	Budget FY 2012	Budget FY 2013	Base Change	Revised FY 2013	Change in Position	Budget FY 2014
7000 - 7030 Street Maintenance									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Inspector	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Street Maintenance Worker	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	16.00	0.00	16.00
7000 - 7040 Sweeper Operations									
	Equipment Operator	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			3.00	3.00	3.00	0.00	4.00	0.00	4.00
Transit Fund									
7150 - 7200 Transit Division									
	Transit Dispatcher	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Transit Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator I	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Transit Operator I	Part	2.25	1.50	1.50	0.00	1.50	0.00	1.50
	Transit Operator II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant I	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Programs Assistant	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	7.50	0.00	7.50
	Public Works Totals:		241.00	235.25	234.25	0.00	234.25	0.50	234.75
	City Totals:		1,131.87	1,100.72	1,098.06	6.31	1,104.37	10.50	1,114.87
	Full		1,103.35	1,074.25	1,072.25	6.00	1,078.25	10.50	1,088.75
	Part		28.52	26.47	25.81	-0.69	25.12	0.00	25.12

*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2013	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2007A	\$94,380,000	\$61,090,000	\$3,330,000	\$2,513,118	\$0	\$1,000	\$5,844,118
GO Series 2007B Refunding	\$18,365,000	\$10,780,000	\$1,630,000	\$398,600	\$0	\$1,000	\$2,029,600
GO Series 2009	\$68,440,000	\$37,945,000	\$1,820,000	\$1,472,766	\$0	\$1,000	\$3,293,766
GO Series 2010	\$29,170,000	\$24,155,000	\$1,000,000	\$935,112	\$0	\$1,000	\$1,936,112
GO Series 2012A	\$14,715,000	\$14,715,000	\$560,000	\$461,912	\$0	\$1,000	\$1,022,912
GO Series 2012B	\$13,690,000	\$13,690,000	\$1,215,000	\$291,900	\$0	\$1,000	\$1,507,900
Sub-Total Existing GO Debt	\$238,760,000	\$162,375,000	\$9,555,000	\$6,073,408	\$0	\$6,000	\$15,634,408
Proposed Debt:							
Proposed GO Debt	\$7,318,614	\$7,318,614	\$0	\$0	\$0	\$0	\$0
Total GO Debt	\$246,078,614	\$169,693,614	\$9,555,000	\$6,073,408	\$0	\$6,000	\$15,634,408
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2006 Community Theater	\$6,675,000	\$4,805,000	\$280,000	\$198,681	\$0	\$2,500	\$481,181
MDA Series 2008 Street Capital Projects - TST	\$47,000,000	\$37,385,000	\$2,185,000	\$1,730,262	\$0	\$2,500	\$3,917,762
MDA Series 2011 GRIC Water Rights	\$7,920,000	\$7,140,000	\$425,000	\$274,525	\$0	\$2,500	\$702,025
MDA Series 2012	\$35,510,000	\$0	\$1,300,000	\$1,235,176	\$0	\$2,500	\$2,537,676
Sub-Total Existing MDA Debt	\$97,105,000	\$49,330,000	\$4,190,000	\$3,438,644	\$0	\$10,000	\$7,638,644
Proposed Debt:							
Proposed MDA Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total MDA Debt	\$97,105,000	\$49,330,000	\$4,190,000	\$3,438,644	\$0	\$10,000	\$7,638,644
WATER & SEWER REVENUE BONDS							
Existing Debt:							
2000 Water & Sewer Bonds (WIFA)-Phase III	\$1,964,789	\$1,169,882	\$97,712	\$42,244	\$0	\$0	\$139,956
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	\$27,183,342	\$21,274,015	\$1,302,382	\$644,889	\$0	\$200	\$1,947,471
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	\$42,741,542	\$35,902,099	\$1,882,999	\$1,117,625	\$0	\$200	\$3,000,824
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	\$8,575,253	\$7,562,890	\$361,209	\$250,618	\$0	\$200	\$612,027
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-01)	\$1,577,978	\$1,485,579	\$30,983	\$21,006	\$0	\$200	\$52,189
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrades/	\$8,484,204	\$7,415,567	\$370,555	\$131,829	\$0	\$200	\$502,584
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations Bld	\$4,021,623	\$3,515,145	\$175,576	\$61,035	\$0	\$200	\$236,811
2009 Water Revenue Bonds (WIFA) - Beardley WRF Ph III (CW-01)	\$4,545,000	\$4,035,124	\$181,200	\$120,427	\$0	\$200	\$301,827
WIFA DW-127-2009 Pin Pk Wtr Ln - UT00278	\$1,780,000	\$1,712,670	\$29,502	\$20,131	\$0	\$200	\$49,833
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 20	\$15,780,000	\$14,015,000	\$1,210,000	\$483,076	\$0	\$200	\$1,693,276
2012 Water & Sewer Revenue Bonds Refunding	\$23,280,000	\$23,280,000	\$3,365,000	\$726,750	\$0	\$200	\$4,091,950
Sub-total Existing Water & Sewer Revenue Debt	\$139,933,731	\$121,367,971	\$9,007,118	\$3,619,630	\$0	\$2,000	\$12,628,748
Proposed Debt:							
Proposed Water Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water & Sewer Revenue Bonds	\$139,933,731	\$121,367,971	\$9,007,118	\$3,619,630	\$0	\$2,000	\$12,628,748
IMPROVEMENT DISTRICTS							
Existing Debt:							
ID 0601	\$4,950,000	\$3,505,000	\$325,000	\$149,600	\$0	\$1,000	\$475,600
Sub-Total Existing I.D. Debt	\$4,950,000	\$3,505,000	\$325,000	\$149,600	\$0	\$1,000	\$475,600
Proposed I.D. Debt:							
Proposed I.D. Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total ID Debt	\$4,950,000	\$3,505,000	\$325,000	\$149,600	\$0	\$1,000	\$475,600

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2013	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
DEVELOPMENT AGREEMENTS							
Existing Debt:							
Westcor Partners, Ltd. (Target)	\$0	\$0	\$436,000	\$6,000	\$0	\$0	\$442,000
DMB Circle Partners	\$0	\$0	\$200,000	\$20,000	\$0	\$0	\$220,000
DIB Investments (Berge Lexus)	\$0	\$0	\$104,000	\$0	\$0	\$0	\$104,000
BCC Development (Bell Acura)	\$0	\$0	\$105,000	\$0	\$0	\$0	\$105,000
Phoenix Motor Co (Mercedes)	\$0	\$0	\$90,000	\$0	\$0	\$0	\$90,000
Walmart	\$0	\$0	\$375,000	\$0	\$0	\$0	\$375,000
Arizona Motors (Volkswagen)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Park West	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,310,000	\$26,000	\$0	\$0	\$1,336,000
Development Fee Offsets and Reimbursements:							
Camino A Lago Offset - Community Park	\$0	\$0	\$17,424	\$0	\$0	\$0	\$17,424
Camino A Lago Offset - Fire	\$0	\$0	\$25,128	\$0	\$0	\$0	\$25,128
Camino A Lago Offset - Law Enforcement	\$0	\$0	\$19,152	\$0	\$0	\$0	\$19,152
Camino A Lago Offset - Library	\$0	\$0	\$15,048	\$0	\$0	\$0	\$15,048
Camino A Lago Offset - Neighborhood Parks	\$0	\$0	\$92,232	\$0	\$0	\$0	\$92,232
Camino A Lago Offset - Streets	\$0	\$0	\$359,563	\$0	\$0	\$0	\$359,563
Camino A Lago Offset - Intersections	\$0	\$0	\$21,414	\$0	\$0	\$0	\$21,414
Camino A Lago Offset - WRF	\$0	\$0	\$13,773	\$0	\$0	\$0	\$13,773
Rock Springs - Fire	\$0	\$0	\$24,100	\$0	\$0	\$0	\$24,100
Rock Springs Offset - Streets	\$0	\$0	\$249,697	\$0	\$0	\$0	\$249,697
Sonoran Mountain Ranch Offset - Law Enforcement	\$0	\$0	\$3,475	\$0	\$0	\$0	\$3,475
Sonoran Mountain Ranch Offset - Neighborhood Parks	\$0	\$0	\$51,240	\$0	\$0	\$0	\$51,240
Sonoran Mountain Ranch Offset - Streets	\$0	\$0	\$22,946	\$0	\$0	\$0	\$22,946
Sonoran Mountain Ranch Offset - Wastewater Expansion	\$0	\$0	\$76,920	\$0	\$0	\$0	\$76,920
The Meadows - Intersections	\$0	\$0	\$13,954	\$0	\$0	\$0	\$13,954
The Meadows - Streets	\$0	\$0	\$224,727	\$0	\$0	\$0	\$224,727
The Meadows - Wastewater Expansion	\$0	\$0	\$11,880	\$0	\$0	\$0	\$11,880
Tierra del Rio Offset - Intersections	\$0	\$0	\$9,400	\$0	\$0	\$0	\$9,400
Tierra del Rio Offset - Library	\$0	\$0	\$41,800	\$0	\$0	\$0	\$41,800
Tierra del Rio Offset - Streets	\$0	\$0	\$170,200	\$0	\$0	\$0	\$170,200
Tierra del Rio Offset - Wastewater Expansion	\$0	\$0	\$384,600	\$0	\$0	\$0	\$384,600
Vistancia Reimbursement - Intersections	\$0	\$0	\$143,111	\$0	\$0	\$0	\$143,111
Vistancia Reimbursement - Streets	\$0	\$0	\$2,304,890	\$0	\$0	\$0	\$2,304,890
Vistancia Reimbursement - Water Resources	\$0	\$0	\$186,300	\$0	\$0	\$0	\$186,300
Sub-Total Dev. Fee Offsets and Reimb.	\$0	\$0	\$4,482,974	\$0	\$0	\$0	\$4,482,974
Total Development Rebates/Debt	\$0	\$0	\$5,792,974	\$26,000	\$0	\$0	\$5,818,974
GRAND TOTALS	\$488,067,345	\$343,896,585	\$28,870,092	\$13,307,282	\$0	\$19,000	\$42,196,374

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2014	Comment
<u>Fleet Reserve Fund</u>			
Public Works			
Fleet Reserve	542008	\$2,100	FY14 Supp: Building Inspector I Veh 1553-Vehicle Docking Station
Fleet Reserve	542008	\$2,100	FY14 Supp: Park Ranger - Pioneer Park-Vehicle Docking Station
Fleet Reserve	542501	\$51,720	
Fleet Reserve	542501	\$29,146	Full Size PPV Replaces Veh #1019
Fleet Reserve	542501	\$29,146	Full Size PPV Replaces Veh #1041
Fleet Reserve	542501	\$31,000	Full Size PPV Replaces Veh #1133
Fleet Reserve	542501	\$31,000	Full Size PPV Replaces Veh #1215
Fleet Reserve	542501	\$28,006	Midsize Replaces Veh #1385
Fleet Reserve	542501	\$29,146	Full Size PPV Replaces Veh #971
Fleet Reserve	542502	\$28,892	Full Size P/U 1 ton Replaces Veh #1371
Fleet Reserve	542502	\$25,515	Full Size P/U 1 ton Replaces Veh #1341
Fleet Reserve	542502	\$40,034	Large SUV PPV Replaces Veh #1338
Fleet Reserve	542502	\$40,034	Large SUV PPV Replaces Veh #1229
Fleet Reserve	542502	\$22,021	Full Size P/U 1/2 ton 2wd Replaces Veh #967
Fleet Reserve	542502	\$22,221	Full Size P/U 1/2 ton 2wd Replaces Veh #909
Fleet Reserve	542502	\$25,683	Van Replaces Veh #908
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1381
Fleet Reserve	542502	\$30,411	Full Size P/U 1/2 ton 2wd Replaces Veh #835
Fleet Reserve	542502	\$26,109	Small P/U 2wd Replaces Veh #1156
Fleet Reserve	542502	\$26,000	Ford E350 12 Passenger Van replaces veh #952
Fleet Reserve	542502	\$27,025	FY14 Supp: Park Ranger - Pioneer Park-Vehicle w/radio
Fleet Reserve	542502	\$24,466	Full Size P/U 1/2 ton 2wd Replaces Veh #885
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1589
Fleet Reserve	542502	\$31,735	Large SUV PPV Replaces Veh #918
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1387
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1606
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1605
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1603
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1599
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1539
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1534
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1530
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1527
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1526
Fleet Reserve	542502	\$49,080	Animal Control Truck Replaces Veh #1465
Fleet Reserve	542502	\$25,365	Small P/U 2wd Replaces Veh #1414
Fleet Reserve	542502	\$39,836	Large SUV PPV Replaces Veh #1600
Fleet Reserve	542505	\$122,236	FY14 Supp: Replacement of Police Vehicles-Other Vehicles
Total - Public Works		\$1,318,059	
Total - Fleet Reserve Fund		\$1,318,059	

General Fund**Finance Utilities**

Meter Services	543008	\$362,114	Meters for regular replacement program.
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Total - Finance Utilities	\$362,114		
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Non-Departmental

Non-Departmental	542006	\$75,000	FY14 Carryover: Copier Replacements-Copier Replacements
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Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2014	Comment
Total - Non-Departmental		\$75,000	
Police			
Patrol Services - South	542001	\$225,000	FY14 Supp: eCitation Expansion-Electronic Equipment
Total - Police		\$225,000	
Total - General Fund		\$662,114	

IT Project Fund**Information Technology**

IT Projects	542007	\$52,000	FY14 Supp: Pavement Management Software-Computer Software
IT Projects	542008	\$11,500	FY14 Supp: Pavement Management Software-Computer Hardware
IT Projects	542008	\$20,000	FY14 Supp: Electronic Plan Review - Computer Hardware - Increase Storage Capacity
IT Projects	543007	\$150,000	FY14 Supp: Disaster Recovery Consulting/Planning Phase I Impl- Disaster Recovery Phase I Implementation
IT Projects	543007	\$15,719	FY14 Carryover: City Clerks Document Management System-Clerks Document Management System
IT Projects	543007	\$100,000	FY14 Carryover: Legal E-Discovery & Records Retrieval System- Legal E-Discovery & Records Retrieval System
Total - Information Technology		\$349,219	
Total - IT Project Fund		\$349,219	

IT Reserve Fund**Information Technology**

Res For System Comp Eq	542008	\$175,000	FY14 Server Replacements
Res For System Comp Eq	542008	\$35,000	FY14 Supp: Network Attached Storage Array for Video - Backup- Network Attached Storage Array
Res For Personal Comp Eq	543007	\$325	FY14 Supp: Pioneer Park Operational Budget-Data Drop Person# 03
Res For Personal Comp Eq	543007	\$325	FY14 Supp: Pioneer Park Operational Budget-Data Drop
Res For Personal Comp Eq	543007	\$325	FY14 Supp: Pioneer Park Operational Budget-Data Drop Person# 02
Res For Personal Comp Eq	543007	\$325	FY14 Supp: Human Services Coordinator - Data Drop
Total - Information Technology		\$211,300	
Total - IT Reserve Fund		\$211,300	

