City of Peoria, Arizona
Annual Program Budget
FY 2017

peoriaaz.gov

PEORIA

ARIZONA

City of Peoria
Annual Program Budget
Fiscal Year 2017

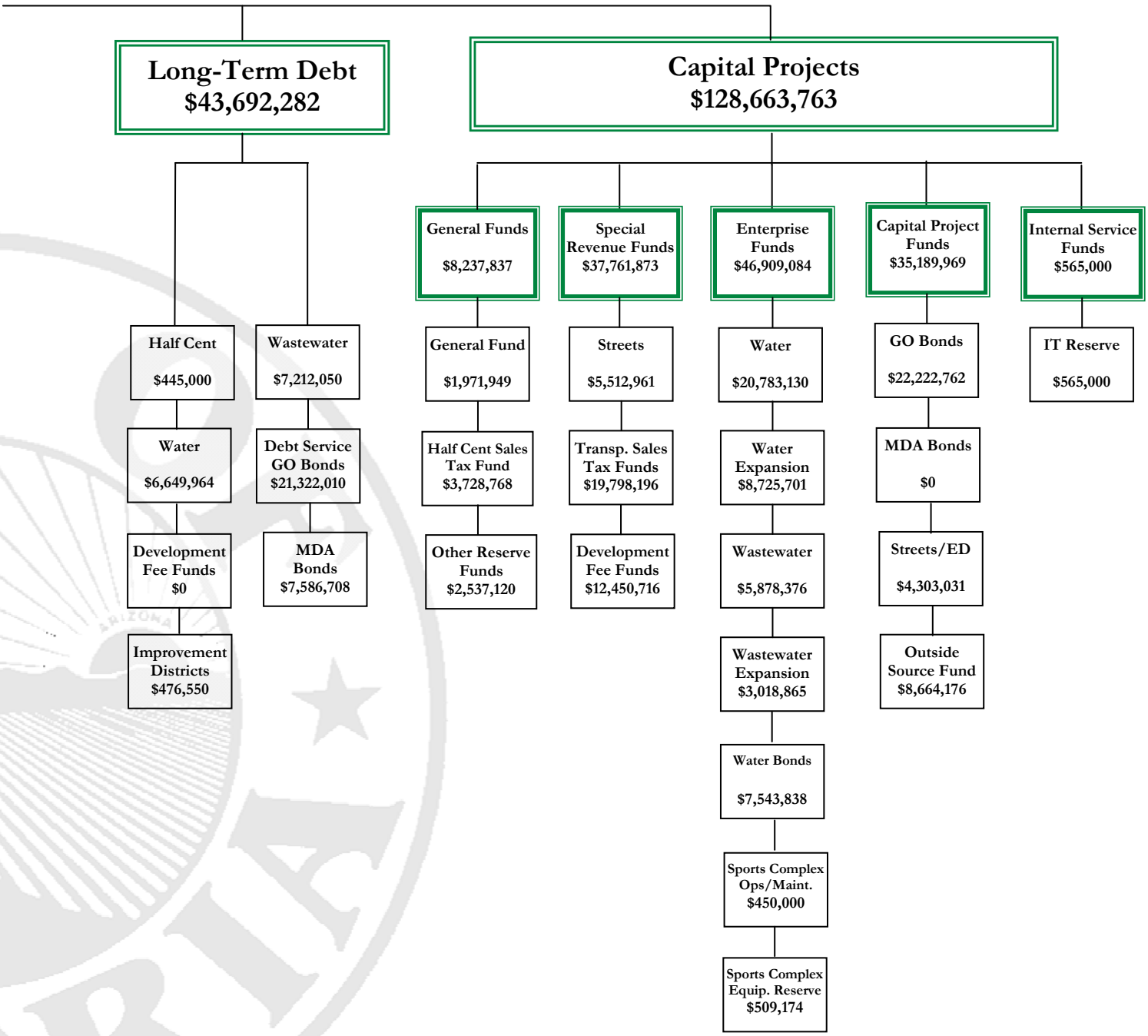
Total Fiscal Year 2017 Budget
$497,000,000

Operations
$269,143,955

- **General Funds** $142,371,315
  - General Fund $139,333,398
    - Half Cent $2,537,391
      - Other Reserve $500,526
- **Special Revenue** $22,053,490
  - Streets $10,184,149
    - Transp. Sales Tax Funds $177,564
      - Development Fees $5,789,950
        - Home & Housing Grants $434,116
          - Transit $1,091,924
            - Attorney Grants $25,260
              - Public Safety Grants $576,062
                - Other Grants $3,283,724
                - Community Serv. Grants $490,741
- **Enterprise Fund** $56,325,121
  - Water $23,412,402
    - Wastewater $11,278,621
      - Solid Waste Residential $10,247,373
        - Solid Waste Commercial $2,384,607
          - Stadium Ops. & Maint. $4,895,041
            - Enterprise Reserves $3,329,907
              - Enterprise Expansion $777,170
- **Internal Service Funds** $48,363,429
  - Fleet Maintenance $5,337,188
    - Fleet Reserve $3,861,538
      - Insurance Reserve $20,823,028
        - Facilities Maintenance $5,950,564
          - IT Operations $10,167,291
            - IT Reserve $976,010
              - IT Projects $1,247,810
- **Debt, Trust & Agency Funds** $30,600
  - Fireman's Pension $30,600
    - Capital Bonds $0

Contingency
$55,500,000

- General Funds $31,250,000
  - Special Revenue $8,950,000
    - Enterprise Fund $7,450,000
      - Internal Service Funds $2,950,000
        - Capital Projects $4,500,000
          - Debt Service Funds $400,000


Long-Term Debt
$43,692,282
Capital Projects
$128,663,763
Half Cent
$445,000
Water
$6,649,964
Development Fee Funds
$0
Improvement Districts
$476,550
Wastewater
$7,212,050
Debt Service GO Bonds
$21,322,010
MDA Bonds
$7,586,708
General Funds
$8,237,837
General Fund
$1,971,949
Half Cent Sales Tax Fund
$3,728,768
Other Reserve Funds
$2,537,120
Special Revenue Funds
$37,761,873
Streets
$5,512,961
Transp. Sales Tax Funds
$19,798,196
Development Fee Funds
$12,450,716
Enterprise Funds
$46,909,084
Water
$20,783,130
Water Expansion
$8,725,701
Wastewater
$5,878,376
Wastewater Expansion
$3,018,865
Water Bonds
$7,543,838
Sports Complex Ops/Maint.
$450,000
Sports Complex Equip. Reserve
$509,174
Capital Project Funds
$35,189,969
GO Bonds
$22,222,762
MDA Bonds
$0
Streets/ED
$4,303,031
Outside Source Fund
$8,664,176
Internal Service Funds
$565,000
IT Reserve
$565,000

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How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2016 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2017 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. Included here is a complete introduction and explanation of the CIP. This section also includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.

The Peoria Sports Complex entrance sports a new look after recent renovations to the stadium.

PEORIA
ARIZONA

City of Peoria
Principal Officials of the City
Fiscal Year 2017

Cathy Carlat
Mayor

Bridget Binsbacher
Vice Mayor

Jon Edwards
Councilmember

Michael Finn
Councilmember

Vicki Hunt
Councilmember

Carlo Leone
Councilmember

Bill Patena
Councilmember

Carl Swenson
City Manager

Susan J. Daluddung
Deputy City Manager

Jeff Tyne
Deputy City Manager

Julie Ayers
Deputy City Manager

George Anagnost
Municipal Judge

Thomas Adkins
Governmental Affairs Director

John Imig
Information Technology Director

Steve Burg
Acting City Attorney

Bobby Ruiz
Fire Chief

Jennifer Stein
Director of Communications

John Sefton
Community Services Director

Roy Minter
Police Chief

Stuart Kent
Public Works-Utilities Director

Andrew Granger
Development and Engineering Director

Rhonda Geriminsky
City Clerk

Scott Whyte
Economic Development Services Director

Laura Krause
Human Resources Director

Brent Mattingly
Finance Director

Katie Gregory
Management and Budget Director

Chris Jacques
Planning and Community Development Director

City of Peoria

Core Values

"The City of Peoria team members share a commitment to provide quality service for our community."

P

Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E

Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O

Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R

Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I

Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and "follows through" on development and completion of assignments.

A

Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.

City of Peoria Council Districts

Mayor
Cathy Carlat

Vice Mayor
Bridget Binsbacher
Mesquite District

Councilmember
Vicki Hunt
Acacia District

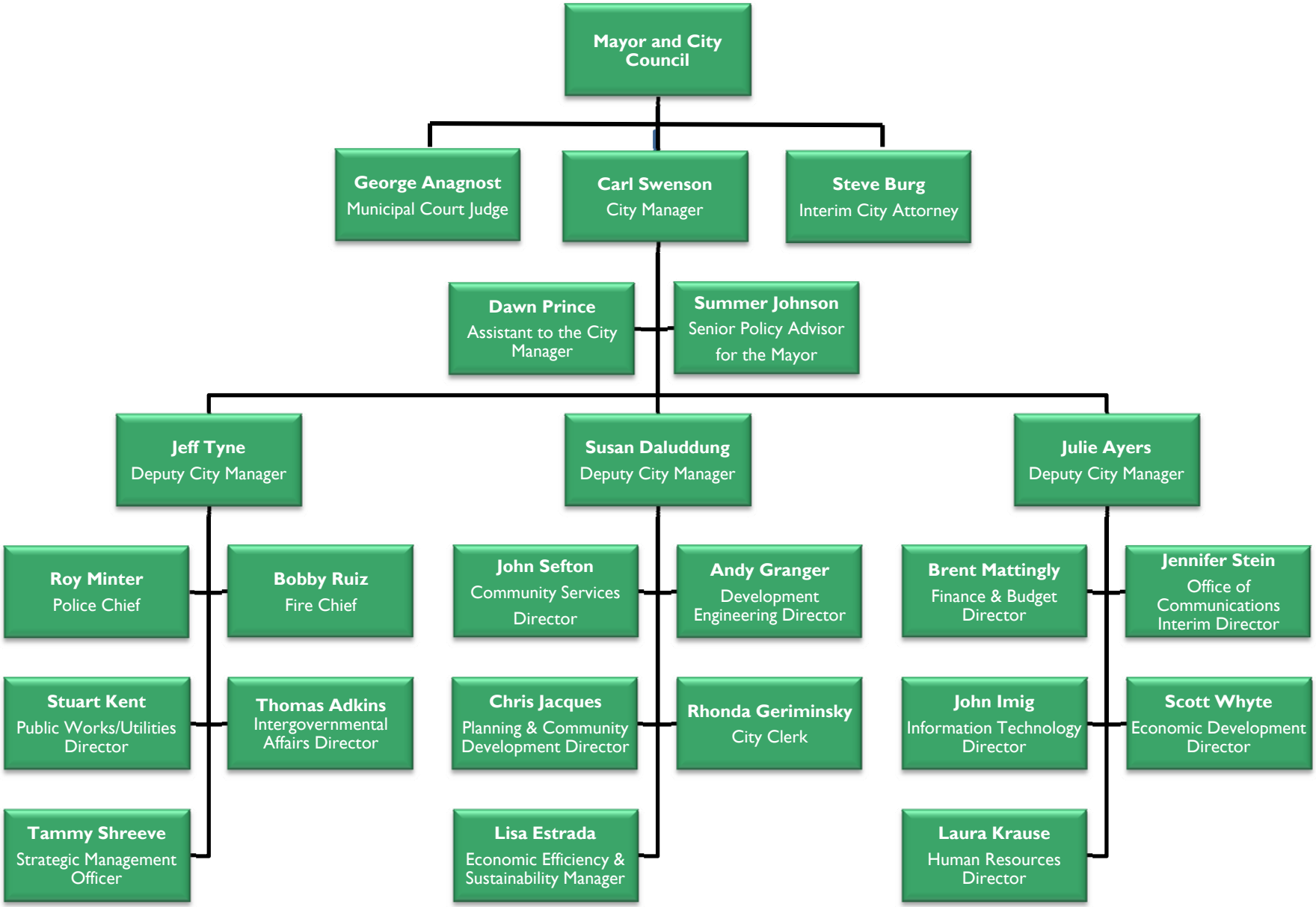
Councilmember
Jon Edwards
Willow District

Councilmember
Bill Patena
Ironwood District

Councilmember
Michael Finn
Palo Verde District

Councilmember
Carlo Leone
Pine District

City of Peoria Organizational Chart



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2017 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

Peoria at a Glance

Founded in the 1880s by settlers from Illinois, Peoria has grown from its original one-square-mile size into a dynamic city encompassing more than 179 square miles of beautiful homes built in harmony with the Arizona desert. Solid neighborhoods boasting mature landscaping, master-planned communities, ranch homes close to schools and employment, golf-view homes and affordable apartment choices are plentiful. New home communities featuring mountain, desert and lake-view properties are still being built for those who desire a more rural lifestyle. Peoria is a well-run city for people who love having options.

A Glimpse of History

Early Peoria Pioneers

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to railroad lines, these settlers developed a thriving agricultural community. Peoria consisted of just one square mile of land when it was incorporated in 1954. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 179 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

Local Demographics

While Peoria has maintained the friendly family character that it developed as a small rural community, it now stands as one of the Valley's most dynamic cities. The combination of safe, well-planned neighborhoods and unlimited recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. The median price of a new home is $306,750. Our city has one of the lowest unemployment rates in the Phoenix metropolitan area and an affluent, young working community that enjoys the high quality of life they find in Peoria.

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 U.S. Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the population for 2016 has grown to 171,237.

Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid, featuring low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona, recently ranking the city among the top 10 places to retire in the United States, and in the top 50 best cities for families, according to WalletHub. The results of a survey conducted by the city in 2013 indicated that nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities.

From its stunning northern topography to its diverse workforce, excellent climate, widely varied amenities, and educational opportunities, Peoria is becoming an increasingly popular place to live and invest. Here are some of Peoria's notable features:

Snow-capped mountains surrounding Lake Pleasant provide a rare but beautiful sight.

