

**City of Peoria
FY 2010 Budget**

**Tentative Budget
June 2, 2009**

CITY MANAGER BUDGET MESSAGE

Fiscal Year 2010

To Mayor Barrett and Members of the Peoria City Council,

I am pleased to provide you with the City of Peoria's FY 2010 annual budget and ten-year Capital Improvement Program. These spending plans strive to ensure our fiscal stability, while continuing the essential services afforded to our citizens.

The proposed budget totals \$535 million, which represents a 21% spending drop from the prior year. The operating budget totals \$207.4 million, which on its own represents an 11% decrease from FY 2009. The budget also includes \$199.4 million for the capital budget, \$66.5 million in debt service requirements, and \$61.7 million for contingency appropriation.

With the serious downturn in the economy, Peoria's government is being forced to balance the needs for City services with a diminished revenue base. To make ends meet, we have had to make tough choices, and numerous sacrifices. Yet even at a reduced level, this proposed budget focuses on preserving our community's excellent quality of life.

Earlier this year, the City Council developed their 24-month policy goals at their annual workshop. These goals will effectively serve as a guide to the organization as we look ahead. Included were six broad policy statements:

- Community Building
- Enhancing Current Services
- Preserving our Natural Environment
- Total Planning
- Economic Development
- Leadership and Image

The proposed budget reflects these policy statements, and allocates funding to address these important priorities over the next year.

The economic downturn has also directly affected numerous Peoria residents and businesses. With this in mind, a new focus has been placed on keeping Peoria communities healthy and viable. The submitted budget includes important, targeted investments to strengthen the physical and social assets in our neighborhoods.

Peoria's Fiscal Situation

Peoria's revenue structure relies on several key sources. Chief among them is the City collected sales tax, which represents the largest single revenue source for the City. The softening economy has had a direct impact on sales tax, with collections estimated at nearly 16% below the prior year. Other sources of recurring revenue, such as state-shared income and sales tax, have experienced dramatic drops as well. Expected declines in home values have also reduced the bonding capacity in the City's capital program.

Fortunately, the City's conservative fiscal management practices, underpinned by sound financial policies, have helped to minimize the City's financial burden. Nonetheless, the General Fund is facing a \$9.2 million structural shortfall for the upcoming fiscal year. Other operating funds are also feeling the pinch of a faltering economic base.

Budget Approach

With the backdrop of the difficult financial environment, the City has been taking deliberate, progressively stronger steps to respond to the changing situation. Early into the fiscal year, departments began a process of "scrubbing" operating budgets, which included scaling back on discretionary services, limiting out-of-state travel, restricting food expenses, and eliminating contractual positions. Soon after the financial events of September 2008, City staff stepped up their reduction efforts. By freezing many vacant positions and shifting work duties, we've been able to manage effectively without undermining service delivery.

For the upcoming fiscal year, departments were asked to apply a more strategic approach when evaluating their services. The result was a "retooling" effort, which emphasized placing resources toward our most essential functions. To ensure good decision-making, every workgroup sought to distinguish their core and non-core services. Moreover, the City ramped up their performance management philosophy, ensuring that funding decisions were based on relevant and measurable outcomes.

Throughout this last year, employees have been challenged to find creative budget solutions. This included a series of brainstorming sessions with the larger management team. The sessions addressed a number of process improvements, and explored new cost-saving and revenue opportunities as well.

One effective inter-departmental work team was the Fleet Solutions Group, which explored numerous aspects of our current vehicle fleet. Ultimately, their actions have resulted in the expected reduction of 80 vehicles, and a net \$600,000 in ongoing savings to the City. Our Sustainability Team proved up to the task as well, identifying numerous measures which could limit unnecessary use of energy resources.

All told, the creative efforts of these multi-disciplinary teams have resulted in nearly \$2.5 million in ongoing savings. This figure reflects the hard work and commitment put forth by Peoria staff over the last year.

Workforce Management Strategies

Yet even with these cost saving measures, the City will be forced to address the budget with workforce changes. Overall, employee-related expenses account for roughly 70% of the operating budget, with a considerable portion of this cost historically exceeding the rate of inflation. Thus, the only realistic fiscal strategy is to lessen our overall personnel costs.

In January of this year, the management staff were not given their scheduled salary pay increase. In addition, the recommended budget would enact a pay freeze for all employees starting July 1st, pending Council approval of the proposed budget. These measures alone will account for \$4.3 million in ongoing savings to the General Fund.

Overall, the FY 2010 budget proposes 62 fewer positions than the year before (about 5% of our workforce). Included in this number are 25 individuals who have signed up for the City's Retirement Incentive Program. The ongoing benefit of this program will ultimately result in \$1.9 million savings (1/2 of this is attributable to the General Fund).

These reductions come from across all levels of the organization. The majority of these positions have been vacant over the last few months. For individuals in the filled slots, it is our hope that many can be placed elsewhere in the organization.

Nonetheless, we will make sure that any individuals subject to this reduction in force will be treated with the utmost dignity and respect, and will be offered thoughtful transition and career training benefits.

Use of Fund Reserves

The Council-adopted *Principles of Sound Financial Management* have established strong policies on reserve levels for our major operating funds. It is important to remember that such reserves are established to address immediate and dramatic fiscal difficulties. A “Rainy Day” fund can be effective at providing the City a few months’ relief, but is ill-equipped to address the structural shortfall seen in the current budget. With this in mind, the budget includes contingency appropriation for emergency events, but does not anticipate use of reserves to address recurring expenses.

Taxes, Rates and User Fees

In light of current economic realities, the budget attempts to minimize impacts on Peoria citizens. The FY 2010 recommended budget assumes no tax increases for the upcoming year. Likewise, no rate increases have been projected for City water and wastewater services. No rate adjustments are expected for residential and commercial solid waste customers as well.

Organizational Change

In times like these, it is important that the City establishes a solid organizational foundation; one that finds ways to deliver core services in the most efficient manner. It is my hope that we will adapt ourselves to better respond to the changing needs of our community.

Over the last months, the executive leadership has been examining ways to modify our department structure. The resulting organizational restructure attempts to integrate similar functions, creating real opportunities for improved efficiency. Moreover, the organization is configured to better respond to the Council’s key policy goals.

Most notable among this new organizational structure is the consolidation of key activities. For example, all engineering functions will be merged into one department. Also, the operations and administration for the Public Works and Utilities departments will be combined. Previously, long-term land use and transportation

planning were housed in different areas. The new structure will bring these functions together, while placing an increased emphasis on sustainability efforts. In an effort to streamline key development projects, the economic development function will be more closely aligned with the permitting function. A number of key public service departments, such as Police and Fire services, will remain unchanged.

Also over the next few months, City staff will continue with their efforts to build an Organizational Strategic Plan. This plan is an important vehicle to help the organization focus on strategic priorities. In the next few months, we hope to locate shared organizational values, align our overall mission, and offer a collective vision of our organization over the next five years.

Budget Priorities

This year's budget is intent on providing the essential public safety services to Peoria citizens. It should be noted that there is no proposed change to the number of sworn police officer or firefighter positions. Very minimal changes are slated for the support functions in these areas as well.

As discussed earlier, the proposed budget reflects our response to the changing social environment. Funding for a comprehensive neighborhood enhancement effort will come into full effect. This includes an expansion of the Police Department's "B-4" program, the successful community policing pilot project undertaken over the last year. The budget also includes a ramped-up "Community Works" program, which targets smaller capital improvements in various neighborhoods throughout the City. Funding is also continuing to maintain the highly successful neighborhood revitalization grant and traffic management programs. One-time funding for lot cleanup and foreclosure assistance has also been identified in the spending plan.

Another key initiative is to continue city support of youth-related activities and programs. Providing useful outlets for youths and teens can notably contribute to the community's quality of life. As a result, the budget as proposed will attempt to sustain comparable service levels for aquatics, after-school and summer youth programs. And in an effort to provide some monetary relief, the City does not intend to pursue fee increases to youth recreational programs in the upcoming year.

As discussed recently, the submitted budget will contribute toward the promotion of new initiatives on green building and sustainability. This includes funding for staff

training, a sustainability speaker series and various public events. As the City prepares for its update to the General Plan, such initiatives will help ensure that policies and practices will be in place to realize a sustainable future.

Capital Improvement Program

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next ten years, and identifies financing sources for capital projects over the entire period.

A number of key revenue sources have been affected by the recent economic downturn. Most notably is the City's secondary property tax levy, which is used to retire debt for general government capital projects. Early indications are suggesting that nearly a 40% drop in the citywide assessed valuation will occur over the next few years. Likewise, development impact fee revenue is expected to decrease markedly through FY 2012. While some federal stimulus funding may offset a portion of this, the loss in revenue capacity has required the City to reassess capital priorities.

With the resulting loss in growth-related revenues, and the overall slowdown in residential and commercial development, the capital plan is concentrating more resources toward preserving and maintaining our existing infrastructure. Important street and bridge maintenance programs are included in the spending program. Key sewer line repairs and line assessment programs are included as well.

One of the key Council goals is to position the City for long-term, strategic economic development opportunities. Within the ten-year capital program is funding to provide for key infrastructure improvements along the proposed Loop 303. This includes the Lake Pleasant widening project, various utility line improvements in the area, and support for freeway interchanges along the 303. Funding has been reserved to assist with improvements at the Peoria Sports Complex, along with a placemark to assist with recommendations from the Sports Area Urban Design Plan. Funding is also recognized for the Oldtown area, including for streetscape enhancements on 84th Avenue, a significant remodel of the Peoria Community Center, and an umbrella of projects related to the proposed southern Community Park. New to the capital plan is funding for the study, design and development of an alternative truck route solution in the northwest area of the city.

Conclusion

In these times of heightened uncertainty, we must be thoughtful of all those that are impacted. Families, businesses and workers are all facing difficult challenges and choices over the next few months. But this can also become an ideal time to look forward. By working together, becoming more strategic in our approach, and more coordinated in our structure, I believe the City can emerge from this trying economic period.

I would like to take a moment to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I would like to thank the Budget Department staff, our Deputy City Managers, Department Directors, the Human Resources Department staff, and all of the employees of the city who have contributed by creativity and sacrifice to make the FY 2010 budget a reality.

Sincerely,



Carl Swenson, City Manager





BUDGET SUMMARY

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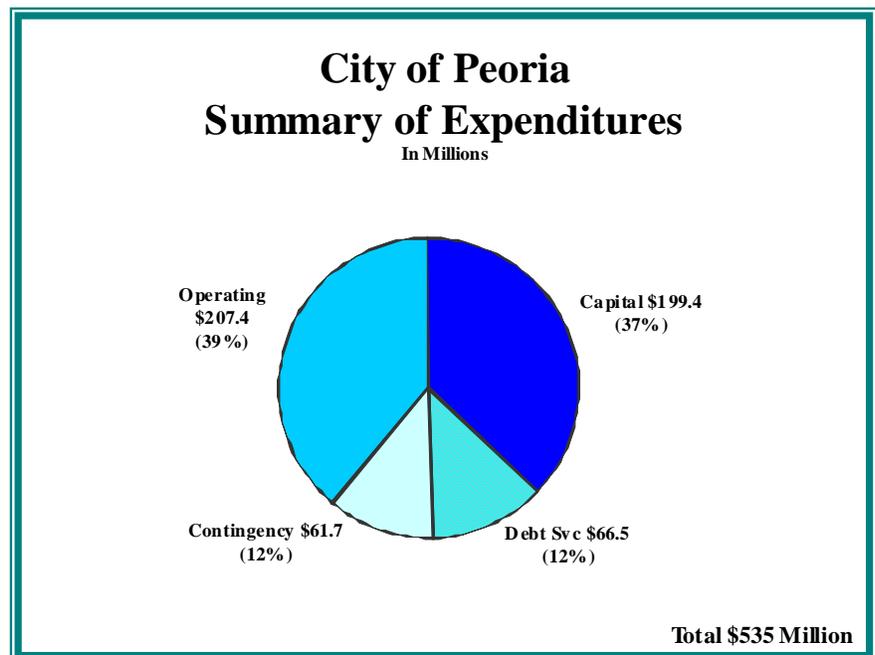
Budget Summary

The City of Peoria's FY 2010 annual budget appropriation totals \$535 million. The Operating Budget totals an estimated \$207.4 million a decrease of 11.3% from the prior year. A summary of uses is provided below.

Total Budgeted Uses In Millions					
<u>Description</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>%Change Previous Year</u>
Operations	\$202.0	\$229.3	\$233.9	\$207.4	-11.31%
Capital	353.3	356.6	340.5	199.4	-41.43%
Debt Service	59.2	54.6	52.8	66.5	25.90%
Contingencies	39.5	49.4	52.8	61.7	16.75%
Total Expenditures	\$654.0	\$690.0	\$680.0	\$680.0	-21.32%
Transfers Out	17.5	24.9	17.7	32.5	83.6%

Expenditures

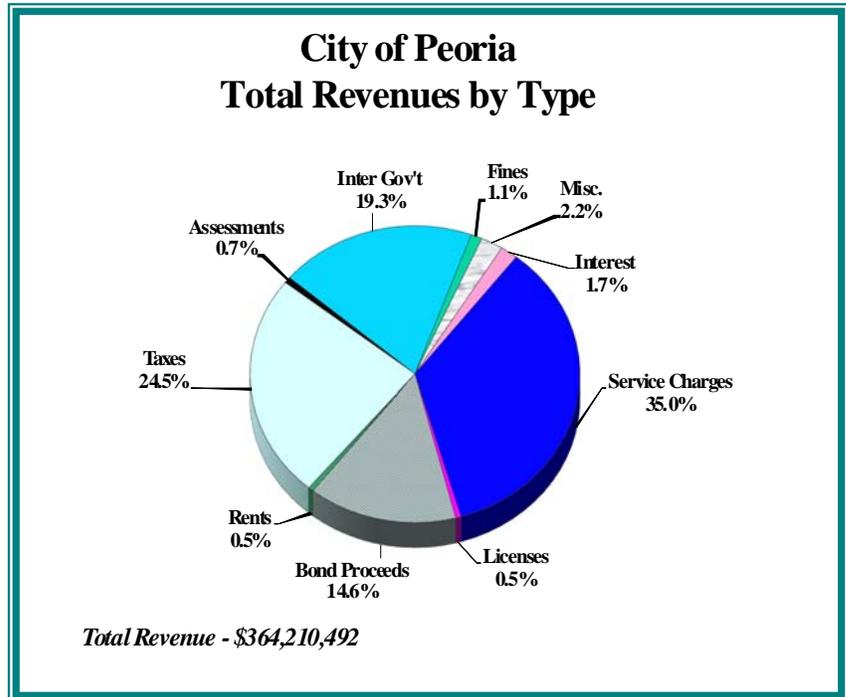
The budget is comprised of four major segments. The operating budget totals \$207.4 million (39% of the total); with debt service at \$66.5 million (12% of total). Approximately \$61.7 million (12%) is also set aside for contingency accounts. The City's capital improvements for the fiscal year total \$199.4 million. This represents nearly 37% of total FY 2010 budget.



Revenues

The FY 2010 estimated revenues total \$364 million, which represents a 23% decrease from FY 2009 budgeted revenues. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees. The decrease in estimated revenues is largely the result of the economic downturn, notably in the development related and sales tax revenues and lower interest rates on investments.

In FY 2010, the City anticipates revenue from charges for services at \$127 million (35% of total), bond proceeds at \$53 million (15% of total), and taxes at \$89 million (24% of total). The remaining categories represent \$95 million (26% of total).



**Total Revenues by Type
In Millions**

<u>Description</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>%Change Previous Year</u>
Fines, Licenses, Permits & Rents	\$22.4	\$8.9	\$6.6	\$7.8	17.1%
Bond Proceeds	166.8	159.8	124.2	53.1	-57.2%
Charges for Services	143.7	147.8	138.0	127.3	-7.7%
Intergovernmental Revenue	65.4	72.4	76.9	70.3	-8.6%
Taxes	82.9	102.9	101.3	89.1	-12.1%
Miscellaneous Revenue	14.2	18.8	21.6	10.4	-52.0%
Interest Income	10.2	13.4	8.8	6.2	-30.0%
Total Revenues	\$505.6	\$524.0	\$477.4	\$364.2	-23.7%

Financial Reserves

The City of Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at **\$202.1 million**, including contingency appropriation. These balances largely encompass expected reserve requirements for the various funds.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The City plans on maintaining strong financial reserves. Such a position gives the City flexibility to provide the current level of services being offered to the citizens.

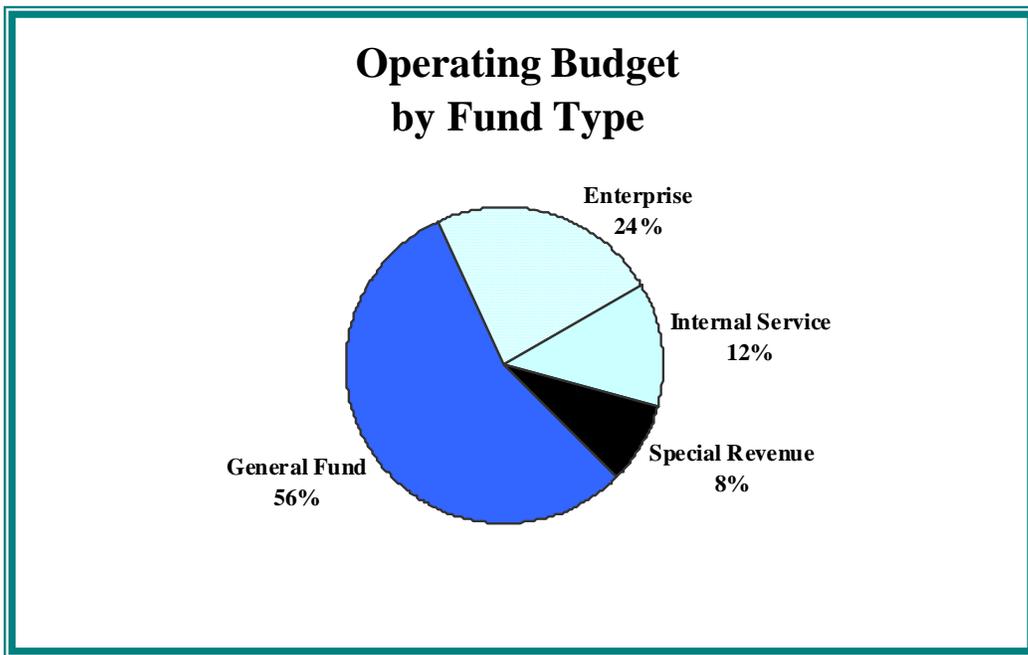
The chart below outlines the financial plan for FY 2010. The total sources are estimated at \$769.6 million and total uses are estimated at \$567.5 million, which includes a contingency/reserve of \$61.7 million. While balances in several funds appear to be declining, this is largely due to planned drawdowns of available balance to support capital projects and one-time budget needs. At this point, the City is positioned to sustain fund balances at or near stated reserve requirements.

Financial Plan Summary In Millions				
<u>Fund Categories</u>	<u>Estimated Balance 7/1/09</u>	<u>Total Sources</u>	<u>Total Uses</u>	<u>Estimated Balance 06/30/10</u>
General	\$67.9	\$198.5	\$177.7	\$20.8
Special Revenue	62.7	114.8	74.9	39.8
Enterprise	77.5	175.8	120.9	55.0
Internal Service	29.6	57.3	37.0	20.3
Trust, Agency, & Reserve	0.2	0.2	0.0	0.2
Capital Project	90.6	143.5	113.1	30.4
Debt Service	44.4	79.5	43.9	35.6
Total Budget	\$372.9	\$769.6	\$567.5	\$202.1

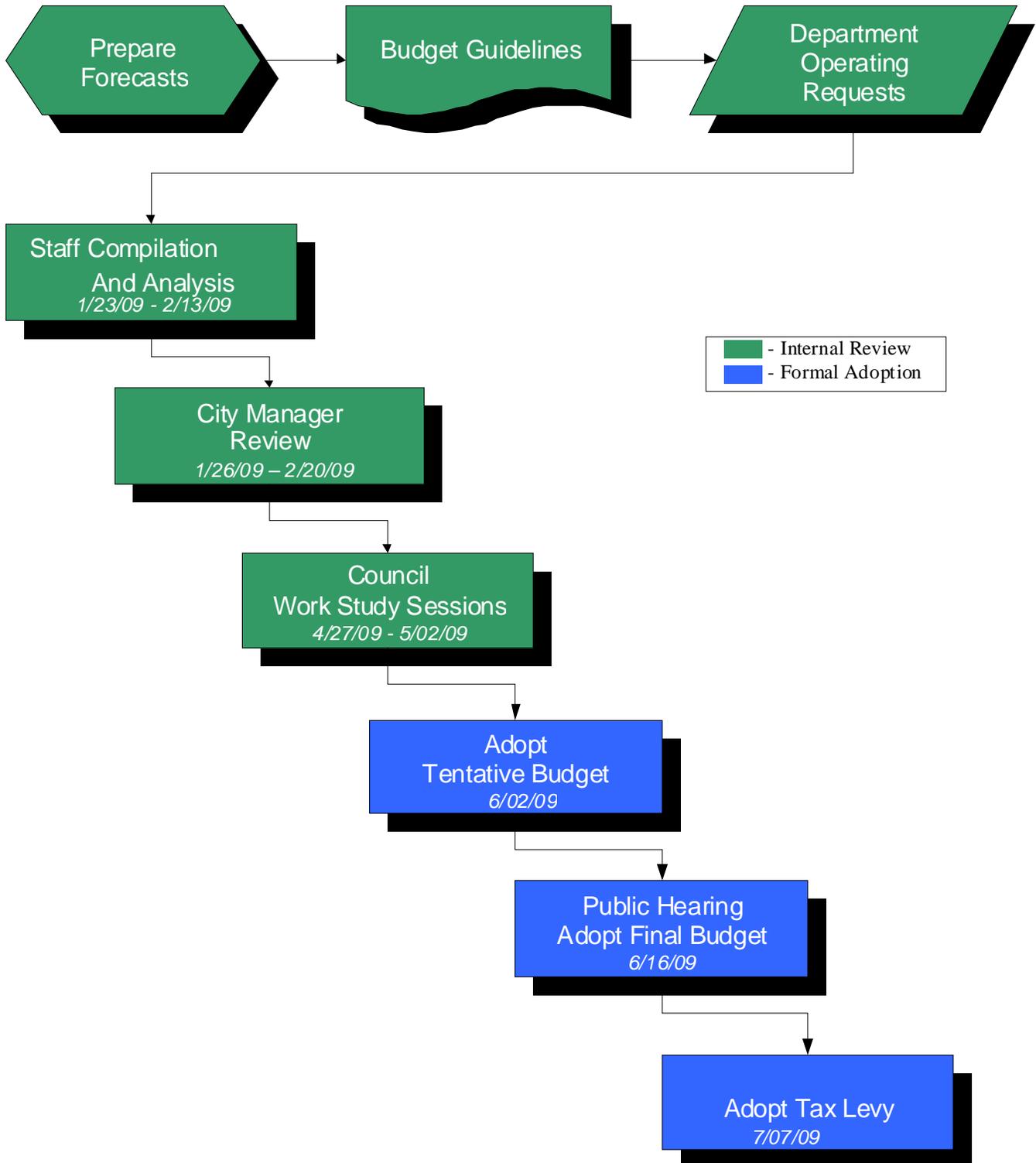
Operating Budget

The FY 2010 operating budget of \$207.4 million is a decrease of \$26.4 million, a 11.31% drop from last year's \$233.9 million operating budget amount. Based on the City's projected revenue estimates, the FY 2010 operating budget can be balanced without any increase to City taxes or utility rates.

The General Fund makes up **56%** of the total operating budget and is the largest component of the City's organization. Other fund categories include: Enterprise Funds (**24%**), Internal Service (**12%**), and Special Revenue (**8%**).



Budget Process



Budget Approach

Overview

Earlier this year, the City Council developed their 24-month policy goals at their annual workshop. These goals will effectively serve as a guide to the organization as we look ahead. Included were six broad policy statements:

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- Economic Development
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With the backdrop of the difficult financial environment, the City has been taking deliberately stronger steps to respond to the changing situation. Early into the fiscal year, departments began a process of “scrubbing” operating budgets, which included scaling back on discretionary services, limiting out-of-state travel, restricting food expenses, and eliminating contractual positions. Soon after the financial events of September 2008, City staff stepped up their reduction efforts. By freezing many vacant positions, and shifting work duties, the City was able to adjust to the new financial environment without affecting key services.

For the upcoming fiscal year, departments were asked to apply a more strategic approach when evaluating their services. The result was a “retooling” effort, which emphasized placing resources toward our most essential functions. To ensure good decision-making, every workgroup sought to distinguish their core and non-core services. Moreover, the City ramped up their performance management philosophy, ensuring that funding decisions were based on relevant and measurable outcomes.

Throughout this last year, employees have been challenged to find creative budget solutions. This included a series of brainstorming sessions with the larger management team. The sessions addressed a number of process improvements, and explored new cost saving and revenue opportunities as well.



Budget Adoption

After the initial study sessions, the proposed budget is presented to Council for tentative adoption on June 2, 2009. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget is then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council will adopt a final budget and tax levy consistent with the City Charter and State law. As depicted in the following calendar, the FY 2010 final budget would be adopted on June 16, 2009 and the property tax on July 7, 2009.

FY 2010 BUDGET CALENDAR

	Date
City Council Annual Workshop-Goals and Priorities Established	09/06/08
Mid-Year Financial Review and Long Range Forecast to City Council	11/18/08
City Manager Budget Kick-off and Training with Departments Begins	11/24/08
Base Budget Estimates, Additions and Reductions due to Budget Office	1/23/09
Budget Department Staff Review of all Budget Submittals	1/23/09-2/13/09
Department Review Sessions with City Management	1/26/09-2/20/09
City Manager's Recommended Budget	4/18/09
Council Budget Study Sessions	4/27/09-5/02/09
Adopt Tentative Budget	6/02/09
Hold Public Hearing on Budget & Property Tax Levy	6/16/09
Adopt Final Budget	6/16/09
Adopt Property Tax Levy	7/07/09

State Law

All funds within the City have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the City. Once this amount is set, the City cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the State constitution and the Arizona Revised

Statutes. Should the State-imposed limit not allow for sufficient funds to meet the City's needs, the budget law provides four options to potentially solve this problem:

- A local home rule (alternative expenditure limitation)
- A permanent base adjustment
- One-time Override
- A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001 and most recently in 2003. In the March 2003 General Election, voters approved the Permanent Base Adjustment, which allowed the City to continue appropriating funds beyond the state limit until a new base adjustment is necessary. The approved increase of \$15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This Permanent Adjustment increased the original 1979-80 base from \$3,247,857 to a new base of \$18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these amounts depending on the available revenues. Finance staff estimates that such an adjustment would allow the city to maintain sufficient spending appropriation for approximately 10 years. The approval of a permanent adjustment eliminated the need for voter approval every four years.

The maximum legal expenditure limit is \$723,170,421 in Fiscal Year 2010. This compares to the total appropriation of \$535,000,000 in the final budget adopted by Council. The City also estimates that \$241 million would be qualified for exclusions from the expenditure limitation. The budget includes funding for current expenditures and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Budget Office and individual departments. The City may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current City policy requires Council approval for transfer of expenditure authority between funds, all transfers of expenditure authority over \$50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The City Manager may authorize transfers within a fund up to \$50,000.

Budget Basis

The City maintains its financial records in accordance with Generally Accepted Accounting Principals (GAAP) for governmental entities. The City implemented Governmental Accounting Standards Board Statement #34, Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments (GASB #34) beginning with the fiscal year ended June 30, 2001. Under the new reporting model, the basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). The governmental fund statements are prepared on a modified accrual basis of accounting, while the proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are “measurable and available”. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For Enterprise fund types, financial records are maintained on an accrual basis of accounting, in the same manner as private enterprise. For budgetary purposes, the City does not recognize non-cash accounting entries, such as depreciation expense, in the Enterprise Funds.

Governmental fund types include the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds and Trust and Agency Funds. The Enterprise Funds consists of the Water, Wastewater and Sanitation Funds as well as the Sports Complex Fund.

The City has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances which have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP accounting but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the City has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City actively undertakes performance management practices, basing decisions upon key performance measures. These measures are identified in City’s goals and objectives and tracked throughout the year. This data is used in multi-year performance trend analysis which influences the allocation of scarce resources in the budget process.

In January, 2006, the City of Peoria joined with 13 other jurisdictions across our state to form the Arizona Consortium of the ICMA Center for Performance Measurement. With our Deputy City Manager as Chair, our staff has assumed a leadership role in the Arizona Consortium. In the course of forming and developing the Arizona Consortium, a great deal of valuable information has been shared among the participating jurisdictions, refining our performance measurement program and overall operations.



PROGRAM SUMMARY

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Mayor and Council

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$662,011	\$676,876	\$733,630	\$736,171	\$741,048	1.01%
Contractual Services	\$203,618	\$414,830	\$471,795	\$472,446	\$439,515	-6.84%
Commodities	\$38,335	\$19,688	\$19,875	\$19,797	\$8,825	-55.60%
Total :	\$903,964	\$1,111,394	\$1,225,300	\$1,228,414	\$1,189,388	-2.93%

Expenditures by Division

Mayor & City Council	\$899,091	\$1,110,225	\$1,223,500	\$1,226,041	\$1,189,388	-2.79%
Citizen Donations-Mayoral	\$4,873	\$1,169	\$1,800	\$2,373	\$0	-100.00%
Total :	\$903,964	\$1,111,394	\$1,225,300	\$1,228,414	\$1,189,388	-2.93%

Staffing by Division

Mayor & City Council	6.00	6.00	6.00	6.00	6.00	0.00%
Total :	6.00	6.00	6.00	6.00	6.00	0.00%

City Manager

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$1,392,874	\$1,607,097	\$1,606,726	\$1,581,681	\$1,453,108	-9.56%
Contractual Services	\$86,001	\$362,825	\$391,187	\$400,826	\$346,241	-11.49%
Commodities	\$17,427	\$24,057	\$31,800	\$17,090	\$16,030	-49.59%
Total :	\$1,496,302	\$1,993,979	\$2,029,713	\$1,999,597	\$1,815,379	-10.56%

Expenditures by Division

City Manager's Office	\$1,161,331	\$1,582,011	\$1,585,332	\$1,558,759	\$1,374,243	-13.32%
Intergovernmental Affairs	\$334,971	\$411,968	\$444,381	\$440,838	\$441,136	-0.73%
Total :	\$1,496,302	\$1,993,979	\$2,029,713	\$1,999,597	\$1,815,379	-10.56%

Staffing by Division

City Manager's Office	7.00	8.00	8.00	8.00	8.00	0.00%
Intergovernmental Affairs	3.00	3.00	3.00	3.00	3.00	0.00%
Total :	10.00	11.00	11.00	11.00	11.00	0.00%

City Attorney

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,138,727	\$2,357,038	\$2,576,003	\$2,557,471	\$2,466,509	-4.25%
Contractual Services	\$1,961,555	\$2,734,023	\$3,266,670	\$3,223,279	\$3,048,207	-6.69%
Commodities	\$138,193	\$133,650	\$121,860	\$84,313	\$102,557	-15.84%
Capital Outlay	\$19,102	\$18,063	\$0	\$0	\$0	NA
Total :	\$4,257,577	\$5,242,774	\$5,964,533	\$5,865,063	\$5,617,273	-5.82%

Expenditures by Division						
Civil	\$1,592,326	\$1,970,838	\$2,052,806	\$2,042,396	\$2,064,468	0.57%
Victims' Assistance Prg	\$91,165	\$202,977	\$216,768	\$215,978	\$208,428	-3.85%
Criminal	\$545,886	\$710,789	\$802,158	\$792,369	\$730,604	-8.92%
Insurance Prem/Deduct	\$1,617,539	\$2,041,409	\$2,551,539	\$2,525,239	\$2,375,012	-6.92%
Risk Management	\$364,560	\$262,531	\$248,637	\$217,985	\$186,954	-24.81%
Victims' Rights Imp Grant	\$1,273	\$765	\$1,425	\$2,000	\$1,425	0.00%
Victims Of Crime Act Grant	\$0	\$21,080	\$41,200	\$41,200	\$0	-100.00%
St Anti-Racketeering-Cao	\$44,828	\$32,385	\$50,000	\$27,896	\$50,382	0.76%
Total :	\$4,257,577	\$5,242,774	\$5,964,533	\$5,865,063	\$5,617,273	-5.82%

Staffing by Division						
Civil	13.50	15.00	15.00	15.00	15.00	0.00%
Victims' Assistance Prg	1.80	2.00	2.00	2.00	2.00	0.00%
Criminal	6.00	7.00	7.00	7.00	7.00	0.00%
Risk Management	2.50	2.00	2.00	2.00	2.00	0.00%
Total :	23.80	26.00	26.00	26.00	26.00	0.00%

City Attorney Civil Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The civil division serves as the general counsel for the City.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Assure that city operations comply with all federal, state and local laws.			
Provide legal services in conceptual legal areas			
Respond to requests for service for legal analysis, advice and answers related to legal issues within 2 weeks of receipt	91%	87%	89%
Work with clients to review, research legal alternatives and prepare specific plans and develop approaches to resolve or prevent legal problems	89%	88%	91%
Provide general supervision to civil (civil, claim management, and insurance) and criminal (prosecution, deferred prosecution, victim assistance) divisions of the city attorney's office			
Evaluate and modify legal policies of department and review effectiveness of each legal unit through annual reviews	85%	88%	88%
Act as General Counsel for the Mayor and City Council, City Manager and Department Directors			
Provide legal representation for legal advice and answers on legal issues			
Responses to service requests are clear, supported by law, and answer the question(s) asked	94%	95%	95%
Provide legal services regarding ordinances, resolutions and other council actions			
Respond to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	91%	86%	87%
Defend and prosecute lawsuits involving the city			
Lawsuits handled in-house.	50	95	100

City Attorney Victims' Assistance Prg Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Victims' Assistance Program provides services to victims of crimes that are prosecuted by the City Attorney's Criminal Division. The program provides statutorily required notification to victims about their legal rights and keeps victims updated about criminal case progress. Victims are offered support and advocacy during the stage of case prosecution and are given information about and referrals to other community agencies.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

To preserve and protect victims' rights during the prosecution of criminal cases.

Carry out all prosecutorial statutory mandates to allow victims to fully participate in the criminal justice system.

Number of victim cases	1,147	1,200	1,200
Number of victims served	1,319	1,300	1,300

Increase quantity and quality of information and support provided to crime victims.

To eventually reduce the number of domestic violence victims.

Provide enhanced one-on-one service to victims of domestic violence, in order to better evaluate the risk of their situation and to fully explain ways to break the cycle of violence.

Number of domestic violence cases	345	400	500
Non-Domestic violence	733	800	1,000

Increase community awareness of domestic violence and services available to victims.

Services provided to Victims	5,590	5,500	5,500
Meetings with Witness/Victims	918	500	500
Community Awareness Presentations	7	5	4

Monitor offender based programs for effectiveness.

Victim Surveys Returned	98	60	60
Victim Impact Statements Received	241	200	200

City Attorney Criminal Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This division also oversees the Deferred Prosecution Program and the Asset Forfeiture Grant.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Dispose of all criminal cases in such a manner that justice may be served.

Zealously represent the interest of the State in all criminal matters.

Bench Trials

63

45

50

Jury Trials

4

5

8

Critically review and analyze all criminal cases to determine whether there is a reasonable likelihood of successful prosecution.

Criminal Cases Resulting in Conviction

87%

90%

90%

Criminal Cases Resulting in Plea Agreements

2,338

2,800

2,900

Probation Revocations

50

60

70

Defendants enrolled in deferred prosecution

33

200

200

Successful completion of deferred prosecution

80%

90%

90%

Prepare and file motions and other pleadings.

Review all documents requesting charges from the General Investigations Bureau and Code Enforcement and make appropriate and timely charging decisions.

Make Charging Decisions within 2 weeks after report is submitted

30%

50%

50%

Long Form Submittals

901

900

900

Provide discovery and other necessary documents and information to Defendants and/or Defense Attorneys.

Attend legal education and training.

Provide education to the attorneys, attorney's staff and police department of new legislation and case law that may affect the prosecution of the cases in Municipal Court.

Update Memorandums

32

36

36

Render legal advice, assist in providing legal opinions and explain legal precedents and procedures to the Police Department

Answers to Legal Questions

790

900

900

City Attorney Insurance Prem/Deduct Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This Program accounts for the payment of the City's insurance premiums and deductibles under the City's self-insurance program. The City is currently self-insured up to \$500,000 per claim and an aggregate of \$3,000,000 per year. This program is funded through internal service charges to all operating divisions of the City. It is the mission of this program to 1) preserve the City's assets and public service capabilities from loss, destruction, or depletion; 2) protect the City against the financial consequences of accidental losses that are catastrophic in nature, and reassess fluctuations in exposure to loss and available financial resources, including insurance.

Goals, Objectives, and Measures

FY 2008 **FY 2009** **FY 2010**
Actual **Estimate** **Projected**

Continue to work with the City's insurance broker and carriers to maintain the best cost/benefit ratio for the City's insurance program.

■ Provide for self-insurance and excess liability coverage to City programs, facilities, vehicles and personnel.			
■ Insurance Premiums	\$1,362,297	\$1,269,911	\$1,300,000
■ Maintain adequate self-insurance levels to provide for solvency and growth of the insurance reserve fund.			
■ Self-insurance level per claim	\$500,000	\$500,000	\$1,000,000
■ Self-insurance level adequate	100%	100%	100%
■ Excess insurance adequate	100%	100%	100%
■ Demonstrate growth of the insurance reserve fund to provide for the increasing self-insurance requirements of the City.			
■ Self-insurance level per year	\$40,000,000	\$40,000,000	\$40,000,000
Monitor all insurance deductibles and self-insurance claims to assure the lowest cost to the City.			
■ Review and approve timely payment for legal services related in defense of tort claims and lawsuits against the City.			
■ Legal services paid		\$100,000	\$100,000
■ Timely payment of expenses	100%	100%	100%
■ Review and approve timely payment of witness fees, jury fees, and other expenses in those claim lawsuits resulting in trials.			
■ Litigation expenses paid	\$64,283	\$151,500	\$151,500
■ Timely payment of services	100%	100%	100%
■ Provide information and data for actuarial review and calculation of reserves.			
■ Review and recommend necessary changes to reserve fund	100%	100%	100%

City Attorney Risk Management Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This program manages and disposes of claims for damages involving the City. Claims may arise when City property is damaged or when the City causes damages to another party. It is the mission of this program to 1) adjust claims efficiently and fairly; 2) coordinate the use of legal counsel in defending claims that result in litigation, and; 3) work with other City departments to manage and prevent the risk of losses to the City. Although this program is part of the City Attorney's Office, for accounting purposes, it is a division of the Insurance Reserve Fund which is an operating division of the City.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Adjust and dispose of claims.			
Investigate, analyze, and respond to all external claims within 60 days.			
Non-City Claims	\$113,203	\$120,000	\$120,000
Respond to external claims in 60 days	100%	100%	100%
Process all internal claims expeditiously.			
Expeditious internal claim processing	100%	100%	100%
Seek resolution of claims that is fair, reasonable, and protects the City's interest.			
Increase the percentage of subrogation revenues collected from third parties responsible for damages to City property.			
City Property Claims	\$342,477	\$350,000	\$350,000
Participate in the City's loss prevention program.			
Provide quarterly loss history reports to Department/Divisions reflecting status and comprehensive financial analysis of all city-involved claims and losses.			
Loss History report 15 working days following quarter end	92%	97%	100%
Work with departments incurring high frequency of losses to assist with loss reduction through education on loss control measures respective of their areas.			
Paid losses over \$5,000	20	20	20
Total lawsuits on annual basis	4	6	6
Coordinate use of legal counsel.			
Ensure that an attorney is assigned to defend the City within three days of receipt of a lawsuit against the City.			
Defense attorney assigned within three days	95%	99%	100%
Recommend to City Attorney when an attorney should be assigned to represent the City in responding to a claim that has the potential to result in significant exposure to the City.			
Recommendation on significant claims	100%	100%	100%
Work closely with in-house attorney responsible for general litigation matters.			

City Attorney
Victims' Rights Imp Grant Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Victims' Rights Impound Grant provides financial support for the City Attorney's Victim Assistance Program and the Peoria Police Department. Its only function is to offset the printing and mailing costs for the statutorily required notification letters that must be sent to crime victims.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

To continue providing statutorily required notification to crime victims.

Continue sending out written notification letters to victims.

 Number of letters to victims from from Victim Assistance	3,054	3,500	3,500
 Number of victims served	1,319	1,300	1,300

City Attorney Victims Of Crime Act Grant Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The VOCA Grant provides financial support for the City Attorney's Victim Assistance Program. Its primary requirement is that the majority of the funding it provides must be used to do direct service work with victims (this includes statutory required victim notification). With a grant match from the City of Peoria it provides monies for the Victim Assistance Coordinator's salary, printing costs, office supplies, publications, telephone expenses, and trainings.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

■ To preserve and protect victims' rights during the prosecution of criminal cases.

■ Carry out all prosecutorial statutory mandates to allow victims to fully participate in the criminal justice system.

- Number of victims served
- Services provided to victims
- Victim Surveys Returned
- Victim Impact Statements Received

■ Increase quantity and quality of information and support provided to crime victims.

- Number of letters to victims
- Number of phone calls to victims
- Community Awareness Presentations

City Clerk

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$602,309	\$654,820	\$764,924	\$765,655	\$717,146	-6.25%
Contractual Services	\$168,975	\$369,156	\$531,047	\$455,355	\$423,457	-20.26%
Commodities	\$43,766	\$25,800	\$34,768	\$32,149	\$7,500	-78.43%
Capital Outlay	\$0	\$8,404	\$0	\$0	\$0	NA
Total :	\$815,050	\$1,058,180	\$1,330,739	\$1,253,159	\$1,148,103	-13.72%

Expenditures by Division

City Clerk	\$548,376	\$715,431	\$821,599	\$786,837	\$842,976	2.60%
Records & Information Mgt	\$191,627	\$286,349	\$308,971	\$298,494	\$239,987	-22.33%
Elections	\$75,047	\$56,400	\$200,169	\$167,828	\$65,140	-67.46%
Total :	\$815,050	\$1,058,180	\$1,330,739	\$1,253,159	\$1,148,103	-13.72%

Staffing by Division

City Clerk	5.00	5.00	5.00	5.00	6.00	20.00%
Records & Information Mgt	3.00	3.00	3.00	3.00	2.00	-33.33%
Elections	0.00	1.00	1.00	1.00	1.00	0.00%
Total :	8.00	9.00	9.00	9.00	9.00	0.00%

City Clerk City Clerk Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

Provides Staff support for all meetings of Council; takes notes, tapes records, and prepares minutes of Council official meetings; publishes and/or records all documents in support of Council action, and ensures compliance with all applicable statutes, policies, or guidelines as pertains to responsibilities.

Goals, Objectives, and Measures

<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
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■ Connect City Council, City departments and the community and serving as the citizens' link to local government by administering City Council meetings, providing administrative support services for Boards and Commissions and ensuring compliance with Arizona Open Meeting Laws.

■ Ensure all City Council agendas, packets, results and minutes are compiled and distributed timely and in compliance with Arizona Open Meeting Laws, City Charter and City Code. This category includes Regular, Study Session, Special, Workshop, Executive and Budget Sessions of the Peoria City Council.

■ % of City Council meeting agendas posted 24 hours in advance of the meeting		100%	100%
■ % of agenda items received late, incomplete or containing errors requiring additional processing		25%	20%
■ % of City Council meeting minutes prepared in time for approval at the next regularly scheduled City Council meeting, excluding Executive meeting minutes	9%	25%	25%
■ % of City Council meeting minutes electronically posted within 2 business days of final approval		100%	100%
■ % of City Council meeting results electronically posted within 3 business days of the meeting		100%	100%

■ Ensure Passport Services are provided to customers in compliance with Federal Law.

■ # of passport applications processed	3,699	1,600	N/A
■ % of passport applicants requesting photo services	63%	60%	N/A
■ % of returned customer satisfaction surveys with an average rating of 4 or above		100%	N/A
■ % of passport book/passport card customers who are residents of Peoria		50%	N/A

■ Manage and administer City Boards and Commissions effectively and in compliance with Arizona Open Meeting Laws, City Charter and City Code. This category includes the 21 Boards and Commissions, City Council Subcommittees and miscellaneous Ad Hoc Committees.

■ # of Board and Commission meeting notices and agendas processed and posted 24 hours in advance of the meeting	377	115	120
■ % of Board and Commission meeting notices and agendas posted 24 hours in advance of the meeting		98%	100%
■ % of Board and Commission minutes electronically posted within 2 business days after final approval		100%	100%
■ % of Board and Commission results electronically posted within 3 business days after the meeting		95%	100%
■ % of Board and Commission members attending biannual training v. number invited		20%	50%
■ % of City Staff members attending biannual training v. number invited		15%	50%

■ City contracts in compliance with City policies and in a timely manner.

■ # of contracts processed (ACON & LCON)	1,325	1,140	1,200
■ % of contracts processed within 5 days	52%	30%	30%

City Clerk

Records & Information Mgt Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The City's Records and Information Management Program provides direction to departments in the organization, maintenance, storage and disposal of records created or received during the course of business. The division is also responsible for providing efficient information retrieval services for internal and external customers of information under the control of Records Management.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Provide professional Records and Information Management Services for internal and external customers.

Manage City records in compliance with City, State and Federal regulations.

# of documents indexed and/or scanned into LibertyNet (new)	4,500	4,500
% of conversion documents indexed and/or scanned into LibertyNet	5%	10%

Manage records retention schedules. Provide records management training.

% of department record retention schedules reviewed and submitted to Arizona State Library and Public Records (ASLAPR)	10%	25%
% of City Staff members attending quarterly records management training	1%	25%

Provide timely responses to records requests.

# of records requests received	1,205	650	700
% of records requests completed within 48 hours	83%	50%	50%
% of records requests received that required record(s) to be pulled from ARSC		25%	30%

City Clerk Elections Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

Administration and conduct of any Special or Regular Election, including preparation and distribution of Council candidate or political action committee financial reporting documents and other related filings.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

■ Administer municipal recall, initiative and referendum elections and redistricting process in compliance with City, State and Federal law including all aspects of campaign finance. (Generally, elections occur every other year and redistricting every 10 years).

■ Provide access to the election process for citizens and candidates so that they have equal access and may readily participate in elections and to provide voter assistance and education.

■ % of initiative, referendum or recall petitions filed and certified

0%

0%

■ % of candidate packets reviewed with recipient

100%

100%

■ % of initiative, referendum or recall packets reviewed with recipient

100%

100%

■ Provide political and campaign committees with information related to campaign finance laws and conduct auditing to ensure campaign finance reporting comply with state law.

■ % of campaign finance audits completed within 1 week of filing

67%

N/A

■ % of campaign finance reports requiring amended report to be filed and audited

14%

N/A

■ % of campaign finance reports posted on-line within 24 hours of filing

97%

N/A

■ Provide assistance to lobbyists in understanding and complying with lobbyist rules, regulations, and reporting requirements.

■ % of lobbyist registrations audited

25%

50%

■ % of lobbyist expenditure reports audited within 1 week

0%

0%

Community Services

Operating Budget Summary

Sort Description	FY 07 Actual	FY 08 Actual	FY 09 Budget	FY 09 Estimate	FY 10 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$12,070,413	\$13,425,761	\$15,051,276	\$14,897,266	\$13,505,008	-10.27%
Contractual Services	\$7,776,278	\$12,794,719	\$11,835,036	\$11,103,981	\$10,100,124	-14.66%
Commodities	\$2,223,345	\$2,272,600	\$2,461,512	\$2,226,206	\$1,892,667	-23.11%
Capital Outlay	\$347,273	\$308,749	\$310,336	\$338,851	\$314,500	1.34%
Total :	\$22,417,309	\$28,801,829	\$29,658,160	\$28,566,304	\$25,812,299	-12.97%

Expenditures by Division

Arts Administration	\$235,239	\$322,707	\$354,607	\$338,852	\$215,697	-39.17%
Arts Commission	\$156,875	\$190,886	\$226,564	\$141,227	\$91,969	-59.41%
Percent For The Arts	\$1,514	\$0	\$0	\$75,000	\$501,843	NA
Community Services Administration	\$581,073	\$796,994	\$846,076	\$783,483	\$694,068	-17.97%
Swimming Pools	\$880,593	\$1,006,533	\$1,062,472	\$1,029,607	\$961,589	-9.50%
Am/Pm Program	\$2,307,943	\$2,455,776	\$2,460,873	\$2,403,269	\$2,312,741	-6.02%
Little Learners Program	\$224,236	\$236,662	\$285,479	\$281,999	\$276,071	-3.30%
Summer Recreation Program	\$471,988	\$434,146	\$438,097	\$420,919	\$391,226	-10.70%
Summer Camp Program	\$943,968	\$972,536	\$1,019,017	\$1,013,422	\$917,317	-9.98%
Special Interest Classes	\$332,610	\$349,715	\$510,185	\$438,715	\$367,560	-27.96%
Sports Programs	\$638,738	\$788,521	\$838,816	\$807,801	\$798,930	-4.76%
Senior Program	\$215,819	\$220,866	\$227,419	\$223,540	\$193,180	-15.06%
Adaptive Recreation Program	\$164,943	\$194,653	\$214,727	\$210,095	\$181,556	-15.45%
Special Events Program	\$657,617	\$705,420	\$803,664	\$796,726	\$493,013	-38.65%
Teen Program	\$397,447	\$420,287	\$504,029	\$481,659	\$409,150	-18.82%
Community Center	\$213,823	\$493,170	\$628,856	\$531,829	\$394,507	-37.27%
Community Park	\$918,815	\$1,031,220	\$1,066,376	\$1,040,935	\$1,042,457	-2.24%
Rio Vista Rec Center	\$109,741	\$1,562,262	\$1,627,977	\$1,414,509	\$1,313,168	-19.34%
Main Library	\$1,844,271	\$3,182,746	\$3,088,688	\$3,061,464	\$2,772,456	-10.24%
Branch Library	\$679,793	\$702,628	\$1,824,329	\$1,745,975	\$1,602,989	-12.13%
Parks North	\$1,817,094	\$1,982,934	\$1,807,517	\$1,783,014	\$1,701,389	-5.87%
Parks South	\$2,332,540	\$2,489,647	\$1,851,427	\$1,814,556	\$1,614,183	-12.81%
Parks Administration	\$817,683	\$1,293,269	\$1,060,496	\$1,005,696	\$353,221	-66.69%
Contracted Landscape Maintenance	\$0	\$0	\$1,030,035	\$1,068,679	\$1,123,874	9.11%
Complex Operations/Maint	\$4,868,859	\$6,215,573	\$4,397,786	\$4,294,429	\$3,800,315	-13.59%
Spring Training	\$0	\$0	\$697,487	\$602,893	\$697,487	0.00%
Complex Debt Service	\$13	\$0	\$0	\$0	\$0	NA
Sports Complex Capital Reserve	\$178	\$27,954	\$0	\$0	\$0	NA
Sports Complex Improvement Reserve	\$14,462	\$193,619	\$0	\$0	\$0	NA
Complex Eq't Reserve	\$157	\$63,774	\$161,586	\$161,586	\$57,500	-64.42%
Adult Day Prg Grant	\$326,774	\$389,011	\$490,075	\$480,133	\$455,343	-7.09%
Heritage Fund Grant	\$121,010	\$0	\$0	\$0	\$0	NA
Rec Trails Grnt Cfda#20-205	(\$246)	\$0	\$0	\$0	\$0	NA
Library Svc & Technology Grant	\$73,103	\$7,006	\$50,000	\$30,712	\$0	-100.00%
Prop 302 Grant Program	\$63,212	\$62,565	\$65,000	\$65,000	\$65,000	0.00%
Citizen Donations-Cs	\$1,672	\$7,482	\$5,000	\$14,080	\$7,500	50.00%
Teen Council	\$3,752	\$1,878	\$4,500	\$4,500	\$4,500	0.00%
Youth Chess Tournament	\$0	\$0	\$9,500	\$0	\$0	-100.00%

City of Peoria, Arizona

Total :	\$22,417,309	\$28,802,440	\$29,658,660	\$28,566,304	\$25,811,799	-12.97%
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Staffing by Division

Arts Administration	2.00	2.00	2.00	2.00	1.00	-50.00%
Arts Commission	0.50	0.50	0.50	0.50	0.50	0.00%
Community Services Administration	6.00	7.00	7.00	6.50	6.50	-7.14%
Swimming Pools	2.00	2.50	2.50	2.50	2.63	5.20%
Am/Pm Program	11.75	11.75	11.75	11.75	9.75	-17.02%
Little Learners Program	3.00	3.00	3.00	3.00	3.00	0.00%
Summer Camp Program	3.00	4.00	4.00	4.00	4.00	0.00%
Special Interest Classes	1.52	1.52	1.52	1.52	1.52	0.00%
Sports Programs	4.00	4.00	4.00	4.00	4.00	0.00%
Senior Program	1.50	1.50	1.50	1.50	1.25	-16.67%
Adaptive Recreation Program	1.50	1.50	1.50	1.50	1.50	0.00%
Special Events Program	3.50	4.00	4.00	4.00	2.00	-50.00%
Teen Program	2.00	2.00	2.00	2.00	2.00	0.00%
Community Center	2.00	2.00	2.00	2.00	2.00	0.00%
Community Park	7.96	7.96	7.96	7.96	7.00	-12.06%
Rio Vista Rec Center	7.25	11.75	11.75	11.25	9.65	-17.87%
Main Library	22.35	22.35	22.35	22.35	21.95	-1.79%
Branch Library	7.67	8.42	13.37	13.32	14.32	7.11%
Parks North	12.50	12.50	12.50	13.00	13.00	4.00%
Parks South	13.50	13.50	13.50	14.00	13.00	-3.70%
Parks Administration	9.00	11.60	10.60	9.00	2.00	-81.13%
Contracted Landscape Maintenance	0.00	0.00	1.00	1.00	1.00	0.00%
Complex Operations/Maint	16.00	16.00	19.00	19.00	18.00	-5.26%
Adult Day Prg Grant	5.89	5.89	5.89	5.89	5.40	-8.32%
Total :	146.39	157.24	165.19	163.54	146.97	-11.03%

Community Services

Community Services Administration Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

The Community Services Department is responsible for recreation, library, the Sports Complex, and parks divisions. These areas of responsibility include both programs and facilities. The department is responsible for maintenance which includes parks, right of way, retention basins, and graffiti removal; and programs including after school, aquatics, seniors, adaptive, youth and adult sports, Lil' Learners, special interest classes, and summer recreation. The Department is responsible for all planning, development and implementation of new parks and recreational facilities. It is also responsible for the operations and maintenance of the Peoria Sports Complex and the operations and services of our main and branch libraries.

Goals, Objectives, and Measures

**FY 2008
Actual**

**FY 2009
Estimate**

**FY 2010
Projected**

Provide administrative and financial support functions for the department

Maintain efficient and effective financial support

# of check requests processed			550
# of invoices processed and paid			1,350
# of invoices over 45 days outstanding			0
Average # of procards processed on a monthly basis		69	69

Maintain efficient and effective administrative and HR support

# of Personnel Action Forms (new hire, short work break, transfers, etc.) processed		2,031	1,900
# of customer service internet requests for information completed within 24 hours		100%	100%
% of employee evaluations completed on time		70%	80%

Administer and evaluate the delivery of services of the department to be financially responsible and beneficial to the citizens.

Develop self-sufficiency in adult and special programs.

% expenditures versus revenue			160%
% of annual expenditures of authorized operational funds		98%	98%

Provide Community Services staff with professional development opportunities

% of CS employees attending 4 or more training opportunities		100%	100%
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Develop means for enhanced revenues and decreased expenditures to provide quality programs and services.

Develop joint sponsorship opportunities with outside agencies.

Seek alternative revenues from grants and sponsorships.

Sponsorship dollars received for Community Services Department			\$10,000
# of grant applications submitted/received	6/4	4/3	4/3

Community Services Swimming Pools Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Aquatics Program provides educational, recreational, and socialization opportunities for the citizens at Peoria, Centennial, and Sunrise Mountain High School pools. The facilities are shared with the Peoria Unified School District, which utilizes the pool from April - May and September - October for physical education classes and swim team competition. The City utilizes the facilities from early May thru September. The operational and maintenance costs of the facilities are shared by the City and School District per an Intergovernmental Agreement.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

To provide affordable, quality swim lessons with certified Water Safety Instructors.

Offer a variety of certified classes in which the public can enroll. Classes include, but are not limited to: Parent/Tot, Levels 1-7, Aqua-aerobics, Diving, Adult, Lifeguard Training, and Jr. Lifeguard.

Swim lesson participants	6,911	7,000	7,000
% survey responses rated program above avg - excellent (Swim Lessons)	90%	92%	92%
% of participants indicating they improved their swimming skills (Swim Lessons)	96%	95%	95%
% of returning staff	95%	90%	90%
# of hours volunteered by Jr. Lifeguards	1,355	2,000	2,000
# of full-time staff (FTEs)		2.5	2.5
# of part-time staff (FTEs)			16

To provide quality recreational swim teams that encourage youth to learn a life-long skill while at the same time encouraging sportsmanship, fitness, and proper stroke techniques.

Conduct customer service satisfaction surveys.

% survey responses rated program above avg - excellent (Swim Team)	95%	95%	95%
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Offer swim team with qualified coaches, Monday through Friday for eight weeks during the summer for youth.

Swim team Participants	574	630	650
% of survey responses - improved socialization (Swim Team)	96%	98%	95%

To create a family atmosphere through covered areas, picnic tables and affordable fees for public open swim.

Offer open swim seven days per week from Memorial Day through September when school is not in session.

Total open swim attendance	41,463	45,000	45,000
Average open swim attendance/day	357	300	300

Market open swim to the public.

% of cost recovery (direct costs)	44%	45%	45%
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Maintain the pools to be operational and functional during swim seasons.

% survey responses above ave/excellent - pool facilities	95%	90%	90%
% of days open during season vs. closed for maintenance		100/0	100/0
# of days used by PUSD swim teams and PE Classes		120	120

Community Services Am/Pm Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Peoria A.M./P.M. Recreation Program provides an opportunity for children to participate in a variety of activities and to broaden their knowledge in the recreational area in a supervised, safe, and secure environment. The goal of the program is the total well-being of each and every child. Daily core activities, snacks, homework time and recreational classes are provided for all participants. The program is located at Elementary Schools in the City of Peoria and is licensed by the Arizona Department of Health Services with Arizona Department of Economic Security funding available for the participants who qualify.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide a supervised and fun environment before and after school and during school breaks in partnership with the Peoria Unified School District.

All staff and school facilities meet Department of Health Services requirements

# of participants	2,373	2,740	2,740
# of school sites		20	21
# of weeks		40	40
Average number of participants attending per week	1,832	1,582	1,554
Average number of participants per site		79	74
# of inspections by DHS during the program		20	21
% of sites maintaining license after DHS inspections		100%	21
# of participants receiving assistance		292	292

Program will maintain all Department of Economic Security Licenses.

Provide a quality program that meets the needs of the parents and participants.

Survey school principals, parents and participants twice a year for customer satisfaction.

% of survey responses - safe environment		100%	95%
% survey responses - had fun in the program		99%	95%
% of survey responses - improved socialization		96%	95%
% of survey responses - cost/value		99%	95%

Review and Implement change based on survey results.

% of survey response rated above avg - excellent - overall program		95%	95%
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Hire, train and retain quality and certified staff.

% of returning staff	95%	93%	95%
# of full-time staff (FTEs)		9	8
# of part-time staff (FTEs)		39.25	36.86

Ensure a high level of satisfaction with program offerings

% of cost recovery (direct costs)		135%	120%
Fee charged (daily vs. weekly range)		\$14D/\$56W	\$14D/\$56W

Community Services Little Learners Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Little Learners, formerly Tot Time, provides an opportunity for children, ages 4 and 5, to participate in a variety of activities and to expand their horizons in a supervised, safe and secure environment. The program is offered five days per week from 8:30 - 11:30 a.m. This program is licensed by the Arizona Department of Health Services and held at the City's Women's Club facility.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide a supervised and fun environment with activities that will prepare preschool-age participants for kindergarten.

Ensure that all staff are qualified to work for the program and meet all DHS standards.

# of registered participants	69	80	84
# of sites		1	1
# of hours program offered to participants		12 per day	12 per day
# of inspections by DHS during the program		1	1

Provide a quality program that meets the needs of parents and participants.