Percent for the Arts Fund**Community Services**

Percent For The Arts	541003	\$280,000	FY14 Supp: Large-Scale Public Art-Imp Other Than Land/Buildings
Percent For The Arts	541003	\$55,000	FY14 Carryover: Public Art-Imp Other Than Land/Buildings
Total - Community Services		\$335,000	
Total - Percent for the Arts Fund		\$335,000	

Public Transit Fund**Public Works**

Transit Division	542505	\$69,220	FY14 Supp: Transit Replacement Bus-Other vehicles
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Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2014	Comment
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Total - Public Works \$69,220

Total - Public Transit Fund \$69,220

Solid Waste Equipment Reserve Fund**Public Works**

Solid Waste Eq Reserve	542501	\$25,000	
Solid Waste Eq Reserve	542502	\$54,759	Barrel Delivery Truck Replaces Veh #1311
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1453
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1453
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1452
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1451
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1450
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1454
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1448
Solid Waste Eq Reserve	542502	\$182,896	Roll-Off Replaces Veh #896
Solid Waste Eq Reserve	542502	\$292,000	Automated Side Loader Replaces Veh #1449

Total - Public Works \$2,598,655

Total - Solid Waste Equipment Reserve Fund \$2,598,655

Streets/Transit Equipment Reserve Fund**Public Works**

Streets/Transit Equipment Reserve	542501	\$25,000	
Streets/Transit Equipment Reserve	542502	\$47,423	Crew Cab Stake Flatbed Replaces Veh #1225
Streets/Transit Equipment Reserve	542502	\$27,152	Full Size P/U 1/2 ton 2wd Replaces Veh #954
Streets/Transit Equipment Reserve	542502	\$154,221	Dump Truck Replaces Veh #782
Streets/Transit Equipment Reserve	542502	\$213,824	Patch Truck Replaces Veh #664
Streets/Transit Equipment Reserve	542502	\$108,000	FY14 C/O Repl Veh# 1102
Streets/Transit Equipment Reserve	542505	\$282,995	FY14 Supp: Replacement of Asphalt Milling Machine-Other Vehicles

Total - Public Works \$858,615

Total - Streets/Transit Equipment Reserve Fund \$858,615

Wastewater Fund**Public Works**

Butler Water Reclamation Facility	543003	\$40,000	FY14 Supp: Butler Scrubber System Modification-Wastewater System
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Total - Public Works \$40,000

Total - Wastewater Fund \$40,000

Wastewater Equipment Reserve Fund**Public Works**

Ww Eq Reserve	542501	\$25,000	
Ww Eq Reserve	542502	\$24,666	Full Size P/U 1/2 ton 2wd Replaces Veh #1108
Ww Eq Reserve	542502	\$24,666	Full Size P/U 1/2 ton 2wd Replaces Veh #1273

Total - Public Works \$74,332

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2014	Comment
<i>Total - Wastewater Equipment Reserve Fund</i>		\$74,332	
<hr/> <i>Water Equipment Reserve Fund</i>			
Public Works			
Wtr Eq Reserve	542502	\$24,666	Full Size P/U 1/2 ton 2wd Replaces Veh #1092
Wtr Eq Reserve	542502	\$26,617	Full Size P/U 3/4 ton 2wd Replaces Veh #1115
Wtr Eq Reserve	542502	\$26,109	Small P/U 2wd Replaces Veh #1199
Wtr Eq Reserve	542502	\$24,419	Full Size P/U 3/4 ton 2wd Replaces Veh #956
Wtr Eq Reserve	542502	\$24,419	Full Size P/U 3/4 ton 2wd Replaces Veh #1094
Total - Public Works		\$126,230	
<i>Total - Water Equipment Reserve Fund</i>		\$126,230	
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Total - Operating Capital		\$6,642,744	

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Drainage</i>				
<u>91st Av Street and Drainage Improvements</u>				
EN00177CO	Proposed GO Bonds	4251-4251-543004	CIPDR	\$1,310,148
			Project Total	\$1,310,148
<u>Community Works Program</u>				
COP0001CO	General	1000-0310-543004	CIPDR	\$100,000
			Project Total	\$100,000
<u>Glendale-Peoria ADMP Update</u>				
EN00139SY	GO Bonds 2010	4240-4240-520099	CIPDR	\$139,151
EN00139SY	Capital Projects-Outside Srces	4810-4810-520099	CIPDR	\$139,176
			Project Total	\$278,327
<u>Union Hills / Beardsley Drainage Improvements</u>				
EN00137DS	GO Bonds 2010	4240-4240-543004	CIPDR	\$250,000
			Project Total	\$250,000
			<i>Total - Drainage</i>	<i>\$1,938,475</i>

Project Type - Operational Facilities**Arts Distribution FY2014**

AT02014AT	General	1000-0310-525515	CIPOF	\$7,020
AT02014AT	Water	2050-2140-525515	CIPOF	\$56,052
AT02014AT	Water Expansion	2161-2221-525515	CIPOF	\$91,558
AT02014AT	Wastewater	2400-2550-525515	CIPOF	\$19,127
AT02014AT	Wastewater Expansion (Unzoned)	2510-2630-525515	CIPOF	\$25,340
AT02014AT	GO Bonds 2007	4210-4210-525515	CIPOF	\$12,669
AT02014AT	GO Bonds 2009	4220-4220-525515	CIPOF	\$137,464
AT02014AT	GO Bonds 2010	4240-4240-525515	CIPOF	\$49,450
AT02014AT	GO Bonds 2012	4250-4250-525515	CIPOF	\$752
AT02014AT	Proposed GO Bonds	4251-4251-525515	CIPOF	\$24,821
AT02014AT	County Transportation Tax	4550-4550-525515	CIPOF	\$42,346
AT02014AT	Highway User	7000-7050-525515	CIPOF	\$35,292
AT02014AT	Streets Dev Zone 1	7001-7051-525515	CIPOF	\$19,259
AT02014AT	Streets Dev Zone 2	7002-7052-525515	CIPOF	\$54,518
AT02014AT	Transportation Sales Tax	7010-7075-525515	CIPOF	\$229,117
AT02014AT	Neighborhood Park Dev Zone 1	7901-7901-525515	CIPOF	\$13,500
AT02014AT	River Corridors & Trails Dev	7920-7920-525515	CIPOF	\$4,714
AT02014AT	Law Enforcement Dev	7930-7930-525515	CIPOF	\$56,270
AT02014AT	Fire & Emergency Svc Dev	7935-7935-525515	CIPOF	\$2,327
			Project Total	\$881,596

Asset Management System Upgrade

IT00004EQ	GO Bonds 2012	4250-4250-543007	CIPOF	\$162,536
			Project Total	\$162,536

BioScience Incubator

ED00010OT	Economic Development	1900-1900-522070	CIPOF	\$718,571
ED00010OT	County Transportation Tax	4550-4550-522070	CIPOF	\$885,050
			Project Total	\$1,603,621

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
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Project Type - Operational Facilities**Chargeback Distribution FY2014**

CB02014CB	General	1000-0310-544001	CIPOF	\$30,000
CB02014CB	Water	2050-2140-544001	CIPOF	\$119,590
CB02014CB	Water Expansion	2161-2221-544001	CIPOF	\$104,675
CB02014CB	Wastewater	2400-2550-544001	CIPOF	\$46,900
CB02014CB	Wastewater Expansion (Unzoned)	2510-2630-544001	CIPOF	\$10,000
CB02014CB	Streets Capital Projects	4150-4150-544001	CIPOF	\$73,579
CB02014CB	GO Bonds 2007	4210-4210-544001	CIPOF	\$28,597
CB02014CB	GO Bonds 2009	4220-4220-544001	CIPOF	\$168,401
CB02014CB	GO Bonds 2010	4240-4240-544001	CIPOF	\$96,373
CB02014CB	GO Bonds 2012	4250-4250-544001	CIPOF	\$1,442
CB02014CB	Proposed GO Bonds	4251-4251-544001	CIPOF	\$41,000
CB02014CB	County Transportation Tax	4550-4550-544001	CIPOF	\$76,515
CB02014CB	Highway User	7000-7050-544001	CIPOF	\$25,000
CB02014CB	Streets Dev Zone 1	7001-7051-544001	CIPOF	\$77,767
CB02014CB	Transportation Sales Tax	7010-7075-544001	CIPOF	\$503,044
CB02014CB	Neighborhood Park Dev Zone 1	7901-7901-544001	CIPOF	\$37,000
CB02014CB	River Corridors & Trails Dev	7920-7920-544001	CIPOF	\$12,266
CB02014CB	Law Enforcement Dev	7930-7930-544001	CIPOF	\$67,380
			Project Total	\$1,519,529

Citywide Security Program

PW00506EQ	General	1000-0310-542006	CIPOF	\$83,080
			Project Total	\$83,080

Council Chambers Projection System & Lighting

PW10300EQ	General	1000-0310-542006	CIPOF	\$22,000
			Project Total	\$22,000

Economic Development Opportunity Fund

ED00007OT	County Transportation Tax	4550-4550-522070	CIPOF	\$1,091,337
			Project Total	\$1,091,337

Entertainment District Improvements

ED00002SY	General	1000-0310-520099	CIPOF	\$495,600
			Project Total	\$495,600

Genome Identification Corp

ED00012OT	Half Cent Sales Tax	1210-0350-522070	CIPOF	\$300,000
			Project Total	\$300,000

Interactive Voice Response System Replacement

MS00002EQ	General	1000-0310-543007	CIPOF	\$108,760
			Project Total	\$108,760

Land Assembly Opportunity Fund

ED00003LA	Proposed GO Bonds	4251-4251-540000	CIPOF	\$2,986,500
			Project Total	\$2,986,500

Maxwell Technologies

ED00008OT	Economic Development	1900-1900-522070	CIPOF	\$500,000
			Project Total	\$500,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Operational Facilities</i>				
<u>MOC Fuel Island</u>				
PW00305SY	General	1000-0310-520099	CIPOF	\$35,000
			Project Total	\$35,000
<u>MOC Washout Area Modifications</u>				
PW00350CO	General	1000-0310-540500	CIPOF	\$60,000
			Project Total	\$60,000
<u>Network Infrastructure Replacement - Beardsley WRF</u>				
IT00011EQ	IT Reserve	3400-3800-543007	CIPOF	\$80,400
			Project Total	\$80,400
<u>Network Infrastructure Replacement - Fire Stations</u>				
IT00009EQ	IT Reserve	3400-3800-543007	CIPOF	\$140,700
			Project Total	\$140,700
<u>Network Infrastructure Replacement - Greenway WTF</u>				
IT00010EQ	IT Reserve	3400-3800-543007	CIPOF	\$93,800
			Project Total	\$93,800
<u>Network Infrastructure Replacement - Jomax WTF</u>				
IT00012EQ	IT Reserve	3400-3800-543007	CIPOF	\$70,000
			Project Total	\$70,000
<u>Network Infrastructure Replacement - Lib & Council</u>				
IT00022EQ	IT Reserve	3400-3800-543007	CIPOF	\$60,000
			Project Total	\$60,000
<u>Network Infrastructure Replacement - Remote Access</u>				
IT00032EQ	IT Reserve	3400-3800-543007	CIPOF	\$100,000
			Project Total	\$100,000
<u>Network Infrastructure Replacement - Rio Vista</u>				
IT00023EQ	IT Reserve	3400-3800-543007	CIPOF	\$60,000
			Project Total	\$60,000
<u>Network Infrastructure Replacement - Security</u>				
IT00021EQ	IT Reserve	3400-3800-543007	CIPOF	\$250,000
			Project Total	\$250,000
<u>Network Infrastructure Replacement-Pinnacle Peak</u>				
IT00028EQ	IT Reserve	3400-3800-543007	CIPOF	\$50,000
			Project Total	\$50,000
<u>Old Town Commercial Rehabilitation</u>				
ED00006CO	General	1000-0310-540500	CIPOF	\$93,438
ED00006CO	County Transportation Tax	4550-4550-540500	CIPOF	\$30,500
			Project Total	\$123,938
<u>Parking Lot/Structure Maint. for City Buildings</u>				
PW11150CO	General	1000-0310-540500	CIPOF	\$30,000
			Project Total	\$30,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
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Project Type - Operational Facilities**PSAB Security Enhancements**

PD00018DS	Proposed GO Bonds	4251-4251-540500	CIPOF	\$152,000
PD00018CO	Proposed GO Bonds	4251-4251-540500	CIPOF	\$670,000
PD00018EQ	Proposed GO Bonds	4251-4251-542006	CIPOF	\$30,000
Project Total				\$852,000

Radio Infrastructure Replacements - RWC Upgrades

IT00024EQ	County Transportation Tax	4550-4550-543007	CIPOF	\$405,219
Project Total				\$405,219

Sports Complex Improvements

CS00022CO	Half Cent Sales Tax	1210-0350-525515	CIPOF	\$340,680
CS00022CO	Proposed MDA Bonds	4232-4232-544001	CIPOF	\$168,315
Project Total				\$508,995

Trine University

ED00013OT	Economic Development	1900-1900-522070	CIPOF	\$775,000
ED00013OT	County Transportation Tax	4550-4550-522070	CIPOF	\$1,000,000
Project Total				\$1,775,000

Total - Operational Facilities \$14,449,611

Project Type - Parks**83rd Avenue and Village Parkway Trailhead**

CS00156LA	GO Bonds 2007	4210-4210-540000	CIPRT	\$250,000
CS00156DS	GO Bonds 2007	4210-4210-543005	CIPRT	\$100,000
Project Total				\$350,000

99th Ave and Olive Trailhead

CS00088DS	Proposed GO Bonds	4251-4251-543005	CIPRT	\$250,000
Project Total				\$250,000

Camino a Lago Park

CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$1,350,000
Project Total				\$1,350,000

Community Center Building Addition

CS00070EQ	General	1000-0310-542006	CIPPK	\$10,000
Project Total				\$10,000

Community Works Program

COP0001CO	General	1000-0310-543005	CIPPK	\$562,000
COP0001CO	Capital Projects-Outside Srces	4810-4810-543005	CIPPK	\$11,750
COP0001CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$50,000
Project Total				\$623,750