Amenities

Parks and Recreation

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Peoria Community Center, Women's Club, Sunrise Family Center, three outdoor swimming pools, 34 neighborhood parks (including four with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, Rio Vista Recreation Center and Community Park, and Pioneer Community Park. The city also operates the Main Library and Sunrise Mountain Library, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books and Cultural Passes. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture.

The City's first community park, **Rio Vista**, has been very busy in the years since it opened. The park features amenities such as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground equipment, water splash ground, sand volleyball courts, softball/baseball fields, Veterans Memorial and the 52,000 square foot Recreation Center. **Pioneer Community Park** features a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, water splash ground, playground equipment, and ramadas, all of which continue to expand the recreational opportunities for our citizens. In addition to serving our citizens, the Community Parks also play host to many out of town guests throughout the year. Over the course of the year, the Community Parks will host 70-80 tournament events that attract teams from all areas of the United States, Canada and Mexico.

Rio Vista Community Park has a lovely lake.

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Senior Programs, Adaptive Recreation programs, Outdoor Recreation, Teen Programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size courts, two racquetball courts, classrooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The Peoria Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms. The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes.

There are 34 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, shaded playgrounds, turf areas, ramadas and more.

Outdoor Opportunities

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake boasts two full-service marinas and is an ideal destination for boating, fishing and water sports enthusiasts.

The city of Peoria Outdoor Recreation program offers a variety of outdoor activities and classes, including paddling (kayaking and canoeing), scuba diving, and geocaching.

Scorpion Bay Marina provides a picturesque view of the mountains surrounding Lake Pleasant.

The **mountain hiking and river trail system** is very popular among Peoria's residents and visitors. There are eleven miles of mountain hiking trails in Peoria with trailheads offering access to Sunrise, West Wing, Calderwood Butte and East Wing Mountains. Trailhead amenities include off-street parking, restroom facilities, and chilled drinking fountains.

When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. The City is pleased that it has completed a continuous segment along the New River from Olive Avenue to Williams Road. The New River system aligns along some of the City's local shopping, dining and entertainment venues, making it a fun way to reach your destination.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the trail along the Arizona Canal Diversion Channel (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex, making it a convenient and enjoyable way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.

Both trails are designed to accommodate all non-vehicular users, including walkers, joggers, strollers, bicyclists, roller blades, and equestrians.

Wildflowers create a beautiful border along a mountain hiking trail.

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994, becoming the Spring Training home of the Seattle Mariners and San Diego Padres. Both teams re-signed in 2014 for another 20 years, causing the facility to undergo extensive renovations over a multi-year period. The team clubhouses were updated in 2014, and the stadium followed during 2015-16 with improvements and construction of concourses, outdoor group areas, an enlarged team store, an expanded ticket office, an indoor event space, shaded seating and a youth playground. The 12,518 seat stadium and 13 baseball fields host a number of community events as well as professional and amateur baseball events, while serving as the year-round player development home of both MLB teams.

Young baseball fans enjoy getting autographs from the players at a Spring Training game.

Culture and the Arts

Cultural activities, including symphonies, theatres, art galleries and museums can be found throughout the Valley of the Sun. Two community theaters are located within Peoria. The Peoria Center for the Performing Arts is a state-of-the-art facility featuring a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The center brings award-winning community theater to the downtown area and offers a variety of programs for children, including summer camps, a readers' theater program and special events. The Arizona Broadway Theater is a professional dinner theater, offering live musicals and shows. It showcases locally and nationally acclaimed artists onstage and behind the scenes. In addition, the art gallery within Peoria City Hall offers citizens another opportunity to experience the arts with varied exhibits that rotate on a regular basis.

Arizona Broadway Theater

Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity.

Listed in this section are the top 10 major employers in Peoria. As you will see, there are many diverse sectors represented within the city. The largest product/service category is the Peoria Unified School District, followed by health care providers; also represented are construction and contractors, general retail services and manufacturing.

Peoria is an easily reached location, boasting very accessible transportation infrastructure and services that support current economic development, and planning that supports future development. The city is bisected by four state highways, with convenient access to Interstates 10 and 17 which provide access within seven hours to multiple large and mid-sized metropolitan areas in the Southwest, California, Texas, the Mountain States, and Mexico.

The Loop 303, connecting I-10 to I-17, provides unparalleled access to the northwest Phoenix metropolitan area. This freeway runs seven miles through Peoria's northern region, opening up the pristine landscape for commercial development as well as high wage employment.

Freight rail service is provided by the Atchison, Topeka & Santa Fe Railroad (a portion of the Burlington Northern Santa Fe Railroad system). The availability of rail-served sites affords Peoria with the opportunity to compete for industries needing rail service.

Peoria also offers close proximity to Phoenix Sky Harbor International Airport, professional sports arenas, NASCAR and numerous cultural and performing arts venues around the Valley of the Sun.

Retail Trade/Arts and Entertainment

Peoria has created a community with a very high quality of life, and as a result, retail and service offerings are very strong. The city has a thriving Entertainment District which is the most affluent and exciting 10-minute radius in the West Valley sector of the Phoenix metropolitan area. In that area, 29% of household incomes are over $100,000 annually.

The tremendous growth in the area over the last two decades has fueled the need to expand retail services. Peoria has responded by targeting retail opportunities to meet the needs of residents and improve the community service offerings.

Targeted Growth Industries

The city sees its future growth in advanced business services, manufacturing, bioscience/ health care, and scientific and technical services.

There is a combination of factors that points toward the growth of these leading industries in Peoria. We have a large, technically-skilled workforce currently employed in these industries elsewhere. Peoria is only 30% developed, and therefore has a lot of room to grow.

Peoria's Top 10 Major Employers

- Peoria Unified School District
- City of Peoria
- Brookdale Senior Living
- Walmart (3 locations)
- Younger Brothers Companies
- Fry's Food Stores (4 locations)
- Target (3 locations)
- Antigua
- OakCraft
- Immanuel Care Campus

Lake Pleasant is a perfect spot for a relaxing ride on a sailboat.

Peoria City Hall

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.

A Technical Rescue Team transports an injured hiker on a mountain trail.

City Services

Peoria's excellent public safety departments make the city one of the safest in Arizona. The **Peoria Fire-Medical Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/ investigation, fire-related public education, and emergency management services, all delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners.

A firefighter pulls hose from an engine in a training exercise.

The **Peoria Police Department** provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers.

Peoria Motorcycle Officers

Utilities provided by the city include water, wastewater and solid waste services. The **Greenway Water Treatment Plant** is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the **Butler Water Reclamation Plant**, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.

Greenway Water Treatment Plant

Peoria residents and business owners can get a behind-the-scenes look at how city government operates. Through the "**University of Peoria**," the city offers the Peoria Leadership Institute, an eight–week program (one night per week) that provides an in-depth look at all operations of city government. Class members learn more about the city's governmental structure, its budget and finances, public works, utility, police and fire operations through interactive discssions with city staff. The **Peoria Leadership Institute** is open to any Peoria resident free of charge. In addition, both the Peoria Police and Fire-Medical departments offer citizen's academies that provide similar insight into the operations of these vital city departments.

Peoria Leadership Institute attendees enjoy a tour of one of Peoria's fire stations.

SUSTAINABLE U
CITY OF PEORIA, ARIZONA

In the city of Peoria, sustainability is at the forefront of all we do. "Sustainable U" is one of many sustainability initiatives led by the city to provide our residents with practical educational tools.

Through a series of environmentally-related workshops, residents increase their understanding and awareness of the many sensible ways they can save money and the environment through everyday actions. Industry experts teach residents about water conservation in the home, proper landscape irrigation, recycling, composting, energy efficiency and more. In Peoria, we welcome even the smallest changes because we know that together they have a great impact.

The Community Garden located just northeast of City Hall is an excellent example of how Peoria works with citizens and students to create an environment of sustainable education.

Education

Peoria's educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. This open-enrollment district is the third largest school district in Arizona, serving more than 36,500 students. It also has an online high school and a "Transition Center" which provides alternative and adult education. PUSD consistently beats state and county test scores and boasts a 95% high school graduation rate. It is one of the largest unified school districts in Arizona and prides itself on excelling schools, award-winning teachers, high test scores, specialized signature programs and championship athletic programs.

The original Peoria High School is recognized as a Peoria Place of Pride.

A small number of Peoria schools are part of the **Deer Valley Unified School District**. Its "A" rating makes it one of the top districts in Arizona. DVUSD prides itself in providing a variety of programs designed to make its students college- and career-ready.

There are numerous charter schools for students of various ages, as well as private schools, religious schools and preschools. Peoria is one of the newest locations for a BASIS charter school, a premier school that has been recognized by the Washington Post as one of the "Top-Performing Schools with Elite Students". BASIS was created as a college preparatory school that would educate American students at the same level as their international peers in top-performing countries such as Finland, Canada, and Japan.

The Northwest Valley offers a plethora of opportunities for higher education. Arizona State University's West Campus, the Thunderbird School of Global Management, Midwestern University, and Trine University provide the spectrum of education and training from international business to osteopathic medicine to engineering technology.

Higher education is also the top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.

In addition to traditional schooling, Peoria offers other learning opportunities as well. At the **Challenger Space Center Arizona**, a Smithsonian Institute Affiliate, visitors can explore the mysteries and wonders of space, science and the universe. This non-profit education center offers a high-tech environment of space exploration through simulated flight missions, viewings, and multimedia presentations and has helped to establish our community as a viable learning center.

It serves 50,000 visitors annually, including 30,000 students, Kindergarten through 8th grade. Interactive experiences promote child-led learning, and the Center encourages interest in science, technology, engineering and math subjects and careers and helps students develop the critical-thinking and problem-solving skills needed to survive in the 21st century.

Challenger Space Center

Full-day kindergarten is offered at no cost in the Peoria Unified School District for the 2016-2017 school year.

The urban fishing lake is just one of the many amenities at Pioneer Community Park.

The front entrance of the Peoria Sports Complex was recently renovated as part of the city's Capital Improvement Plan.

Peoria at a Glance

Form of Government: Council-Manager
Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations 8
Number of Employees 194.5
Avg. Response Time (minutes) 5.41
Number of Incidents:
Emergency Medical Support 19,292
Fire Calls 2,201
Miscellaneous 1,018

Police Protection

Number of Employees:
Sworn 195
Non-Sworn 104
Priority 1 Response Time (minutes) 4.55
Number of calls answered 228,207

City Employees
(as of July 1, 2016)

Full-time 1,170.50
Part-time FTE's 21.37
Total authorized FTE's 1,191.87

Recreation

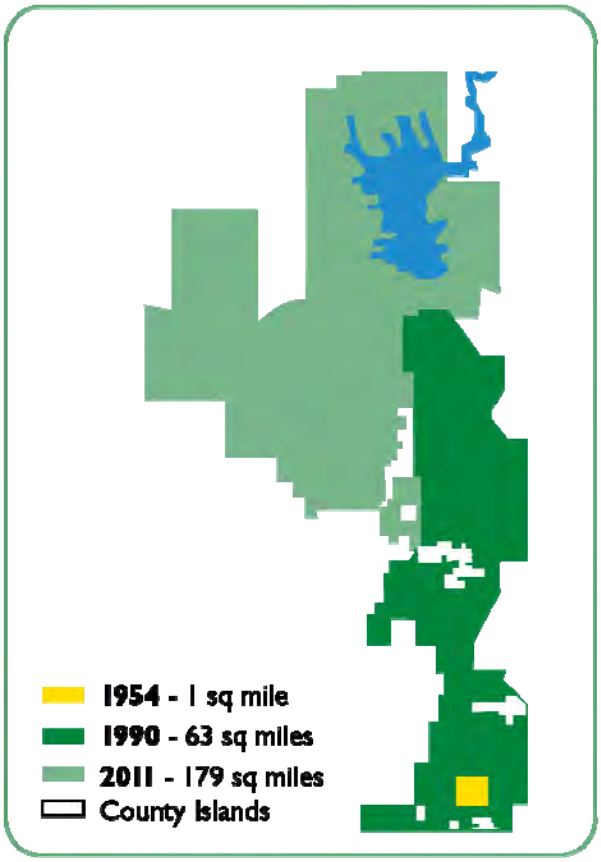
Community Parks 2
Urban Lakes 2
Splash Grounds 2
Skate Park 1
Neighborhood Parks 34
Ramadas 100
Tennis Courts 27
Swimming Pools 3
Sports Complex 1
Community Lake 1
Miles of Mountain and Multi-Use Trails 26
Dog Parks 5
Miles of Bicycle Lanes/Shared Use Paths 122

Peoria Unified School District

Number of Schools
Elementary Schools (grades K-8) 34
High Schools (grades 9-12) 7
Alternative High School 1

Number of Students
Elementary 24,192
High School 12,375

Annexed Area in Peoria



1965 ..... 2.5
1975 ..... 7.0
1980 ..... 23.0
1985 ..... 30.8
1990 ..... 63.0
1995 ..... 96.5
2000 ..... 153.2
2005 ..... 178.0
2011 ..... 179.1

Streets and Utilities

Streets

Lane miles of streets maintained – 1,534

Arterial……435
Collectors……232
Residential……867

Streetlights Maintained……15,565

*Source - City of Peoria Streets Department

Utilities*

Number of active customers
Water……55,240
Wastewater……55,970
Residential Solid Waste……54,010

Water Data:
Annual household consumption……5,513,386,200
Avg. gal/household/month……8,560
Avg. gal/household/year……102,720
Number of active wells in system……27
Available storage capacity……42 million gal

Wastewater data:
Treatment plant capacity
Beardsley Plant……4.0 mil gal/day
Jomax Plant……2.25 mil gal/day
Butler Plant……10.0 mil gal/day
Annual wastewater treated
Beardsley Plant……1,012 mil gal
Jomax Plant……191 mil gal
Butler Plant……2,546 mil gal

Solid Waste:
Residential tonnage processed……51,666
Commercial tonnage processed……25,227
Recycle tonnage processed……16,077
Total tonnage processed……92,970