Survey parents and participants for customer satisfaction

% survey responses rated above avg - excellent		99%	100%
% survey responses - had fun		100%	100%
% survey responses above ave/excellent - leader/parent relationship		99%	100%
% survey responses above ave/excellent - leader/child relationship		100%	100%
% survey responses - cost/value		100%	100%
% survey responses - acquired pre-K skills		99%	100%
% survey responses - improved socialization		99%	100%

Review and implement change based on survey results

Ensure a high level of satisfaction with program offerings

% of cost recovery (direct costs)		118%	120%
Fee charged (daily vs. weekly range)		\$23D/\$115W	\$23D/\$115W

Hire, train and retain staff

# of full-time staff (FTEs)		3	3
# of part-time staff (FTEs)		3.36	3.36

Community Services Summer Recreation Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Summer Recreation Program offers the children a neighborhood based facility that provides recreational opportunities. The program is offered at several Elementary School locations for pre-schoolers and children grades K-5.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide a quality program that meets the needs of parents and participants.

Conduct customer satisfaction surveys.

Leader/participant ratio	1/26	1/25	1/25
% survey responses - improved socialization	91%	91%	95%
% survey responses - had fun	98%	99%	95%
% survey responses - cost/value	97%	97%	95%

Provide a supervised and fun environment for children to explore recreational opportunities.

Evaluate all recreation leaders.

# of full-time staff (FTEs)		0	0
# of part-time staff (FTEs)		9.92	9.01

Program recreation activities, field trips and special events

# of participants	1,728	1,728	1,762
% of cost recovery (direct costs)	53%	33%	33%
average # of enrichment activities/field trips per week	5	5	5
# of sites		10	10
Fee charged		\$60R/\$90NR	\$60R/\$90NR

Community Services Summer Camp Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Peoria Summer Camp is designed to assist parents in need of full-time childcare and provide parents the same level of service as provided during the school year. The program provides summer fun in a secure environment, and features a wide range of on-site and off-site activities. This program is licensed by the Arizona Department of Health Services and has Arizona Department of Economic Security funding available to qualifying parents.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide a supervised and fun environment for children throughout the summer in partnership with the Peoria Unified School District.

Ensure all staff are qualified to work for the program and meet all DHS requirements.

# of participants receiving assistance	161	170	150
# of registered participants	1,474	1,297	1,297
Average # of staff per # of participants	1/20	1/20	1/20
# of sites		8	7
Average # of participants per site		184	184
# of full-time staff (FTEs)		4	4
# of part-time staff (FTEs)		13.75	13.75
# of inspections by DHS during the program		7	7

Provide a quality program that meets the needs of parents and participants.

Survey school principals, parents and participants for customer satisfaction.

% survey responses rated the program above avg - excellent	84%	92%	95%
% survey responses above ave/excellent - safe environment	99%	98%	95%
% survey response - had fun in the program	95%	96%	95%
% survey responses - improved socialization	91%	92%	95%
% survey responses above ave/excellent - cost/value	95%	91%	95%

Review and implement needed changes based on evaluations

% of cost recovery (direct costs)	99%	100%	100%
Fee charged (daily vs. weekly range)		\$24D/\$98W	\$24D/\$98W

Hire, train and retain quality staff

% of returning staff	89%	100%	100%
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Community Services Special Interest Classes Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Special Interest Class Program offers educational, recreational, socialization, leisure and fitness opportunities for the citizens of Peoria. These classes include one-day workshops, six to eight week classes and year-round classes. Classes are divided into various age groups. Classes are offered for special interests such as for home-schooled children and computer classes.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

To meet the needs and desires of the citizens of Peoria by developing, implementing, and maintaining quality special interest classes which are cost-effective, creative, safe, responsive to citizen input and meet the needs for all ages.

To offer a wide variety of classes for all age groups

SIC Registration	4,420	4,565	5,565
% of new programs to programs offered	25%	12%	15%
Success rate for new classes	75%	82%	84%
% of cost recovery (direct costs)		67%	70%
# of participants		4,565	4,980
# of sessions		4	4
# of classes offered		652	700
# of classes with sufficient enrollment		488	580

Provide safe instruction, environment and equipment

# of accident reports submitted major/minor	0/5	0/5	0/5
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Survey class participants

% of survey responses yes-knowledgeable instructor	90%	87%	90%
% survey responses yes-enjoy taking class	90%	92%	92%
% survey responses yes-cost/value	90%	88%	90%
% survey responses yes-learn new skills	90%	89%	90%
% survey responses yes-adequate facilities	90%	90%	92%
% survey responses yes-satisfied with registration process	90%	89%	90%
% survey responses yes-recommend class to others	90%	90%	90%
% survey responses rated above avg - excellent - overall program	90%	88%	90%

To develop a quality quarterly recreation brochure which effectively markets all recreation programs and activities and other City programs and services.

Track effectiveness of brochure response

% of brochure pages dedicated to Community Information	10%	9%	10%
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Work with City staff and community groups to develop brochure

Work with and coordinate the typesetters, printer and post office in production and delivery of brochure

Sell advertising in the quarterly brochure to help offset costs

% of brochure pages sold for ads per brochure	8%	5%	8%
Revenue generated per page	\$680	\$450	\$500
% of cost recovery per brochure	10%	10%	12%

Community Services Sports Programs Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Youth/Adult Sports Program provides recreational, educational, and socialization opportunities for the citizens of Peoria. The Peoria Sports Complex, city parks, and various Peoria Unified School District facilities are utilized to offer more than 40 team and individual sports programs and special events. Participants range in age from 5-70 years.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

To provide affordable, quality and diverse recreational sports league and tournament opportunities for youth and adults both male and female.

Offer a wide variety of program opportunities that meet the needs and interests of the participants

% of cost recovery (direct costs)	71%	73%	73%
% of survey responses above ave/excellent - adult programs	93%	90%	90%
% of surveys returned	69%	65%	65%
% of survey responses above ave/excellent - youth programs	92%	93%	93%

Provide sports programs that encourage and promote lifelong leisure pursuits.

# of participants - Adult programs	9,568	8,000	8,000
# of participants - Youth programs	6,218	7,700	7,700
% survey responses - learned/improved skills	91%	92%	92%
% survey responses - improved socialization skills	95%	92%	92%
% survey responses - had fun	98%	97%	97%
# of participants - special events	2,685	1,250	1,000
# of Youth Sports offered		20	20
# of Youth Leagues offered		78	78
# of Adult Sports offered		21	21
# of Adult Leagues offered		82	82
# of full-time staff (FTEs)		4.0	4.0
# of part-time staff (FTEs)		3.89	3.89

To provide quality programs, trained coaches and educated parents that positively impact the participants social, emotional and physical well-being.

Implementation of a national program (PAYS) that educates parents to their roles and responsibilities relative to their child's participation in youth sports programs.

% of families who have completed the training	76%	75%	75%
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Initiate national volunteer coach education and certification program (NYSCA) that holds coaches to a Code of Ethics and is re-newable on an annual basis.

# of volunteers/volunteer contact hours	1,012/66,92	1,000/66,000	1,050/67,250
% of coaches certified through the NYSCA program	94%	95%	95%

Community Services Senior Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Year-round program of social, recreational and wellness activities are scheduled to impact the quality of life for the community's senior adult population. Programs are designed to meet a high level of satisfaction and are offered primarily at the Community Center. In addition to activities, a nutrition program is offered Monday - Friday at the Community Center.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Offer programs to enhance the quality of life for Senior Adults			
Offer a variety of leisure activities			
Registered Participants	17,086	17,500	17,500
# of new programs	3	3	2
# of special events offered		32	32
# of on-going programs offered		80	80
# of classes offered		84	84
Ensure a high level of of citizen satisfaction within the Senior Adult program.			
% of cost recovery (direct costs)	29%	25%	25%
# of full-time staff (FTEs)		1	1
# of part-time staff (FTEs)		.43	.43
Monitor trends and solicit citizen input through surveys to develop new programs.			
% survey responses rated above avg - excellent	96%	100%	95%
% survey responses - provided opportunities for socialization	96%	90%	90%
% survey responses - promoted a more active lifestyle	98%	90%	90%
Partner with outside agencies to expand opportunities for Senior Adults.			
Expand marketing senior services to community			
Increase drop off location for senior publications	32	35	35
Increase senior email database	349	440	460
Enhance partnership opportunities with outside agencies			
# of partnership agencies	18	20	22
Partnership Program hours	300	300	300

Community Services Adaptive Recreation Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Leisure services designed to meet the physical, social and emotional needs of citizens with disabilities and their families. Emphasis is placed on programs which foster social interactions and challenge participants to their full potential, such as Special Olympics.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Develop a variety of programs and services that enhance the quality of life for individuals with disabilities and their families.

Offer a variety of social/recreational programs

% cost recovery (direct costs)	39%	35%	35%
Registered Participants	7,356	8,000	8,000
# of programs offered		11	11
# of special events offered		12	12
# of full-time staff (FTEs)		2	2
# of part-time staff (FTEs)		1.75	1.52

Develop a formal survey to determine participant satisfaction

% survey responses rated above avg - excellent	91%	98%	96%
% survey response - participation promoted a more active lifestyle	91%	90%	90%
% survey responses - learned/improved skills	93%	90%	90%
% survey responses - improved socialization	98%	90%	90%

Utilize community resources

# of volunteer hours	933	450	480
# of volunteers	53	25	30

Enhance sports opportunities

Recruit new local Special Olympic Programs and provide sports training and competition for West Valley Area delegations.

# of athletes participating in Special Olympics	772	750	780
# of registered programs in West Valley Special Olympics	22	27	29
# of sports events for physically challenged	0	1	1

Community Services Special Events Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Special Events Program plans and coordinates a variety of events to help build community and support the organization.

Goals, Objectives, and Measures

<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
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■ To develop and implement a variety of special events for participants of all ages, including family-oriented events, holiday celebrations and other occasions.

■ Generate new ideas to be progressive and innovative with special events through research and networking.

■ Number of Events	7	6	6
■ Citizen Participation	42,580	38,500	43,000
■ % survey responses rated above avg - excellent	85%	N/A	85%
■ % of returning participants	37%	N/A	40%
■ Number of participants per three major events	34,100	33,500	33,500

■ Create customized sponsorship proposals for each special event incorporating all salable event assets.

■ Re-coup 50% of direct expenses through revenue recovery to include sponsorships, food vendors, gate revenue, crafters and beer sales.

■ % cost recovery		46%	50%
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Community Services Teen Program Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The mission of the Teen Program is to provide recreational and educational activities for youth ages 13-18. The program is designed to promote civic pride, build positive self image, provide the opportunity for personal growth and expansion of horizons through interaction with the world around them. The programs offered includes a Summer Recreation Program, Open Gym Program, Trips and Excursions, Teen Advisory Board, mobile recreation opportunities, the Lunch Box Program, Specialty Classes and Workshops.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Plan, develop and implement new programs and events based on participant recommendations			
Evaluate programs and events to receive feedback from participants.			
% of survey responses rated programs above avg - excellent	94%	90%	95%
% of survey responses that reported having fun	95%	85%	95%
Offer frequent recreation programming for teen population			
# of participants or event attendees	23,030	18,000	18,000
# of events/programs	32	60	60
# of programming days	175	175	175
Offer frequent outdoor adventure programs			
# of participants registered	91	100	100
# of program opportunities offered	67	75	75
Provide a variety of programs			
% of cost recovery (direct costs)			25%
# of participants			18,000
# of full-time staff (FTEs)			2
# of part-time staff (FTEs)			4.5
Offer Step OUT program to provide recreational activities for teens in the summer			
# of participants			800
# of sites			3
# of full-time staff (FTEs)			2
# of part-time staff (FTEs)			3.5
Fee charged			\$60
Pursue additional funding opportunities for emerging programs			
Seek out grant and sponsorship opportunities			
# of partnerships/sponsoring organizations	11	15	15
# of programs supported by outside organizations	10	12	13
Sponsorship revenue	\$5,500	\$6,000	\$6,000
Value of in-kind donations	\$11,673	\$6,000	\$6,000
% of expenditures recovered through sponsorships			5%

Community Services Community Center Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Community Center and Women’s Club are multi-purpose facilities that provide a multitude of services for citizens. Facilities serve as resources for information, nutrition and assistance as well as a source for multi-faceted recreation and socialization programs. The facilities provide much needed space for public meetings and opportunities for group and individual rentals at affordable prices.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Measure citizen satisfaction with facility.			
Develop, distribute and analyze a citizen satisfaction survey.			
% survey responses rating facility above avg - excellent	100%	95%	95%
Coordinate the use of the Community Center and Women's Club			
Market facility rental information through a variety of publications.			
% of quarterly program publications distributed by published date	100%	100%	100%
# of marketing outlets	8	10	10
# of hours scheduled at Women’s Club versus hours available		1,300	1,800
Increase the number of hours utilized by the public.			
Number of hours utilized by the public	3,281	3,350	3,350
% of front desk coverage	90%	95%	95%
# of rentals booked at the Community Center	78	60	70
Provide a facility that is used by citizens for recreational opportunities			
Encourage usage by the public			
# of hours utilized by the public/# of hours available		4,000	3,600
# of hours utilized by recreation programs		3,100	2,300

Community Services Community Park Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Rio Vista Community Park is a signature park facility, which includes a four-field softball/ multi-use complex, a skate park, a large group picnic area, volleyball courts, an urban lake and a splash park. This park offers Peoria's citizens a first class facility and will be maintained to the highest horticultural standards.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Coordinate and market park amenities and programs to the public

Increase the number of field facility rentals

Hours of non-profit use-fields	494	550	600
City programs use-fields	5,354	5,400	5,600
Total rental hours	1,684	1,800	2,000
Rental revenue - fields and lights	\$68,382	\$77,200	\$82,100
Rental revenue - volleyball	\$1,045	\$1,200	\$1,200
Ramada rentals/revenue	7,796/\$54,440	8,500/\$57,000	8,600/\$60,000

Provide exceptional customer service to end users and park patrons

% of good to excellent on park patron surveys		95	95%
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Manage and staff multi-use community park as a destination for year round use

Maintain efficient and cost effective operations

Potable water consumption (millions of gallons)		10	8.9
SRP water consumption (millions of gallons)		41.8	41.8
Electric consumption (amount spent versus total budgeted)		87,000/87,000	85,000/85,000
# of PT employee hours (amount used versus total amount available)		14,000	12,000

Maintain individual park amenities

Hours of maintenance on park amenities		24,000	24,000
In-kind maintenance expenditures for community events			2,000

Maintain overall safe operations

# of participant accident reports		12	12
# of employee accident reports		3	3
# of non-injury incident reports		12	12
Vandalism repairs costs/hours spent			\$6,000/30

Community Services Rio Vista Rec Center Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Rio Vista Recreation Center is a 51,000 sq. ft. multiuse facility located in the City's signature community park, Rio Vista. The Recreation Center features a climbing wall, gymnasium with two full size basketball courts, two raquetball courts, an Adventure Room, child watch, classrooms, a large multipurpose room with kitchen facilities, fitness area with cardio and weightlifting machines, an aerobics room and dance room.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Market Rio Vista Recreation Center to the public			
Sell membership to the public			
Total number of public who purchased daily membership	12,981	27,000	27,000
Total number of public who purchased monthly membership	4,063	8,500	8,500
Total number of public who purchased a six month membership	NA	400	400
Total number of public who purchased annual membership	3,235	3,000	3,000
Revenue from membership fees	\$453,761	\$630,000	\$630,000
Reserve available rooms for rental parties			
Total hours of rentals in small rooms	24	80	80
Total hours of rentals in multipurpose	47	100	100
Revenue from rentals	\$35,435	\$80,000	\$80,000
Surveys returned with a rating of good or better		100%	100%
Provide classes and programs for passholders and visitors			
% of cost recovery (direct costs)		62%	75%
Coordinate programs for all ages in the facility to the public			
Schedule member and non-member classes			
Total number of member fitness classes	24	25	25
Total number of non-member special interest classes	233	145	200
Total program hours for city programs	350	318	172
Total program hours for city programs vs. total hours available for programming		1,032	1,032

Community Services Main Library Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Peoria Public Library System provides Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Maintain and enhance utilization of the library and its resources.

Provide appropriate resources of interest for check out for library users.

Library Customer Visits Library System	549,274	615,000	664,200
Library Customer Visits Main Branch	365,064	385,000	423,500
Books per capita	1.4	1.69	1.69
% of customers rated the range of materials as "satisfactory"	92%	92%	92%

Provide access to computer technology and electronic resources

Computer Lab Attendance Library System	108,894	120,000	125,000
Computer Lab Attendance Main Branch	90,931	105,000	105,000
Usage of electronic resources	153,575	164,000	172,000
% of customers rated their satisfaction with the website as "above average"	50%	50%	50%

Increase use of library materials and services by customers.

Total Cardholders Library System	87,225	107,000	117,000
Total Cardholders Main Branch	57,235	67,000	72,000
Materials Circulated Library System	1,044,623	1,200,000	1,300,100
Materials Circulated Main Branch	800,513	835,000	910,000
Reference Transactions Library System	62,208	70,000	74,000
Reference Transactions Main Branch	48,499	40,000	42,800
Material Utilized In House (Not Checked Out) Library System	95,255	122,000	147,000
Material Utilized In House (Not Checked Out) Main Branch	79,660	110,000	124,000
% of customers rated their satisfaction with overall library services as "above average"	96%	95%	95%

Support literacy and education in the community.

Provide facilities that support literacy effort

Program Attendance Library System	29,562	25,000	27,000
Program Attendance Main Branch	18,724	16,000	17,600
Square feet per capita	0.38	0.42	0.42
% of customers rated the range of library programs as "satisfactory"	93%	93%	93%

Community Services Branch Library Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Sunrise Mountain Branch Library is a partnership with the Peoria Unified School District. It is designed to meet the educational needs of all students as well as the informational and recreational reading needs of the general public. It serves Peoria citizens as a community resource for meetings and continuing education classes.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Maintain and enhance utilization of the library and its resources.			
Provide appropriate resources of interest for check out for library users.			
Library customer visits	184,200	300,000	330,000
Provide access to computer technology and electronic resources			
Computer Lab Attendance	17,963	20,000	22,000
Increase use of library materials and services			
Materials circulated	244,110	302,000	332,000
Materials utilized in house (not checked out)	15,595	16,000	17,600
Reference transactions	13,709	35,000	38,500
Support literacy and education in the community.			
Provide literacy programs for young families and adults			
Program Attendance	10,838	9,000	9,900
Provide facilities that support literacy efforts			
Total Branch Cardholders	29,990	40,000	44,500

Community Services Parks North Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This division is responsible for maintaining all landscape and irrigation systems in park areas in the northern portion of the city. In addition, this division is responsible for neighborhood park facilities including playgrounds, courts, restroom buildings and ramadas. This division also maintains City retention basins.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide clean, green and safe parks and retention basins in the northern portion of the City.			
Daily - Trash removal, clean and disinfect restrooms and spot clean ramadas			
# of days maintenance standards attained	364	363	363
Weekly - Turf mowed, play equipment inspected, ramadas cleaned and disinfected and sidewalks cleaned.			
# of weeks maintenance standards attained	52	52	52
Monthly - Playground sand maintained, parking lots cleaned and retention areas maintained.			
# of months maintenance standards attained	12	12	12
To fully satisfy customer service concerns by documenting work requests, response time and customer follow up.			
Inspect all customer service requests within two working days and assign work orders with completion dates.			
% of customer service requests met within two days	100%	100%	95%
Correct all safety related customer service requests within 24 hours.			
% of safety requests met within 24 hours	100%	100%	100%
Complete all routine work order requests within 10 calendar days.			
% of routine work requests met within 24 days	100%	100%	95%
Complete all non-routine work order requests within 60 calendar days.			
% of non-routine requests met within 45 days	100%	100%	95%
Conduct customer service follow-up communication on all customer contacts within 48 hours of inspecting the request.			
% of customer follow-ups	100%	100%	100%
To utilize water conservation practices throughout the parks and landscape system.			
Install centralized irrigation and water management systems to help reduce annual water consumption.			
Number of parks with water management system	7	7	8
% of water savings (gallons) compared to previous year		5%	5%
Inspect parks and landscaped areas to ensure systems are functioning properly and plant material is appropriate.			
Perform weekly inspections of equipment and plant materials	52	52	52

Community Services Parks North Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

■ To maintain all public lands efficiently.

■ Establish and maintain parks and landscape efficiency standards.

■ Number of Parks	13	13	14
■ Acres of Parkland	127.5	127.5	147.5
■ Number of retention basins (maintained by the City)	15	15	15
■ Acres of retention basins (maintained by the City)	33.15	33.15	33.15
■ Number of employees	11	11	11
■ Acres per full time employees	14.6	14.6	16.4
■ Cost per acre	n/a	9,963	9,076

Community Services Parks South Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This division is responsible for maintaining all landscape and irrigation systems in park areas in the southern portion of the city. In addition, this division is responsible for neighborhood park facilities including playgrounds, courts, restroom buildings and ramadas. This division is also responsible for graffiti removal citywide.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide clean, green, safe parks and retention basins in the southern portion of the City.			
<ul style="list-style-type: none"> ■ Daily - Trash removal, clean and disinfect restrooms and spot clean ramadas <ul style="list-style-type: none"> ■ # of days maintenance standards attained ■ Weekly - Turf mowed, play equipment inspected, ramadas cleaned and disinfected and sidewalks cleaned. <ul style="list-style-type: none"> ■ # of weeks maintenance standards attained ■ Monthly - Playground sand maintained, parking lots cleaned and retention areas maintained. <ul style="list-style-type: none"> ■ # of months maintenance standards attained 	364	363	363
To fully satisfy customer service concerns by documenting work requests, response time and customer follow up.			
<ul style="list-style-type: none"> ■ Inspect all customer service requests within two working days and assign work orders with completion dates. <ul style="list-style-type: none"> ■ % of customer service requests met within two days ■ Correct all safety related customer service requests within 24 hours. <ul style="list-style-type: none"> ■ % of safety requests met within 24 hours ■ Complete all routine work order requests within 10 calendar days. <ul style="list-style-type: none"> ■ % of routine work requests met within 24 days ■ Complete all non-routine work order requests within 60 calendar days. <ul style="list-style-type: none"> ■ % of non-routine requests met within 45 days ■ Conduct customer service follow-up communications on all customer contacts within 48 hours of inspecting the request. <ul style="list-style-type: none"> ■ % of customer follow-ups 	100%	99%	100%
To utilize water conservation practices throughout the parks and landscape system.			
<ul style="list-style-type: none"> ■ Install centralized irrigation and water management systems to help reduce annual water consumption. <ul style="list-style-type: none"> ■ Number of parks with water management system ■ % of water savings (gallons) compared to previous year ■ Inspect parks and landscaped areas to ensure systems are functioning properly and plant material is appropriate. <ul style="list-style-type: none"> ■ Perform weekly inspections of equipment and plant materials 	6 NA	6 5%	6 5%
	52	52	52

Community Services Parks South Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

■ To maintain all public lands efficiently.

■ Establish and maintain parks and landscape efficiency standards.

■ Number of Parks	14	14	14
■ Acres of Parkland	120	120	120
■ Number of retention basins (maintained by the City)	13	13	13
■ Number of employees	11	11	9
■ Acres of retention basins (maintained by the City)	26.4	13.3	16.26
■ Acres per full time employees	13.3	13.3	16.26
■ Cost per acre		11,976	11,930

■ Expedite graffiti removal to deter recurrence.

■ Remove graffiti in a timely manner.

■ Respond to all graffiti hotline messages within 1 day	95%	95%	95%
■ Respond to all graffiti work order requests within 3 days	100%	100%	100%

■ Implement new and innovative graffiti removal techniques to reduce callbacks.

■ % of customer service calls requiring a second visit	0%	0%	0%
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Community Services Parks Administration Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This division is responsible for the administration and management of all Capital Improvement Projects for parks, trails, open space and right-of-way, as well as the implementation and management of the Park Ranger program.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Implement the Community Services Dept.'s Capital Improvement Program projects in a timely manner.

Develop project schedules and program implementation for each project.

Sustain project schedule with less than 45-day variation to completion date for all projects. 80% 65% n/a

Utilize 80% of funding toward project in each year ranging from 60% - 100% for each project. 65% 65% n/a

Provide a presence in the City Parks system to help increase park safety, reduce vandalism, and respond to customer service calls in a timely manner.

Patrol City parks and trails to identify unsafe conditions and/or suspicious activities.

Neighborhood Parks - Number of sites 28 29 29

Neighborhood Parks - Average time in each park per day 9.9 min. 10 min 10 min

Community Parks - Number of sites 1 2

Community Parks - Average time in each park per day 10 hours 10 hours

Trails - Number of paved miles 7.0 mi 7.0 mi

Trails - Average time on each paved mile per day 5.0 min n/a

Maintain a Park Watch Program to monitor neighborhood parks and identify problem areas.

Number of Park Watch chapters 3 3 3

Number of Volunteer Hours per Week 20 25

Community Services

Contracted Landscape Maintenance Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This division is responsible for the oversight and management of maintenance contracts in the City of Peoria's right of ways, Maintenance Improvement District (MID) retention basins, fire stations and landscape areas around public facilities. Additional areas of responsibility include management of the City's urban forestry and volunteer groups and projects.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide safe, clean and aesthetically pleasing landscaping on City maintained property.			
<ul style="list-style-type: none"> ■ Litter removed week days from City Hall campus area. <ul style="list-style-type: none"> ■ # days per year litter is removed from City hall campus per contract standards ■ Litter removed weekly from Old Town area including the Performing Arts Theater and all major (arterial) street ROW areas. <ul style="list-style-type: none"> ■ # of weeks per year litter is removed from Old Town area etc per contract standards ■ Complete monthly scheduled maintenance on developed right of ways, fire stations, MID retention basins, and litter removal on all undeveloped major [arterials] ROW areas. <ul style="list-style-type: none"> ■ # of months per year areas are serviced per contract standards ■ Complete maintenance services on all undeveloped right of ways. <ul style="list-style-type: none"> ■ # of times per year areas are serviced per contract standards 		260	260
		52	52
		12	12
		8	8
Conserve water.			
<ul style="list-style-type: none"> ■ Inspect all water meters assigned to Contracted Landscape Maintenance Section and update as needed. <ul style="list-style-type: none"> ■ % of meters inspected assigned to Contract Landscape Maintenance Section ■ Keep water usage within 5% of established baseline. <ul style="list-style-type: none"> ■ Water usage within 5% of established baseline 		100%	100%
		5%	5%
Complete customer service requests within established time frames.			
<ul style="list-style-type: none"> ■ Complete all urgent requests with 24 hours. <ul style="list-style-type: none"> ■ % of urgent requests completed within 24 hours ■ Complete all requests related to scheduled maintenance within 24 days. <ul style="list-style-type: none"> ■ % of requests related to scheduled maintenance completed within 24 days ■ Complete all requests related to unscheduled work within 30 days. <ul style="list-style-type: none"> ■ % of requests related to unscheduled work completed within 30 days 		100%	100%
		100%	100%
		80%	80%
Maintain a healthy Urban Forest.			
<ul style="list-style-type: none"> ■ Inspect and inventory all city trees every 5 years (20% annually). <ul style="list-style-type: none"> ■ % of city trees inspected and inventoried every 5 years ■ Document recommended tree work. <ul style="list-style-type: none"> ■ % of recommended tree work documented ■ Achieve/maintain Tree City USA status. 		20%	40%
		100%	100%

Community Services Complex Operations/Maint Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Sports Complex Maintenance and Operations Division is responsible for the maintenance and operations of the Peoria Sports Complex. The complex consists of a 12,000 seat Stadium, 12 major league practice fields, 3 half fields, and meeting rooms. It is the division's desire to operate and maintain the facility with such professionalism as to remain the premier Spring Training facility for the Cactus League.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Manage, maintain and staff multi-use sports facility for year-round use			
<ul style="list-style-type: none"> ■ Provide exceptional customer service and client services to tenants, partners and end users <ul style="list-style-type: none"> ■ % of client usage surveys with scores good or excellent 90% 90% ■ % of manager usage surveys with scores good or excellent 100% 90% ■ Provide mechanical and building maintenance support to Sports Complex <ul style="list-style-type: none"> ■ Preventative maintenance hours: mechanical 1,560 ■ Preventative maintenance hours: utility 1,560 ■ # of work orders 780 ■ # of emergencies 35 ■ Maintain overall safe operations <ul style="list-style-type: none"> ■ # of participant accident reports 10 10 ■ # of employee accident reports 1 3 ■ # of non-injury incident reports 10 10 ■ Cultivate and manage advertising and sponsorship relationships <ul style="list-style-type: none"> ■ Total Spring Training advertising revenues \$290,000 \$300,000 ■ % of returning Spring Training sponsors 60% 70% ■ Average revenue per sponsor \$4,000 \$5,000 ■ % change of average revenue (current vs previous FY) 0% ■ # of new sponsorship opportunities (non-Spring Training) 20 ■ Total Non-Spring Training advertising revenues 1,000 50,000 ■ Provide timely and effective fleet mechanical support to Sports Complex and Parks Maintenance equipment <ul style="list-style-type: none"> ■ % Rework – goal of 5% or less 5% ■ Routine scheduled maintenance completed within 8 hours (work time) 100% ■ Shop Rate for Equipment – Actual vs. booked hours 100% ■ Unscheduled maintenance/repair completed in 24 hours 80% ■ Unscheduled maintenance/repair completed in 72 hours 95% 			
Fulfill partnership obligations with Major League Baseball and other tenants			
<ul style="list-style-type: none"> ■ Oversee box office, ticketing and concessions operations <ul style="list-style-type: none"> ■ % good or above average on season ticket holder surveys 90% 90% ■ # of season tickets sold 873 875 ■ Total Spring Training ticket revenues \$490,572 \$450,000 ■ Total Spring Training concession revenues \$540,000 \$495,000 ■ Total Spring Training parking revenues \$244,000 \$216,000 			

Community Services Complex Operations/Maint Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Maintain Sports Complex grounds and fields to Major League specifications

Manage and maintain the complex to the highest standards

■ Cost per acre to maintain Major League Fields			\$20,000
■ Cost per acre to maintain Minor League Fields			\$17,000
■ Water consumption (millions of gallons)			80
■ Electric consumption (amount spent/total budget)	400,000/400,00	400,000/400,00	0
			0
■ Green waste tonnage recycled			210
■ Field maintenance: # of PT hours used/total PT hours	11,500		10,000
■ Operations: # of PT hours used/total PT hours	4,200		7,000

Increase usage of the Sports Complex fields and grounds

■ Stadium Field usage (per three hour block)	235		235
■ Padres Field 1 and 2 usage (per three hour block)	920		735
■ Mariners Field 1 and 2 usage (per three hour block)	920		735
■ Padres Cloverleaf usage (per three hour block)	1,225		1,225
■ Mariners Cloverleaf usage (per three hour block)	1,295		1,295
■ Parking Lot usage (days)	100		100
■ Stadium Concourse usage (days)	7		7

Community Services Adult Day Prg Grant Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Programs for children and adults with disabilities in which funds are received through the State of Arizona Department of Economic Security, Division of Developmental Disabilities. Programs strive to meet specific goals and objectives for each individual through participation in after school, summer or adult day programs.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide opportunities that enhance the recreational and social skills of individuals with disabilities who are clients of DES/DDD

Offer programs that provide activities in mainstreamed settings and that promote community awareness.

Number of Participants	460	300	300
Number of activities	4	4	4
Total programming hours	4,200	3,960	3,690
% of cost recovery (direct costs)		100%	100%

Develop, distribute and analyze a participant satisfaction survey

% survey responses - learned/improved skills	87%	95	95
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Offer community service volunteer projects

# of volunteer hours	1,121	1,300	1,100
# of offsite volunteer projects	8	8	9

Economic Development Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$2,240,007	\$2,438,349	\$2,641,841	\$2,487,257	\$2,953,232	11.79%
Contractual Services	\$323,348	\$735,636	\$1,197,736	\$1,153,422	\$1,084,449	-9.46%
Commodities	\$52,657	\$80,620	\$56,500	\$50,444	\$46,600	-17.52%
Capital Outlay	\$0	\$3,000	\$0	\$0	\$0	NA
Total :	\$2,616,012	\$3,257,605	\$3,896,077	\$3,691,123	\$4,084,281	4.83%

Expenditures by Division

Economic Development	\$429,108	\$601,298	\$1,265,001	\$1,242,578	\$2,020,638	59.73%
Building Safety	\$2,126,442	\$2,649,907	\$2,631,076	\$2,448,545	\$2,063,643	-21.57%
Economic Development	\$60,462	\$6,400	\$0	\$0	\$0	NA
Total :	\$2,616,012	\$3,257,605	\$3,896,077	\$3,691,123	\$4,084,281	4.83%

Staffing by Division

Economic Development	4.00	5.00	5.00	5.00	13.30	166.00%
Building Safety	25.00	25.00	25.00	23.00	18.00	-28.00%
Total :	29.00	30.00	30.00	28.00	31.30	4.33%

Economic Development Services Economic Development Division

Related Council Goal

To develop and implement a comprehensive long range strategy to encourage economic development and job creation.

Performance Management and Resource Summary

To increase the wealth of the City, its businesses, and its residents.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Generate economic development growth			
New capital investment of \$20 million (non-retail)			
Creation of employment opportunities	2,108	750	1,020
New employment payrolls totaling \$7 million			
New Capital Investment-Retail	\$103,750,000	\$100,000,000	\$41,000,000
Creation of retail employment opportunities	2,025	840	150
Total new jobs of 200			
New capital investment-Oldtown	0		\$1,500,000
Target 10 qualified prospects			
Host 4-6 small business seminars			
Generate awareness and exposure for the City			
Present to 30 business development targets			
Expand leads database by 100			
Design/participate in 8 promotional events for economic development			
Participate at committee or board level of 3 regional organizations			
Total New Capital Investment	\$413,600,000	\$70,000,000	\$7,500,000
New Annual Taxable Revenues	\$690,300,000	\$112,000,000	\$20,000,000
Create targeted implementation strategies			
Old Town redevelopment			
Sports Complex redevelopment			
Initiate new strategies			
Higher education attraction strategy			
Health care attraction strategy			
Resort destination strategy			

Economic Development Services Building Safety Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Building Safety is responsible for the review of building, fire protection and civil plans, issuance of building permits and inspection of development projects to ensure conformance to adopted City Codes and policies. The front counter section of the program acts as the one stop shop for development applications.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

■ The City's building inspection program meets industry standards

■ Valuation or square feet per inspector meets building safety industry standards

■ Commercial valuation per FTE Senior Inspector

\$5.2 M

\$4.0 M

\$5.0 M

■ Residential square footage per FTE Residential Inspector

.35 Msf

.10 Msf

.15 Msf

■ Streamline the plans review process

■ Time per inspection stop meets building safety industry standards

■ Residential Building Inspector average minutes per stop

38

18

21

■ Senior Building Inspector average minutes per stop

46

35

45

■ Minimize plan review and permit time.

■ Average first review turnaround time for commercial plans (in calendar days)

18

10

21

Engineering

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$4,753,845	\$5,703,837	\$6,416,362	\$6,031,963	\$5,010,664	-21.91%
Contractual Services	\$1,770,240	\$2,646,180	\$3,674,468	\$2,951,803	\$2,536,955	-30.96%
Commodities	\$133,288	\$139,225	\$148,456	\$77,246	\$89,000	-40.05%
Capital Outlay	\$359,443	\$279,321	\$200,000	\$150,000	\$200,000	0.00%
Total :	\$7,016,816	\$8,768,563	\$10,439,286	\$9,211,012	\$7,836,619	-24.93%

Expenditures by Division

Engineering Admin	\$740,180	\$1,058,565	\$1,610,291	\$1,254,373	\$1,370,087	-14.92%
Development Engineering	\$1,539,179	\$1,360,451	\$1,462,903	\$1,215,914	\$164,543	-88.75%
Capital Engineering	\$1,036,018	\$1,304,110	\$1,698,059	\$1,571,779	\$1,731,153	1.95%
Eng Inspection Svc	\$1,075,182	\$1,426,814	\$1,432,206	\$1,261,623	\$1,240,062	-13.42%
Utilities Engineering	\$756,149	\$1,115,160	\$1,409,757	\$1,353,534	\$968,464	-31.30%
Design & Construction	\$464,534	\$627,757	\$560,230	\$563,160	\$663,867	18.50%
Traffic Engineering	\$1,405,574	\$1,875,706	\$2,265,840	\$1,990,629	\$1,698,443	-25.04%
Total :	\$7,016,816	\$8,768,563	\$10,439,286	\$9,211,012	\$7,836,619	-24.93%

Staffing by Division

Engineering Admin	7.00	7.00	7.00	7.00	7.00	0.00%
Development Engineering	11.00	11.00	11.00	9.25	0.00	-100.00%
Capital Engineering	9.00	10.00	10.00	9.00	13.75	37.50%
Eng Inspection Svc	12.00	12.00	12.00	11.00	11.00	-8.33%
Utilities Engineering	7.00	8.00	8.00	8.00	4.00	-50.00%
Design & Construction	4.00	4.00	4.00	4.00	5.00	25.00%
Traffic Engineering	8.00	9.00	10.00	9.00	7.00	-30.00%
Total :	58.00	61.00	62.00	57.25	47.75	-22.98%

Engineering Engineering Admin Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

The Engineering Administrative Section provides overall management direction and clerical support to the Engineering Department, as well as technical support for real property and Geographic Information System (GIS) mapping for departments throughout the City.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
■ Acquire real property Rights of Way (ROW) and easements for City of Peoria Capital Improvement Projects			
■ Acquire real property according to the City of Peoria Capital Improvement Program			
■ Percent of budgeted acquisitions successfully accomplished within timeframe and budget	50%	90%	90%
■ Percent of budgeted acquisitions requiring condemnation	0%	3%	3%
■ Provide quality technical support to internal and external customers of the Engineering Department			
■ Meet customer needs in a timely, professional manner			
■ Percent of service requests/questions resolved within five business days of receipt	100%	85%	85%
■ Percent of data updated/processed within five business days of receipt	80%	95%	100%

Engineering Development Engineering Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Development Engineering Division ensures that projects are developed in accordance with design guidelines, standards, and regulations to ensure high quality, safe development for future residents of the City of Peoria. The division provides the best possible level of service (LOS) within available resources, as measured by average turn-around time for plan review. This Division is responsible for reviewing and approving plats and development and civil drawings, responding to City Departments, City Officials, citizen, developer, and contractor inquiries, collection and maintenance of water, sewer, grading & drainage and paving record drawings, and logging and tracking plan and plat submittals.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Maintain the best possible level of service with available resources

<ul style="list-style-type: none"> ■ Facilitate timely turn around of development projects <ul style="list-style-type: none"> ■ Average plan review turn around time (days) ■ Average number of projects assigned to a plan reviewer ■ Average number of reviews for project approval ■ Assist developers in the engineering of higher quality plans <ul style="list-style-type: none"> ■ Sections of Infrastructure Guide updated within last year (%) ■ Percent of plan review checklist updated in last year ■ Provide quality plan review for each project <ul style="list-style-type: none"> ■ Percent of staff receiving annual ongoing technical and interpersonal training ■ Adopt standardized designs for routine engineering construction items <ul style="list-style-type: none"> ■ Standardize design for routine construction items. 	26 40 3 100% 75% 80% 100%	25 15 3 100% 100% 30% 80%	25 20 3 100% 100% 80% 80%
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Engineering Capital Engineering Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Capital Engineering Division oversees contracts, contract management, and inspection for drainage, street improvement, traffic, and water and waste water line projects according to the City of Peoria's Capital Improvement Program.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Identify needs for drainage, streets, and traffic control projects within the City of Peoria

Incorporate input from Council Members, staff, citizens, contractors, and developers to determine requests for future capital improvement projects

Implement projects on time and within budget

Assign workload according to results of Willdan study to ensure that civil engineers can provide high quality project management within the designated timeframe

Number of CIP projects assigned to each CIP Civil Engineer
Percent of CIP projects implemented within FY

8	10	10
84%	96%	100%

Schedule projects according to necessity when they can reasonably be expected to be accomplished

Number of CIP projects scheduled for current Fiscal Year (FY)
Number of CIP projects with Final Completion
Value of CIP projects with Final Completion

38	52	112
11	16	90
\$20,794,553	\$16,378,183	\$120,000,000

Ensure budget requests are comprehensive, and work within approved budgets

Percent of CIP projects completed within 10% of budget
Percent of CIP projects with change orders of 10% or less

70%	90%	90%
60%	80%	80%

Oversee the implementation of linear Capital Improvement projects

Oversee City contracts, contract management, and inspection for linear Capital Improvement projects

Number of CIP Projects in Progress
Value of CIP Projects in Progress

45	50	100
\$114,932,600	\$193,521,439	\$180,000,000

Engineering Eng Inspection Svc Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Engineering Inspection Division ensures quality control and contractor accountability through the inspection of utility permits, traffic control, off-site permits related to the construction of Capital Improvement Program projects, and all development improvements, including water system, sanitary sewer system, grading and drainage, and paving improvements.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Ensure contractor accountability for materials and workmanship on capital and development projects

Minimize the number of problems associated with the construction of capital and development projects

Number of warranty items	3	10	10
Number of citizen complaints	20	25	25
Number of OSHA violations	0	0	0
Number of accidents in approved traffic control on City streets	5	8	8

Provide sufficient resources to maintain an acceptable level of service

Average monthly dollar value of Engineering permits per inspector	\$12,000	\$6,000	\$10,000
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Engineering Utilities Engineering Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

Design and Construct water and wastewater systems which will continue to provide reliable potable water and treatment and reuse of wastewater, which meets or exceeds all regulatory criteria.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
■ Provide planning, standards and plan reviews to ensure the safety, reliability and efficiency of the water/wastewater/reuse systems			
■ Maintain up-to-date design and construction documentation			
■ Create or update documents related to routine design and construction issues every year		50%	50%
■ Provide high-quality planning and development customer service			
■ Customer service survey rating for planning and development work (target is 4 on a scale of 1 to 5, with 5 being excellent)		4	4
■ Complete plan reviews promptly			
■ Number of calendar days to complete first plan reviews		21 days	21 days
■ Provide engineering support and project management to support utility operations and develop a feasible and fiscally responsible ten-year CIP			
■ Initiate all projects planned for the fiscal year			
■ Percentage of projects initiated		100%	100%
■ Award project contracts budgeted for the fiscal year			
■ Percentage of budgeted project funds encumbered		90%	90%
■ Complete CIP and operational projects within amended budget and revised schedule			
■ Percentage of project completed under amended budget		95%	95%
■ Percentage of project completed within revised schedule		95%	95%
■ Manage utility infrastructure data.			
■ Create GIS and Hansen assets for water/sewer/reuse lines within 30 days of receipt			
■ Number of days to create GIS and Hansen assets after receipt of permitted or as-built drawings		30 days	30 days
■ Maintain water and wastewater flow projections based on geographic information system (GIS) and growth trend data			
■ Frequency of water and wastewater flow projection updates		twice/year	twice/year

Engineering Design & Construction Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To facilitate major and minor facilities related projects throughout the City through the budget process, communication with customers, and follow through with contracted services.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Encourage employee professional development.			
Seek out training opportunities for division.			
Each member of division attends at least one training class per year		100%	100%
Ensure that every employee receives a timely, annual job performance appraisal		100%	100%
To produce project budgets and schedules that meet customer expectations.			
Prepare monthly project status reports.			
Project status reports prepared		6	6
Provide accurate budgets.			
Percent of projects within budget	85%	100%	100%
Complete projects on schedule.			
Percent of projects completed on time	80%	100%	100%
Sustainability			
To Design and Construct Buildings with Sustainability Objectives.			
Achieve LEED Certification		80%	80%
Employ Green Building Principles		100%	100%
Foster Development of a City Sustainability Ordinance for Municipal and Private Construction.			

Engineering Traffic Engineering Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Traffic Engineering Division ensures safe routes of transportation and improves the quality of life for Peoria residents through the establishment of traffic engineering standards, review of traffic impact studies and marking and signing plans, coordination of traffic counts, traffic investigations, preparation of school safe route plans, representation of City interests on various transportation committees (e.g., MAG ITS, AZTech, Valley Traffic Engineers Committee, etc.), coordination of the Neighborhood Traffic Management Program (NTMP), and by overseeing construction of traffic signals and proper traffic control for the City of Peoria.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

■ Improve traffic safety and quality of life for Peoria residents

■ Discourage unnecessary use of residential local and collector streets

<ul style="list-style-type: none"> ■ Percent of NTMP projects resulting in measured decrease in speed of 10% or volume of 15% 	100%	100%	100%
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■ Ensure Neighborhood Traffic Management Program (NTMP) projects are implemented in a timely manner and are consistent with City standards

<ul style="list-style-type: none"> ■ Percent of NTMP projects implemented within 12 months of completed petition verification ■ Percent of projects with two or more features 	75%	100%	100%
	15%	<10%	<10%

■ Provide alternative means of addressing resident neighborhood traffic concerns that do not qualify for the NTMP

<ul style="list-style-type: none"> ■ Consider all citizen requests and provide viable options/alternatives to be pursued ■ Number of neighborhood traffic safety programs organized per year 	Yes	Yes	Yes
	0	0	0

■ Create a safe school environment for Peoria students

■ Collaborate with the school district and the community to create a safe school environment

<ul style="list-style-type: none"> ■ Percent of Safe Route to School maps current to two years ■ Percentage decrease in the number of driving parents during pick-up times at a target school ■ Percentage increase in the number of walking students at a target school ■ Percent of public elementary schools in Peoria for which Traffic Engineering performs parking lot observations during the year ■ Participate in International Walk to School Day with at least one school per year 	29%	75%	100%
	N/A	1%	5%
	N/A	6%	5%
	29%	27%	25%
	3	2	2

■ Provide an efficient and coordinated traffic signal system citywide

■ Operate a state-of-the-art traffic signal system

<ul style="list-style-type: none"> ■ Percent of warranted traffic signals installed ■ Percent of traffic signals communicating with the citywide traffic signal system ■ Percent of traffic signals for which timing has been reviewed and, if necessary, adjusted annually ■ Percent of major corridors for which the traffic signal system is recording average daily traffic counts 	85%	70%	80%
	25%	75%	70%
	50%	100%	80%
	25%	50%	70%

Engineering Traffic Engineering Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Expand pedestrian and bicycle facilities, resources, and programs

Play a leadership role in promoting pedestrian and bicycle facilities, resources, and programs

Number of bike ride events organized per year	2	2	2
Number of safety and other community outreach programs in which Traffic Engineering participates each year	5	3	3
Number of developed residential areas reviewed for gaps in pedestrian/bicycle facilities	4	3	3
Number of pedestrian/bicycle collision locations reviewed for potential improvements	0	1	5

Finance

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,681,085	\$3,174,573	\$3,533,942	\$3,532,537	\$3,405,320	-3.64%
Contractual Services	\$488,524	\$1,073,379	\$1,303,095	\$1,233,414	\$1,046,578	-19.69%
Commodities	\$136,646	\$156,952	\$154,633	\$128,778	\$97,370	-37.03%
Capital Outlay	\$0	\$60,900	\$0	\$0	\$0	NA
Total :	\$3,306,255	\$4,465,804	\$4,991,670	\$4,894,729	\$4,549,268	-8.86%

Expenditures by Division						
Finance Admin	\$247,167	\$296,615	\$345,491	\$381,629	\$315,513	-8.68%
Financial Services	\$1,077,856	\$1,403,371	\$1,636,834	\$1,606,782	\$1,419,408	-13.28%
Sales Tax & Audit	\$679,778	\$921,400	\$1,009,542	\$963,407	\$970,033	-3.91%
Materials Management	\$739,876	\$1,050,438	\$1,105,791	\$1,068,846	\$993,418	-10.16%
Treasury Management	\$255,801	\$301,094	\$365,324	\$353,867	\$346,037	-5.28%
Inventory Control	\$305,777	\$492,886	\$528,688	\$520,198	\$504,859	-4.51%
Total :	\$3,306,255	\$4,465,804	\$4,991,670	\$4,894,729	\$4,549,268	-8.86%

Staffing by Division						
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	13.00	14.00	14.00	14.00	12.75	-8.93%
Sales Tax & Audit	7.00	9.00	9.00	9.00	9.00	0.00%
Materials Management	9.00	10.00	10.00	10.00	9.00	-10.00%
Treasury Management	2.00	2.00	2.00	2.00	2.00	0.00%
Inventory Control	5.00	6.00	6.00	6.00	6.00	0.00%
Total :	38.00	43.00	43.00	43.00	40.75	-5.23%

Finance

Finance Admin Division

Related Council Goal

To develop and implement a comprehensive long range strategy to encourage economic development and job creation.

Performance Management and Resource Summary

The Administration section provides city-wide support to the divisions of the Finance Department, the citizens of Peoria, and all departments in a timely manner.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Maintain the financial stability and long term financial health of the City.

Provide for the timely reporting of financial information to Management and Council.

CAFR completed by November 30

Yes Yes Yes

Deliver quarterly financial status reports

3 4 4

Maintain compliance with the Principles of Sound Financial Management Policy Document.

Council reviews financial policy bi-annually

No No No

Number of quarters in compliance with fiscal policies regarding debt management

3 4 4

Maintain the City's General Obligation Bond Ratings.

Standard & Poors

AA AA+ AA+

Moody's Investor Service

Aa2 Aa2 Aa2

FITCH IBCA

AA AA AA

Maintain the City's Water and Wastewater System Bond Ratings.

Standard & Poors

AA- AA- AA-

FITCH IBCA

AA- AA- AA-

Moody's Investor Service

A2 A2 A2

Generate maximum revenues available under adopted policies, procedures and rate structure.

Maintain a long range financial plan.

Provide a 5-year Long-Range Financial Plan for review at the Council Retreat.

Yes Yes Yes

Provide quarterly revenue and expenditure reports to the City Council.

Number of quarters financial update was delivered to Council

3 4 4

Comply with the City's fiscal and investment policies.

City is in compliance with fiscal and investment policies

Yes Yes Yes

Provide for a revenue collection program to maximize collections of monies due to the City.

Ensure sufficient funding is available to meet City programmed operating and capital needs

100% 100% 100%

Provide quality service to the City of Peoria citizens and employees.

Respond timely to customer inquiries in all Department Divisions.

All Department Divisions maintain focus on timely response to customer inquiries

Yes Yes Yes

Finance Financial Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Financial Services is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, City Council, and management. The Financial Services Division prepares external financial reports including the Comprehensive Annual Financial Report (CAFR) and other special reports. The division's responsibilities include accounts payable, payroll, special assessments, billing, grant accounting, miscellaneous accounts receivable, fixed asset accounting, and financial accounting and reporting.

<u><i>Goals, Objectives, and Measures</i></u>	<u><i>FY 2008 Actual</i></u>	<u><i>FY 2009 Estimate</i></u>	<u><i>FY 2010 Projected</i></u>
To maintain the City's financial reporting integrity, consistency and accuracy and to maintain adequate internal controls.			
<ul style="list-style-type: none"> ■ Maintain financial reporting in accordance with generally accepted accounting principals (GAAP) and standards set by the Governmental Accounting Standards Board (GASB). <ul style="list-style-type: none"> ■ Compliance with GAAP and GASB. ■ Maintain the City's "clean" audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting. <ul style="list-style-type: none"> ■ Clean audit opinion and GFOA Certificate of Achievement for Excellence. 	Yes	Yes	Yes
Provide accurate and timely financial reports.			
<ul style="list-style-type: none"> ■ Financial reports are available to departments by the 10th working day of the following month. <ul style="list-style-type: none"> ■ # of months Department finance reports were available by the 10th working day. ■ Complete the annual financial audit by October 31 and release the City's Comprehensive Annual Financial Report by November 30. <ul style="list-style-type: none"> ■ CAFR completed by November 30. 	10	12	12
Perform all necessary payroll, accounts payable and travel settlement functions effectively, accurately and timely.			
<ul style="list-style-type: none"> ■ Increase payroll accuracy. <ul style="list-style-type: none"> ■ # of months payroll processed with less than 5 errors. ■ Improve Payback Agreement processing. <ul style="list-style-type: none"> ■ % of payback agreements calculated within 30 days of error notification. ■ Timely processing of travel reconciliations. <ul style="list-style-type: none"> ■ % of total travel reports processed within 30 days of travel completion. ■ Timely processing of vendor payments. <ul style="list-style-type: none"> ■ % of total invoices processed within 30 days. ■ Effective timekeeper and accounts payable training conducted quarterly. <ul style="list-style-type: none"> ■ Average customer rating on the timekeeper and accounts payable training survey (1-5 scale). 	0%	3	12
Ensure that PeopleSoft HRMS and Financial Systems are performing in a manner that provides accurate and timely information.			
<ul style="list-style-type: none"> ■ Defined issues are resolved by the anticipated completion dates. <ul style="list-style-type: none"> ■ % of Critical Tasks resolved within 48 hours. ■ % of Non-Critical Tasks resolved by defined completion date. ■ Test and install system upgrades in a timely manner. 	57%	93%	95%
	79%	90%	90%
	4.2	4.7	4.5
	100%	100%	100%
	50%	100%	100%

Finance Financial Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

■ Test and install vendor issued maintenance packs, bundles, and legal updates within 90 days of release.	30%	100%
■ Complete IT assigned testing in a timely manner.		
■ Test system changes within 30 days of assignment.	50%	100%
■ Ensure special assessment billings, due date notice publications, and collections are accomplished in accordance with applicable state statutes.		
■ Notices, billings, and delinquencies are processed within their respective timelines.		
■ # of times each year notices, billings, and delinquencies are processed on time.	2	2
■ Perform timely account reconciliations.		
■ Complete all clearing and bank account reconciliations within internal timelines.		
■ # of months clearing and bank account reconciliations are completed within 30 days of month-end.	12	12
■ Complete all COBRA reconciliations within internal timelines.		
■ # of months COBRA reconciliations are completed within 30 days of month-end.	7	12

Finance

Sales Tax & Audit Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This section's responsibilities are to license businesses, process tax returns, review and audit taxpayers, and insure compliance with the Transaction Privilege (Sales) Tax Codes. This section also responds to taxpayer questions related to the Code for businesses located or operating in the City of Peoria.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide education and awareness programs to ensure tax compliance.			
Audit local businesses which meet audit criteria.			
# of Sales Tax audits completed.	184	160	155
Audit Recovery revenue per dollar of operating expense.	2.10	\$1.1	\$1.2
Conduct business license inspections for compliance.			
# Business License on-site inspections completed.	766	825	850
% of businesses inspected operating without license.	9.8%	7%	7%
Revenues from on-site license inspections.	\$85,767	\$65,000	\$70,000
Provide taxpayer education seminars.			
# of taxpayer education seminars completed.	6	4	4
Average customer satisfaction rating on the education seminar survey (1 - 5 scale).	4.6	4.75	4.5
Provide professional, efficient, and responsive service to all customers			
Promptly respond to taxpayer inquiries.			
% of electronically-submitted inquiries responded to within 1 business day.	98%	98%	98%
Process license applications in a timely manner.			
# of applications processed.	2,644	2,450	2,750
% of applications approved within 14 business days.	82%	88%	85%
Process special regulatory license applications in a timely manner.			
% of liquor licenses processed through City Council within 60 days from receipt from State Liquor Board.		95%	95%
% of other specialty regulatory licenses processed through City Council within 45 days.		95%	95%
Ensure tax code is current and all updates are timely.			
All tax code changes promulgated within 60 days of passage by the Municipal Tax Code Commission.		Yes	Yes
Process all financial transactions accurately and promptly			
Complete tax returns and adjustments by due dates.			
% of monthly closings completed by 5th business day.		83%	83%

Finance

Materials Management Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

The Materials Management Division serves as the City's inventory, purchasing and contracting agent and acquires needed supplies, equipment and services for all departments/divisions of the City. This process is facilitated by the issuance of solicitations, formulation of contracts, purchase orders and direct purchases. It is this division's responsibility to ensure that the City complies with all applicable statutory requirements for inventory and in the purchasing of supplies, equipment and services.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

To concentrate available resources to become an efficient, effective, service oriented division.

Process informal and formal solicitations.

Solicitations (Formal).	93	60	70
# of formal solicitations (> \$50,000) processed.		60	70
% of formal solicitations accepted by Council within 90 days.		90%	90%
Average customer rating on the formal solicitation process survey (1-5 scale).		N/A	4
Solicitations (Informal).	427	300	325
# of informal solicitations (< \$50,000) processed.		300	325
% of informal solicitations accepted by Council within 45 days.		90%	90%
Average customer rating on the informal solicitation process survey (1-5 scale).		N/A	4

Limit the number of protests filed against the City.

# of protests filed.	0	14	0
% of protests sustained.		0%	0%

To participate in national, statewide, and local cooperatives to increase operational efficiency and to obtain economies of scale by combining like commodities and services with multiple entities.

Expand utilization of cooperative purchase agreements .

# of cooperative contract transactions.		500	450
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To provide guidance and advice to departments, vendors and other entities regarding procurement practices and policies.

Provide Procurement and system training classes.

Average customer rating on the Procurement 101 training survey (1-5 scale).		N/A	4
Average customer rating on the Performance-based training survey (1-5 scale).		N/A	4

To provide centralized and decentralized print, copy bindery, and mail services to support City departments

Provide effective and timely copy center and mail processing services.

% of copy requests processed on the same day as request.			90%
Average customer rating on the Copy Center services survey (1-5 scale).		4	4

Finance

Treasury Management Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Treasury Division oversees or assists with four responsibilities including: debt management, cash and investment management, banking relations, and revenue forecasting. The Treasury Division works closely with two outside advisors, the City's financial advisor for bond structuring and issuance, and the City's investments advisor for investment of the City's portfolio.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Manage the City's cash and investments according to our investment policy with priorities of legality, safety of principal, liquidity, and yield.			
Ensure effective oversight of the City's investment portfolio.			
Portfolio size (millions)		\$410	\$410
Investment service costs as % of investment portfolio		.03%	.03%
Ensure all investments comply with City investment policy.			
# of quarters in compliance with investment policy	4	4	4
Provide a quarterly investment report to Council within 60 days of the end of the Quarter.			
# of quarters Council received investment report within 60 days of the end of the Quarter	4	4	4
Analysis of Investment Benchmarks.			
City weighted average maturity/days	261	300	360
Treasury Note Benchmark Return	2.87	1.0%	3.0%
Peoria return	3.49	2.5%	3.25%
Assist in the accurate forecasting and estimating of City revenues.			
Conduct regular revenue meetings to analyze revenue trends.			
# of monthly revenue meetings	5	9	9
Update the Financial Trend Analysis annually.			
Financial Trend Analysis updated by March 30th	Yes	Yes	Yes
Seek optimum debt structures for City financing to mitigate debt service cost while retaining high credit ratings.			
Comply with fiscal policies regarding debt management.			
# of quarters in compliance with fiscal policies regarding debt management	4	4	4
Maintain a current and useful debt management profile.			
Debt management profile updated by 12/30 of each year	Yes	No	Yes
Effectively manage the City's cash and banking function.			
Provide accurate and timely financial information.			
# of months all required journal entries completed by the 8th working day of the following month		12	12
Ensure the financial integrity of the City's cash portfolio.			
Maintain sufficient bank balances to meet the City's operational cash flow requirements		Yes	Yes
Provide efficient and responsive service to all customers.			
% of requests for information or research completed within 10 working days		N/A	100%

Finance

Treasury Management Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

■ Provide staff assistance to Council Appointed Boards.

■ Assist the Finance Director in the effective management and administration of the Municipal Development Authority Board and the Volunteer Firefighter Pension Board.

■ Public meeting notices, agendas, meeting results and minutes posted in compliance with Open Meeting Laws	Yes	Yes
■ Annual Board Reports filed with state agencies as required and on time	Yes	Yes

Finance Inventory Control Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Inventory Control Division serves as the City's inventory, purchasing and contracting agent and acquires needed supplies, equipment and services with a focus on Municipal Operations Center divisions. This process is facilitated by the issuance of solicitations, formulation of contracts, purchase orders and direct purchases. It is this division's responsibility to ensure that the City complies with all applicable statutory requirements for inventory and in the purchasing of supplies, equipment and services.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

■ To maintain a centralized warehouse where City employees are able to obtain commonly and routinely used supplies efficiently at a reduced cost through economies of scale.

■ Maintain routine service levels to customers.

■ % of stockouts.	.01%	1%	1%
■ % of inventory discrepancies (average).	0.51%	1%	1%
■ Item turnover rate.	4.4	4	4.5
■ Cost of warehousing services per order.		\$62	\$62
■ Cost of warehousing services as a percentage of total dollars issued.		25%	25%
■ % of customer orders filled and shipped by next business day.		90%	90%

■ Expand the warehousing service to other high usage items.

■ % of increase in number of different items stocked.	5%	2%	3%
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■ Establish an improved service level to the customers of Inventory Control.