New River Trail - BLM

EN00371SY	GO Bonds 2012	4250-4250-520099	CIPRT	\$110,000
EN00371LA	GO Bonds 2012	4250-4250-540000	CIPRT	\$81,356
EN00371CO	GO Bonds 2012	4250-4250-543005	CIPRT	\$187,800
Project Total				\$379,156

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
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Project Type - Parks**New River Trail - Northern to Olive Avenue**

CS00125DS	GO Bonds 2010	4240-4240-543005	CIPRT	\$16,187
CS00125CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$304,057
CS00125CO	GO Bonds 2012	4250-4250-543005	CIPRT	\$24,888
CS00125CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$75,000
Project Total				\$420,132

New River Trail - Williams Rd to Happy Valley Rd

CS00128DS	Proposed GO Bonds	4251-4251-543005	CIPRT	\$100,000
Project Total				\$100,000

Open Space Preservation Program

CS00089SY	Proposed GO Bonds	4251-4251-520099	CIPRT	\$235,832
CS00089LA	Proposed GO Bonds	4251-4251-540000	CIPRT	\$1,540,634
CS00089LA	Open Space Dev	7915-7915-540000	CIPRT	\$2,050,816
Project Total				\$3,827,282

Pioneer Community Park

CS00034CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$865,000
CS00034CO	County Transportation Tax	4550-4550-543005	CIPPK	\$2,000,000
Project Total				\$2,865,000

Skunk Creek Trailhead @ 83rd Avenue

CS00091CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$338,844
CS00091CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$402,000
CS00091CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$346,419
Project Total				\$1,087,263

Sports Complex Improvements

CS00022CO	General	1000-0310-520510	CIPPK	\$9,024
CS00022CO	General	1000-0310-540500	CIPPK	\$528
CS00022CO	Proposed MDA Bonds	4232-4232-540500	CIPPK	\$33,827,788
Project Total				\$33,837,340

Sports Complex Lighting Replacement

CS00160EQ	Half Cent Sales Tax	1210-0350-542006	CIPPK	\$1,170,000
Project Total				\$1,170,000

Total - Parks ***\$46,269,923***

Project Type - Public Safety**CAD Replacement**

PD00013OT	GO Bonds 2010	4240-4240-520505	CIPPS	\$5,742
PD00013EQ	GO Bonds 2010	4240-4240-543007	CIPPS	\$625,966
Project Total				\$631,708

Pinnacle Peak Public Safety Facility Expansion

PD00021CO	Law Enforcement Dev	7930-7930-540500	CIPPS	\$5,626,949
PD00021EQ	Law Enforcement Dev	7930-7930-542006	CIPPS	\$198,052
Project Total				\$5,825,001

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
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Project Type - Public Safety**Support Services Facility**

FD00101CO	GO Bonds 2010	4240-4240-540500	CIPPS	\$235,677
FD00101EQ	GO Bonds 2010	4240-4240-542006	CIPPS	\$125,000
FD00101CO	GO Bonds 2012	4250-4250-540500	CIPPS	\$50,250
FD00101CO	Fire & Emergency Svc Dev	7935-7935-540500	CIPPS	\$232,673
Project Total				\$643,600

Total - Public Safety \$7,100,309

Project Type - Streets**103rd Av; Northern Av to Olive Av -West 1/2 Street**

EN00422LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$400,000
EN00422DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$450,000
Project Total				\$850,000

75th Av & Cactus Rd Intersection Improvements

EN00088CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$33,638
EN00088LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$260,000
EN00088CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$3,185,213
EN00088DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$65,000
Project Total				\$3,543,851

75th Av & Peoria Av Intersection Improvements

EN00081CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$12,544
EN00081LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$37,600
EN00081CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,221,946
EN00081DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$74,400
Project Total				\$1,346,490

83rd Av Street and Drainage Improvements

EN00313CO	County Transportation Tax	4550-4550-543001	CIPST	\$250,000
EN00313CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$165,242
Project Total				\$415,242

83rd Avenue Roadway Modifications

EN00459LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$30,000
EN00459CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$357,937
EN00459DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$55,230
Project Total				\$443,167

87th Av & Peoria Av Intersection Alignment

PW00109LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$123,000
Project Total				\$123,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Streets</i>				
<u>91st Av Street and Drainage Improvements</u>				
EN00177LA	Streets Dev Zone 1	7001-7051-540000	CIPST	\$351,630
EN00177CO	Streets Dev Zone 1	7001-7051-543001	CIPST	\$1,925,888
EN00177LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$351,630
EN00177DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$150,000
EN00177CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,919,806
			Project Total	\$4,698,954
<u>ADA Accessibility Program</u>				
PW00025SY	Highway User	7000-7050-520099	CIPST	\$34,000
PW00025CO	Highway User	7000-7050-543001	CIPST	\$55,000
			Project Total	\$89,000
<u>Agua Fria Truck Road Reliever</u>				
EN00271CO	GO Bonds 2007	4210-4210-543001	CIPST	\$548,057
EN00271CO	GO Bonds 2009	4220-4220-543001	CIPST	\$7,861,198
EN00271CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$235,000
			Project Total	\$8,644,255
<u>Arterial Urban Street Overlay Program</u>				
PW00992CO	Highway User	7000-7050-543001	CIPST	\$75,000
			Project Total	\$75,000
<u>Beardsley Rd Extension</u>				
PW00152CO	GO Bonds 2009	4220-4220-543001	CIPST	\$100,000
			Project Total	\$100,000
<u>Bridge Maintenance and Management Program</u>				
EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$473,514
			Project Total	\$473,514
<u>Community Works Program</u>				
COP0001CO	Highway User	7000-7050-543001	CIPST	\$500,000
			Project Total	\$500,000
<u>Deer Valley Rd; 109th Av to Lake Pleasant Pkwy</u>				
EN00395LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$150,000
EN00395DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$179,950
EN00395CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$250,000
			Project Total	\$579,950
<u>Dirt Shoulders, Dust Abatement PM-10 Project</u>				
PW01001CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$2,044,002
PW01001CO	Highway User	7000-7050-543001	CIPST	\$449,622
			Project Total	\$2,493,624
<u>Grand Av Landscaping; L101 - 71st Av</u>				
EN00214CO	GO Bonds 2009	4220-4220-543001	CIPST	\$14,210
EN00214CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$50,469
			Project Total	\$64,679

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Streets</i>				
<u>Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)</u>				
EN00241CO	GO Bonds 2009	4220-4220-543001	CIPST	\$5,871,044
EN00241CO	GO Bonds 2010	4240-4240-543001	CIPST	\$2,872,149
EN00241CO	County Transportation Tax	4550-4550-543001	CIPST	\$847,331
EN00241CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$292,000
EN00241CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$4,484,714
EN00241CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$4,513,964
			Project Total	\$18,881,202
<u>Major Street Repairs</u>				
PW00027CO	Highway User	7000-7050-543001	CIPST	\$100,000
			Project Total	\$100,000
<u>North Peoria Traffic Update Study</u>				
EN00252SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$100,000
			Project Total	\$100,000
<u>oria Av Bus Stop Improvements</u>				
PW11190CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$200,000
			Project Total	\$200,000
<u>Sidewalks Annual Program</u>				
PW00046CO	Highway User	7000-7050-543001	CIPST	\$170,000
			Project Total	\$170,000
<u>Street Light Infill and Replacement Program</u>				
PW11160CO	Highway User	7000-7050-543001	CIPST	\$150,000
			Project Total	\$150,000
<u>Street Maintenance Program</u>				
PW00138CO	Highway User	7000-7050-543001	CIPST	\$2,000,000
			Project Total	\$2,000,000
<u>Street Reconstruction and Rehab Program</u>				
PW13000CO	County Transportation Tax	4550-4550-543001	CIPST	\$965,044
PW13000CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$3,485,149
			Project Total	\$4,450,193
<u>Thunderbird Rd Widening Rehab; L101-95th Av</u>				
EN00011CO	GO Bonds 2007	4210-4210-543001	CIPST	\$220,000
EN00011DS	GO Bonds 2007	4210-4210-543001	CIPST	\$60,000
			Project Total	\$280,000
<u>Traffic Signal Renovation and Replacement</u>				
PW00993CO	Highway User	7000-7050-543001	CIPST	\$139,554
			Project Total	\$139,554
<u>Vistancia Commercial Core Backbone Infrastructure</u>				
ED00009CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$2,400,000
ED00009CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,983,095
ED00009DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$230,000
			Project Total	\$5,613,095

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
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Project Type - Streets**Westgreen Estates Unit 9 Soundwall**

EN00324CO	County Transportation Tax	4550-4550-543001	CIPST	\$112,295
EN00324DS	County Transportation Tax	4550-4550-543001	CIPST	\$60,000
EN00324CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$534,748
Project Total				\$707,043

Total - Streets ***\$57,231,813***

Project Type - Traffic Controls**ITS Equipment Upgrade**

EN00348DS	Transportation Sales Tax	7010-7075-543001	CIPTC	\$54,000
EN00348CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$190,000
Project Total				\$244,000

Traffic Signal Interconnect Project (TSIP)

PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$330,000
PW00133DS	Transportation Sales Tax	7010-7075-543001	CIPTC	\$145,000
Project Total				\$475,000

Traffic Signal Program

EN00170CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$76,816
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$763,000
Project Total				\$839,816

Traffic Signal System Software Replacement

EN00430CO	Transportation Sales Tax	7010-7075-543007	CIPTC	\$300,000
Project Total				\$300,000

Total - Traffic Controls ***\$1,858,816***

Project Type - Wastewater**Beardsley Plant Equipment Upgrade and Expansion**

UT00314EQ	Wastewater	2400-2550-542006	CIPWW	\$150,000
Project Total				\$150,000

Butler Recharge Wells

UT00309SY	Wastewater	2400-2550-520099	CIPWW	\$3,257
UT00309DS	Wastewater	2400-2550-543003	CIPWW	\$42,668
Project Total				\$45,925

Butler Reclaimed Water System Expansion Phase II

UT00313CO	Wastewater	2400-2550-543003	CIPWW	\$306,018
Project Total				\$306,018

Condition Assessment of Remote Sites

UT00256SY	Wastewater	2400-2550-520099	CIPWW	\$50,000
Project Total				\$50,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Wastewater</i>				
<u>Integrated Utility Master Plan</u>				
UT00271SY	Wastewater	2400-2550-520099	CIPWW	\$158,600
UT00271SY	Wastewater	2400-2550-543003	CIPWW	\$101,000
			Project Total	\$259,600
<u>Interactive Voice Response System Replacement</u>				
MS00002EQ	Wastewater	2400-2550-543007	CIPWW	\$108,753
			Project Total	\$108,753
<u>Jomax WRF Operational Improvements</u>				
UT00323SY	Wastewater	2400-2550-520099	CIPWW	\$28,750
UT00323CO	Wastewater	2400-2550-543003	CIPWW	\$34,650
			Project Total	\$63,400
<u>Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303</u>				
UT00151CO	Wastewater	2400-2550-543003	CIPWW	\$200,591
UT00151CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$1,828,903
			Project Total	\$2,029,494
<u>Lift Station Reconditioning</u>				
UT00116CO	Wastewater	2400-2550-543003	CIPWW	\$109,000
			Project Total	\$109,000
<u>Manhole Rehabilitation</u>				
UT00307CO	Wastewater	2400-2550-543003	CIPWW	\$223,250
			Project Total	\$223,250
<u>Miscellaneous Local Wastewater Line Improvements</u>				
UT00191CO	Wastewater	2400-2550-543003	CIPWW	\$124,500
			Project Total	\$124,500
<u>New River Agua Fria Underground Storage Project</u>				
UT00149SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$3,224
UT00149CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$116,782
UT00149DS	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$16,119
			Project Total	\$136,125
<u>Reclaimed Water Booster Land Purchase at IPS</u>				
UT00329LA	Wastewater	2400-2550-540000	CIPWW	\$162,500
			Project Total	\$162,500
<u>SCADA Equipment Replacement</u>				
UT00266EQ	Wastewater	2400-2550-542006	CIPWW	\$350,000
			Project Total	\$350,000
<u>SROG Line Assessment & Repair</u>				
UT00321SY	Wastewater	2400-2550-520099	CIPWW	\$104,842
UT00321SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$94,551
			Project Total	\$199,393
<u>Trunk Sewer Line Inspection</u>				
UT00322SY	Wastewater	2400-2550-520099	CIPWW	\$150,000
			Project Total	\$150,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Wastewater</i>				
<u>Trunk Sewer Rehabilitation</u>				
UT00296CO	Wastewater	2400-2550-543003	CIPWW	\$291,073
			Project Total	\$291,073
<u>Utility Security Upgrades</u>				
UT00262CO	Wastewater	2400-2550-543003	CIPWW	\$185,644
			Project Total	\$185,644
<u>Vistancia Commercial Core Backbone Infrastructure</u>				
ED00009CO	Wastewater	2400-2550-543003	CIPWW	\$393,832
			Project Total	\$393,832
<u>Water Meter Replacement Program</u>				
UT00326EQ	Wastewater	2400-2550-542006	CIPWW	\$517,698
			Project Total	\$517,698
<u>West Agua Fria Wastewater Lines</u>				
UT00171CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$1,212,421
			Project Total	\$1,212,421
			<i>Total - Wastewater</i>	<i>\$7,068,626</i>

Project Type - Water**75 Av 16-inch Waterline, Thunderbird and Cholla**

UT00143DS	Water	2050-2140-543002	CIPWR	\$25,609
UT00143CO	Water	2050-2140-543002	CIPWR	\$408,185
			Project Total	\$433,794

Beardsley Plant Equipment Upgrade and Expansion

UT00314EQ	Water	2050-2140-542006	CIPWR	\$37,250
			Project Total	\$37,250

Butler Recharge Wells

UT00309SY	Water	2050-2140-520099	CIPWR	\$9,771
UT00309DS	Water	2050-2140-543002	CIPWR	\$128,003
			Project Total	\$137,774

Butler Reclaimed Water System Expansion Phase II

UT00313CO	Water	2050-2140-543002	CIPWR	\$918,053
			Project Total	\$918,053

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	\$50,000
			Project Total	\$50,000