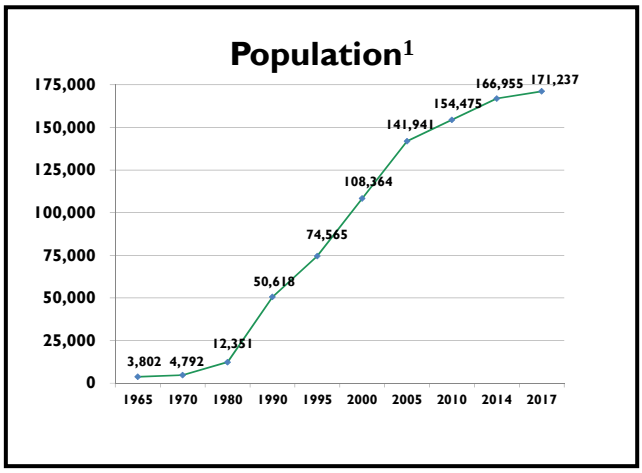
*Source - City of Peoria FY 2015 Comprehensive Annual Financial Report

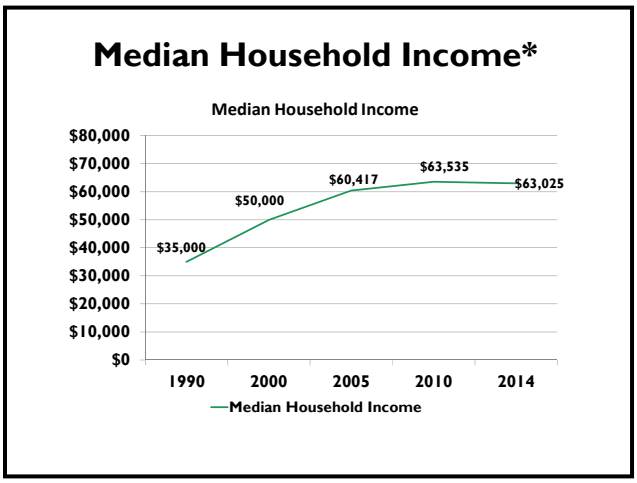
Above, street maintenance crews at work repaving city streets. At right is a before and after look of one of the repaving projects.

Election Statistics

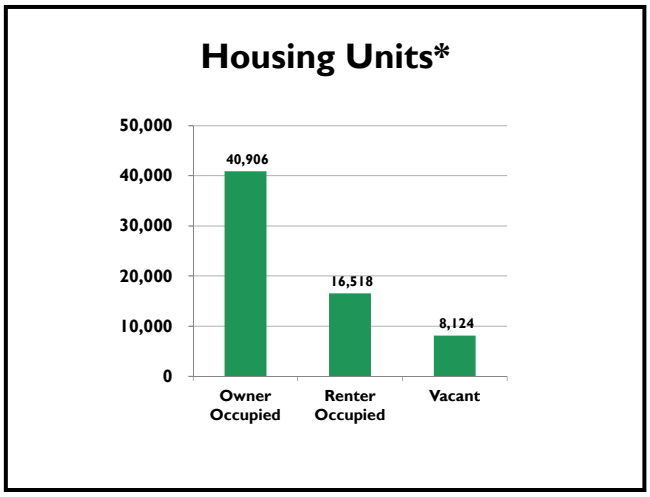
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
May 17, 2005	Special (Charter Amendments/ Bonds)	65,998	9,704	14.70%
September 13, 2005	Special (Sales Tax)	66,276	7,299	11.01%
November 8, 2005	Special (All Mail) (Franchise)	64,018	13,417	20.96%
September 12, 2006	Primary (Mayor/Districts/ Charter Amendment)	62,328	15,799	25.35%
November 7, 2006	General (Mayor/ Ironwood/Palo Verde Runoff)	63,544	38,539	60.65%
September 2, 2008	Primary (District/ Charter Amendments/Franchise)	70,987	15,595	21.98%
November 4, 2008	Special (Bonds) and Recall (Acacia)	76,323	61,595	81.17%
August 24, 2010	Primary (Mayor/Districts/ Charter Amendments/Franchise)	83,247	24,331	29.23%
November 2, 2010	General (Acacia Runoff)	7,595	3,202	42.16%
August 28, 2012	Primary (District/Charter Amendments)	85,592	20,319	23.74%
November 6, 2012	General (Ironwood/Willow Runoff)	29,447	24,082	81.73%
August 26, 2014	Primary (Mayor/District/ Charter Amendment)	89,604	22,319	24.91%
November 4, 2014	General (Palo Verde Runoff) and Special Primary (Mesquite)	15,498 16,725	6,973 8,201	44.99% 49.03%
March 10, 2015	Special General (Mesquite Runoff)	16,582	5,189	31.29%