■ Average customer rating on the Inventory Control services survey (1-5 scale).		N/A	4
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■ Establish and maintain improved service levels to the Fleet Services Division to maximize equipment uptime.

■ Deliver fleet parts in a timely manner.

■ Fleet Services percentage of total parts delivered in 1 hour.	83%	83%	83%
■ Fleet Services percentage of total parts delivered in 4 hours.	93%	94%	90%
■ Fleet Services percentage of total parts delivered in 1 Day.	97%	97%	96%

■ To provide surplus management for the City of obsolete, damaged or replacement equipment including scrap and to promote recycling.

■ Provide cost-effective surplus management.

■ # of auctions conducted.		10	10
■ Revenues received from auctions of surplus property.		\$250,000	\$200,000
■ # days surplus inventory in City control.		6	6

Finance Utilities

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,573,775	\$2,732,270	\$3,060,566	\$2,994,245	\$2,899,606	-5.26%
Contractual Services	\$773,633	\$1,338,306	\$1,625,808	\$1,565,779	\$1,404,965	-13.58%
Commodities	\$1,782,896	\$1,328,094	\$1,760,292	\$1,115,829	\$699,150	-60.28%
Capital Outlay	\$0	\$34,393	\$0	\$52,857	\$0	NA
Total :	\$5,130,304	\$5,433,063	\$6,446,666	\$5,728,710	\$5,003,721	-22.38%

Expenditures by Division						
Customer Service	\$1,142,158	\$1,454,451	\$1,674,948	\$1,634,681	\$1,534,584	-8.38%
Revenue Administration	\$479,311	\$608,904	\$796,556	\$715,027	\$687,229	-13.72%
Meter Services	\$2,693,045	\$2,364,950	\$2,951,718	\$2,367,981	\$1,769,170	-40.06%
Revenue Recovery	\$815,790	\$1,004,758	\$1,023,444	\$1,011,021	\$1,012,738	-1.05%
Total :	\$5,130,304	\$5,433,063	\$6,446,666	\$5,728,710	\$5,003,721	-22.38%

Staffing by Division						
Customer Service	15.00	16.00	16.00	16.00	15.00	-6.25%
Revenue Administration	6.00	6.00	6.00	6.00	6.00	0.00%
Meter Services	15.00	15.00	15.00	15.00	14.00	-6.67%
Revenue Recovery	8.00	8.00	8.00	8.00	8.00	0.00%
Total :	44.00	45.00	45.00	45.00	43.00	-4.44%

Finance Utilities Customer Service Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The section's responsibilities are to collect water, wastewater and sanitation user's fees; process sales tax and business license applications and issue licenses; process & verify sales tax returns; process daily cash receipts and deposit monies into the bank; initiate and process applications for new service and termination of service; initiate service orders for delivery of sanitation containers, meter installations, repairs and replacement, water leaks, and process or investigate customer complaints; answer and assist customers in person and over the phone.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide professional, efficient, and responsive service to all customers

Provide prompt customer service by answering customer questions and concerns by phone, in person, and in writing.

Total incoming calls.	188,976	240,000	240,000
Average number of calls handled daily per CSR.		40	40
Cost per answered customer call.		\$9.00	\$9.00
% of answered calls that are service-order related.		80%	80%
% of total calls handled by IVR.	61%	55%	55%
Average time to answer incoming calls (min.).	3.47	3.0	3.0

Continuously improve customer service quality.

Average customer rating on Customer Service survey (1-5 scale)	4.22	4.5	4.25
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Process all financial transactions accurately and promptly.

Ensure timely and accurate processing of payments and depositing of revenues.

# of cash register and sales tax transactions.	699,905	750,000	750,000
% of bank deposit errors.	2%	5%	5%
Average # of transactions per cashier per day.		150	105

Finance Utilities Revenue Administration Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Administration section provides support to the sections of the Revenue Division, the City's utilities, and the citizens of Peoria in a timely and efficient manner. The section's responsibilities include maintaining the division's software systems, overseeing its budget preparation, performing rate and impact fee studies, developing financing plans, and monitoring revenue and expenditure projections.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Provide and maintain effective and efficient technology solutions.

Improve system performance & responsiveness.

% of major patches, upgrades tested & installed w/in 90 days.	80%	100%	100%
% of system issues resolved within 180 days.	80%	85%	85%
# of open system issues resolved in fiscal year.	50	40	75
Average customer rating on the system support survey (1 - 5 scale)		4.00	4.25

Increase customer usage of automated payment solutions.

% of utility customers paying through automated payment solutions.	16.6%	18%	20%
% of utility customers receiving e-bills.		3.0%	5%
% of taxpayers filing using automated filing solutions.	4.6%	7.5%	10%

Provide timely and relevant financial planning and analysis services.

Provide useful utility rate and financial planning assistance.

Average customer rating on the financial assistance survey (1 - 5 scale).	N/A	4.25	4.25
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Provide accurate revenue forecasts .

Accuracy within +- 2% of 1st quarter utility revenue estimates to year-end actuals.	98.1%	+-2%	+-2%
Accuracy within +- 1% of quarterly utility revenue estimates to actual revenues.		+-1%	+-1%
Accuracy within +- 2% of 1st quarter sales tax revenue estimates to year-end actuals.	95.6%	+-2%	+-2%
Accuracy within +- 1% of quarterly sales tax revenue estimates to actual revenues.		+-1%	+-1%

Develop and cultivate a well-trained, high quality, and professional workforce.

System training provided to internal staff.

Total hours of system training provided.	163	240	350
Average customer rating on the Revenue Administration training survey (1 – 5 scale).	4.4	4.3	4.3

Finance Utilities

Meter Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Meter Section is responsible for accurately reading water meters each month to ensure timely and correct utility billing. The section is also responsible for providing a high level of customer service while performing the following tasks: turning on and off water services for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, removing water meters for delinquencies, testing meters, and maintaining all water meters, meter vaults, boxes, and lids.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide accurate and timely meter readings.			
Complete reading cycle by required date.			
# of meters read.	510,553	520,649	551,400
% of routes read by required date.	100%	100%	100%
Accurately read meters.			
% of meter read exceptions resolved within 3 business days of scheduled read date.	98%	99%	99%
% of accounts requiring field follow-up after initial monthly reading.		1.0%	1.0%
Perform meter reading in a cost-effective manner.			
Cost per meter to obtain monthly billing reading.		\$0.65	\$0.65
Maintain a random meter test program to ensure meters are functioning accurately.			
# of meters checked.	1,020	1,062	1,100
% of meters sampled testing at accuracy of 98% or better.		97%	97%
% of large meters (3+) meters tested.	97%	100%	100%
% of large meters (3+) that tested within 3% of baseline.		98%	99%
Provide a high level of service to internal and external customers.			
Contact customers who request field investigations in a timely manner.			
# of field investigations requested.	271	320	400
% of field investigations customers contacted within 72 hours.	100%	100%	100%
Conduct random internal and external customer satisfaction surveys.			
Average customer satisfaction rating on the field investigation services survey (1 - 5 scale).	5.0	4.75	4.75
Complete service orders by requested dates.			
# of service work orders completed.		42,500	42,500
% of service work orders completed by requested date.		99%	99%
# of new meters installed.	1,457	700	650
% of new meter installs completed by requested date.		100%	100%
Develop and cultivate a well-trained, high quality, and professional workforce.			
Provide a training and cross-training program for staff to encourage career development.			
% of Meters Utility Workers having ADEQ water and backflow prevention.		40%	40%
Promote safety and safe work practices.			
Limit preventable personal injury and motor vehicle accidents.			
# of preventable personal injury accidents and motor vehicle accidents.	0	0	0
# of workdays lost to due to workplace injury.	0	0	0

Finance Utilities Revenue Recovery Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Revenue Recovery Section is responsible for collection of delinquent amounts due to the City, production and mailing of utility bills and delinquency notices to utility customers, contact with delinquent account holders by phone and correspondence and/or in-person visits. Delinquent amounts referred include: sales tax, general accounts receivable, active and inactive utility accounts, returned check amounts and fees, license fees, audit balances, and other accounts referred for collection action by various departments citywide.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Maintain an efficient, accurate and timely billing and delinquency program for utility customers.

Complete all necessary steps to submit accurate billing information by the scheduled date.

% of billing adjustment to billed accounts.	.01%	.015%	.015%
% of billed accounts audited for database accuracy.		20%	20%
% of audited accounts requiring modification.		.015%	0.015%

Complete all necessary steps to collect revenue from delinquent utility accounts.

% of utility accounts mailed delinquent letters.		0.13%	.13%
% of utility accounts disconnected.		.04%	0.04%

Maintain an effective citywide collection program.

Collect outstanding accounts receivables balances.

% of utility quarterly new receivables reduced through payments.		50%	60%
% of utility quarterly new receivables reduced through adjustments (BKs, WO's, etc).		5%	5%
% of utility receivables inventory (@ 90+ days) assigned to outside collections.		50%	30%

Collect outstanding miscellaneous accounts receivables balances.

% of utility quarterly new miscellaneous receivables reduced through payments.		50%	60%
% of utility quarterly new miscellaneous receivables reduced through adjustments (BKs, WO's, etc).		5%	5%
% of utility miscellaneous receivables inventory (@ 90+ days) assigned to outside collections.	24%	1%	2%

Fire

Operating Budget Summary

Sort Description	FY 07 Actual	FY 08 Actual	FY 09 Budget	FY 09 Estimate	FY 10 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$13,098,866	\$15,033,771	\$17,072,726	\$16,750,156	\$16,400,241	-3.94%
Contractual Services	\$2,347,061	\$3,379,963	\$3,806,353	\$3,694,918	\$3,132,993	-17.69%
Commodities	\$1,078,160	\$713,490	\$848,114	\$823,102	\$580,537	-31.55%
Capital Outlay	\$173,776	\$14,564	\$310,288	\$467,292	\$250,000	-19.43%
Total :	\$16,697,863	\$19,141,788	\$22,037,481	\$21,735,468	\$20,363,771	-7.59%

Expenditures by Division						
Fire Admin	\$592,599	\$773,497	\$872,657	\$844,724	\$709,079	-18.74%
Fd Community Services	\$1,275,790	\$1,516,805	\$1,582,084	\$1,230,825	\$1,149,287	-27.36%
Fire Support Services	\$1,477,076	\$812,519	\$872,177	\$1,054,027	\$583,336	-33.12%
Emergency Medical Services	\$96	\$436,229	\$1,057,281	\$1,022,681	\$537,102	-49.20%
Fire Training	\$111	\$287,767	\$590,979	\$543,246	\$528,518	-10.57%
Emergency Management	\$0	\$134,612	\$473,457	\$430,282	\$216,912	-54.19%
Fire Operations	\$13,226,628	\$15,142,744	\$16,526,746	\$16,551,298	\$16,301,437	-1.36%
Fed Assist to Firefighters Grt	\$0	\$0	\$0	\$0	\$300,000	NA
Homeland Security Grant - MMRS	\$89,306	\$0	\$0	\$0	\$0	NA
Vol Firefighter Pension Trust	\$33,781	\$34,475	\$33,600	\$33,600	\$30,600	-8.93%
Citizen Donations-Fire	\$2,476	\$3,140	\$28,500	\$24,785	\$7,500	-73.68%
Total :	\$16,697,863	\$19,141,788	\$22,037,481	\$21,735,468	\$20,363,771	-7.59%

Staffing by Division						
Fire Admin	6.00	6.00	8.00	7.00	6.00	-25.00%
Fd Community Services	13.00	13.00	12.00	10.00	9.00	-25.00%
Fire Support Services	7.00	7.00	6.00	6.00	5.00	-16.67%
Emergency Medical Services	0.00	2.00	2.00	2.00	2.00	0.00%
Fire Training	0.00	2.00	2.00	2.00	2.00	0.00%
Emergency Management	0.00	1.00	1.00	1.00	1.00	0.00%
Fire Operations	131.00	142.00	142.00	142.00	142.00	0.00%
Total :	157.00	173.00	173.00	170.00	167.00	-3.47%

Fire Fire Admin Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

The Administration Division provides leadership, long-range planning, budget development, financial management, personnel, payroll, and contracts administration, interdepartmental coordination, and general customer service, in order to ensure the efficient daily operations of the Fire Department.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Provide a full service Fire Department that cost effectively meets and exceeds customer needs.

Coordinate annual budget development and provide timely services within adopted budget.

<ul style="list-style-type: none"> Monthly monitor and feedback provided to division managers 	100%	100%
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Maintain grant program to secure additional resources to fund Fire and EMS programs.

<ul style="list-style-type: none"> Number of grant awards received Dollar amount received 	6 804,095	5 429,000	5 130,000
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Facilitate the implementation of cross-divisional activities through the coordination of team meetings, team-building, and multi-divisional committees and work teams.

<ul style="list-style-type: none"> Provide 10 day notice to teams for quarterly meetings (20 meetings scheduled). 	45	100%	100%
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Work with new development, as it occurs, to arrange for provision of fire and EMS services to newly developed areas.

<ul style="list-style-type: none"> Number of recognition awards 	2	0	2
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Maintain quality Insurance Services Office (ISO) rating.

<ul style="list-style-type: none"> ISO rating of 3 or better 	3	3	3
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Ensure performance evaluations are completed in a timely manner.

<ul style="list-style-type: none"> Performance evaluations completed 30 days prior to date due 		95%	95%
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Provide accurate and timely purchasing/AP functions for the department.

<ul style="list-style-type: none"> % of bill paid by due date Reconcile fire department pro cards accurately and timely. 		95%	98%
		98%	98%

Strengthen internal and external communication.

Enhance public accessibility to and utilization of the Fire Department's Internet web site.

Solicit the input of labor union on department issues, assembling labor/management committees as needed.

<ul style="list-style-type: none"> Union grievances resolved at dept level 	100%	100%	100%
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Fire

Fd Community Services Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

The Fire Prevention/Community Services Division provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and fire department community relations events. The Division is also responsible for coordinating the annual building Fire Inspection Program, the annual fire hydrant maintenance program and monitoring the assessment and evaluation of water systems for fire suppression within the city.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Achieve fire safety awareness at all levels in the community through public education programs.

Provide fire and life safety education at city and community events.

Community awareness events held

40

90

90

Conduct Citizen and Youth Fire Academies.

Citizens attending community events

90,000

90,000

Utilize firefighters in schools to deliver S.AF.E.T.Y. Program to K-4 students.

Number of visits by Firefighters

40

85

85

Number of students contacted

7,125

18,000

20,000

Number of students participating in CPR in the Schools Program

N/A

200

200

Percent of students successfully completing program

98%

98%

Provide fire inspection and investigation services to the citizens and businesses of Peoria.

Complete and issue fire code permits within 10 days of request.

Number of permits issued

373

300

300

Percent of permits issued within 10 working days

90%

95%

95%

Inspect all commercial structures annually.

Number of occupancies inspected

2,221

2,100

2,100

Number of Hazards identified

3,256

3,000

3,000

Number of hazards abated

2,613

2,500

2,500

Maintain a good closure rate on investigations into the cause of fires.

Percent of fire investigations cases resulting in determination of origin and cause

75%

75%

80%

Perform requested new construction inspections within 3 days.

Percent of inspections performed within 3 days

80%

90%

90%

Plan review within 21 work days of submittal.

Percent completed within 21 days

90%

98%

100%

Plans Reviewed

2,200

2,000

Site Plan Reviews

150

130

New Construction inspections

1,500

1,000

Fire

Fire Support Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Support Services Division is responsible for computer aided dispatch coordination and database maintenance; capital construction; facility and equipment maintenance and repair, including fleet.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Effectively manage capital construction and facilities' projects for the Fire Department.			
Construct fire department capital improvement projects on time and within budget.			
Projects completed on time and within budget		100%	100%
Effectively manage facilities, fleet, and equipment.			
Effective Fleet Maintenance Shop Operations			
Shop Rate for Vehicles – Actual vs. booked hours			100%
% Rework – goal of 5% or less			5%
Timely Fleet Maintenance Shop Service			
Routine scheduled maintenance completed within 8 hours (work time)			100%
Unscheduled maintenance/repair completed in 24 hours			80%
Unscheduled maintenance/repair completed in 72 hours			95%
Minimize fleet apparatus downtime.			
Track fleet apparatus downtime	10%	.05%	5%

Fire

Emergency Medical Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Emergency Medical Services (EMS) Section is responsible for EMS administration including supply and equipment acquisition, inventory and maintenance, training and certification, EMS records management, agency/community liaison, MMRS (Metropolitan Medical Response Systems) resources, mass casualty and decontamination response, quality assurance, Federal and State regulatory compliance, EMS response at special events and ambulance transportation contract coordination.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Manage and coordinate EMS certification and recertification			
Coordinate with DHS to ensure proper training and certification of EMT's and paramedics.			
EMT Certifications Maintained	100%	100%	100%
Paramedic Certifications Maintained	100%	100%	100%
Insure Paramedics receive a minimum of 30 hours of continuing education per year.			
Percent of paramedics receiving 30 hours of CE		100%	100%
Audit Quality Assurance (QA) of patient care, protocol adherence and medication management			
Conduct 100% QA on two specific illnesses, injuries or treatment modalities per year.			
Number of QA completed		3	3
Maintain compliance with federal and state law relative to patient care reporting			
Insure HIPAA and legal compliance is maintained relative to requests for EMS patient information.			
Ensure all patient care records are maintained with HIPAA compliance		100%	100%
Maintain HIPAA Access Log		Yes	Yes
Insure all Records requests meet legal requirements prior to release		100%	100%
Maintain all patient care reports for the time mandated by state law		100%	100%
Maintain all EMS equipment in a constant ready status to insure critical services are constant			
Insure zero downtime for equipment by having spare equipment readily available.			
EMS equipment in service		100%	100%
Maintain all Metropolitan Medical Response System (MMRS) equipment in a ready state for immediate deployment			
Insure all Metropolitan Medical Response System (MMRS) equipment is in a constant ready status for deployment.			
MMRS Equipment in Service		100%	100%

Fire Fire Training Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

The Training Section is responsible for delivering continuing education in fire suppression, rescue, and supervisory and management development.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

■ **Maintain certification and readiness of all operational personnel.**

■ Comply with OSHA/ADOSH training mandates.

■ Hours of firefighter training conducted	14,850.90	25,600	17,640
■ Percent of companies successfully completing required training	84%	100%	100%

■ Provide TRT training annually to certified technicians.

■ Percent of available CE hours attended		80%	85%
■ Total TRT CE hours attended		1,075	1,142
■ Peoria TRT Instructor man hours contributed		140	NA

Fire

Emergency Management Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Emergency Management Section is responsible for operation of the emergency operations center (EOC) and development, maintenance, and implementation of the City's Emergency Operations Plan, city-wide emergency management and disaster preparedness training, homeland security grants management, and management of the Community Emergency Response Team (CERT) and Terrorism Liaison Officer (TLO) programs.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Develop city-wide emergency management program			
Provide city-wide emergency management training			
Number of training and awareness events held	4	4	4
Continually monitor to ensure proper programs and procedures are in place		100%	100%
Maintain a continued emergency response capability to address an all hazard response			
Provide training to support citywide emergency management operations			
Number of training events held		2	2
Update the Emergency Management Web page and the public internet as needed		100%	100%
Provide federal or state emergency management training certification, i.e. NIMS, EMI		1	1
Ensure that the EOC is consistently ready for a timely opening (within 30 minutes of notification)			
Inspect the EOC, equipment and supplies monthly	12	12	12
Participate in a full-scale emergency operations drill/exercise	1	1	1
Participate in emergency preparedness table-top exercises	0	1	1
Develop an emergency management database that is inclusive of all departments			
Percent of departments completed	100%	100%	100%
Ensure the City of Peoria emergency response effort is supported by a comprehensive emergency operations plan			
Keep the Emergency Operations Plan current and readily available	Yes	yes	yes
Number of management and staff trained	0	75	75
Maintain files with modifications/updates	Yes	Yes	Yes
Ensure current copies of the Maricopa County Emergency Operations Plan and the County Resources manual are readily available	Yes	Yes	Yes
Maintain a current Peoria Emergency Management Contact list	Yes	Yes	Yes
Coordinate Citizen's Corps and Community Emergency Response Team (CERT) training			
Number of CERT classes held annually	4	2	2
Number of Citizen Corps meetings held	6	6	6

Fire

Fire Operations Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Operations Division of the Fire Department provides fire protection, emergency medical services, and personnel training. The Operations Division currently staffs seven pumper trucks with paramedic capabilities and two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue).

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide efficient, effective, and safe fire protection to the City of Peoria.			
Maintain average incident response time of 4 minutes or less 90% of the time.			
Average response time enroute to on scene (ladder/engine)	4:42	4:30	4:30
Implement Community Oriented Fire Service Program.			
Duty related injuries	18	20	20
Number of emergency responses - Fire	880	1,200	1,200
Number of emergency responses - Advance Life Support (ALS)	4,918	6,000	6,200
Number of emergency responses - Basic Live Support (BLS)	3,897	5,900	6,000
Number of emergency responses - Other	283	600	600
Maintain service provision in remote areas.			
Provide specialized response to Lake Pleasant and open desert areas (partnership with CAWRT and State Land Dept.)			
Number of Wildland deployments		12	12
Number of responses in Lake Pleasant area		200	200
Provide continued professional development of our Fire Department members.			
Establish continuous training in the area of supervisory and management development.			
Percent of promoted staff which received Supervisory and Management development training		100%	100%

Human Resources

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$1,713,274	\$1,730,900	\$2,199,427	\$2,149,499	\$1,949,990	-11.34%
Contractual Services	\$406,981	\$920,061	\$933,041	\$627,265	\$679,628	-27.16%
Commodities	\$102,578	\$90,223	\$112,829	\$63,165	\$69,350	-38.54%
Capital Outlay	\$37,825	\$0	\$0	\$0	\$101,275	NA
Total :	\$2,260,658	\$2,741,184	\$3,245,297	\$2,839,929	\$2,800,243	-13.71%

Expenditures by Division

Safety Management	\$204,669	\$252,906	\$275,019	\$264,835	\$217,152	-21.04%
Human Resources	\$2,046,889	\$2,479,409	\$2,960,278	\$2,567,154	\$2,571,091	-13.15%
Employee Wellness Prg	\$9,100	\$8,869	\$10,000	\$7,940	\$12,000	20.00%
Total :	\$2,260,658	\$2,741,184	\$3,245,297	\$2,839,929	\$2,800,243	-13.71%

Staffing by Division

Safety Management	2.00	2.00	2.00	2.00	2.00	0.00%
Human Resources	14.00	17.00	17.00	17.00	17.00	0.00%
Total :	16.00	19.00	19.00	19.00	19.00	0.00%

Human Resources Safety Management Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

It is the mission of the Safety and Emergency Management Office is to provide a safe and hazard free work environment and coordinate with the Risk Management Division to lower the city's liability exposure (resulting from employee accidents and injuries). This mission is accomplished through coordinating training and awareness efforts, ensuring that proper programs and procedures are in place to support city safety efforts, and coordinating with state, federal and local regulatory agencies to ensure the city is in compliance with applicable codes, ordinances and regulations. The city's emergency management program is supported through the coordination of emergency management programs, including training and awareness, active planning and preparation, and the dissemination of vital information to appropriate personnel.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Assist in maintaining City of Peoria Experience Modifier (EMOD) of 1.0 or less (resulting in credit from insurance provider – SCF of Arizona)

<ul style="list-style-type: none"> Provide two-hour Defensive Driving refresher training course <ul style="list-style-type: none"> 4 classes 	4	4	4
<ul style="list-style-type: none"> Provide Basic First Aid and/or First Aid/CPR/AED training courses <ul style="list-style-type: none"> 4 classes 	7	4	4
<ul style="list-style-type: none"> Provide in-House Safety/OSHA Training <ul style="list-style-type: none"> 12 Classes 	74	40	30
<ul style="list-style-type: none"> Provide in-House ADOSH-facilitated Training <ul style="list-style-type: none"> 12 Classes 	13	20	24
<ul style="list-style-type: none"> Provide in-House National Safety Council training at discount fee <ul style="list-style-type: none"> 2 Classes 	3	3	2
<ul style="list-style-type: none"> Provide safety briefing for all new-hire orientations <ul style="list-style-type: none"> All new-hire orientations 	26	20	26
<ul style="list-style-type: none"> Provide library of safety information & training material on Safety Web site <ul style="list-style-type: none"> Updated monthly 	12	12	12
<ul style="list-style-type: none"> Review (and revise as necessary) building evacuation maps <ul style="list-style-type: none"> As needed 	100%	100%	100%
<ul style="list-style-type: none"> Provide online training option for employees (dependent on budget approval) <ul style="list-style-type: none"> 200 students/45 classes 	N/A (budget not approved)	0	TBD
<ul style="list-style-type: none"> Provide use of hands-on training props to enhance classes <ul style="list-style-type: none"> 3 training props 	3	NA	NA
<ul style="list-style-type: none"> Continue Peoria Safety Recognition (PSR) Program (OSHA SHARP alternative) <ul style="list-style-type: none"> 2 divisions 	0	0	0
<ul style="list-style-type: none"> Municipal Safety Guidelines available on CityNet (Intranet), through the J-Drive, and provided to all new employees <ul style="list-style-type: none"> Monthly 	12	12	12
<h4>Maintain City of Peoria safety programs</h4> <ul style="list-style-type: none"> Written Safety Program reviewed and available on CityNet and the J-Drive <ul style="list-style-type: none"> Review complete by August, 2009 	0%	100%	NA

Human Resources Safety Management Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

<ul style="list-style-type: none"> ■ Review Job Hazard Analysis sheets and make available through CityNet and the J-Drive (bi-annual review beginning 2006). <ul style="list-style-type: none"> ■ Review completed by August, 2010 	95%	100%	100%
<ul style="list-style-type: none"> ■ Maintain online database of Material Safety Data Sheets (MSDS) <ul style="list-style-type: none"> ■ Monthly 	12	12	12
<ul style="list-style-type: none"> ■ Assist Fire Department with in-house emergency operations center training <ul style="list-style-type: none"> ■ As required 	37	8	6
<ul style="list-style-type: none"> ■ Maintain accurate OSHA records of training provided through Safety Office <ul style="list-style-type: none"> ■ Monthly 	100%	100%	100%

Human Resources Human Resources Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

Human Resources is responsible for recruitment and selection, training and development, employee benefits, classification, compensation, and employee-employer relations.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

<p>Provide proactive and timely services so that operating departments attract, recruit and retain diverse, innovative, efficient and competent employees.</p> <ul style="list-style-type: none"> Assist departments to improve their employee diversity composition. <ul style="list-style-type: none"> % of protected class applicants per job posting Ensure a timely and cost-effective selection process. <ul style="list-style-type: none"> Average number of days to fill a position from request to post to applicant selection. <p>Establish an Employee Satisfaction Index to identify programs and services that create a work environment that leads to high productivity and retention making the City of Peoria an Employer of Choice.</p> <ul style="list-style-type: none"> Determine and measure progress towards the City of Peoria's continuous improvement as an Employer of Choice. <ul style="list-style-type: none"> Survey 100% of finalists for all vacancies to establish a baseline why people want to work for the City of Peoria. Survey 100% of all employees leaving the City of Peoria to establish a baseline why people leave employment with the City of Peoria Survey 100% of all current employees to establish a baseline why they stay with the City of Peoria <p>Maintain a workplace that fosters a focus on innovation, quality, opportunity and professional development, mutual respect, health and wellness, commitment to citizens and open dialog.</p> <ul style="list-style-type: none"> Develop and enhance the knowledge base of our workforce. <ul style="list-style-type: none"> Average cost per employee trained Average number of hours of training per FTE # of employees that participate in the education assistance program Assist departments to implement initiatives that create diversity awareness, supports sustainability and allows for innovation and risk within the City's organizational culture. <ul style="list-style-type: none"> % of employees completing diversity training annually Conduct organizational assessments on 10% of the departments annually to ensure performance alignment with City of Peoria strategic goals Integrate sustainability performance into performance evaluations at all levels % of workforce report requests completed and delivered on time Conduct needs assessment of City departments to determine types of workforce reports required. Conduct quarterly workshops on topics such as diversity, sustainability, innovation, taking risk. % of employees participating in targeted topic workshops Establishment of a public service university with emphasis on change management, leadership management, employee engagement, performance management, talent management and continuous learning. 	<p>100%</p> <p>100%</p> <p>100%</p> <p>40</p> <p>90%</p> <p>90%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p>	<p>100%</p> <p>100%</p> <p>100%</p> <p>40</p> <p>90%</p> <p>90%</p> <p>100%</p> <p>100%</p> <p>100%</p> <p>100%</p>
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Human Resources Human Resources Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

■ % of eligible managers/supervisors who complete leadership training		30%
■ Conduct annual organization training needs assessment to support implementation of organization's culture change		100%
■ Administer compensation and classification programs that are fiscally sound, easily understood and provide for fair and equitable salaries in order to acknowledge the contributions of current employees and to positively affect the City's reputation as Employer of Choice.		
■ % of job classifications (market) studies per total number of classifications	94:28%	94:28%
■ Average time for completing a job classification study		
■ % of employees who leave the City because of dissatisfaction with compensation (exit interview)		
■ Average relationship across all classifications to market	35%	35%
■ Administer comprehensive benefit programs that are fiscally sound, easily understood that reward the contributions of existing employees and to serve as a recruitment tool to positively affect the City's reputation as employer of choice.		
■ Average cost of benefits per employee as % of salary	\$1106	\$1172
■ Survey 100% of employees to measure satisfaction with employee benefit choices and quality of service		100%
■ Establish a work place that supports the safety and well being of employees.		
■ Worker's compensation cost per employee	\$177.60	\$150.00
■ Worker's compensation incident rates	2.51	2.40
■ Worker's compensation severity rates	11.36	10.0
■ % of employees experiencing work related injuries returned to light duty per number of employees injured	98%	98%
■ Review and revise Written Safety Program annually	100%	100%
■ Review and revise Job Hazard Analysis annually and coordinate with Job Descriptions	100%	100%
■ Implement and maintained citywide building evacuation plan		100%
■ # of annual wellness committee events	1	6
■ % of employees participating in wellness committee events	30%	40%
■ Survey 100% of employees to measure satisfaction with employee benefit choices and quality of service		100%

Information Technology

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,046,155	\$4,543,148	\$4,797,956	\$4,841,698	\$4,528,327	-5.62%
Contractual Services	\$3,437,096	\$4,043,497	\$4,611,791	\$4,039,201	\$4,315,836	-6.42%
Commodities	\$890,405	\$1,076,373	\$989,421	\$450,981	\$370,580	-62.55%
Capital Outlay	\$189,734	\$1,616,286	\$3,236,666	\$2,245,952	\$1,704,293	-47.34%
Total :	\$8,563,390	\$11,279,304	\$13,635,834	\$11,577,832	\$10,919,036	-19.92%

Expenditures by Division						
IT Operations	\$3,728,979	\$3,851,766	\$4,028,321	\$3,950,833	\$3,525,848	-12.47%
IT Development Services	\$3,446,206	\$4,473,311	\$4,839,963	\$4,634,888	\$4,322,997	-10.68%
Radio System Operations	\$222,814	\$356,946	\$403,134	\$472,569	\$1,053,646	161.36%
Res For System Comp Eqt	\$210,977	\$176,011	\$180,000	\$187,465	\$186,500	3.61%
Res For Personal Comp Eqt	\$610,399	\$777,970	\$1,664,506	\$618,156	\$178,950	-89.25%
IT Projects	\$344,015	\$1,643,300	\$2,519,910	\$1,713,921	\$1,651,095	-34.48%
Total :	\$8,563,390	\$11,279,304	\$13,635,834	\$11,577,832	\$10,919,036	-19.92%

Staffing by Division						
IT Operations	22.00	23.00	23.00	23.00	21.00	-8.70%
IT Development Services	20.00	22.00	22.00	22.00	21.00	-4.55%
Radio System Operations	1.00	2.00	2.00	2.00	2.00	0.00%
Total :	43.00	47.00	47.00	47.00	44.00	-6.38%

Information Technology IT Operations Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

The Operations Division of the Information Technology Department maintains the City's computer systems, enterprise networks and radio systems. This division facilitates training for all departments in the proper use of hardware and software available on the citywide systems. The division is responsible for coordinating the purchase of hardware and desktop software applications for all departments and oversees the PC Replacement Fund which was set up to fund the future replacement of the City's computer systems.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Ensure the enterprise networks, servers, voice over IP call managers, radio systems and associated peripherals are configured and maintained to obtain maximum performance, minimal downtime and are secure.

Coordinate, track and report network change control activities for scheduled downtime (excluding scheduled upgrades).

% of availability for major systems (O/S or hardware related)	99%	99.9%	99.9%
% of uptime for WAN link reliability (fiber, copper, microwave)	98%	99.9%	99.9%
% of uptime for iSeries (Police Dept) availability (O/S or hardware related)	100%	100%	100%
% of uptime for radio microwave		100%	99.9%
% of uptime for non-radio microwave (non-licensed/monitored)		99.5%	95%
% of uptime for radio infrastructure		N/A	100%

Complete system backup processes nightly/weekly

% of system backups completed and verified daily	100%	100%	100%
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Ensure system upgrades and patches are kept current

% of necessary upgrades and/or maintenance packs are installed monthly	99%	100%	100%
% of radio subscriber units having complete preventive maintenance and programming adjustments annually	99%	100%	100%
% of microwave preventive maintenance conducted annually		N/A	100%

Ensure network system security

% of all servers and network system configurations that meet Arizona DPS, FBI/CJIS, and PCI security compliance standards	100%	96%	100%
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Enhance customer satisfaction by providing quality customer service.

Solicit feedback regarding customer satisfaction and service levels through annual survey and department meetings.

% of customers that rate overall satisfaction with Helpdesk service positively		90%	90%
% of customers that rate overall responsiveness/timeliness of IT Operations services positively		90%	90%
% of follow-up completed on all issues reported in department meetings within 30 days		N/A	100%

Execute and complete operations projects according to the established schedule and budget.

IT Operations-related and controlled functions of a given project are completed on time		100%	100%
IT Operations-related and controlled costs are completed within budget		100%	100%

Ensure customer satisfaction by measuring service levels and responsiveness.

Information Technology IT Operations Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

<ul style="list-style-type: none"> ■ % of calls to IT that are resolved within the first conversation with the HelpDesk ■ % of calls to HelpDesk answered in 3 rings or less ■ % of after hours callbacks conducted within defined service levels ■ For any incident not resolved on the first call (FCR), % of response time by second level support within target timeframe set in Service Level Statement (SLS) based on incident priority. ■ % of incidents resolved within target timeframe set in Service Level Statement (SLS) based on incident priority 	<p>64%</p>	<p>70%</p> <p>90%</p> <p>95%</p> <p>N/A</p> <p>N/A</p>	<p>80%</p> <p>90%</p> <p>95%</p> <p>80%</p> <p>80%</p>
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Information Technology IT Development Services Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

The Development Services Division of Information Technology implements new technologies, supports and upgrades existing application systems, and develops web and GIS applications in accordance with established standards.

Goals, Objectives, and Measures

FY 2008 Actual **FY 2009 Estimate** **FY 2010 Projected**

Implement new technologies for all City departments in accordance with established requirements, timeframes, and budgets.

Execute and complete projects according to the established schedule and budget.

Projects are completed on time.

90% 90% 90%

Projects are completed within budget.

100% 100% 100%

Verify that requirements for all projects are met.

Sign-off on scope of work and critical success factors is completed during closure of each project.

100% 100% 100%

Improve availability and usability of enterprise GIS for all City Departments.

Develop and enhance interface/integration tools for application systems identified through specific business needs/requirements

Interfaces developed and implemented for end-users to exchange information with business systems, per required scope

80% 75%

Enhancements to existing tools are implemented as directed through specific business process.

90% 90%

Develop data management tools to increase GIS productivity and allow easier and consistent data management/maintenance.

Tools are developed/enhanced as need is identified. Prioritization will be developed through GTAG.

75% 75%

New and existing inter/intranet applications (to include ArcIMS and ArcGIS server environs) are designed and implemented to meet defined business requirements.

70% 50%

Provide appropriate customer service handling for all City Departments.

Users trained for new GIS tools and environments as requested.

100% 90%

Users trained in desktop GIS or other core GIS applications as need or interest arises (1 per calendar minimum).

100% 100%

Upgrades or service packs are implemented within 90 days of release, following adopted IT guidelines.

100% 100%

Map products, tabular data, and maintenance of existing GIS themes are provided upon request for departments lacking GIS expertise

100% 95%

All products are tracked and recorded using standard procedures and tools.

100% 100%

Provide web design, maintenance and support for all City departments.

Develop templates and web applications as requested. Schedule project requests for completion based on the workload.

New requests are completed according to the schedule.

95% 90%

Information is updated promptly with content provided by departments.

Requests for web content changes are completed within 48 hours.

99% 98% 95%

Services are available 24x7 and secure.

Continuous uptime is maintained for the webserver and supporting services.

99% 98% 99%

All services meeting PCI compliance standards and industry best practices.

95% 100% 100%

Information Technology IT Development Services Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

Upgrade and support existing application systems to ensure current functionality, reliability, and security.																			
<ul style="list-style-type: none"> Complete application and secure database upgrades to ensure current functionality. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">50%</td> <td style="width: 100px; text-align: right;">80%</td> </tr> </table> Upgrades are installed for each application system at least once a year and include change control documentation, a project scope, project plan, and system owner sign-off. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">50%</td> <td style="width: 100px; text-align: right;">80%</td> </tr> </table> Applicable maintenance packs are installed within 90 days of release and include change control documentation. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">90%</td> <td style="width: 100px; text-align: right;">90%</td> </tr> </table> Approved SQL Server upgrades are installed on databases within 2 weeks of the approved target date and include change control documentation, a project scope, and project plan. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">95%</td> <td style="width: 100px; text-align: right;">95%</td> </tr> </table> Approved database service packs are installed within 90 days of release and include change control documentation. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">95%</td> <td style="width: 100px; text-align: right;">85%</td> </tr> </table> 					50%	80%		50%	80%		90%	90%		95%	95%		95%	85%	
	50%	80%																	
	50%	80%																	
	90%	90%																	
	95%	95%																	
	95%	85%																	
Service Requests																			
<ul style="list-style-type: none"> Service Requests are reviewed within 2 weeks. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">99%</td> <td style="width: 100px; text-align: right;">99%</td> </tr> </table> Solutions for approved service requests are provided within 2 weeks of the approved target date. These include reports, research, Access databases, and modifications. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">85%</td> <td style="width: 100px; text-align: right;">80%</td> </tr> </table> 					99%	99%		85%	80%										
	99%	99%																	
	85%	80%																	
Ensure reliability of application systems.																			
<ul style="list-style-type: none"> Continuous uptime other than scheduled downtimes is maintained for all applications. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">99%</td> <td style="width: 100px; text-align: right;">99%</td> <td style="width: 100px; text-align: right;">99%</td> </tr> </table> Ongoing support services are provided for application and database issues. Response time on trouble tickets is within service level statement. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">99%</td> <td style="width: 100px; text-align: right;">99%</td> </tr> </table> Resolution of trouble tickets for high priority issues within 7 days. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">90%</td> <td style="width: 100px; text-align: right;">90%</td> </tr> </table> Resolution of trouble tickets for medium priority issues within 14 days. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">90%</td> <td style="width: 100px; text-align: right;">90%</td> </tr> </table> Resolution of trouble tickets for low priority issues within 21 days. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">75%</td> <td style="width: 100px; text-align: right;">90%</td> </tr> </table> 					99%	99%	99%		99%	99%		90%	90%		90%	90%		75%	90%
	99%	99%	99%																
	99%	99%																	
	90%	90%																	
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	75%	90%																	
Security is reviewed and enforced for all applications																			
<ul style="list-style-type: none"> Security reviews are conducted during implementations and upgrades <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">100%</td> <td style="width: 100px; text-align: right;">100%</td> <td style="width: 100px; text-align: right;">100%</td> </tr> </table> All applications and databases are PCI compliant. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">95%</td> <td style="width: 100px; text-align: right;">100%</td> <td style="width: 100px; text-align: right;">100%</td> </tr> </table> 					100%	100%	100%		95%	100%	100%								
	100%	100%	100%																
	95%	100%	100%																
Continually improve our customer service environment and meet or exceed established service levels.																			
<ul style="list-style-type: none"> Solicit feedback regarding customer satisfaction and service levels through annual survey and department meetings. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">90%</td> <td style="width: 100px; text-align: right;">90%</td> </tr> </table> Feedback via surveys or telephone calls after service requests or issues are resolved is favorable. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">90%</td> <td style="width: 100px; text-align: right;">90%</td> </tr> </table> Follow-up on action items and reported issues during department meetings are provided within 2 weeks. <table border="0" style="float: right; margin-left: 20px;"> <tr> <td style="width: 150px;"></td> <td style="width: 100px; text-align: right;">100%</td> <td style="width: 100px; text-align: right;">100%</td> </tr> </table> 					90%	90%		90%	90%		100%	100%							
	90%	90%																	
	90%	90%																	
	100%	100%																	

Management and Budget

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$726,644	\$889,302	\$979,978	\$909,832	\$878,155	-10.39%
Contractual Services	\$43,158	\$183,215	\$174,662	\$177,733	\$120,258	-31.15%
Commodities	\$11,560	\$9,895	\$10,800	\$13,839	\$5,250	-51.39%
Total :	\$781,362	\$1,082,412	\$1,165,440	\$1,101,404	\$1,003,663	-13.88%

Expenditures by Division

Management and Budget Office	\$781,362	\$908,279	\$940,811	\$957,358	\$1,003,663	6.68%
Development Agreement Administration	\$0	\$174,133	\$224,629	\$144,046	\$0	-100.00%
Total :	\$781,362	\$1,082,412	\$1,165,440	\$1,101,404	\$1,003,663	-13.88%

Staffing by Division

Management and Budget Office	6.00	7.00	7.00	7.00	8.00	14.29%
Development Agreement Administration	1.00	2.00	2.00	1.00	0.00	-100.00%
Total :	7.00	9.00	9.00	8.00	8.00	-11.11%

Management and Budget Management and Budget Office Division

Related Council Goal

To develop and implement a comprehensive long range strategy to encourage economic development and job creation.

Performance Management and Resource Summary

The Budget Office provides assistance to the City Council, City Manager, other departments, and citizens through the development, implementation, and monitoring of the City's annual budget. This includes revenue analysis and forecasting, rate modeling, expenditure analysis and monitoring, and compilation of the annual budget, capital improvement plan, and other documents and reports.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Effectively manage the City's planned resources to ensure organizational priorities are met.			
<ul style="list-style-type: none"> Keep variance in cost estimates to within 3%. <ul style="list-style-type: none"> Variance in cost estimates from the original forecast (September) to the final forecast (April study sessions). -2.1% Maintain a variance of 5% of adopted revenue budget from revenue forecast. <ul style="list-style-type: none"> Accuracy % of Revenue Forecast to adopted Revenue Budget -1.9% Provide budget services and an input system that are useful, timely, and consistent with the priorities of the organization. <ul style="list-style-type: none"> Overall survey results - Budget input (on a scale 1-5 with 5 as excellent) 4.0 Overall survey results - Budget services (on a scale 1-5 with 5 as excellent) 4.3 			
Advise and consult on operational and policy analysis.			
<ul style="list-style-type: none"> Provide accurate and useful analysis on financial, operational, and policy issues. 			
Manage resources to effectively address the City's infrastructure needs.			
<ul style="list-style-type: none"> Maintain a variance of 3% of final assessed value from forecast. <ul style="list-style-type: none"> Variance in assessed value from the midyear forecast (November) to the final actuals (February). 16.0% Improve on the overall use and effectiveness of the CIP input and monitoring systems. <ul style="list-style-type: none"> Overall survey results - CIP input system. (on a scale 1-5 with 5 as excellent) 3.8 Ensure an open and collaborative programming of CIP projects. <ul style="list-style-type: none"> Overall survey results - CIP budget services. (on a scale 1-5 with 5 as excellent) 3.9 			
Promote effective city-wide fiscal management practices.			
<ul style="list-style-type: none"> Ensure long-term positive structural balance for all major operating funds. <ul style="list-style-type: none"> % of major operating funds with a positive structural balance. 100% 			

Municipal Court

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$1,053,795	\$1,424,206	\$1,562,076	\$1,586,570	\$1,562,362	0.02%
Contractual Services	\$459,946	\$652,390	\$766,762	\$763,342	\$709,785	-7.43%
Commodities	\$31,607	\$89,571	\$31,672	\$21,272	\$20,372	-35.68%
Capital Outlay	\$0	\$13,274	\$0	\$0	\$0	NA
Total :	\$1,545,348	\$2,179,441	\$2,360,510	\$2,371,184	\$2,292,519	-2.88%

Expenditures by Division

Municipal Court	\$1,545,121	\$2,175,590	\$2,360,510	\$2,371,184	\$2,292,519	-2.88%
Jud Coll Enh Fund-Local	\$178	\$0	\$0	\$0	\$0	NA
Ftg Trust Fund (Court)	\$45	\$0	\$0	\$0	\$0	NA
Municipal Court Enhancement Fd	\$4	\$3,851	\$0	\$0	\$0	NA
Total :	\$1,545,348	\$2,179,441	\$2,360,510	\$2,371,184	\$2,292,519	-2.88%

Staffing by Division

Municipal Court	16.00	22.00	22.00	22.00	22.00	0.00%
Total :	16.00	22.00	22.00	22.00	22.00	0.00%

Municipal Court Municipal Court Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The mission of the Peoria Municipal Court is to ensure the prompt and fair adjudication of all cases and to improve public confidence in the Courts through transparency, accessibility, communication and education.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide Public Trust and Confidence

- All who appear before the court are given the opportunity to participate effectively without undue hardship or inconvenience.
- All Defendants are provided a written notice of their legal rights.
- Judges and court personnel shall be courteous and responsive to the public and accord respect to all with whom they come into contact.
- Court security provided to ensure a safe environment for all customers.

Revision of Court procedures and Documentation to Comply with Administrative Guidelines

- Prompt Implementation of Changes in Law and Procedures.
 - Court & customer information forms revised 14 days prior to an effective date. Yes
 - Court promptly implements changes in laws and procedures as required. Yes
 - Staff is advised and trained in new processes involving new legislation and new or amended Administrative orders. Yes

Responsible Custodian of Resources

- Expeditious, Timeliness and Compliance with Schedules.
 - Establish and comply with recognized guidelines for timely case processing and management. Yes
 - Number of cases filed. 30,000
 - Number of cases Adjudicated. 30,000
 - Number of DUP's pending over 90days. 300
- Stewardship of Bonds.
 - Disbursement of cash and security bonds with 15 days. Yes
- Compliance with Minimum Accounting Standards.
 - Daily, monthly, quarterly and annual reconciliation of all court finances. Yes

Current and Proactive Organization

- Staff Development and Training.
 - Maintain COJET compliance for all Court staff. Yes
- Emerging Technology. Yes

Non-Departmental

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	(\$3,659)	\$1,941	\$0	\$0	\$0	NA
Contractual Services	\$13,814,445	\$1,875,342	\$1,539,835	\$2,184,733	\$1,911,254	24.12%
Commodities	\$42,718	\$204,557	\$13,120	\$54,245	\$175,000	1233.84%
Capital Outlay	\$3,817,575	\$8,837,472	\$0	\$9,580,234	\$0	NA
Total :	\$17,671,079	\$10,919,312	\$1,552,955	\$11,819,212	\$2,086,254	34.34%
Expenditures by Division						
Non-Departmental	\$13,013,526	\$1,715,370	\$1,248,355	\$1,267,019	\$1,431,654	14.68%
Gen Fund Capital Projects	\$4,141,304	\$8,307,822	\$0	\$10,176,958	\$420,000	NA
Half Cent Sales Tax	\$516,249	\$891,120	\$299,600	\$370,235	\$229,600	-23.36%
Employee Event Fund	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Total :	\$17,671,079	\$10,919,312	\$1,552,955	\$11,819,212	\$2,086,254	34.34%

Office of Communications

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$492,473	\$582,619	\$703,002	\$702,975	\$571,333	-18.73%
Contractual Services	\$130,113	\$312,925	\$343,448	\$300,989	\$365,890	6.53%
Commodities	\$78,364	\$76,597	\$80,050	\$74,980	\$52,700	-34.17%
Capital Outlay	\$0	\$286,797	\$0	\$0	\$0	NA
Total :	\$700,950	\$1,258,938	\$1,126,500	\$1,078,944	\$989,923	-12.12%

Expenditures by Division

Public Information Office	\$409,149	\$571,357	\$650,574	\$626,789	\$528,819	-18.72%
Peoria Channel 11	\$291,801	\$687,581	\$475,926	\$452,155	\$461,104	-3.11%
Total :	\$700,950	\$1,258,938	\$1,126,500	\$1,078,944	\$989,923	-12.12%

Staffing by Division

Public Information Office	3.50	4.00	4.00	4.00	3.00	-25.00%
Peoria Channel 11	3.00	3.00	3.00	3.00	3.00	0.00%
Total :	6.50	7.00	7.00	7.00	6.00	-14.29%

Office of Communications Public Information Office Division

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

Performance Management and Resource Summary

The Public Information Office communicates news and information about the City of Peoria to internal and external audiences through the news media, print, television, web and electronic sources.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide accurate and timely news and information to news media, Peoria's customers, citizens, elected officials, and employees.

Maintain professional working relationships with print and electronic media, issue news releases and supplemental background information and answer media inquiries promptly and accurately.

Coordinate news conferences and press meetings and research and answer council, staff, and citizen questions.

Publish City Talk, the monthly employee newsletter.

Publish CityTalk Newsletter

12

12

12

Educate Peoria residents about public policy and pertinent information.

Publish Peoria Focus, the citizens quarterly newsletter, and coordinate content and publication of Peoria's web site.

Publish Peoria Focus

4

4

4

Create unique publications and assist with various departmental publications such as contact brochures, voter information, and Peoria's Annual Report.

Publish Annual Report

1

0

1

Increase coverage of Peoria news in print and broadcast media.

Assist news media and city departments in coordination and publication/production of newsworthy events and programs.

Improve the professional appearance of Peoria's publications and materials.

Coordinate production of departmental brochures, publications, and web pages.

Assist staff and elected officials with public information needs.

Assist in research for council columns and write news releases and other public information pieces for city departments as requested.

Develop and foster relationships with news media, management, elected officials, city staff, citizens, and public relations staff in key organizations.

Participate and contribute to professional groups and organizations as available.

Office of Communications

Public Information Office Division

Performance Management and Resource Summary

Related Council Goal

To expand technological resources to facilitate intergovernmental communications and government/citizen communications.

■ **Identify and utilize resources and tools to effectively deliver Peoria news and information.**

■ Continue utilization of traditional news media, direct public information, the internet, and pursue emerging technologies such as cable television and fax-back.

■ **Act as official spokesperson for City of Peoria as requested.**

■ Respond on behalf of the city to news media interview requests and speak at public forums and organizations as requested.

Planning and Sustainability

Operating Budget Summary

<i>Sort Description</i>	<i>FY 07 Actual</i>	<i>FY 08 Actual</i>	<i>FY 09 Budget</i>	<i>FY 09 Estimate</i>	<i>FY 10 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,595,241	\$1,720,402	\$1,866,126	\$1,551,049	\$1,573,510	-15.68%
Contractual Services	\$2,097,341	\$2,665,581	\$4,299,791	\$2,387,392	\$4,076,802	-5.19%
Commodities	\$141,326	\$54,184	\$59,295	\$63,591	\$66,782	12.63%
Capital Outlay	\$70,023	\$133,231	\$0	\$19,572	\$0	NA
Total :	\$3,903,931	\$4,573,398	\$6,225,212	\$4,021,604	\$5,717,094	-8.16%

Expenditures by Division						
Neighborhood Coordination	\$441,090	\$488,746	\$551,000	\$543,692	\$510,170	-7.41%
Community Dev Administration	\$524,061	\$656,558	\$680,728	\$664,968	\$564,628	-17.06%
Planning	\$846,966	\$1,310,702	\$1,632,503	\$1,091,901	\$1,154,001	-29.31%
Public Housing Project	\$286,049	\$151,487	\$378,000	\$314,340	\$327,871	-13.26%
Sect 8 Housing	\$623,953	\$650,140	\$660,000	\$707,969	\$818,094	23.95%
Capital Fund Prog (Hud)	\$221,567	\$242,082	\$475,128	\$39,713	\$431,443	-9.19%
Home Grant	\$137,182	\$451,897	\$546,638	\$10,285	\$416,971	-23.72%
Comm Dev Block Grant	\$823,063	\$621,786	\$1,301,215	\$648,736	\$1,493,916	14.81%
Total :	\$3,903,931	\$4,573,398	\$6,225,212	\$4,021,604	\$5,717,094	-8.16%

Staffing by Division						
Neighborhood Coordination	4.05	4.05	4.05	4.05	3.80	-6.17%
Community Dev Administration	5.00	5.00	5.00	5.00	4.00	-20.00%
Planning	10.00	11.00	11.00	9.00	8.00	-27.27%
Comm Dev Block Grant	0.25	0.25	0.25	0.25	1.00	300.00%
Total :	19.30	20.30	20.30	18.30	16.80	-17.24%

Planning and Sustainability Community Dev Administration Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

Community Development Administration is responsible for the implementation and administration of City zoning, planning and development policies, issuance of building permits and building inspections, enforcement of City codes and management of the Housing program. The department also provides staff support to the City Council, Planning & Zoning Commission, Board of Adjustment, Design Review Board, Board of Appeals, and Neighborhood Pride Committee.

<i>Goals, Objectives, and Measures</i>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide quality service to the customers of Community Development			
<ul style="list-style-type: none"> Ensure staff is providing citizens and developers with accurate information and guidance regarding the City's General Plan, ordinances and codes <ul style="list-style-type: none"> Route all policy information within 48 hours of receipt. 100% Respond to customer and developer concerns within 48 hours. 100% Ensure that service is provided in a timely manner by continuing to develop better processes and procedures including automation and revisions to existing codes Develop administrative consistency throughout the Community Development Department <ul style="list-style-type: none"> Hold management meetings on a biweekly basis. 100% % of employee evaluations completed. 100% % of Community Development employees attending at least 1 training opportunity 25% 			
Ensure that Departmental programs and activities are consistent with the departments mission and are being accomplished within the budgetary limitations and in a timely manner			
<ul style="list-style-type: none"> Monitor all programs including the 12 month policy agenda, Planning Work Program, 5-year Housing Program and Zucker Study <ul style="list-style-type: none"> Insure all programs are in compliance as indicated by their specific guidelines. 100% % of updates to the permitting system occurring before the update is due to take effect 100% Monitor annual budget to ensure cost effectiveness and efficiency Apply for, secure and manage any qualifying state and federal funded grants 			
Maintain Community Development information in a Geographic Information System (GIS) compatible with the City's Enterprise system			
<ul style="list-style-type: none"> Update Community Development data into GIS in a timely fashion <ul style="list-style-type: none"> % of Community Development data entered into GIS within 30 days of data updates 95% 			

Planning and Sustainability Planning Division

Related Council Goal

To develop and implement a comprehensive long range strategy to encourage economic development and job creation.

Performance Management and Resource Summary

Planning is responsible for the implementation and administration of City zoning, planning and development policies.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide timely, consistent Customer Service			
Provide for timely processing of planning applications and planning permits			
Route all planning applications within one (1) day of submittal	75%	100%	100%
Route all pre-application submittals four (4) working days prior to pre-application meeting	75%	100%	100%
Review all minor planning permits (signs, patio covers, pools, etc.) within three (3) days of receipt	85%	95%	95%
Inspect all requesting commercial projects for issuance of Certificate of Occupancy within one (1) day of request	85%	100%	100%
Inspect all landscape projects for final landscape inspection within one (1) day of request	85%	100%	100%
Review all business licenses within three (3) days of receipt	80%	95%	95%
Review all custom residential/commercial/multi-family building permits for compliance with approved site plan within two (2) weeks of receipt	80%	95%	95%
Process development applications in a timely manner			
Provide planning review comments within 3 weeks of submittal/resubmittal.	65%	90%	90%
Schedule non-public hearing cases for Commission consideration within 3 weeks of comment resolution	90%	90%	90%
Schedule public hearing cases for Commission consideration within 3 weeks of comment resolution.	90%	90%	90%
Respond/resolve client requests for information in a timely manner			
Respond to inquiries within 24 hours of request.	75%	90%	90%
Resolve inquiries within 72 hours of request.	75%	75%	75%
Continue to refine the development application review process to ensure timely and efficient service.			
Implement recommendations of Zucker Study to enhance development process			
Monitor implementation progress on a quarterly basis	1	n/a	n/a
Revise Zoning Ordinance to ensure a consistent, logical process			
Complete text amendments within timeframes established in the 2 Year Long Range Planning Work Program			
Initiate text amendments within 30 days of project deadline established in Program.	65%	90%	90%
Schedule text amendments for public hearing within 120 days of project initiation.	75%	90%	90%
Oversee the Annual General Plan Amendment process			
Initiate/complete annual process to amend General Plan within timeframe established by Plan			
Schedule amendments for Public Hearing within 90 days of project initiation.	100%	100%	100%
Complete annual process within 6 months of project initiation.	100%	100%	100%

Planning and Sustainability Planning Division

Performance Management and Resource Summary

Related Council Goal

To develop and implement a comprehensive long range strategy to encourage economic development and job creation.

■ **Oversee Long Range Planning Work Program**

■	Initiate/complete projects within timeframe established by Program			
■	Initiate long range planning studies within 30 days of project deadline established in Program.	75%	100%	100%
■	Schedule draft plans for public hearing within 30 days of deadlines established in Program.	75%	100%	100%

Police

Operating Budget Summary

Sort Description	FY 07 Actual	FY 08 Actual	FY 09 Budget	FY 09 Estimate	FY 10 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$23,426,479	\$25,914,948	\$29,326,739	\$28,694,241	\$29,365,319	0.13%
Contractual Services	\$4,513,123	\$7,423,724	\$8,196,959	\$7,344,284	\$7,829,584	-4.48%
Commodities	\$994,652	\$917,219	\$947,752	\$1,357,563	\$941,605	-0.65%
Capital Outlay	\$115,046	\$595,096	\$648,386	\$926,181	\$720,643	11.14%
Total :	\$29,049,300	\$34,850,987	\$39,119,836	\$38,322,269	\$38,857,151	-0.67%

Expenditures by Division

Neighborhood Services	\$775,017	\$961,500	\$990,495	\$983,250	\$1,646,565	66.24%
Police Administration	\$1,850,802	\$1,941,362	\$2,668,499	\$2,349,610	\$2,727,372	2.21%
Criminal Investigation	\$3,109,927	\$3,883,181	\$4,268,250	\$4,146,393	\$4,227,369	-0.96%
Patrol Services	\$13,656,580	\$15,049,818	\$16,437,596	\$15,677,167	\$16,302,802	-0.82%
Operations Support	\$3,463,362	\$3,594,529	\$5,009,852	\$5,000,797	\$4,647,519	-7.23%
Pd Technical Support	\$2,122,327	\$4,849,563	\$4,010,341	\$3,859,909	\$3,726,950	-7.07%
Staff Services	\$1,032,456	\$1,313,942	\$1,346,423	\$1,120,703	\$1,084,957	-19.42%
Pd Communications	\$2,088,838	\$2,475,614	\$2,751,397	\$2,675,554	\$2,784,050	1.19%
Strategic Planning	\$334,510	\$74,699	\$614,927	\$613,053	\$482,217	-21.58%
Az Auto Theft Grant	\$0	\$0	\$0	\$5,000	\$0	NA
St Anti-Racketeering-Pd	\$380,351	\$80,732	\$669,395	\$624,680	\$281,150	-58.00%
Federal Forfeiture	\$16,381	\$34,801	\$5,000	\$2,214	\$5,000	0.00%
GITEM Grant	\$0	\$0	\$0	\$8,000	\$17,224	NA
Fifty in Twelve DUI Grant	\$44,595	\$0	\$0	\$10,000	\$0	NA
Justice Assistance Grant	\$21,528	\$20,488	\$0	\$7,500	\$16,667	NA
Opep Grant - Cfda 20.600	\$67,996	\$105,121	\$84,195	\$70,553	\$43,060	-48.86%
Bulletproof Vest Partnership	\$8,161	\$2,841	\$0	\$0	\$0	NA
St Anti-Racketeering - PD	\$0	\$11,716	\$0	\$12,000	\$0	NA
Federal DEA IGA	\$0	\$15,854	\$0	\$0	\$0	NA
Gila River Indian Res. Grant	\$0	\$0	\$0	\$0	\$235,000	NA
Homeland Security CFDA#	\$69,068	\$434,103	\$261,966	\$1,148,726	\$624,249	138.29%
Citizen Donations-Pd	\$3,873	\$283	\$1,500	\$7,160	\$1,500	0.00%
Police Explorer Trust Fd	\$3,528	\$840	\$0	\$0	\$3,500	NA
Total :	\$29,049,300	\$34,850,987	\$39,119,836	\$38,322,269	\$38,857,151	-0.67%

Staffing by Division

Neighborhood Services	7.50	8.50	8.50	8.50	18.00	111.76%
Police Administration	16.00	18.00	18.00	18.00	19.00	5.56%
Criminal Investigation	33.00	34.00	34.00	35.00	35.00	2.94%
Patrol Services	118.00	133.00	128.00	128.00	127.00	-0.78%
Operations Support	32.00	28.00	42.00	42.00	38.00	-9.52%
Pd Technical Support	26.00	28.00	17.00	15.00	15.00	-11.76%
Staff Services	9.00	9.00	8.00	8.00	7.00	-12.50%
Pd Communications	30.00	34.00	34.00	35.00	35.00	2.94%
Strategic Planning	0.00	2.00	6.00	6.00	5.00	-16.67%
Total :	271.50	294.50	295.50	295.50	299.00	1.18%

Police Neighborhood Services Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

Neighborhood Services works to promote and preserve the integrity and safety of neighborhoods. This work is accomplished by ensuring City code violations are investigated and resolved and by offering programs to revitalize older neighborhoods that are showing signs of deterioration. Neighborhood Services also provides formal and informal training and educational information to Homeowners Associations and individual citizens as well as offering other programs funded by the Federal Government aimed at assisting individual citizens and not-for-profit entities in developing or maintaining the integrity of homes and neighborhood areas.