Fire Hydrant Infill

UT00204CO	Water	2050-2140-543002	CIPWR	\$64,505
			Project Total	\$64,505

Greenway Plant Equipment Upgrade

UT00316EQ	Water	2050-2140-542006	CIPWR	\$100,000
			Project Total	\$100,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
<i>Project Type - Water</i>				
<u>Integrated Utility Master Plan</u>				
UT00271SY	Water	2050-2140-520099	CIPWR	\$158,600
UT00271SY	Water	2050-2140-543002	CIPWR	\$101,000
			Project Total	\$259,600
<u>Interactive Voice Response System Replacement</u>				
MS00002EQ	Water	2050-2140-543007	CIPWR	\$108,699
			Project Total	\$108,699
<u>Jomax WRF Operational Improvements</u>				
UT00323SY	Water	2050-2140-520099	CIPWR	\$21,250
			Project Total	\$21,250
<u>Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303</u>				
UT00148CO	Water	2050-2140-543002	CIPWR	\$120,208
UT00148CO	Water Expansion	2161-2221-543002	CIPWR	\$1,478,444
			Project Total	\$1,598,652
<u>Lone Mtn Pkwy 24-inch Waterline; LPP to L303</u>				
UT00233CO	Water Expansion	2161-2221-543002	CIPWR	\$2,551,302
			Project Total	\$2,551,302
<u>Miscellaneous Local Waterline Improvements</u>				
UT00203CO	Water	2050-2140-543002	CIPWR	\$210,000
			Project Total	\$210,000
<u>New River Agua Fria Underground Storage Project</u>				
UT00149SY	Water Expansion	2161-2221-520099	CIPWR	\$16,776
UT00149DS	Water Expansion	2161-2221-543002	CIPWR	\$83,881
UT00149CO	Water Expansion	2161-2221-543002	CIPWR	\$607,718
			Project Total	\$708,375
<u>Peacock Village Waterline Replacement</u>				
UT00330DS	Water	2050-2140-543002	CIPWR	\$137,142
			Project Total	\$137,142
<u>Peoria/SRP Aquifer Storage Recovery Well Recharge</u>				
UT00319CO	Water	2050-2140-543002	CIPWR	\$272,500
			Project Total	\$272,500
<u>Pyramid Peak Water Treatment Plant - Upgrades</u>				
UT00037CO	Water Expansion	2161-2221-543002	CIPWR	\$23,000
			Project Total	\$23,000
<u>Reclaimed Water Booster Land Purchase at IPS</u>				
UT00329LA	Water	2050-2140-540000	CIPWR	\$487,500
			Project Total	\$487,500
<u>SCADA Equipment Replacement</u>				
UT00266EQ	Water	2050-2140-542006	CIPWR	\$744,416
			Project Total	\$744,416

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2014
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Project Type - Water

Utility Security Upgrades

UT00262CO	Water	2050-2140-543002	CIPWR	\$111,882
			Project Total	\$111,882

Vistancia Commercial Core Backbone Infrastructure

ED00009CO	Water	2050-2140-543002	CIPWR	\$693,073
			Project Total	\$693,073

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	\$700,000
			Project Total	\$700,000

Water Meter Replacement Program

UT00326EQ	Water	2050-2140-542006	CIPWR	\$1,052,498
			Project Total	\$1,052,498

Water Production Optimization

UT00252EQ	Water	2050-2140-542006	CIPWR	\$400,000
			Project Total	\$400,000

Well 112-Arrowhead Shores Tank Aeration System

UT00332AT	Water	2050-2140-543002	CIPWR	\$30,000
UT00332CO	Water	2050-2140-543002	CIPWR	\$220,000
			Project Total	\$250,000

Wellhead Water Quality Mitigation

UT00272CO	Water	2050-2140-543002	CIPWR	\$1,587,210
UT00272CO	Water Expansion	2161-2221-543002	CIPWR	\$1,587,210
			Project Total	\$3,174,420

Wells - New Construction

UT00117SY	Water Expansion	2161-2221-520099	CIPWR	\$48,835
UT00117LA	Water Expansion	2161-2221-540000	CIPWR	\$38,500
UT00117CO	Water Expansion	2161-2221-543002	CIPWR	\$2,473,560
			Project Total	\$2,560,895

West Agua Fria Water Lines

UT00170CO	Water Expansion	2161-2221-543002	CIPWR	\$384,029
			Project Total	\$384,029

Total - Water ***\$18,190,609***

Total FY 14 CIP ***\$154,108,182***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
General Fund					
City Manager					
City Manager's Office	0020-01	Travel and Training	\$0	\$9,200	\$9,200
City Manager's Office	0020-02	Sister Cities	\$15,000	\$0	\$15,000
		Total - City Manager	\$15,000	\$9,200	\$24,200
Community Services					
Arts Commission	0042-01	Art Grant Supplemental	\$115,000	\$0	\$115,000
Community Services Administration	1400-01	Customer Svc Rep I	\$0	\$30,792	\$30,792
Community Services Administration	1400-02	Pioneer Park Operational Budget	\$8,090	\$916,906	\$924,996
Community Services Administration	1400-03	NRPA-CAPRA Accreditation Visit	\$10,000	\$0	\$10,000
Swimming Pools	1410-01	Maintenance Staffing Adjustments	\$20,000	\$0	\$20,000
Swimming Pools	1410-02	Sunrise Pool Maintenance	\$99,000	\$0	\$99,000
Swimming Pools	1410-03	Increase in Part Time Hours	\$0	\$31,314	\$31,314
Sports Programs - Youth	1480-01	Summer Sports Program Use of School Facilities	\$0	\$18,000	\$18,000
Sports Programs - Adult	1481-01	Pioneer Community Park Programs	\$11,448	\$132,562	\$144,010
Special Events Program	1510-01	Existing Special Event Programming Elements	\$0	\$64,270	\$64,270
Special Events Program	1510-03	P83 Party Special Event	\$109,199	\$0	\$109,199
Special Events Program	1510-04	"Keep It Safe" - A Family Affair Special Event	\$6,306	\$0	\$6,306
Special Events Program	1510-06	Northern Peoria Special Events	\$91,879	\$0	\$91,879
Special Events Program	1510-07	Bravo Peoria	\$10,000	\$0	\$10,000
Special Events Program	1510-08	Fiesta Peoria - (In-kind support)	\$20,000	\$0	\$20,000
Special Events Program	1510-09	Cinco de Mayo - (In-kind support)	\$10,000	\$0	\$10,000
Special Events Program	1510-10	Neighborhood Park Events (4)	\$28,000	\$0	\$28,000
Community Center	1530-01	Part Time Hours Increase - Community Center Rental	\$0	\$12,374	\$12,374
Rio Vista Community Park	1531-04	Rate/Usage Increases - Rio Vista Community Park	\$0	\$28,000	\$28,000
Rio Vista Rec Center	1532-01	Replacement of Fitness Equipment - Year 2 of 3	\$53,390	\$0	\$53,390
Rio Vista Rec Center	1532-02	Wood Floor Strip and Seal	\$8,500	\$0	\$8,500
Main Library	1540-01	Technology Funding at Libraries	\$22,592	\$0	\$22,592
Main Library	1540-02	Library Collection Management System	\$0	\$12,112	\$12,112
Parks North	1560-01	Light Post Replacements	\$24,000	\$0	\$24,000
Parks South	1570-01	Park Maintenance	\$51,835	\$0	\$51,835
Parks South	1570-02	Floor Surfacing at Park Restrooms	\$15,000	\$0	\$15,000
Contracted Landscape Maintenance	1600-01	Right of Way Landscape Contracts	\$0	\$125,000	\$125,000
Contracted Landscape Maintenance	1600-02	Water/Irrigation System Management	\$30,000	\$50,000	\$80,000
		Total - Community Services	\$744,239	\$1,421,330	\$2,165,569
Economic Development Services					
Business and Real Estate Development	0352-01	EDIS Implementation	\$425,000	\$0	\$425,000
Building Development	0650-01	Over The Counter Plan Review Implementation	\$68,475	\$62,484	\$130,959

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
Building Development	0650-02	Building Inspector I	\$2,100	\$74,643	\$76,743
Site Development	0810-01	Electronic Plan Review - Sustainability	\$126,800	\$0	\$126,800
Site Development	0810-03	Engineering Counter Permit Technician	\$60,155	\$257	\$60,412
		Total - Economic Development Services	\$682,530	\$137,384	\$819,914
Engineering					
Design and Construction	0813-02	Extend Temp. P/T Construction Project Coordinator	\$80,768	\$0	\$80,768
		Total - Engineering	\$80,768	\$0	\$80,768
Finance					
Finance Admin	0400-01	Department Training for Professional Development	\$27,165	\$0	\$27,165
Tax Audit & Collections	0420-01	eTax Application Redesign	\$10,000	\$0	\$10,000
Tax Audit & Collections	0420-02	Redesign Tax Return Paper Form	\$10,000	\$0	\$10,000
Tax Audit & Collections	0420-03	Printing and Postage for Account Statements	\$26,000	\$0	\$26,000
		Total - Finance	\$73,165	\$0	\$73,165
Finance Utilities					
Meter Services	0470-01	Fuel	\$0	\$6,000	\$6,000
Meter Services	0470-01	Zonar Electronic Fleet Management	\$15,700	\$3,300	\$19,000
		Total - Finance Utilities	\$15,700	\$9,300	\$25,000
Fire					
Fire Admin	1200-02	Management Analyst	\$0	\$79,475	\$79,475
Fire Prevention	1210-01	Overtime	\$0	\$6,000	\$6,000
Fire Support Services	1220-10	Support Services Building/On-Going Costs	\$0	\$45,500	\$45,500
Emergency Medical Services	1230-01	ALS & BLS Refresher Tuition	\$0	\$3,000	\$3,000
Emergency Medical Services	1230-08	EMS Equipment &Supplies	\$154,846	\$0	\$154,846
Fire Training	1240-03	Technical Rescue Technician Certification	\$35,000	\$0	\$35,000
Fire Training	1240-08	Fire Dept. Training Supplies	\$0	\$13,000	\$13,000
Emergency Management	1250-09	City & Professional Membership Dues	\$0	\$4,150	\$4,150
Emergency Management	1250-11	Active Fire Suppression Training System	\$5,000	\$0	\$5,000
Fire Operations	1260-04	CAD	\$0	\$60,000	\$60,000
Fire Operations	1260-05	OT-Cover Absence	\$0	\$105,000	\$105,000
		Total - Fire	\$194,846	\$316,125	\$510,971
Governmental Affairs					
Governmental Affairs & Council Office	0025-01	Federal and State Consulting Services	\$115,000	\$0	\$115,000
Governmental Affairs & Council Office	0025-02	Luke Air Force Base Representation	\$52,124	\$0	\$52,124
Governmental Affairs & Council Office	0025-03	Arizona League of Cities and Towns Conference	\$4,000	\$0	\$4,000
Governmental Affairs & Council Office	0025-04	Luke Firefighter Country Partnership	\$25,000	\$0	\$25,000
		Total - Governmental Affairs	\$196,124	\$0	\$196,124
Human Resources					
Human Resources	0070-02	Part-time Seasonal Employee Background Checks	\$0	\$21,000	\$21,000

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
Human Resources	0070-03	Employee Satisfaction Survey	\$13,780	\$0	\$13,780
Human Resources	0070-04	Tuition Reimbursement Program	\$58,483	\$0	\$58,483
Training	0080-01	Workforce Inclusion and Engagement	\$70,000	\$0	\$70,000
Training	0080-02	Citywide Training Initiatives	\$30,000	\$0	\$30,000
		Total - Human Resources	\$172,263	\$21,000	\$193,263
Mayor and Council					
Mayor & City Council	0010-01	I-Pads for Councilmembers	\$4,500	\$0	\$4,500
Mayor & City Council	0010-02	Youth Delegation: National League of Cities Conf.	\$7,500	\$0	\$7,500
		Total - Mayor and Council	\$12,000	\$0	\$12,000
Non-Departmental					
Non-Departmental	0300-01	Timekeeping/Payroll Study	\$75,000	\$0	\$75,000
Non-Departmental	0300-02	Community Events	\$10,000	\$0	\$10,000
Non-Departmental	0300-04	Program Review - IT	\$40,000	\$0	\$40,000
		Total - Non-Departmental	\$125,000	\$0	\$125,000
Office of Communications					
Public Information Office	0040-01	Sustainability Film Series	\$9,900	\$0	\$9,900
Peoria Channel 11	0041-01	Network Attached Storage Array for Video - Backup	\$35,000	\$5,000	\$40,000
Peoria Channel 11	0041-02	Digital Field Camera	\$12,000	\$0	\$12,000
Peoria Channel 11	0041-03	Equipment Replacement	\$7,000	\$0	\$7,000
Peoria Channel 11	0041-04	Computer Hardware/Software Replacement	\$2,000	\$0	\$2,000
		Total - Office of Communications	\$65,900	\$5,000	\$70,900
Planning and Community Development					
Neighborhood Coordination	0570-01	FY14 Neighborhood Grant Funding	\$150,000	\$0	\$150,000
Neighborhood Coordination	0570-02	Human Services Coordinator	\$8,370	\$81,914	\$90,284
Planning	0610-01	Contract Transportation Planner - extension	\$40,500	\$0	\$40,500
		Total - Planning and Community Development	\$198,870	\$81,914	\$280,784
Police					
Neighborhood Services	0550-01	Park Ranger - Pioneer Park	\$39,925	\$73,407	\$113,332
Neighborhood Services	0550-02	Lot Clean-Up/Abatement	\$30,000	\$0	\$30,000
Police Administration	1000-01	Lexipol Administration	\$12,500	\$0	\$12,500
Patrol Services - South	1020-01	Crime Prevention Program	\$35,000	\$0	\$35,000
Patrol Services - South	1020-02	Replacement of Police Vehicles	\$122,236	\$5,000	\$127,236
Patrol Services - South	1020-03	Overtime	\$0	\$75,000	\$75,000
Patrol Services - South	1020-04	eCitation Expansion	\$225,000	\$0	\$225,000
Patrol Services - North	1021-01	Fuel Cost Increase	\$0	\$75,000	\$75,000
		Total - Police	\$464,661	\$228,407	\$693,068

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
Total - General Fund			\$3,041,066	\$2,229,660	\$5,270,726
<u>Percent for the Arts Fund</u>					
Community Services					
Percent For The Arts	0120-01	Small Art	\$25,000	\$0	\$25,000
Percent For The Arts	0120-02	Large-Scale Public Art	\$280,000	\$0	\$280,000
		Total - Community Services	\$305,000	\$0	\$305,000
Total - Percent for the Arts Fund			\$305,000	\$0	\$305,000
<u>Sports Complex Fund</u>					
Community Services					
Complex Operations/Maint	2000-01	PT Sponsorship Sales Assistant	\$25,921	\$0	\$25,921
		Total - Community Services	\$25,921	\$0	\$25,921
Total - Sports Complex Fund			\$25,921	\$0	\$25,921
<u>Water Fund</u>					
Public Works					
Water Supply	2125-01	Water Resources CAP Water Delivery	\$0	\$150,000	\$150,000
		Total - Public Works	\$0	\$150,000	\$150,000
Total - Water Fund			\$0	\$150,000	\$150,000
<u>Wastewater Fund</u>					
Public Works					
Butler Water Reclamation Facility	2496-01	Butler Scrubber System Modification	\$40,000	\$0	\$40,000
		Total - Public Works	\$40,000	\$0	\$40,000
Total - Wastewater Fund			\$40,000	\$0	\$40,000
<u>Commercial Solid Waste Fund</u>					
Public Works					
Commercial Collection	2720-01	Solid Waste Roll-off Driver - 0.5 FTE	\$0	\$57,800	\$57,800