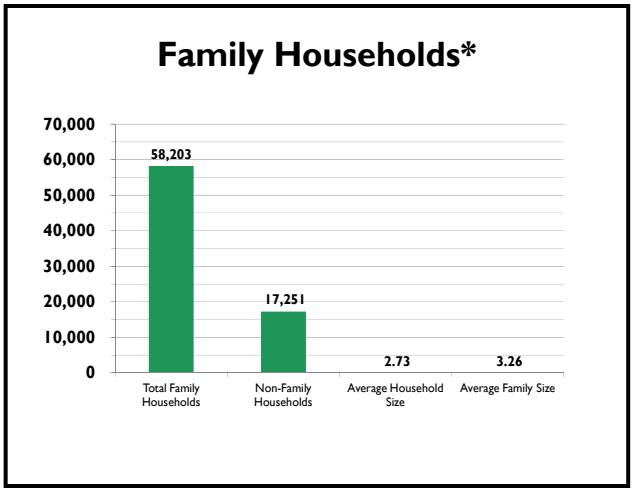
Demographics

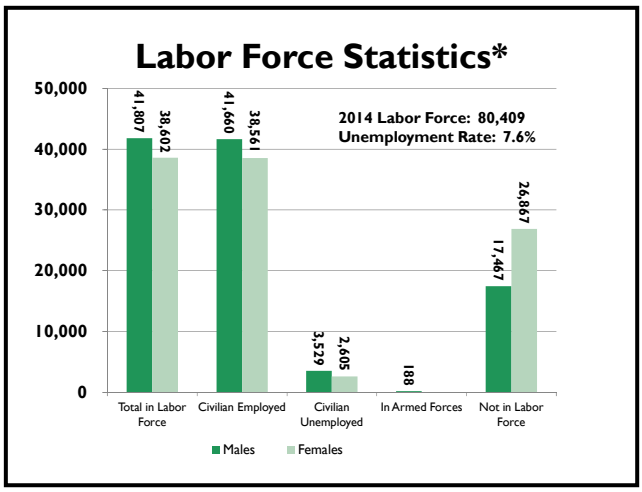


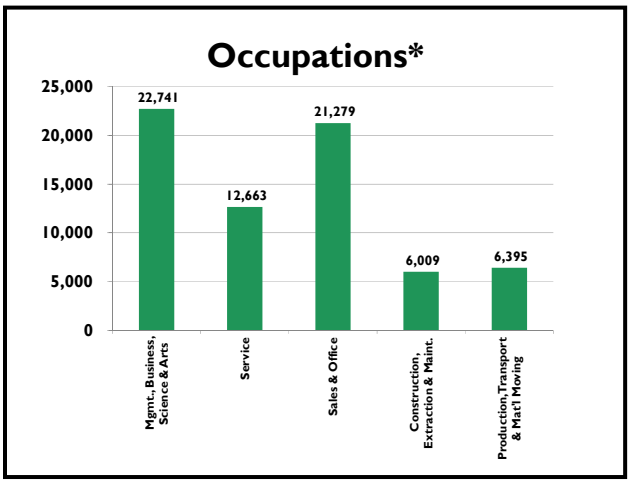


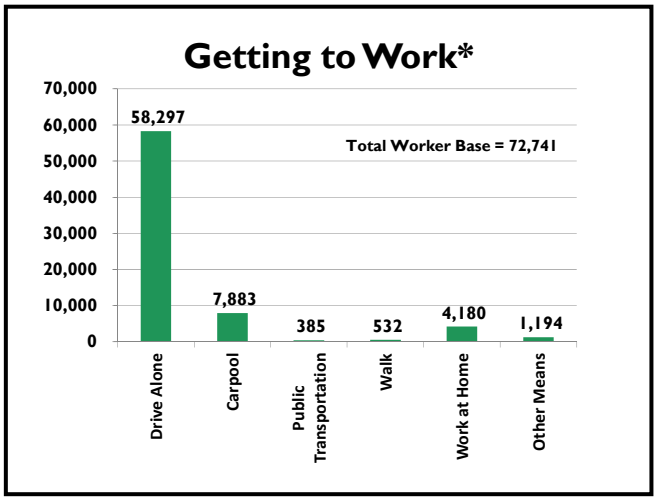
[1]Source – U.S. Census Bureau

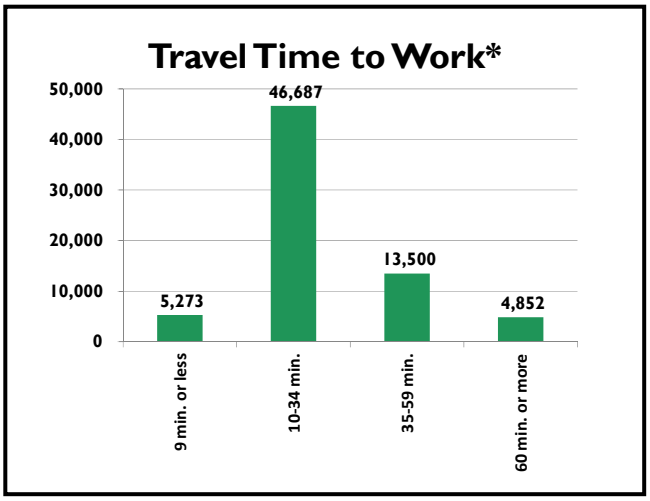




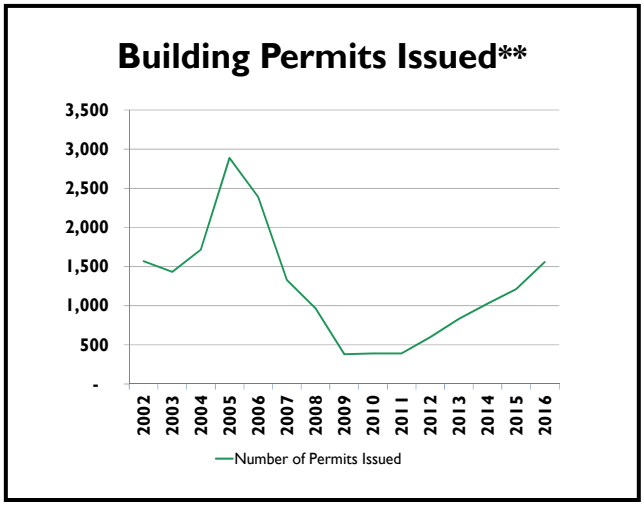




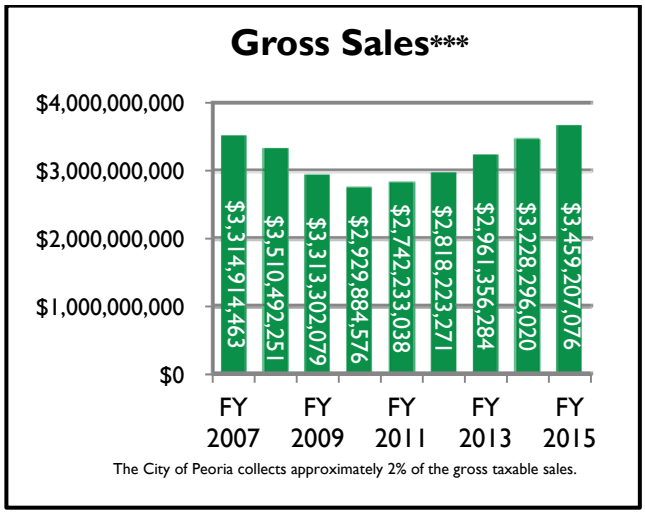




*Source – U.S. Census Bureau, American Community Survey

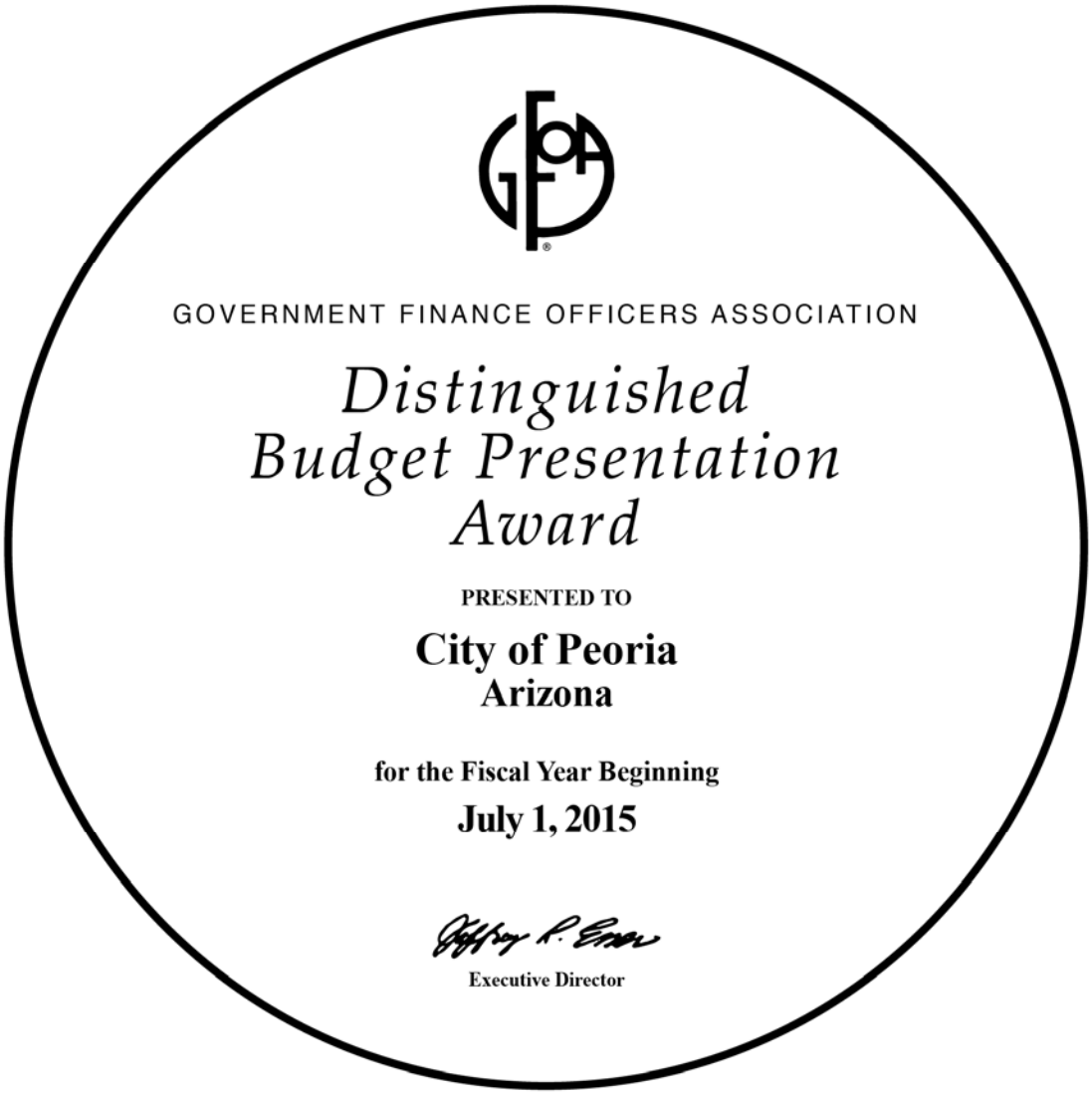


**Source – City of Peoria Budget Office



***Source – City of Peoria Finance Department

A city crew is working on the bulk trash pickup.



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

A large crowd of baseball fans enjoy a Spring Training game on a beautiful day at the Peoria Sports Complex.

An aerial view of the Peoria Sports Complex.

CITY MANAGER BUDGET MESSAGE
Fiscal Year 2017

Mayor Carlat and Members of the Peoria City Council,

I am pleased to provide you with the FY 2017 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide quality services and amenities to our residents, while preserving our organization's long-term financial viability.

As the city continues to rebound into the economic recovery, we see positive signs of improvement to our five-year forecast. The revenue picture is improving, which has enabled us to advance significant service improvements in the current year as well as address needs in the upcoming year. The FY 2017 budget continues to provide exceptional core services, and maintains the quality standards our residents have come to expect. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

BUDGET APPROACH

Setting long-term priorities for the city is one of the most important responsibilities for Peoria's elected officials. The City Council's 24-month policy goals are policy statements that set the direction for the organization and act as a touchstone for making financial and operational decisions to achieve community expectations. The following broad policy priorities are reflected throughout the FY 2017 budget:

Community Building
Enhancing Current Services
Preserving our Natural Environment
Total Planning
Economic Development
Leadership and Image

Over the past few months, staff provided Council with information briefings regarding significant policy issues. This includes discussions on economic development initiatives, labor contracts, mid-year budget adjustments and overall financial and economic conditions. The FY 2017 budget includes appropriate funding to begin addressing demands associated with new growth in a thoughtful and deliberate manner, without disrupting our existing services.

Each year, as part of the city's strategic budgeting approach, department directors engage their employees to discuss performance, trends, options, and opportunities for addressing citizen needs. As part of this process, the departments perform an analysis to determine the true cost of the services they provide. Using this information, department directors then align their work plans with the Council's policy goals and submit associated budget requests to achieve desired performance outcomes.

The result is a budget that works within existing resources, but also includes modest additions to ensure service levels are maintained and the council's priorities are addressed. Also, the plan strives to maintain or replace existing assets as needed while also addressing the demands of new growth throughout the city. This balanced approach ensures that services and amenities are planned for and distributed in such a way that enhances business opportunities and the quality of life for our citizens and visitors. Lastly, the city's vigorous economic development pursuits continue to be funded in a manner that produces beneficial results, including resources to further the economic development opportunities and initiatives approved by Council in the recently adopted Economic Development Implementation Strategy II (EDIS II).

PEORIA'S FISCAL POSITION

The city's revenue stream is largely influenced by overall economic conditions. The national economy, while improving, has taken longer than expected to return to pre-recession levels. Steady yet moderate improvements in job growth have reduced the unemployment rate to normal levels, but overall wage growth continues to lag. Consumer spending and confidence is expected to remain strong; however, business investments remain cautious.

In Arizona, the state's economy has improved compared to last year. Improvements in job, population and income growth are expected in FY 2017. Millennials and "boomerang buyers" are among the forces creating healthy growth in the housing market, and tourism is improving throughout the state.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2016. We expect sales tax revenues for this fiscal year to exceed FY 2015 actuals by 2.13 percent, with strong performance in the retail (especially auto sales), restaurants and bars, and residential rental categories. For FY 2017, we are forecasting roughly a 2.5 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. New residential construction in Peoria is growing, while commercial expansion is anticipated to take longer to develop. Existing home valuations have continued to increase and recent information from the County Assessor's Office projects a 5.7 percent increase in the city's assessed valuation in FY 2016. Future valuations should continue to increase, resulting in higher tax collections in subsequent years.

TAXES, RATES AND USER FEES

The FY 2017 budget limits the financial burden placed on our residents through rates and fees. This budget assumes no increase to property tax rates for the upcoming year. Likewise, the city's retail sales tax rate remains at 1.8 percent.

Last year, City Council approved two-year rate adjustments for water and wastewater and reclaimed water. These rate increases are needed to address growing cost pressures and capital requirements. In keeping with Council's direction, the FY 2017 budget includes a modest (2.5%) utility rate adjustment. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.

The city regularly evaluates its user charge system to ensure that appropriate fees are assessed for the services we provide. For FY 2017, this analysis has resulted in adjustments to a small number of recreation/rental fees to help recover the full cost of these services, per Council policy.

USE OF FUND RESERVES

The City Council-adopted *Principles of Sound Financial Management* has established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses. As a result, the budget remains compliant with the city's stated policies.

BUDGET PRIORITIES

The city's top priority is to preserve and enhance the high quality of life Peoria residents have come to expect. The FY 2017 budget provides the financial resources necessary to meet these expectations.

One of the keys to any community's quality of life is a vibrant and diversified economic base, with both a qualified workforce and quality jobs. As such, the FY 2017 budget includes investments in a number of economic development initiatives and projects. One example is the continued support for the BioInspire Medical Device Incubator project supporting biotechnology companies as well as cultivating entrepreneurship, which are the basis on which to build a bioscience economic cluster in Peoria. Another example is the location of Huntington University within the city's P83 Entertainment District. This new university is set to offer graduate and undergraduate programs in the emerging fields of digital media arts. This is a key investment zone for the city's economic development efforts.

Public safety is a critical component to our residents' quality of life. This budget underscores the city's ongoing commitment to this important local responsibility. Beginning in FY 2017, the Fire-Medical Department will be providing ambulance service to our residents. Funding is included to hire and train ambulance service personnel, purchase vehicles, equipment and supplies and support the administrative functions of the new division. The budget also includes the addition of two Police

Support Assistants to more efficiently deploy Police Service Officers into the field. This creates greater service availability for patrol officers within the community. In addition to these key personnel, the budget supports a number of one-time funding requests by the Police Department. This helps the organization continue its emphasis on a community-based policing approach, which proactively addresses neighborhood concerns while establishing vital relationships with community leaders.

These efforts will be supplemented by several other neighborhood-focused initiatives. Continued funding is included to support the successful Community Works program, which provides for small, targeted capital improvements that make an immediate difference. The neighborhood grant program is a partnership between the city and neighborhood organizations that results in aesthetic improvements to our neighborhoods. And the ever-popular Neighborhood Pride revitalization program is back for its 20th year, offering support to individual property owners. Lastly, a new Code Enforcement Officer is proposed to address vacant and distressed properties that have been abandoned or suffered fire damage.

Peoria has long boasted premier recreation programs and facilities, special events, and arts and cultural programs. The city has a long history of providing family-friendly and culturally diverse events. The FY 2017 budget includes funding to continue these popular events throughout the community. Additionally, the budget supports taking on the day-to-day operation of the Peoria Center for Performing Arts, previously managed by Theater Works. The City will continue to partner with Theater Works as the primary theater company in residence. Lastly, we have supported a number of one-time requests to repair and maintain key amenities at various parks and aquatic facilities.

Over the past few years, the city finalized labor agreements with all of the city's four labor groups. The recommended budget includes funding for modest wage increases for city employees in line with the approved labor contracts.

CAPITAL IMPROVEMENT PROGRAM

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements.

The recommended CIP includes major investments in economic development, parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including renovations to the stadium at the Peoria Sports Complex, the installation of a trailhead at 99th Avenue and Olive, and the expansion of the Pinnacle Peak Public Safety Facility.

The city recently selected a location for a new community park in northern Peoria. Funding for the construction of the park is programmed in FY 2018. Other parks and trails projects planned for the next few years include the 83rd Avenue and Village Parkway Trailhead, and a new trail segment along the east side of New River from Williams Road to Happy Valley Road.

Economic Development has become a significant category within the capital program. The CIP includes financial participation in a number of projects and initiatives, including the BioScience Incubator, GE Avionics, Maxwell Technologies, and Huntington University. One major focus area of the city's economic development efforts is the entertainment district surrounding the Peoria Sports Complex. The city recently completed the first phase of a project to revitalize and brand this area, and there is funding for additional enhancements place marked for FY 2017.

As important as these new capital undertakings is the responsibility to maintain existing assets. As such, the city allocated $1 million in new funding in FY 2017 to address this need. You will see various projects throughout the CIP related to facilities replacement and refurbishment. In addition, we continue to maintain more than 1,400 lane miles of roadway, 1,000 miles of sidewalk, and 116 signalized intersections through a combination of maintenance programs in the capital program.

CONCLUSION

In summary, the FY 2017 budget totals $497 million, which represents a 2.74 percent decrease over the prior year. The budget for the general fund, the city's primary operating fund, is $142.4 million - a 5.95 percent increase. The $128.7 million capital budget for FY 2017 represents a 24 percent decrease over the FY 2016 plan, while the 10-year capital improvement program totals $588.8 million, an 8.9 percent decrease from last year's program.

Overall the outlook is continuing to improve. We've managed through the recession and our revenues are seeing moderate growth. I believe this budget underscores a commitment by all city departments to maintain service levels and address community priorities, while preserving those things that make Peoria great.

I wish to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Finance and Budget Department staff, our deputy city managers, department directors, and all of the employees of the city who have contributed to make the FY 2017 budget a reality.

Sincerely,

Carl Swenson
City Manager

Long-Range Forecast

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well-managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Council-Adopted Financial Policies

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The *Principles of Sound Financial Management* are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue, unforeseen needs, and economic downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10% of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of $250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents.

If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an "Operating Reserve" with an upper goal of 15% of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds $500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a "Budget Stabilization Reserve" with an upper goal of an additional 10% of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed $500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures. Instead, they may be used to supplement "pay as you go" capital outlay, fund one-time operating expenditures, or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
  - ✓ Half-Cent Sales Tax debt service reserve should be at least $1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
  - ✓ Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years.
- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services, including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City's financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25% of the actual operating expenditures for the current fiscal year.
- The City will maintain a "Rate Stabilization Fund" in water and wastewater equal to 5% of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a "Debt Stabilization Fund" in water and wastewater with an upper goal of 50% of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City's ability to meet debt service obligations.
- The City will maintain an "Asset Maintenance Fund" in water and wastewater with an upper goal of 2% of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.

- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, and the City Travel Reduction and Clean Air programs. In the past, the majority of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The state did reinstate a portion of the LTAF funding that is generated solely from Powerball Lottery sales.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a 10-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful lives, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events and financial obligations and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity," as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer than two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles that overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events that can shape our community in the future.

The long-range financial forecast is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Finance and Budget Department uses forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The long-range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions affecting Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into models, which in turn project financial trends for a five-year planning period.

Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2017 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria.

The city's revenue stream is largely influenced by overall economic conditions. The gradual national recovery has continued to improve but at a slow pace, hampered at times by nagging unemployment, federal policy indecision, and a slower-than-expected rate of recovery in the housing industry. There are, however, encouraging bright spots at the national, state, and local levels, such as 1) improving home resale values; 2) modest improvements in job growth; and 3) increased spending on big ticket items like automobiles.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2016. We expect sales tax revenues for the 2016 fiscal year to exceed FY 2015 actuals by 2.3 percent, with strong performance in the retail (especially auto sales), restaurants and bars, and construction categories. For FY 2017, we are forecasting 2.5 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. Home values continue to increase, and recent information from the Maricopa County Assessor's Office projects a 5.7 percent increase in the city's assessed valuation in FY 2016.

Home values are expected to increase in FY 2017, which will result in increasing property tax revenues in future years.

Financial Projection

Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

The long-range financial forecast for FY 2017 includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks and recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund receives a distribution from the State of Arizona's Local Transportation Assistance Fund II (LTAFII), which are proceeds from Powerball Lottery sales.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Funds. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation, and debt requirements related to the Peoria Sports Complex. The City's share of all ticket, rental, and concession revenue collected from the complex are deposited in this fund. Additional financial support is provided by the City's Half Cent Sales Tax Fund.