Goals, Objectives, and Measures

FY 2008
Actual **FY 2009**
Estimate **FY 2010**
Projected

Promote and preserve integrity and safety of neighborhoods

Inspect properties, advise owners of violations and monitor and resolve open cases

Number of business days from initial complaint to first inspection	2	1
Average number of inspections per day per officer	35	35
Total number of special ordinance inspections (such as graffiti, paint security and signage) per month	1,500	1,500
Percentage of cases resolved through voluntary compliance	89%	90%
Total number of inspections per month	5,000	4,550

Offer Federal grants and City programs to assist citizens and not-for-profit entities in developing or maintaining the integrity of homes, neighborhoods and local assistance services

Provide public outreach and educational opportunities and materials at various forums

Percentage of registrants to available space at HOA Academy classes	65%	90%	80%
Number of Neighborhood Meetings conducted for the purpose of promoting Neighborhood Services Programs	30	20	

Administer programs designed to allow local agencies and citizens access to Federal grants and City programs

Percentage of projects completed from the HUD Annual Action Plan	76%	75%	75%
Ensure HUD line of credit remains below 1.5 times the current year grant allocation	Yes	Yes	Yes
Number of projects completed utilizing the Neighborhood Pride Program	8	8	8
Number of projects funded through the Neighborhood Grant Program	17	8	8
Number of households assisted through the Emergency Home Repair Program	40	35	

Oversee the contract administration of the Public Housing Authority

Meet or exceed HUD "Standard Performer Rating"	Yes	No	No
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Police

Police Administration Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

The Administrative Division is responsible for providing public information assistance/ coordination on Departmental activities, managing utilization of fiscal and material resources, development of sound policies and practices, planning and research activities.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Provide guidelines and direction to employees and assist citizens.			
<ul style="list-style-type: none"> Percent of employee appraisals completed within 30 days of due date % of total citizen complaints completed within 30 days % of administrative investigations completed within 60 days 	81%	90%	90%
Promote positive image for the Police Department through open media relations and timely notification of significant Police Department events and activities.			
<ul style="list-style-type: none"> News media releases News media releases within 24 hours of event Press Contacts 	2,723	1,200	1,500
To manage the Department's Volunteer Program.			
To utilize trained volunteers to enhance the level of service to our citizens.			
<ul style="list-style-type: none"> Volunteer force equivalent to 100% of an FTE Dollar value of volunteer hours utilized Total number of Volunteer Hours Utilized 	17% \$128,817 7,090	20% \$90,000 6,000	20% \$90,000 6,500
To promote community partnership, education, and positive relations.			
Provide the community information/education in crime prevention and reduction.			
<ul style="list-style-type: none"> Occupied multi-family units certified in "Crime Free Multi-Housing" (CFMH) Citizen rating of quality of contact with police Citizen rating of safety in their neighborhood during the day Citizen rating of safety of their neighborhoods after dark Citizen rating of safety of business areas during the day Citizens rating of safety of business areas after dark 	28%	40%	40%
		65%	65%
		65%	65%
		65%	65%
		65%	65%
		65%	65%

Police

Criminal Investigation Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Criminal Investigations Bureau is comprised of four units; the Crimes Against Person Unit (CAP), the Property Crime Unit (PCU), the Family Crimes Unit (FCU), and the Street Crimes Unit (SCU). The Bureau is responsible for investigating serious crimes against persons and family violence related crimes; handling property crimes; investigating crimes involving domestic violence and sexual misconduct crimes; and handling illegal narcotics activities, and stolen property.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

To professionally investigate crimes.

All cases filed to the City/County Attorney are in accordance with established protocols.

Percentage of UCR Part I Crimes assigned to Investigators		35%	35%
Percentage of UCR Part I Crimes cleared		10%	10%
Homicide clearance rate based on population and total count of homicides		50%	50%
Robbery clearance rate based on population and total count of robberies		15%	15%
Assault clearance rate based on number of cases handled			
Number of stolen vehicles reported		1,000	1,000
Percentage of stolen vehicles recovered		70%	70%
Number of victims served			
Services provided to victims			

Police Patrol Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Patrol Services Bureau works in partnership with the community to provide professional and responsible law enforcement services to its citizens by expeditiously responding to calls for service and providing proactive vehicle, foot, and bike patrol to control criminal activity. The Bureau provides traffic enforcement, accident investigation and reconstruction, referral services to the public, Priority 3 call back requests and walk-in assistance to the community.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

To immediately respond to all emergency situations and provide a timely response to all other calls for police assistance.

Analyze staffing assignments on an annual basis to ensure maximum service delivery.

Total arrests per 1,000 population			
Total arrests for UCR Part I Crimes per sworn FTE		44	44
UCR Part I Crimes reported per 1,000 population		.21	.21
Crimes committed per 1,000 population		2.2	2.2
Reduce property crimes per 1,000 persons			
Reduce violent crimes per 1,000 persons			
Total arrests for UCR Part II drug offenses per 1,000 population		377	377
Property crimes per 1,000 population			
Priority I response times within 5 minutes		90%	90%
Priority 2 response times within 15 minutes		90%	90%
Priority 3 response times within 45 minutes		90%	90%

Police Operations Support Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Operations Support Bureau (OSB) works in partnership with the Patrol Services Bureau (PSB) to provide the community professional and responsive law enforcement services. The Bureau consist of the traffic enforcement unit, the Canine Unit, the Targeted Enforcement Unit, and the department's part-time Special Assignment Unit (SAU).

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

To reduce traffic accidents by visible and aggressive police presence and to respond in a timely manner to citizens traffic concerns

Deploy personnel to effectively address traffic accidents and traffic enforcement.

Fatal traffic accidents per 1,000 population			.08
Percentage of traffic accident record drawings completed within 45 days			80%
DUI arrests per 1,000 population			4.05
Total accidents per 1,000 population			15.65

To utilize all available resources to address customer service related concerns and positively impact neighborhood quality of life issues.

Utilize community policing concepts that educate and facilitate positive relations between the community and the police department.

Targeted Enforcement Unit shall render service on 40 arrrests warrants		100%	100%
Targeted Enforcement Unit shall contact 6 sex offenders on a quarterly basis		100%	100%

Police

Pd Technical Support Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Support Bureau is responsible for processing and maintaining accurate police records of activities and the timely retrieval and distribution of appropriate records; implementation and updating/support of the Department's automated information systems, effective and efficient evidence and property control; and timely and effective processing of property.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
<ul style="list-style-type: none"> ■ To ensure proper inventory, maintenance, storage, and disposition of acquired property, evidence, and Department equipment in compliance with CALEA standards. <ul style="list-style-type: none"> ■ Ensure integrity of property/evidence/equipment. <ul style="list-style-type: none"> ■ Number of Property/Evidence Items Received ■ Number of Property/Evidence Items Released ■ Out-process 2,000 adjudicated items from storage on a quarterly basis 			
	12,663	12,200	12,200
	5,178	8,000	6,000
	100%	100%	100%
<ul style="list-style-type: none"> ■ To maintain an accurate automated and manual records management system. <ul style="list-style-type: none"> ■ Police reports are processed in compliance with department standards. <ul style="list-style-type: none"> ■ Percent of Traffic Citations entered by Records Management ■ Process all citations within 72 hours 			
	5%	90%	90%
		90%	90%
<ul style="list-style-type: none"> ■ To manage the Animal Control function. <ul style="list-style-type: none"> ■ To manage the Animal Control function in a timely manner. <ul style="list-style-type: none"> ■ PSO's assigned to the Animal Control function will submit completed bite reports within 48 hours of being assigned ■ Animal Control Officers will issue traps within 72 hours of citizen request 			
		80%	80%
		75%	75%

Police Staff Services Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

The Staff Services Bureau is responsible for managing the recruitment and promotional activities for the Department. The Bureau also oversees the Field Training Program for sworn officers, and ensures all Department training requirements are met for sworn personnel within AZPOST guidelines. The Bureau is responsible for in-service and specialized training for all members of the department, sworn and civilian.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

■ To recruit and retain quality personnel and create a diverse workforce.

■ To effectively and professionally promote the recruitment and retention process.

■ Background investigations completed within 60 days	95%	95%
■ Sworn and Civilian FTE's per 1,000 population	1.81	1.81
■ Authorized positions filled at all times	90%	90%

■ To manage the Department's Training function.

■ Meet AZPOST Training requirements pertaining to sworn personnel.

■ Number of proficiency training hours attended per sworn employee (AZPOST Minimum 8-hours every 3-years)	8	16	16
■ Number of continuing training hours attended per sworn employee (AZPOST Minimum 8 hrs)	75	24	24
■ Complete of all AZPost training requirements to maintain certifications		95%	95%

Police

Pd Communications Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

The Communications Bureau is responsible for providing efficient and effective service in the areas of Police telephone, radio, and teletype communication.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

■ **To provide accurate, timely, and responsive telecommunications service to the community.**

■ Average dispatch time of Priority 1 Calls does not exceed 2 minutes.

■ Average dispatch time for Priority 1 Calls(minutes)

1.58

1.75

1.75

■ Priority 1 Calls, number of calls

6,354

6,000

6,000

■ Average dispatch time of Priority 2 Calls does not exceed 2 minutes.

■ Average dispatch time for Priority 2 Calls(minutes)

8.37

2

5

■ Priority 2 Calls, number of calls

26,155

26,000

26,000

■ Average dispatch time of Priority 3 Calls does not exceed 10 minutes.

■ Average dispatch time for Priority 3 Calls(minutes)

61.91

40

40

■ Priority 3 Calls, number of calls

15,745

16,000

16,000

■ Provide accurate, timely, and responsive telecommunications services to the community.

■ Total calls processed (includes outgoing calls)

321,614

330,000

330,000

■ Total 911 calls processed

64,169

65,000

65,000

■ Percent of 911 calls answered in less than 10 seconds

83%

90%

90%

Police

Related Council Goal

Strategic Planning Division

Performance Management and Resource Summary

The Strategic Planning section is responsible for planning and research activities, analyzing and projecting crime trends, and managing the process of securing international re-accreditation status through the Commission on Accreditation for Law Enforcement Agencies (CALEA).

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

To identify significant crime trends and communicate the data to relevant Department personnel and Command Staff.

To compile, input, and analyze current crime statistics, and disseminate information in a timely manner.

Update department statistical site monthly

100%

100%

Number of Crime bulletins disseminated

75

100

Attendance at Command Staff meetings to provide briefings on crime issues

12

12

To establish/revise written policy and procedures.

Annually review/update existing policies and procedures in compliance with the Commission on Accreditation for Law Enforcement Agencies (C.A.L.E.A.).

Percent of policies reviewed

100%

100%

Public Works

Operating Budget Summary

Sort Description	FY 07 Actual	FY 08 Actual	FY 09 Budget	FY 09 Estimate	FY 10 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$16,586,627	\$18,321,701	\$20,121,624	\$19,904,812	\$19,014,589	-5.50%
Contractual Services	\$35,864,688	\$39,777,422	\$41,615,840	\$40,516,941	\$36,798,187	-11.58%
Commodities	\$5,766,215	\$9,636,963	\$7,442,929	\$7,212,209	\$6,675,181	-10.32%
Capital Outlay	\$5,431,833	\$4,444,450	\$8,230,704	\$3,044,265	\$2,807,122	-65.89%
Total :	\$63,649,363	\$72,180,536	\$77,411,097	\$70,678,227	\$65,295,079	-15.65%

Expenditures by Division

Public Works Administration	\$353,753	\$470,182	\$540,799	\$543,166	\$631,252	16.73%
Utilities-Water/Ww Admin	\$8,559,328	\$1,830,077	\$1,458,336	\$1,427,698	\$1,689,931	15.88%
Utilities Operations Admin	\$1,095,364	\$1,849,558	\$2,179,019	\$2,110,932	\$1,813,152	-16.79%
Greenway Potbl Wtr Trt Plant	\$1,828,406	\$3,149,434	\$3,320,547	\$3,444,821	\$3,335,347	0.45%
Quintero Treatment Plant	\$287,315	\$904,863	\$776,741	\$732,241	\$696,057	-10.39%
Production Svcs	\$2,242,565	\$3,196,945	\$2,958,641	\$2,921,736	\$3,544,527	19.80%
Distribution Services	\$2,149,613	\$3,006,259	\$2,820,298	\$2,875,352	\$1,914,564	-32.11%
Blue Staking	\$254,552	\$375,016	\$415,628	\$409,736	\$390,201	-6.12%
Water Resources/Conservation	\$984,480	\$1,426,545	\$1,682,711	\$1,595,591	\$1,162,519	-30.91%
Water Supply	\$3,163,952	\$4,491,049	\$4,975,112	\$4,875,352	\$5,273,543	6.00%
Utilities Environmental	\$939,878	\$1,387,455	\$1,750,055	\$1,689,783	\$1,733,758	-0.93%
Wtr Eq Reserve	\$6,022	\$204,689	\$273,937	\$0	\$0	-100.00%
Beardsley Water Reclamation Facility	\$1,346,280	\$2,430,136	\$2,326,216	\$2,429,970	\$1,941,381	-16.54%
Ww Collection/Prevention	\$6,868,484	\$5,589,290	\$3,040,457	\$2,857,960	\$1,537,615	-49.43%
Ww Industrial Users	\$523,767	\$822,405	\$934,058	\$751,750	\$573,200	-38.63%
Jomax Water Reclamation Facility	\$831,181	\$1,616,657	\$1,727,449	\$1,709,309	\$1,341,457	-22.34%
Butler Water Reclamation Facility	\$82,278	\$1,163,481	\$4,776,851	\$4,356,608	\$4,985,190	4.36%
Ww Eq Reserve	\$636	\$55,497	\$29,351	\$0	\$40,000	36.28%
Commercial Collection	\$1,517,458	\$1,604,751	\$2,028,743	\$1,949,927	\$1,939,516	-4.40%
Solid Waste Admin	\$1,620,679	\$635,821	\$726,170	\$670,654	\$650,440	-10.43%
Residential Collection	\$6,284,017	\$6,984,257	\$7,874,544	\$7,635,775	\$4,219,904	-46.41%
Residential Recycling	\$0	\$0	\$0	\$0	\$1,960,913	NA
Environmental Services	\$169,367	\$2,271,898	\$527,727	\$553,912	\$458,021	-13.21%
Solid Waste Eq Reserve	\$3,553	\$31,329	\$2,659,113	\$2,659,113	\$1,749,589	-34.20%
Solid Waste Expansion	\$3,647,647	\$2,312,949	\$112,376	\$358,153	\$83,000	-26.14%
Storm Drain - NPDES	\$255,432	\$471,915	\$620,264	\$604,014	\$607,239	-2.10%
Fleet Maintenance	\$4,579,784	\$5,444,826	\$5,867,199	\$5,680,568	\$5,025,534	-14.35%
Fleet Reserve	\$57,183	\$1,763,238	\$3,333,768	\$117,857	\$688,333	-79.35%
Streets/Transit Equipment Reserve	\$3,011	\$1,054,601	\$1,745,135	\$9,755	\$333,000	-80.92%
Facilities Admin	\$1,104,795	\$571,197	\$554,835	\$524,294	\$444,277	-19.93%
Custodial Services	\$1,102,118	\$1,745,117	\$1,325,448	\$1,326,007	\$1,263,398	-4.68%
Nighttime Facilities Services	\$0	\$0	\$408,991	\$331,055	\$345,509	-15.52%
Building Maintenance	\$742,685	\$904,987	\$848,334	\$787,720	\$823,784	-2.89%
Utility Management	\$789,291	\$1,075,391	\$1,101,854	\$1,237,012	\$1,333,919	21.06%
Technical Operations	\$1,227,424	\$1,537,054	\$1,672,544	\$1,661,334	\$1,503,638	-10.10%
Streets Admin	\$1,883,373	\$927,445	\$872,530	\$855,593	\$765,710	-12.24%
Signs And Striping	\$839,009	\$1,219,969	\$1,287,645	\$1,278,320	\$1,179,490	-8.40%
Traffic Signal Maintenance	\$1,768,068	\$2,152,943	\$2,416,413	\$2,379,913	\$2,363,003	-2.21%
Street Maintenance	\$2,382,079	\$2,906,967	\$3,000,945	\$2,993,721	\$2,760,390	-8.02%

City of Peoria, Arizona

Sweeper Operations	\$845,175	\$963,762	\$888,464	\$815,248	\$755,636	-14.95%
Transit Division	\$1,189,165	\$1,365,792	\$1,536,926	\$1,243,512	\$1,260,336	-18.00%
Hb2565 Transp Grant	\$120,196	\$3,061	\$14,923	\$272,766	\$176,806	1084.79%
ADEQ Recycling Grant	\$0	\$261,728	\$0	\$0	\$0	NA
Total :	\$63,649,363	\$72,180,536	\$77,411,097	\$70,678,227	\$65,295,079	-15.65%

Staffing by Division

Public Works Administration	3.00	4.00	4.00	4.00	5.00	25.00%
Utilities-Water/Ww Admin	7.00	8.00	8.00	12.00	11.00	37.50%
Utilities Operations Admin	10.00	11.00	11.00	8.00	8.00	-27.27%
Greenway Potbl Wtr Trt Plant	8.00	8.00	8.00	10.00	10.00	25.00%
Quintero Treatment Plant	1.00	1.00	1.00	1.00	1.00	0.00%
Production Svcs	5.60	5.60	5.60	8.20	8.20	46.43%
Distribution Services	16.40	16.40	16.40	9.55	8.55	-47.87%
Blue Staking	3.00	3.00	3.00	3.00	3.00	0.00%
Water Resources/Conservation	8.00	7.00	7.00	5.00	5.00	-28.57%
Utilities Environmental	6.00	7.00	8.00	8.00	8.00	0.00%
Beardsley Water Reclamation Facility	4.00	4.00	4.00	4.00	5.00	25.00%
Ww Collection/Prevention	7.00	7.00	7.00	10.25	8.25	17.86%
Ww Industrial Users	3.00	3.00	3.00	3.00	3.00	0.00%
Jomax Water Reclamation Facility	4.00	4.00	4.00	3.00	3.00	-25.00%
Butler Water Reclamation Facility	1.00	7.00	7.00	8.00	8.00	14.29%
Commercial Collection	5.20	5.20	5.20	5.20	8.00	53.85%
Solid Waste Admin	4.00	4.00	4.00	4.00	4.00	0.00%
Residential Collection	32.80	33.80	33.80	19.80	18.00	-46.75%
Residential Recycling	0.00	0.00	0.00	12.00	12.00	NA
Environmental Services	2.00	4.00	4.00	4.00	3.00	-25.00%
Storm Drain - NPDES	5.00	5.00	5.00	5.00	5.00	0.00%
Fleet Maintenance	15.00	15.00	15.00	15.00	13.00	-13.33%
Facilities Admin	5.00	4.00	4.00	4.00	4.00	0.00%
Custodial Services	20.00	13.50	14.75	14.25	13.50	-8.47%
Nighttime Facilities Services	0.00	7.00	7.25	6.25	5.25	-27.59%
Building Maintenance	7.00	6.00	6.00	6.00	6.00	0.00%
Technical Operations	11.00	12.00	12.00	11.00	11.00	-8.33%
Streets Admin	7.00	7.00	7.00	7.00	6.00	-14.29%
Signs And Striping	9.00	9.00	9.00	9.00	9.00	0.00%
Traffic Signal Maintenance	5.00	5.00	5.00	5.00	5.00	0.00%
Street Maintenance	17.00	18.00	18.00	17.00	17.00	-5.56%
Sweeper Operations	5.00	5.00	5.00	5.00	4.00	-20.00%
Transit Division	14.50	14.50	14.75	14.50	13.75	-6.78%
Total :	251.50	264.00	266.75	261.00	252.50	-5.34%

Public Works

Public Works Administration Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

The administrative division develops, manages, and monitors the general functions, staffing and service levels for each departmental operating division including Fleet, Streets and Drainage, Facilities Management, Transit and Solid Waste. Services are to be provided to citizens and internal customers in a responsive, efficient and professional manner.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Facilitate communication in the Department.			
Conduct weekly staff meeting with the Public Works Management Team.			
Conduct 48 meetings per year		48	48
Participate in monthly meeting with the leadership of AFSCME.			
Conduct 12 meetings per year		12	12
Encourage employee professional development.			
Provide training opportunities for all employees.			
Prepare a training plan for each division		100%	100%
Ensure that every employee receives a timely, annual job performance appraisal		100%	100%
Provide enterprise-wide support of the City's asset management system.			
Provide training opportunities.			
Conduct 4 training sessions per year		4	4
Identify software needs for the asset management system.			
Prepare annual report with recommendations		100%	100%
Monitor departmental staffing levels.			
Prepare weekly vacancy reports.			
Maintain a vacancy rate of less than 5 percent		5%	5%

Public Works Utilities-Water/Ww Admin Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

Provide overall management direction and support to Department divisions to accomplish the Department mission in a manner which is true to the City's core values: Professional, Ethical, Open, Responsive, Innovative and Accountable.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
■ Provide a safe and reliable water and wastewater system			
■ Maintain compliance with water and wastewater system regulations			
■ Number of days system is non-compliant		0	0
■ Experience no system failures			
■ Number of system failures		0	0
■ Obtain and maintain Arizona Department of Environmental Quality (ADEQ) required operator certification			
■ Percentage of treatment and field operations staff with ADEQ Grade 1 Certification within one year of hire		95%	100%
■ Percentage of treatment and field operations staff with ADEQ Grade 2 Certification within two years of hire		75%	80%
■ Develop a fiscally sound capital improvement program (CIP) and operating budget			
■ Comply with Principles of Sound Financial Management			
■ Maintain fund balances at 50% of operating revenue		Yes	Yes
■ Maintain debt coverage ratios of 1.5		Yes	Yes
■ Maintain budgetary control			
■ Report expenditures and budget status monthly		10	12
■ Customer service			
■ Conduct annual customer satisfaction survey			
■ Satisfactory rating on customer service survey greater than 90%		95%	95%
■ Respond to all emergency customer calls within 4 hours			
■ Percentage of emergency customer calls returned within 4 hours		100%	100%
■ Respond to non-emergency customer service calls within one business day.			
■ Percentage of non-emergency customer service calls returned within one business day.		95%	95%

Public Works

Utilities Operations Admin Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

This section is responsible for customer service, operational support, and management of Utility Treatment Divisions. It provides support to customers and to other Utility Operations Divisions.

	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u><i>Goals, Objectives, and Measures</i></u>	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
■ Provide reliable water and wastewater treatment systems			
■ Experience no unplanned service delivery interruptions to customers			
■ Number of service delivery interruptions due to planning and implementation problems		0	0
■ Operate and maintain supervisory control and data acquisition (SCADA) systems			
■ Experience no unplanned service delivery interruptions to customers due to SCADA equipment or programming failures			
■ Number of service delivery interruptions due to SCADA equipment or programming failures		0	0
■ Maintain instrumentation, security and electrical equipment			
■ Experience no unplanned service delivery interruptions to customers due to instrumentation, electrical or security equipment failure			
■ Number of service delivery interruptions due to instrumentation, electrical or security equipment failure		0	0

Public Works

Greenway Potbl Wtr Trt Plant Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This section is responsible for treating surface water at the Greenway Water Treatment Plant (WTP) and for managing water supply from Pyramid Peak WTP. This responsibility includes operations, maintenance, and repair of equipment at Greenway WTP.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
■ Operate and maintain Greenway Water Treatment Plant			
■ Meet customer demand for potable water (estimated at 3,300 million gallons annually)			
■ Millions of gallons treated and delivered annually		3,300 MG	3,300 MG
■ Complete preventative plant maintenance program to prevent system failures			
■ Number of unplanned service interruptions due to equipment failures		0	0
■ Maintain compliance with water quality regulations			
■ Number of water quality compliance failures due to treatment process failures		0	0
■ Operate plant efficiently			
■ Personnel cost per 1,000 gallons		\$0.23	\$0.33
■ Electricity cost per 1,000 gallons		\$0.11	\$0.12
■ Chemical cost per 1,000 gallons		\$0.13	\$0.13
■ Operate Water System Control Room.			
■ Meet system-wide customer demand for potable water (estimated at 9,400 million gallons annually)			
■ Millions of gallons treated and delivered annually		9,400 MG	9,400 MG
■ Complete preventative control system maintenance program to prevent system failures			
■ No delivery service interruptions due to control system failures		0	0

Public Works Quintero Treatment Plant Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This section is responsible for the operations and maintenance of the Quintero campus.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Operate and maintain Quintero Treatment Plant			
<ul style="list-style-type: none"> Meet customer demand for potable water (estimated at 20 million gallons annually) <ul style="list-style-type: none"> Millions of gallons treated and delivered annually Complete preventative plant maintenance program to prevent system failures <ul style="list-style-type: none"> Number of unplanned service interruptions due to equipment failures Maintain 100% compliance with water quality regulations <ul style="list-style-type: none"> Number of water quality compliance failures due to treatment process failures Operate plant efficiently <ul style="list-style-type: none"> Personnel cost per 1,000 gallons Electricity cost per 1,000 gallons Chemical cost per 1,000 gallons Total direct plant operating cost per 1,000 gallons 		25 MG	25 MG
		0	0
		0	0
		\$3.89	\$3.89
		\$5.50	\$5.50
		\$0.20	\$0.20
		\$16.69	\$16.69
Operate Quintero water, wastewater and reuse water systems.			
<ul style="list-style-type: none"> Complete preventative reuse system maintenance program to prevent system failures <ul style="list-style-type: none"> Number of service interruptions due to system failures Deliver reuse water to Quintero customers <ul style="list-style-type: none"> Millions of gallons of reuse/surface water delivered Acre feet of reuse/surface water delivered 		0	0
		212 MG	240 MG
		650 AF	735 AF

Public Works Production Svcs Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This section is responsible for operating and maintaining all wells and reservoir storage. Water is supplied to customers on a 24-hour, 365-day/year basis.

Goals, Objectives, and Measures

<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
---------------------------	-----------------------------	------------------------------

■ **Maintain and operate wells, reservoirs and boosters to ensure system integrity and reliability**

■ Complete annual maintenance program to prevent system failures

■ Rehabilitate two operating wells out of 37 well sites (5%)		2	2
■ Conduct semi-annual maintenance on all booster pumps (94 sites)		100%	100%
■ Overhaul eight chlorine systems out of 37 well sites (22%)		8	8
■ Clean and inspect two reservoirs out of 25 reservoir sites (8%)		2	2

Public Works Distribution Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Division is responsible for monitoring, maintaining and repairing the City's water distribution system, to assure efficient delivery of potable water to our customers and assure adequate pressure and flow for fire fighting purposes.

Goals, Objectives, and Measures

<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Maintain and operate the water distribution system to ensure efficient delivery of potable water

Complete an annual maintenance program in compliance with best practices and industry standards to prevent system failures

Exercise 33% of the valves in the distribution system (6,744 of 20,231)	6,744	6,744
Replace broken valves, as identified, within 30 days	16	16
Perform 100% maintenance on all 7,747 fire hydrants annually	7,747	7,747
Fire hydrants repaired or replaced within 14 days compared to total fire hydrants repaired or replaced	150/150	150/150

Public Works Blue Staking Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This division provides marking services to assist excavators with identification of underground facilities. This program assists individuals with complying with state law, avoiding injuries, preventing costly damages and interruptions of facilities, saving time and money, avoiding hazards and elimination of construction delays.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide marking services to internal and external customers and assist with the identification of underground facilities

■ Respond to 100% of emergency Blue Stake requests within two hours			
■ Percentage of responses to emergency Blue Stake requests within two hours		100%	100%
■ Respond to 100% of non-emergency Blue Stake requests within 48 hours			
■ Percentage of responses to non-emergency Blue Stake requests within 48 hours		100%	100%
■ No mismarks outside two feet (plus or minus)			
■ Number of mismarks outside of two feet (plus or minus)		0	0

Public Works

Water Resources/Conservation Division

Related Council Goal

To expand citizen/government active partnerships.

Performance Management and Resource Summary

Advise Utilities Director and upper City Management on water resource management and water policy issues. Provide water resource and conservation information to the citizens of Peoria.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Manage City's Water Conservation Program			
Provide water conservation education workshops for the public			
Number of workshops provided		10	8
Workshop attendance		300	200
Sponsor classes for K-4th grade to educate children on the value of water and conservation techniques			
Number of classes provided		19	15
Comply with Arizona Department of Water Resources (ADWR) requirement for gallons per capita per day (GPCD), estimated at 162 GPCD			
Incidences of non-compliance		0	0
Develop and implement best management practices (BMPs) to meet GPCD requirement (reduce water usage)			
Number of BMPs developed and implemented		8	8
Develop one method per year to reduce the percentage of pumped water lost and unaccounted for			
Percentage of total pumped water lost and unaccounted for		<2%	<2%
Manage City's water supply portfolio			
Maintain valid and regulatory compliant Designation of Assured Water Supply			
Incidences of non-compliance		0	0
Obtain service area well and recovery permits for all new wells prior to operation and production needs for those wells			
Permits required/permits obtained		1	1
Maintain 100% compliance with ADWR permits, plus supply and delivery contracts			
Incidences of non-compliance		0	0

Public Works Utilities Environmental Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Environmental Division is responsible for regulatory compliance of the water and wastewater system through testing, analyses and reporting of data.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Ensure drinking water regulatory compliance			
Submit all drinking water reports before regulatory deadlines			
Percentage of drinking water reports submitted days before regulatory deadlines		100%	100%
Collect and analyze all compliance samples before regulatory deadlines			
Percentage of compliance samples collected and analyzed before regulatory deadlines		100%	100%
Develop and deliver annual water quality reports to customers by regulatory deadline of July 1			
Regulatory deadline met		Yes	Yes
Apply for and renew all State of Arizona and Maricopa County regulatory permits and wastewater discharge permits on time			
Percentage of regulatory permits applied for and renewed on time		100%	100%
Compliance and operational support laboratory analysis			
Complete all analysis within 15 working days			
Percentage of analysis completed within 15 working days		100%	100%
Complete all ADEQ reporting forms by the third of each month			
Percentage of ADEQ reporting forms completed by the third of each month		100%	100%
Complete all analyses within the required holding times and in accordance with Arizona Department of Health Services (ADHS) methods			
Percentage of analyses completed within the required holding times and in accordance with ADHS methods		100%	100%
Prevent backflow and cross connection events			
Ensure all commercial accounts are inspected annually			
Percentage of commercial accounts inspected annually		100%	100%
Complete backflow assembly hazard assessment for 50% of the 1,779 active accounts annually			
Percentage of backflow assembly hazard assessments completed annually		10%	50%
Review all tax and business licenses to determine backflow and pretreatment needs			
Percentage of tax and business licenses reviewed		100%	100%

Public Works

Beardsley Water Reclamation Facility Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This section is responsible for treating wastewater for those areas north of Beardsley Road. This includes maintenance and repair of the City's treatment plant equipment.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Operate and maintain the Beardsley Water Reclamation Facility (WRF)

<ul style="list-style-type: none"> ■ Meet wastewater treatment demand (estimated at 1,050 million gallons annually) <ul style="list-style-type: none"> ■ Millions of gallons of wastewater treated annually ■ No environmental compliance failures due to treatment process failures <ul style="list-style-type: none"> ■ Number of compliance failures due to treatment process failures ■ Complete preventative plant maintenance program to prevent system failures <ul style="list-style-type: none"> ■ Number of unplanned service interruptions due to equipment failures ■ Operate plant efficiently <ul style="list-style-type: none"> ■ Personnel cost per 1,000 gallons ■ Electrical cost per 1,000 gallons ■ Chemical cost per 1,000 gallons ■ Total direct plant operating cost per 1,000 gallons 	<p>1,050 MG</p> <p>0</p> <p>0</p> <p>\$0.34</p> <p>\$0.35</p> <p>\$0.15</p> <p>\$1.51</p>	<p>1,100 MG</p> <p>0</p> <p>0</p> <p>\$0.34</p> <p>\$0.39</p> <p>\$0.15</p> <p>\$1.46</p>
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Operate and maintain groundwater recharge basins at the Beardsley Water Reclamation Facility.

<ul style="list-style-type: none"> ■ Recharge effluent treated by the Beardsley WRF (estimated at 1,050 million gallons annually) <ul style="list-style-type: none"> ■ Million gallons recharged (target is 98% of million gallons treated annually) ■ Acre feet water recharged ■ Maintain recharge basins at Beardsley WRF efficiently <ul style="list-style-type: none"> ■ Recharge basin maintenance cost/acre foot of recharged water 	<p>1,030 MG</p> <p>3,160 AF</p> <p>\$9.5</p>	<p>1,075 MG</p> <p>3,300 AF</p> <p>\$12</p>
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Public Works

Ww Collection/Prevention Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This section is responsible for the maintenance and operation of the City's wastewater collection system.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Maintain and operate the wastewater collection system to ensure system integrity

Complete an annual maintenance program to prevent sanitary sewer overflows (SSO) and other system failures

- Number of miles of sewer lines cleaned per year – 234 miles (33%) out of 708 miles
- Number of miles of sewer lines televised per year – 142 miles (20%) out of 708 miles
- Number of manholes rehabilitated per year – 20 manholes as identified
- Number of manholes sprayed for roach control per year – 4,666 manholes (33%) out of 14,000 manholes

234	234
142	142
20	20
4,666	4,666

Remediate SSOs as they occur

- Number of SSOs per 100 miles of sewer - standard is less than one SSO per 100 miles of sewer

< 7	< 7
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Public Works Ww Industrial Users Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

This is a regulatory compliance section that performs pretreatment inspections on commercial and industrial accounts to meet wastewater regulations and oversees the backflow prevention program to protect the potable water system.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Ensure industrial and commercial activities comply with wastewater pretreatment requirements.			
<ul style="list-style-type: none"> Inspect all permitted industrial user accounts annually <ul style="list-style-type: none"> Percentage of permitted industrial user accounts inspected annually Inspect all fat, oil and grease (FOG) accounts annually <ul style="list-style-type: none"> Percentage of FOG accounts inspected annually Conduct inspections of all of new facilities <ul style="list-style-type: none"> Percentage of new facilities inspected Collect and analyze samples from all permitted industrial user facilities annually <ul style="list-style-type: none"> Percentage of permitted industrial user facilities sampled 		100%	100%
Ensure wastewater treatment facilities comply with regulatory permit requirements.			
<ul style="list-style-type: none"> Collect and analyze all permitted sampling events before regulatory deadlines <ul style="list-style-type: none"> Percentage of permitted sampling events collected before regulatory deadlines Submit all compliance reports before regulatory deadlines <ul style="list-style-type: none"> Percentage of compliance reports submitted before regulatory deadlines Apply for and renew all State of Arizona and Maricopa County regulatory permits on time. <ul style="list-style-type: none"> Percentage of regulatory permits applied for and renewed on time 		100%	100%

Public Works

Jomax Water Reclamation Facility Division

Performance Management and Resource Summary

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Responsible for operations and maintenance of the Jomax Plant.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Operate and maintain Jomax WRF			
<ul style="list-style-type: none"> ■ Meet wastewater treatment demand (estimated at 125 million gallons annually) <ul style="list-style-type: none"> ■ Millions of gallons of wastewater treated annually ■ No environmental compliance failures due to treatment process failures <ul style="list-style-type: none"> ■ Number of compliance failure due to treatment process failures ■ Complete preventative plant maintenance program to prevent system failures <ul style="list-style-type: none"> ■ Number of unplanned service interruptions due to equipment failures ■ Operate plant efficiently <ul style="list-style-type: none"> ■ Personnel cost per 1,000 gallons ■ Electrical cost per 1,000 gallons ■ Chemical cost per 1,000 gallons 		125 MG	135 MG
		0	0
		0	0
		\$3.03	\$2.50
		\$2.50	\$2.48
		\$0.35	\$0.35
Operate Jomax Reuse System			
<ul style="list-style-type: none"> ■ Deliver treated effluent to meet reuse water demand (estimated at 125 million gallons annually) <ul style="list-style-type: none"> ■ Millions of gallons of effluent delivered each year ■ Millions of gallons of surface water delivered each year ■ Operate the Jomax WRF efficiently <ul style="list-style-type: none"> ■ Operation cost/acre foot water delivered to reuse customers 		125 MG	125 MG
		420 MG	420 MG
		\$0.18	\$0.18

Public Works

Butler Water Reclamation Facility Division

Performance Management and Resource Summary

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Responsible for operations and maintenance of the Butler Plant.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Operate and maintain Butler Drive WRF and Butler Influent Pumping Station (IPS)			
<ul style="list-style-type: none"> Meet wastewater treatment demand (estimated at 2,900 million gallons annually) <ul style="list-style-type: none"> Millions of gallons of wastewater treated annually 		2,900 MG	2,900 MG
<ul style="list-style-type: none"> Recharge all treated effluent at the New River/Agua Fria Underground Storage Project (NAUSP) <ul style="list-style-type: none"> Millions of gallons of wastewater recharged annually 		2,900 MG	2,900 MG
<ul style="list-style-type: none"> No environmental compliance failures due to treatment process failures <ul style="list-style-type: none"> Number of compliance failure due to treatment process failures 		0	0
<ul style="list-style-type: none"> Complete preventative plant maintenance program to prevent system failures <ul style="list-style-type: none"> Number of unplanned service interruptions due to equipment failures 		0	0
<ul style="list-style-type: none"> Operate plant efficiently <ul style="list-style-type: none"> Personnel cost per 1,000 gallons Electrical cost per 1,000 gallons Chemical cost per 1,000 gallons Total direct plant operating cost per 1,000 gallons 		\$0.23 \$0.5 \$0.16 \$1.2	\$0.26 \$0.59 \$0.17 \$1.36
Operate wastewater system and Control Room			
<ul style="list-style-type: none"> Meet system-wide demand for wastewater treatment (estimated at 3,900 million gallons annually) <ul style="list-style-type: none"> Million of gallons of wastewater treated 		3,900 MG	3,900 MG
<ul style="list-style-type: none"> Complete preventative control system maintenance program to prevent system failures <ul style="list-style-type: none"> No service interruptions due to control system failures 		0	0

Public Works Commercial Collection Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide transportation and disposal services to commercial businesses, multi-family accounts and construction companies with the best services available at the most economical prices possible.

<u>Goals, Objectives, and Measures</u>	<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
Deliver commercial containers to customers.			
Deliver commercial containers to customers.			
Number of new containers delivered.	47	35	25
Number of refurbished front load containers	168	70	170
Commercial and multi-family tonnage			
Commercial and multi-family tonnage - Commercial tonnage collected and processed			
Commercial tonnage collected	11,986	11,880	10,722
Multi-family tonnage collected	3,381	7,920	7,148
Roll-off tonnage collected	5,152	3,600	3,600
Commercial customer base			
Commercial customer base			
Commercial businesses accounts	349	351	351
Multi-family accounts	86	87	88
Roll-off accounts	248	120	140
Commercial Service Inquiries			
Contact made with current customer base		20%	20%
Contact made with perspective customers		3	5
Number of new customers		5	2

Public Works Solid Waste Admin Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide clerical support to the field operations of the Solid Waste Division of Public Works, specifically for Residential Collection, Commercial Collection and Environmental Services.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide quality service to the citizens, businesses, and internal customers that call to request Solid Waste services.

Answer telephone calls in a professional and courteous manner - Telephone inquiries

Telephone calls received.	33,483	25,200	25,200
Number of recycling calls		2,600	3,000
Number of requests for "go-back" service		2,350	2,500

Internet inquiries received

Number of general inquiries		350	250
Number of recycling inquiries		235	350

Process work orders pertaining to customer requests and concerns.

Issue work orders at time of request - Work orders issued, processed and closed

Total work orders issued for Commercial Division	1,495	2,476	2,500
Total work orders issued for Residential Division	8,930	7,200	8,500
Total work orders issued for Environmental	N/A	1,500	2,000
Number of Service Requests opened and closed		11,900	12,000

Public Works Residential Collection Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide an automated curbside collection of refuse household bulk items, and all other refuse utilizing the latest refuse collection equipment.

<u><i>Goals, Objectives, and Measures</i></u>	<u><i>FY 2008</i></u> <u><i>Actual</i></u>	<u><i>FY 2009</i></u> <u><i>Estimate</i></u>	<u><i>FY 2010</i></u> <u><i>Projected</i></u>
■ Servicing of residential customers - Provide service to residential customers			
■ Servicing of residential customers - Refuse barrel delivery and maintenance			
■ Number of barrels delivered to new homes		1,150	700
■ Number of barrel repairs		1,030	1,050
■ Number of barrels replaced at existing homes		1,500	2,000
■ Disposal of collected refuse and bulk item collection			
■ Disposal of collected refuse and bulk item collection - Collection and disposal of refuse			
■ Total tons of refuse collected.	61,289.89	48,800	49,513
■ Tons of special haul refuse collected		545	600
■ Tons of loose trash refuse collected		1,600	1,700
■ Maintain special haul and loose trash cleanup programs.			
■ Maintain special haul and loose trash cleanup programs - Work orders issued, and processed			
■ For special hauls		1,600	1,600
■ Loose Trash participants		9,800	9,100

Public Works Environmental Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Environmental Services consists of two (2) programs; Household Hazardous Waste and Recycling. It is collected and disposed by landfilling, incineration, chemical processing and recycling.

<u><i>Goals, Objectives, and Measures</i></u>	<u><i>FY 2008</i></u> <u><i>Actual</i></u>	<u><i>FY 2009</i></u> <u><i>Estimate</i></u>	<u><i>FY 2010</i></u> <u><i>Projected</i></u>
Develop public outreach and education programs.			
<ul style="list-style-type: none"> Develop public outreach and education programs - Public outreach and education through presentations <ul style="list-style-type: none"> Presentations to Peoria Schools 25 30 Presentations to Peoria community 20 20 Special Event booths 20 25 			
Provide service to residential customers			
<ul style="list-style-type: none"> Recycling barrel delivery and maintenance <ul style="list-style-type: none"> Number of barrels delivered to new homes 1,325 700 Number of barrel repairs 50 100 Number of barrels replaced at existing homes 150 200 			
Divert hazardous waste from landfills and desert areas.			
<ul style="list-style-type: none"> Divert hazardous waste from our landfills and desert areas - Hazardous Waste collection and disposal <ul style="list-style-type: none"> Number of participants at drop off events 1,400 1,500 Pounds of HHW processed for proper disposal 94,800 100,000 Average pounds of HHW processed per participant 67 68 			
Divert recyclable materials from the landfill.			
<ul style="list-style-type: none"> Divert recyclable materials from the landfill - Collection and transportation of recyclables <ul style="list-style-type: none"> Tons of recyclables diverted to Materials Recovery Facilities. 11,549 16,300 12,953 Curbside diversion rate 25% 20% 			

Public Works

Storm Drain - NPDES Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To comply with all regulatory authority and employ best management practices in stormwater systems maintenance for the present and future benefit of our residents, our community and the environment.

<u><i>Goals, Objectives, and Measures</i></u>	<u><i>FY 2008 Actual</i></u>	<u><i>FY 2009 Estimate</i></u>	<u><i>FY 2010 Projected</i></u>
<ul style="list-style-type: none"> ■ Ensure that maintenance requirements meet all Federal and State Guidelines. <ul style="list-style-type: none"> ■ Comply with all regulatory authorities and best management practices. <ul style="list-style-type: none"> ■ Assets inspected and maintained in current inventory utilizing asset management technology 1,576 ■ Non-city pollutant sources reported and investigated 94 ■ City of Peoria pollutant sources reported and mitigated 178 ■ Linear feet in system 13,125 ■ To enhance the Stormwater section's knowledge and understanding of safety and to comply with Federal and State guidelines and to stay current with all state of the art components. <ul style="list-style-type: none"> ■ Provide continued training in safety and operations. <ul style="list-style-type: none"> ■ Crew hours spent in training and/or education 50 			875
			50
			50

Public Works Fleet Maintenance Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide our customers with the highest quality fleet maintenance services at the lowest possible cost. To recognize that our customers can't do their jobs without their equipment and, therefore, to focus on keeping vehicles on the road and out of the shop – and when in the shop, returned to service as quickly as possible.

Goals, Objectives, and Measures	FY 2008 Actual	FY 2009 Estimate	FY 2010 Projected
Maximize the City's fleet availability.			
Maintain the City's fleet to maximize availability.			
Maintain the fleet to provide 95% uptime availability.	96.5%	97.5%	98.0%
Scheduled vs Unscheduled Maintenance 70-30.	71/29	76/24	75/25
Unscheduled maintenance/repair completed in 24 hours		80%	85%
Unscheduled maintenance/repair completed in 72 hours		80%	95%
Proactively maintain the fleet.			
Proactively maintain the fleet to reduce unscheduled maintenance.			
Shop Rate for Vehicles – Actual vs. booked hours		n/a	100%
% Rework – goal of 5% or less		8%	5%
Percent of Preventative Maintenance A completed on schedule		85%	90%
Percent of Preventative Maintenance B completed on schedule		95%	90%
Percentage of Preventative Maintenance C completed on schedule		95%	90%
Maintain appropriate fuel inventory to meet City's demand.			
Monitor and track fuel consumption against current inventory.			
Gallons of Bio-diesel consumed		303,358	315,000
Gallons of Unleaded consumed		290,383	300,000
Gallons of Ethanol consumed		29,707	30,000
Provide excellent Customer Service			
Monitor Customer Satisfaction			
Annual Customer Satisfaction Survey with department liaisons		95%	100%

Public Works Facilities Admin Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To act as a liaison for user departments and provide oversight to Custodial Services, Building Maintenance, Technical Operations and Utility Management for the care and maintenance of city facilities.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

■ **To assure a high level of quality concerning services, response times, building integrity, and performance of building systems.**

■ Communicate with customers.

■ Customer requests addressed within 48 hours

89%

79%

80%

■ **Encourage employee professional development.**

■ Provide training opportunities for all employees.

■ Prepare a training plan for each division

100%

100%

■ Ensure that every employee receives a timely, annual job performance appraisal

98%

100%

Public Works Custodial Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide a clean and sanitary environment within all assigned City offices and to provide coordination and support for City meetings and events.

Goals, Objectives, and Measures

FY 2008 **FY 2009** **FY 2010**
Actual **Estimate** **Projected**

Maintain requirements defined in service level descriptors

Maintain weekly custodial routine.

Clean restrooms daily		95%	95%
Clean and Vacuum floors daily and/or weekly		75%	80%
Wash Windows twice a year - contracted		100%	100%
Shampoo Carpets twice a year - contracted		100%	100%
Clean office/cubicles weekly		75%	80%

Coordinate use of meeting space.

Meeting set-ups on time and correct	98%	98%	98%
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Public Works

Nighttime Facilities Services Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

<u><i>Goals, Objectives, and Measures</i></u>	<u><i>FY 2008 Actual</i></u>	<u><i>FY 2009 Estimate</i></u>	<u><i>FY 2010 Projected</i></u>
■ Meet requirements defined in service level descriptors			
■ Maintain weekly custodial routine.			
■ Performed custodial routines as defined in the daily/weekly schedule		70%	70%
■ Coordinate use of meeting space.			
■ Meeting set-ups on time and correct		98%	98%
■ To assure building integrity and quality operation of building systems.			
■ Perform preventative maintenance as scheduled.			
■ Preventative maintenance on schedule		70%	75%
■ Respond to work requests.			
■ Response to work request within 48 hours		87%	90%
■ Response to emergency request as required		100%	100%
■ Provide quality workmanship.			
■ Minimize call backs		1%	1%

Public Works Building Maintenance Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide basic building maintenance services which assure building integrity and functionality of basic building structures, fixtures, and equipment.

Goals, Objectives, and Measures

<u>FY 2008 Actual</u>	<u>FY 2009 Estimate</u>	<u>FY 2010 Projected</u>
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To assure building integrity.

Perform preventative maintenance as scheduled.

Preventative maintenance on schedule

	85%	85%
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Respond to work requests

Response to work request within 48 hours

93%	75%	80%
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Response to emergency request as required

100%	100%	100%
------	------	------

Provide quality workmanship

Minimize call backs

<1%	1%	1%
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Public Works Utility Management Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To budget for all Municipal Office Complex building related utilities in a way that allows focus towards effective management of expenses relating to the operation of quality work space for City operations

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Investigate ways to reduce energy demand.

Provide employee training.

Author articles for employee newsletters - quarterly

6

10

Manage budget line items.

Percent of budget expended.

Electricity

117%

100%

Gas

128%

100%

Water

78%

100%

Sewage

81%

100%

Refuse Collection

63%

100%

Public Works Technical Operations Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide a high quality of service concerning building environmental, life-safety, and security systems on City buildings. The emphasis of these services focusing on efficient operation while providing a quality work environment for employees.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Assure quality efficient operation of building systems.

Perform preventative maintenance as scheduled.

Preventative maintenance on schedule	82%	70%	75%
Response to work request within 48 hours	98%	79%	80%
Call backs due to poor workmanship	<1%	1%	1%
Preventative maintenance on schedule	82%	70%	75%
Response to work request within 48 hours	98%	79%	80%
Call backs due to poor workmanship	<1%	1%	1%

Provide emphasis on enhancement of technical skills of employees through training.

All employees have attended at least one training class per year	100%	100%	100%
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Public Works Streets Admin Division

Related Council Goal

To develop and implement professional progressive management.

Performance Management and Resource Summary

Our mission is to provide leadership and top quality administrative support to the field operations of the Streets Division and to provide excellent customer service to all our customers, both internal and external.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

■ Be proactive; have preventative maintenance schedules to reduce day to day requests.

■ Prepare preventative maintenance plans annually.

■ Storm Drains		100%	100%
■ Signs and Striping		100%	100%
■ Traffic Signal Maintenance		100%	100%
■ Street Maintenance		100%	100%
■ Sweeper Operations		100%	100%

■ Encourage employee professional development.

■ Provide training opportunities for all employees.

■ Prepare a training plan for each division		100%	100%
■ Ensure that every employee receives a timely, annual job performance appraisal		100%	100%

Public Works Signs And Striping Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Our mission is to provide safe guidance and direction to vehicle and pedestrian traffic through proper placement and maintenance of road signs and pavement markings, and to utilize the best available technology in assuring accuracy and efficiency.

Goals, Objectives, and Measures

	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

Maintain City signs.

Ensure 10-year life cycles are met for sign change outs

Number of signs in database	18,828	19,500	19,750
Number of signs replaced due to damage	2,114	2,100	950
Number of signs serviced for graffiti removal	281	300	300
Average number of days service requests were "Open/Pending"		3	3
Number of PM work orders completed		6,500	5,000
Number of sign fabrications completed		5,500	4,079

Maintain quality pavement markings that meet nighttime retro-reflectivity standards.

Stripe long line miles semi-annually.

Total long line miles in database		642	738
Total long line miles required to stripe		1,284	1,477
Total long line miles striped	821.36	899	738
Long line striping, scheduled days	66	75	87
Long line striping, schedule completed	76%	70%	50%
Average number of days service requests were "Open/Pending"		2	2

Ensure 3-year life cycles are met for all crosswalks and arrows.

Total crosswalks in database	439	565	580
Crosswalks maintained this year	287	250	200
Total arrows in database	1,343	350	435
Arrows maintained this year	46	100	375
PM work orders completed		250	250

To enhance the Signs & Striping section's knowledge and understanding of safety and to comply with Federal and State guidelines and to stay current with all state of the art components.

Provide continued training in safety and operations.

Crew hours spent in training and/or education		50	50
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Public Works

Traffic Signal Maintenance Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

Our mission is to provide for the public safety by performing effective, proactive maintenance of the city's Traffic Signals, Street Lights, Fiber Optic Lines, Count Stations and Lighted Metro Signs.

<u><i>Goals, Objectives, and Measures</i></u>	<u><i>FY 2008</i></u> <u><i>Actual</i></u>	<u><i>FY 2009</i></u> <u><i>Estimate</i></u>	<u><i>FY 2010</i></u> <u><i>Projected</i></u>
■ Insure signal operation and maintenance requirements meet all Federal and State Guidelines.			
■ Provide inspections and maintenance on all traffic signals			
■ Total traffic signals in Database	91	96	96
■ Preventative maintenance services required per year		1,440	1,440
■ Preventative maintenance provided per year	1,042	1,395	1,395
■ Total signal devices in Database		2,100	2,100
■ Provide inspections and maintenance on all existing street lights.			
■ Total street lights in Database	14,100	14,300	14,300
■ Street light preventative maintenance performed	1,911	4,000	4,000
■ Total trouble call work orders completed		15	15
■ Respond to street light outages within 10 days.			
■ Total street light outage work orders completed	1,539	1,500	1,500
■ Provide utility location service within 3 business days			
■ Mark within three working days.			
■ Total requests	5,486	3,500	3,500
■ Total hours spent on blue stake		250	250
■ To enhance the Traffic Signal section's knowledge and understanding of safety and to comply with Federal and State guidelines and to stay current with all state of the art components.			
■ Provide continued training in safety and operations.			
■ Crew hours spent in training and/or education		250	250

Public Works Street Maintenance Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide safe and well maintained roadways and sidewalks through the implementation and use of the state of the art equipment. Train personnel to change and improve on the latest maintenance techniques. Remain dedicated to serving our customers by focusing on the results and working as a team.

Goals, Objectives, and Measures

FY 2008
Actual **FY 2009**
Estimate **FY 2010**
Projected

Improve preventative maintenance techniques for all City of Peoria streets and sidewalks to achieve best value for quality and longevity.

Update inventory and condition ratings for pavement management system.

Street centerline miles	530	530	530
Street lane miles	1,265	1,235	1,235
Unpaved lane miles	1	1	1
Paved lane miles road condition was assessed	318	318	318
Percentage of lane miles assessed in satisfactory or better condition		63%	65%
Percentage of lane miles assessed in less than satisfactory condition		20%	20%
Cost of rehabilitation, repair and maintenance treatments conducted in house	\$3,032,877	\$3,020,000	\$3,000,000
Cost of rehabilitation, repair and maintenance treatments conducted by contractor	\$2,933,609	\$2,000,000	\$2,000,000

Respond to service requests and damage/potholes within 5 business days.

Utility repairs	102	50	50
Pothole repairs	99	250	250
Average number of days service requests were "Open/Pending"		2 days	2 days

Ensure continued training in safety and operations for street maintenance crew.

Total hours spent in training		25	25
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Maintain and repair sidewalks, curb, gutter and concrete assets and respond to service requests within 5 business days.

Square yards of concrete repairs	2,834	1,700	1,700
Linear feet of curb and gutter repairs	1,327	400	400
Average number of days service requests were "Open/Pending"		4 days	4 days

Public Works Sweeper Operations Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

To provide safe, clean roadways that will assist in preventing injuries and annoyances arising from street debris. To prevent damage to pedestrians, property and vehicles caused by loose objects. Remove debris that could casue hazards, skidding, and obscurities from pavement markings. Assist in removing pollutants that can cause damage to the quality of the air and the natural water sources.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Provide optimal environmental and aesthetic benefit by employing the most effective and efficient use of resources to clean city streets

Maintain or exceed established BMP intervals for street cleaning

■ Tons of debris removed	2,067	2,200	2,200
■ Percentage of PM10 routes completed within 10 days	100%	100%	100%
■ Percentage of Arterial routes completed every 3 weeks	100%	100%	100%
■ Percentage of residential routes completed every 7 weeks	100%	60%	60%
■ Total PM work orders completed		20,000	20,000
■ Total (non-PM) work orders completed		300	300

Respond to customer service requests for special sweeps within 5 business days

■ Total number of special sweep work orders		200	200
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Respond to request for emergency sweeps within the same day, 7 days per week

■ Total number of emergency sweep work orders		25	25
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Assist other departments as needed for spills, post-constructin or accidents to maintain street quality and aesthetic

■ Total number of assist other department work orders		45	45
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Public Works Transit Division Division

Related Council Goal

To provide efficient, effective customer service which matches or exceeds the service needs of the citizens.

Performance Management and Resource Summary

The Transit Division operates a City-wide Dial-A-Ride demand response bus system. This division is also responsible for the City's Travel Reduction Program and Clean Air Campaign as mandated for all cities within the Phoenix Metro area.

Goals, Objectives, and Measures

FY 2008
Actual

FY 2009
Estimate

FY 2010
Projected

Meet or exceed customer service requests.

Ensure service availability during regular and ADA service hours within City's service area.

Total number of trips		50,000	50,000
Number of Medical campus trips (Dial-A-Ride-Plus)		2,000	2,000
Number of transfers to Regional transit systems		2,700	2,700

Ensure timely and courteous service delivery.

Ensure on-time service performance and service dependability.