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
Total - Public Works			\$0	\$57,800	\$57,800
Total - Commercial Solid Waste Fund			\$0	\$57,800	\$57,800
<hr/>					
<u>Fleet Services Fund</u>					
Public Works					
Fleet Maintenance	3420-01	Increased Motor Vehicle R & M and Tires	\$0	\$123,000	\$123,000
Total - Public Works			\$0	\$123,000	\$123,000
Total - Fleet Services Fund			\$0	\$123,000	\$123,000
<hr/>					
<u>Insurance Reserve Fund</u>					
City Attorney					
Insurance Prem/Deduct	3600-02	Outside Counsel Legal Costs - Exceptional Cases	\$70,000	\$0	\$70,000
Risk Management	3610-01	Risk Management Software and Systems Upgrade	\$57,800	\$8,000	\$65,800
Total - City Attorney			\$127,800	\$8,000	\$135,800
Total - Insurance Reserve Fund			\$127,800	\$8,000	\$135,800
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<u>Facilities Maintenance Fund</u>					
Public Works					
Facilities Operating Projects	3690-01	Facilities Support Equipment Replacement	\$15,000	\$0	\$15,000
Facilities Operating Projects	3690-02	PSAB HVAC Cooling Tower	\$22,000	\$0	\$22,000
Facilities Operating Projects	3690-03	Replace Fire Station #3 Apparatus Bay Coolers	\$20,000	\$0	\$20,000
Facilities Operating Projects	3690-04	Data Center Cooling Modifications	\$29,000	\$0	\$29,000
Total - Public Works			\$86,000	\$0	\$86,000
Total - Facilities Maintenance Fund			\$86,000	\$0	\$86,000
<hr/>					
<u>Information Technology Fund</u>					
Information Technology					
IT Operations	3750-03	IT Customer Service Representative (Contractor)	\$45,000	\$0	\$45,000
IT Operations	3750-04	IT Network Administrator FTE	\$4,240	\$89,317	\$93,557
IT Operations	3750-05	Additional Ongoing Software & Hardware Maintenance	\$0	\$71,640	\$71,640
IT Operations	3750-07	Microsoft Licensing Upgrades	\$333,000	\$0	\$333,000
Total - Information Technology			\$382,240	\$160,957	\$543,197

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
<i>Total - Information Technology Fund</i>			\$382,240	\$160,957	\$543,197
<u>IT Project Fund</u>					
Information Technology					
IT Projects	3850-02	Disaster Recovery Consulting/Planning Phase I Impl	\$150,000	\$20,000	\$170,000
		Total - Information Technology	\$150,000	\$20,000	\$170,000
		<i>Total - IT Project Fund</i>	\$150,000	\$20,000	\$170,000
<u>Highway User Fund</u>					
Public Works					
Signs And Striping	7010-01	Striping Paint and Supplies	\$0	\$30,000	\$30,000
Street Maintenance	7030-01	Pavement Management Software	\$76,000	\$800	\$76,800
Street Maintenance	7030-02	Replacement of Asphalt Milling Machine	\$282,995	\$28,300	\$311,295
		Total - Public Works	\$358,995	\$59,100	\$418,095
		<i>Total - Highway User Fund</i>	\$358,995	\$59,100	\$418,095
<u>Community Dev Block Grant Fund</u>					
Planning and Community Development					
Comm Dev Block Grant	7160-01	FY14 CDBG Funding	\$0	\$38,358	\$38,358
		Total - Planning and Community Development	\$0	\$38,358	\$38,358
		<i>Total - Community Dev Block Grant Fund</i>	\$0	\$38,358	\$38,358
<u>Neighborhood Stabilization Grant III Fund</u>					
Planning and Community Development					
Neighborhood Stabilization Grant III	7180-01	FY14 NSP3 Funding	\$491,000	\$0	\$491,000
		Total - Planning and Community Development	\$491,000	\$0	\$491,000
		<i>Total - Neighborhood Stabilization Grant III Fund</i>	\$491,000	\$0	\$491,000
<u>Public Transit Fund</u>					
Public Works					
Transit Division	7200-01	Transit Replacement Bus	\$69,220	\$0	\$69,220

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
Transit Division	7200-02	Increased Other Professional Services	\$0	\$25,000	\$25,000
Transit Division	7200-03	Peoria Ave & Thunderbird Routes Bus Shelter O & M	\$0	\$6,000	\$6,000
		Total - Public Works	\$69,220	\$31,000	\$100,220
		Total - Public Transit Fund	\$69,220	\$31,000	\$100,220
<u>Adult Day Program Grant Fund</u>					
Community Services					
Adult Day Prg Grant	7250-01	Part Time Staff for DDD Preschool Program	\$0	\$29,584	\$29,584
Adult Day Prg Grant	7250-02	Increases in Fleet Costs	\$0	\$2,614	\$2,614
		Total - Community Services	\$0	\$32,198	\$32,198
		Total - Adult Day Program Grant Fund	\$0	\$32,198	\$32,198
<u>State Anti-Racketeering - PD Fund</u>					
Police					
St Anti-Racketeering-Pd	7500-03	Leadership Training	\$30,000	\$0	\$30,000
St Anti-Racketeering-Pd	7500-04	Taser Replacement	\$41,000	\$0	\$41,000
St Anti-Racketeering-Pd	7500-05	Transcription Services	\$8,000	\$0	\$8,000
St Anti-Racketeering-Pd	7500-06	Victim Assistance Coordinator Grant Match	\$10,000	\$0	\$10,000
St Anti-Racketeering-Pd	7500-07	Policy Updates - Annual Maintenance Fee	\$4,950	\$0	\$4,950
St Anti-Racketeering-Pd	7500-08	Contract Legal Advisor	\$80,000	\$0	\$80,000
St Anti-Racketeering-Pd	7500-09	CALEA Administration	\$7,600	\$0	\$7,600
St Anti-Racketeering-Pd	7500-10	Analytical Software	\$68,000	\$0	\$68,000
St Anti-Racketeering-Pd	7500-11	Special Investigations Unit Funding	\$0	\$60,000	\$60,000
St Anti-Racketeering-Pd	7500-13	CitizenServe Software for Tracking Code Issues	\$15,060	\$0	\$15,060
		Total - Police	\$264,610	\$60,000	\$324,610
		Total - State Anti-Racketeering - PD Fund	\$264,610	\$60,000	\$324,610
<u>Municipal Court Enhancement Fd Fund</u>					
Municipal Court					
Municipal Court Enhancement Fd	8062-01	Contract Judicial Assistant	\$55,209	\$0	\$55,209
Municipal Court Enhancement Fd	8062-02	Contract Judicial Assistant	\$55,209	\$0	\$55,209
Municipal Court Enhancement Fd	8062-03	Contract Judicial Assistant	\$55,209	\$0	\$55,209
		Total - Municipal Court	\$165,627	\$0	\$165,627

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2014 One-time Cost	FY 2014 Ongoing Cost	FY 2014 Total Cost
<i>Total - Municipal Court Enhancement Fd Fund</i>			<i>\$165,627</i>	<i>\$0</i>	<i>\$165,627</i>
<i>Employee Event Fund</i>					
Human Resources					
Employee Event Fund	8090-01	Employee Appreciation Event	\$0	\$3,000	\$3,000
		Total - Human Resources	\$0	\$3,000	\$3,000
		Total - Employee Event Fund	\$0	\$3,000	\$3,000
Total - Additions/(Reductions)			\$5,507,479	\$2,973,073	\$8,480,552

Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2014	DESCRIPTION		PROJECTED FY2014	DESCRIPTION		PROJECTED FY2014
SLID 1	Westfield Gardens	\$ 1,256	SLID 94	Terramar Parcel 2A	\$ 528	SLID 202	Starlight Canyon	\$ 844
SLID 2	Autumn Point	\$ 1,471	SLID 95	Terramar Parcel 3	\$ 2,618	SLID 204	North Ranch	\$ 3,173
SLID 3	Vistas Avenida II	\$ 1,021	SLID 96	Terramar Parcel 4A	\$ 1,625	SLID 205	Tuscany Shores - Desert Harbor Parcel 12	\$ 1,256
SLID 4	Cypress Point Estates II @ WBV	\$ 1,648	SLID 97	Terramar Parcel 5	\$ 1,492	SLID 206	West Valley Ranch	\$ 1,227
SLID 5	Shavano	\$ 1,635	SLID 98	Terramar Parcel 6	\$ 3,410	SLID 207	Sunset Ranch	\$ 3,190
SLID 6	Bell Park Central	\$ 2,433	SLID 99	Terramar Parcel 7B	\$ 1,886	SLID 208	Sonoran Mountain Ranch Parcel 1	\$ 2,433
SLID 7	Bell Park & Parcels 2B-8	\$ 6,872	SLID 101	Terramar Parcel 9A	\$ 1,100	SLID 209	Sonoran Mountain Ranch Parcel 2	\$ 2,512
SLID 8	Foxwood Unit Four	\$ 1,635	SLID 102	Terramar Parcel 10A	\$ 629	SLID 210	Vistancia Village A Par A37	\$ 865
SLID 9	Vista Crossing	\$ 1,128	SLID 104	Dove Valley Ranch Parcel 2A3	\$ 2,531	SLID 211	Vistancia Village A Par A36	\$ 1,178
SLID 10	Vista Pinnacle	\$ 2,524	SLID 107	Fletcher Heights Phase 1B	\$ 8,437	SLID 212	Vistancia Village A Par A33	\$ 1,100
SLID 11	North Shores @ Ventana Lakes	\$ 785	SLID 108	Fletcher Heights Phase 1C	\$ 3,902	SLID 213	Vistancia Village Par A 32	\$ 943
SLID 12	Vistas @ Desert Harbor Phase I	\$ 1,414	SLID 110	South Bay @ Ventana Lakes	\$ 1,794	SLID 214	Vistancia Village A Par A14	\$ 785
SLID 13	Village Terrace	\$ 1,861	SLID 114	Fletcher Heights Phase 2A	\$ 10,355	SLID 215	Vistancia Village A Par A13	\$ 629
SLID 14	The Coves/Ventana Lakes	\$ 3,508	SLID 116	Tierra Norte V	\$ 2,877	SLID 216	Vistancia Village Par A12	\$ 1,021
SLID 15	Windwood	\$ 900	SLID 117	Summersett Village	\$ 9,058	SLID 218	Vistancia Village A Par A10B	\$ 943
SLID 16	Lakeside Unit 2 @ Ventana Lakes	\$ 2,254	SLID 119	Dove Valley Ranch Parcel 3A	\$ 1,899	SLID 221	Cibola Vista 1B	\$ 1,193
SLID 17	Arrowhead Shores I	\$ 2,826	SLID 121	Dove Valley Ranch Parcels 3D & 3E	\$ 4,956	SLID 222	Cibola Vista 2	\$ 2,277
SLID 18	Arrowhead Shores II	\$ 2,590	SLID 122	Clearview Estates	\$ 3,796	SLID 223	Cibola Vista 3	\$ 6,011
SLID 19	Westfield Gardens 2	\$ 734	SLID 123	Terramar Parcel 2B	\$ 3,275	SLID 224	Cibola Vista 4	\$ 1,806
SLID 20	Cactus Point Crossing	\$ 1,772	SLID 125	Terramar Parcel 12	\$ 3,458	SLID 225	Cibola Vista 5	\$ 3,140
SLID 21	Country Meadows Estates	\$ 1,806	SLID 126	Terramar Parcel 13	\$ 2,306	SLID 226	Sonoran Mountain Ranch Parcel 4.1	\$ 2,199
SLID 22	The Gardens @ V.L. includes North Park	\$ 3,845	SLID 127	Terramar Parcel 14	\$ 1,492	SLID 227	Sonoran Mountain Ranch Parcel 4.2	\$ 1,648
SLID 23	Brookside Village I & II	\$ 1,648	SLID 128	Peoria Mountain Vistas	\$ 3,691	SLID 228	Sonoran Mountain Ranch Parcel 5	\$ 1,570
SLID 24	Country Meadows Unit 11	\$ 236	SLID 129	Fletcher Heights Phase 2B	\$ 9,595	SLID 229	Sonoran Mountain Ranch Parcel 6	\$ 2,512
SLID 25	Vista Point, Village Terrace II & III @ WBV	\$ 2,712	SLID 131	Bay Pointe @ V.L.	\$ 4,870	SLID 230	Sonoran Mountain Ranch Parcel 7	\$ 2,669
SLID 26	Calbrisa	\$ 1,938	SLID 135	Sun Cliff IV	\$ 4,007	SLID 231	Sonoran Mountain Ranch Parcel 9A Ph 1	\$ 1,648
SLID 27	Torrey Pines I & II	\$ 2,904	SLID 136	Ironwood Phase 1A	\$ 2,004	SLID 232	Sonoran Mountain Ranch Parcel 9A Ph 2	\$ 1,100
SLID 28	The Landings @ V.L. includes South Bay	\$ 2,904	SLID 137	Ironwood Phase 1B	\$ 1,371	SLID 233	Westwing Ph 2 Par 18	\$ 1,888
SLID 29	Sweetwater Place	\$ 2,289	SLID 138	Ironwood Phase 2A	\$ 1,055	SLID 234	Westwing Ph 2 Par 19	\$ 844
SLID 30	Vistas @ Desert Harbor Unit II	\$ 1,570	SLID 139	Ironwood Phase 2B	\$ 844	SLID 235	Westwing Ph 2 Par 29	\$ 2,742
SLID 31	Westfield Gardens III	\$ 1,380	SLID 140	Ironwood Phase 3A	\$ 528	SLID 236	Westwing Ph 2 Par 15	\$ 2,004
SLID 32	83rd Ave & Thunderbird	\$ 4,005	SLID 141	Ironwood Phase 3B	\$ 528	SLID 238	Casa Del Rey	\$ 8,554
SLID 33	Crystal Cove	\$ 2,119	SLID 142	Ironwood Phase 4A	\$ 528	SLID 239	Westwing Ph 2 Par 21	\$ 945
SLID 34	Villas @ Desert Harbor	\$ 629	SLID 143	Ironwood Phase 4B	\$ 634	SLID 240	Westwing Ph 2 Par 22	\$ 1,259
SLID 36	Arrowhead Cove	\$ 1,806	SLID 144	Crosswinds	\$ 2,033	SLID 1000	Sonoran Mountain Ranch Parcel 10	\$ 3,689
SLID 37	Vistas Fairways @ WBV	\$ 2,497	SLID 145	Sun Cliff III	\$ 739	SLID 1001	Vistancia Village A Parcel A9	\$ 1,100
SLID 39	Bridlewood	\$ 5,729	SLID 146	Ryland @ Silvercreek	\$ 3,375	SLID 1002	Fletcher Farms	\$ 1,963
SLID 40	The Shores @ V.L.	\$ 707	SLID 147	Harbor Shores @ Desert Harbor	\$ 707	SLID 1004	Vistancia Village A Parcel G10	\$ 629
SLID 41	Fairway Views @ WBV	\$ 1,728	SLID 148	Sun Aire Estates, UNIT 6	\$ 1,227	SLID 1005	Vistancia Phase 2 Parcel A-8	\$ 707
SLID 42	Sweetwater Place II	\$ 737	SLID 149	Silverton 2	\$ 5,273	SLID 1006	Vistancia Phase 2 Parcel A-15	\$ 1,021
SLID 43	Steeple Hill	\$ 2,360	SLID 150	Dove Valley Ranch Parcel 6	\$ 5,800	SLID 1007	Vistancia North Parcel G-11	\$ 472
SLID 44	Paradise Shores	\$ 1,335	SLID 151	Dove Valley Ranch Parcel 3B	\$ 3,586	SLID 1008	Riverstone Estates	\$ 1,648
SLID 45	Calle Lejos Estates	\$ 1,100	SLID 152	Dove Valley Ranch Parcel 3C	\$ 3,270	SLID 1009	Vistancia Village A Parcel G3	\$ 8,632
SLID 46	Eagle Ridge @ WBV	\$ 2,355	SLID 153	Dove Valley Ranch Parcel 3F	\$ 1,478	SLID 1010	Vistancia Parcel A-7	\$ 472
SLID 47	Olive Park	\$ 1,063	SLID 154	Dove Valley Ranch Parcel 2B & 2C	\$ 1,266	SLID 1011	Varney Village	\$ 236
SLID 48	Paseo Verde Estates	\$ 2,772	SLID 155	Dove Valley Ranch Parcel 2D	\$ 3,664	SLID 1012	Vistancia North Parcel G-4	\$ 629
SLID 49	The Boardwalk	\$ 2,512	SLID 156	Dove Valley Ranch Parcel 2E	\$ 2,215	SLID 1013	Vistancia A28	\$ 1,728
SLID 50	Parkridge I & II	\$ 11,457	SLID 157	Dove Valley Ranch Parcel 2F	\$ 1,794	SLID 1014	Vistancia A29	\$ 2,459
SLID 51	Scotland Hills @ WBV	\$ 1,414	SLID 159	Terramar Parcel 7A	\$ 1,570	SLID 1016	Sonoran Mountain Ranch Parcel 14	\$ 1,806
SLID 54	Wildflower Point I	\$ 1,884	SLID 160	Terramar Parcel 11	\$ 1,470	SLID 1022	Tierra del Rio Parcel 6	\$ 12,227
SLID 55	Crystal Bay @ Desert Harbor	\$ 394	SLID 161	Skyview Place	\$ 2,459	SLID 1025	Rio Estates	\$ 3,660
SLID 56	Diamond Cove @ Desert Harbor	\$ 2,073	SLID 162	Arrowhead Shadows	\$ 2,300	SLID 1031	Tierra del Rio Parcel 9	\$ 4,538
SLID 57	Alta Vista Estates	\$ 8,451	SLID 163	Greystone Heritage @ V.L.	\$ 1,256	SLID 1033	Camino a Lago South, Unit 8	\$ 9,741
SLID 58	Sweetwater Ridge	\$ 5,678	SLID 164	Erin Groves	\$ 3,173	SLID 1034	Camino a Lago South, Unit 7	\$ 7,194
SLID 59	Hunter Ridge	\$ 2,199	SLID 166	Bay Pointe Unit Two @ V.L.	\$ 2,538	SLID 1038	Camino a Lago South, Unit 5	\$ 10,565
SLID 60	Arrowhead Horizons	\$ 1,648	SLID 167	Springer Ranch 2	\$ 1,309	SLID 1039	Camino a Lago South, Unit 6	\$ 12,688
SLID 61	Cactus Place	\$ 629	SLID 171	Greystone II Heritage @ V.L.	\$ 2,286	SLID 1050	Sunset Ranch IIA	\$ 2,852
SLID 62	Legacy Place	\$ 1,718	SLID 172	Erin Groves 2	\$ 1,390			
SLID 63	Granite Run	\$ 2,982	SLID 176	Twin Palms	\$ 1,666			\$ 548,978
SLID 64	Willow Ridge @ WBV	\$ 3,453	SLID 177	Desert Star Subdivision	\$ 7,192			
SLID 66	New River Shores	\$ 3,062	SLID 179	Westwing Mountain Parcel 1A	\$ 1,688			
SLID 70	Sweetwater Ridge Unit 3	\$ 397	SLID 183	Westwing Mountain Parcel 4	\$ 317	MID 1	CACTUS POINT CROSSING	\$ 10,699
SLID 71	Teresita	\$ 1,954	SLID 184	Westwing Mountain Parcel 5	\$ 1,071	MID 2	WESTFIELD GARDENS II	\$ 10,759
SLID 72	Country Club Estates @ WBV	\$ 943	SLID 185	Westwing Mountain Parcel 6	\$ 423	MID 3	BELL PARK PARCEL 5	\$ 9,952
SLID 73	Fletcher Heights Phase 1A	\$ 15,605	SLID 187	Westwing Mountain Parcel 8	\$ 1,266	MID 4	COUNTRY MEADOWS	\$ 10,516
SLID 76	Silverton	\$ 5,729	SLID 188	Westwing Mountain Parcel 9	\$ 1,478	MID 5	CRYSTAL COVE	\$ 20,059
SLID 77	Deer Village Unit 3	\$ 1,256	SLID 189	Westwing Mountain Parcel 10	\$ 1,160	MID 6	WESTFIELD GARDENS III	\$ 12,254
SLID 78	Deer Village Unit 1	\$ 1,884	SLID 190	Westwing Mountain Parcel 11	\$ 1,478	MID 7	SWEETWATER PLACE	\$ 14,451
SLID 79	Deer Village Unit 2	\$ 2,041	SLID 191	Westwing Mountain Parcel 12	\$ 1,371	MID 10	TIERRA NORTE III	\$ 20,799
SLID 80	Deer Village Unit 4	\$ 1,492	SLID 195	South Bay Unit 2 @ Ventana Lakes	\$ 2,110	MID 69	STONEBRIDGE	\$ 15,045
SLID 82	Pivotal Peoria Center Tracts C & D	\$ 1,799	SLID 197	Sun Cliff V	\$ 3,090	MID 1025	BEDFORD VILLAGE 1	\$ 9,282
SLID 83	Fairmont Unit 1	\$ 4,552	SLID 198	Fletcher Heights 3A	\$ 10,986	MID 1044	BEDFORD VILLAGE 2	\$ 9,033
SLID 84	Fairmont Unit 2	\$ 2,826	SLID 199	Fletcher Heights 3B	\$ 3,251			
SLID 93	Terramar Parcel 1	\$ 4,667	SLID 201	Central Park Subdivision	\$ 3,270			\$ 142,849

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
<i>Fund Balance</i>								
Fund Balance	62,613,553	82,274,863	78,871,456	22,938,156	-	81,945,909	45,873,346	374,517,283
<i>Total Fund Balance</i>	62,613,553	82,274,863	78,871,456	22,938,156	-	81,945,909	45,873,346	374,517,283
<i>Sources</i>								
Taxes	57,803,496	13,531,404	-	-	-	-	13,249,479	84,584,379
Assessment Revenue	-	-	-	-	-	-	475,600	475,600
Charges for Service	23,512,060	8,568,816	71,533,787	39,782,136	-	-	-	143,396,799
Fines & Forfeitures	2,124,729	160,000	-	-	-	-	-	2,284,729
Interest Income	262,500	288,566	285,900	101,600	-	114,135	76,030	1,128,731
Intergovernmental Revenue	35,633,095	15,330,040	-	-	30,600	-	-	50,993,735
Licenses & Permits	2,215,734	-	-	-	-	-	-	2,215,734
Miscellaneous Income	685,000	26,329	20,000	-	-	1,527,425	-	2,258,754
Rents	639,773	-	1,598,500	-	-	-	-	2,238,273
Bond Proceeds	-	-	-	-	-	7,318,614	-	7,318,614
Transfers In	11,080,843	2,108,978	4,567,472	1,837,706	-	-	7,569,676	27,164,675
<i>Total Sources</i>	133,957,230	40,014,133	78,005,659	41,721,442	30,600	8,960,174	21,370,785	324,060,023
<i>Uses</i>								
Personal Services	86,992,299	5,676,873	13,151,813	8,506,216	30,600	-	-	114,357,801
Contractual Services	32,954,634	9,753,150	32,121,717	26,109,712	-	3,873,790	-	104,813,003
Commodities	3,773,529	836,270	3,379,485	4,246,405	-	-	-	12,235,689
Capital Outlay	2,931,920	46,787,428	27,431,161	3,582,515	-	71,214,109	-	151,947,133
Debt Service	1,336,000	3,809,501	13,302,221	-	-	-	23,748,652	42,196,374
Contingency	20,500,000	8,550,000	7,900,000	4,500,000	-	1,000,000	-	42,450,000
Transfers Out	16,536,817	6,488,838	3,890,712	248,308	-	-	-	27,164,675
<i>Total Uses</i>	165,025,199	81,902,060	101,177,109	47,193,156	30,600	76,087,899	23,748,652	495,164,675
<i>Estimated Balance 6/30/14</i>	31,545,584	40,386,936	55,700,006	17,466,442	0	14,818,184	43,495,479	203,412,631

Schedule 14 - Auditor General Schedule A
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2014

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2013	ACTUAL EXPENDITURES/EXPENSES** 2013	FUND BALANCE/ NET POSITION*** July 1, 2013**	PROPERTY TAX REVENUES 2014	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2014	OTHER FINANCING 2014		INTERFUND TRANSFERS 2014		TOTAL FINANCIAL RESOURCES AVAILABLE 2014	BUDGETED EXPENDITURES/EXPENSES 2014
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 132,093,900	\$ 120,581,022	\$ 62,613,553	Primary: \$ 1,998,580 Secondary: \$ 13,219,479	\$ 120,877,807	\$	\$	\$ 11,080,843	\$ 16,536,817	\$ 180,033,966	\$ 148,488,382
2. Special Revenue Funds	61,181,459	24,012,944	82,274,863		37,905,155			2,108,978	6,488,838	129,019,637	75,413,222
3. Debt Service Funds Available	24,487,270	21,886,976	45,873,346		581,630			7,569,676		54,024,652	23,748,652
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	24,487,270	21,886,976	45,873,346		581,630			7,569,676		54,024,652	23,748,652
6. Capital Projects Funds	110,700,345	36,117,220	81,945,909		99,135	8,861,039				90,906,083	76,087,899
7. Permanent Funds	33,600	33,600			30,600					30,600	30,600
8. Enterprise Funds Available	97,967,362	76,058,179	78,871,456		73,438,187			4,567,472	3,890,712	152,986,403	97,286,397
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	97,967,362	76,058,179	78,871,456		73,438,187			4,567,472	3,890,712	152,986,403	97,286,397
11. Internal Service Funds	46,536,064	39,209,863	22,938,156		39,883,736			1,837,706	248,308	64,411,290	46,944,848
12. TOTAL ALL FUNDS	\$ 473,000,000	\$ 317,899,804	\$ 374,517,283	\$ 15,218,059	\$ 272,816,250	\$ 8,861,039	\$	\$ 27,164,675	\$ 27,164,675	\$ 671,412,631	\$ 468,000,000

EXPENDITURE LIMITATION COMPARISON	
2013	2014
\$ 473,000,000	\$ 468,000,000
473,000,000	468,000,000
191,083,823	183,852,394
\$ 281,916,177	\$ 284,147,606
\$ 759,367,985	\$ 781,620,317

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts in this column represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal Year 2014**

	<u>2013</u>	<u>2014</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>4,387,180</u>	\$ <u>4,539,934</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>2,155,026</u>	\$ <u>1,998,580</u>
B. Secondary property taxes	<u>14,221,508</u>	<u>13,219,479</u>
C. Total property tax levy amounts	\$ <u>16,376,534</u>	\$ <u>15,218,059</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>2,047,275</u>	
(2) Prior years' levies	<u>107,751</u>	
(3) Total primary property taxes	\$ <u>2,155,026</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>13,510,433</u>	
(2) Prior years' levies	<u>711,075</u>	
(3) Total secondary property taxes	\$ <u>14,221,508</u>	
C. Total property taxes collected	\$ <u>16,376,534</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.1900</u>	<u>0.1900</u>
(2) Secondary property tax rate	<u>1.2500</u>	<u>1.2500</u>
(3) Total city/town tax rate	<u>1.4400</u>	<u>1.4400</u>

B. Special assessment district tax rates
 Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2014**

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
GENERAL FUND			
Local taxes			
General Fund	\$ 38,004,394	\$ 39,153,600	\$ 39,951,500
Half Cent Sales Tax Fund	15,082,827	15,517,689	15,853,416
Licenses and permits			
General Fund	1,839,088	2,261,127	2,215,734
Intergovernmental			
General Fund	32,833,161	33,724,613	35,633,095
Charges for services			
General Fund	22,648,605	23,441,353	23,512,060
Fines and forfeits			
General Fund	2,352,061	1,979,343	2,124,729
Interest on investments			
General Fund	297,000	196,000	202,500
Half Cent Sales Tax Fund	100,000	50,000	60,000
In-lieu property taxes			
Contributions			
Miscellaneous			
General Fund	1,516,840	1,129,130	1,324,773
Total General Fund	\$ 114,673,976	\$ 117,452,855	\$ 120,877,807
SPECIAL REVENUE FUNDS			
Streets Fund	\$ 11,711,670	\$ 11,542,080	\$ 11,798,805
	\$ 11,711,670	\$ 11,542,080	\$ 11,798,805
Transit Fund	\$ 170,146	\$ 254,897	\$ 156,220
	\$ 170,146	\$ 254,897	\$ 156,220
Street Light Improvement Districts Fund	\$ 516,829	\$ 517,237	\$ 549,078
Maintenance Improvement Districts Fund	137,543	137,695	143,001
	\$ 654,372	\$ 654,932	\$ 692,079
Development Fee Funds	\$ 5,171,770	\$ 8,168,001	\$ 6,955,272
	\$ 5,171,770	\$ 8,168,001	\$ 6,955,272
Public Housing Funds	\$ 327,971	\$ 327,953	\$ 327,953
	\$ 327,971	\$ 327,953	\$ 327,953
Grant Funds	\$ 9,214,301	\$ 4,998,508	\$ 8,296,974
	\$ 9,214,301	\$ 4,998,508	\$ 8,296,974
Transportation Sales Tax Fund	\$ 9,206,148	\$ 9,473,767	\$ 9,677,852
	\$ 9,206,148	\$ 9,473,767	\$ 9,677,852
Total Special Revenue Funds	\$ 36,456,378	\$ 35,420,138	\$ 37,905,155

**Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2014**

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
DEBT SERVICE FUNDS			
General Obligation Bonds Fund	\$ 142,000	\$ 192,626	\$ 98,280
Improvement Districts Funds	1,355,668	1,409,954	475,850
Municipal District Authority Fund	10,000	5,500	7,500
	\$ 1,507,668	\$ 1,608,080	\$ 581,630
Total Debt Service Funds	\$ 1,507,668	\$ 1,608,080	\$ 581,630
CAPITAL PROJECTS FUNDS			
General Obligation Bonds	\$ 45,000	\$ 106,500	\$ 76,200
	\$ 45,000	\$ 106,500	\$ 76,200
County Transportation Sales Tax	\$ 1,057,666	\$ 1,853,701	\$ 22,935
	\$ 1,057,666	\$ 1,853,701	\$ 22,935
Total Capital Projects Funds	\$ 1,102,666	\$ 1,960,201	\$ 99,135
PERMANENT FUNDS			
Fireman's Pension Fund	\$ 750	\$ 33,600	\$ 30,600
	\$ 750	\$ 33,600	\$ 30,600
Total Permanent Funds	\$ 750	\$ 33,600	\$ 30,600
ENTERPRISE FUNDS			
Water Fund	\$ 34,396,135	\$ 33,894,485	\$ 34,939,535
Water Replacement & Reserves Funds	121,037	119,358	117,608
Water Expansion & Improvement Districts Funds	970,000	1,743,000	1,822,000
	\$ 35,487,172	\$ 35,756,843	\$ 36,879,143
Wastewater Fund	\$ 19,343,773	\$ 19,697,773	\$ 19,749,390
Wastewater Replacement & Reserves Funds	98,867	70,760	119,869
Wastewater Expansion & Improvement Districts Funds	345,750	766,000	813,000
	\$ 19,788,390	\$ 20,534,533	\$ 20,682,259
Storm Water Drainage System Fund	\$ 820,600	\$ 819,200	\$ 824,200
	\$ 820,600	\$ 819,200	\$ 824,200
Residential Sanitation Fund	\$ 9,119,274	\$ 8,841,846	\$ 8,970,751
Commercial Sanitation Fund	2,170,900	2,224,400	2,278,900
Sanitation Reserve Funds	1,013,736	1,064,315	859,292
Sanitation Expansion Funds	36,000	27,000	27,000
	\$ 12,339,910	\$ 12,157,561	\$ 12,135,943
Sports Complex Ops/Maintenance Fund	\$ 2,395,700	\$ 2,527,027	\$ 2,654,300
Sports Complex Equipment Reserve Fund	285,114	207,623	262,342
	\$ 2,680,814	\$ 2,734,650	\$ 2,916,642

**Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2014**

SOURCE OF REVENUES	ESTIMATED REVENUES 2013	ACTUAL REVENUES* 2013	ESTIMATED REVENUES 2014
Total Enterprise Funds	\$ 71,116,886	\$ 72,002,787	\$ 73,438,187
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	\$ 5,105,844	\$ 5,108,169	\$ 5,248,340
Fleet Reserve Fund	1,278,824	1,327,286	1,466,526
Streets/Transit Equipment Reserve	260,068	260,068	279,162
	\$ 6,644,736	\$ 6,695,523	\$ 6,994,028
Insurance Reserve Fund	\$ 2,519,537	\$ 2,560,465	\$ 2,624,864
Workers Compensation Self Insurance	1,103,009	1,126,034	1,302,698
Health Self Insurance	14,122,881	14,135,220	14,814,806
	\$ 17,745,427	\$ 17,821,719	\$ 18,742,368
Facilities Maintenance Fund	\$ 5,897,231	\$ 5,896,271	\$ 5,892,230
	\$ 5,897,231	\$ 5,896,271	\$ 5,892,230
Information Technology Fund	\$ 6,936,981	\$ 6,945,936	\$ 7,551,713
Information Technology Reserve Fund	640,308	653,891	703,397
Information Technology Project Fund	750		
	\$ 7,578,039	\$ 7,599,827	\$ 8,255,110
Total Internal Service Funds	\$ 37,865,433	\$ 38,013,340	\$ 39,883,736
TOTAL ALL FUNDS	\$ 262,723,757	\$ 266,491,001	\$ 272,816,250

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**Schedule 17 - Auditor General Schedule D
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2014**

FUND	OTHER FINANCING 2014		INTERFUND TRANSFERS 2014	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$	\$	\$ 5,905,843	\$ 575,340
Half Cent Sales Tax Fund				15,961,477
Economic Development Reserve Fund			5,175,000	
Total General Fund	\$	\$	\$ 11,080,843	\$ 16,536,817
SPECIAL REVENUE FUNDS				
Streets Fund	\$	\$	\$ 1,548,978	\$ 75,429
Transit Fund			550,000	1,057
Wellness Program Fund			10,000	
Arts Commission Capital Fund				245,778
Transportation Sales Tax Fund				5,424,294
Municipal Court Allocation Fund				50,000
Street Light Improvement Districts Fund				548,978
Maintenance Improvement Districts Fund				142,849
Adult Day Program				453
Total Special Revenue Funds	\$	\$	\$ 2,108,978	\$ 6,488,838
DEBT SERVICE FUNDS				
MDA Debt Service	\$	\$	\$ 7,569,676	\$
Total Debt Service Funds	\$	\$	\$ 7,569,676	\$
CAPITAL PROJECTS FUNDS				
Proposed GO Bonds Future Issue	\$ 7,318,614	\$	\$	\$
Capital Projects - Outside Sources	1,542,425			
Total Capital Projects Funds	\$ 8,861,039	\$	\$	\$
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Sports Complex Fund	\$	\$	\$ 2,010,000	\$ 2,567
Sports Complex Equipment Reserve				150,000
Storm Water Drainage System Fund				1,057
Residential Solid Waste Fund				4,077
Water Fund				2,873,253
Water Resources Fund				708,150
Wastewater Fund			2,557,472	151,608
Total Enterprise Funds	\$	\$	\$ 4,567,472	\$ 3,890,712
INTERNAL SERVICE FUNDS				
Fleet Services Fund				2,416
Fleet Reserve Fund			153,461	
Insurance Reserve Fund				36,404
Information Technology Funds			1,684,245	202,240
Facilities Maintenance Fund				7,248
Total Internal Service Funds	\$	\$	\$ 1,837,706	\$ 248,308
TOTAL ALL FUNDS	\$ 8,861,039	\$	\$ 27,164,675	\$ 27,164,675

**Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2014**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2013	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2013	ACTUAL EXPENDITURES/ EXPENSES* 2013	BUDGETED EXPENDITURES/ EXPENSES 2014
GENERAL FUND				
City Attorney	\$ 3,115,442	\$	\$ 3,210,805	\$ 3,155,905
City Clerk	949,360		897,715	819,344
City Manager	1,232,902		1,232,902	1,344,430
Community Services	19,905,182	42,890	19,920,240	21,942,086
Economic Development Services	3,519,896	46,278	3,566,174	4,108,908
Engineering	3,726,075		3,698,715	3,731,934
Finance & Budget	5,338,804	4,154	5,335,042	5,317,409
Finance Utilities	4,611,288	14,114	4,602,684	4,835,040
Fire	21,233,589		21,233,589	23,000,939
Governmental Affairs & Council Office	1,204,877		1,204,877	1,242,042
Human Resources	2,448,513		2,448,513	2,679,726
Mayor and Council	652,117		650,417	676,888
Municipal Court	1,953,037		1,826,768	1,906,941
Non-Departmental	22,495,570	(8,457,858)	5,334,631	19,960,625
Office of Communications	1,196,518		1,187,997	1,295,781
Planning and Community Development	2,081,293	(60,093)	1,778,069	2,526,009
Police	37,080,596		37,024,628	38,995,559
Public Works	548,525		548,525	583,228
Non-Departmental - Half Cent	5,741,265	(502,659)	3,544,087	7,835,796
Economic Development Services - Half Cent	350,000	994,685	958,464	2,529,792
Non-Departmental - Other Reserves	627,540		376,179	
Total General Fund	\$ 140,012,389	\$ (7,918,489)	\$ 120,581,022	\$ 148,488,382
SPECIAL REVENUE FUNDS				
Streets - Engineering	\$ 1,156,505	\$	\$ 1,152,779	\$ 1,256,412
Streets - Public Works	14,199,201		12,605,802	13,149,056
Transportation Sales Tax Fund - Non Deptl	19,902,044		2,647,991	24,904,019
Development Fee Funds - Non Deptl	15,682,097	44,463	2,248,352	26,596,643
Public Housing - Planning and Comm Dev	327,871		327,871	327,871
Home and Housing Grants - Planning and Comm Dev	976,586	(78,593)	438,388	671,547
Transit - Public Works	995,894	(6,204)	995,894	1,204,216
Attorney Grants - City Attorney	45,587	1,442	17,446	17,591
Public Safety Grants - Fire	7,500	148,953	148,953	4,900
Public Safety Grants - Police	505,258	741,844	1,003,147	641,295
Other Grants - Community Services	375,000	182,705	348,405	527,705
Other Grants - Governmental Affairs & Council Office	84,007		66,301	
Other Grants - Human Resources	9,833		6,583	12,838
Other Grants - Mayor and Council	300			
Other Grants - Municipal Court	328,432		313,093	494,283
Other Grants - Non-Departmental	4,000,000	(1,024,005)		3,000,000
Other Grants - Planning and Comm Dev	2,200,947	(148,710)	1,225,538	2,083,399
Other Grants - Public Works		46,564	23,282	
Community Service Grants - Community Services	431,619	44,319	443,119	521,447
Total Special Revenue Funds	\$ 61,228,681	\$ (47,222)	\$ 24,012,944	\$ 75,413,222
DEBT SERVICE FUNDS				
General Obligation Bonds-Finance and Budget	\$ 15,565,202	\$	\$ 14,883,671	\$ 15,634,408
MDA Bonds-Finance and Budget	7,567,350		5,638,186	7,638,644
Improvement Districts-Finance and Budget	473,775		473,775	475,600
Improvement Districts-Non-Departmental	880,943		891,344	
Total Debt Service Funds	\$ 24,487,270	\$	\$ 21,886,976	\$ 23,748,652
CAPITAL PROJECTS FUNDS				
General Obligation Bonds - Non-Departmental	\$ 43,172,928	\$ 331,238	\$ 15,103,080	\$ 29,657,195
MDA Bonds - Non-Departmental	30,281,900	6,419,881	2,470,297	33,996,103
Capital Projects	27,235,942	(339,950)	17,369,144	8,839,216
Outside Source Fund - Non-Departmental	3,361,874	236,532	1,174,699	3,595,385
Total Capital Projects Funds	\$ 104,052,644	\$ 6,647,701	\$ 36,117,220	\$ 76,087,899
PERMANENT FUNDS				
Fireman's Pension - Fire	\$ 33,600		\$ 33,600	\$ 30,600
Total Permanent Funds	\$ 33,600	\$	\$ 33,600	\$ 30,600

**Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2014**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2013	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2013	ACTUAL EXPENDITURES/ EXPENSES* 2013	BUDGETED EXPENDITURES/ EXPENSES 2014
ENTERPRISE FUNDS				
Water-Public Works	\$ 35,531,706	\$	\$ 30,203,463	\$ 38,159,044
Water Replacement & Reserves-Public Works	1,433,679	52,600	934,943	1,582,722
Water Expansion-Public Works	7,878,029	(13,461)	1,913,827	9,701,441
Wastewater-Public Works	25,950,284	104,842	22,102,753	23,105,349
Wastewater Replcmt & Reserves-Public Works	850,000		350,000	349,332
Wastewater Expansion-Public Works	4,062,658	(30,965)	1,494,494	3,768,860
Residential Solid Waste-Public Works	9,511,608	48,000	8,535,608	9,517,046
Commercial Solid Waste-Public Works	3,286,511		2,286,511	3,330,043
Solid Waste Reserves-Public Works	2,025,000		1,725,000	3,073,655
Solid Waste Expansion-Public Works	305,310		105,310	100,000
Sports Complex Operations/Mx-Community Svcs	4,630,250		4,524,959	4,598,905
Sports Complex Equipt Reserves-Community Svcs	1,760,000	581,311	1,881,311	
Total Enterprise Funds	\$ 97,225,035	\$ 742,327	\$ 76,058,179	\$ 97,286,397
INTERNAL SERVICE FUNDS				
Fleet Maintenance-Public Works	\$ 5,188,622	\$	\$ 5,088,622	\$ 5,239,641
Fleet Reserve-Public Works	2,904,099	421,121	1,954,282	3,117,096
Insurance Reserve-City Attorney	5,666,271		2,508,160	5,523,871
Insurance Reserve-Human Resources	15,702,529		14,035,776	16,600,806
Facilities Maintenance-Public Works	5,717,386		5,717,386	5,869,887
Information Technology	8,364,809	41,467	8,324,337	8,437,813
Information Technology Reserve	2,286,950	19,350	1,556,300	1,330,915
Information Technology Projects	129,715	93,745	25,000	824,819
Total Internal Service Funds	\$ 45,960,381	\$ 575,683	\$ 39,209,863	\$ 46,944,848
TOTAL ALL FUNDS	\$ 473,000,000	\$	\$ 317,899,804	\$ 468,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2014**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2013	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2013	ACTUAL EXPENDITURES/ EXPENSES* 2013	BUDGETED EXPENDITURES/ EXPENSES 2014
City Attorney				
General Fund	\$ 3,115,442		3,210,805	\$ 3,155,905
Attorney Grants	45,587	1,442	17,446	17,591
Insurance Reserve	5,666,271		2,508,160	5,523,871
Department Total	\$ 8,827,300	\$ 1,442	\$ 5,736,411	\$ 8,697,367
City Clerk				
General Fund	\$ 949,360		897,715	\$ 819,344
Department Total	\$ 949,360	\$	\$ 897,715	\$ 819,344
City Manager				
General Fund	\$ 1,232,902		1,232,902	\$ 1,344,430
Department Total	\$ 1,232,902	\$	\$ 1,232,902	\$ 1,344,430
Community Services				
General Fund	\$ 19,905,182	42,890	19,920,240	\$ 21,942,086
Other Grants	375,000	182,705	348,405	527,705
Community Service Grants	431,619	44,319	443,119	521,447
Sports Complex Operations/Maintenance	4,630,250		4,524,959	4,598,905
Sports Complex Equipment Reserves	1,760,000	581,311	1,881,311	
Department Total	\$ 27,102,051	\$ 851,225	\$ 27,118,034	\$ 27,590,143
Economic Development Services				
General Fund	\$ 3,519,896	46,278	3,566,174	\$ 4,108,908
Other Reserve Funds	350,000	994,685	958,464	2,529,792
Department Total	\$ 3,869,896	\$ 1,040,963	\$ 4,524,638	\$ 6,638,700
Engineering				
General Fund	\$ 3,726,075		3,698,715	\$ 3,731,934
Streets	1,156,505		1,152,779	1,256,412
Capital Projects	27,235,942	(339,950)	17,369,144	8,765,637
Department Total	\$ 32,118,522	\$ (339,950)	\$ 22,220,638	\$ 13,753,983
Finance & Budget				
General Fund	\$ 9,950,092	18,268	9,937,726	\$ 10,152,449
General Obligation Bonds	15,565,202		14,883,671	15,634,408
MDA Bonds	7,567,350		5,638,186	7,638,644
Improvement Districts	473,775		473,775	475,600
Department Total	\$ 33,556,419	\$ 18,268	\$ 30,933,358	\$ 33,901,101
Fire				
General Fund	\$ 21,233,589		21,233,589	\$ 23,000,939
Public Safety Grants	7,500	148,953	148,953	4,900
Fireman's Pension	33,600		33,600	30,600
Department Total	\$ 21,274,689	\$ 148,953	\$ 21,416,142	\$ 23,036,439
Governmental Affairs & Council Office				
General Fund	\$ 1,204,877		1,204,877	1,242,042
Other Grants	84,007		66,301	
Department Total	\$ 1,288,884	\$	\$ 1,271,178	\$ 1,242,042
Human Resources				
General Fund	\$ 2,448,513		2,448,513	\$ 2,679,726
Other Grants	9,833		6,583	12,838
Insurance Reserve	15,702,529		14,035,776	16,600,806
Department Total	\$ 18,160,875	\$	\$ 16,490,872	\$ 19,293,370
Information Technology				
Information Technology	8,364,809	41,467	8,324,337	8,437,813
Information Technology Reserve	2,286,950	19,350	1,556,300	1,330,915
Information Technology Projects	129,715	93,745	25,000	824,819
Department Total	\$ 10,781,474	\$ 154,562	\$ 9,905,637	\$ 10,593,547
Mayor and Council				
General Fund	\$ 652,117		650,417	\$ 676,888
Other Grants	300			
Department Total	\$ 652,417	\$	\$ 650,417	\$ 676,888
Municipal Court				
General Fund	\$ 1,953,037		1,826,768	\$ 1,906,941

**Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2014**

DEPARTMENT/FUND	ADOPTED	EXPENDITURE/	ACTUAL	BUDGETED
	BUDGETED	EXPENSE	EXPENDITURES/	EXPENDITURES/
	EXPENSES/	ADJUSTMENTS	EXPENSES*	EXPENSES
	2013	2013	2013	2014
Other Grants	328,432		313,093	494,283
Department Total	\$ 2,281,469		\$ 2,139,861	\$ 2,401,224
Non-Departmental				
General Fund	\$ 22,495,570	(8,457,858)	5,334,631	\$ 19,960,625
Half Cent Sales Tax Fund	5,741,265	(502,659)	3,544,087	7,835,796
Other Reserve Funds	627,540		376,179	
Transportation Sales Tax Fund	19,902,044		2,647,991	24,904,019
Development Fee Funds	15,682,097	44,463	2,248,352	26,596,643
Other Grants	4,000,000	(1,024,005)		3,000,000
General Obligation Bonds	43,172,928	331,238	15,103,080	29,657,195
MDA Bonds	30,281,900	6,419,881	2,470,297	33,996,103
Capital Projects - Streets/Economic Developme				73,579
Outside Source Fund	3,361,874	236,532	1,174,699	3,595,385
Improvement Districts	880,943		891,344	
Department Total	\$ 146,146,161	\$ (2,952,408)	\$ 33,790,660	\$ 149,619,345
Office of Communications				
General Fund	\$ 1,196,518		1,187,997	\$ 1,295,781
Department Total	\$ 1,196,518		\$ 1,187,997	\$ 1,295,781
Planning and Community Development				
General Fund	\$ 2,081,293	(60,093)	1,778,069	\$ 2,526,009
Public Housing	327,871		327,871	327,871
Home and Housing Grants	976,586	(78,593)	438,388	671,547
Other Grants	2,200,947	(148,710)	1,225,538	2,083,399
Department Total	\$ 5,586,697	\$ (287,396)	\$ 3,769,866	\$ 5,608,826
Police				
General Fund	\$ 37,080,596		37,024,628	\$ 38,995,559
Public Safety Grants	505,258	741,844	1,003,147	641,295
Department Total	\$ 37,585,854	\$ 741,844	\$ 38,027,775	\$ 39,636,854
Public Works - Utilities				
General Fund	\$ 548,525		548,525	\$ 583,228
Streets	14,199,201		12,605,802	13,149,056
Transit	995,894	(6,204)	995,894	1,204,216
Other Grants		46,564	23,282	
Water	35,531,706		30,203,463	38,159,044
Water Replacement & Reserves	1,433,679	52,600	934,943	1,582,722
Water Expansion	7,878,029	(13,461)	1,913,827	9,701,441
Wastewater	25,950,284	104,842	22,102,753	23,105,349
Wastewater Replacement & Reserves	850,000		350,000	349,332
Wastewater Expansion	4,062,658	(30,965)	1,494,494	3,768,860
Residential Solid Waste	9,511,608	48,000	8,535,608	9,517,046
Commercial Solid Waste	3,286,511		2,286,511	3,330,043
Solid Waste Reserves	2,025,000		1,725,000	3,073,655
Solid Waste Expansion	305,310		105,310	100,000
Fleet Maintenance	5,188,622		5,088,622	5,239,641
Fleet Reserve	2,904,099	421,121	1,954,282	3,117,096
Facilities Maintenance	5,717,386		5,717,386	5,869,887
Department Total	\$ 120,388,512	\$ 622,497	\$ 96,585,702	\$ 121,850,616
TOTAL ALL DEPARTMENT/FUND	\$ 473,000,000		\$ 317,899,804	\$ 468,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2014**

FUND	Full-Time Equivalent (FTE) 2014	Employee Salaries and Hourly Costs 2014	Retirement Costs 2014	Healthcare Costs 2014	Other Benefit Costs 2014	Total Estimated Personnel Compensation 2014
GENERAL FUND	812.45	\$ 54,934,911	\$ 9,328,376	\$ 10,438,834	\$ 5,335,409	\$ 80,037,530
SPECIAL REVENUE FUNDS						
Streets Fund	44.80	\$ 2,636,082	\$ 328,638	\$ 634,098	\$ 331,815	\$ 3,930,633
Transit Fund	7.50	355,822	43,402	61,650	39,969	500,843
CDBG Fund	0.92	57,688	7,664	14,601	5,192	85,145
Adult Day Program	4.85	159,235	18,804	56,805	16,073	250,917
Municipal Court Enhancement Fund	0.90	111,698	7,640	50,761	8,822	178,921
Total Special Revenue Funds	58.97	\$ 3,320,525	\$ 406,148	\$ 817,915	\$ 401,871	\$ 4,946,459
DEBT SERVICE FUNDS						
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
Total Capital Projects Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Sports Complex Fund	16.50	\$ 948,507	\$ 119,823	\$ 195,446	\$ 97,156	\$ 1,360,932
Water Fund	55.50	3,378,691	425,386	658,726	340,050	4,802,853
Wastewater Fund	29.50	1,702,547	209,820	368,148	181,129	2,461,644
Commercial Solid Waste Fund	8.70	411,949	51,127	136,590	54,667	654,333
Residential Solid Waste Fund	36.80	1,800,046	224,737	492,409	216,687	2,733,879
Storm Water Drainage System Fund	4.20	207,950	26,266	56,610	23,495	314,321
Total Enterprise Funds	151.20	\$ 8,449,690	\$ 1,057,159	\$ 1,907,929	\$ 913,184	\$ 12,327,962
INTERNAL SERVICE FUNDS						
Fleet Maintenance Fund	11.50	\$ 646,088	\$ 82,911	\$ 141,354	\$ 71,959	\$ 942,312
Insurance Reserve Fund	2.00	116,539	14,229	13,353	9,144	153,265
Facilities Maintenance Fund	38.75	1,997,886	249,076	452,063	202,829	2,901,854
Information Technology Fund	40.00	3,272,576	402,663	446,660	257,608	4,379,507
Total Permanent Funds	92.25	\$ 6,033,089	\$ 748,879	\$ 1,053,430	\$ 541,540	\$ 8,376,938
TOTAL ALL FUNDS	1,114.87	\$ 72,738,215	\$ 11,540,562	\$ 14,218,108	\$ 7,192,004	\$ 105,688,889

RESOLUTION NO. 2013-51

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF PEORIA, ARIZONA, ADOPTING THE FISCAL YEAR 2014 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 21, 2013 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on June 4, 2013, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 4, 2013 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 18, 2013; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2014.

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 4th day of June 2013.



Bob Barrett, Mayor

Resolution No. 2013-51
Page 2 of 2

APPROVED AS TO FORM:



Stephen M. Kemp
City Attorney

ATTEST:



Rhonda Geriminsky
City Clerk

The seal of the City of Peoria is circular. It features a central emblem with a sunburst and a plow. The words "CITY OF PEORIA" are written around the perimeter of the seal, with two stars on either side of the central emblem.

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than \$1,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

General Fund: A general purpose fund supported by taxes, fees and other non-enterprise revenues.

Enterprise Funds: Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the “constitution” for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals	HURF: Highway User Revenue Fund
ACMA: AZ City Manager's Association	HOA: Homeowners Association
ADEQ: AZ Department of Environmental Quality	IAEI: International Association of Electrical Inspectors
ADWR: AZ Department of Water Resources	IAPMO: International Association of Plumbing & Mechanical Officials
AMMA: AZ Municipal Management Association	ICMA: International City Manager's Association
AMWUA: AZ Municipal Water Users Association	IFMA: International Facility Manager's Association
APWA: American Public Works Association	IMSA: International Municipal Sign Association
ARRA: American Recovery & Reinvestment Act of 2009	ISO: Insurance Service Organization
ASPA: AZ Society of Public Administration	IT: Information Technology
AWPCA: AZ Water & Pollution Control Association	ITE: Institute of Transportation Engineers
AWWA: American Water Works Association	LEED: Leading Through Education & Environmental Design
CAFR: Comprehensive Annual Financial Report	MAG: Maricopa Association of Governments
CDBG: Community Development Block Grant	MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
COJET: Council on Judicial Education & Training	MDA: Municipal Development Authority
CWA: Clean Water Act	MOC: Municipal Office Complex
DEQ: Department of Environmental Quality	MOU: Memorandum of Understanding
EEO: Equal Employment Opportunity	MSCA: Municipal Sports Complex Authority
EMS: Emergency Medical Services	NFPA: National Fire Protection Association
FEMA: Federal Emergency Management Association	NPDES: National Pollution Discharge Elimination System
FHWA: Federal Highway Administration	NSPE: National Society for Professional Engineers
FICA: Federal Insurance Contribution Act	NUSA: Neighborhood U.S.A.
FSL: Foundation for Senior Living	OSHA: Occupational Safety & Health Association
GAAP: Generally Accepted Accounting Principles	RPTA: Regional Public Transit Authority
GASB: Government Accounting Standards Board	SWPRA: Southwest Public Recycling Association
GFOA: Government Finance Officer's Association	TIS: Transportation Infrastructure and Services
GMA: Groundwater Management Act	WRAG: Water Resources Advisory Group
GO: General Obligation	WWTP: Wastewater Treatment Plant
HUD: Federal Department of Housing & Urban Development	

Acknowledgments

The development of the FY 2014 budget was a considerable undertaking. As we begin to see moderate improvements in the national and local economy, funding operational needs remains a challenge. Responding to these challenges requires teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees. I would like to personally thank those individuals that helped to make this budget a reality.

The preparation of the budget is a year-long process, involving numerous stakeholders, operational insight, and financial expertise. All along, the staff of the Management and Budget Department showed incredible commitment and support to the organization as a whole. In March of 2013, the Management and Budget Department underwent a structural change to merge with the Finance Department. As a result of this change, Budget Director, Jeff Tyne, took on new responsibilities as a Deputy City Manager. His early leadership in establishing the FY2014 budget direction and working with the Executive Team and department heads to tackle important budget related policy issues set the stage for success. Brent Mattingly, Chief Financial Officer, can always be depended upon to provide sound advice on issues impacting the city's overall finances. Barry Houg, Budget Manager, guided the budget process by managing assignments, maintaining numerous automated systems, and spearheading the financial analysis and forecasting efforts. Peter Christensen, Budget Coordinator, performed exceptionally well in managing the City's substantial Capital Improvement Program and lent his analytical expertise to the city's Engineering Department for a good portion of the year. Alex Munro, Senior Budget Analyst, served as the operating budget lead, offering departmental support and undertaking several important research initiatives. Howell Lindsay, Sr. Budget Analyst, along with the City's Public Works-Utilities Department, worked collaboratively to develop a water and wastewater rate structure that met the financial and operational goals of the City in the most efficient and effective way. Mindy Russell, Management Assistant, has been the linchpin that keeps us all together, providing administrative support, performing key research, and developing an outstanding budget document.

I would like to personally thank the City Manager, Carl Swenson, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Manager Susan Daluddung and outgoing Deputy City Manager Susan Thorpe, for their continued stewardship during this budget process. Also, special thanks to our Human Resources Director, Julie Ayers, and Public Works-Utilities Director, Bill Mattingly, and the rest of the Utilities staff for their contributions. Likewise, all the department directors, cost center managers and department budget experts who have played important roles in developing a balanced spending plan for the upcoming year. Christen Wilcox, Dawn Jenkins, Debbie Card and the rest of the Finance Department staff have been key partners in the development of this budget.

Finally, I would like to express my gratitude to the Peoria City Council. With their continued support and thoughtful direction throughout this process, they have ensured a spending plan that continues to provide residents with excellent quality of life and top notch services.



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