Operational Impacts of Capital Plan

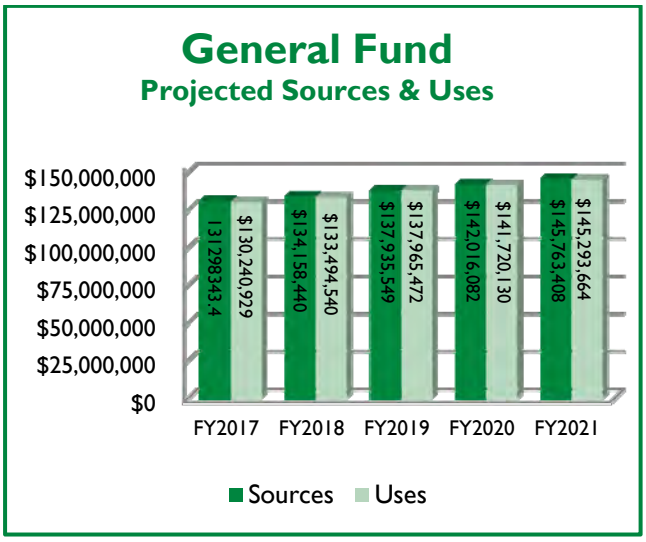
The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

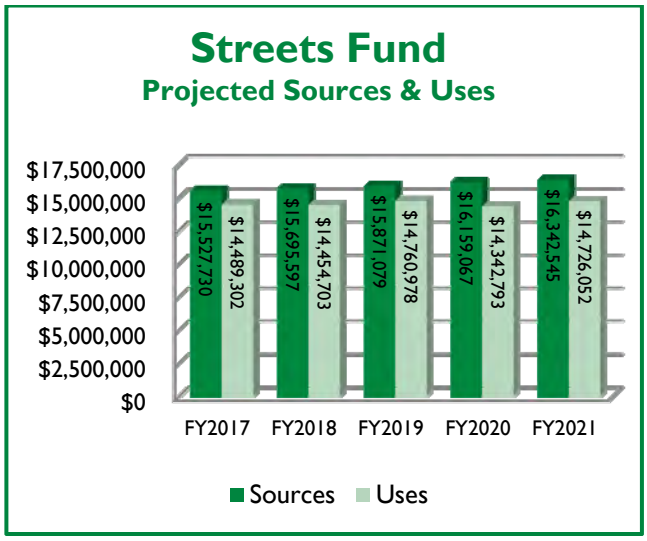
Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

Forecasts of Major Operating Funds

General Fund. The City thoroughly examines ongoing General Fund requirements and revenue streams over multiple years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a "pay-as-you-go" basis. The growth in planned revenues is expected to meet the growth in expenditures over the five years of the forecast, which represents a structurally balanced fund. As ongoing funding becomes available, the City will follow a long-term strategy to determine how best to apply the new sources.

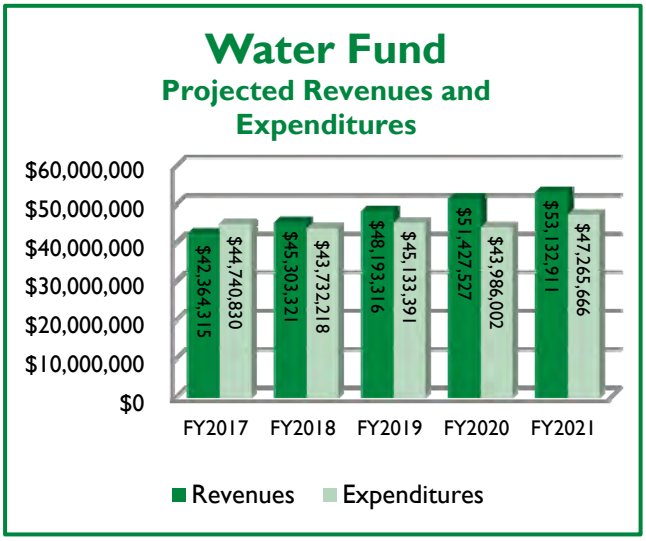


Streets Fund. The City's Streets Fund consists of proceeds from various sources, with HURF as its primary revenue source. Arizona's Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the city's 0.3¢ transportation sales tax help to stabilize this fund. It is not uncommon to see uses exceeding sources in one or more years of the forecast. This is because of "pay-as-you-go" capital projects funded by available fund balance. Ongoing uses are within ongoing sources, and this fund will remain financially independent throughout the planning period.



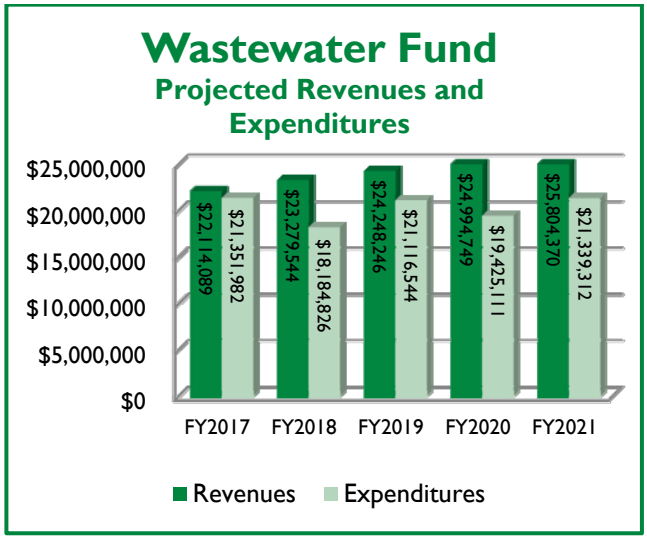
Water Fund. The City of Peoria provides water service to approximately 55,430 accounts within the city limits. This includes 2,880 new accounts added in the fall of 2015 from the acquisition of the New River Water Company. All costs for water service are accounted for in the City's Water Fund. The fund is responsible for capital facility needs, debt service payments, and operating costs for water service-related activities.

Following a consultant-led review of the water rate structure in FY 2015, the city will implement the second year of a two-year approved rate adjustment in FY 2017. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast shows expenditures greater than revenues the first year of the planning period because of one-time capital projects funded through available fund balance. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates the Water Fund will be financially self-sustaining into the future.

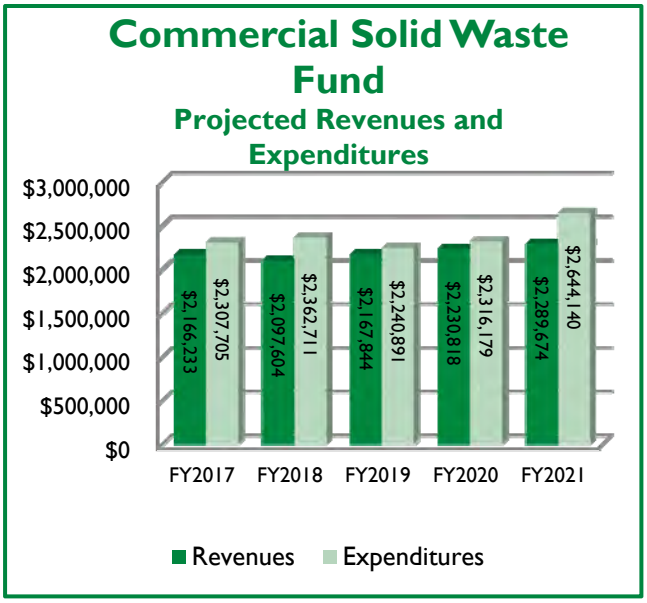


Wastewater Fund. The city provides wastewater services to approximately 55,900 accounts. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

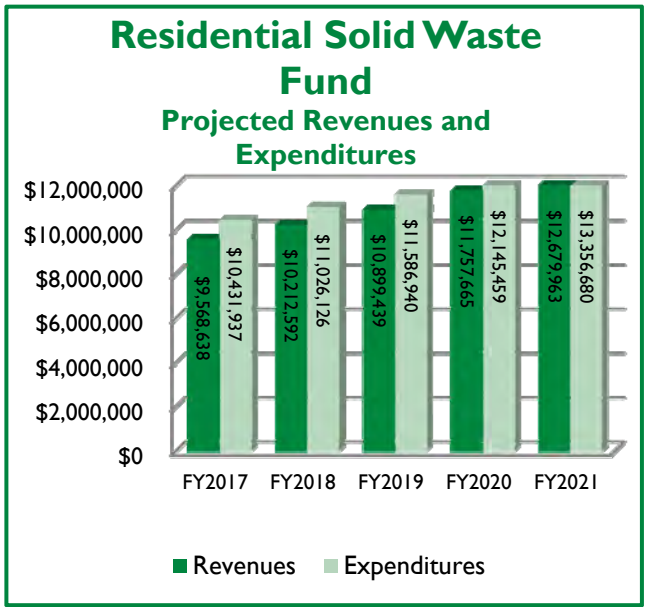
As part of the consultant-led review of the wastewater rate structure in FY 2015, the city will implement the second year of a two-year approved rate adjustments in FY 2017. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates that the Wastewater Fund will be financially self-sustaining into the future.



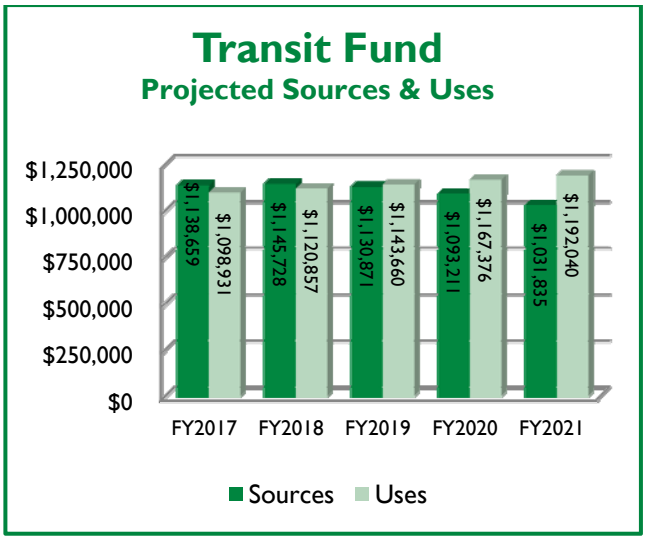
Commercial Solid Waste Fund. The commercial solid waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses have the option of selecting between the city and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the city's financial policies. The city does not plan to adjust rates in FY 2017. Future increases are forecast beginning in FY 2018 through the remainder of the planning period to ensure that the Commercial Solid Waste Fund will be financially self-sustaining into the future.



Residential Solid Waste Fund. The residential solid waste operation provides trash collection, recycling, and loose trash pickup for approximately 53,750 residential accounts. The city's residential solid waste operation is the sole provider of service for Peoria residents. After reducing residential service fees in FY 2013, the city does not plan to adjust rates to residential service fees for the fourth straight year in FY 2017. The city will continue to support its operating costs and meet cash reserve targets for this fund. The forecast shows expenditures greater than revenues throughout the planning period because of the planned one-time capital projects in the first two years. While the Residential Solid Waste Fund has more-than-adequate fund balance to absorb the additional costs, modest rate adjustments are included in the forecast between FY 2018 and FY 2021 to ensure that the fund will be financially self-sustaining into the future.



Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a City Travel Reduction Program, and a Clean Air Campaign. In February 2010, the State of Arizona elected to stop the distribution of LTAF funds, which was approximately $855,000 per year to the City. In 2013, the State of Arizona began distributing LTAFII funds from Powerball Lottery sales, which is estimated $200,000 per year. The City has had to subsidize the remaining balance with Transportation Sales Tax revenues, and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable over the long term.



Budget Summary

Throughout the year, the City Council was provided updated information on the city's financial condition, including an assessment of the current economic state and a discussion on the long-term financial forecast. The City Council developed its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2017 budget process.

As in prior years, departments utilized a more long-term approach to their operation and budget requests. Each department updated its cost of service analysis, which outlines how they intend to meet service expectations within the available resources in FY 2017.

In February, the executive management team met with department directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

The executive team and staff developed a recommended budget for consideration of the City Council. As stated in the city's *Principles of Sound Financial Management*, a "balanced budget" is defined as having ongoing revenues to meet the ongoing expenditures of the city. In addition, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

FY 2017 BUDGET CALENDAR

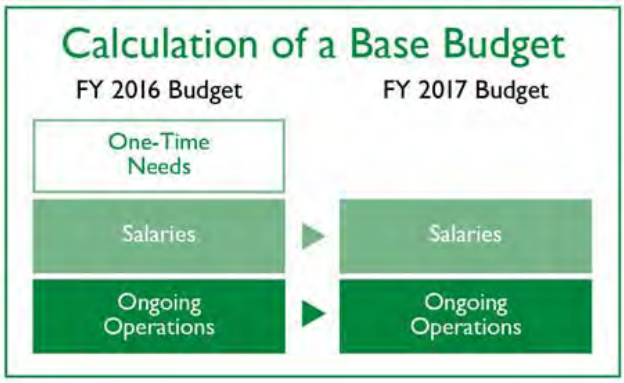
Activity	Date
City Council Economic Development Workshop	December, 2015
Department Review Sessions with Executive Team	February - March 2016
City Manager's Recommended Budget	April, 2016
Adopt Tentative Budget	May 17, 2016
Hold Public Hearing on Budget and Property Tax Levy	June 7, 2016
Adopt Final Budget	June 7, 2016
Adopt Property Tax Levy	June 21, 2016

Budget Objectives

For FY 2017, a "program and performance-based budgeting" method was utilized throughout the organization. Departments developed strategic operating objectives focused on addressing Council's policy goals without increasing expenditures. Budgets were developed with a focus on providing "core" services to our residents and identifying the true cost of providing those services.

A key component to performance-based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments developed operating objectives that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a "supplemental" request for additional resources. Conversely, in acknowledgement of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a "supplemental" request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.



The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year's budget.

Budget Review

Once divisions submitted the base, supplemental, and carryover budget requests, Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews during the month of February 2015. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager's recommended balanced budget, delivered with an overview of the city's financial condition, was presented to the entire City Council. The Council Budget Study Sessions were undertaken this year from April 11 to through April 13. Upon Council's revisions to the manager's recommended budget, the Budget staff then finalized the proposed tentative budget.