Maximize number of on-time pick-ups		95%	95%
Maximize number of on-time drop offs (not to exceed 1 hour in vehicle time)		95%	95%
Minimize number of missed trips (appointment made vehicle did not show)		<1%	<1%
Number of trip denials (greater than 1 hour difference in desired pick-up time)		<5%	<5%



SCHEDULES

INSERT TAB



Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/09	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	47,757,759	102,108,786	13,228,844	163,095,389
2 Half Cent Sales Tax Fund	13,318,439	14,304,745	-	27,623,184
3 Other Reserve Funds	6,797,062	-	1,000,000	7,797,062
Total General & Other	67,873,260	116,413,531	14,228,844	198,515,635
4 Streets	12,598,789	12,230,739	2,529,920	27,359,448
5 Streetlight Improvement Districts	15,815	450,214	-	466,029
6 Maintenance Improvement Districts	3,389	153,259	-	156,648
7 Transportation Sales Tax Fund	16,663,309	8,773,001	-	25,436,310
8 Development Fee Funds	28,073,840	9,856,139	-	37,929,979
9 Public Housing	434,953	282,000	-	716,953
10 Section 8 Housing	238,204	1,473,914	-	1,712,118
11 Transit	279,422	1,109,276	313,890	1,702,588
12 Attorney Grants	-	51,825	-	51,825
13 Public Safety Grants	113,315	1,529,659	-	1,642,974
14 Other Grants	4,128,522	12,856,290	10,000	16,994,812
15 Community Service Grants	142,733	456,700	-	599,433
Total Special Revenue Funds	62,692,291	49,223,016	2,853,810	114,769,117
16 Water	20,567,415	34,019,800	165,705	54,752,920
17 Water Replacement & Reserves	10,686,811	1,181,110	7,341	11,875,262
18 Water Expansion	9,952,076	1,855,000	-	11,807,076
19 Water Bonds	-12,269	10,158,388	-	10,146,119
20 Water Improvement Districts	499,500	-	-	499,500
21 Wastewater	8,933,494	18,595,009	2,530,180	30,058,683
22 Wastewater Replacement & Reserves	8,346,191	373,566	-	8,719,757
23 Wastewater Expansion	1,894,324	675,000	-	2,569,324
24 Wastewater Bonds	-	9,937,559	-	9,937,559
25 Wastewater Improvement Districts	52,379	1,000	-	53,379
26 Residential Solid Waste	2,278,237	9,624,836	27,268	11,930,341
27 Commercial Solid Waste	1,406,303	2,473,000	-	3,879,303
28 Solid Waste Reserves	4,489,821	709,304	-	5,199,125
29 Solid Waste Expansion	6,946,950	370,000	-	7,316,950
30 Sports Complex Operations/Maintenance	5,120	2,632,420	2,641,907	5,279,447
31 Sports Complex Equipment Reserves	1,438,759	371,483	-	1,810,242
Total Enterprise Funds	77,485,111	92,977,475	5,372,401	175,834,987
32 Fleet Maintenance	562	6,000,000	20,975	6,021,537
33 Fleet Reserve	15,469,029	2,442,771	289,800	18,201,600
34 Insurance Reserve	6,368,671	2,452,179	-	8,820,850
35 Facilities Maintenance	784,922	6,053,920	-	6,838,842
36 Information Technology	2,290,054	8,493,548	855,909	11,639,511
37 Information Technology Reserve	3,275,097	594,100	28,550	3,897,747
38 Information Technology Projects	1,385,741	20,000	468,380	1,874,121
Total Internal Service Funds	29,574,076	26,056,518	1,663,614	57,294,208
39 Fireman's Pension	201,609	4,700	-	206,309
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	201,609	4,700	-	206,309
41 General Obligation Bonds	44,465,968	33,473,938	-	77,939,906
42 MDA Bonds	31,894,657	200,000	-	32,094,657
43 HURF Bonds	-	-	-	-
44 Streets Capital Projects	14,267,281	12,200,000	-	26,467,281
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	-	6,972,072	-	6,972,072
Total Capital Projects Funds	90,627,906	52,846,010	-	143,473,916
48 General Obligation Bonds	39,349,496	24,219,548	-	63,569,044
49 MDA Bonds	3,833,187	-	7,993,473	11,826,660
50 Improvement Districts	1,247,171	2,469,694	398,150	4,115,015
Total Debt Service Funds	44,429,854	26,689,242	8,391,623	79,510,719
All Funds Total	372,884,107	364,210,492	32,510,292	769,604,891

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/10	
114,963,321	15,213,075	-	18,200,000	148,376,396	1,311,094	149,687,490	13,407,899	1
229,600	4,382,150	2,503,582	2,000,000	9,115,332	13,596,173	22,711,505	4,911,679	2
-	4,291,902	-	1,000,000	5,291,902	25,000	5,316,902	2,480,160	3
115,192,921	23,887,127	2,503,582	21,200,000	162,783,630	14,932,267	177,715,897	20,799,738	
9,522,672	4,419,909	3,168,695	1,000,000	18,111,276	331,314	18,442,590	8,916,858	4
-	-	-	-	-	450,214	450,214	15,815	5
-	-	-	-	-	153,259	153,259	3,389	6
-	9,826,789	-	1,000,000	10,826,789	5,020,688	15,847,477	9,588,833	7
40,731	16,944,352	2,544,337	2,261,250	21,790,670	-	21,790,670	16,139,309	8
327,871	-	-	-	327,871	-	327,871	389,082	9
1,666,508	-	-	-	1,666,508	-	1,666,508	45,610	10
1,437,142	-	-	-	1,437,142	199,500	1,636,642	65,946	11
51,807	-	-	-	51,807	-	51,807	18	12
1,534,850	-	-	-	1,534,850	-	1,534,850	108,124	13
2,077,759	142,000	-	10,100,000	12,319,759	243,678	12,563,437	4,431,375	14
467,343	3,999	-	-	471,342	-	471,342	128,091	15
17,126,683	31,337,049	5,713,032	14,361,250	68,538,014	6,398,653	74,936,667	39,832,450	
22,522,063	7,841,859	6,382,913	5,000,000	41,746,835	2,624,526	44,371,361	10,381,559	16
607,239	-	-	1,500,000	2,107,239	-	2,107,239	9,768,023	17
-	3,832,149	415,176	2,200,000	6,447,325	-	6,447,325	5,359,751	18
-	10,146,119	-	-	10,146,119	-	10,146,119	-	19
-	-	-	-	-	-	-	499,500	20
10,378,843	6,559,119	7,088,927	1,000,000	25,026,889	138,084	25,164,973	4,893,710	21
40,000	-	-	1,500,000	1,540,000	-	1,540,000	7,179,757	22
-	782,262	57,690	500,000	1,339,952	-	1,339,952	1,229,372	23
-	9,937,559	-	-	9,937,559	-	9,937,559	-	24
-	-	-	-	-	-	-	53,379	25
7,289,278	19,550	217,008	1,000,000	8,525,836	15,808	8,541,644	3,388,697	26
1,939,516	-	-	1,000,000	2,939,516	-	2,939,516	939,787	27
1,749,589	-	-	300,000	2,049,589	-	2,049,589	3,149,536	28
83,000	6,000	-	500,000	589,000	-	589,000	6,727,950	29
4,497,802	-	154,291	300,000	4,952,093	298,669	5,250,762	28,685	30
57,500	-	-	395,000	452,500	-	452,500	1,357,742	31
49,164,830	39,124,617	14,316,005	15,195,000	117,800,452	3,077,087	120,877,539	54,957,448	
5,025,534	-	-	-	5,025,534	102,285	5,127,819	893,718	32
1,021,333	-	-	443,750	1,465,083	4,000,000	5,465,083	12,736,517	33
2,561,966	-	-	2,000,000	4,561,966	-	4,561,966	4,258,884	34
6,378,392	-	-	-	6,378,392	-	6,378,392	460,450	35
8,902,491	-	-	-	8,902,491	2,000,000	10,902,491	737,020	36
365,450	-	-	500,000	865,450	2,000,000	2,865,450	1,032,297	37
1,651,095	-	-	-	1,651,095	-	1,651,095	223,026	38
25,906,261	-	-	2,943,750	28,850,011	8,102,285	36,952,296	20,341,912	
30,600	-	-	-	30,600	-	30,600	175,709	39
-	-	-	-	-	-	-	-	40
30,600	-	-	-	30,600	-	30,600	175,709	
-	59,582,274	-	-	59,582,274	-	59,582,274	18,357,632	41
-	29,679,282	-	-	29,679,282	-	29,679,282	2,415,375	42
-	-	-	-	-	-	-	-	43
-	8,844,072	-	8,000,000	16,844,072	-	16,844,072	9,623,209	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	6,972,072	-	-	6,972,072	-	6,972,072	-	47
-	105,077,700	-	8,000,000	113,077,700	-	113,077,700	30,396,216	
-	-	33,785,166	-	33,785,166	-	33,785,166	29,783,878	48
-	-	7,696,983	-	7,696,983	-	7,696,983	4,129,677	49
-	-	2,437,444	-	2,437,444	-	2,437,444	1,677,571	50
-	-	43,919,593	-	43,919,593	-	43,919,593	35,591,126	
207,421,295	199,426,493	66,452,212	61,700,000	535,000,000	32,510,292	567,510,292	202,094,599	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
<u>General Fund</u>						
Charges for Service						
	Addressing Fee	\$35,139	\$90,986	\$70,975	\$12,000	\$12,000
	Adv Sales-CS Brochure	\$17,304	\$14,156	\$3,974	\$15,000	\$14,000
	Advanced Life Support Fees	\$350,072	\$322,366	\$289,523	\$380,000	\$380,000
	Allocated Interdept Svc Chrgs	\$9,835,660	\$11,259,006	\$8,771,035	\$13,184,827	\$11,072,197
	CIP Community Services Charges	\$0	\$0	\$0	\$0	\$78,134
	CIP Engineering Charges	\$0	\$0	\$0	\$800,000	\$1,100,000
	CIP Finance Charges	\$0	\$0	\$0	\$0	\$168,130
	Concrete Inspection	\$282,697	\$505,272	\$297,985	\$125,000	\$125,000
	Court Security Charges	\$15,000	\$0	\$0	\$0	\$0
	Eng Plan Check-Grd/Drng	\$330,101	\$294,891	\$104,340	\$75,000	\$75,000
	Eng Plan Chk-Offsite Imp	\$92,167	(\$191,852)	(\$470)	\$0	\$0
	Eng Plan Chk-Street Light	\$59,360	\$44,280	\$13,320	\$11,000	\$11,000
	Engineering Applications	\$30,976	\$25,130	\$16,406	\$10,000	\$10,000
	Expedited Plan Check Fee	\$50,405	\$82,613	\$67,287	\$20,000	\$20,000
	Fees For Gen Svcs-CD Dept	\$0	\$0	\$3,349	\$7,900	\$4,000
	Fees for Gen Svcs-Fire	\$1,107,646	\$1,857,596	\$424,911	\$619,000	\$0
	Fees for General Services	\$53,012	\$256,233	\$111,742	\$13,000	\$7,500
	Fees for General Svcs-Police	\$522,571	\$608,605	\$39,604	\$50,000	\$0
	Filming Application and Fees	\$0	\$1,652	\$50	\$0	\$0
	Fire BC Academy Fee	\$12,155	\$11,730	\$29,080	\$25,000	\$25,000
	Fire- Commercial Inspections	\$308,742	\$300,326	\$192,671	\$280,000	\$280,000
	Fire EMT Services	\$556	\$2,872	(\$809)	\$0	\$0
	Fire Svc to County Islands	\$12,830	\$8,960	\$3,131	\$4,600	\$0
	Fire-Plans Review Fee	\$0	\$0	\$10,460	\$35,220	\$0
	Grading/Drainage Insp Fees	\$556,284	\$551,667	\$354,522	\$110,000	\$110,000
	Homeowners Assoc Academy Fee	\$620	\$0	\$0	\$400	\$400
	Library Copy/Print Fees	\$0	\$903	\$131	\$437	\$0
	Library Services Revenues	\$16,500	\$9,400	\$0	\$0	\$0
	Lien Filing Fees	\$84	\$0	\$0	\$0	\$0
	MID Appl/Process Fee	\$23,520	\$35,850	\$19,140	\$2,500	\$2,500
	Passport Application fee	\$68,729	\$123,708	\$78,196	\$40,000	\$0
	Passport Photo Fees	\$17,629	\$21,505	\$13,982	\$10,000	\$0
	Pawn Shop Transaction Fees	\$62,041	\$62,130	\$50,010	\$92,000	\$92,000
	Plan Ch/Inspec Fee-Landscape	\$13,440	\$18,000	\$1,270	\$1,000	\$0
	Plan Check Fees	\$945,293	\$1,023,728	\$563,614	\$450,000	\$500,000
	Planning Appl/Review Fee	\$603,209	\$523,258	\$314,637	\$225,000	\$325,000
	Plans/Spec Doc Fees	\$0	\$0	\$198	\$0	\$0
	Pool Legals/Access Permits	\$0	\$0	(\$20)	\$0	\$0
	Rec Retl-Txb-Summer Rec	\$4,202	\$4,482	\$519	\$0	\$0
	Rec Retl-Txb-Teen Program	\$0	\$0	\$241	\$118	\$0
	Rec Revenue-Adapt Rec Prog	\$54,588	\$83,726	\$35,532	\$79,115	\$85,250
	Rec Revenue-AM/PM Program	\$2,548,035	\$2,685,349	\$2,326,951	\$2,931,680	\$3,085,160
	Rec Revenue-Senior Program	\$62,970	\$61,915	\$38,727	\$60,000	\$63,800
	Rec Revenue-SIC	\$246,640	\$218,796	\$128,797	\$322,000	\$311,000
	Rec Revenue-Special Events	\$95,954	\$117,337	\$70,753	\$138,000	\$138,000
	Rec Revenue-Sports Programs	\$370,624	\$489,010	\$340,761	\$634,000	\$669,300
	Rec Revenue-Summer Camp	\$952,713	\$1,011,671	\$367,463	\$920,000	\$961,400
	Rec Revenue-Summer Rec Prg	\$206,859	\$225,586	\$30,896	\$230,121	\$238,388
	Rec Revenue-Teen Program	\$104,814	\$107,413	\$14,480	\$148,700	\$148,700

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	Rec Revenue-Tot Time Prog	\$277,172	\$274,271	\$195,035	\$318,800	\$342,460
	Recycling Program Revenue	\$6,834	\$299	\$0	\$585	\$585
	Reimb for O/S Inspec O/T	\$23,326	\$21,288	\$70,425	\$13,000	\$13,000
	Retaining Wall Inspection	\$120,330	\$73,346	\$36,888	\$18,000	\$18,000
	Retaining Wall Review Fee	\$12,000	\$31,500	\$15,045	\$6,500	\$6,500
	Rio Vista Program Revenues	\$0	\$0	\$0	\$39,000	\$47,400
	Rio Vista Rec Center Memberships	\$0	\$0	\$213,064	\$721,000	\$848,425
	Rio Vista Retail Sales	\$0	\$0	\$519	\$4,500	\$4,000
	Sewer Inspection Fees	\$532,643	\$538,579	\$130,319	\$60,000	\$60,000
	Sewer Review Fee-Eng	\$230,660	\$224,912	\$52,048	\$52,000	\$52,000
	Shopping Cart Retrieval Fee Rev	\$0	\$0	\$940	\$1,935	\$0
	SLID Appl/Process Fee	\$6,660	\$33,885	\$7,780	\$1,000	\$1,000
	Storm Drainage Report-Eng	\$88,455	\$82,905	\$25,520	\$30,000	\$28,000
	Storm Water Mgmt Rpt-Eng	\$34,305	\$37,400	\$16,180	\$10,000	\$10,000
	Street Inspection Fees	\$764,347	\$892,689	\$396,168	\$157,000	\$157,000
	Street Review Fee-Eng	\$331,070	\$309,962	\$91,248	\$72,000	\$72,000
	Subdiv Final Plat Fee/App'l	\$119,637	\$123,757	\$49,075	\$52,000	\$52,000
	Swim Pool Admin Fees-Txb	\$2,840	\$2,538	\$19	\$1,000	\$1,000
	Swimming Pool Fees	\$187,559	\$194,398	\$50,540	\$219,900	\$226,089
	Traffic Impact Report-Eng	\$28,299	\$20,150	\$9,270	\$8,000	\$8,000
	Traffic Plan Check Fee	\$58,216	\$219,033	\$71,049	\$30,000	\$30,000
	Water Inspection Fees	\$624,604	\$637,074	\$163,294	\$75,000	\$75,000
	Water Review Fee-Eng	\$235,590	\$269,622	\$71,898	\$52,000	\$52,000
	Subtotal - Charges for Service	\$23,755,688	\$26,857,866	\$16,865,686	\$24,005,838	\$22,217,318
	Fines & Forfeitures					
	Code Enforcement Fines	\$200	\$0	\$0	\$965	\$2,600
	Court Fines and Forfeitures	\$1,291,263	\$1,195,727	\$702,178	\$1,538,000	\$1,572,360
	Deferred Prosecution Fees	\$10,139	\$6,800	\$1,800	\$11,000	\$8,000
	Enhanced School Zone Fines	\$0	\$0	\$1,111	\$2,846	\$0
	False Alarm Fines-Fire	\$0	\$439	\$1,976	\$0	\$0
	False Alarm Fines-Police	\$51,320	\$61,846	\$49,898	\$110,000	\$110,000
	Incarceration Fees	\$170,739	\$258,582	\$144,574	\$150,000	\$150,000
	Library Fines and Forfeitures	\$86,255	\$93,771	\$56,365	\$128,000	\$128,000
	PD Impound Admin Fee	\$0	\$106,630	\$116,400	\$300,000	\$240,238
	Traffic School Receipts	\$468,367	\$431,227	\$213,844	\$1,150,000	\$1,150,000
	Subtotal - Fines & Forfeitures	\$2,078,283	\$2,155,022	\$1,288,145	\$3,390,811	\$3,361,198
	Interest Income					
	Interest Income	\$1,990,459	\$2,096,290	\$2,362,507	\$1,100,000	\$800,000
	Intergovernmental Revenue					
	Auto Lieu Tax	\$5,251,579	\$5,750,055	\$3,805,385	\$4,800,000	\$4,828,800
	Grant Revenue	\$77,000	\$1,750	\$48,111	\$0	\$0
	Grant Revenue - Police	\$51,394	\$24,206	\$33,218	\$0	\$0
	Grant Revenue-Comm Svc	\$22,418	\$7,072	\$1,000	\$0	\$0
	Intergovtl Partic-Comm Svc	\$4,800	\$0	\$14,100	\$9,400	\$0
	Intergovtl Partic-PD	\$18,750	\$25,000	\$14,153	\$0	\$0
	Library Intergovtl Revenues	\$38,373	\$50,681	\$40,266	\$52,345	\$52,345
	Peoria Distr Share-Pool	\$212,396	\$77,538	\$0	\$200,100	\$181,835
	State Ins Dept Rebate	\$0	\$0	\$337	\$0	\$0
	State Shared Sales Tax	\$11,681,284	\$13,131,369	\$8,578,681	\$11,650,000	\$10,620,496
	Urban Revenue Sharing	\$11,707,783	\$15,684,157	\$12,961,240	\$19,830,408	\$17,847,367
	Subtotal - Intergovernmental Revenue	\$29,065,777	\$34,751,829	\$25,496,490	\$36,542,253	\$33,530,843

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
Licenses & Permits						
	Alarm Permits	\$178	\$0	\$0	\$26,000	\$10,000
	Bingo License Fees	\$5	\$0	\$10	\$0	\$0
	Bldg Permit & Insp-Commercial	\$931,169	\$1,195,262	\$559,777	\$425,000	\$400,000
	Bldg Permit & Insp-Residential	\$3,179,599	\$2,436,257	\$734,746	\$600,000	\$700,000
	Field Permits-Sports Prg	\$9,205	\$12,535	\$2,955	\$12,000	\$10,000
	Fire Code Revenues	\$46,267	\$93,671	\$78,836	\$50,000	\$40,000
	Liquor Licenses and Permits	\$57,700	\$70,356	\$73,017	\$67,000	\$67,000
	Occupational Business License	\$43,541	\$47,290	\$42,650	\$53,040	\$54,101
	Off-Track Betting License	\$1,400	\$2,200	\$800	\$1,000	\$1,000
	Oversize/Overweight Permit	\$15	\$60	\$60	\$15	\$0
	Park Permits-Sports Prg	\$26,760	\$28,805	\$14,910	\$28,000	\$28,000
	Pool Drainage Permits	\$0	\$0	\$1,150	\$0	\$0
	Sales Tax Licenses	\$509,201	\$536,751	\$510,548	\$600,000	\$606,650
	Utility Revocable Permits	\$2,803	\$2,811	\$0	\$0	\$0
	Subtotal - Licenses & Permits	\$4,807,843	\$4,425,998	\$2,019,459	\$1,862,055	\$1,916,751
Miscellaneous Income						
	Abandoned Property Revenue	\$0	\$0	\$0	\$3,500	\$0
	Auction Proceeds	\$24,960	\$19,343	\$98,008	\$15,500	\$15,000
	Bike Program Sales Revenue	\$0	\$264	\$0	\$0	\$0
	Cash Over/Short	(\$339)	\$374,201	(\$955)	\$0	\$0
	Cash Over/Short-Comm Svcs	(\$114)	(\$33)	\$7	\$5	\$0
	Commissions	\$444	\$0	\$0	\$3,879	\$0
	Contributions - General	\$1,680	\$0	\$15	\$0	\$0
	Contributions-Comm. Svcs.	\$0	\$400	\$0	\$3,000	\$0
	Devl Contrib	\$150,000	\$0	\$0	\$0	\$0
	Misc A/R Penalties	\$0	\$0	\$8,987	\$13,000	\$5,000
	Misc Police Revenues	\$8,903	\$3,065	\$2,468	\$21,500	\$10,000
	Other Revenue	\$350,640	\$40,200	\$18,138	\$26,500	\$10,000
	Peoria Anniversary Book Sales	\$555	\$0	\$0	\$0	\$0
	Reimb from Workers Comp	\$17,518	\$40,315	\$17,716	\$11,998	\$0
	Reimb Revenue-General	\$280,607	\$77,847	\$95,116	\$161,500	\$0
	Reimb-Comm Svcs	\$115	\$45	\$0	\$0	\$0
	Reimb-Damage to City Prop.	\$228	\$9	\$32	\$0	\$0
	Reimb-Park Maint Fees	\$0	\$0	\$29,603	\$26,895	\$10,000
	Reimbursement for O/T	\$0	\$0	\$0	\$15,000	\$25,000
	Reimbursement-Claims	\$0	\$0	\$250,000	\$0	\$0
	Reimbursement-Garnishments	\$382	\$2,305	\$521	\$0	\$0
	Reimbursement-Jury Duty	\$384	\$244	\$124	\$736	\$0
	Reimbursement-Recording Fees	\$0	\$0	\$0	\$2,000	\$3,500
	Sale of Land	\$14,545	\$0	\$0	\$0	\$0
	Sale of Non-F/A Property	\$4,471	\$6,537	\$0	\$0	\$0
	Southwest Gas Capital Funds	\$0	\$0	\$0	\$0	\$420,000
	State Fire Reimbursement	\$80,587	\$112,563	\$183,757	\$201,379	\$90,000
	Subtotal - Miscellaneous Income	\$935,566	\$677,305	\$703,536	\$506,392	\$588,500
Rents						
	General Rent Revenue	\$20,479	\$36,837	\$7,088	\$5,000	\$3,000
	Rent Rev-Comm Center	\$19,375	\$19,893	\$14,546	\$15,000	\$19,500
	Rent Revenue - Alter Group	\$0	\$0	\$15,843	\$35,610	\$35,000
	Rent Revenue - Arts Ctr Ticket Surchr	\$0	\$0	\$8,014	\$0	\$0
	Rent Revenue - Chili Davis	\$47,000	\$3,700	\$33,118	\$0	\$50,000
	Rent Revenue - Monastery Too	\$31,064	\$17,542	\$0	\$0	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	Rent Revenue - Salty Senioritas	\$0	\$0	\$35,855	\$29,500	\$29,500
	Rent Rev-Swim Pool	\$10,540	\$20,840	\$7,099	\$9,000	\$21,775
	Rents	\$2,302	\$0	\$0	\$0	\$0
	Rio Vista Concessions Rent	\$14,817	\$12,721	\$18,376	\$34,000	\$29,100
	Rio Vista Field Permits/Rental	\$31,278	\$26,113	\$29,493	\$52,300	\$54,200
	Rio Vista Ramada Rentals	\$50,940	\$51,750	\$29,173	\$57,000	\$60,000
	Rio Vista Rec Center Rentals	\$0	\$0	\$22,434	\$89,500	\$117,440
	Subtotal - Rents	\$227,795	\$189,396	\$221,040	\$326,910	\$419,515
Revenues						
	Devl Agreement Appl Fee	\$0	\$0	\$0	\$5,000	\$0
	FEMA Reimbursements	\$0	\$1,175	\$0	\$0	\$0
	Fire-New Bldg Inspection Fee	\$0	\$0	\$0	\$717	\$0
	Govt Prop Lease Excise Tax Rev	\$0	\$0	\$0	\$110,219	\$0
	Red Light Admin Fees	\$0	\$0	\$0	\$250,000	\$285,000
	Red Light Process Svc Fee	\$0	\$0	\$0	\$12,000	\$12,000
	Reimb Rev-Courier Fees	\$0	\$0	\$0	\$2,376	\$0
	Reimbursement-Legal Services	\$0	\$0	\$0	\$23,550	\$0
	Repymt Zone Revenues	\$0	\$0	\$0	\$524,515	\$0
	Subtotal - Revenues	\$0	\$1,175	\$0	\$928,377	\$297,000
Taxes						
	Cablevision Franchise	\$1,247,284	\$1,367,916	\$1,028,871	\$1,415,000	\$1,415,000
	Property Tax	\$2,612,397	\$2,895,470	\$1,670,363	\$2,709,440	\$3,202,665
	Sales Tax Recoveries	\$1,118,455	\$1,032,649	\$747,631	\$400,000	\$800,000
	Sales Tax-Advertising	\$16,914	\$31,443	\$23,834	\$24,000	\$24,000
	Sales Tax-Amusements	\$492,507	\$581,894	\$385,803	\$530,000	\$535,874
	Sales Tax-Apts/Rm House/Resid	\$739,174	\$783,437	\$559,371	\$925,000	\$962,000
	Sales Tax-Cable T.V.	\$547	\$355	\$55	\$50	\$500
	Sales Tax-Commercial Rental	\$1,245,657	\$1,382,841	\$1,037,861	\$1,750,000	\$1,820,000
	Sales Tax-Constr Contracting	\$9,160,666	\$8,205,112	\$5,015,751	\$4,200,000	\$1,800,000
	Sales Tax-Hotels/Motels	\$682,040	\$798,419	\$444,062	\$590,000	\$605,340
	Sales Tax-Job Printing	\$9,596	\$9,246	\$10,193	\$18,000	\$15,000
	Sales Tax-Penalties/Interest	\$157,898	\$135,210	\$133,659	\$90,000	\$90,000
	Sales Tax-Publishing	\$166,363	\$161,989	\$107,921	\$130,000	\$131,441
	Sales Tax-Rent/Tangible Prop	\$434,907	\$473,347	\$285,374	\$345,000	\$348,824
	Sales Tax-Restaurants/Bars	\$4,506,800	\$4,816,987	\$3,211,734	\$5,000,000	\$5,185,419
	Sales Tax-Retail	\$16,280,195	\$17,142,958	\$11,451,832	\$14,900,000	\$15,160,764
	Sales Tax-Telecommunication	\$652,876	\$721,572	\$522,533	\$815,000	\$845,223
	Sales Tax-Trailer Courts	\$140,734	\$147,090	\$99,041	\$155,000	\$155,000
	Sales Tax-Transp for Hire	\$18	\$140	\$546	\$0	\$0
	Sales Tax-Utilities	\$1,589,167	\$1,806,519	\$1,439,718	\$2,100,000	\$2,154,776
	Sales Tax-Vehicle Rental	\$260,735	\$302,287	\$239,941	\$346,800	\$346,800
	SRP In-lieu Tax	\$49,910	\$46,082	\$20,615	\$46,000	\$46,000
	Use Tax	\$307,831	\$382,970	\$419,086	\$460,000	\$460,000
	Utility Franchise	\$1,757,612	\$2,642,150	\$1,786,862	\$2,800,000	\$2,873,035
	Subtotal - Taxes	\$43,630,283	\$45,868,084	\$30,642,658	\$39,749,290	\$38,977,661
Assessment Revenue						
	Weed Control Assessment	\$0	\$0	(\$158)	\$0	\$0
Total - General Fund		\$106,491,694	\$117,022,964	\$79,599,363	\$108,411,926	\$102,108,786

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
<i>Half-Cent Sales Tax Fund</i>						
Interest Income						
	Interest Income	\$503,778	\$767,049	\$584,328	\$375,000	\$250,000
Taxes						
	Sales Tax Recoveries	\$0	\$0	\$0	\$200,000	\$400,000
	Sales Tax-Advertising	\$8,457	\$15,724	\$11,919	\$12,000	\$12,000
	Sales Tax-Amusements	\$123,135	\$145,494	\$96,464	\$132,500	\$133,968
	Sales Tax-Apts/Rm House/Resid	\$369,611	\$391,796	\$279,742	\$462,500	\$481,000
	Sales Tax-Cable T.V.	\$272	\$178	\$28	\$25	\$250
	Sales Tax-Commercial Rental	\$622,839	\$691,543	\$519,023	\$875,000	\$910,000
	Sales Tax-Constr Contracting	\$4,579,969	\$4,102,827	\$2,508,308	\$2,100,000	\$900,000
	Sales Tax-Hotels/Motels	\$75,787	\$88,724	\$49,346	\$65,555	\$67,260
	Sales Tax-Job Printing	\$4,795	\$4,624	\$5,097	\$9,000	\$7,500
	Sales Tax-Penalties/Interest	\$80,061	\$69,032	\$67,124	\$45,000	\$45,000
	Sales Tax-Publishing	\$83,182	\$81,009	\$53,970	\$65,000	\$65,720
	Sales Tax-Rent/Tangible Prop	\$217,458	\$236,716	\$142,713	\$172,500	\$174,412
	Sales Tax-Restaurants/Bars	\$1,126,789	\$1,204,415	\$803,046	\$1,250,000	\$1,296,354
	Sales Tax-Retail	\$8,140,204	\$8,573,021	\$5,726,947	\$7,450,000	\$7,580,382
	Sales Tax-Telecommunication	\$326,444	\$360,851	\$261,313	\$407,500	\$422,611
	Sales Tax-Trailer Courts	\$70,368	\$73,558	\$49,529	\$77,500	\$77,500
	Sales Tax-Transp for Hire	\$9	\$70	\$273	\$0	\$0
	Sales Tax-Utilities	\$794,693	\$903,260	\$719,859	\$1,050,000	\$1,077,388
	Sales Tax-Vehicle Rental	\$130,371	\$150,946	\$119,992	\$173,400	\$173,400
	Use Tax	\$153,914	\$191,504	\$209,698	\$230,000	\$230,000
	Subtotal - Taxes	\$16,908,358	\$17,285,292	\$11,624,393	\$14,777,480	\$14,054,745
	Total - Half-Cent Sales Tax Fund	\$17,412,136	\$18,052,341	\$12,208,721	\$15,152,480	\$14,304,745

Transportation Sales Tax Fund

Interest Income						
	Interest Income	\$24,006	\$345,943	\$453,093	\$425,000	\$300,000
Taxes						
	Sales Tax Recoveries	\$0	\$0	\$0	\$120,000	\$240,000
	Sales Tax-Advertising	\$2,459	\$9,344	\$7,152	\$7,200	\$7,000
	Sales Tax-Amusements	\$40,085	\$87,226	\$57,846	\$79,500	\$80,381
	Sales Tax-Apts/Rm House/Resid	\$111,234	\$233,799	\$167,500	\$277,500	\$288,600
	Sales Tax-Cable T.V.	\$78	\$107	\$17	\$15	\$150
	Sales Tax-Commercial Rental	\$184,478	\$415,534	\$311,394	\$525,000	\$546,000
	Sales Tax-Constr Contracting	\$281,921	\$1,612,369	\$1,471,505	\$1,260,000	\$540,000
	Sales Tax-Hotels/Motels	\$53,960	\$106,410	\$59,182	\$78,666	\$80,712
	Sales Tax-Job Printing	\$1,291	\$2,775	\$3,059	\$5,400	\$4,500
	Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$27,000	\$27,000
	Sales Tax-Publishing	\$25,650	\$48,611	\$32,386	\$39,000	\$39,432
	Sales Tax-Rent/Tangible Prop	\$68,925	\$142,200	\$85,631	\$103,500	\$104,647
	Sales Tax-Restaurants/Bars	\$352,543	\$721,836	\$481,552	\$750,000	\$777,812
	Sales Tax-Retail	\$2,412,549	\$5,142,667	\$3,437,076	\$4,470,000	\$4,548,229
	Sales Tax-Telecommunication	\$99,405	\$216,495	\$156,799	\$244,500	\$253,566
	Sales Tax-Trailer Courts	\$20,926	\$44,140	\$29,721	\$46,500	\$46,500
	Sales Tax-Transp for Hire	\$5	\$42	\$164	\$0	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	Sales Tax-Utilities	\$181,537	\$577,670	\$431,916	\$630,000	\$646,432
	Sales Tax-Vehicle Rental	\$40,361	\$90,579	\$71,933	\$104,040	\$104,040
	Use Tax	\$23,977	\$97,285	\$120,371	\$138,000	\$138,000
	Subtotal - Taxes	\$3,901,384	\$9,549,088	\$6,925,202	\$8,905,821	\$8,473,001
Total - Transportation Sales Tax Fund		\$3,925,390	\$9,895,031	\$7,378,295	\$9,330,821	\$8,773,001
<hr/>						
<u>Information Technology Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$6,690,376	\$8,148,275	\$6,019,277	\$9,185,930	\$8,409,309
Interest Income						
	Interest Income	\$43,337	\$91,059	\$51,010	\$52,000	\$59,000
Miscellaneous Income						
	Reimbursement-Jury Duty	\$204	\$144	\$0	\$0	\$0
Revenues						
	Grant Revenue	\$0	\$0	\$0	\$0	\$25,239
Total - Information Technology Fund		\$6,733,917	\$8,239,478	\$6,070,287	\$9,237,930	\$8,493,548
<hr/>						
<u>Economic Development Reserve Fund</u>						
Interest Income						
	Interest Income	\$25,017	\$33,866	\$19,257	\$0	\$0
Intergovernmental Revenue						
	Grant Revenue	\$1,630	\$301	\$0	\$0	\$0
Total - Economic Development Reserve Fund		\$26,647	\$34,168	\$19,257	\$0	\$0
<hr/>						
<u>Information Technology Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$734,580	\$767,352	\$600,467	\$946,125	\$509,100
Interest Income						
	Interest Income	\$93,636	\$131,166	\$101,293	\$77,000	\$85,000
Miscellaneous Income						
	Auction Proceeds	\$33,088	\$41,984	\$15,730	\$5,969	\$0
Total - Information Technology Reserve Fund		\$861,304	\$940,501	\$717,490	\$1,029,094	\$594,100
<hr/>						
<u>Facilities Fund</u>						
Charges for Service						
	CIP Facilities Charges	\$0	\$0	\$0	\$150,000	\$290,520
	Interdepartmental Svc Chg	\$5,097,252	\$5,828,909	\$4,584,597	\$6,393,996	\$5,746,400
	Recycling Program Revenue	\$18,248	\$0	\$0	\$0	\$0
	Subtotal - Charges for Service	\$5,115,500	\$5,828,909	\$4,584,597	\$6,543,996	\$6,036,920

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
Interest Income						
	Interest Income	\$29,998	\$54,830	\$23,864	\$18,000	\$17,000
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$0	\$789	\$4,246	\$0
	Reimb Revenue-General	\$0	\$0	\$352	\$0	\$0
	Subtotal - Miscellaneous Income	\$0	\$0	\$1,141	\$4,246	\$0
	Total - Facilities Fund	\$5,145,498	\$5,883,739	\$4,609,602	\$6,566,242	\$6,053,920
<hr/>						
<u>Fleet Maintenance Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$4,403,116	\$4,776,896	\$3,354,245	\$6,095,000	\$6,000,000
Interest Income						
	Interest Income	\$0	\$2,762	\$1,762	\$0	\$0
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$0	\$789	\$986	\$0
	Reimb Revenue-General	\$0	\$0	\$84	\$0	\$0
	Subtotal - Miscellaneous Income	\$0	\$0	\$873	\$986	\$0
Revenues						
	Reimbursement-Jury Duty	\$0	\$72	\$0	\$0	\$0
	Total - Fleet Maintenance Fund	\$4,403,116	\$4,779,730	\$3,356,879	\$6,095,986	\$6,000,000
<hr/>						
<u>Fleet Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$1,906,859	\$2,191,258	\$1,395,988	\$2,327,405	\$2,119,871
Interest Income						
	Interest Income	\$332,803	\$545,202	\$442,587	\$290,200	\$322,900
Miscellaneous Income						
	Auction Proceeds	\$4,114	\$91,503	\$105,660	\$144,531	\$0
	Total - Fleet Reserve Fund	\$2,243,776	\$2,827,963	\$1,944,235	\$2,762,136	\$2,442,771
<hr/>						
<u>Debt Service Fund</u>						
Assessment Revenue						
	Assessment Admin Charges	\$5	\$0	\$5	\$0	\$0
	Assessment Interest	\$128,174	\$106,183	\$51,175	\$91,165	\$71,010
	Assessment Penalties	\$1,070	\$1,100	\$1,268	\$0	\$0
	Assessment Principal	\$319,108	\$332,523	\$350,029	\$400,000	\$425,000
	Subtotal - Assessment Revenue	\$448,357	\$439,807	\$402,477	\$491,165	\$496,010
Interest Income						
	Interest Income	\$673,977	\$1,305,127	\$766,067	\$510,300	\$507,000
Taxes						
	Property Tax	\$12,393,713	\$13,200,027	\$11,216,928	\$24,791,967	\$23,689,548

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	SRP In-lieu Tax	\$223,734	\$196,164	\$107,368	\$225,000	\$30,000
	Subtotal - Taxes	\$12,617,447	\$13,396,191	\$11,324,295	\$25,016,967	\$23,719,548
	Total - Debt Service Fund	\$13,739,781	\$15,141,124	\$12,492,839	\$26,018,432	\$24,722,558

Bond Fund

	Interest Income	\$0	\$0	(\$8,394)	\$15,000	\$250,000
	Interest Income					
	Interest Income	(\$404,436)	\$2,024,872	\$1,102,909	\$904,500	\$350,000
	Bond Proceeds					
	Bond Proceeds	\$0	\$137,763,342	\$0	\$77,860,964	\$53,169,885
	Total - Bond Fund	(\$404,436)	\$139,788,214	\$1,094,515	\$78,780,464	\$53,769,885

Commercial Sanitation Fund

	Charges for Service					
	Commercial Sanitation Fees	\$855,325	\$919,724	\$715,405	\$1,120,000	\$1,125,000
	Field Trip Svc Fee-Utilities	\$10,177	\$6,632	\$5,179	\$10,800	\$11,000
	Recycling Program Revenue	\$3,605	\$15,426	\$7,465	\$1,213	\$0
	Roll-Off Sanitation Fees	\$267,920	\$392,320	\$221,802	\$440,000	\$600,000
	San Fees-Comm Multi-Fam Clc	\$443,391	\$523,380	\$398,561	\$655,000	\$690,000
	Utility Late Fee Charges	\$1,246	\$5,630	\$4,950	\$7,000	\$7,000
	Subtotal - Charges for Service	\$1,581,664	\$1,863,112	\$1,353,362	\$2,234,013	\$2,433,000
	Interest Income					
	Interest Income	\$2,841	\$15,048	\$22,216	\$25,000	\$40,000
	Licenses & Permits					
	Solid Waste License Appl.	\$500	\$0	\$0	\$0	\$0
	Revenues					
	San Fees-Automated Clc	\$0	\$2,773	\$0	\$0	\$0
	Total - Commercial Sanitation Fund	\$1,585,005	\$1,880,934	\$1,375,578	\$2,259,013	\$2,473,000

Residential Sanitation Fund

	Charges for Service					
	Allocated Interdept Svc Chrgs	\$0	\$0	\$0	\$108,118	\$98,536
	Recycling Program Revenue	\$24,215	\$52,755	\$13,002	\$345,000	\$237,000
	San Fees-Automated Clc	\$7,652,251	\$8,081,131	\$5,542,133	\$8,640,000	\$8,900,000
	San Fees-Res Multi-Fam Clc	\$193,470	\$221,499	\$150,250	\$228,000	\$233,000
	Special Haul Fees	\$38,200	\$33,725	\$24,349	\$30,000	\$31,000
	Utility Late Fee Charges	\$12,645	\$51,945	\$34,027	\$52,500	\$53,500
	Subtotal - Charges for Service	\$7,920,781	\$8,441,055	\$5,763,761	\$9,403,618	\$9,553,036
	Interest Income					
	Interest Income	\$12,714	\$24,141	\$30,975	\$12,000	\$70,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
Intergovernmental Revenue						
	Grant Revenue - Federal	\$7,600	\$0	\$0	\$0	\$0
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$0	\$0	\$1,664	\$1,800
Total - Residential Sanitation Fund		\$7,941,095	\$8,465,196	\$5,794,736	\$9,417,282	\$9,624,836
<u>Sanitation Equipment Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$894,192	\$896,872	\$545,739	\$973,054	\$614,304
Interest Income						
	Interest Income	\$188,443	\$260,460	\$182,255	\$140,000	\$95,000
Miscellaneous Income						
	Auction Proceeds	\$0	\$41,964	\$228,172	\$0	\$0
Total - Sanitation Equipment Reserve Fund		\$1,082,635	\$1,199,296	\$956,166	\$1,113,054	\$709,304
<u>Sports Complex Fund</u>						
Charges for Service						
	Adv Sales-BB Std/Sp Trng	\$350,975	\$329,505	\$174,104	\$290,870	\$290,000
	Adv Sales-BB Std-Non Sp Trn	\$0	\$0	\$1,200	\$5,000	\$10,000
	Interdepartmental Svc Chg	\$98,292	\$112,827	\$71,866	\$111,214	\$142,483
	Program Sales	\$49,576	\$43,747	\$0	\$45,848	\$54,000
	Rent Revenue - Chili Davis	\$0	\$0	\$0	\$25,000	\$61,420
	Sports Complex Program Revenue	\$267,687	\$237,158	\$203,304	\$173,000	\$210,000
	Ticket Sales- Facility Surchg	\$178,700	\$194,099	\$2,616	\$170,000	\$170,000
	Ticket Sales-Premium	\$30,000	\$30,000	\$0	\$30,000	\$30,000
	Ticket Sales-Spring Trg	\$451,699	\$429,648	\$693	\$490,752	\$560,000
	Ticket.com Annual Fee	\$0	\$0	\$0	\$10,000	\$10,000
	Ticket.com Convenience Fee	\$0	\$0	\$0	\$48,670	\$52,000
	Subtotal - Charges for Service	\$1,426,929	\$1,376,984	\$453,783	\$1,400,354	\$1,589,903
Interest Income						
	Interest Income	\$37,132	\$58,126	\$40,155	\$28,000	\$29,000
Miscellaneous Income						
	Auction Proceeds	\$0	\$1,630	\$0	\$0	\$0
	Other Revenue	\$4	\$53	\$8,090	\$0	\$0
	Reimb Revenue-General	\$0	\$3,030	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$48	\$0	\$0	\$520	\$0
	Subtotal - Miscellaneous Income	\$52	\$4,713	\$8,090	\$520	\$0
Rents						
	General Rent Revenue	\$20,848	\$55,333	\$14,562	\$32,000	\$16,000
	Genl Rent Rev-Sp Cmplx	\$101,819	\$63,485	\$95,567	\$67,000	\$75,000
	Rent Rev/Stad Conc/Non Sp Tr	\$95,460	\$30,931	\$25,900	\$55,000	\$30,000
	Rent Rev/Stad Concssn/Sp Tr	\$483,096	\$593,565	\$0	\$540,000	\$520,000
	Rent Rev-Fields	\$135,823	\$114,466	\$121,635	\$136,000	\$110,000
	Rent Rev-Fld/Clh/Mariners	\$75,913	\$124,030	\$65,284	\$83,400	\$64,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	Rent Rev-Fld/Clh/Padres	\$51,629	\$56,474	\$34,802	\$66,000	\$70,000
	Rent Rev-Novelties/Sp Tr	\$186,650	\$194,337	\$0	\$170,000	\$180,000
	Rent Rev-Parking/Non Sp Tr	\$8,838	\$0	\$0	\$5,600	\$0
	Rent Rev-Parking/Sp Tr	\$203,360	\$230,820	\$0	\$244,000	\$260,000
	Rent Rev-Stadium	\$161,440	\$38,525	\$38,969	\$100,000	\$60,000
	Subtotal - Rents	\$1,524,876	\$1,501,967	\$396,717	\$1,499,000	\$1,385,000
	Total - Sports Complex Fund	\$2,988,989	\$2,941,789	\$898,745	\$2,927,874	\$3,003,903
<hr/>						
<u>Streets Fund</u>						
Charges for Service						
	Allocated Interdept Svc Chrgs	\$290,004	\$290,000	\$193,333	\$295,000	\$295,000
	Fog Seal Revenues	\$47,350	\$23,253	\$28,835	\$25,000	\$25,000
	Recycling Program Revenue	\$148	\$0	\$0	\$0	\$0
	Street Cut Surcharge	\$12,816	\$97,313	\$3,257	\$20,000	\$20,000
	Street Mnt Fees-Solid Waste	\$17,874	\$39,726	\$567	\$20,000	\$20,000
	Street Sign Revenue	\$23,566	\$19,551	\$4,465	\$15,000	\$15,000
	Street Subsidy	\$3,101	\$0	\$0	\$1,260	\$0
	Subtotal - Charges for Service	\$394,859	\$469,843	\$230,457	\$376,260	\$375,000
Interest Income						
	Interest Income	\$338,113	\$552,370	\$430,056	\$310,000	\$275,000
Intergovernmental Revenue						
	Grant Revenue - Federal	\$17,400	\$0	\$0	\$0	\$0
	Highway User Revenue	\$8,475,783	\$9,829,897	\$6,319,235	\$8,400,000	\$8,348,575
	Subtotal - Intergovernmental Revenue	\$8,493,183	\$9,829,897	\$6,319,235	\$8,400,000	\$8,348,575
Licenses & Permits						
	Pool Drainage Permits	\$0	\$23,823	\$50	\$0	\$0
Miscellaneous Income						
	Bike Program Sales Revenue	(\$5,301)	\$0	\$0	\$0	\$0
Rents						
	Rent Rev-Novelties/Sp Tr	\$5,420	\$0	\$0	\$0	\$0
Revenues						
	Contrib-Neigh Trf Mgmt Prog	\$0	\$600	\$0	\$0	\$0
	Street Light Shields/Relocation Fee	\$0	\$0	\$0	\$150	\$0
	Subtotal - Revenues	\$0	\$600	\$0	\$150	\$0
Taxes						
	Sales Tax-Utilities	\$2,384,062	\$2,710,291	\$2,159,986	\$3,150,000	\$3,232,164
	Total - Streets Fund	\$11,610,336	\$13,586,823	\$9,139,784	\$12,236,410	\$12,230,739
<hr/>						
<u>Transit Fund</u>						
Charges for Service						
	Advertising-Bus Shelters	\$23,141	\$22,763	\$16,460	\$10,000	\$10,000
	Transit Collections	\$45,046	\$51,037	\$22,322	\$40,000	\$40,800
	Subtotal - Charges for Service	\$68,187	\$73,801	\$38,782	\$50,000	\$50,800
Interest Income						
	Interest Income	\$19,609	\$44,212	\$24,667	\$10,968	\$3,600

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
Intergovernmental Revenue						
	Grant Revenue - Federal	\$0	\$36,720	(\$226,590)	\$252,000	\$189,000
	Intergovtl Participation	\$0	\$0	\$0	\$14,000	\$10,500
	Local Transportation Aid	\$657,162	\$658,598	\$666,237	\$686,800	\$678,570
	Subtotal - Intergovernmental Revenue	\$657,162	\$695,318	\$439,647	\$952,800	\$878,070
Miscellaneous Income						
	Reimb from Workers Comp	\$8,974	\$0	\$789	\$0	\$0
	Reimb Revenue-General	\$8,653	\$0	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$230	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$17,857	\$0	\$789	\$0	\$0
	Total - Transit Fund	\$762,815	\$813,331	\$503,885	\$1,013,768	\$932,470

Wastewater Fund

Charges for Service

Allocated Interdept Svc Chrgs	\$0	\$0	\$0	\$0	\$1,715,009
EPA Mandate Fee	\$455,466	\$488,935	\$355,013	\$725,000	\$810,000
Interdepartmental Svc Chg	\$98,112	\$93,490	\$59,618	\$153,249	\$164,566
Utility Late Fee Charges	\$17,162	\$75,225	\$48,772	\$200,000	\$185,000
Wastewater Fees	\$11,750,005	\$14,276,791	\$9,773,550	\$15,200,000	\$15,800,000
Subtotal - Charges for Service	\$12,320,745	\$14,934,441	\$10,236,953	\$16,278,249	\$18,674,575

Interest Income

Interest Income	\$682,729	\$961,466	\$154,432	\$395,000	\$294,000
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Miscellaneous Income

Auction Proceeds	\$0	\$3,633	\$0	\$1,313	\$0
Donations of Capital Assets	\$75,297	\$0	\$0	\$0	\$0
Reimb Revenue-General	\$0	\$0	\$101	\$150	\$0
Subtotal - Miscellaneous Income	\$75,297	\$3,633	\$101	\$1,463	\$0

Revenues

Reimb from Workers Comp	\$0	\$0	\$0	\$1,263	\$0
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Total - Wastewater Fund \$13,078,771 \$15,899,540 \$10,391,486 \$16,675,975 \$18,968,575

Water Fund

Charges for Service

Allocated Interdept Svc Chrgs	\$593,988	\$848,745	\$1,096,583	\$0	\$0
Damaged Property Fees	\$169,554	\$165,668	\$74,702	\$15,000	\$15,000
Disconnect/Reconnect Fees	\$189,272	\$463,850	\$301,950	\$375,000	\$385,000
Fees for General Services	\$7,282	\$7,497	\$5,186	\$0	\$0
Field Trip Svc Fee-Utilities	\$2,089	\$928	\$1,600	\$2,200	\$2,200
Interdepartmental Svc Chg	\$216,828	\$237,877	\$155,432	\$201,276	\$123,310
Irrigation Fees	(\$180)	\$0	\$0	\$0	\$0
Lien Filing Fees	\$1,116	\$972	\$3,146	\$500	\$500
New Service Fee-Water	\$332,249	\$276,042	\$187,249	\$310,000	\$315,000
Quintero WTP Fees	\$0	\$442,423	\$600,108	\$690,000	\$695,000
Reclaimed Water Fees	\$113,559	\$330,280	\$365,795	\$600,000	\$810,000
Recycling Program Revenue	\$236	\$14,898	\$0	\$0	\$0
Utilities Tampering Fees	\$1,450	\$21,900	\$22,875	\$24,000	\$24,000
Utility Delinquent Letter Fee	\$20,860	\$46,247	\$33,451	\$50,000	\$52,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	Utility Late Fee Charges	\$246,871	\$117,100	\$89,466	\$125,000	\$128,000
	Water Fees	\$26,325,607	\$26,894,234	\$20,400,723	\$29,600,000	\$30,455,000
	Water Meter Charges	\$745,026	\$601,399	\$186,862	\$150,000	\$130,000
	Water Meter Tests	\$0	\$0	\$0	\$100	\$100
	Subtotal - Charges for Service	\$28,965,807	\$30,470,060	\$23,525,127	\$32,143,076	\$33,135,110
	Interest Income					
	Interest Income	\$1,190,317	\$1,580,314	\$910,936	\$702,350	\$911,900
	Miscellaneous Income					
	Auction Proceeds	\$0	\$18,000	\$15,870	\$24,766	\$0
	Contributions - General	\$2,500	\$0	\$0	\$0	\$0
	Donations of Capital Assets	\$125,224	\$0	\$0	\$0	\$0
	Other Revenue	\$0	\$106,353	\$0	\$0	\$0
	Reimb from Workers Comp	\$1,315	\$0	\$0	\$0	\$0
	Reimb Revenue-General	\$50,550	\$178,390	\$332,339	\$358,858	\$358,000
	Reimbursement-Jury Duty	\$0	\$0	\$0	\$24	\$0
	Subtotal - Miscellaneous Income	\$179,589	\$302,742	\$348,209	\$383,648	\$358,000
	Total - Water Fund	\$30,335,713	\$32,353,117	\$24,784,271	\$33,229,074	\$34,405,010

Impact Fees Fund

Charges for Service

Citywide Park/Rec Fac Dev Fee	\$2,536,967	\$2,572,745	\$686,735	\$363,175	\$386,060
Fire & Emergency Dev Fees	\$1,677,830	\$2,304,683	\$788,585	\$300,000	\$265,004
General Government Dev Fee	\$2,105,107	\$2,390,080	\$818,051	\$275,000	\$219,996
Intersection Dev Fee	\$427,911	\$667,103	\$296,261	\$312,313	\$357,334
Law Enforcement Dev Fees	\$1,598,001	\$4,053,116	\$1,297,050	\$200,000	\$175,376
Library Dev Fees	\$969,582	\$861,870	\$223,783	\$101,105	\$107,476
Neighborhood Park Dev Fees	\$1,539,134	\$1,171,627	\$346,896	\$472,675	\$517,373
Open Space Dev Fee	\$652,486	\$516,117	\$126,453	\$50,005	\$53,156
River Corridors/Trails Dev Fee	\$384,459	\$478,454	\$127,713	\$71,175	\$75,660
Solid Waste Dev Fees	\$1,009,520	\$786,250	\$180,358	\$90,000	\$200,000
Streets Dev Fee	\$8,032,373	\$11,539,353	\$4,102,145	\$5,615,955	\$7,155,704
Wastewater Buy-In Fees	\$0	\$0	\$524	\$0	\$0
Wastewater Expansion Fees	\$4,364,858	\$3,332,472	\$973,440	\$400,000	\$600,000
Water Expansion Fees	\$6,972,529	\$5,999,223	\$1,890,714	\$900,000	\$1,300,000
Water Resource Project Fee	\$1,550,288	\$1,343,783	\$377,983	\$250,000	\$330,000
Subtotal - Charges for Service	\$33,821,045	\$38,016,876	\$12,236,691	\$9,401,403	\$11,743,139

Interest Income

Interest Income	\$4,503,480	\$5,577,232	\$2,938,811	\$1,555,838	\$1,014,000
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Total - Impact Fees Fund **\$38,324,525** **\$43,594,107** **\$15,175,502** **\$10,957,241** **\$12,757,139**

Improvement District Fund

Assessment Revenue

Assessment Admin Charges	\$227	\$1,521	\$611	\$1,100	\$1,500
Assessment Interest	\$525,820	\$431,601	\$203,525	\$584,794	\$507,842
Assessment Penalties	\$5,576	\$1,254	\$8,428	\$2,962	\$0
Assessment Principal	\$1,282,791	\$1,061,096	\$932,313	\$1,234,917	\$1,430,492
Subtotal - Assessment Revenue	\$1,814,414	\$1,495,472	\$1,144,877	\$1,823,773	\$1,939,834

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
Charges for Service						
	Assmt Modification Fees	\$0	\$2,500	\$0	\$0	\$0
Interest Income						
	Interest Income	\$30,594	\$48,816	\$29,235	\$21,350	\$24,350
Revenues						
	Interest Income	\$0	\$0	\$57,742	\$2,700	\$2,500
Total - Improvement District Fund		\$1,845,008	\$1,546,789	\$1,231,854	\$1,847,823	\$1,966,684
<u>Insurance Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$3,401,568	\$3,551,668	\$1,876,153	\$2,799,327	\$2,295,179
Interest Income						
	Interest Income	\$163,236	\$328,962	\$266,887	\$155,000	\$157,000
Miscellaneous Income						
	Reimb Revenue-General	\$9,901	\$9,352	\$6,091	\$0	\$0
	Reimb-Damage to City Prop.	\$210,231	\$151,058	\$86,452	\$102,601	\$0
	Subtotal - Miscellaneous Income	\$220,132	\$160,410	\$92,543	\$102,601	\$0
Total - Insurance Reserve Fund		\$3,784,936	\$4,041,040	\$2,235,583	\$3,056,928	\$2,452,179
<u>Housing Fund</u>						
Interest Income						
	Interest Income	\$20,459	\$29,219	\$15,397	\$3,400	\$2,500
Intergovernmental Revenue						
	Grant Revenue - Federal	\$526,759	\$561,618	\$363,500	\$625,000	\$625,000
	HUD Admin Fees-Portable	\$70,465	\$0	\$0	\$0	\$0
	HUD Operating Subsidy - CY	\$129,932	\$135,174	\$74,022	\$280,000	\$280,000
	Subtotal - Intergovernmental Revenue	\$727,156	\$696,792	\$437,522	\$905,000	\$905,000
Miscellaneous Income						
	Other Revenue	\$3,231	\$0	\$0	\$0	\$0
Rents						
	Housing Rent	\$150,400	\$0	\$0	\$0	\$0
Total - Housing Fund		\$901,246	\$726,011	\$452,919	\$908,400	\$907,500
<u>Grant Fund</u>						
Interest Income						
	Interest Income	\$1,120	\$6,718	\$2,796	\$5,641	\$3,200
Intergovernmental Revenue						
	Grant Revenue	\$623,458	\$916,055	\$872,450	\$1,898,902	\$1,521,680
	Grant Revenue - Federal	\$2,874,232	\$1,450,456	\$488,984	\$794,805	\$2,541,689
	Intergovtl Participation	\$0	\$0	\$0	\$0	\$10,142,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
	Seizure Revenue	\$256,324	\$459,252	\$230,358	\$675,120	\$336,550
	Subtotal - Intergovernmental Revenue	\$3,754,014	\$2,825,763	\$1,591,793	\$3,368,827	\$14,541,919
	Rents					
	Housing Rent	\$700	\$0	\$0	\$0	\$0
	Revenues					
	Grant Revenue	\$0	\$62,742	\$41,710	\$65,000	\$65,000
	Grant Revenue - Federal	\$205,397	\$329,307	(\$64,152)	\$0	\$0
	Interest Income	\$0	\$469	\$539	\$0	\$0
	Reimb Revenue-General	\$0	\$0	\$0	\$17,500	\$0
	Subtotal - Revenues	\$205,397	\$392,518	(\$21,903)	\$82,500	\$65,000
	Total - Grant Fund	\$3,961,231	\$3,224,998	\$1,572,686	\$3,456,968	\$14,610,119

Other Fund

	Enhanced School Zone Fines	\$0	\$0	\$1,540	\$0	\$0
	Charges for Service					
	Interdepartmental Svc Chg	\$589,487	\$0	\$0	\$1,000,000	\$872,575
	Storm Water Fee	\$256,423	\$427,040	\$389,866	\$755,000	\$785,000
	Utility Late Fee Charges	\$70	\$470	\$627	\$1,500	\$1,500
	Subtotal - Charges for Service	\$845,980	\$427,510	\$390,493	\$1,756,500	\$1,659,075
	Fines & Forfeitures					
	JCEF Revenue	\$34,516	\$28,440	\$16,091	\$20,000	\$20,000
	Interest Income					
	Interest Income	\$448,294	\$715,488	\$476,680	\$201,800	\$114,100
	Intergovernmental Revenue					
	Intergovtl Participation	\$0	\$0	\$14,310,969	\$0	\$8,000,000
	Muni Court Allocation (FTG)	\$14,227	\$16,213	\$12,267	\$10,000	\$10,000
	State Ins Dept Rebate	\$1,885	\$0	(\$337)	\$0	\$0
	Subtotal - Intergovernmental Revenue	\$16,112	\$16,213	\$14,322,898	\$10,000	\$8,010,000
	Miscellaneous Income					
	Commissions	\$3,669	\$2,922	\$2,386	\$3,000	\$3,000
	Contributions - General	\$5,383	\$7,648	\$2,750	\$4,326	\$0
	Contributions-Fire	\$11,200	\$6,256	\$26,212	\$21,321	\$0
	Contributions-Library	\$10,931	\$2,932	\$1,170	\$5,040	\$2,500
	Other Revenue	\$3,551	\$3,945	\$1,885	\$4,500	\$4,500
	Reimb Revenue-General	\$1,890,724	\$6,641,863	(\$144,309)	\$1,151,329	\$6,972,072
	Subtotal - Miscellaneous Income	\$1,925,458	\$6,665,566	(\$109,906)	\$1,189,516	\$6,982,072
	Revenues					
	Contributions - General	\$0	\$0	\$0	\$6,000	\$0
	Contributions-Comm. Svcs.	\$0	\$0	\$5,400	\$2,500	\$2,500
	Court Enhancement Fee	\$0	\$0	\$114,263	\$300,000	\$300,000
	Grant Revenue	\$0	\$500	\$0	\$1,000	\$1,000
	Interest Income	\$0	\$425,394	\$492,829	\$360,000	\$213,500
	Intergovtl Partic-	\$0	\$14,290,000	\$0	\$8,044,000	\$4,000,000
	Reimb Revenue-General	\$4,175,000	\$750	\$0	\$2,037	\$0
	Reimbursement for O/T	\$0	\$0	\$0	\$2,179	\$0
	Subtotal - Revenues	\$4,175,000	\$14,716,644	\$612,492	\$8,717,716	\$4,517,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Estimate	FY 2010 Budget
Taxes						
	Maintenance ID Tax	\$112,028	\$123,688	\$71,479	\$67,020	\$153,259
	Street Light ID Tax	\$477,219	\$524,956	\$298,144	\$580,175	\$450,214
	Subtotal - Taxes	\$589,247	\$648,643	\$369,623	\$647,195	\$603,473
Bond Proceeds						
	Bond Proceeds	\$2,500,000	\$0	\$0	\$0	\$0
	<i>Total - Other Fund</i>	<i>\$10,534,607</i>	<i>\$23,218,503</i>	<i>\$16,079,912</i>	<i>\$12,542,727</i>	<i>\$21,905,720</i>
Total - All Funds Revenue		\$289,315,735	\$476,096,726	\$220,084,592	\$375,028,047	\$364,210,492