Budget Adoption

After the initial study sessions, the proposed budget was presented to Council for tentative adoption on May 17, 2016. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and State law. As shown in the calendar on the previous page, the FY 2017 final budget was adopted on June 7, 2016 and the property tax levy on June 21, 2016.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the state constitution and the Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

1. A local home rule (alternative expenditure limitation)
2. A permanent base adjustment
3. One-time override
4. A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001, and most recently in 2003. In the March 2003 general election, voters approved a permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary. The approved increase of $15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This permanent base adjustment increased the original 1979-80 base of $3,247,857 to a new base of $18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these "base adjusted" amounts depending on the funding needs and available revenues. The approval of a permanent adjustment eliminated the need for voter approval every four years, and Budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is $850,064,200 in Fiscal Year 2017. This compares to the total appropriation of $497,000,000 in the final budget adopted by Council. However, the city estimates that $163,702,476 would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Budget Department and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds, all transfers of expenditure authority over $50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to $50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are "measurable and available". "Measurable" means the amount can be determined and "available" means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt, which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds, and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances that have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A strategic approach was utilized during the FY 2017 budget process. The departments addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals, and objectives and performance indicators. They also analyzed the costs of the various services they provide. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2017 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

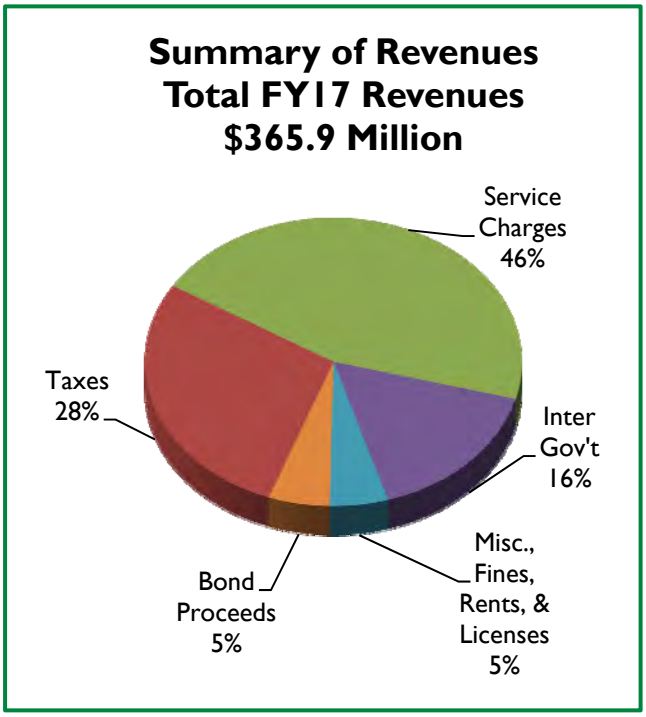
Budget Summary

The City of Peoria's FY 2017 proposed budget appropriation totals $497 million. The operating budget totals an estimated $269 million, an increase of 5 percent from the prior year. The table and charts on this page and the following page provide a summary of the sources and uses of funds.

Revenues

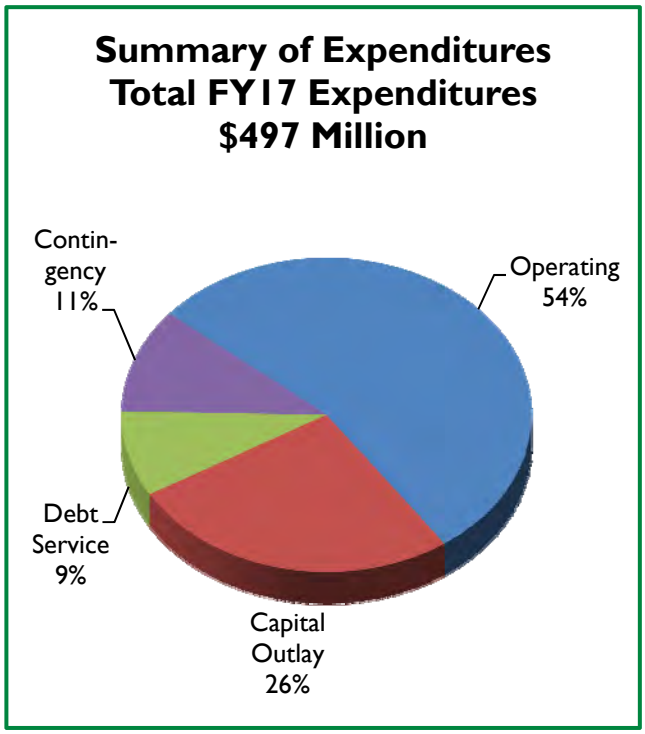
The FY 2017 estimated revenues total $365.9 million. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees.

In FY 2017, the city estimates revenue from service charges at $165 million (46 percent), taxes at $103 million (28 percent), inter-governmental revenues at $59 million (16 percent), and bond proceeds at $19 million (5 percent). The remaining categories represent $18 million (5 percent).



Expenditures

The $497 million proposed budget is comprised of four major segments. The operating budget totals $269 million (54 percent), with debt service at $43.7 million (9 percent). Approximately $55.5 million (11 percent) is set aside for contingency accounts. Capital improvements total $131 million - 26 percent of the total FY 2017 budget.



TOTAL REVENUES BY TYPE
(In Millions)

Description	FY13	FY14	FY15	FY16	FY17	% Change
Fines, Licenses, Permits & Rents	$6.1	$6.7	$7.5	$7.5	$8.0	7%
Bond Proceeds	$55.1	$7.3	$41.6	$60.5	$19.3	-68%
Charges for Services	$136.6	$143.4	$152.9	$153.5	$165.1	8%
Intergovernmental Revenue	$48.7	$51.0	$52.9	$55.3	$58.8	7%
Taxes	$82.5	$84.6	$90.3	$94.3	$102.4	9%
Miscellaneous Revenue	$6.1	$2.7	$5.3	$6.4	$10.9	71%
Interest Income	$1.7	$1.1	$1.5	$1.1	$1.3	19%
Total Revenues	**$336.7**	**$296.9**	**$352.0**	**$378.6**	**$365.9**	**-4%**

TOTAL BUDGETED USES
(In Millions)

Description	FY13	FY14	FY15	FY16	FY17	% Change
Operations	$218.7	$231.4	$237.4	$256.4	$269.1	5%
Capital	$170.4	$151.9	$145.2	$169.3	$128.7	-24%
Debt Service	$40.7	$42.2	$45.0	$39.4	$43.7	11%
Contingencies	$43.2	$42.5	$42.4	$45.9	$55.5	21%
Total Expenditures	**$473.0**	**$468.0**	**$470.0**	**$511.0**	**$497.0**	**-3%**

Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at $183 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The City plans on maintaining strong financial reserves in order to maintain the level of services being provided to Peoria residents and businesses.

The following chart outlines the financial plan for FY 2017. The total sources are estimated at $391 million and total uses are estimated at $522 million. The city is positioned to sustain fund balances at or near stated reserve requirements.

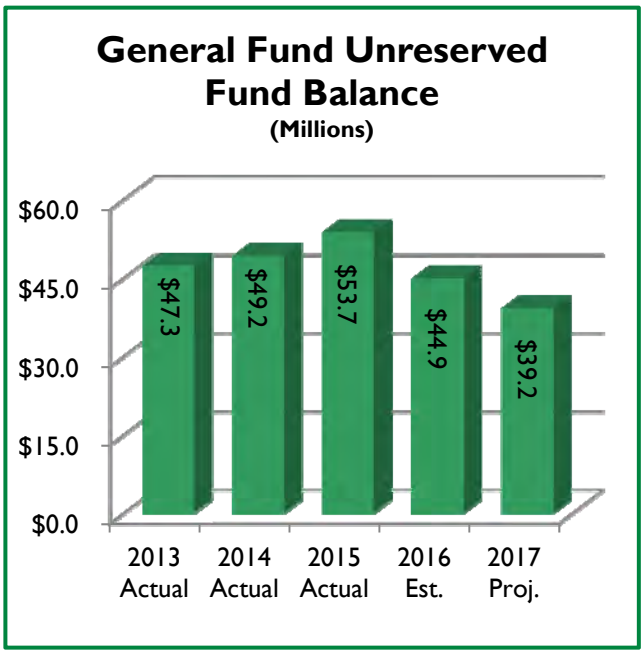
FINANCIAL PLAN SUMMARY
(In millions)

Fund Categories	Estimated Balance 7/1/2016	Total Sources	Total Uses	Estimated Balance 6/30/2017
General	$65.9	$155.9	$194.7	$27.1
Special Revenue	$80.0	$42.0	$76.0	$46.0
Enterprise	$80.6	$99.7	$128.7	$51.6
Internal Service	$28.0	$47.5	$53.2	$22.3
Capital Project	$28.4	$20.5	$39.7	$ 9.2
Debt Service	$31.2	$25.3	$29.8	$26.7
Total All Funds	**$314.0**	**$391.0**	**$522.1**	**$182.9**

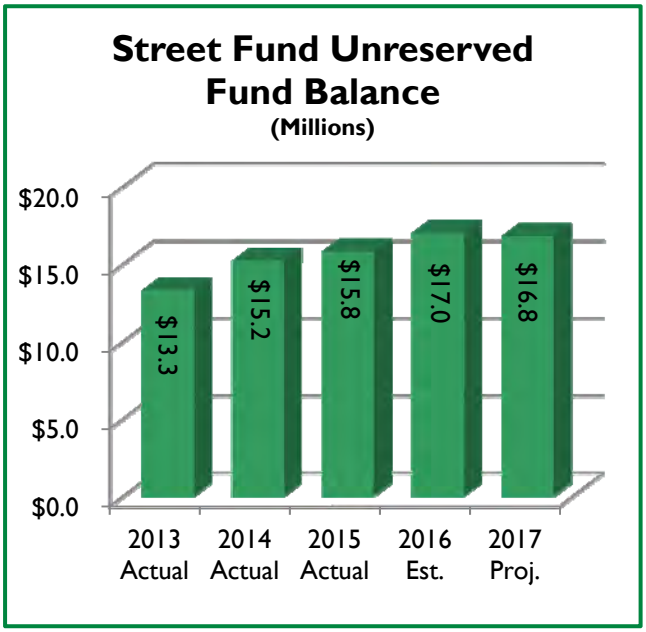
*Total Uses and Estimated Balance includes inter-fund transfers but excludes contingency appropriation.

Fund Balance Analysis

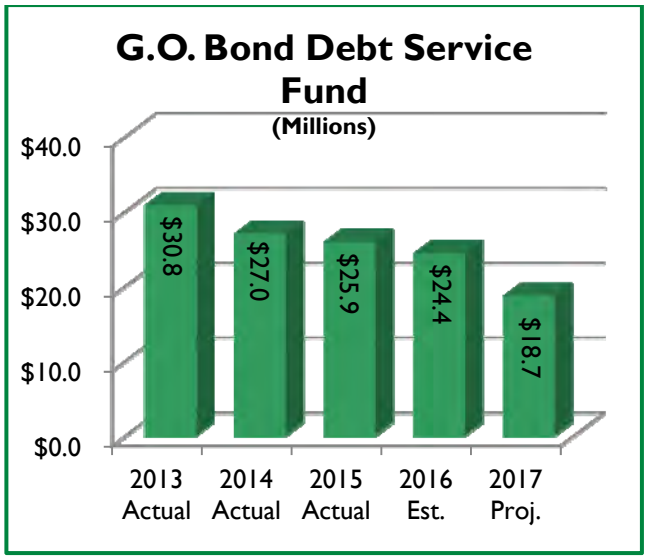
In the general fund, the fund balance reflects the city's strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



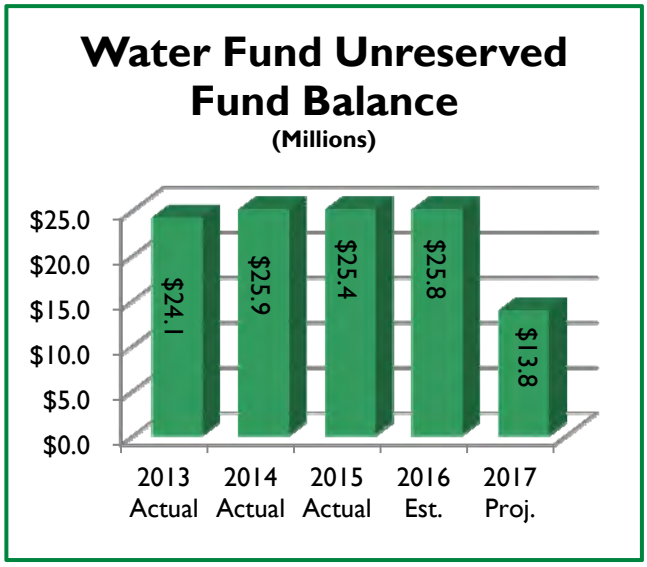
Street Fund Unreserved Fund Balance. For the street operating fund, a new transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the street operating fund. Future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.



G.O. Bond Debt Service Fund. The reserve requirements are provided to adequately meet debt service payments in subsequent years. While maintaining a healthy reserve requirement as indicated in the Principles of Sound Financial Management, the fund balance in the debt service funds reflects a strong assessed value growth. The 10-year Capital Improvement Plan programs the use of any excess reserve.

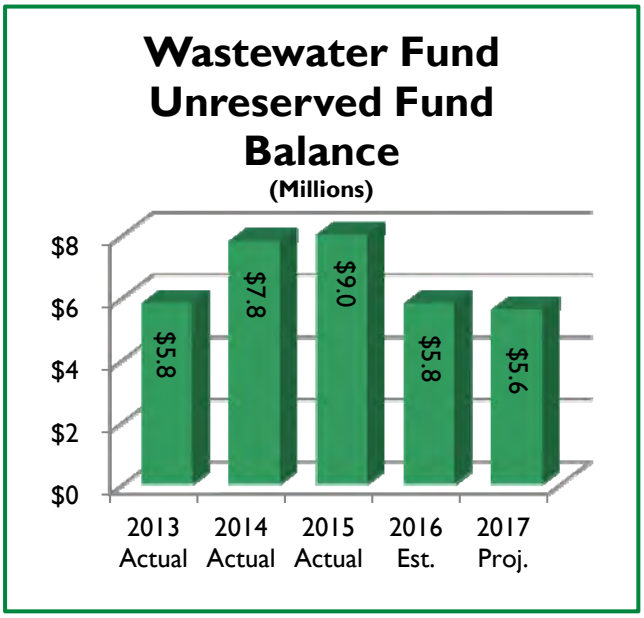


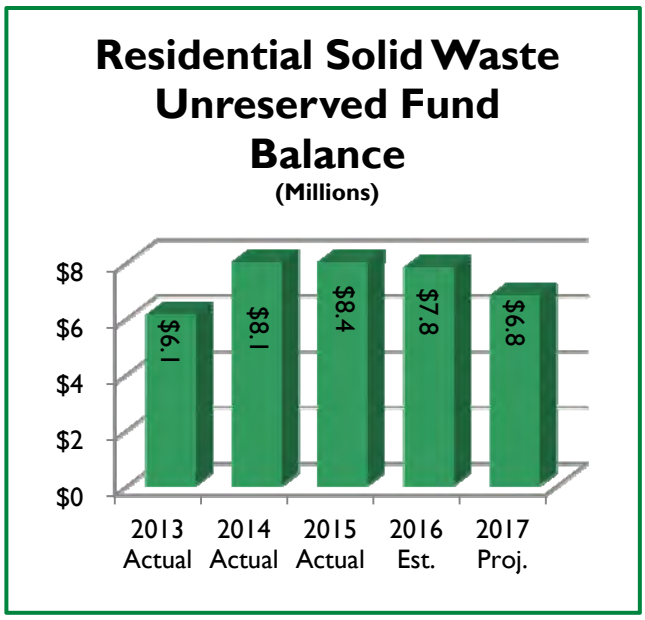
Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



Wastewater Fund Unreserved Fund Balance. The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

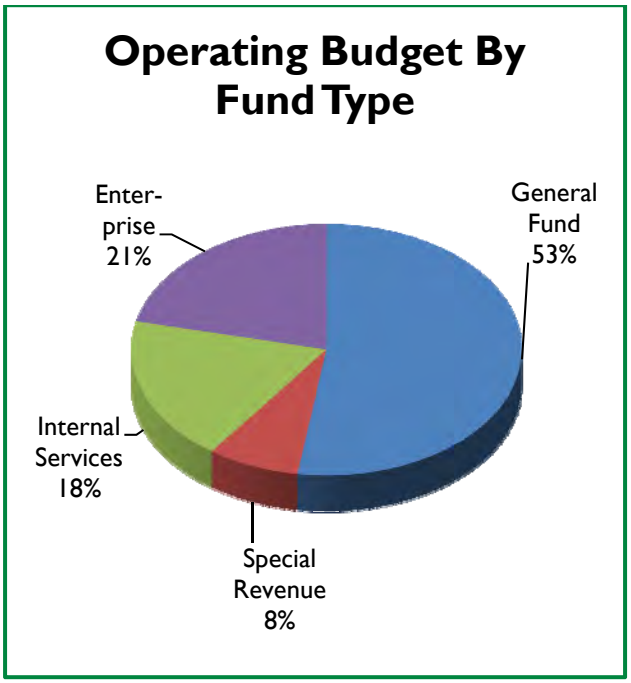
Residential Solid Waste Fund Unreserved Fund Balance. The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year.





Operating Budget

The FY 2017 operating budget of $269.1 million is an increase of $12.7 million, a 4.96 percent gain from last year's $256.4 million operating budget amount. Based on the city's projected revenue estimates, the FY 2017 operating budget can be balanced without any increase to city taxes.



The general fund makes up 53 percent of the total operating budget and is the largest component of the city's organization. Other fund categories include: enterprise funds (21 percent), internal service funds (18 percent), and special revenue funds (8 percent).

As stated in the City Manager's Budget Message, the FY 2017 budget reflects our commitment to maintain the quality standards our residents have come to expect, while preserving our organization's long-term financial viability. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. Staff responded to the economic downturn by freezing and eliminating vacancies and shifting work duties to create efficiencies, while allowing the city to continue delivering the services expected by our residents. As the economy recovers and demands for services picks up, the city has begun to add positions to meet the increased demand. The recommended budget also includes modest increases in wages and benefits.

Overall, the FY 2017 budget proposes 30.25 more FTE positions than in FY 2016. Positions were added with a focus on public safety and ensuring the well being of all citizens and visitors. New public safety positions include 14 firefighter EMT/ Paramedics, one EMS fire captain and one administrative staff position to support the new ambulance service scheduled to begin in the fall of 2016. In addition, the Police Department will receive the support of two new Police Support Assistants which will more effectively deploy police services to the community.

In the Public Works Department, the budget proposes six new positions. This includes two Utility Operators, an Environmental Compliance Inspector and a Cross Connection Assistant, to ensure the water distribution system is functioning efficiently and meets all state and federal regulations. Also, this budget includes funding to support the City's solid waste and recycling program through the addition of a solid waste Equipment Operator and an Environmental Technician.

Total staffing authorization for benefitted positions was granted for 1,191.87 FTEs. A summary and detail of the city's full-time benefitted positions can be found under the "Schedules" section of this book in Schedule 6 and Schedule 7.

Department Summary

The Economic Development Services Department continues to work to achieve the goals of the Council-adopted Economic Development Implementation Strategy (EDIS II). The FY 2017 budget allocates one-time funding to support this effort, including advertising and marketing, land development consulting, community promotions and events, and retail market analysis.

The Planning and Community Development Department is experiencing increased workloads as development activity picks up. As such, the department received the continuation of one-time funding for contract planners and for a contract administrative assistant. The department's budget also includes $150,000 for the Neighborhood Grants Program, which helps fund neighborhood improvements around the city. To augment the mission of the Human Services division, a new Human Services Specialist is proposed to provide a greater reach into the community. Lastly, the Planning and Community Development Department will begin efforts to complete a comprehensive update of the city's General Plan to take for voter approval in FY 2018.

The Police Department received funding for two new Police Support Assistants and a Code Enforcement Officer, as well as a number of one-time requests that will enhance its ability to protect the community. Well over half of these requests will be offset by grants or the use of forfeiture funds. Some of the items that are funded for FY 2017 include investments in the crime and traffic prevention programs, replacement of personal equipment and first aid kits, a contract legal advisor, and two property unit vehicles.

The Fire-Medical Department will be training new firefighter EMT/paramedics in FY 2017 to support the startup of the City's ambulance service and the Alternative Response Vehicle (ARV). Additionally, the budget proposes supplying the department with five Active Shooter Kits to deploy with the "extraction teams" who assist the Police Department with active shooter or other major medical situations.

The Community Services Department is experiencing increased demands in their recreation programs throughout the city. The FY 2017 budget includes funding to continue to meet the demands of these popular programs in the areas of Youth/Teen, Swimming, and Adult Day services. The city has a long history of providing family-friendly and culturally diverse events and the budget continues to fund these community events. There are a number of one-time requests to repair and maintain key amenities at various parks and aquatic facilities.

In addition to the six new positions proposed in the FY 2017 budget, the Public Works-Utilities Department is increasing its water supply budget to account for the rapidly rising cost of CAP water, which represents 60 percent of the city's annual water supply. The department is also increasing its funding to address routine maintenance of new infrastructure.

Operating Budget Change

For FY 2017, the city's operating budget is $269.1 million, representing a 5 percent increase from the operating budget of $256.4 million of the prior year. The operating budget contains $16.9 million in one-time expenditures. This includes $7.4 million in new one-time requests, $5.1 million for replacement of existing vehicles, and $4.4 million in carryovers from the FY 2016 budget.

Operating Budget History

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
GENERAL FUND					
Mayor & Council	$652,117	$676,888	$705,276	$663,050	$686,642
City Leadership & Management	$2,437,779	$2,586,472	$2,510,130	$2,654,357	$3,181,726
Office of Communications	$1,196,518	$1,295,781	$1,450,008	$1,505,039	$1,604,463
Development & Engineering	$3,726,075	$3,731,934	$3,782,645	$7,027,231	$7,867,085
Economic Development Services	$3,519,896	$4,145,129	$4,416,353	$1,620,347	$2,035,195
Human Resources	$2,448,513	$2,679,726	$2,514,788	$2,716,901	$2,536,747
City Clerk	$949,360	$819,344	$971,151	$905,386	$1,194,130
City Attorney	$3,115,442	$3,155,905	$3,264,380	$3,204,841	$3,349,167
Municipal Court	$1,953,037	$1,906,941	$1,870,388	$1,944,394	$1,972,926
Non-Departmental	$1,375,973	$1,314,175	$1,778,614	$3,918,851	$1,626,256
Finance & Budget	$8,956,369	$10,152,449	$10,215,330	$10,597,188	$10,716,613
Planning & Community Dev.	$2,081,293	$2,526,009	$2,542,177	$2,851,681	$3,271,258
Police	$37,080,596	$38,995,559	$40,223,216	$41,926,694	$44,648,274
Fire	$21,233,589	$23,000,939	$23,957,261	$26,908,354	$30,015,194
Community Services	$19,905,182	$21,942,086	$22,311,291	$22,757,158	$23,918,437
Public Works	$548,525	$583,228	$673,750	$691,272	$709,285
Half-Cent Sales Tax and Other	$1,385,265	$1,689,116	$1,988,949	$2,471,673	$3,037,917
SPECIAL REVENUE FUNDS					
Streets Funds	$9,367,319	$9,672,000	$9,902,760	$10,042,631	$10,184,149
Housing & Community Dev.	$1,304,172	$999,418	$361,808	$331,959	$434,116
Transit	$995,894	$1,104,216	$1,313,050	$1,077,848	$1,091,924
Grants & Miscellaneous	$4,036,004	$4,345,882	$5,123,440	$8,022,436	$10,343,301
ENTERPRISE FUNDS					
Water Fund	$20,834,699	$20,778,797	$22,081,670	$22,288,976	$23,412,402
Wastewater Fund	$10,296,366	$10,421,199	$10,886,748	$11,077,614	$11,278,621
Enterprise Reserves	$3,057,343	$3,705,709	$1,355,097	$3,114,818	$2,231,100
Solid Waste Funds	$10,798,119	$10,847,089	$11,696,116	$13,672,482	$14,507,957
Sports Complex	$4,530,474	$4,598,905	$4,707,494	$4,688,874	$4,895,041
INTERNAL SERVICE FUNDS					
Fleet Maintenance	$5,088,622	$5,239,641	$5,330,744	$5,297,614	$5,337,188
Fleet Reserve	$1,904,099	$2,117,096	$4,040,968	$4,720,114	$3,861,538
Insurance Reserve	$17,868,800	$18,624,677	$18,879,716	$20,263,385	$20,823,028
Facilities Maintenance	$5,717,386	$5,869,887	$6,026,810	$5,944,297	$5,950,564
IT Operations	$8,364,809	$8,437,813	$9,102,318	$9,562,203	$10,167,291
IT Reserve	$786,950	$426,015	$331,600	$871,685	$976,010
IT Projects	$129,715	$824,819	$1,099,060	$1,033,320	$1,247,810
Trust, Agency & Debt Svc	$33,600	$30,600	$30,600	$54,426	$30,600
TOTAL	**$218,673,623**	**$229,245,444**	**$237,445,706**	**$256,429,099**	**$269,143,955**

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2017 major grants are summarized below.

U.S. Department of Justice

The Police Department was awarded a Community-Oriented Policing Services (COPS) Hiring Program Grant to hire three new police officers in FY 2015. The purpose of the COPS Hiring Program Grant is to enhance public safety by utilizing community policing to increase crime prevention and assist with full-time sworn officer staffing needs throughout agencies nationwide. In FY 2017, the grant will close out and fund a portion of three new officers' salary and benefits with a maximum of $125,000 per officer through August 2016 ($375,000 over the life of the grant).

Developmental Disabilities Grant - State of Arizona Department of Economic Security

The Community Services Department offers an Adaptive Recreation Program that is contracted with the Department of Economic Security Division of Developmental Disabilities (DD) to offer a variety of day treatment and training services and recently expanded to include respite services. The primary goal of all DD contracted programs is to enhance social and independent living skills through various recreational opportunities, community outings and service projects. All programs are staffed on a 1:3 staff to participant ratio, so a high level of independence is required. For FY 2017, the city has budgeted expenditures of $486,896.

U.S. Department of Housing and Urban Development

The Planning and Community Development's Neighborhood Revitalization Program continues to expend funding on a grant from the U.S. Department of Housing and Urban Development's (HUD) Neighborhood Stabilization Program (NSP3). New information recently obtained from HUD allows program income from the NSP3 program to be transferred to the city's Community Development Block Grant (CDBG) allocation. These funds will be used to assist future programs that benefit low-to-moderate income persons.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development. CDBG funds will be used for various housing rehabiliation projects, public facility improvements, as well as housing assistance and social service programs. The City partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded by the United States Department of Housing and Urban Development. This program is designated specifically for carrying out income eligible housing strategies through acquisition, rehabilitation, new construction and first-time homebuyer assistance.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2017, the city has budgeted expenditures of $316,505. These funds are used by the Police Department and the City Attorney's Office for training, supplies, and equipment.