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
General & Other							
General Fund							
<u>City Attorney</u>							
	Civil	1,379,342	1,592,326	1,970,838	2,052,806	2,042,396	2,064,468
	Victims' Assistance Prg	98,027	91,165	202,977	216,768	215,978	208,428
	Criminal	438,815	545,886	710,789	802,158	792,369	730,604
	Sub-total:	1,916,184	2,229,377	2,884,604	3,071,732	3,050,743	3,003,500
<u>City Clerk</u>							
	City Clerk	498,876	548,376	715,431	821,599	786,837	842,976
	Records & Information Mgt	169,862	191,627	286,349	308,971	298,494	239,987
	Elections	210,798	75,047	56,400	200,169	167,828	65,140
	Sub-total:	879,536	815,050	1,058,180	1,330,739	1,253,159	1,148,103
<u>City Manager</u>							
	City Manager's Office	967,537	1,161,331	1,582,011	1,585,332	1,558,759	1,374,243
	Intergovernmental Affairs	292,085	334,971	411,968	444,381	440,838	441,136
	Sub-total:	1,259,622	1,496,302	1,993,979	2,029,713	1,999,597	1,815,379
<u>Community Services</u>							
	Arts Administration	229,815	235,239	322,707	354,607	338,852	215,697
	Arts Commission	97,179	156,875	190,886	226,564	141,227	91,969
	Community Services Administration	585,444	581,073	796,994	846,076	783,483	694,068
	Swimming Pools	781,080	880,593	1,006,533	1,062,472	1,029,607	961,589
	Am/Pm Program	2,108,172	2,307,943	2,455,776	2,460,873	2,403,269	2,312,741
	Little Learners Program	203,674	224,236	236,662	285,479	281,999	276,071
	Summer Recreation Program	451,021	471,988	434,146	438,097	420,919	391,226
	Summer Camp Program	852,324	943,968	972,536	1,019,017	1,013,422	917,317
	Special Interest Classes	333,735	332,610	349,715	510,185	438,715	367,560
	Sports Programs	618,332	638,738	788,521	838,816	807,801	798,930
	Senior Program	204,569	215,819	220,866	227,419	223,540	193,180
	Adaptive Recreation Program	173,191	164,943	194,653	214,727	210,095	181,556
	Special Events Program	518,330	657,617	705,420	803,664	796,726	493,013
	Teen Program	308,681	397,447	420,287	504,029	481,659	409,150
	Community Center	239,920	213,823	493,170	628,856	531,829	394,507
	Community Park	645,284	918,815	1,031,220	1,066,376	1,040,935	1,042,457
	Rio Vista Rec Center	0	109,741	1,562,262	1,627,977	1,414,509	1,313,168
	Main Library	1,779,446	1,853,781	3,182,746	3,088,688	3,061,464	2,772,456
	Branch Library	520,406	679,793	702,628	1,824,329	1,745,975	1,602,989
	Parks North	1,545,736	1,841,164	1,982,934	1,807,517	1,783,014	1,701,389
	Parks South	2,317,127	2,332,540	2,489,647	1,851,427	1,814,556	1,614,183
	Parks Administration	666,956	817,683	1,293,269	1,060,496	1,005,696	353,221
	Contracted Landscape Maintenance	0	0	0	1,030,035	1,068,679	1,123,874
	Sub-total:	15,180,422	16,976,429	21,833,578	23,777,726	22,837,971	20,222,311
<u>Economic Development Services</u>							
	Economic Development	421,025	429,108	601,298	1,265,001	1,242,578	2,020,638
	Building Safety	2,135,590	2,126,442	2,649,907	2,631,076	2,448,545	2,063,643
	Sub-total:	2,556,615	2,555,550	3,251,205	3,896,077	3,691,123	4,084,281
<u>Engineering</u>							
	Engineering Admin	997,215	740,180	1,058,565	1,610,291	1,254,373	1,370,087
	Development Engineering	1,316,085	1,539,179	1,360,451	1,462,903	1,215,914	164,543
	Capital Engineering	727,341	1,036,018	1,304,110	1,698,059	1,571,779	1,731,153
	Eng Inspection Svc	1,182,237	1,075,182	1,426,814	1,432,206	1,261,623	1,240,062

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
	Sub-total:	4,222,878	4,390,559	5,149,940	6,203,459	5,303,689	4,505,845
	<u>Finance</u>						
	Finance Admin	304,293	247,167	296,615	345,491	381,629	315,513
	Financial Services	996,848	1,077,856	1,403,371	1,636,834	1,606,782	1,419,408
	Sales Tax & Audit	571,623	679,778	921,400	1,009,542	963,407	970,033
	Materials Management	684,321	739,876	1,050,438	1,105,791	1,068,846	993,418
	Treasury Management	271,050	255,801	301,094	365,324	353,867	346,037
	Inventory Control	227,147	305,777	492,886	528,688	520,198	504,859
	Sub-total:	3,055,282	3,306,255	4,465,804	4,991,670	4,894,729	4,549,268
	<u>Finance Utilities</u>						
	Customer Service	1,076,834	1,142,158	1,454,451	1,674,948	1,634,681	1,534,584
	Revenue Administration	425,329	479,311	608,904	796,556	715,027	687,229
	Meter Services	2,627,156	2,693,045	2,364,950	2,951,718	2,367,981	1,769,170
	Revenue Recovery	815,942	815,790	1,004,758	1,023,444	1,011,021	1,012,738
	Sub-total:	4,945,261	5,130,304	5,433,063	6,446,666	5,728,710	5,003,721
	<u>Fire</u>						
	Fire Admin	571,325	592,599	773,497	872,657	844,724	709,079
	Fd Community Services	984,158	1,275,790	1,516,805	1,582,084	1,230,825	1,149,287
	Fire Support Services	1,000,675	1,477,076	812,519	872,177	1,054,027	583,336
	Emergency Medical Services	0	96	436,229	1,057,281	1,022,681	537,102
	Fire Training	0	111	287,767	590,979	543,246	528,518
	Emergency Management	0	0	134,612	473,457	430,282	216,912
	Fire Operations	10,939,835	13,226,628	15,142,744	16,526,746	16,551,298	16,301,437
	Sub-total:	13,495,993	16,572,300	19,104,173	21,975,381	21,677,083	20,025,671
	<u>Human Resources</u>						
	Safety Management	183,243	204,669	252,906	275,019	264,835	217,152
	Human Resources	1,859,694	2,046,889	2,479,409	2,960,278	2,567,154	2,571,091
	Sub-total:	2,042,937	2,251,558	2,732,315	3,235,297	2,831,989	2,788,243
	<u>Management and Budget</u>						
	Management and Budget Office	699,490	781,362	908,279	940,811	957,358	1,003,663
	Development Agreement Administrat	0	0	174,133	224,629	144,046	0
	Sub-total:	699,490	781,362	1,082,412	1,165,440	1,101,404	1,003,663
	<u>Mayor and Council</u>						
	Mayor & City Council	768,347	899,091	1,110,225	1,223,500	1,226,041	1,189,388
	Sub-total:	768,347	899,091	1,110,225	1,223,500	1,226,041	1,189,388
	<u>Municipal Court</u>						
	Municipal Court	1,338,110	1,545,121	2,175,590	2,360,510	2,371,184	2,292,519
	Sub-total:	1,338,110	1,545,121	2,175,590	2,360,510	2,371,184	2,292,519
	<u>Non-Departmental</u>						
	Non-Departmental	11,269,228	13,046,436	1,715,370	1,248,355	1,267,019	1,431,654
	Gen Fund Capital Projects	2,329,228	4,851,619	10,563,166	16,479,541	11,900,454	15,633,075
	Sub-total:	13,598,456	17,898,055	12,278,536	17,727,896	13,167,473	17,064,729
	<u>Office of Communications</u>						
	Public Information Office	381,547	409,149	571,357	650,574	626,789	528,819
	Peoria Channel 11	378,549	291,801	687,581	475,926	452,155	461,104
	Sub-total:	760,096	700,950	1,258,938	1,126,500	1,078,944	989,923
	<u>Planning and Sustainability</u>						
	Neighborhood Coordination	247,346	441,090	488,746	551,000	543,692	510,170
	Community Dev Administration	507,907	524,061	656,558	680,728	664,968	564,628
	Planning	961,085	846,966	1,310,702	1,632,503	1,091,901	1,154,001
	Sub-total:	1,716,338	1,812,117	2,456,006	2,864,231	2,300,561	2,228,799

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
<u>Police</u>							
	Neighborhood Services	659,374	775,017	961,500	990,495	983,250	1,646,565
	Police Administration	1,270,442	1,850,802	1,941,362	2,668,499	2,349,610	2,727,372
	Criminal Investigation	2,687,147	3,109,927	3,883,181	4,268,250	4,146,393	4,227,369
	Patrol Services	15,246,475	13,656,580	15,049,818	16,437,596	15,677,167	16,302,802
	Operations Support	0	3,463,362	3,594,529	5,009,852	5,000,797	4,647,519
	Pd Technical Support	1,691,084	2,122,327	4,849,563	4,010,341	3,859,909	3,726,950
	Staff Services	1,206,505	1,032,456	1,313,942	1,346,423	1,120,703	1,084,957
	Pd Communications	2,196,507	2,088,838	2,475,614	2,751,397	2,675,554	2,784,050
	Strategic Planning	510,925	334,510	74,699	614,927	613,053	482,217
	Sub-total:	25,468,459	28,433,819	34,144,208	38,097,780	36,426,436	37,629,801
<u>Public Works</u>							
	Public Works Administration	387,364	353,753	470,182	540,799	543,166	631,252
	Sub-total:	387,364	353,753	470,182	540,799	543,166	631,252
	General Fund Total:	94,291,390	108,147,952	122,882,938	142,065,116	131,484,002	130,176,396
Half Cent Sales Tax Fund							
<u>Non-Departmental</u>							
	Half Cent Sales Tax	3,284,084	11,595,510	4,706,370	8,241,424	3,790,102	7,115,332
	Half Cent Sales Tax Fund Total:	3,284,084	11,595,510	4,706,370	8,241,424	3,790,102	7,115,332
Other Reserve Funds							
<u>Economic Development Services</u>							
	Economic Development	484,898	220,462	6,400	0	0	0
<u>Non-Departmental</u>							
	Muni Off Complex Reserve	756,491	401,282	64,477	7,462,134	3,622,130	4,291,902
	Other Reserve Funds Total:	1,241,389	621,744	70,877	7,462,134	3,622,130	4,291,902
	General & Other Total:	98,816,863	120,365,206	127,660,185	157,768,674	138,896,234	141,583,630
Special Revenue Funds							
Attorney Grants							
<u>City Attorney</u>							
	Victims' Rights Imp Grant	1,301	1,273	765	1,425	2,000	1,425
	St Anti-Racketeering-Cao	12,858	44,828	32,385	50,000	27,896	50,382
	Attorney Grants Total:	14,159	46,101	33,150	51,425	29,896	51,807
Community Service Grants							
<u>Community Services</u>							
	Adult Day Prg Grant	314,888	326,774	389,011	490,075	480,133	455,343
	Heritage Fund Grant	0	121,010	0	0	0	0
	Rec Trails Grnt Cfda#20-205	9,269	-246	0	899,895	0	0
	Land and Water Conservation Grant	345,643	0	0	0	0	0
	Library Svc & Technology Grant	50,417	73,103	7,006	50,000	30,712	0
	Citizen Donations-Cs	1,739	1,672	7,482	5,000	14,080	11,499
	Teen Council	590	3,752	1,878	4,500	4,500	4,500

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
Community Service Grants Total:		722,546	526,065	405,377	1,449,470	529,425	471,342
Development Fee Funds							
<u>Non-Departmental</u>							
	Streets Dev Zone 1	117,724	203,634	37,335	0	0	282,896
	Streets Dev Zone 2	11,359,043	7,850,457	4,797,208	12,764,749	13,063,133	6,941,629
	Intersection Dev Zone 1	0	9,645	370,305	410,090	255,272	166,294
	Intersection Dev Zone 2	16,065	237,496	491,563	184,721	184,721	51,947
	Neighbrhd Park Dev Zone 1	399,826	24,883	40,004	1,401,992	863,862	1,364,110
	Neighbrhd Park Dev Zone 2	504,044	876,245	342,967	193,426	122,784	342,923
	Neighborhood Park Dev Zone 3	1,197	1,325	2,055,116	380,000	301,000	1,058,556
	Ctywd Park/Rec Fac Dev	738,819	4,449,843	2,950,413	547,130	67,394	425,923
	Open Space Dev	112,970	92,604	58,653	2,372,594	1,363,756	1,004,835
	River Corridors/Trails Dev	120,707	215,191	455,013	1,369,741	533,432	564,726
	Library Dev	171,294	668,176	862,263	7,816,833	7,636,483	739,730
	Law Enforcement Dev	20,324	535,446	214,284	3,012,320	668,793	4,572,851
	Fire & Emerg Svc Dev	193,073	3,302,654	2,311,062	1,415,460	2,013,761	892,017
	General Govt Dev	19,955	6,695,955	1,176,242	4,629,309	3,620,309	1,120,983
Development Fee Funds Total:		13,775,041	25,163,554	16,162,428	36,498,365	30,694,700	19,529,420
Maintenance Improvement Districts							
<u>Finance</u>							
	Maintenance Imp Districts	30	0	0	0	0	0
Maintenance Improvement Districts Total:		30	0	0	0	0	0
Other Grants							
		0	0	15,000	0	0	0
<u>Community Services</u>							
	Percent For The Arts	234,722	717,952	0	0	75,000	501,843
	Prop 302 Grant Program	0	63,212	62,565	65,000	65,000	65,000
	Youth Chess Tournament	0	0	0	9,500	0	0
<u>Engineering</u>							
	CMAQ-91/Olive Intersec Improv	78,848	64,151	0	0	0	0
<u>Human Resources</u>							
	Employee Wellness Prg	10,932	9,100	8,869	10,000	7,940	12,000
<u>Mayor and Council</u>							
	Citizen Donations-Mayoral	0	4,873	1,169	1,800	2,373	0
<u>Municipal Court</u>							
	Jud Coll Enh Fund-Local	27,215	178	0	0	0	0
	Ftg Trust Fund (Court)	39	45	0	0	0	0
	Municipal Court Enhancement Fd	0	4	3,851	0	0	0
<u>Non-Departmental</u>							

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
	Proposed Grants	0	-105	0	1,174,000	0	142,000
	Employee Event Fund	7,338	0	5,000	5,000	5,000	5,000
	<u>Planning and Sustainability</u>						
	Comm Dev Block Grant	600,790	823,063	621,786	1,301,215	648,736	1,493,916
	<u>Public Works</u>						
	ADEQ Recycling Grant	0	0	261,728	0	0	0
	Other Grants Total:	959,884	1,682,473	979,968	2,566,515	804,049	2,219,759
	Public Housing						
	<u>Planning and Sustainability</u>						
	Public Housing Project	378,673	286,049	151,487	378,000	314,340	327,871
	Public Housing Total:	378,673	286,049	151,487	378,000	314,340	327,871
	Public Safety Grants						
	<u>City Attorney</u>						
	Victims Of Crime Act Grant	2,320	0	21,080	41,200	41,200	0
	<u>Fire</u>						
	Fire Grants	14,868	0	0	0	0	0
	Fed Assist to Firefighters Grt	87,091	0	0	0	0	300,000
	Homeland Security Grant - MMRS	126,550	89,306	0	0	0	0
	Citizen Donations-Fire	8,975	2,476	3,140	28,500	24,785	7,500
	<u>Police</u>						
	Az Auto Theft Grant	0	0	0	0	5,000	0
	St Anti-Racketeering-Pd	237,765	380,351	80,732	669,395	624,680	281,150
	Federal Forfeiture	0	16,381	34,801	5,000	2,214	5,000
	GITEM Grant	0	0	0	0	8,000	17,224
	Fifty in Twelve DUI Grant	49,884	44,595	0	0	10,000	0
	Justice Assistance Grant	34,708	21,528	20,488	0	7,500	16,667
	Opep Grant - Cfd a 20.600	53,763	67,996	105,121	84,195	70,553	43,060
	Bulletproof Vest Partnership	0	8,161	2,841	0	0	0
	St Anti-Racketeering - PD	0	0	11,716	0	12,000	0
	Federal DEA IGA	2,293	0	15,854	0	0	0
	Gila River Indian Res. Grant	37,632	0	0	0	0	235,000
	Homeland Security CFDA#	165,083	69,068	434,103	261,966	1,148,726	624,249
	Citizen Donations-Pd	949	3,873	283	1,500	7,160	1,500
	Police Explorer Trust Fd	1,236	3,528	840	0	0	3,500
	Public Safety Grants Total:	823,117	707,263	730,999	1,091,756	1,961,818	1,534,850
	Section 8 Housing						
	<u>Planning and Sustainability</u>						
	Sect 8 Housing	597,430	623,953	650,140	660,000	707,969	818,094
	Capital Fund Prog (Hud)	71,865	221,567	242,082	475,128	39,713	431,443
	Home Grant	307,371	137,182	451,897	546,638	10,285	416,971

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
Section 8 Housing Total:		976,666	982,702	1,344,119	1,681,766	757,967	1,666,508
Streetlight Improvement Districts							
<u>Finance</u>							
	Street Light Id's	126	0	0	0	0	0
Streetlight Improvement Districts Total:		126	0	0	0	0	0
Streets							
<u>Engineering</u>							
	Traffic Engineering	1,067,709	1,405,574	1,875,706	2,265,840	1,990,629	1,698,443
<u>Public Works</u>							
	Streets Admin	1,661,482	1,883,373	927,445	872,530	855,593	765,710
	Signs And Striping	827,159	839,009	1,219,969	1,287,645	1,278,320	1,179,490
	Traffic Signal Maintenance	1,680,762	1,768,068	2,152,943	2,416,413	2,379,913	2,363,003
	Street Maintenance	2,317,847	2,382,079	2,906,967	3,000,945	2,993,721	2,760,390
	Sweeper Operations	839,063	845,175	963,762	888,464	815,248	755,636
	Streets Debt Service	470,290	469,876	470,560	470,210	470,210	3,168,695
	Streets Oper Capital Projects	2,764,383	2,860,098	3,048,347	6,430,719	5,057,770	4,419,909
Streets Total:		11,628,695	12,453,252	13,565,699	17,632,766	15,841,404	17,111,276
Transit							
<u>Public Works</u>							
	Transit Division	719,724	1,189,165	1,365,792	1,536,926	1,243,512	1,260,336
	Hb2565 Transp Grant	303,121	120,196	3,061	14,923	272,766	176,806
Transit Total:		1,022,845	1,309,361	1,368,853	1,551,849	1,516,278	1,437,142
Transportation Sales Tax Fund							
<u>Non-Departmental</u>							
	Transportation Sales Tax	158,881	1,103,040	334,205	23,675,471	9,644,582	9,826,789
Transportation Sales Tax Fund Total:		158,881	1,103,040	334,205	23,675,471	9,644,582	9,826,789
Special Revenue Funds Total:		30,460,663	44,259,860	35,076,285	86,577,383	62,094,459	54,176,764
Enterprise Funds							
Commercial Solid Waste							
<u>Public Works</u>							
	Commercial Collection	1,398,977	1,517,458	1,604,751	2,028,743	1,949,927	1,939,516
Commercial Solid Waste Total:		1,398,977	1,517,458	1,604,751	2,028,743	1,949,927	1,939,516
Residential Solid Waste							
<u>Public Works</u>							
	Solid Waste Admin	1,516,179	1,620,678	640,258	842,175	767,109	669,990
	Residential Collection	5,842,462	6,284,017	7,013,498	8,091,553	7,635,775	4,219,904
	Residential Recycling	0	0	0	0	0	2,177,921
	Environmental Services	155,491	169,367	2,271,898	527,727	553,912	458,021

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
	Residential Solid Waste Total:	7,514,132	8,074,062	9,925,654	9,461,455	8,956,796	7,525,836
	Solid Waste Expansion						
	<u>Public Works</u>						
	Solid Waste Expansion	409,264	3,647,647	2,312,949	232,626	375,853	89,000
	Solid Waste Expansion Total:	409,264	3,647,647	2,312,949	232,626	375,853	89,000
	Solid Waste Reserves						
	<u>Public Works</u>						
	Solid Waste Eq't Reserve	1,524,235	3,553	31,329	2,659,113	2,659,113	1,749,589
	Solid Waste Reserves Total:	1,524,235	3,553	31,329	2,659,113	2,659,113	1,749,589
	Sports Complex Equipment Reserves						
	<u>Community Services</u>						
	Sports Complex Capital Reserve	0	178	27,954	0	0	0
	Sports Complex Improvement Reserv	297,679	14,462	193,619	0	0	0
	Complex Eq't Reserve	141,259	157	63,774	161,586	161,586	57,500
	Sports Complex Equipment Reserves Total:	438,938	14,797	285,347	161,586	161,586	57,500
	Sports Complex Operations/Maintenance						
	<u>Community Services</u>						
	Complex Operations/Maint	4,535,284	4,868,859	6,215,573	4,397,786	4,294,429	3,800,315
	Spring Training	0	0	0	697,487	602,893	697,487
	Complex Debt Service	146,333	30,576	152,078	154,194	154,194	154,291
	Sports Complex Operations/Maintenance Total:	4,681,617	4,899,435	6,367,651	5,249,467	5,051,516	4,652,093
	Wastewater						
	<u>Public Works</u>						
	Beardsley Water Reclamation Facility	1,447,944	1,346,280	2,430,136	2,326,216	2,429,970	1,941,381
	Ww Collection/Prevention	5,998,013	6,868,484	5,589,290	3,040,457	2,857,960	1,537,615
	Ww Industrial Users	519,972	523,767	822,405	934,058	751,750	573,200
	Jomax Water Reclamation Facility	475,540	831,181	1,616,657	1,727,449	1,709,309	1,341,457
	Butler Water Reclamation Facility	0	82,278	1,163,481	4,776,851	4,356,608	4,985,190
	Ww Oper Capital Projects	1,620,215	40,970	2,387,993	5,819,483	6,060,670	6,559,119
	Ww Debt Service	2,734,401	560,416	2,089,069	4,187,295	4,187,295	7,088,927
	Wastewater Total:	12,796,085	10,253,376	16,099,031	22,811,809	22,353,562	24,026,889
	Wastewater Bonds						
	<u>Public Works</u>						
	Prp W/S Rev Bonds 2003 (Ww)	0	1,222	50,859,148	5,050,000	0	0
	WIFA Bonds CW-017-2009	0	0	0	13,977,628	0	3,945,511
	WIFA Bonds CW-018-2009	0	0	0	0	0	1,673,205
	WIFA Bonds CW-041-2009	0	0	0	0	0	4,318,843

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
Wastewater Bonds Total:		0	1,222	50,859,148	19,027,628	0	9,937,559
Wastewater Expansion							
<u>Public Works</u>							
	Ww Expansion (Unz)	6,159,452	511,779	2,879,810	2,654,181	1,262,400	839,952
Wastewater Expansion Total:		6,159,452	511,779	2,879,810	2,654,181	1,262,400	839,952
Wastewater Improvement Districts							
<u>Public Works</u>							
	83rd Ave Payback Zone	0	33	0	0	0	0
Wastewater Improvement Districts Total:		0	33	0	0	0	0
Wastewater Replacement & Reserves							
<u>Public Works</u>							
	Ww Eq't Reserve	235,875	636	55,497	29,351	0	40,000
	Ww Reserve-Bonds	0	2,528	0	0	0	0
	Ww Replacement	0	0	14,000	0	200,000	0
Wastewater Replacement & Reserves Total:		235,875	3,164	69,497	29,351	200,000	40,000
Water							
<u>Engineering</u>							
	Utilities Engineering	664,637	756,149	1,115,160	1,409,757	1,353,534	968,464
<u>Public Works</u>							
	Utilities-Water/Ww Admin	7,261,396	8,559,328	1,830,077	1,458,336	1,427,698	1,689,931
	Utilities Operations Admin	944,286	1,095,364	1,849,558	2,179,019	2,110,932	1,813,152
	Greenway Potbl Wtr Trt Plant	2,132,260	1,828,406	3,149,434	3,320,547	3,444,821	3,335,347
	Quintero Treatment Plant	155,674	287,315	904,863	776,741	732,241	696,057
	Production Svcs	1,188,241	2,242,565	3,196,945	2,958,641	2,921,736	3,544,527
	Distribution Services	1,710,082	2,149,613	3,006,259	2,820,298	2,875,352	1,914,564
	Northern Distribution Services	894,254	0	0	0	0	0
	Blue Staking	297,927	254,552	375,016	415,628	409,736	390,201
	Util Western Area Facility-Wtr	443,023	0	0	0	0	0
	Water Resources/Conservation	936,705	984,480	1,426,545	1,682,711	1,595,591	1,162,519
	Water Supply	2,844,460	3,163,952	4,491,049	4,975,112	4,875,352	5,273,543
	Utilities Environmental	778,280	939,878	1,387,455	1,750,055	1,689,783	1,733,758
	Wtr Oper Capital Projects	5,903,735	844,069	12,082,170	10,272,205	988,425	7,841,859
	Water Debt Service	5,654,754	2,430,222	5,263,438	6,387,701	6,387,701	6,382,913
Water Total:		31,809,714	25,535,893	40,077,969	40,406,751	30,812,902	36,746,835
Water Bonds							
<u>Public Works</u>							
	W/S Rev Bonds 2000 (Wtr)	324	0	0	0	0	0
	W/S Rev Bonds 2003 (Wtr)	0	-1,221	0	0	0	0
	WIFA Bonds DW-038-2009	0	0	0	5,384,903	0	10,146,119

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
	Water Bonds Total:	324	-1,221	0	5,384,903	0	10,146,119
	Water Expansion						
	Public Works						
	Wtr Expansion	14,019,247	486,668	13,123,449	13,422,609	1,730,373	2,381,207
	Wtr Resources Project	1,370,059	7,030	8,529,684	1,703,211	1,703,211	1,866,118
	Water Expansion Total:	15,389,306	493,698	21,653,133	15,125,820	3,433,584	4,247,325
	Water Replacement & Reserves						
	Public Works						
	Water Reserve-Bonds	0	3,524	0	0	0	0
	Wtr Eq Reserve	340,348	6,022	204,689	273,937	0	0
	Storm Drain - NPDES	76,402	255,432	471,915	620,264	604,014	607,239
	Water Replacement & Reserves Total:	416,750	264,978	676,604	894,201	604,014	607,239
	Enterprise Funds Total:	82,774,669	55,219,874	152,842,873	126,127,634	77,821,253	102,605,452
	Internal Service Funds						
	Facilities Maintenance						
	Engineering						
	Design & Construction	512,617	464,534	627,757	560,230	563,160	663,867
	Public Works						
	Facilities Admin	1,091,175	1,104,795	571,197	554,835	524,294	444,277
	Custodial Services	1,015,602	1,102,118	1,745,117	1,325,448	1,326,007	1,263,398
	Nighttime Facilities Services	0	0	0	408,991	331,055	345,509
	Building Maintenance	503,862	742,685	904,987	848,334	787,720	823,784
	Utility Management	812,757	789,291	1,075,391	1,101,854	1,237,012	1,333,919
	Technical Operations	1,192,768	1,227,424	1,537,054	1,672,544	1,661,334	1,503,638
	Facilities Maintenance Total:	5,128,781	5,430,847	6,461,503	6,472,236	6,430,582	6,378,392
	Fleet Maintenance						
	Public Works						
	Fleet Maintenance	4,336,265	4,579,784	5,444,826	5,867,199	5,680,568	5,025,534
	Fleet Maintenance Total:	4,336,265	4,579,784	5,444,826	5,867,199	5,680,568	5,025,534
	Fleet Reserve						
	Public Works						
	Fleet Reserve	1,251,334	57,183	1,763,238	3,333,768	117,857	688,333
	Streets/Transit Equipment Reserve	71,467	3,011	1,054,601	1,745,135	9,755	333,000
	Fleet Reserve Total:	1,322,801	60,194	2,817,839	5,078,903	127,612	1,021,333
	Information Technology						
	Information Technology						
	IT Operations	3,808,670	3,728,979	3,851,766	4,028,321	3,950,833	3,525,848
	IT Development Services	2,620,755	3,446,206	4,473,311	4,839,963	4,634,888	4,322,997

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
	Radio System Operations	0	222,814	356,946	403,134	472,569	1,053,646
	Information Technology Total:	6,429,425	7,397,999	8,682,023	9,271,418	9,058,290	8,902,491
	Information Technology Projects						
	<u>Information Technology</u>						
	IT Projects	1,239,201	344,015	1,643,300	2,519,910	1,713,921	1,651,095
	Information Technology Projects Total:	1,239,201	344,015	1,643,300	2,519,910	1,713,921	1,651,095
	Information Technology Reserve						
	<u>Information Technology</u>						
	Res For System Comp Eq	1,147,041	210,977	176,011	180,000	187,465	186,500
	Res For Personal Comp Eq	961,490	610,399	777,970	1,664,506	618,156	178,950
	Information Technology Reserve Total:	2,108,531	821,376	953,981	1,844,506	805,621	365,450
	Insurance Reserve						
	<u>City Attorney</u>						
	Insurance Prem/Deduct	1,997,518	1,617,539	2,041,409	2,551,539	2,525,239	2,375,012
	Risk Management	258,721	364,560	262,531	248,637	217,985	186,954
	Insurance Reserve Total:	2,256,239	1,982,099	2,303,940	2,800,176	2,743,224	2,561,966
	Internal Service Funds Total:	22,821,243	20,616,314	28,307,412	33,854,348	26,559,818	25,906,261
	Trust & Agency Funds						
	Fireman's Pension						
	<u>Fire</u>						
	Vol Firefighter Pension Trust	29,635	33,781	34,475	33,600	33,600	30,600
	Fireman's Pension Total:	29,635	33,781	34,475	33,600	33,600	30,600
	Trust & Agency Funds Total:	29,635	33,781	34,475	33,600	33,600	30,600
	Capital Projects Funds						
	Facility Projects						
	<u>Non-Departmental</u>						
	Theatre Finance Proceeds	3,736,019	2,870,227	679	0	0	0
	Facility Projects Total:	3,736,019	2,870,227	679	0	0	0
	General Obligation Bonds						
	<u>Non-Departmental</u>						
	GO Bonds 2003	1,101,229	118,223	383,604	39,147	25,828	13,319
	GO Bonds 2007	18,749,105	26,246,608	18,590,484	14,790,829	7,821,267	10,321,834
	GO Bonds 2009	0	1,781,901	15,625,459	100,197,498	36,461,739	15,768,183
	Proposed GO Bonds	0	0	0	0	0	33,478,938
	General Obligation Bonds Total:	19,850,334	28,146,732	34,599,547	115,027,474	44,308,834	59,582,274

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
Improvement Districts							
<u>Non-Departmental</u>							
	Park West I.D.#0601 Capital	0	2,411,011	2,519,957	1,424,673	0	0
	Northern/99th Ave I.D.#0602 Capit	0	0	0	4,000,000	0	0
Improvement Districts Total:		0	2,411,011	2,519,957	5,424,673	0	0
MDA Bonds							
<u>Non-Departmental</u>							
	Proposed MDA Bonds	0	0	8,465,753	37,015,115	7,531,805	29,679,282
	Proposed HELP Loan	0	0	316,207	10,210,000	0	0
MDA Bonds Total:		0	0	8,781,960	47,225,115	7,531,805	29,679,282
Outside Source Fund							
<u>Non-Departmental</u>							
	Capital Prj-Outside Sources	1,915,422	3,441,184	4,204,419	14,007,973	1,619,932	6,972,072
Outside Source Fund Total:		1,915,422	3,441,184	4,204,419	14,007,973	1,619,932	6,972,072
Streets Capital Projects							
<u>Engineering</u>							
	County Transportation Tax	0	400,369	1,004,598	12,312,718	8,206,841	8,844,072
<u>Non-Departmental</u>							
	Streets Capital Prj	619,227	486,583	1,329,826	0	0	0
Streets Capital Projects Total:		619,227	886,952	2,334,424	12,312,718	8,206,841	8,844,072
Capital Projects Funds Total:		26,121,002	37,756,106	52,440,986	193,997,953	61,667,412	105,077,700
Debt Service Funds							
General Obligation Bonds							
<u>Finance</u>							
	Go Bonds Debt Service	6,691,548	5,590,520	21,559,646	22,631,851	22,631,851	33,785,166
General Obligation Bonds Total:		6,691,548	5,590,520	21,559,646	22,631,851	22,631,851	33,785,166
Improvement Districts							
<u>Finance</u>							
	83 Ave/Thunderbird Id 9801 Ds	280,885	17	0	0	0	0
	Parks West I.D. #0601 Debt Svc	0	3	158,407	471,375	471,375	475,325
<u>Non-Departmental</u>							
	N Val Pwr Cnt Id 8801 Ds	481,470	461,923	461,192	469,675	469,675	490,950
	Bell Rd Id 8802 Ds	551,931	525,141	531,908	542,480	542,480	570,480
	75 Ave/Paradise Ln Id 9303 Ds	315,195	315,290	347,928	315,161	315,161	315,161
	83rd Ave Id 9601 Ds	194,739	197,564	194,990	191,805	191,805	198,890
	Arrhd Ftn Cnt Id 9603 Ds	299,806	298,871	297,551	300,360	300,360	297,920
	Sunnyboy Id 9002 Ds	14,078	13,946	13,668	13,718	13,718	88,718

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2009 Estimate	FY 2010 Budget
	N Beardsley Id 9602 Ds	223,037	312,111	243	0	0	0
	Improvement Districts Total:	2,361,141	2,124,866	2,005,887	2,304,574	2,304,574	2,437,444
	MDA Bonds						
	<u>Finance</u>						
	Mda Debt Service	3,177,842	4,018,607	3,807,130	3,853,983	7,278,154	7,696,983
	MDA Bonds Total:	3,177,842	4,018,607	3,807,130	3,853,983	7,278,154	7,696,983
	Debt Service Funds Total:	12,230,531	11,733,993	27,372,663	28,790,408	32,214,579	43,919,593
	City Total:	273,254,606	289,985,134	423,734,879	627,150,000	399,287,354	473,300,000

Schedule 4 - Transfers

Transfers From Fund ↓	Transfers To →	General Fund	Sports Complex	Enterprise Op Funds	Enterp. Equip Reserve	Fleet Equip Reserve	Fleet Services
General		-	-	-	-	90,300	-
Percent for the Arts		-	-	-	-	-	-
Half Cent Sales Tax		5,491,945	2,626,175	-	-	-	-
Municipal Office Complex Rsv		-	-	-	-	-	-
Sports Complex		-	-	-	-	-	-
Water		-	-	2,438,937	-	-	-
Wastewater		-	-	-	-	-	-
Residential Solid Waste		-	-	-	-	-	-
Fleet Services		-	-	-	-	-	-
Fleet Reserve		4,000,000	-	-	-	-	-
Information Technology		1,583,640	15,732	291,557	-	-	20,975
IT Reserve		2,000,000	-	-	-	-	-
Highway User		-	-	-	-	-	-
Transportation Sales Tax		-	-	-	-	-	-
Public Transit		-	-	-	-	199,500	-
Street Light Districts		-	-	-	-	-	-
Maintenance Imprvmnt Districts		153,259	-	-	-	-	-
		\$13,228,844	\$2,641,907	\$2,730,494	\$0	\$289,800	\$20,975

Schedule 4 - Transfers

Information Technology	IT Reserve and Project	MOC Reserve	MDA Debt	Streets Fund	Transit Fund	Other Funds	Total Transferred
31,069	471,930	-	184,645	-	125,000	408,150	\$1,311,094
-	-	-	243,678	-	-	-	\$243,678
824,840	-	1,000,000	2,653,213	1,000,000	-	-	\$13,596,173
-	25,000	-	-	-	-	-	\$25,000
-	-	-	298,669	-	-	-	\$298,669
-	-	-	185,589	-	-	-	\$2,624,526
-	-	-	138,084	-	-	-	\$138,084
-	-	-	15,808	-	-	-	\$15,808
-	-	-	102,285	-	-	-	\$102,285
-	-	-	-	-	-	-	\$4,000,000
-	-	-	-	79,706	8,390	-	\$2,000,000
-	-	-	-	-	-	-	\$2,000,000
-	-	-	331,314	-	-	-	\$331,314
-	-	-	3,840,188	1,000,000	180,500	-	\$5,020,688
-	-	-	-	-	-	-	\$199,500
-	-	-	-	450,214	-	-	\$450,214
-	-	-	-	-	-	-	\$153,259
\$855,909	\$496,930	\$1,000,000	\$7,993,473	\$2,529,920	\$313,890	\$408,150	\$32,510,292

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2006	BUDGET FY 2007	BUDGET FY 2008	BUDGET FY 2009	PROJECTED FY 2010
Fiscal Year Budget Amount	\$431,000,000	\$654,000,000	\$690,000,000	\$680,000,000	\$529,000,000
Qualifiable Exclusions (estimated)	\$203,002,304	258,598,713	323,824,937	312,396,753	241,079,550
Total Estimated Expenditures	\$227,997,696	\$395,401,287	\$366,175,063	\$367,603,247	\$287,920,450
Expenditure Limitation	\$543,821,632	\$584,732,271	\$639,664,707	\$688,862,608	\$723,170,421
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$910,649,274	\$1,038,870,598	\$1,250,895,733	\$1,499,682,407	\$1,685,613,231
Maximum Allowable Primary Tax Levy	3,393,990	2,928,576	3,242,322	3,583,480	3,875,225
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$964,469,431	\$1,115,620,151	\$1,642,187,476	\$1,994,591,924	\$1,895,163,851
A. Secondary Property Tax Levy	12,538,103	13,387,442	20,527,343	24,932,399	23,689,548
B. Primary Property Tax Levy	2,640,883	2,928,576	3,002,150	2,849,397	3,202,665
Total Property Tax Levy Amount	\$15,178,985	\$16,316,018	\$23,529,493	\$27,781,796	\$26,892,213
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$2,508,839	\$2,782,147	\$2,852,042	\$2,706,927	\$3,042,532
Prior Year's	132,044	146,429	150,107	142,470	160,133
B. Secondary Property Tax	11,911,197	12,718,070	19,500,976	23,685,779	22,505,071
Prior Year's	626,905	669,372	1,026,367	1,246,620	1,184,477
Total Current Year's Collections	\$14,420,036	\$15,500,217	\$22,353,019	\$26,392,706	\$25,547,603
Total Prior Year's Collections	758,949	815,801	1,176,475	1,389,090	1,344,611
Total Property Tax Levy Collected	\$15,178,985	\$16,316,018	\$23,529,493	\$27,781,796	\$26,892,213
City of Peoria Tax Rate					
A. Primary Property Tax Rate	\$0.2900	\$0.2819	\$0.2400	\$0.1900	\$0.1900
B. Secondary Property Tax Rate	\$1.3000	\$1.2000	\$1.2500	\$1.2500	\$1.2500
Total Property Tax Rate	\$1.5900	\$1.4819	\$1.4900	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
FY 2010 estimated secondary assessed valuation	\$1,895,163,851
Bond Indebtedness Limitation	379,032,770
Debt Outstanding as of 07/01/09	\$176,315,000
Principal Payments FY10	(25,085,000)
Proposed Debt FY10	31,355,910
Estimated Debt outstanding FY10	182,585,910
Remaining limitation available	\$196,446,860
6% Bonds	
FY 2010 estimated secondary assessed valuation	\$1,895,163,851
Bond Indebtedness Limitation	113,709,831
Debt Outstanding as of 07/01/09	\$6,745,000
Principal Payments FY10	(2,185,000)
Proposed Debt FY10	0
Estimated Debt outstanding FY10	4,560,000
Remaining limitation available	\$109,149,831

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
2,849,397	=	0.1792
1,589,996,613		
Current AV-Existing Property		1,589,996,613
Prior year Levy		2,849,397
Prior Year Tax Rate		0.1900
Rate to Receive Prior Year Levy		0.1792
New property valuation		95,616,618
Growth in Levy-New Property		171,352
Increase-Exclusive of New Property		181,916

Schedule 6 - Personnel Summary By Department

Department	Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
City Attorney	23.80	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	8.00	9.00	9.00	0.00	9.00	0.00	9.00
City Manager	10.00	11.00	11.00	0.00	11.00	0.00	11.00
Community Services	146.39	157.24	165.19	-1.65	163.54	-16.57	146.97
Department of Management and Budget	7.00	9.00	9.00	-1.00	8.00	0.00	8.00
Economic Development Services	29.00	30.00	30.00	-2.00	28.00	3.30	31.30
Engineering	58.00	61.00	62.00	-4.75	57.25	-9.50	47.75
Finance	38.00	43.00	43.00	0.00	43.00	-2.25	40.75
Finance Utilities	44.00	45.00	45.00	0.00	45.00	-2.00	43.00
Fire	157.00	173.00	173.00	-3.00	170.00	-3.00	167.00
Human Resources	16.00	19.00	19.00	0.00	19.00	0.00	19.00
Information Technology	43.00	47.00	47.00	0.00	47.00	-3.00	44.00
Mayor and Council	6.00	6.00	6.00	0.00	6.00	0.00	6.00
Municipal Court	16.00	22.00	22.00	0.00	22.00	0.00	22.00
Office of Communications	6.50	7.00	7.00	0.00	7.00	-1.00	6.00
Planning and Sustainability	19.30	20.30	20.30	-2.00	18.30	-1.50	16.80
Police	271.50	294.50	295.50	0.00	295.50	3.50	299.00
Public Works	251.50	264.00	266.75	-5.75	261.00	-8.50	252.50
City Totals:	1,150.95	1,244.04	1,256.74	-20.15	1,236.59	-40.52	1,196.07

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Chief Asst. City Attorney	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Law Office Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Assistant	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Legal Specialist	Full	1.50	1.50	2.00	0.00	2.00	0.00	2.00
	Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Department IT Coordinator	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Deputy City Attorney	Full	4.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Legal Secretary	Full	3.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Sr. Deputy City Attorney	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			13.50	15.00	15.00	0.00	15.00	0.00	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Part	0.80	0.00	0.00	0.00	0.00	0.00	0.00
			1.80	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Assistant	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Legal Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Secretary	Full	1.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Legal Specialist	Part	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	7.00	7.00	0.00	7.00	0.00	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Full	0.50	0.50	0.00	1.00	1.00	0.00	1.00
	Legal Specialist	Part	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.50	2.00	2.00	0.00	2.00	0.00	2.00
	City Attorney Totals:		23.80	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Deputy City Clerk	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Citizen Information Specialist	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Assistant City Clerk	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	1.00	6.00
1000 - 0160 Records & Information Mgt									
	Records Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			3.00	3.00	3.00	0.00	3.00	-1.00	2.00
1000 - 0170 Elections									
	City Clerk Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Dept. Programs Support Asst.	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	1.00	1.00	0.00	1.00	0.00	1.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
City Clerk Totals:			8.00	9.00	9.00	0.00	9.00	0.00	9.00
<u>City Manager</u>									
<i>General Fund</i>									
1000 - 0020 City Manager's Office									
	Administrative Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Manager	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Executive Assistant	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Senior Executive Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			7.00	8.00	8.00	0.00	8.00	0.00	8.00
1000 - 0025 Intergovernmental Affairs									
	Executive Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
City Manager Totals:			10.00	11.00	11.00	0.00	11.00	0.00	11.00
<u>Community Services</u>									
<i>General Fund</i>									
1000 - 0039 Commun & Pub Affairs Admin									
	Deputy Director	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Communications & Public Affairs Direct	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			2.00	2.00	2.00	0.00	2.00	-1.00	1.00
1000 - 0042 Arts Commission									
	Cultural Arts Coordinator	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			0.50	0.50	0.50	0.00	0.50	0.00	0.50
1000 - 1400 Community Services Administration									
	Administrative Assistant	Part	1.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Community Services Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			6.00	7.00	7.00	-0.50	6.50	0.00	6.50
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Part	0.00	0.50	0.50	0.00	0.50	0.13	0.63
	Recreation Programs Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	2.50	2.50	0.00	2.50	0.13	2.63
1000 - 1420 Am/Pm Program									
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Customer Services Representative	Part	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Customer Services Representative	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	5.00	5.00	5.00	0.00	5.00	-2.00	3.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dept. Programs Support Asst.	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			11.75	11.75	11.75	0.00	11.75	-2.00	9.75
1000 - 1430 Little Learners Program									
	Recreation Aide	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 1450 Summer Camp Program									
	Customer Services Representative	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			3.00	4.00	4.00	0.00	4.00	0.00	4.00
1000 - 1470 Special Interest Classes									
	Recreation Coordinator	Part	0.52	0.52	0.52	0.00	0.52	0.00	0.52
	Special Interest Class Spvrs	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Programs Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			1.52	1.52	1.52	0.00	1.52	0.00	1.52
1000 - 1480 Sports Programs									
	Recreation Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
1000 - 1490 Senior Program									
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.50	0.50	0.50	0.00	0.50	-0.25	0.25
			1.50	1.50	1.50	0.00	1.50	-0.25	1.25
1000 - 1500 Adaptive Recreation Program									
	Recreation Coordinator	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Specialist	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			1.50	1.50	1.50	0.00	1.50	0.00	1.50
1000 - 1510 Special Events Program									
	Special Events Coordinator	Full	0.00	0.00	0.00	2.00	2.00	-1.00	1.00
	Special Events Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Marketing Manager	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Recreation Coordinator	Full	1.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Recreation Coordinator	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Programs Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			3.50	4.00	4.00	0.00	4.00	-2.00	2.00
1000 - 1520 Teen Program									
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Teen Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Programs Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1530 Community Center									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Office Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1531 Community Park									
	Parks & Landscape Worker	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Senior Parks/Landscape Maintenance	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Small Engine Mechanic	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sports Complex Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Groundskeeper	Part	0.00	0.00	0.00	0.96	0.96	-0.96	0.00
	Mechanic	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	P/T Groundskeeper	Part	0.96	0.96	0.96	-0.96	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	3.00	3.00	2.00	-2.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	2.00	3.00	-3.00	0.00	0.00	0.00
			7.96	7.96	7.96	0.00	7.96	-0.96	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 1532 Rio Vista Rec Center									
	Custodian	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Recreation Coordinator	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Recreation Programmer	Part	1.75	1.75	1.75	0.00	1.75	0.00	1.75
	Rio Vista Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr. Office Assistant	Full	3.00	3.00	3.00	0.00	3.00	-0.60	2.40
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Fitness Coordinator	Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	P/T Custodian	Part	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
	Recreation Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.25	11.75	11.75	-0.50	11.25	-1.60	9.65
1000 - 1540 Main Library									
	Librarian	Part	0.00	0.00	0.00	2.75	2.75	0.00	2.75
	Librarian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Assistant	Part	1.00	1.00	1.00	0.50	1.50	0.00	1.50
	Library Assistant	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Library Clerk	Part	0.00	0.00	0.00	4.10	4.10	0.00	4.10
	Library Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Services Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Library Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Librarian	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Sr. Office Assistant	Full	0.00	0.00	0.00	0.00	0.00	0.60	0.60
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Circulation Service Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Library Operations Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Part-time Librarian	Part	2.75	2.75	2.75	-2.75	0.00	0.00	0.00
	Part-time Library Assistant	Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Part-time Library Clerk	Part	4.10	4.10	4.10	-4.10	0.00	0.00	0.00
			22.35	22.35	22.35	0.00	22.35	-0.40	21.95
1000 - 1550 Branch Library									
	Branch Library Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Librarian	Full	1.00	1.00	3.00	-1.00	2.00	1.00	3.00
	Librarian	Part	0.00	0.00	0.00	1.05	1.05	0.00	1.05
	Library Assistant	Full	1.00	1.00	2.00	2.00	4.00	-1.00	3.00
	Library Clerk	Part	0.00	0.00	0.00	3.27	3.27	0.00	3.27
	Library Services Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Librarian	Full	0.00	0.00	1.00	0.00	1.00	1.00	2.00
	Branch Librarian	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Circulation Service Coordinator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Part-time Librarian	Part	1.60	1.60	2.10	-2.10	0.00	0.00	0.00
	Part-time Library Assistant	Part	0.55	0.55	0.00	0.00	0.00	0.00	0.00
	Part-time Library Clerk	Part	2.52	3.27	3.27	-3.27	0.00	0.00	0.00
			7.67	8.42	13.37	-0.05	13.32	1.00	14.32
1000 - 1560 Parks North									
	Administrative Assistant	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Groundskeeper	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Parks & Landscape Worker	Full	0.00	0.00	0.00	9.00	9.00	0.00	9.00
	Parks Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Parks/Landscape Maintenance	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Parks & Landscape Maint. Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	9.00	9.00	9.00	-9.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			12.50	12.50	12.50	0.50	13.00	0.00	13.00
1000 - 1570 Parks South									
	Administrative Assistant	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Groundskeeper	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Parks & Landscape Worker	Full	0.00	0.00	0.00	10.00	10.00	-1.00	9.00
	Parks Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Parks/Landscape Maintenance	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Parks & Landscape Maint. Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	10.00	10.00	10.00	-10.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			13.50	13.50	13.50	0.50	14.00	-1.00	13.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 1590 Parks Administration									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Project Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Construction Superintendent	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Groundskeeper	Part	1.00	1.60	1.60	-1.60	0.00	0.00	0.00
	Park Ranger	Full	3.00	4.00	4.00	0.00	4.00	-4.00	0.00
	Park Ranger Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Parks Project Administrator	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Parks Projects Coordinator	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	ROW Contract Compliance Officer	Full	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Park Ranger	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			9.00	11.60	10.60	-1.60	9.00	-7.00	2.00
1000 - 1600 Contracted Landscape Maintenance									
	Right of Way Contract Supvsr	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	ROW Contract Compliance Officer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	1.00	0.00	1.00	0.00	1.00
Sports Complex Fund									
2000 - 2000 Complex Operations/Maint									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Maintenance Worker	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Building Utility Worker	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Groundskeeper	Full	0.00	0.00	5.00	0.00	5.00	0.00	5.00
	Parks & Landscape Worker	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Recreation Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Parks/Landscape Maintenance	Full	0.00	0.00	0.00	2.00	2.00	-1.00	1.00
	Senior Parks/Landscape Mnt Wrk	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sports Complex Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sports Complex Ops Coordinator	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Sports Complex Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sports Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	P/T Groundskeeper	Part	4.00	4.00	0.00	0.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	4.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Recreation Programs Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wrk	Full	0.00	0.00	2.00	-2.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Worker	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Sports Maintenance Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sports Operations Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sports Operations Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			16.00	16.00	19.00	0.00	19.00	-1.00	18.00
Adult Day Program Fund									
7180 - 7250 Adult Day Prg Grant									
	Recreation Aide	Part	2.96	2.96	2.96	0.00	2.96	-0.74	2.22
	Recreation Coordinator	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Specialist	Part	1.43	1.43	1.43	0.00	1.43	0.00	1.43
	Recreation Supervisor	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
			5.89	5.89	5.89	0.00	5.89	-0.49	5.40
Community Services Totals:			146.39	157.24	165.19	-1.65	163.54	-16.57	146.97
Department of Management and Budget									
General Fund									
1000 - 0430 Budget Office									
	Budget Analyst	Full	3.00	3.00	3.00	-2.00	1.00	0.00	1.00
	Budget Coordinator	Full	0.00	0.00	0.00	1.00	1.00	1.00	2.00
	Budget Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Grants Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	1.00	2.00
	Sr Budget Analyst	Full	1.00	1.00	1.00	1.00	2.00	-1.00	1.00
			6.00	7.00	7.00	0.00	7.00	1.00	8.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 0431 Development Agreement Administration									
	Development Agreement Coordinator	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Management Assistant	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			1.00	2.00	2.00	-1.00	1.00	-1.00	0.00
Department of Management and Budget Totals:			7.00	9.00	9.00	-1.00	8.00	0.00	8.00

Economic Development Services

General Fund

1000 - 0351 Economic Development

	Associate Engineer	Part	0.00	0.00	0.00	0.00	0.00	0.80	0.80
	Associate Planner	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Business Analyst	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Business Development Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Civil Engineer	Part	0.00	0.00	0.00	0.00	0.00	0.50	0.50
	Development Plan Reviewer	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Economic Development Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Development Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Planning Technician	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Senior Permit Specialist	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Management Analyst	Full	1.00	2.00	1.00	-1.00	0.00	0.00	0.00
			4.00	5.00	5.00	0.00	5.00	8.30	13.30

1000 - 0650 Building Safety

	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Inspection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Inspector	Full	7.00	7.00	6.00	-1.00	5.00	-3.00	2.00
	Building Safety Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Safety Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Permit Assistant	Full	2.00	2.00	2.00	0.00	2.00	-1.00	1.00
	Permit Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Senior Building Inspector	Full	5.00	5.00	6.00	-1.00	5.00	0.00	5.00
	Senior Permit Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Plans Examiner	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
			25.00	25.00	25.00	-2.00	23.00	-5.00	18.00

Economic Development Services Totals: **29.00** **30.00** **30.00** **-2.00** **28.00** **3.30** **31.30**

Engineering

General Fund

1000 - 0750 Engineering Admin

	Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Property Management Agent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior GIS Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr Real Property Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Real Property Administrator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 0810 Development Engineering									
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Assistant City Engineer	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Associate Engineer	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Civil Engineer	Part	0.00	0.00	0.00	0.50	0.50	-0.50	0.00
	Civil Engineer	Full	2.00	2.00	2.00	-1.00	1.00	-1.00	0.00
	Engineering Supervisor	Part	0.00	0.00	0.00	0.75	0.75	-0.75	0.00
	Engineering Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Permit Specialist	Full	3.00	3.00	2.00	0.00	2.00	-2.00	0.00
	Senior Civil Engineer	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Senior Permit Specialist	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
			11.00	11.00	11.00	-1.75	9.25	-9.25	0.00
1000 - 0812 Capital Engineering									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Assistant City Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	3.00	3.00	4.00	0.00	4.00	2.00	6.00
	Engineering Supervisor	Part	0.00	0.00	0.00	0.00	0.00	0.75	0.75
	Engineering Supervisor	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Permit Specialist	Full	1.00	1.00	1.00	0.00	1.00	1.00	2.00
	Senior Civil Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Associate Engineer	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Capital Engineer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			9.00	10.00	10.00	-1.00	9.00	4.75	13.75
1000 - 0820 Eng Inspection Svc									
	Off-Site Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Off-Site Inspector	Full	9.00	9.00	8.00	0.00	8.00	0.00	8.00
	Senior Off-Site Inspector	Full	2.00	2.00	3.00	-1.00	2.00	0.00	2.00
			12.00	12.00	12.00	-1.00	11.00	0.00	11.00
Water Utility Fund									
2050 - 2130 Utilities Engineering									
	Construction Superintendent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Engineering Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Senior GIS Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utilities Engineering Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Assistant City Engineer	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Associate Civil Engineer	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Civil Engineer	Full	1.00	2.00	2.00	1.00	3.00	-3.00	0.00
	Engineering Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Engineering Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Civil Engineer	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	8.00	8.00	0.00	8.00	-4.00	4.00
Public Works-Facilities Fund									
3250 - 3710 Design & Construction									
	Construction Project Coordinator	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Design and Construction Division Mana	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks Projects Coordinator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Construction Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Facilities Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	4.00	0.00	4.00	1.00	5.00
Streets Fund									
7000 - 7043 Traffic Engineering									
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Engineering Technician	Full	1.00	2.00	2.00	0.00	2.00	-1.00	1.00
	Traffic Signal System Specialist	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Transportation Planning Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			8.00	9.00	10.00	-1.00	9.00	-2.00	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
Engineering Totals:			58.00	61.00	62.00	-4.75	57.25	-9.50	47.75
Finance									
General Fund									
1000 - 0400 Finance Admin									
	Finance & Accounting Asst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Finance Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0410 Financial Services									
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Specialist	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Services Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Payroll Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Accountant	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Senior Accountant	Part	0.00	0.00	0.00	0.00	0.00	0.75	0.75
	Senior Accounting Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Payroll Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			13.00	14.00	14.00	0.00	14.00	-1.25	12.75
1000 - 0420 Sales Tax & Audit									
	Associate Sales Tax Auditor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Representative	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Revenue Collections Spec	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sales Tax Auditor	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Senior Customer Services Rep	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business License Inspector	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	9.00	9.00	0.00	9.00	0.00	9.00
1000 - 0440 Materials Management									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Buyer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Contract Officer	Full	3.00	4.00	4.00	-1.00	3.00	-1.00	2.00
	Materials Management Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Materials Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Procurement Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Department IT Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			9.00	10.00	10.00	0.00	10.00	-1.00	9.00
1000 - 0490 Treasury Management									
	Senior Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Treasury Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0500 Inventory Control									
	Inventory Control Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Procurement Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Storekeeper	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Storekeeper Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			5.00	6.00	6.00	0.00	6.00	0.00	6.00
Finance Totals:			38.00	43.00	43.00	0.00	43.00	-2.25	40.75

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
Finance Utilities									
General Fund									
1000 - 0450 Customer Service									
	Customer Services Representative	Full	12.00	13.00	13.00	0.00	13.00	0.00	13.00
	Senior Customer Services Rep	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Customer Services Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Services Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
			15.00	16.00	16.00	0.00	16.00	-1.00	15.00
1000 - 0460 Revenue Administration									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Cost and Rate Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Revenue Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Revenue Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Department IT Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Financial Systems Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00
1000 - 0470 Meter Services									
	Senior Utility Worker	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	0.00	2.00	-1.00	1.00
	Utility Services Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Worker	Full	9.00	9.00	9.00	0.00	9.00	0.00	9.00
	Water Service Field Representative	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Meter Services Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			15.00	15.00	15.00	0.00	15.00	-1.00	14.00
1000 - 0480 Revenue Recovery									
	Accounting Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Representative	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Revenue Collection Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Senior Customer Services Rep	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Services Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Billing & Collection Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			8.00	8.00	8.00	0.00	8.00	0.00	8.00
	Finance Utilities Totals:		44.00	45.00	45.00	0.00	45.00	-2.00	43.00

Fire

General Fund

1000 - 1200 Fire Admin

	Administrative Assistant	Full	0.00	0.00	1.00	0.00	1.00	1.00	2.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Administrative Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	-1.00	1.00	-1.00	0.00
			6.00	6.00	8.00	-1.00	7.00	-1.00	6.00

1000 - 1210 Fd Community Services

	Administrative Assistant	Full	2.00	2.00	0.00	1.00	1.00	0.00	1.00
	Fire and Life Safety Ed Spec	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Marshal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	2.00	2.00	2.00	2.00	4.00	0.00	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Plans Examiner	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Inspector	Full	3.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Fire Protection Engineer	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Permit Specialist	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Plans Examiner	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			13.00	13.00	12.00	-2.00	10.00	-1.00	9.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 1220 Fire Support Services									
	Fire Physical Resources Spvrs	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Mechanic	Full	0.00	1.00	2.00	0.00	2.00	0.00	2.00
	Senior Mechanic	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Office Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	EMS Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Fire Battalion Chief	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Fire Inventory Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Fire Support Services Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.00	7.00	6.00	0.00	6.00	-1.00	5.00
1000 - 1230 Emergency Medical Services									
	EMS Chief	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	EMS Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1240 Fire Training									
	Fire Battalion Chief	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Captain	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			0.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1250 Emergency Management									
	Emergency Preparedness Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			0.00	1.00	1.00	0.00	1.00	0.00	1.00
1000 - 1260 Fire Operations									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	3.00	4.00
	Fire Battalion Chief	Full	7.00	6.00	6.00	0.00	6.00	-3.00	3.00
	Fire Battalion Support Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain	Full	29.00	31.00	33.00	0.00	33.00	0.00	33.00
	Fire Engineer	Full	26.00	29.00	32.00	0.00	32.00	0.00	32.00
	Firefighter	Full	62.00	69.00	64.00	0.00	64.00	0.00	64.00
			131.00	142.00	142.00	0.00	142.00	0.00	142.00
	Fire Totals:		157.00	173.00	173.00	-3.00	170.00	-3.00	167.00
Human Resources									
General Fund									
1000 - 0060 Safety Management									
	Safety & Training Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Safety Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0070 Human Resources									
	Administrative Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Benefits Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Compensation Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Analyst	Full	2.00	3.00	3.00	-2.00	1.00	1.00	2.00
	Human Resources Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Human Resources Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Manager	Full	0.00	0.00	1.00	1.00	2.00	0.00	2.00
	Human Resources Specialist	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Senior Human Resources Consultant	Full	0.00	0.00	0.00	4.00	4.00	-1.00	3.00
	Department IT Coordinator	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Deputy Human Resources Director	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Human Resource Assistant	Full	2.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Labor Relations Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Personnel Services Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Human Resources Consultant	Full	4.00	4.00	4.00	-4.00	0.00	0.00	0.00
			14.00	17.00	17.00	0.00	17.00	0.00	17.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010	
Human Resources Totals:		16.00	19.00	19.00	0.00	19.00	0.00	19.00	
Information Technology									
Information Technology Fund									
3300 - 3750 IT Operations									
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Information Technology Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Operations Division Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Project Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	IT Security Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technician	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Network Administrator	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Network Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Network Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior IT Technician	Full	5.00	5.00	5.00	-1.00	4.00	0.00	4.00
	Systems Engineer	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	IT Infrastructure Technician	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Sr. Applications Development Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			22.00	23.00	23.00	0.00	23.00	-2.00	21.00
3300 - 3751 IT Development Services									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Application Systems Analyst	Full	0.00	0.00	0.00	7.00	7.00	0.00	7.00
	Database Administrator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	IT GIS Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT GIS Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	IT Project Manager	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	IT Technical Support Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Senior GIS Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Applications Development Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Web Designer/Developer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Webmaster	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Applications Development Analyst	Full	6.00	7.00	7.00	-7.00	0.00	0.00	0.00
	GIS Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	IT Development Services Manager	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Senior IT Project Consultant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			20.00	22.00	22.00	0.00	22.00	-1.00	21.00
3300 - 3760 Radio System Operations									
	Radio Systems Engineer	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Systems Engineer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			1.00	2.00	2.00	0.00	2.00	0.00	2.00
Information Technology Totals:		43.00	47.00	47.00	0.00	47.00	-3.00	44.00	
Mayor and Council									
General Fund									
1000 - 0010 Mayor & City Council									
	Administrative Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Council Assistant	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00
Mayor and Council Totals:		6.00	6.00	6.00	0.00	6.00	0.00	6.00	

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
Municipal Court									
General Fund									
1000 - 0250 Municipal Court									
	Court Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Judicial Assistant	Full	9.00	11.00	11.00	0.00	11.00	0.00	11.00
	Judicial Assistant Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Municipal Judge	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Security Guard	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Senior Judicial Assistant	Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
	Sr Security Guard	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Guard	Full	0.00	0.00	4.00	-4.00	0.00	0.00	0.00
	Judicial Collections Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			16.00	22.00	22.00	0.00	22.00	0.00	22.00
	Municipal Court Totals:		16.00	22.00	22.00	0.00	22.00	0.00	22.00
Office of Communications									
General Fund									
1000 - 0040 Public Information Office									
	Public Affairs Specialist	Full	0.50	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Citizen Information Specialist	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			3.50	4.00	4.00	0.00	4.00	-1.00	3.00
1000 - 0041 Peoria Channel 11									
	Video Production Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Video Production Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Office of Communications Totals:		6.50	7.00	7.00	0.00	7.00	-1.00	6.00
Planning and Sustainability									
General Fund									
1000 - 0570 Neighborhood Coordination									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Part	0.80	0.80	0.80	0.00	0.80	0.00	0.80
	Neighborhood Imp. Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood Services Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood Services Manager	Full	0.25	0.25	0.25	0.00	0.25	-0.25	0.00
			4.05	4.05	4.05	0.00	4.05	-0.25	3.80
1000 - 0600 Community Dev Administration									
	Community Development Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior GIS Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Department IT Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	-1.00	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 0610 Planning									
	Civil Engineer	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Parks Project Administrator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Planner	Full	4.00	5.00	4.00	-2.00	2.00	0.00	2.00
	Planning Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Planning Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Planner	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Associate Planner	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Development Plan Reviewer	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Planning Technician	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Principal Planner	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			10.00	11.00	11.00	-2.00	9.00	-1.00	8.00
Community Development Block Grant Fund									
7110 - 7160 Comm Dev Block Grant									
	Code Technician	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Neighborhood Services Manager	Full	0.25	0.25	0.25	0.00	0.25	-0.25	0.00
			0.25	0.25	0.25	0.00	0.25	0.75	1.00
Planning and Sustainability Totals:			19.30	20.30	20.30	-2.00	18.30	-1.50	16.80
Police									
General Fund									
1000 - 0550 Neighborhood Services									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Code Compliance Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Code Compliance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Park Ranger	Full	0.00	0.00	0.00	0.00	0.00	4.00	4.00
	Park Ranger Supervisor	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Police Manager	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Police Services Officer	Full	0.00	0.00	0.00	0.00	0.00	4.00	4.00
	Public Education Specialist	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Code Technician	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Neighborhood Services Manager	Full	0.50	0.50	0.50	0.00	0.50	-0.50	0.00
			7.50	8.50	8.50	0.00	8.50	9.50	18.00
1000 - 1000 Police Administration									
	Administrative Assistant	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Administrative Services Spvrs	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Crime Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Police	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Deputy Police Chief	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	2.00	2.00	1.00	0.00	1.00	1.00	2.00
	Police Lieutenant	Full	1.00	1.00	3.00	0.00	3.00	0.00	3.00
	Police Officer	Full	0.00	0.00	0.00	0.00	0.00	2.00	2.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Police Services Officer	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Public Education Specialist	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
			16.00	18.00	18.00	0.00	18.00	1.00	19.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 1010 Criminal Investigation									
	Administrative Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Civilian Investigator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Crime Scene Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Investigative Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	22.00	22.00	22.00	0.00	22.00	0.00	22.00
	Police Sergeant	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Police Services Officer	Full	1.00	2.00	3.00	0.00	3.00	0.00	3.00
	Police Support Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			33.00	34.00	34.00	1.00	35.00	0.00	35.00
1000 - 1020 Patrol Services									
	Administrative Assistant	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Police Commander	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	5.00	6.00	5.00	0.00	5.00	0.00	5.00
	Police Officer	Full	94.00	100.00	100.00	0.00	100.00	-1.00	99.00
	Police Sergeant	Full	13.00	15.00	15.00	0.00	15.00	0.00	15.00
	Police Services Officer	Full	4.00	9.00	5.00	0.00	5.00	0.00	5.00
	Police Support Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			118.00	133.00	128.00	0.00	128.00	-1.00	127.00
1000 - 1025 Operations Support									
	Civilian Investigator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	21.00	22.00	25.00	0.00	25.00	0.00	25.00
	Police Sergeant	Full	3.00	4.00	5.00	0.00	5.00	0.00	5.00
	Police Services Officer	Full	5.00	2.00	10.00	-1.00	9.00	-4.00	5.00
	Vehicle Impound Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Support Assistant	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Police Volunteer Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Public Education Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			32.00	28.00	42.00	0.00	42.00	-4.00	38.00
1000 - 1030 Pd Technical Support									
	Police Services Officer	Full	9.00	10.00	5.00	-1.00	4.00	0.00	4.00
	Police Support Assistant	Full	9.00	9.00	9.00	0.00	9.00	1.00	10.00
	Property & Evidence Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Officer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Records Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Police Sergeant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Technical Services Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Records Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			26.00	28.00	17.00	-2.00	15.00	0.00	15.00
1000 - 1040 Staff Services									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Police Officer	Full	3.00	4.00	3.00	0.00	3.00	0.00	3.00
	Police Services Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Bureau Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	3.00	3.00	2.00	-2.00	0.00	0.00	0.00
	Police Manager	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
			9.00	9.00	8.00	0.00	8.00	-1.00	7.00
1000 - 1050 Pd Communications									
	Communications Specialist	Full	22.00	26.00	26.00	0.00	26.00	0.00	26.00
	Communications Supervisor	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Police Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Support Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Office Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Communications Bureau Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Police Officer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			30.00	34.00	34.00	1.00	35.00	0.00	35.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
1000 - 1060 Strategic Planning									
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Crime Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	0.00	2.00	-1.00	1.00	0.00	1.00
	Police Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Sergeant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Accreditation/Compliance Coord	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Department IT Analyst	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Police Bureau Manager	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	2.00	6.00	0.00	6.00	-1.00	5.00
	Police Totals:		271.50	294.50	295.50	0.00	295.50	3.50	299.00
Public Works									
General Fund									
1000 - 0900 Public Works Administration									
	Assistant City Engineer	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior GIS Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			3.00	4.00	4.00	0.00	4.00	1.00	5.00
Water Utility Fund									
2050 - 2050 Utilities-Water/Ww Admin									
	Administrative Assistant	Full	2.00	2.00	2.00	2.00	4.00	0.00	4.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy Utilities Director	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Management Assistant	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Deputy Utility Director	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utilities Director	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			7.00	8.00	8.00	4.00	12.00	-1.00	11.00
2050 - 2055 Utilities Operations Admin									
	Instrumentation Technician	Full	3.00	3.00	3.00	1.00	4.00	0.00	4.00
	Maintenance & Inv. Supt. Asst.	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	SCADA Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Instrumentation Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Planner	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Service Examiner	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Worker	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			10.00	11.00	11.00	-3.00	8.00	0.00	8.00
2050 - 2060 Greenway Potbl Wtr Trt Plant									
	Plant Operations Specialist	Full	6.00	6.00	6.00	-1.00	5.00	0.00	5.00
	Senior Plant Operations Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Technician	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Utility Treatment Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			8.00	8.00	8.00	2.00	10.00	0.00	10.00
2050 - 2061 Quintero Treatment Plant									
	Plant Operations Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Plant Operations Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	1.00	0.00	1.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
2050 - 2070 Production Svcs									
	Senior Utility Worker	Full	0.60	0.60	0.60	0.40	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	0.60	0.60	0.60	0.40	1.00	0.00	1.00
	Utility System Operator	Full	0.40	0.40	0.60	0.40	1.00	0.00	1.00
	Utility Technician	Full	0.60	0.60	0.80	2.20	3.00	0.00	3.00
	Utility Worker	Full	2.40	2.40	2.20	-0.20	2.00	0.00	2.00
	Senior Equipment Operator	Full	0.60	0.60	0.40	-0.40	0.00	0.00	0.00
	Senior Utility Technician	Full	0.20	0.20	0.20	-0.20	0.00	0.00	0.00
			5.60	5.60	5.60	2.60	8.20	0.00	8.20
2050 - 2080 Distribution Services									
	Senior Equipment Operator	Full	1.65	1.65	1.10	-0.10	1.00	0.00	1.00
	Senior Utility Worker	Full	1.65	1.65	1.65	-0.65	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.65	1.65	1.65	-0.65	1.00	0.00	1.00
	Utility Technician	Full	1.65	1.65	2.20	-1.20	1.00	0.00	1.00
	Utility Worker	Full	6.60	6.60	6.05	-2.05	4.00	0.00	4.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.55	0.55	0.55	-0.55	0.00	0.00	0.00
	Utility System Operator	Full	1.10	1.10	1.65	-0.65	1.00	-1.00	0.00
			16.40	16.40	16.40	-6.85	9.55	-1.00	8.55
2050 - 2090 Blue Staking									
	Utility Locator	Full	3.00	3.00	1.00	0.00	1.00	0.00	1.00
	Utility Technician	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
2050 - 2120 Water Resources/Conservation									
	Water Conservation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Conservation Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Department IT Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Systems Engineer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			8.00	7.00	7.00	-2.00	5.00	0.00	5.00
2050 - 2135 Utilities Environmental									
	Cross Connection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Program Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Quality Assurance Office	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Laboratory Technician	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Programs Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Senior Water Quality Inspector	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Water Quality Inspector	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Environmental Program Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	7.00	8.00	0.00	8.00	0.00	8.00
Wastewater Utility Fund									
2400 - 2470 Beardsley Water Reclamation Facility									
	Plant Operations Specialist	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Senior Plant Operations Specialist	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Utility Supervisor	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Utility Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	1.00	5.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
2400 - 2480 Ww Collection/Prevention									
	Senior Equipment Operator	Full	0.75	0.75	0.50	0.50	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Utility Supervisor	Full	0.75	0.75	0.75	0.25	1.00	0.00	1.00
	Utility System Operator	Full	0.50	0.50	0.75	0.25	1.00	0.00	1.00
	Utility Technician	Full	0.75	0.75	1.00	2.00	3.00	0.00	3.00
	Utility Worker	Full	3.00	3.00	2.75	1.25	4.00	-2.00	2.00
	Senior Utility Technician	Full	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
	Senior Utility Worker	Full	0.75	0.75	0.75	-0.75	0.00	0.00	0.00
			7.00	7.00	7.00	3.25	10.25	-2.00	8.25
2400 - 2490 Ww Industrial Users									
	Environmental Quality Assurance Office	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Water Quality Inspector	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Dept. Programs Support Asst.	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
2400 - 2495 Jomax Water Reclamation Facility									
	Plant Operations Specialist	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Collections & Treatment Supervis	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility System Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Treatment Operator	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			4.00	4.00	4.00	-1.00	3.00	0.00	3.00
2400 - 2496 Butler Water Reclamation Facility									
	Plant Operations Specialist	Full	0.00	2.00	2.00	2.00	4.00	0.00	4.00
	Senior Plant Operations Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Technician	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Instrumentation Technician	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Collections & Treatment Supervis	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			1.00	7.00	7.00	1.00	8.00	0.00	8.00
Commercial Sanitation Fund									
2590 - 2720 Commercial Collection									
	Equipment Operator	Full	3.00	3.00	3.00	0.00	3.00	2.00	5.00
	Sanitation Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.20	0.20	0.20	0.00	0.20	0.80	1.00
			5.20	5.20	5.20	0.00	5.20	2.80	8.00
Residential Sanitation Fund									
2600 - 2750 Solid Waste Admin									
	Programs Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Solid Waste Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Dept. Programs Support Asst.	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sanitation Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
2600 - 2760 Residential Collection									
	Equipment Operator	Full	26.00	26.00	26.00	-10.00	16.00	-1.00	15.00
	Senior Equipment Operator	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Solid Waste Supervisor	Full	1.80	1.80	2.80	-1.00	1.80	-0.80	1.00
	Sanitation Worker	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			32.80	33.80	33.80	-14.00	19.80	-1.80	18.00
2600 - 2770 Residential Recycling									
	Equipment Operator	Full	0.00	0.00	0.00	10.00	10.00	0.00	10.00
	Senior Equipment Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	12.00	12.00	0.00	12.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
2600 - 2810 Environmental Services									
	Recycling Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recycling Technician	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Solid Waste Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	4.00	4.00	0.00	4.00	-1.00	3.00
Storm Water Drainage System Fund									
2700 - 2900 Storm Drain - NPDES									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Superintendent	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Street Maintenance Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Storm Water Maintenance Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Street Maintenance Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00
Fleet Maintenance Fund									
3000 - 3420 Fleet Maintenance									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	1.00	1.00	1.00	2.00	-1.00	1.00
	Mechanic	Full	6.00	6.00	6.00	1.00	7.00	0.00	7.00
	Mechanic Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Senior Mechanic	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Mechanic Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			15.00	15.00	15.00	0.00	15.00	-2.00	13.00
Public Works-Facilities Fund									
3250 - 3650 Facilities Admin									
	Administrative Assistant	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Business Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Department IT Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Facilities Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Facilities/Transit Operations Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	4.00	4.00	0.00	4.00	0.00	4.00
3250 - 3660 Custodial Services									
	Custodian	Full	15.00	17.00	11.00	0.00	11.00	0.00	11.00
	Custodian	Part	0.00	0.00	0.00	1.25	1.25	-0.75	0.50
	Facilities Maintenance Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Senior Custodian	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
	Custodial Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	P/T Custodian	Part	3.00	3.00	1.75	-1.75	0.00	0.00	0.00
			20.00	13.50	14.75	-0.50	14.25	-0.75	13.50
3250 - 3661 Nighttime Facilities Services									
	Building Maintenance Worker	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Custodian	Part	0.00	0.00	0.00	1.25	1.25	0.00	1.25
	Custodian	Full	0.00	0.00	3.00	0.00	3.00	-1.00	2.00
	Facilities Maintenance Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Building Utility Worker	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	P/T Custodian	Part	0.00	0.00	1.25	-1.25	0.00	0.00	0.00
	Senior Custodian	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	7.00	7.25	-1.00	6.25	-1.00	5.25
3250 - 3670 Building Maintenance									
	Building Utility Worker	Full	5.00	5.00	4.00	0.00	4.00	0.00	4.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.00	6.00	6.00	0.00	6.00	0.00	6.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
3250 - 3700 Technical Operations									
	Building Automation Technician	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Building Maintenance Worker	Full	5.00	5.00	5.00	-1.00	4.00	0.00	4.00
	Facilities Operations Technician	Full	3.00	4.00	4.00	0.00	4.00	0.00	4.00
	Facilities Technical Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire and Security Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			11.00	12.00	12.00	-1.00	11.00	0.00	11.00
Streets Fund									
7000 - 7000 Streets Admin									
	Programs Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Street Maintenance Supervisor	Full	2.00	2.00	2.00	1.00	3.00	-1.00	2.00
	Dept. Programs Support Asst.	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Streets Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	7.00	7.00	0.00	7.00	-1.00	6.00
7000 - 7010 Signs And Striping									
	Equipment Operator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Traffic Maintenance Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	3.00	3.00	3.00	1.00	4.00	0.00	4.00
	Traffic Maintenance Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maint Worker	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			9.00	9.00	9.00	0.00	9.00	0.00	9.00
7000 - 7020 Traffic Signal Maintenance									
	Senior Traffic Signal Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician	Full	3.00	3.00	2.00	2.00	4.00	0.00	4.00
	Street Light Technician	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00
7000 - 7030 Street Maintenance									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Off-Site Inspector	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Pavement Maintenance Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Senior Off-Site Inspector	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	6.00	6.00	6.00	-1.00	5.00	0.00	5.00
	Inspector	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			17.00	18.00	18.00	-1.00	17.00	0.00	17.00
7000 - 7040 Sweeper Operations									
	Equipment Operator - Str Clean	Full	4.00	4.00	4.00	0.00	4.00	-1.00	3.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			5.00	5.00	5.00	0.00	5.00	-1.00	4.00
Transit Fund									
7150 - 7200 Transit Division									
	Administrative Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Transit Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr. Transit Dispatcher	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Dispatcher	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Transit Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Transit Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator	Part	4.75	4.75	3.75	0.75	4.50	-0.75	3.75
	Transit Operator	Full	3.00	3.00	4.00	-1.00	3.00	0.00	3.00
	Transit Dispatcher	Part	0.75	0.75	0.00	0.00	0.00	0.00	0.00
	Transit Operations Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			14.50	14.50	14.75	-0.25	14.50	-0.75	13.75
Public Works Totals:			251.50	264.00	266.75	-5.75	261.00	-8.50	252.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Actual FY 2007	Actual FY 2008	Budget FY 2009	Base Change	Revised FY 2009	Change in Position	Budget FY 2010
City Totals:		1,150.99	1,244.04	1,256.74	-20.15	1,236.59	-40.52	1,196.07
	Full	1,109.50	1,202.00	1,220.00	-17.00	1,203.00	-39.00	1,164.00
	Part	41.49	42.04	36.74	-3.15	33.59	-1.52	32.07

*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 07/01/2009	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Refunding Series 1993	\$9,900,000	\$1,865,000	\$1,865,000	\$85,643	\$0	\$500	\$1,951,143
GO Series 1998A	\$5,930,000	\$3,710,000	\$3,710,000	\$162,618	\$0	\$500	\$3,873,118
GO Refunding Series 1998B	\$4,030,000	\$1,590,000	\$1,590,000	\$64,813	\$0	\$500	\$1,655,313
GO Series 2003	\$27,570,000	\$17,745,000	\$960,000	\$688,179	\$0	\$1,000	\$1,649,179
GO Series 2007A	\$94,380,000	\$73,005,000	\$2,770,000	\$3,000,919	\$0	\$1,000	\$5,771,919
GO Series 2007B Refunding	\$18,365,000	\$16,705,000	\$1,395,000	\$640,300	\$0	\$1,000	\$2,036,300
GO Series 2009	\$68,440,000	\$68,440,000	\$14,980,000	\$918,746	\$0	\$2,500	\$15,901,246
Sub-Total Existing GO Debt	\$228,615,000	\$183,060,000	\$27,270,000	\$5,561,218	\$0	\$7,000	\$32,838,218
Proposed Debt:							
Proposed GO Debt	\$31,355,910	\$31,355,910	\$0	\$633,389	\$313,559	\$0	\$946,948
Total GO Debt	\$259,970,910	\$214,415,910	\$27,270,000	\$6,194,607	\$313,559	\$7,000	\$33,785,166
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Refunding Series 2003							
MDA Refunding Series 2003 (Gen. Gov't)	\$21,934,859	\$9,595,111	\$2,967,055	\$398,284	\$0	\$4,100	\$3,369,439
MDA Refunding Series 2003 (1993Sunnyboy- Water)	\$1,368,605	\$598,675	\$185,127	\$24,851	\$0	\$0	\$209,978
MDA Refunding Series 2003 (1993 Sunnyboy- Wastewater)	\$346,536	\$151,586	\$46,875	\$6,292	\$0	\$0	\$53,167
MDA Refunding Series 2003 (MSCA- Series 1993B)	\$1,005,000	\$439,625	\$135,943	\$18,248	\$0	\$100	\$154,291
MDA Community Theater	\$6,675,000	\$5,830,000	\$240,000	\$247,356	\$0	\$0	\$487,356
MDA Street Capital Projects - TST	\$47,000,000	\$45,240,000	\$1,835,000	\$2,005,188	\$0	\$0	\$3,840,188
Total MDA Series 1993	\$78,330,000	\$61,854,997	\$5,410,000	\$2,700,219	\$0	\$4,200	\$8,114,419
Total MDA Debt	\$78,330,000	\$61,854,997	\$5,410,000	\$2,700,219	\$0	\$4,200	\$8,114,419
STREET REVENUE BONDS							
Existing Debt:							
1996 HURF Revenue	\$4,600,000	\$3,005,000	\$3,005,000	\$163,295	\$0	\$400	\$3,168,695
Total Street Revenue Debt	\$4,600,000	\$3,005,000	\$3,005,000	\$163,295	\$0	\$400	\$3,168,695
WATER & SEWER REVENUE BONDS							
Existing Debt:							
Wastewater Revolving Debt - 1995 (WIFA)	\$11,405,801	\$4,815,884	\$625,617	\$144,648	\$0	\$500	\$770,765
Wastewater Revolving Debt - 1997 (WIFA)	\$14,330,000	\$7,492,910	\$739,120	\$232,871	\$0	\$500	\$972,491
1998 Revenue Bonds - Water & Sewer Series A	\$16,730,000	\$11,085,000	\$890,000	\$489,511	\$0	\$0	\$1,379,511
2000 Water Revenue Bonds (WIFA)-Phase I	\$20,150,000	\$14,375,237	\$960,000	\$528,560	\$0	\$1,000	\$1,489,560
2000 Water Revenue Bonds (WIFA)-Phase II	\$14,500,000	\$10,637,078	\$642,174	\$393,799	\$0	\$1,000	\$1,036,973
2000 Water & Sewer Bonds (WIFA)-Phase III	\$1,964,789	\$1,525,070	\$83,718	\$56,789	\$0	\$1,000	\$141,507
2000 Water & Sewer Revenue Bonds	\$16,590,000	\$6,915,000	\$750,000	\$334,969	\$0	\$0	\$1,084,969
2006 Water Bonds (WIFA)- Drinking Water	\$16,200,000	\$15,570,672	\$676,080	\$505,381	\$0	\$0	\$1,181,461
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	\$27,183,342	\$26,107,697	\$1,154,278	\$797,531	\$0	\$0	\$1,951,809
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	\$42,741,542	\$42,741,542	\$1,543,337	\$1,357,893	\$0	\$0	\$2,901,230
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	\$8,575,253	\$8,575,253	\$0	\$298,419	\$0	\$0	\$298,419
Sub-total Existing Water & Sewer Revenue Debt	\$190,370,727	\$149,841,343	\$8,064,324	\$5,140,371	\$0	\$4,000	\$13,208,695
Proposed Debt:							
Proposed Water Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water & Sewer Revenue Bonds	\$190,370,727	\$149,841,343	\$8,064,324	\$5,140,371	\$0	\$4,000	\$13,208,695
IMPROVEMENT DISTRICTS							
Existing Debt:							
ID 8801 (North Valley Power Center)	\$5,015,000	\$1,650,000	\$370,000	\$120,450	\$0	\$500	\$490,950
ID 8802 (Bell Road)	\$5,610,000	\$1,940,000	\$430,000	\$139,680	\$0	\$800	\$570,480
ID 9002 (Sunnyboy)	\$2,575,000	\$205,000	\$75,000	\$13,018	\$0	\$700	\$88,718
ID 9303 (East Paradise Lane)	\$2,270,000	\$572,264	\$280,492	\$34,669	\$0	\$0	\$315,161
ID 9601 (83rd Ave.)	\$2,285,000	\$541,875	\$170,000	\$28,090	\$0	\$800	\$198,890
ID 9603 (Arrowhead Fountains)	\$3,800,000	\$837,500	\$255,000	\$42,120	\$0	\$800	\$297,920
ID 0601	\$4,950,000	\$4,690,000	\$275,000	\$199,325	\$0	\$1,000	\$475,325
Sub-Total Existing I.D. Debt	\$26,505,000	\$10,436,639	\$1,855,492	\$577,352	\$0	\$4,600	\$2,437,444
Proposed I.D. Debt							
Proposed Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub-total Proposed I.D. Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total ID Debt	\$26,505,000	\$10,436,639	\$1,855,492	\$577,352	\$0	\$4,600	\$2,437,444

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 07/01/2009	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
SPECIAL ASSESSMENTS							
ID 9601	\$1,240,000	\$530,000	\$136,000	\$0	\$0	\$0	\$136,000
Total Special Assessments	\$1,240,000	\$530,000	\$136,000	\$0	\$0	\$0	\$136,000
OTHER DEBT							
Lease Purchase -Modular Office Space	\$360,000	\$360,000	\$42,551	\$442	\$0	\$0	\$42,993
Lease Purchase -Solid Waste Recycling Infrastructure	\$1,235,000	\$1,064,631	\$177,095	\$39,913	\$0	\$0	\$217,008
Total Other Debt	\$1,235,000	\$1,424,631	\$219,646	\$40,355	\$0	\$0	\$260,001
DEVELOPMENT AGREEMENTS							
Existing Debt:							
Westcor Partners, Ltd. (Target)	\$0	\$0	\$650,000	\$7,000	\$0	\$0	\$657,000
Bell 77th	\$0	\$0	\$185,000	\$0	\$0	\$0	\$185,000
DMB Circle Partners	\$0	\$0	\$395,000	\$0	\$0	\$0	\$395,000
Target	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DIB Investments (Berge Lexus)	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
BCC Development (Bell Acura)	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
Phoenix Motor Co (Mercedes)	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
Walmart	\$0	\$0	\$375,000	\$0	\$0	\$0	\$375,000
Arizona Motors (Volkswagen)	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Park West	\$0	\$0	\$212,589	\$0	\$0	\$0	\$212,589
	\$0	\$0	\$2,317,589	\$7,000	\$0	\$0	\$2,324,589
Development Fee Offsets and Reimbursements:							
Camino A Lago Offset	\$0	\$0	\$52,671	\$0	\$0	\$0	\$52,671
Camino A Lago Offset	\$0	\$0	\$747,864	\$0	\$0	\$0	\$747,864
Camino A Lago Offset	\$0	\$0	\$45,837	\$0	\$0	\$0	\$45,837
Camino A Lago Offset	\$0	\$0	\$194,250	\$0	\$0	\$0	\$194,250
Camino A Lago Offset	\$0	\$0	\$41,550	\$0	\$0	\$0	\$41,550
Casa del Rey Offset	\$0	\$0	\$79,875	\$0	\$0	\$0	\$79,875
Casa del Rey Reimbursement	\$0	\$0	\$5,225	\$0	\$0	\$0	\$5,225
Mountainside Crossings Reimbursement	\$0	\$0	\$15,138	\$0	\$0	\$0	\$15,138
Rock Springs Offset	\$0	\$0	\$149,573	\$0	\$0	\$0	\$149,573
Rock Springs Offset	\$0	\$0	\$5,850	\$0	\$0	\$0	\$5,850
Rock Springs Offset	\$0	\$0	\$14,460	\$0	\$0	\$0	\$14,460
Sonoran Mtn Ranch Offset	\$0	\$0	\$17,209	\$0	\$0	\$0	\$17,209
Sonoran Mtn Ranch Offset	\$0	\$0	\$38,850	\$0	\$0	\$0	\$38,850
Sonoran Mtn Ranch Offset	\$0	\$0	\$5,850	\$0	\$0	\$0	\$5,850
Sonoran Mtn Ranch Offset	\$0	\$0	\$2,606	\$0	\$0	\$0	\$2,606
Sonoran Mtn Ranch Reimbursement	\$0	\$0	\$57,690	\$0	\$0	\$0	\$57,690
West Wing Offset	\$0	\$0	\$49,858	\$0	\$0	\$0	\$49,858
Vistancia Reimbursement - WRF	\$0	\$0	\$357,280	\$0	\$0	\$0	\$357,280
Vistancia Reimbursement - Fire	\$0	\$0	\$807,150	\$0	\$0	\$0	\$807,150
Vistancia Reimbursement - Streets	\$0	\$0	\$328,417	\$0	\$0	\$0	\$328,417
Sub-Total Dev. Fee Offsets and Reimb.	\$0	\$0	\$3,017,203	\$0	\$0	\$0	\$3,017,203
Total Development Rebates/Debt			\$5,334,792	\$7,000	\$0	\$0	\$5,341,792
GRAND TOTALS	\$562,251,637	\$441,508,520	\$51,295,254	\$14,823,199	\$313,559	\$20,200	\$66,452,212

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2010	Comment
<u>Fed Assist to Firefighters Grt Fund</u>			
Fire			
Fed Assist to Firefighters Grt	543007	\$250,000	IT Technology Systems
	Total - Fire	\$250,000	
	Total - Fed Assist to Firefighters Grt Fund	\$250,000	

Fleet Reserve Fund

Public Works			
Fleet Reserve	542006	\$7,500	Other Equipment
Fleet Reserve	542501	\$33,000	Automobiles
Fleet Reserve	542501	\$52,033	Automobiles
Fleet Reserve	542502	\$458,000	Trucks and Vans
Fleet Reserve	542504	\$46,000	Motorcycles
Fleet Reserve	542505	\$88,000	Other Vehicles
	Total - Public Works	\$684,533	
	Total - Fleet Reserve Fund	\$684,533	

General Fund

Human Resources			
Human Resources	543007	\$101,275	IT Technology Systems
	Total - Human Resources	\$101,275	
	Total - General Fund	\$101,275	

Gila River Indian Res. Grant Fund

Police			
Gila River Indian Res. Grant	542505	\$235,000	Other Vehicles
	Total - Police	\$235,000	
	Total - Gila River Indian Res. Grant Fund	\$235,000	

Highway User Fund

Engineering			
Traffic Engineering	543001	\$200,000	Street System
	Total - Engineering	\$200,000	
	Total - Highway User Fund	\$200,000	

Homeland Security Grant Fund

Police			
Homeland Security CFDA#	542006	\$120,815	Other Equipment
Homeland Security CFDA#	542502	\$298,220	Trucks and Vans
	Total - Police	\$419,035	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2010	Comment
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Total - Homeland Security Grant Fund **\$419,035**

Information Technology Fund

Information Technology

IT Operations	543007	\$10,000	IT Technology Systems
Radio System Operations	543007	\$50,478	IT Technology Systems

Total - Information Technology **\$60,478**

Total - Information Technology Fund **\$60,478**

IT Project Fund

Information Technology

IT Projects	542001	\$25,000	Electronic Equipment
IT Projects	542007	\$400,000	Computer Software
IT Projects	542007	\$66,116	Computer Software
IT Projects	542008	\$5,000	Computer Hardware
IT Projects	543007	\$12,700	IT Technology Systems
IT Projects	543007	\$101,275	IT Technology Systems
IT Projects	543007	\$200,000	IT Technology Systems
IT Projects	543007	\$597,024	IT Technology Systems

Total - Information Technology **\$1,407,115**

Total - IT Project Fund **\$1,407,115**

IT Reserve Fund

Information Technology

Res For System Comp Eq	542007	\$13,000	Computer Software
Res For System Comp Eq	542008	\$173,500	Computer Hardware
Res For Personal Comp Eq	542001	\$50,000	Electronic Equipment
Res For Personal Comp Eq	543007	\$200	IT Technology Systems

Total - Information Technology **\$236,700**

Total - IT Reserve Fund **\$236,700**

Justice Assistance Grant Fund

Police

Justice Assistance Grant	542006	\$5,608	Other Equipment
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Total - Police **\$5,608**

Total - Justice Assistance Grant Fund **\$5,608**

Percent for the Arts Fund

Community Services

Percent For The Arts	541003	\$50,000	Imp Other Than Land/Buildings
Percent For The Arts	541003	\$207,000	Imp Other Than Land/Buildings

Total - Community Services **\$257,000**

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2010	Comment
<i>Total - Percent for the Arts Fund</i>		<i>\$257,000</i>	
<u>Solid Waste Equipment Reserve Fund</u>			
Public Works			
Solid Waste Eq Reserve	542501	\$40,000	Automobiles
Solid Waste Eq Reserve	542502	\$361,087	Trucks and Vans
Solid Waste Eq Reserve	542505	\$1,348,502	Other Vehicles
Total - Public Works		\$1,749,589	
<i>Total - Solid Waste Equipment Reserve Fund</i>		<i>\$1,749,589</i>	
<u>Sports Complex Eq Reserve Fund</u>			
Community Services			
Complex Eq Reserve	542505	\$57,500	Other Vehicles
Total - Community Services		\$57,500	
<i>Total - Sports Complex Eq Reserve Fund</i>		<i>\$57,500</i>	
<u>State Anti-Racketeering - PD Fund</u>			
Police			
St Anti-Racketeering-Pd	542001	\$20,000	Electronic Equipment
St Anti-Racketeering-Pd	542502	\$41,000	Trucks and Vans
Total - Police		\$61,000	
<i>Total - State Anti-Racketeering - PD Fund</i>		<i>\$61,000</i>	
<u>Streets/Transit Equipment Reserve Fund</u>			
Public Works			
Streets/Transit Equipment Reserve	542501	\$40,000	Automobiles
Streets/Transit Equipment Reserve	542502	\$155,000	Trucks and Vans
Streets/Transit Equipment Reserve	542505	\$138,000	Other Vehicles
Total - Public Works		\$333,000	
<i>Total - Streets/Transit Equipment Reserve Fund</i>		<i>\$333,000</i>	
<u>Wastewater Equipment Reserve Fund</u>			
Public Works			
Ww Eq Reserve	542501	\$40,000	Automobiles
Total - Public Works		\$40,000	
<i>Total - Wastewater Equipment Reserve Fund</i>		<i>\$40,000</i>	
Total - Operating Capital		\$6,097,833	

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project Type - Drainage

Deer Valley Rd Drainage & Road; 91st Av to 83rd Av

EN00128LA	GO Bonds 2009	4220-4220-540000	CIPDR	\$10,000
EN00128CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$4,468,573
			Project Total	\$4,478,573

Drywells

PW00185CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$213,295
			Project Total	\$213,295

Glendale-Peoria ADMP Update

EN00139SY	Proposed GO Bonds	4240-4240-520099	CIPDR	\$250,000
			Project Total	\$250,000

New River Mitigation Site

PW00180LA	Capital Projects-Outside Srces	4810-4810-540000	CIPDR	\$55,876
PW00180CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$99,790
			Project Total	\$155,666

Pinnacle Peak Channel; 87th Av to Agua Fria

EN00134SY	Proposed GO Bonds	4240-4240-520099	CIPDR	\$275,123
EN00134LA	Proposed GO Bonds	4240-4240-540000	CIPDR	\$4,891,577
EN00134CO	Proposed GO Bonds	4240-4240-543004	CIPDR	\$1,096,695
			Project Total	\$6,263,395

Pinnacle Peak Rd & 67th Ave Channel to New River

EN00119LA	Proposed GO Bonds	4240-4240-540000	CIPDR	\$270,000
			Project Total	\$270,000

Rose Garden Ln Channel

PW00184LA	GO Bonds 2009	4220-4220-540000	CIPDR	\$100,000
PW00184CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$249,184
PW00184CO	Proposed GO Bonds	4240-4240-543004	CIPDR	\$2,100,000
PW00184LA	Capital Projects-Outside Srces	4810-4810-540000	CIPDR	\$100,000
PW00184CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$2,297,893
			Project Total	\$4,847,077

Washington Street Storm Drainage Alley

EN00286CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$378,890
			Project Total	\$378,890

Westbrook Village Ct Verdict Drainage Improvements

EN00003SY	General	1000-0310-520099	CIPDR	\$34,596
EN00003CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$259,188
EN00003LA	Proposed GO Bonds	4240-4240-540000	CIPDR	\$800,000
EN00003CO	Proposed GO Bonds	4240-4240-543004	CIPDR	\$4,452,155
			Project Total	\$5,545,939

Total - Drainage ***\$22,402,835***

Project Type - Operational Facilities

City Hall Complex Mechanical Systems Replacement

PW00345CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$3,000,000
			Project Total	\$3,000,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project Type - Operational Facilities

City Wide Security Study and Implementation

PW00506EQ	General	1000-0310-542006	CIPOF	\$495,000
			Project Total	\$495,000

Communications Upgrade of Radio System - Citywide

PW00143EQ	Half Cent Sales Tax	1210-0350-543007	CIPOF	\$757,500
PW00143EQ	GO Bonds 2003/90,94,00 Proj	4200-4200-543007	CIPOF	\$13,319
PW00143EQ	GO Bonds 2007	4210-4210-543007	CIPOF	\$5,161,269
PW00143EQ	Law Enforcement Dev	7930-7930-543007	CIPOF	\$206,586
			Project Total	\$6,138,674

Community Center Building Addition

CS00070CO	General	1000-0310-543005	CIPOF	\$4,133,663
CS00070CO	Proposed GO Bonds	4240-4240-543005	CIPOF	\$4,183,168
CS00070CO	Citywide Park/Rec Facility Dev	7910-7910-540500	CIPOF	\$373,724
			Project Total	\$8,690,555

Community Works Program

COP0001CO	General	1000-0310-543001	CIPOF	\$1,237,624
COP0001CO	General	1000-0310-543005	CIPOF	\$1,387,624
COP0001CO	Highway User	7000-7050-543001	CIPOF	\$100,000
			Project Total	\$2,725,248

Council Chambers ADA Enhancements

PW10300DS	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$57,817
PW10300CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$302,183
			Project Total	\$360,000

Enterprise Cashiering System Upgrades

MS00003EQ	General	1000-0310-542007	CIPOF	\$65,000
MS00003EQ	Water	2050-2140-542007	CIPOF	\$65,000
MS00003EQ	Wastewater Expansion (Unzoned)	2510-2630-542007	CIPOF	\$65,000
			Project Total	\$195,000

Fiber Optic Cable Extension to City Facilities

IT00003EQ	General	1000-0310-543007	CIPOF	\$19,927
			Project Total	\$19,927

Interactive Voice Response System Replacement

MS00002EQ	General	1000-0310-542007	CIPOF	\$120,000
MS00002DS	Water	2050-2140-543007	CIPOF	\$120,000
MS00002EQ	Wastewater	2400-2550-543007	CIPOF	\$120,000
			Project Total	\$360,000

Multi-Modal Transportation Master Plan

PW10910SY	Transportation Sales Tax	7010-7075-520099	CIPOF	\$200,000
			Project Total	\$200,000

Municipal Courts Expansion

PW00360CO	General Government Dev	7940-7940-540500	CIPOF	\$984,000
PW00360CO	General Government Dev	7940-7940-541003	CIPOF	\$25,000
			Project Total	\$1,009,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project Type - Operational Facilities

Old Town Area Improvements

ED00004CO	General	1000-0310-540500	CIPOF	\$450,000
			Project Total	\$450,000

Peoria Transit Center

PW00325CO	Transportation Sales Tax	7010-7075-540500	CIPOF	\$75,000
			Project Total	\$75,000

Reconstruct/Renovate City Office Space

PW00320CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$840,000
			Project Total	\$840,000

Replace/upgrade HVAC systems at team clubhouses

PW00511DS	Proposed GO Bonds	4240-4240-540500	CIPOF	\$220,000
			Project Total	\$220,000

Rio Vista Emergency Generator

PW00502EQ	General	1000-0310-542006	CIPOF	\$400,000
			Project Total	\$400,000

Sports Complex Area Implementation

ED00002SY	General	1000-0310-520099	CIPOF	\$30,000
ED00002CO	General	1000-0310-540500	CIPOF	\$400,000
			Project Total	\$430,000

Studio Equipment

PS00003EQ	General	1000-0310-542006	CIPOF	\$24,331
			Project Total	\$24,331

Transit Park and Ride Lot

PW00335SY	Transportation Sales Tax	7010-7075-520099	CIPOF	\$50,000
			Project Total	\$50,000

Total - Operational Facilities ***\$25,682,735***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project_Type - Other

Arts Distribution FY2010

AT02010AT	General	1000-0310-525515	CIPOT	\$91,683
AT02010AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOT	\$12,000
AT02010AT	Water	2050-2140-525515	CIPOT	\$32,800
AT02010AT	Water Expansion	2161-2221-525515	CIPOT	\$8,858
AT02010AT	Wastewater	2400-2550-525515	CIPOT	\$5,550
AT02010AT	WIFA Bonds CW-017-2009	2454-2574-525515	CIPOT	\$19,802
AT02010AT	Wastewater Expansion (Unzoned)	2510-2630-525515	CIPOT	\$2,980
AT02010AT	Proposed GO Bonds	4240-4240-525515	CIPOT	\$107,507
AT02010AT	County Transportation Tax	4550-4550-525515	CIPOT	\$15,288
AT02010AT	Highway User	7000-7050-525515	CIPOT	\$29,650
AT02010AT	Streets Dev Zone 1	7001-7051-525515	CIPOT	\$2,690
AT02010AT	Streets Dev Zone 2	7002-7052-525515	CIPOT	\$39,338
AT02010AT	Transportation Sales Tax	7010-7075-525515	CIPOT	\$120,358
AT02010AT	Neighborhood Park Dev Zone 1	7901-7901-525515	CIPOT	\$5,940
AT02010AT	Neighborhood Park Dev Zone 3	7905-7905-525515	CIPOT	\$9,504
AT02010AT	River Corridors & Trails Dev	7920-7920-525515	CIPOT	\$1,800
			Project Total	\$505,748

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project_Type - Other

Chargeback Distribution FY2010

CB02010CB	General	1000-0310-525507	CIPOT	\$43,115
CB02010CB	General	1000-0310-525516	CIPOT	\$30,320
CB02010CB	General	1000-0310-525517	CIPOT	\$10,548
CB02010CB	Half Cent Sales Tax	1210-0350-525507	CIPOT	\$47,528
CB02010CB	Municipal Office Complex Rsv	1970-1970-525505	CIPOT	\$77,818
CB02010CB	Municipal Office Complex Rsv	1970-1970-525516	CIPOT	\$2,084
CB02010CB	Water	2050-2140-525516	CIPOT	\$3,935
CB02010CB	Water Expansion	2161-2221-525516	CIPOT	\$2,346
CB02010CB	Wastewater	2400-2550-525516	CIPOT	\$579
CB02010CB	GO Bonds 2007	4210-4210-525507	CIPOT	\$96,055
CB02010CB	GO Bonds 2009	4220-4220-525507	CIPOT	\$54,219
CB02010CB	Proposed MDA Bonds	4230-4230-525507	CIPOT	\$192,759
CB02010CB	Proposed GO Bonds	4240-4240-525505	CIPOT	\$29,645
CB02010CB	Proposed GO Bonds	4240-4240-525507	CIPOT	\$244,947
CB02010CB	Proposed GO Bonds	4240-4240-525516	CIPOT	\$42,624
CB02010CB	Proposed GO Bonds	4240-4240-525517	CIPOT	\$39,320
CB02010CB	County Transportation Tax	4550-4550-525507	CIPOT	\$118,029
CB02010CB	County Transportation Tax	4550-4550-525516	CIPOT	\$1,904
CB02010CB	Highway User	7000-7050-525507	CIPOT	\$36,013
CB02010CB	Highway User	7000-7050-525516	CIPOT	\$16,297
CB02010CB	Streets Dev Zone 1	7001-7051-525507	CIPOT	\$5,522
CB02010CB	Streets Dev Zone 1	7001-7051-525516	CIPOT	\$1,558
CB02010CB	Streets Dev Zone 2	7002-7052-525507	CIPOT	\$79,413
CB02010CB	Streets Dev Zone 2	7002-7052-525516	CIPOT	\$22,775
CB02010CB	Intersection Dev Zone 1	7004-7054-525507	CIPOT	\$5,367
CB02010CB	Transportation Sales Tax	7010-7075-525507	CIPOT	\$175,924
CB02010CB	Transportation Sales Tax	7010-7075-525516	CIPOT	\$1,936
CB02010CB	Neighborhood Park Dev Zone 1	7901-7901-525517	CIPOT	\$9,737
CB02010CB	Neighborhood Park Dev Zone 3	7905-7905-525517	CIPOT	\$15,579
CB02010CB	Citywide Park/Rec Facility Dev	7910-7910-525505	CIPOT	\$51,384
CB02010CB	River Corridors & Trails Dev	7920-7920-525516	CIPOT	\$1,042
CB02010CB	River Corridors & Trails Dev	7920-7920-525517	CIPOT	\$2,950
CB02010CB	Law Enforcement Dev	7930-7930-525505	CIPOT	\$20,505
CB02010CB	General Government Dev	7940-7940-525505	CIPOT	\$111,168

Project Total \$1,594,945

Total - Other ***\$2,100,693***

Project_Type - Parks

Agua Fria/Open Space Land Acquisition

CS00089LA	Proposed GO Bonds	4240-4240-540000	CIPPK	\$532,500
CS00089LA	Open Space Dev	7915-7915-540000	CIPPK	\$217,500
			Project Total	\$750,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<i>Project Type - Parks</i>				
<u>Branch Library</u>				
CS00051CO	River Corridors & Trails Dev	7920-7920-540500	CIPLB	\$200,000
CS00051EQ	Library Dev	7925-7925-530002	CIPLB	\$150,000
CS00051CO	Library Dev	7925-7925-540500	CIPLB	\$335,324
CS00051EQ	Library Dev	7925-7925-543007	CIPLB	\$212,856
			Project Total	\$898,180
<u>Camino a Lago Park #1</u>				
CS00054DS	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$100,000
CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$456,110
			Project Total	\$556,110
<u>Camino a Lago Park 1</u>				
CS00054DS	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$94,000
CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$500,000
			Project Total	\$594,000
<u>Centennial Park</u>				
CS00134CO	Proposed GO Bonds	4240-4240-543005	CIPPK	\$3,195,000
CS00134DS	Proposed GO Bonds	4240-4240-543005	CIPPK	\$271,000
CS00134CO	Proposed Grants	7990-7990-543005	CIPPK	\$142,000
			Project Total	\$3,608,000
<u>Community Park #2</u>				
CS00034DS	Half Cent Sales Tax	1210-0350-543005	CIPPK	\$9,704
CS00034CO	Proposed GO Bonds	4240-4240-543005	CIPPK	\$630,081
CS00034DS	Proposed GO Bonds	4240-4240-543005	CIPPK	\$741,000
			Project Total	\$1,380,785
<u>Community Park 2</u>				
CS00034CO	Proposed GO Bonds	4240-4240-543005	CIPPK	\$297,030
			Project Total	\$297,030
<u>Happy Valley Underpass</u>				
CS00127CO	GO Bonds 2009	4220-4220-543005	CIPRT	\$230,081
			Project Total	\$230,081
<u>Loop 303 Trail Underpasses</u>				
EN00287CO	General	1000-0310-543005	CIPRT	\$1,464,038
EN00287CO	Half Cent Sales Tax	1210-0350-543005	CIPRT	\$570,205
			Project Total	\$2,034,243
<u>Mountain Trail Dev. - Calderwood Butte</u>				
CS00111CO	Proposed GO Bonds	4240-4240-543005	CIPRT	\$345,500
			Project Total	\$345,500
<u>Mountain Trail Dev. - West Wing / Sunrise Mountain</u>				
CS00110CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$254,000
			Project Total	\$254,000
<u>New River Trail - Bell Road to Union Hills</u>				
CS00120DS	GO Bonds 2007	4210-4210-543005	CIPRT	\$99,360
CS00120CO	Proposed GO Bonds	4240-4240-543005	CIPRT	\$1,010,000
			Project Total	\$1,109,360

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<u>Project Type - Parks</u>				
<u>New River Trail - Grand Avenue Underpass</u>				
CS00084CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$688,460
			Project Total	\$688,460
<u>New River Trail - Peoria Avenue Underpass</u>				
CS00065CO	General	1000-0310-543005	CIPRT	\$555,003
CS00065CO	Proposed GO Bonds	4240-4240-543005	CIPRT	\$363,010
			Project Total	\$918,013
<u>Osuna Park Renovations</u>				
CS00095DS	General	1000-0310-543005	CIPPK	\$1,121
CS00095CO	GO Bonds 2007	4210-4210-543005	CIPPK	\$127,693
CS00095DS	GO Bonds 2007	4210-4210-543005	CIPPK	\$75,000
CS00095CO	GO Bonds 2009	4220-4220-543005	CIPPK	\$604,950
			Project Total	\$808,764
<u>Palo Verde Park and Open Space</u>				
CS00113CO	General	1000-0310-543005	CIPPK	\$643,500
CS00113CO	Open Space Dev	7915-7915-543005	CIPPK	\$761,520
			Project Total	\$1,405,020
<u>Rio Vista Park</u>				
CS00021CO	Citizen Donations-CS	8010-8010-543005	CIPPK	\$3,999
			Project Total	\$3,999
<u>Scotland Yard Neighborhood Park (93rd Av & Cholla)</u>				
CS00123DS	Proposed GO Bonds	4240-4240-543005	CIPPK	\$20,600
CS00123CO	Proposed GO Bonds	4240-4240-543005	CIPPK	\$1,035,840
			Project Total	\$1,056,440
<u>Skunk Creek Open Space Study</u>				
CS00133SY	Open Space Dev	7915-7915-520099	CIPRT	\$25,000
			Project Total	\$25,000
<u>Skunk Creek Trailhead - 83rd Avenue</u>				
CS00091CO	Proposed GO Bonds	4240-4240-543005	CIPRT	\$102,000
CS00091CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$180,000
			Project Total	\$282,000
<u>Skunk Creek Trailhead @ 83rd Avenue</u>				
CS00091CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$480,976
CS00091DS	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$66,000
CS00091CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$100,419
			Project Total	\$647,395
<u>Sports Complex Field Lighting</u>				
CS00092CO	General	1000-0310-543005	CIPPK	\$600,000
CS00092CO	GO Bonds 2007	4210-4210-543005	CIPPK	\$400,000
			Project Total	\$1,000,000
<u>Sports Complex Improvements</u>				
CS00022DS	General	1000-0310-543005	CIPPK	\$400,000
			Project Total	\$400,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project_Type - Parks

Vistancia Neighborhood Park #2

CS00124CO	Neighborhood Park Dev Zone 3	7905-7905-543005	CIPPK	\$79,000
			Project Total	\$79,000

Vistancia Neighborhood Park 2

CS00124CO	Neighborhood Park Dev Zone 3	7905-7905-543005	CIPPK	\$950,400
			Project Total	\$950,400

West Wing Park

CS00057CO	Neighborhood Park Dev Zone 2	7904-7904-543005	CIPPK	\$300,000
			Project Total	\$300,000

Total - Parks ***\$20,621,780***

Project_Type - Public Safety

CAD Replacement

PD00013SY	Proposed GO Bonds	4240-4240-520099	CIPPS	\$100,000
			Project Total	\$100,000

Northern Police Precinct

PD00011LA	Law Enforcement Dev	7930-7930-540000	CIPPS	\$3,509,800
			Project Total	\$3,509,800

Pinnacle Peak Public Safety Facility Prkg Canopies

PD00017CO	Law Enforcement Dev	7930-7930-540500	CIPPS	\$907
			Project Total	\$907

Pinnacle Peak Public Safety Parking Expansion

PD00015LA	Law Enforcement Dev	7930-7930-540000	CIPPS	\$64,350
PD00015CO	Law Enforcement Dev	7930-7930-540500	CIPPS	\$750,000
PD00015EQ	Law Enforcement Dev	7930-7930-543007	CIPPS	\$17,690
			Project Total	\$832,040

Support Services Facility - Land Acquisition

FD00102LA	Proposed GO Bonds	4240-4240-540000	CIPPS	\$430,000
FD00102LA	Fire & Emergency Svc Dev	7935-7935-540000	CIPPS	\$70,000
			Project Total	\$500,000

Total - Public Safety ***\$4,942,747***

Project_Type - Streets

Street Maintenance Program

PW00138CO	Highway User	7000-7050-543001	CIPST	\$2,200,000
			Project Total	\$2,200,000

67th Av; Olive Av to Thunderbird Rd

EN00002LA	GO Bonds 2009	4220-4220-540000	CIPST	\$79,750
EN00002CO	GO Bonds 2009	4220-4220-543001	CIPST	\$788,447
			Project Total	\$868,197

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<i>Project Type - Streets</i>				
<u>75th Av & Thunderbird Rd Intersection Improvement</u>				
EN00089SY	County Transportation Tax	4550-4550-520099	CIPST	\$192,202
EN00089DS	County Transportation Tax	4550-4550-543001	CIPST	\$699,128
			Project Total	\$891,330
<u>81st Av 1/2 Street Improvements</u>				
EN00275CO	Highway User	7000-7050-543001	CIPST	\$150,000
			Project Total	\$150,000
<u>83 Av Realign; RR Xings & Grand Av Intersection</u>				
PW00161LA	Half Cent Sales Tax	1210-0350-540000	CIPST	\$187,646
PW00161CO	Half Cent Sales Tax	1210-0350-543001	CIPST	\$2,809,567
PW00161LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	\$4,701
PW00161CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$872,547
			Project Total	\$3,874,461
<u>83rd Av & Deer Valley Rd Intersection (Interim)</u>				
EN00204CO	GO Bonds 2009	4220-4220-543001	CIPST	\$1,498,409
			Project Total	\$1,498,409
<u>83rd Av Median; Beardsley Rd to Village Pkwy</u>				
EN00207CO	GO Bonds 2009	4220-4220-543001	CIPST	\$955,750
			Project Total	\$955,750
<u>83rd Av Street and Drainage Improvements</u>				
EN00313DS	Proposed GO Bonds	4240-4240-543001	CIPST	\$1,240,542
EN00313DS	County Transportation Tax	4550-4550-543001	CIPST	\$328,843
EN00313DS	Streets Dev Zone 1	7001-7051-543001	CIPST	\$269,053
EN00313DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$334,460
			Project Total	\$2,172,898
<u>83rd Av Widening; Williams Rd to Calle Lejos</u>				
EN00162LA	Proposed MDA Bonds	4230-4230-540000	CIPST	\$227,190
EN00162CO	Proposed MDA Bonds	4230-4230-543001	CIPST	\$6,615,206
			Project Total	\$6,842,396
<u>84th Av Streetscape</u>				
PW00207CO	General	1000-0310-543001	CIPST	\$1,455,893
PW00207DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$112,140
PW00207CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,277,810
			Project Total	\$2,845,843
<u>87th Av; Olive Av to Hatcher Rd</u>				
EN00001CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$30,458
EN00001LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$13,445
EN00001CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,176,923
			Project Total	\$2,220,826
<u>91st Av & Olive Av Intersection (Interim)</u>				
PW00245LA	GO Bonds 2007	4210-4210-540000	CIPST	\$21,551
PW00245CO	GO Bonds 2007	4210-4210-543001	CIPST	\$793,847
PW00245CO	Highway User	7000-7050-543001	CIPST	\$9,203
			Project Total	\$824,601

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<i>Project Type - Streets</i>				
<u>ADA Sidewalk Ramps</u>				
PW00025CO	General	1000-0310-543001	CIPST	\$60,000
			Project Total	\$60,000
<u>Arterial Street Overlay Program - Asphalt Rubber</u>				
PW00992CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$50,000
PW00992CO	Highway User	7000-7050-543001	CIPST	\$255,612
			Project Total	\$305,612
<u>Beardsley Rd Extension</u>				
PW00152DS	County Transportation Tax	4550-4550-543001	CIPST	\$600,000
			Project Total	\$600,000
<u>Beardsley Rd/99th Av to Lake Pleasant Rd</u>				
PW00065CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$3,933,774
			Project Total	\$3,933,774
<u>Beardsley Rd; 99th Av to Lake Pleasant Rd</u>				
PW00065DS	Streets Dev Zone 2	7002-7052-543001	CIPST	\$485,432
			Project Total	\$485,432
<u>Bell Park Sound Wall</u>				
EN00246CO	General	1000-0310-543001	CIPST	\$626,089
			Project Total	\$626,089
<u>Bridge Maintenance and Management Program</u>				
EN00243CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$100,000
EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$250,000
			Project Total	\$350,000
<u>Deer Valley Road Reconstruction & Overlay Project</u>				
PW01005CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$150,000
			Project Total	\$150,000
<u>Deer Valley Road Reconstruction/Overlay Project</u>				
PW01005CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$540,000
			Project Total	\$540,000
<u>Dirt Roads Chip Seal - North Peoria</u>				
PW00163CO	Highway User	7000-7050-543001	CIPST	\$350,000
			Project Total	\$350,000
<u>Dirt Shoulders, Dust Abatement PM-10 Project</u>				
PW01001CO	Highway User	7000-7050-543001	CIPST	\$296,728
			Project Total	\$296,728
<u>Grand Av Landscaping; L101-Peoria Av</u>				
EN00214CO	GO Bonds 2009	4220-4220-543001	CIPST	\$209,213
EN00214CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$160,000
			Project Total	\$369,213
<u>Grand Av/PUSD Wrought Iron Fence</u>				
EN00251CO	General	1000-0310-543001	CIPST	\$100,000
			Project Total	\$100,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<i>Project Type - Streets</i>				
<u>Happy Valley Rd; 75th Av to Lake Pleasant Pkwy</u>				
PW00146CO	Proposed MDA Bonds	4230-4230-543001	CIPST	\$22,644,127
PW00146CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$700,000
PW00146LA	Streets Dev Zone 2	7002-7052-540000	CIPST	\$47,121
			Project Total	\$23,391,248
<u>Lake Pleasant Est Reconstruction</u>				
EN00237CO	GO Bonds 2009	4220-4220-543001	CIPST	\$138,840
EN00237CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$61,160
			Project Total	\$200,000
<u>Lake Pleasant Parkway Phase IIA & IIIA</u>				
PW00166CO	GO Bonds 2007	4210-4210-543001	CIPST	\$38,202
			Project Total	\$38,202
<u>Lake Pleasant Pkwy/Westwing to L303 (4 Lanes)</u>				
EN00241DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,634,659
			Project Total	\$2,634,659
<u>Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)</u>				
EN00241SY	County Transportation Tax	4550-4550-520099	CIPST	\$996,003
EN00241DS	County Transportation Tax	4550-4550-543001	CIPST	\$179,097
			Project Total	\$1,175,100
<u>Loop 303 Interchanges</u>				
EN00242CO	County Transportation Tax	4550-4550-543001	CIPST	\$2,928,578
			Project Total	\$2,928,578
<u>Major Street Repairs</u>				
PW00027CO	Highway User	7000-7050-543001	CIPST	\$418,804
			Project Total	\$418,804
<u>Northern Av Parkway</u>				
EN00142CO	GO Bonds 2007	4210-4210-543001	CIPST	\$100,000
EN00142LA	Proposed GO Bonds	4240-4240-540000	CIPST	\$1,000,358
EN00142CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$1,000,000
EN00142LA	County Transportation Tax	4550-4550-540000	CIPST	\$1,585,000
			Project Total	\$3,685,358
<u>Olive Av & L101 TI Improvements</u>				
EN00219CO	GO Bonds 2007	4210-4210-543001	CIPST	\$1,596,943
EN00219LA	Highway User	7000-7050-540000	CIPST	\$244,000
EN00219CO	Highway User	7000-7050-543001	CIPST	\$27,997
EN00219LA	Intersection Dev Zone 1	7004-7054-540000	CIPST	\$55,200
EN00219CO	Intersection Dev Zone 1	7004-7054-543001	CIPST	\$99,618
			Project Total	\$2,023,758
<u>Olive Av / L101 TI Improvements</u>				
EN00219CO	County Transportation Tax	4550-4550-543001	CIPST	\$1,200,000
			Project Total	\$1,200,000
<u>Pinnacle Peak Rd & 102nd Av. Widening; 107-91 Av.</u>				
EN00151DS	Streets Dev Zone 2	7002-7052-543001	CIPST	\$113,252
			Project Total	\$113,252

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<i>Project Type - Streets</i>				
<u>Pinnacle Peak Rd/102nd Av. Widening/07-91 Av.</u>				
EN00151CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$855,556
			Project Total	\$855,556
<u>Pinnacle Peak Rd/102nd Av. Widening/107-91 Av.</u>				
EN00151CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$824,444
EN00151CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$320,000
			Project Total	\$1,144,444
<u>Resurvey Benchmarks</u>				
PW00137CO	General	1000-0310-543001	CIPST	\$234,000
			Project Total	\$234,000
<u>Sidewalks Annual Program</u>				
PW00046CO	Highway User	7000-7050-543001	CIPST	\$90,000
PW00046DS	Highway User	7000-7050-543001	CIPST	\$10,000
			Project Total	\$100,000
<u>Sun Air Estates Privacy Wall</u>				
EN00277CO	Proposed GO Bonds	4240-4240-543001	CIPST	\$405,000
			Project Total	\$405,000
<u>Thunderbird Rd Widening/Rehab; L101-95th Av</u>				
EN00011LA	GO Bonds 2007	4210-4210-540000	CIPST	\$97,480
EN00011CO	GO Bonds 2009	4220-4220-543001	CIPST	\$5,529,394
			Project Total	\$5,626,874
<u>Traffic Signal Equipment Replacement</u>				
PW00993CO	Highway User	7000-7050-543001	CIPST	\$80,000
			Project Total	\$80,000
<u>Truck Route</u>				
EN00271SY	Proposed GO Bonds	4240-4240-520099	CIPST	\$100,000
			Project Total	\$100,000
<u>Union Hills Dr & L101 TI Improvements</u>				
EN00274CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$120,778
EN00274CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$120,778
			Project Total	\$241,556
<u>Washington St & 83rd Ave Streetscape</u>				
CD00002CO	GO Bonds 2007	4210-4210-543001	CIPST	\$280,999
			Project Total	\$280,999
<u>Westwing Substation Access Road</u>				
EN00285CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$999,829
			Project Total	\$999,829
<u>Williams Rd PM-10 Paving/87th Av to 89th Av</u>				
EN00268CO	Highway User	7000-7050-543001	CIPST	\$100,000
			Project Total	\$100,000
			<i>Total - Streets</i>	<i>\$81,488,776</i>

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project Type - Traffic Controls

Traffic Management Center

EN00171CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$990,200
EN00171CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$510,170
			Project Total	\$1,500,370

Traffic Signal Interconnect Project (TSIP)

PW00133CO	GO Bonds 2007	4210-4210-543001	CIPTC	\$9,999
PW00133CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$440,000
PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$405,074
PW00133DS	Transportation Sales Tax	7010-7075-543001	CIPTC	\$25,000
			Project Total	\$880,073

Traffic Signal Program

EN00170CO	Highway User	7000-7050-543001	CIPTC	\$5,605
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$1,023,112
			Project Total	\$1,028,717

Total - Traffic Controls ***\$3,409,160***

Project Type - Wastewater

77th Ave & Jomax Sewer Interceptor

UT00214CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$36,837
			Project Total	\$36,837

99th Avenue Wastewater Interceptor Upgrades

UT00107CO	Wastewater	2400-2550-543003	CIPWW	\$78,867
			Project Total	\$78,867

Beardsley Water Reclamation Facility Improvements

UT00124CO	WIFA Bonds CW-017-2009	2454-2574-543003	CIPWW	\$3,925,709
			Project Total	\$3,925,709

Beardsley WRF - Monitor Wells and Misc. Upgrades

UT00196CO	Wastewater Expansion (Unzoned)	2510-2630-543002	CIPWW	\$33,002
			Project Total	\$33,002

Beardsley WRF Solar Power Pilot Project

UT00265CO	WIFA Bonds CW-041-2009	2456-2576-543003	CIPWW	\$500,000
			Project Total	\$500,000

Butler Drive Water Reclamation Facility

UT00031CO	Wastewater	2400-2550-543003	CIPWW	\$50,000
UT00031LA	Wastewater	2400-2550-543003	CIPWW	\$3,350,000
			Project Total	\$3,400,000

Butler WRF Recharge Wells

UT00248CO	Water Expansion	2161-2221-543003	CIPWW	\$125,000
UT00248SY	Wastewater	2400-2550-520099	CIPWW	\$25,000
UT00248AT	Wastewater	2400-2550-525515	CIPWW	\$2,500
UT00248CO	Wastewater	2400-2550-543003	CIPWW	\$97,500
			Project Total	\$250,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<i>Project Type - Wastewater</i>				
<u>Data Network for Remote Utility Facilities</u>				
UT00215CO	Wastewater	2400-2550-543003	CIPWW	\$148,664
			Project Total	\$148,664
<u>Deer Valley - 24-inch Sewer/Lake Plst Rd-91st Ave</u>				
UT00103CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$298,020
			Project Total	\$298,020
<u>Happy Valley Road 8-inch Sewer/ 91st to 85th Ave</u>				
UT00277CO	Wastewater	2400-2550-543003	CIPWW	\$595,000
			Project Total	\$595,000
<u>Lake Plsnt Pkwy 21/18 inch Sewer/Dynamite-Loop 303</u>				
UT00151SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$30,000
			Project Total	\$30,000
<u>Lift Station Reconditioning</u>				
UT00116CO	Wastewater	2400-2550-543003	CIPWW	\$565,345
			Project Total	\$565,345
<u>Loop 303 Wastewater Line Crossings</u>				
UT00254CO	Wastewater	2400-2550-543003	CIPWW	\$750,000
UT00254CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$291,423
			Project Total	\$1,041,423
<u>Miscellaneous Local Wastewater Line Improvements</u>				
UT00191CO	Wastewater	2400-2550-543003	CIPWW	\$100,000
			Project Total	\$100,000
<u>Northern and 95th Ave Trunk Sewer Repairs- Sect A</u>				
UT00292AT	Wastewater	2400-2550-525515	CIPWW	\$16,732
UT00292CO	WIFA Bonds CW-018-2009	2455-2575-543003	CIPWW	\$1,673,205
			Project Total	\$1,689,937
<u>Northern and 95th Ave Trunk Sewer Repairs- Sect B</u>				
UT00293AT	Wastewater	2400-2550-525515	CIPWW	\$19,702
UT00293CO	WIFA Bonds CW-041-2009	2456-2576-543003	CIPWW	\$1,970,235
			Project Total	\$1,989,937
<u>Northern and 95th Ave Trunk Sewer Repairs- Sect C</u>				
UT00294AT	Wastewater	2400-2550-525515	CIPWW	\$18,486
UT00294CO	WIFA Bonds CW-041-2009	2456-2576-543003	CIPWW	\$1,848,608
			Project Total	\$1,867,094
<u>Trunk Sewer Line Inspection</u>				
UT00295ST	Wastewater	2400-2550-520099	CIPWW	\$250,000
			Project Total	\$250,000
<u>Utility Security Upgrades</u>				
UT00262CO	Wastewater	2400-2550-543003	CIPWW	\$185,644
			Project Total	\$185,644
<u>Water and Wastewater Rate Study</u>				
UT00298SY	Wastewater	2400-2550-520099	CIPWW	\$45,000
			Project Total	\$45,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project Type - Wastewater

Water/Wastewater/Solid Waste Expansion Fee Update

UT00070SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$25,000
UT00070SY	Solid Waste Expansion	2650-2860-520099	CIPWW	\$6,000
			Project Total	\$31,000

Total - Wastewater ***\$17,061,479***

Project Type - Water

99th Avenue and Rose Garden Well Equipping

UT00288AT	Water	2050-2140-525515	CIPWR	\$13,892
UT00288CO	WIFA Bonds DW-038-2009	2224-2294-543002	CIPWR	\$1,389,179
			Project Total	\$1,403,071

Beardsley Rd & 91st Avenue 24-inch Waterline

UT00145CO	Water	2050-2140-543002	CIPWR	\$400,237
UT00145CO	WIFA Bonds DW-038-2009	2224-2294-543002	CIPWR	\$5,304,275
			Project Total	\$5,704,512

Beardsley Rd/91st Avenue 24-inch Waterline

UT00145CO	Water	2050-2140-543002	CIPWR	\$529,703
			Project Total	\$529,703

CAP Water Rights - GRIC

UT00033LA	Water Resource Project	2169-2229-543002	CIPWR	\$1,450,942
			Project Total	\$1,450,942

Cotton Crossing PRV Station- SCADA Upgrades

UT00290AT	Water	2050-2140-525515	CIPWR	\$1,485
UT00290CO	WIFA Bonds DW-038-2009	2224-2294-543002	CIPWR	\$148,515
			Project Total	\$150,000

Data Network for Remote Utility Facilities

UT00215EQ	Water	2050-2140-543007	CIPWR	\$40,000
UT00215EQ	Wastewater	2400-2550-543007	CIPWR	\$40,000
			Project Total	\$80,000

Edwards Tract 8-inch Waterline

UT00260CO	Water	2050-2140-543002	CIPWR	\$1,080,000
			Project Total	\$1,080,000

Fire Hydrant Infill

UT00204AT	Water	2050-2140-525515	CIPWR	\$500
UT00204CO	Water	2050-2140-543002	CIPWR	\$99,505
			Project Total	\$100,005

Greenway Water Treatment Plant Improvements

UT00255CO	Water	2050-2140-543002	CIPWR	\$150,000
			Project Total	\$150,000

Greenway WTP Facility Maintenance

UT00287IF	Water	2050-2140-525507	CIPWR	\$5,000
UT00287CO	Water	2050-2140-543002	CIPWR	\$176,000
			Project Total	\$181,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
<u>Project Type - Water</u>				
<u>Happy Valley Rd 16-inch Water/Terramar-LPP</u>				
UT00199CO	Water	2050-2140-543002	CIPWR	\$1,000,000
			Project Total	\$1,000,000
<u>Hatcher Rd - 8-inch Waterline/75th-77th Ave.</u>				
UT00098CO	Water	2050-2140-543002	CIPWR	\$1,035,000
			Project Total	\$1,035,000
<u>Lake Plsnt Pkwy 24-inch Waterline/Dynamite-Loop303</u>				
UT00148SY	Water Expansion	2161-2221-520099	CIPWR	\$33,000
			Project Total	\$33,000
<u>Loop 303 Waterline Crossings</u>				
UT00249CO	Water	2050-2140-543002	CIPWR	\$1,850,000
UT00249CO	Water Expansion	2161-2221-543002	CIPWR	\$940,324
			Project Total	\$2,790,324
<u>Miscellaneous Local Waterline Improvements</u>				
UT00203CO	Water	2050-2140-543002	CIPWR	\$150,000
			Project Total	\$150,000
<u>New River Agua Fria Underground Storage Project</u>				
UT00149CO	Water Expansion	2161-2221-543002	CIPWR	\$300,000
			Project Total	\$300,000
<u>Pinnacle Peak 16-inch Waterline/ New River to 82nd</u>				
UT00278CO	WIFA Bonds DW-038-2009	2224-2294-543002	CIPWR	\$1,868,500
			Project Total	\$1,868,500
<u>Pyramid Peak Water Treatment Plant - Upgrades</u>				
UT00037CO	Water Expansion	2161-2221-543002	CIPWR	\$480,603
			Project Total	\$480,603
<u>Security Master Plan</u>				
UT00257SY	Wastewater	2400-2550-520099	CIPWR	\$75,000
			Project Total	\$75,000
<u>Sports Complex Well Modifications</u>				
UT00297CO	General	1000-0310-543002	CIPWR	\$100,000
UT00297CO	Water	2050-2140-543002	CIPWR	\$198,020
			Project Total	\$298,020
<u>Stone Well Site Rehabilitation</u>				
UT00289AT	Water	2050-2140-525515	CIPWR	\$14,350
UT00289CO	WIFA Bonds DW-038-2009	2224-2294-543002	CIPWR	\$1,435,650
			Project Total	\$1,450,000
<u>Strategic Business/Technology Master Plan Update</u>				
UT00232SY	Water Expansion	2161-2221-520099	CIPWR	\$60,000
			Project Total	\$60,000
<u>Utility Billing System</u>				
UT00160EQ	Water	2050-2140-543007	CIPWR	\$19,550
UT00160EQ	Wastewater	2400-2550-543007	CIPWR	\$19,550
UT00160EQ	Residential Solid Waste	2600-2750-543007	CIPWR	\$19,550
			Project Total	\$58,650

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2010
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Project Type - Water

Utility Security Upgrades

UT00262CO	Water	2050-2140-543002	CIPWR	\$61,882
			Project Total	\$61,882

Water and Wastewater Rate Study

UT00298SY	Water	2050-2140-520099	CIPWR	\$45,000
			Project Total	\$45,000

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	\$750,000
			Project Total	\$750,000

Water/Wastewater/Solid Waste Expansion Fee Update

UT00070SY	Water Expansion	2161-2221-520099	CIPWR	\$25,000
			Project Total	\$25,000

West Agua Fria Water Lines

UT00170CO	Water Expansion	2161-2221-543002	CIPWR	\$405,285
			Project Total	\$405,285

Zone 2/3 Booster-Pressure Reducing Valve Station

UT00136SY	Water Expansion	2161-2221-520099	CIPWR	\$791
			Project Total	\$791

Total - Water ***\$21,716,288***

Total FY 10 CIP ***\$199,426,493***

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
<u>General Fund</u>					
Budget					
Management and Budget Office	0430-01	Reorganization	\$0	(\$37,895)	(\$37,895)
Management and Budget Office	0430-02	Operating Reductions	\$0	(\$6,875)	(\$6,875)
	Total - Budget		\$0	(\$44,770)	(\$44,770)
City Attorney					
Civil	0200-01	Attorney's Office Reduction of Overtime	\$0	(\$1,000)	(\$1,000)
Civil	0200-04	Reduction in Number of Laptop Wireless Cards	\$0	(\$1,680)	(\$1,680)
Civil	0200-05	Increased Case Load Litigation Expenses	\$40,000	\$0	\$40,000
Civil	0200-06	Increased Administrative Hearing Case Load	\$14,000	\$0	\$14,000
Civil	0200-09	Civil General Budget Management Reductions	(\$2,122)	(\$655)	(\$2,777)
Victims' Assistance Prg	0210-01	Victim Assistance Reduction of Overnight Travel	(\$600)	\$0	(\$600)
Victims' Assistance Prg	0210-02	Victim Assistance Use of Comp Time for Overtime	(\$200)	(\$200)	(\$400)
Criminal	0230-02	Budget Savings in Wages-Overtime	\$0	(\$700)	(\$700)
	Total - City Attorney		\$51,078	(\$4,235)	\$46,843
City Clerk					
City Clerk	0150-01	Base Budget Operating Reductions	\$0	(\$8,797)	(\$8,797)
City Clerk	0150-02	Council Packet Distribution Services	\$0	(\$9,240)	(\$9,240)
City Clerk	0150-03	Boards & Commissions Recognition Event Reduction	\$0	(\$5,000)	(\$5,000)
City Clerk	0150-04	Passport Services Reduction	\$0	(\$2,200)	(\$2,200)
City Clerk	0150-05	Food Supplies and Catering Reduction	\$0	(\$750)	(\$750)
City Clerk	0150-06	Operational Supplies and Equipment	\$0	(\$500)	(\$500)
City Clerk	0150-07	Redistricting Supplemental Request	\$100,000	\$0	\$100,000
Records & Information Mgt	0160-01	Base Operating Budget Reductions	\$0	(\$5,895)	(\$5,895)
Records & Information Mgt	0160-02	Personnel Budget Reduction	\$0	(\$75,198)	(\$75,198)
Elections	0170-01	Base Operating Reductions	\$0	(\$2,120)	(\$2,120)
	Total - City Clerk		\$100,000	(\$109,700)	(\$9,700)
City Manager					
City Manager's Office	0020-01	Operational Reductions	\$0	(\$2,500)	(\$2,500)
City Manager's Office	0020-03	Reduction in Maricopa Assoc. of Government fees	\$0	(\$13,000)	(\$13,000)
	Total - City Manager		\$0	(\$15,500)	(\$15,500)
Communications And Public Affairs					
Arts Administration	0039-01	CAPA Administration Reduction	\$0	(\$1,750)	(\$1,750)
Public Information Office	0040-01	Operating Budget Reduction	\$0	(\$3,450)	(\$3,450)
Public Information Office	0040-02	One Session of Peoria Leadership Institute	\$0	(\$7,500)	(\$7,500)
Public Information Office	0040-03	Event Photography Services	\$0	(\$3,000)	(\$3,000)
Public Information Office	0040-06	National Citizen Survey	\$30,000	\$0	\$30,000

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Peoria Channel 11	0041-01	Channel 11 Operating Budget Reduction	\$0	(\$2,770)	(\$2,770)
Peoria Channel 11	0041-02	Outside Video Production Services	\$0	(\$6,000)	(\$6,000)
Peoria Channel 11	0041-03	Contract Labor	\$0	(\$5,000)	(\$5,000)
Peoria Channel 11	0041-04	2010 Census Public Information/Marketing Campaign	\$18,000	\$0	\$18,000
Arts Commission	0042-01	Arts Division Administrative Budget Reduction	\$0	(\$4,560)	(\$4,560)
Special Events Program	1510-06	Festival of the Arts	\$0	\$55,000	\$55,000
Special Events Program	1510-07	Reduction in Force	\$0	(\$204,790)	(\$204,790)
Total - Communications And Public Affairs			\$48,000	(\$183,820)	(\$135,820)
Community Development					
Neighborhood Services	0550-01	Neighborhood Services Line Item Reductions	\$0	(\$4,000)	(\$4,000)
Neighborhood Services	0550-02	Lot Clean Up Account Enhancement FY10	\$35,000	\$0	\$35,000
Neighborhood Coordination	0570-01	Neighborhood Grant Program	\$100,000	\$0	\$100,000
Neighborhood Coordination	0570-02	Neighborhood Coordination Line Item Reductions	\$0	(\$4,000)	(\$4,000)
Community Dev Administration	0600-01	Line Item reductions	\$0	\$0	\$0
Planning	0610-01	Line Item Reductions	\$0	(\$9,450)	(\$9,450)
Building Safety	0650-01	Building Safety Staff Reductions - 6 positions	\$0	(\$8,725)	(\$8,725)
Building Safety	0650-02	Line Item Reductions	\$0	(\$425,906)	(\$425,906)
			\$0	(\$29,611)	(\$29,611)
			\$135,000	(\$481,692)	(\$346,692)
Community Services					
Community Services Administration	1400-02	Administration - Efficiency Savings	\$0	(\$16,428)	(\$16,428)
Swimming Pools	1410-01	Aquatics Coordinator Position - Increase in Hours	\$0	(\$12,287)	(\$12,287)
Swimming Pools	1410-02	Aquatics - Eliminate One Day of Swim Lessons	\$0	(\$11,307)	(\$11,307)
Swimming Pools	1410-03	Aquatics - Open Swim Hours Reduction	\$0	(\$4,754)	(\$4,754)
Swimming Pools	1410-04	Aquatics - Consistent breaks between swim lessons	\$0	(\$1,583)	(\$1,583)
Am/Pm Program	1420-01	Peoria AM/PM New Site - PUSD	\$0	\$69,660	\$69,660
Am/Pm Program	1420-02	AM/PM - Full Time Vacancies	\$0	(\$70,436)	(\$70,436)
Am/Pm Program	1420-03	AM/PM - Program efficiencies	\$0	(\$31,895)	(\$31,895)
Am/Pm Program	1420-04	AM/PM - Savings in Part Time Salaries	\$0	(\$98,930)	(\$98,930)
Little Learners Program	1430-01	Little Learners - Program Efficiencies	\$0	(\$12,160)	(\$12,160)
Summer Recreation Program	1440-01	Summer Rec - Reduction in Part Time Hours	\$0	(\$27,750)	(\$27,750)
Summer Recreation Program	1440-02	Summer Rec - Participant Tee Shirts	\$0	(\$4,000)	(\$4,000)
Summer Camp Program	1450-01	Summer Camp - Reduction in Sites	\$0	(\$60,407)	(\$60,407)
Summer Camp Program	1450-02	Summer Camp - Program Efficiencies	\$0	(\$3,190)	(\$3,190)
Summer Camp Program	1450-04	Summer Camp - Restructuring Trip Offering	\$0	(\$26,611)	(\$26,611)
Special Interest Classes	1470-01	SIC - Efficiencies	\$0	(\$66,780)	(\$66,780)
Special Interest Classes	1470-02	SIC - Youth Classes Part Time Staffing	\$0	(\$39,923)	(\$39,923)
Special Interest Classes	1470-03	SIC - Adult Classes Part Time Staffing	\$0	(\$26,615)	(\$26,615)
Sports Programs	1480-01	Sports Division - Assorted Efficiencies	\$0	(\$23,545)	(\$23,545)
Sports Programs	1480-02	Sports Programs - Sand Volleyball Tournaments	\$0	(\$959)	(\$959)

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Sports Programs	1480-03	Sports Division - Summer Sports Camps	\$0	(\$2,916)	(\$2,916)
Senior Program	1490-01	Recreation Supervisor Salary	\$0	(\$19,179)	(\$19,179)
Senior Program	1490-02	Senior Division - Decreased Costs	\$0	(\$3,443)	(\$3,443)
Senior Program	1490-03	Senior Programs - Reduction of Part Time Hours	\$0	(\$3,923)	(\$3,923)
Adaptive Recreation Program	1500-01	Adaptive Recreation Program Decreased Costs	\$0	(\$8,215)	(\$8,215)
Adaptive Recreation Program	1500-02	Adaptive Rec Part Time Salary Savings	\$0	(\$4,239)	(\$4,239)
Teen Program	1520-02	Reduce Step OUT Sites - Eliminate Kellis HS	\$0	(\$32,512)	(\$32,512)
Teen Program	1520-03	Teen Program - Efficiencies and Reductions	\$0	(\$18,750)	(\$18,750)
Teen Program	1520-04	Reduce Step OUT Sites - Eliminate site at Liberty	\$0	(\$32,512)	(\$32,512)
Community Center	1530-01	Community Center - Decreased Costs	\$0	(\$8,660)	(\$8,660)
Community Center	1530-02	Community Center - Part Time Salaries	\$0	(\$11,504)	(\$11,504)
Community Center	1530-03	Community Center - Increased Costs	\$0	\$9,000	\$9,000
Community Park	1531-01	Community Park - Efficiencies	\$0	(\$5,600)	(\$5,600)
Community Park	1531-02	Community Park - Reductions	\$0	(\$10,546)	(\$10,546)
Community Park	1531-03	Community Park - Benefit Reduction	\$0	(\$14,355)	(\$14,355)
Rio Vista Rec Center	1532-01	Rec Center - Efficiencies in Services Provided	\$0	(\$110,450)	(\$110,450)
Rio Vista Rec Center	1532-02	Rec Center - Community Sves Front Desk Coverage	\$0	(\$21,776)	(\$21,776)
Rio Vista Rec Center	1532-03	Rec Center - Administrative Assistant Vacancy	\$0	(\$60,977)	(\$60,977)
Main Library	1540-01	Operational Budget Reductions	\$0	(\$6,453)	(\$6,453)
Main Library	1540-02	Eliminate Security at Main Library	\$0	(\$15,860)	(\$15,860)
Main Library	1540-04	Main Library-Community Services Admin Pooling	\$0	(\$37,508)	(\$37,508)
Branch Library	1550-01	Operational Reductions	\$0	(\$17,950)	(\$17,950)
Branch Library	1550-02	Eliminate a Library Assistant Position	\$0	(\$54,576)	(\$54,576)
Branch Library	1550-04	Librarian for the Branch Library	\$0	\$78,134	\$78,134
Branch Library	1550-07	Sr Librarian - Branch Library	\$0	\$81,952	\$81,952
Parks North	1560-01	Westwing Park	\$7,500	\$26,450	\$33,950
Parks North	1560-02	Reduction from Various Accounts in Parks North	\$0	(\$28,500)	(\$28,500)
Parks North	1560-03	Parks North - Admin Pooling with Parks Dept.	\$0	(\$4,679)	(\$4,679)
Parks North	1560-04	Parks North - Parks Maintenance Worker	\$0	(\$59,737)	(\$59,737)
Parks South	1570-01	Reductions from Various Accounts in Parks South	\$0	(\$41,250)	(\$41,250)
Parks South	1570-02	Parks South - Parks Maintenance Worker	\$0	(\$119,474)	(\$119,474)
Parks South	1570-03	Parks South - Admin Pooling	\$0	(\$4,679)	(\$4,679)
Parks Administration	1590-01	Chargebacks From the CIP	\$0	(\$78,134)	(\$78,134)
Parks Administration	1590-02	Grounds & Detention Repair and Maintenance	\$0	(\$10,000)	(\$10,000)
Contracted Landscape Maintenance	1600-01	Water Budget Increase	\$0	\$71,000	\$71,000
Contracted Landscape Maintenance	1600-02	Increased Right-of-Way Inventory	\$0	\$74,096	\$74,096
Contracted Landscape Maintenance	1600-03	Reduction of Cost by Modify Contract Maintenance	\$0	(\$52,153)	(\$52,153)
Total - Community Services			\$7,500	(\$1,029,778)	(\$1,022,278)

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Economic Development					
Economic Development	0351-01	FY10 Target Reductions	\$0	(\$7,715)	(\$7,715)
Economic Development	0351-02	ArcGIS Data Network	\$8,427	\$4,685	\$13,112
Total - Economic Development					
Engineering					
Engineering Admin	0750-02	Engineering General Fund Base Budget Reductions	\$0	(\$79,533)	(\$79,533)
Development Engineering	0810-01	Eliminate Permit Specialist Position	\$0	(\$65,000)	(\$65,000)
Development Engineering	0810-02	Development Engineering Work-Hour Reductions	\$0	(\$37,000)	(\$37,000)
Total - Engineering					
Finance					
Finance Admin	0400-01	Finance Administration Operating Budget Reductions	\$0	(\$8,933)	(\$8,933)
Financial Services	0410-01	Financial Services Operating Budget Reductions	\$0	(\$4,450)	(\$4,450)
Financial Services	0410-02	1 FTE- Vacant Accounts Payable Clerk Reduction	\$0	(\$48,554)	(\$48,554)
Financial Services	0410-03	.25 FTE- Senior Accountant Reduction	\$0	(\$24,206)	(\$24,206)
Sales Tax & Audit	0420-01	Sales Tax and Audit Operating Budget Reductions	\$0	(\$20,595)	(\$20,595)
Sales Tax & Audit	0420-02	Tax Mantra Software Upgrade	\$400,000	\$0	\$400,000
Sales Tax & Audit	0420-04	Sales Tax and Audit Vehicle Reduction	\$0	(\$3,534)	(\$3,534)
Sales Tax & Audit	0420-05	Tax Mantra Software Maintenance Contract	\$0	\$55,000	\$55,000
Materials Management	0440-01	Materials Management Operating Budget Reductions	\$0	(\$21,480)	(\$21,480)
Materials Management	0440-02	Materials Management Vehicle Reduction	\$0	(\$3,469)	(\$3,469)
Materials Management	0440-03	1 FTE- Contract Officer Reduction	\$0	(\$77,300)	(\$77,300)
Treasury Management	0490-01	Treasury Division Operating Budget Reductions	\$0	(\$6,795)	(\$6,795)
Inventory Control	0500-01	Inventory Control Operating Budget Reductions	\$0	(\$6,656)	(\$6,656)
Inventory Control	0500-02	Inventory Control Vehicle Reduction	\$0	(\$5,513)	(\$5,513)
Total - Finance					
Finance Utilities					
Customer Service	0450-01	Customer Service Operating Budget Reductions	\$0	(\$7,537)	(\$7,537)
Customer Service	0450-02	1 FTE- Vacant Utility Services Sup. Reduction	\$0	(\$102,334)	(\$102,334)
Revenue Administration	0460-01	Revenue Administration Operating Budget Reductions	\$0	(\$10,096)	(\$10,096)
Meter Services	0470-01	Meter Services Operating Budget Reductions	\$0	(\$100,007)	(\$100,007)
Meter Services	0470-02	Water Meter Budget Line Reduction	(\$848,000)	\$0	(\$848,000)
Meter Services	0470-03	1 FTE- Sr. Office Assistant Reduction	\$0	(\$50,348)	(\$50,348)
Revenue Recovery	0480-01	Revenue Recovery Operating Budget Reductions	\$0	(\$4,499)	(\$4,499)
Total - Finance Utilities					
Fire					
Fire Admin	1200-01	Fire Department Records Management System	\$65,980	\$8,594	\$74,574
Fire Admin	1200-02	FD FY10 Budget Reduction for Commodities	\$0	(\$7,550)	(\$7,550)
Fire Admin	1200-03	FD FY10 Budget Reduction for Contractual Services	\$0	(\$88,842)	(\$88,842)

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Fire Admin	1200-04	FD FY10 Budget Reduction in Personal Services	\$0	(\$213,829)	(\$213,829)
Emergency Medical Services	1230-01	Electronic Patient Care Report-Grant Match/ Approp.	\$300,000	\$0	\$300,000
Fire Operations	1260-01	CAD Cost Increase	\$0	\$31,331	\$31,331
Fire Operations	1260-02	Grant Match and Appropriation for Fire Boat	\$283,000	\$0	\$283,000
Total - Fire			\$648,980	(\$270,296)	\$378,684
Human Resources					
Safety Management	0060-02	Operating Budget Reductions	\$0	(\$4,400)	(\$4,400)
Human Resources	0070-01	Reduction in Education Assistance	\$0	(\$75,000)	(\$75,000)
Human Resources	0070-02	Reduction in Operational Costs	\$0	(\$118,311)	(\$118,311)
Human Resources	0070-03	Reclassification of Sr. Human Resources Consultant	\$0	(\$28,365)	(\$28,365)
Human Resources	0070-04	City-Wide Customer Service Training	\$35,000	\$0	\$35,000
Human Resources	0070-05	Civic Engagement Training	\$20,000	\$0	\$20,000
Total - Human Resources			\$55,000	(\$226,076)	(\$171,076)
Mayor and Council					
Mayor & City Council	0010-01	Operational Reductions	\$0	(\$61,010)	(\$61,010)
Total - Mayor and Council			\$0	(\$61,010)	(\$61,010)
Municipal Court					
Municipal Court	0250-02	2009 Red Light Administrative Fees	\$197,000	\$0	\$197,000
Municipal Court	0250-04	Decreases' in Jury Trials	\$0	(\$1,400)	(\$1,400)
Municipal Court	0250-05	Pro-Term Judges	\$60,000	\$0	\$60,000
Total - Municipal Court			\$257,000	(\$1,400)	\$255,600
Non-Departmental					
Non-Departmental	0300-03	Training Requests	\$0	\$22,500	\$22,500
Non-Departmental	0300-04	Luke Fighter Country Partnership	\$25,000	\$0	\$25,000
Non-Departmental	0300-07	Transportation Planning Contract	\$85,000	\$0	\$85,000
Non-Departmental	0300-08	General Plan/Sustainability Education	\$55,000	\$0	\$55,000
Non-Departmental	0300-09	Audio/Visual Equipment in Council Chambers	\$25,000	\$0	\$25,000
Non-Departmental	0300-10	LEED Credentialing	\$31,300	\$16,450	\$47,750
Non-Departmental	0300-11	Youth Master Plan - National League of Cities	\$50,000	\$0	\$50,000
Non-Departmental	0300-12	Federal Funding Outreach	\$115,000	\$0	\$115,000
Total - Non-Departmental			\$386,300	\$38,950	\$425,250
Police					
Police Administration	1000-01	School Resource Officers/Patrol Officers	(\$122,880)	\$434,085	\$311,205
Police Administration	1000-03	FY10 Budget Reductions	\$0	(\$349,569)	(\$349,569)
Police Administration	1000-04	PALS Program	\$7,000	\$0	\$7,000
Police Administration	1000-05	Professional Development/Leadership Training	\$30,000	\$0	\$30,000
Patrol Services	1020-01	Move Park Ranger Program to Police	\$3,550	\$0	\$3,550
Operations Support	1025-03	Redlight Enforcement Program	\$95,763	\$484	\$96,247

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Operations Support	1025-04	Equipment for Operations Support	\$68,330	\$21,908	\$90,238
Total - Police			\$81,763	\$106,908	\$188,671
Public Works					
Public Works Administration	0900-01	Miscellaneous Budget Reductions	\$0	(\$4,650)	(\$4,650)
Total - Public Works			\$0	(\$4,650)	(\$4,650)
Total - General Fund			\$1,331,048	(\$2,922,938)	(\$1,591,890)
<u>Percent for the Arts Fund</u>					
Communications And Public Affairs					
Percent For The Arts	0120-01	Building Community Through Festivals and Events	\$15,000	\$0	\$15,000
Percent For The Arts	0120-02	Public Art Projects	\$307,000	\$0	\$307,000
Percent For The Arts	0120-03	Restoration and Maintenance of Public Art	\$15,000	\$0	\$15,000
Percent For The Arts	0120-04	Arts Operating Grant Program	\$100,000	\$0	\$100,000
Percent For The Arts	0120-05	Establish Arts Foundation	\$25,000	\$0	\$25,000
Percent For The Arts	0120-06	Temporary Art Program	\$25,000	\$0	\$25,000
Percent For The Arts	0120-07	Small Scale Public Art	\$15,000	\$0	\$15,000
Percent For The Arts	0120-08	CIP Artist Program	\$15,000	\$0	\$15,000
Total - Communications And Public Affairs			\$517,000	\$0	\$517,000
Total - Percent for the Arts Fund			\$517,000	\$0	\$517,000
<u>Sports Complex Fund</u>					
Community Services					
Complex Operations/Maint	2000-02	Sports Complex - Eliminate Vacant Position	\$0	(\$48,313)	(\$48,313)
Complex Operations/Maint	2000-03	Sports Complex - Efficiencies	\$0	(\$62,654)	(\$62,654)
Complex Operations/Maint	2000-04	Sports Complex - Budget Reductions	\$0	(\$19,303)	(\$19,303)
Complex Operations/Maint	2000-05	Electricity for new lights	\$0	\$18,000	\$18,000
Total - Community Services			\$0	(\$112,270)	(\$112,270)
Total - Sports Complex Fund			\$0	(\$112,270)	(\$112,270)
<u>Water Fund</u>					
Utilities					
Utilities-Water/Ww Admin	2050-01	Utilities Administration Miscellaneous Reductions	\$0	(\$23,750)	(\$23,750)
Utilities-Water/Ww Admin	2050-03	Electricity Rate Adjustments	\$0	\$279,000	\$279,000
Utilities Operations Admin	2055-01	SCADA Operations Reductions	\$0	(\$20,900)	(\$20,900)

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Utilities Operations Admin	2055-02	Plant Operations Labor Reductions - Water	\$0	(\$52,250)	(\$52,250)
Greenway Potbl Wtr Trt Plant	2060-01	Greenway WTP Operational Cost Increases	\$0	\$190,000	\$190,000
Production Svcs	2070-01	Water Production Miscellaneous Reductions	\$0	(\$17,800)	(\$17,800)
Distribution Services	2080-01	Water Distribution Miscellaneous Reductions	\$0	(\$33,500)	(\$33,500)
Distribution Services	2080-02	Field Operations Labor Reductions	\$0	(\$26,814)	(\$26,814)
Water Resources/Conservation	2120-01	Water Conservation Miscellaneous Reductions	\$0	(\$9,500)	(\$9,500)
Water Resources/Conservation	2120-02	Reclassify Water Resources Coordinator	\$0	(\$78,134)	(\$78,134)
Water Supply	2125-01	Water Supply - CAP Water Delivery	\$0	\$487,970	\$487,970
Utilities Engineering	2130-01	Utilities Engineering Miscellaneous Reductions	\$0	(\$41,568)	(\$41,568)
Utilities Environmental	2135-07	Environmental Programs Miscellaneous Reductions	\$0	(\$37,550)	(\$37,550)
Utilities Environmental	2135-08	Laboratory Services Increase	\$58,000	\$0	\$58,000
Total - Utilities			\$58,000	\$615,204	\$673,204
Total - Water Fund			\$58,000	\$615,204	\$673,204

Wastewater Fund

Utilities	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Beardsley Water Reclamation Facility	2470-01	Electricity Rate Adjustments - Wastewater	\$0	\$49,000	\$49,000
Beardsley Water Reclamation Facility	2470-02	Plant Operations Labor Reductions - Wastewater	\$0	(\$54,886)	(\$54,886)
Beardsley Water Reclamation Facility	2470-03	Beardsley WRF Utility Supervisor	\$0	\$86,673	\$86,673
Ww Collection/Prevention	2480-02	Reduce Sewer Main Replacement	\$0	(\$15,000)	(\$15,000)
Ww Collection/Prevention	2480-03	Wastewater Collection Miscellaneous Reductions	\$0	(\$22,300)	(\$22,300)
Ww Collection/Prevention	2480-04	Wastewater Collections Labor Reductions	\$0	(\$6,246)	(\$6,246)
Ww Collection/Prevention	2480-05	Reclassify Utility Workers	\$0	(\$111,134)	(\$111,134)
Ww Industrial Users	2490-01	Industrial Users Miscellaneous Reductions	\$0	(\$9,300)	(\$9,300)
Ww Industrial Users	2490-02	Reduce Industrial Users Laboratory Services	\$0	(\$100,000)	(\$100,000)
Ww Industrial Users	2490-03	Laboratory Technician	\$0	\$35,000	\$35,000
Jomax Water Reclamation Facility	2495-01	Jomax WRF Safety and Maintenance Costs	\$10,000	\$32,000	\$42,000
Butler Water Reclamation Facility	2496-01	Butler Drive WRF Site Improvements	\$20,000	\$0	\$20,000
Butler Water Reclamation Facility	2496-02	Butler Drive WRF Operational Cost Increases	\$0	\$180,250	\$180,250
Total - Utilities			\$30,000	\$64,057	\$94,057
Total - Wastewater Fund			\$30,000	\$64,057	\$94,057

Commercial Solid Waste Fund

Public Works	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Commercial Collection	2720-01	Reduction in Landfill Service Budget	\$0	(\$58,175)	(\$58,175)
Commercial Collection	2720-02	Reduction in Fleet Services	\$0	(\$10,523)	(\$10,523)

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Total - Public Works					
<i>Total - Commercial Solid Waste Fund</i>					
<i>Residential Solid Waste Fund</i>					
Public Works					
Solid Waste Admin	2750-01	Reduction in Contract Labor	\$0	(\$6,000)	(\$6,000)
Solid Waste Admin	2750-02	Reduction in Professional Services	\$0	(\$1,000)	(\$1,000)
Solid Waste Admin	2750-03	Reduction in Employee Membership Dues	\$0	(\$1,000)	(\$1,000)
Solid Waste Admin	2750-04	Reduction in Fleet Services & Vehicle Replacement	\$0	(\$3,518)	(\$3,518)
Residential Collection	2760-01	Reduction in Landfill Services	\$0	(\$103,535)	(\$103,535)
Residential Collection	2760-02	Reduction in Existing Vehicle Replacement	\$0	(\$4,947)	(\$4,947)
Total - Public Works					
<i>Total - Residential Solid Waste Fund</i>					
<i>Storm Water Drainage System Fund</i>					
Public Works					
Storm Drain - NPDES	2900-02	Reduction - Contract Labor & Misc.	\$0	(\$29,300)	(\$29,300)
Total - Public Works					
<i>Total - Storm Water Drainage System Fund</i>					
<i>Fleet Services Fund</i>					
Public Works					
Fleet Maintenance	3420-01	Overtime reduction	\$0	(\$5,000)	(\$5,000)
Fleet Maintenance	3420-02	Reduction in Local Training/Meetings	\$0	(\$6,000)	(\$6,000)
Fleet Maintenance	3420-03	Reduction in Chemical Supplies	\$0	(\$30,000)	(\$30,000)
Fleet Maintenance	3420-04	Reduction in Motor Vehicle Tires	\$0	(\$24,500)	(\$24,500)
Fleet Maintenance	3420-05	Reduction in Motor Vehicle Parts	\$0	(\$9,500)	(\$9,500)
Fleet Maintenance	3420-06	Reduction in Expendable Tools and Equipment	\$0	(\$2,500)	(\$2,500)
Fleet Maintenance	3420-07	Eliminate vacant Management Analyst Position	\$0	(\$108,515)	(\$108,515)
Fleet Maintenance	3420-08	Reduction in Motor Vehicle R & M	\$0	(\$40,000)	(\$40,000)
Total - Public Works					
<i>Total - Fleet Services Fund</i>					

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
<u>Insurance Reserve Fund</u>					
City Attorney					
Insurance Prem/Deduct	3600-01	Decrease in Liability Insurance	\$0	(\$25,000)	(\$25,000)
Risk Management	3610-01	Convert 2 PT into One FT Position - Benefit Saving	\$0	(\$14,500)	(\$14,500)
Risk Management	3610-02	Base Budget Claims Management Savings	\$0	(\$1,000)	(\$1,000)
Total - City Attorney			\$0	(\$40,500)	(\$40,500)
Total - Insurance Reserve Fund			\$0	(\$40,500)	(\$40,500)
<u>Facilities Maintenance Fund</u>					
Public Works					
Facilities Admin	3650-01	Facilities Administration Reductions	\$0	(\$8,839)	(\$8,839)
Custodial Services	3660-01	Eliminate vacant Custodian Position	\$0	(\$45,789)	(\$45,789)
Custodial Services	3660-02	Contract Custodial Services for Branch Library	\$0	\$61,171	\$61,171
Building Maintenance	3670-01	Surplus one work truck	\$0	(\$2,400)	(\$2,400)
Building Maintenance	3670-03	Renovate Exterior of 3 Old School Buildings/Museum	\$24,200	\$0	\$24,200
Building Maintenance	3670-04	Electronic Marquee for Center for Performing Arts	\$36,000	\$1,500	\$37,500
Utility Management	3680-02	Electrical Costs for Municipal Office Complex	\$40,000	\$191,729	\$231,729
Technical Operations	3700-01	Eliminate One Work Truck	\$0	(\$2,400)	(\$2,400)
Technical Operations	3700-02	Decrease line item 524002 (Contractual Services)	\$0	(\$70,000)	(\$70,000)
Design & Construction	3710-01	FY 2010 Ongoing Operating Budget Reductions	\$0	(\$12,054)	(\$12,054)
Total - Public Works			\$100,200	\$112,918	\$213,118
Total - Facilities Maintenance Fund			\$100,200	\$112,918	\$213,118
<u>Information Technology Fund</u>					
Information Technology					
IT Operations	3750-01	Server Warranty Extensions	\$50,000	\$0	\$50,000
IT Operations	3750-02	Re-Tooling of Desktop Support & IT Technicians	\$0	(\$89,596)	(\$89,596)
IT Operations	3750-03	IT Operations Budget Decreases	\$0	(\$43,845)	(\$43,845)
IT Development Services	3751-01	Dev Svcs Operational Budget Decreases	\$0	(\$51,990)	(\$51,990)
IT Development Services	3751-02	Discontinue Microsoft Enterprise Agreement	\$0	(\$246,739)	(\$246,739)
Radio System Operations	3760-01	Radio System Operations, Maintenance & RWC Charges	(\$38,258)	\$611,840	\$573,582
Radio System Operations	3760-02	Radio Operations Budget Decreases	\$0	(\$22,400)	(\$22,400)
Radio System Operations	3760-03	Grant Funding - Interoperable Backup Radio System	\$50,478	\$0	\$50,478
Total - Information Technology			\$62,220	\$157,270	\$219,490

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
<i>Total - Information Technology Fund</i>					
<i>\$62,220</i>					
<i>\$157,270</i>					
<i>\$219,490</i>					
<i>IT Reserve Fund</i>					
Information Technology					
Res For System Comp Eqpt	3800-01	Server Replacements	\$186,500	\$0	\$186,500
Total - Information Technology			\$186,500	\$0	\$186,500
<i>Total - IT Reserve Fund</i>					
<i>\$186,500</i>					
<i>Highway User Fund</i>					
Engineering					
Traffic Engineering	7043-01	Reduce Frequency of Traffic Counts	\$0	(\$37,175)	(\$37,175)
Traffic Engineering	7043-02	Eliminate Administrative Assistant Position	\$0	(\$75,000)	(\$75,000)
Traffic Engineering	7043-03	Traffic Engineering Base Budget Reductions	\$0	(\$15,792)	(\$15,792)
Traffic Engineering	7043-04	Community Safety and Bike Events	\$9,000	\$0	\$9,000
Total - Engineering			\$9,000	(\$127,967)	(\$118,967)
Public Works					
Streets Admin	7000-01	Misc Line Item Reductions	\$0	(\$14,979)	(\$14,979)
Streets Admin	7000--01	Consolidate/Reclassify 2 Supervisor Positions	\$0	(\$73,414)	(\$73,414)
Signs And Striping	7010-01	Signs/Striping Misc. Reductions	\$0	(\$10,462)	(\$10,462)
Traffic Signal Maintenance	7020-01	Traffic Signal Electricity	\$0	\$16,000	\$16,000
Traffic Signal Maintenance	7020-02	Street Light Electricity	\$0	\$43,800	\$43,800
Traffic Signal Maintenance	7020-03	Misc Line Item Deductions	\$0	(\$17,800)	(\$17,800)
Street Maintenance	7030-01	Misc Line Item Deductions	\$0	(\$17,000)	(\$17,000)
Street Maintenance	7030-02	Reduction - Boot Truck	\$0	(\$29,350)	(\$29,350)
Sweeper Operations	7040-01	Misc Line Item Reduction	\$0	(\$7,750)	(\$7,750)
Total - Public Works			\$0	(\$110,955)	(\$110,955)
<i>Total - Highway User Fund</i>					
<i>\$9,000</i>					
<i>(\$238,922)</i>					
<i>(\$229,922)</i>					
<i>Section 8 Housing Fund</i>					
Community Development					
Sect 8 Housing	7120-01	Adjust Budget to HUD Funding	\$0	\$79,047	\$79,047
Total - Community Development			\$0	\$79,047	\$79,047

FY2010 Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2010 One-time Cost	FY 2010 Ongoing Cost	FY 2010 Total Cost
Total - Section 8 Housing Fund					
<u>Public Transit Fund</u>					
Public Works					
Transit Division	7200-01	Reduction in overtime	\$0	(\$3,000)	(\$3,000)
Transit Division	7200-02	Reduction of existing 1/4 FTE position #1218	\$0	(\$14,679)	(\$14,679)
Transit Division	7200-03	Reduction in Direct svc chrg - Fleet Service	\$0	(\$27,321)	(\$27,321)
Total - Public Works			\$0	(\$45,000)	(\$45,000)
Total - Public Transit Fund			\$0	(\$45,000)	(\$45,000)
<u>Adult Day Program Grant Fund</u>					
Community Services					
Adult Day Prg Grant	7250-01	Adult Day Program - Increased Efficiencies	\$0	(\$2,215)	(\$2,215)
Adult Day Prg Grant	7250-02	Adult Day Program - Reduction in Part Time Hours	\$0	(\$16,003)	(\$16,003)
Adult Day Prg Grant	7250-03	Conversion of Benefitted Recreation Aide Position	\$0	(\$13,409)	(\$13,409)
Total - Community Services			\$0	(\$31,627)	(\$31,627)
Total - Adult Day Program Grant Fund			\$0	(\$31,627)	(\$31,627)
<u>State Anti-Racketeering - PD Fund</u>					
Police					
St Anti-Racketeering-Pd	7500-01	K-9 Replacement (police service dog)	\$11,600	\$0	\$11,600
St Anti-Racketeering-Pd	7500-02	Replacement Vests for SWAT Personnel	\$24,000	\$0	\$24,000
St Anti-Racketeering-Pd	7500-03	Specialty Vehicle (Van)	\$30,000	\$0	\$30,000
St Anti-Racketeering-Pd	7500-04	Transcription Services	\$14,000	\$0	\$14,000
St Anti-Racketeering-Pd	7500-05	Security Enhancements	\$20,000	\$0	\$20,000
St Anti-Racketeering-Pd	7500-06	Mobile Restroom Trailers	\$41,000	\$0	\$41,000
St Anti-Racketeering-Pd	7500-07	Maricopa County REACT Grant Match	\$92,000	\$0	\$92,000
Total - Police			\$232,600	\$0	\$232,600
Total - State Anti-Racketeering - PD Fund			\$232,600	\$0	\$232,600
Total - Additions/(Reductions)			\$2,526,568	(\$2,806,774)	(\$280,206)

Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2010	DESCRIPTION		PROJECTED FY2010
SLID 1	Westfield Gardens	\$ 1,151	SLID 142	Ironwood Phase 4A	\$ 489
SLID 2	Autumn Point	\$ 1,247	SLID 143	Ironwood Phase 4B	\$ 587
SLID 3	Vistas Avenida II	\$ 935	SLID 144	Crosswinds	\$ 1,726
SLID 4	Cypress Point Estates II @ WBV	\$ 1,511	SLID 145	Sun Cliff III	\$ 685
SLID 5	Shavano	\$ 1,385	SLID 146	Ryland @ Silvercreek	\$ 3,130
SLID 6	Bell Park Central	\$ 2,230	SLID 147	Harbor Shores @ Desert Harbor	\$ 647
SLID 7	Bell Park & Parcels 2B-8	\$ 6,366	SLID 148	Sun Aire Estates, UNIT 6	\$ 1,039
SLID 8	Foxwood Unit Four	\$ 1,385	SLID 149	Silverton 2	\$ 4,891
SLID 9	Vista Crossing	\$ 1,039	SLID 150	Dove Valley Ranch Parcel 6	\$ 5,381
SLID 10	Vista Pinnacle	\$ 2,331	SLID 151	Dove Valley Ranch Parcel 3B	\$ 3,326
SLID 11	North Shores @ Ventana Lakes	\$ 720	SLID 152	Dove Valley Ranch Parcel 3C	\$ 3,033
SLID 12	Vistas @ Desert Harbor Phase I	\$ 1,295	SLID 153	Dove Valley Ranch Parcel 3F	\$ 1,370
SLID 13	Village Terrace	\$ 1,724	SLID 154	Dove Valley Ranch Parcel 2B & 2C	\$ 1,174
SLID 14	The Coves/Ventana Lakes	\$ 3,217	SLID 155	Dove Valley Ranch Parcel 2D (AMENDED)	\$ 3,398
SLID 15	Windwood	\$ 762	SLID 156	Dove Valley Ranch Parcel 2E (AMENDED)	\$ 2,054
SLID 16	Lakeside Unit 2 @ Ventana Lakes	\$ 2,072	SLID 157	Dove Valley Ranch Parcel 2F	\$ 1,663
SLID 17	Arrowhead Shores I	\$ 2,590	SLID 159	Terramar Parcel 7A	\$ 1,439
SLID 18	Arrowhead Shores II	\$ 2,374	SLID 160	Terramar Parcel 11	\$ 1,352
SLID 19	Westfield Gardens 2	\$ 616	SLID 161	Skyview Place	\$ 2,551
SLID 20	Cactus Point Crossing	\$ 1,507	SLID 162	Arrowhead Shadows	\$ 2,846
SLID 21	Country Meadows Estates	\$ 1,655	SLID 163	Greystone Heritage @ V.L.	\$ 1,151
SLID 22	The Gardens @ V.L. includes North Park	\$ 3,565	SLID 164	Erin Groves	\$ 3,925
SLID 23	Brookside Village I & II	\$ 1,511	SLID 166	Bay Pointe Unit Two @ V.L.	\$ 2,191
SLID 24	Country Meadows Unit 11	\$ 216	SLID 167	Springer Ranch 2	\$ 1,222
SLID 25	Vista Point, Village Terrace II & III @ WBV	\$ 2,498	SLID 171	Greystone II Heritage @ V.L.	\$ 2,109
SLID 26	Calbrisa	\$ 1,778	SLID 172	Erin Groves 2	\$ 1,177
SLID 27	Torrey Pines I & II	\$ 2,662	SLID 176	Twin Palms	\$ 1,620
SLID 28	The Landings @ V.L. includes South Bay	\$ 2,662	SLID 177	Desert Star Subdivision	\$ 6,690
SLID 29	Sweetwater Place	\$ 1,939	SLID 179	Westwing Mountain Parcel 1A	\$ 1,565
SLID 30	Vistas @ Desert Harbor Unit II	\$ 1,439	SLID 183	Westwing Mountain Parcel 4	\$ 294
SLID 31	Westfield Gardens III	\$ 1,172	SLID 185	Westwing Mountain Parcel 6	\$ 391
SLID 32	83rd Ave & Thunderbird	\$ 3,394	SLID 187	Westwing Mountain Parcel 8	\$ 1,174
SLID 33	Crystal Cove	\$ 1,943	SLID 188	Westwing Mountain Parcel 9	\$ 1,370
SLID 34	Villas @ Desert Harbor	\$ 963	SLID 189	Westwing Mountain Parcel 10	\$ 1,076
SLID 36	Arrowhead Cove	\$ 1,655	SLID 190	Westwing Mountain Parcel 11	\$ 1,370
SLID 37	Vistas Fairways @ WBV	\$ 3,683	SLID 191	Westwing Mountain Parcel 12	\$ 1,272
SLID 39	Bridlewood	\$ 6,574	SLID 195	South Bay Unit 2 @ Ventana Lakes	\$ 1,956
SLID 40	The Shores @ VL	\$ 647	SLID 197	Sun Cliff V	\$ 2,837
SLID 41	Fairway Views @ WBV	\$ 1,583	SLID 198	Fletcher Heights 3A	\$ 10,200
SLID 42	Sweetwater Place II	\$ 623	SLID 199	Fletcher Heights 3B	\$ 3,018
SLID 43	Steeple Hill	\$ 2,003	SLID 201	Central Park Subdivision	\$ 3,033
SLID 44	Paradise Shores	\$ 1,223	SLID 202	Starlight Canyon	\$ 783
SLID 45	Calle Lejos Estates	\$ 1,007	SLID 204	North Ranch	\$ 3,434
SLID 46	Eagle Ridge @ WBV	\$ 2,159	SLID 205	Tuscany Shores - Desert Harbor Parcel 12	\$ 1,151
SLID 47	Olive Park	\$ 900	SLID 206	West Valley Ranch	\$ 1,039
SLID 48	Paseo Verde Estates	\$ 2,353	SLID 208	Sonoran Mountain Ranch Parcel 1	\$ 2,230
SLID 49	The Boardwalk	\$ 2,302	SLID 209	Sonoran Mountain Ranch Parcel 2	\$ 2,303
SLID 50	Parkridge I & II	\$ 10,504	SLID 210	Vistancia Village A Par A37	\$ 791
SLID 51	Scotland Hills @ WBV	\$ 1,295	SLID 211	Vistancia Village A Par A36	\$ 1,079
SLID 54	Wildflower Point I	\$ 1,727	SLID 212	Vistancia Village A Par A33	\$ 1,007
SLID 55	Crystal Bay @ Desert Harbor	\$ 360	SLID 213	Vistancia Village Par A 32	\$ 863
SLID 56	Diamond Cove @ Desert Harbor	\$ 1,908	SLID 214	Vistancia Village A Par A14	\$ 720
SLID 57	Alta Vista Estates	\$ 7,750	SLID 215	Vistancia Village A Par A13	\$ 576

Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2010	DESCRIPTION		PROJECTED FY2010
SLID 58	Sweetwater Ridge Amended	\$ 4,825	SLID 216	Vistancia Village Par A12	\$ 935
SLID 59	Hunter Ridge	\$ 2,014	SLID 218	Vistancia Village A Par A10B	\$ 863
SLID 60	Arrowhead Horizons	\$ 1,511	SLID 222	Cibola Vista Parcel 2	\$ 2,087
SLID 61	Cactus Place	\$ 576	SLID 224	Cibola Vista Parcel 4	\$ 1,655
SLID 62	Legacy Place	\$ 1,454	SLID 225	Cibola Vista Parcel 5	\$ 2,878
SLID 63	Granite Run	\$ 2,734	SLID 226	Sonoran Mtn Ranch Parcel 4.1	\$ 2,014
SLID 64	Willow Ridge @ WBV	\$ 3,166	SLID 227	Sonoran Mtn Ranch Parcel 4.2	\$ 1,511
SLID 66	New River Shores	\$ 2,806	SLID 228	Sonoran Mtn Ranch Parcel 5	\$ 1,481
SLID 70	Sweetwater Ridge Unit 3	\$ 490	SLID 229	Sonoran Mtn Ranch Parcel 6	\$ 2,302
SLID 71	Teresita	\$ 1,660	SLID 230	Sonoran Mtn Ranch Parcel 7	\$ 2,446
SLID 72	Country Club Estates @ WBV	\$ 863	SLID 231	Sonoran Mtn Ranch Parcel 9a	\$ 1,511
SLID 73	Fletcher Heights Phase 1A	\$ 14,479	SLID 232	Sonoran Mtn Ranch Parcel 9a, Phase 2	\$ 1,007
SLID 76	Silverton	\$ 5,252	SLID 233	Westwing Phase 2 Parcel 18	\$ 1,751
SLID 77	Deer Village Unit 3	\$ 1,151	SLID 234	Westwing Phase 2 Parcel 19	\$ 783
SLID 78	Deer Village Unit 1	\$ 1,727	SLID 235	Westwing Phase 2 Parcel 29	\$ 2,446
SLID 79	Deer Village Unit 2	\$ 1,871	SLID 236	Westwing Phase 2 Parcel 15	\$ 1,859
SLID 80	Deer Village Unit 4	\$ 1,367	SLID 238	Casa Del Rey	\$ 7,842
SLID 82	Pivotal Peoria Center Tracts C & D	\$ 1,524	SLID 239	Westwing Ph 2 Par 21	\$ 4,679
SLID 83	Fairmont Unit 1	\$ 4,173	SLID 240	Westwing Ph 2 Par 22	\$ 5,414
SLID 84	Fairmont Unit 2	\$ 2,590	SLID 1000	Sonoran Mountain Ranch Parcel 10	\$ 3,382
SLID 93	Terramar Parcel 1	\$ 4,294	SLID 1001	Vistancia Village A Parcel A9	\$ 5,999
SLID 94	Terramar Parcel 2A	\$ 489	SLID 1002	Fletcher Farms	\$ 1,799
SLID 95	Terramar Parcel 3	\$ 2,400	SLID 1004	Vistancia Village A Parcel G10	\$ 1,020
SLID 96	Terramar Parcel 4A	\$ 1,517	SLID 1005	Vistancia Village A Parcel A8	\$ 612
SLID 97	Terramar Parcel 5	\$ 1,367	SLID 1006	Vistancia Village A Parcel A15	\$ 884
SLID 98	Terramar Parcel 6	\$ 3,147	SLID 1007	Vistancia Village A Parcel G11	\$ 595
SLID 99	Terramar Parcel 7B	\$ 1,733	SLID 1008	Riverstone Estates	\$ 456
SLID 101	Terramar Parcel 9A	\$ 1,007	SLID 1009	Vistancia Village A Parcel G3	\$ 10,114
SLID 102	Terramar Parcel 10A	\$ 576	SLID 1010	Vistancia Village A Parcel A7	\$ 432
SLID 104	Dove Valley Ranch Parcel 2A (AMENDED)	\$ 2,348	SLID 1011	Varney Village	\$ 216
SLID 107	Fletcher Heights Phase 1B	\$ 7,838	SLID 1012	Vistancia Village A Parcel G4	\$ 576
SLID 108	Fletcher Heights Phase 1C	\$ 3,620	SLID 1013	Vistancia A28	\$ 1,583
SLID 110	South Bay @ Ventana Lakes	\$ 1,663	SLID 1014	Vistancia A29	\$ 5,938
SLID 114	Fletcher Heights Phase 2A (AMENDED)	\$ 9,625	SLID 1016	Sonoran Mountain Ranch Parcel 14	\$ 1,655
SLID 116	Tierra Norte V	\$ 2,457			
SLID 117	Summersett Village	\$ 7,728			<u>\$ 450,214</u>
SLID 119	Dove Valley Ranch Parcel 3A	\$ 1,871	MID 1	Cactus Point Crossing	\$ 14,370
SLID 121	Dove Valley Ranch Parcels 3D & 3E	\$ 1,761	MID 2	Westfield Gardens II	\$ 11,621
SLID 122	Clearview Estates	\$ 4,598	MID 3	Bell Park (Parcel 5)	\$ 10,398
SLID 123	Terramar Parcel 2B	\$ 3,522	MID 4	Country Meadows	\$ 11,728
SLID 125	Terramar Parcel 12	\$ 3,007	MID 5	Crystal Cove	\$ 24,791
SLID 126	Terramar Parcel 13	\$ 3,177	MID 6	Westfield Gardens III	\$ 11,708
SLID 127	Terramar Parcel 14	\$ 2,118	MID 7	Sweetwater Place	\$ 15,739
SLID 128	Peoria Mountain Vistas	\$ 1,367	MID 10	Tierra Norte III	\$ 20,743
SLID 129	Fletcher Heights Phase 2B	\$ 3,424	MID 69	Stonebridge	\$ 11,705
SLID 131	Bay Pointe @ V.L.	\$ 4,509	MID 1025	Bedford Village 1 - 82nd Ave and Shangri La	\$ 11,607
SLID 135	Sun Cliff IV	\$ 3,718	MID 1044	Bedford Village 2 - 83rd Ave and Shangri La	\$ 8,849
SLID 136	Ironwood Phase 1A	\$ 1,859			
SLID 137	Ironwood Phase 1B	\$ 1,272			
SLID 138	Ironwood Phase 2A	\$ 978			<u>\$ 153,259</u>
SLID 139	Ironwood Phase 2B	\$ 783			
SLID 140	Ironwood Phase 3A	\$ 489			
SLID 141	Ironwood Phase 3B	\$ 489			