Internal Service Funds

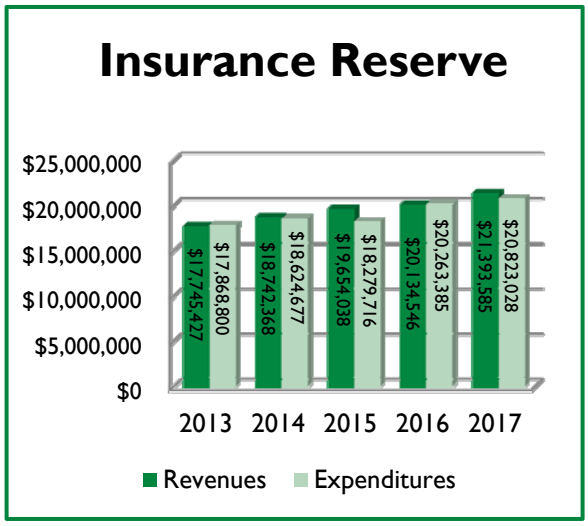
The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology, and IT replacement reserve. These funds are financed by service charges to all other funds, departments, and divisions of the city that employ their services.

Fleet Replacement Reserve

The Fleet Replacement Reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In FY 2017, the fleet reserve funds anticipates revenues from service charges and transfers of $2,582,443. Expenditures are budgeted at $4,211,538, reflecting a higher-than-average number of vehicles to be replaced. These reserve funds have a healthy fund balance that can accommodate the budgeted expenditures.

Insurance Reserve

The Insurance Reserve Fund accounts for the risk management function of the city, as well as claims paid under the city's self-funded risk, health, dental, and workers' compensation programs. The city carries excess insurance coverage and uses third-party administrators to monitor the self-funded programs. The FY 2017 budget for this fund is $20,823,028.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to city departments based on square footage of occupied space, maintenance records, and custodial requirements. Specific requests for maintenance, capital repairs, or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2017 appropriation totals $5,950,564.

Fleet Maintenance

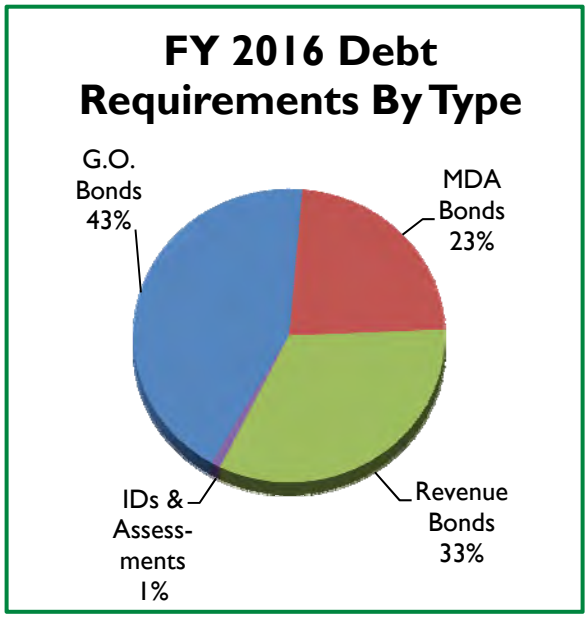
A division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2017 operating budget is $5,337,188.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city website, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2017 is $10,167,291 and $1,247,810 for IT projects.

Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as described below) are available. More detail on planned debt service for FY 2017 may be found in Schedule 8 of the "Schedules" section of this document.

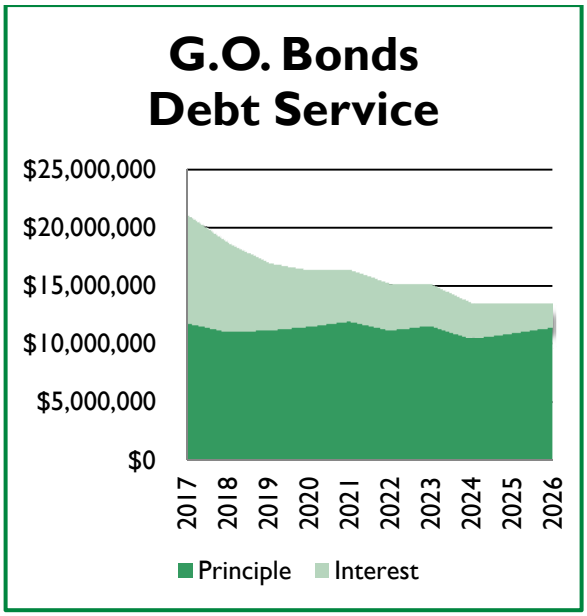


General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the city has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the city's G.O. bond ratings were upgraded by Moody's and Fitch. This upgrade is a reflection of the bond rating industry's increased confidence in the city's creditworthiness. The improved bond ratings help the city to obtain favorable interest rates on future bond sales and thus generate considerable savings for Peoria taxpayers.

The FY 2017 total outstanding debt for general obligation bonds is $160,160,000.



G.O. Bond Ratings

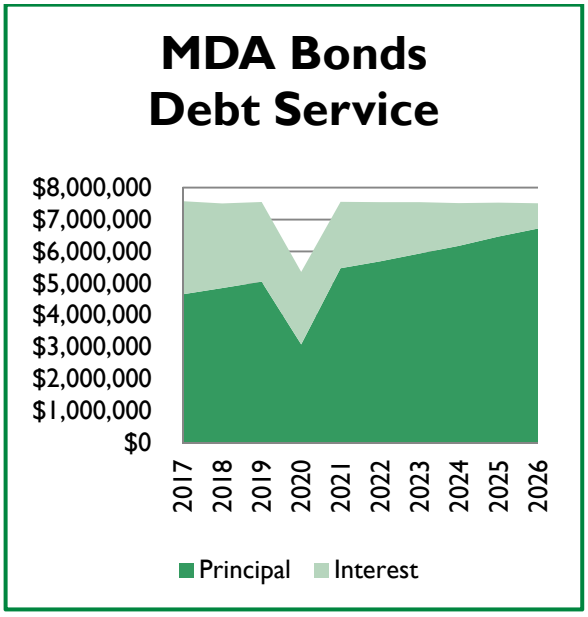
Moody's	Aa1
Standard & Poor's	AA+
Fitch	AA+

Municipal Development Authority Bonds

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

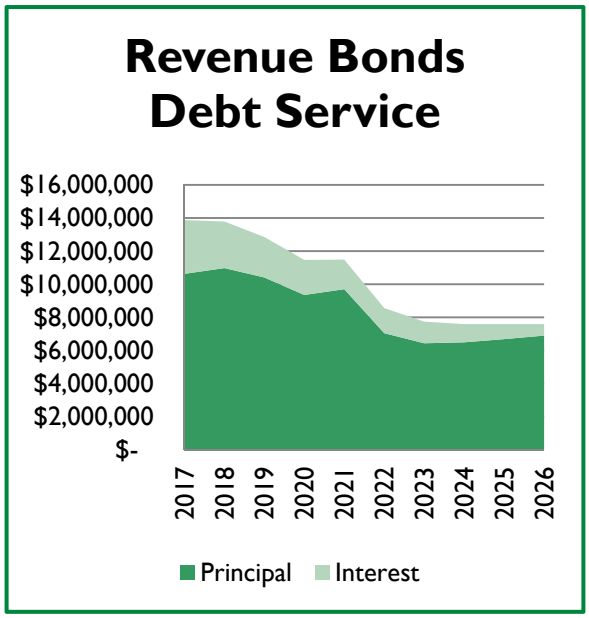
The FY 2017 total outstanding debt for Municipal Development Authority bonds is $72,260,000.



Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

The FY 2017 total outstanding debt for Revenue bonds is $105,809,982.



MDA Bond Ratings

Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

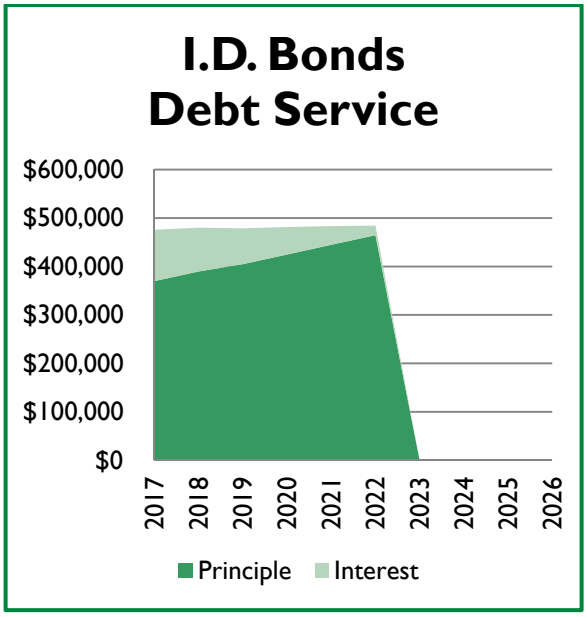
Revenue Bond Ratings

Moody's	Aa3
Standard & Poor's	AA
Fitch	AA

Improvement District Bonds

Improvement district bonds are used to finance projects where certain property owners will benefit more than the general public. A majority of the property owners within a proposed improvement district must approve the formation of the district and the amount of indebtedness. These bonds are repaid by collection of property assessments levied on the property within the district.

The FY 2017 total outstanding debt for Municipal Development Authority bonds is $2,500,000.



I.D. Bond Ratings	
Moody's	Aa3
Standard & Poor's	A+
Fitch	AA

Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling $387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed here.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city's total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The housing crisis during the recession cut into the city's debt capacity; however, over the last two years the city's assessed values are gradually increasing. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

Description	2011	2012	2013	2014	2015	2016	2017
Population	155,148	156,780	160,504	164,104	168,115	170,450	171,237
Secondary Assessed Value (Millions)	$1,614	$1,276	$1,137	$1,057	$1,156	$1,178	$1,245
Net Bonded Debt (Millions)	$136	$140	$132	$124	$119	$136	$139
Pct. of Net Bonded Debt to Assessed Value	**8%**	**11%**	**12%**	**12%**	**10%**	**12%**	**12%**
Net Bonded Debt Per Capita	**$875**	**$894**	**$820**	**$755**	**$708**	**$798**	**$812**

Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

• The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city's ability to pay its debt when due.

• The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds or impact fees where applicable.

• The city does not intend to issue commercial paper (CP) or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.

• The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.

• Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.

• Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if savings exceed $750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.

• The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.

• The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.

• The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.

DEBT CAPACITY ANALYSIS

20% Limitation as of 6/30/17

(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)

FY 2016 Secondary Assessed Valuation	$1,244,818,886
Allowable 20% Bonds Outstanding	$248,963,777
Less 20% Bonds Outstanding	$152,279,678
Unused 20% Debt Capacity	$96,684,099

6% Limitation

(All Other General Government Projects)

FY 2016 Secondary Assessed Valuation	$1,244,818,886
Allowable 6% Bonds Outstanding	$74,689,133
Less 6% Bonds Outstanding	$6,052,737
Unused 6% Debt Capacity	$68,636,396

Revenue Summary

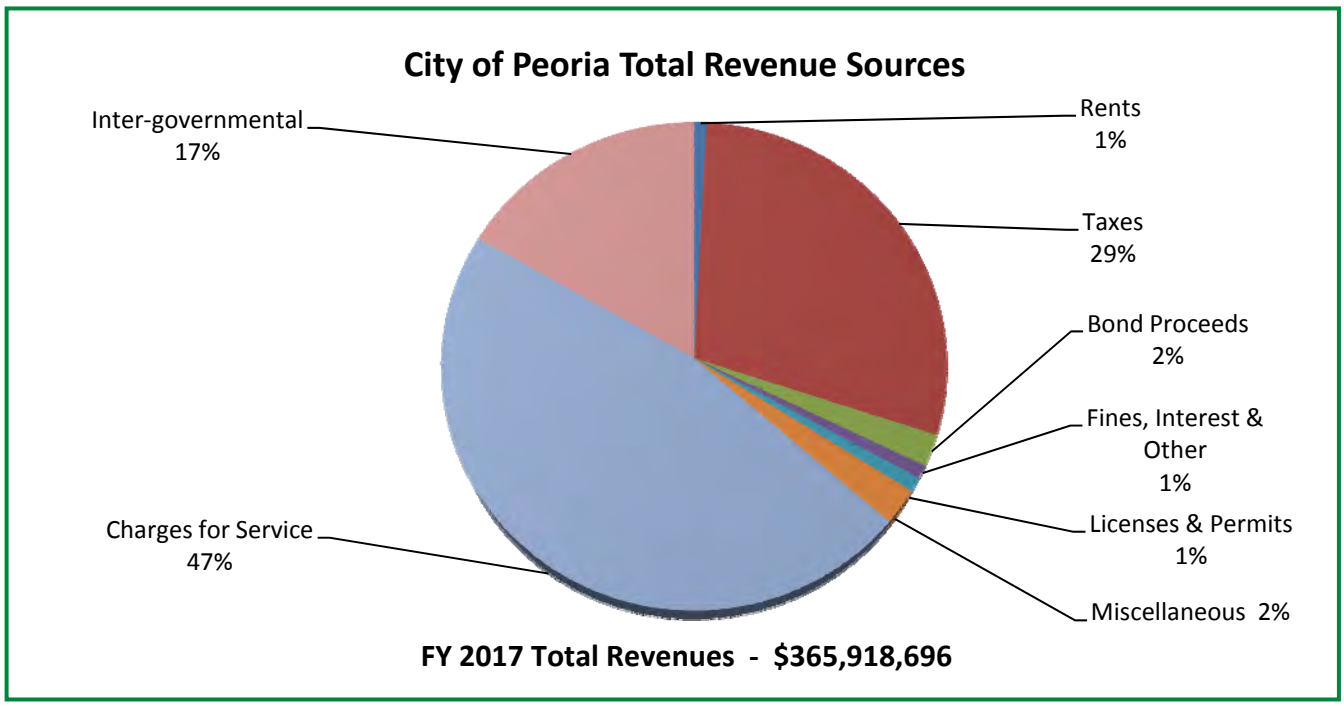
Total revenues for Fiscal Year 2017 are estimated at $365.9 million, an increase of less than 1% over the prior year's estimate of $363.4 million. When compared to the FY 2016 budget, revenues decrease by approximately $12.6 million. The reduction is largely due to a decrease in bond proceeds of $19.3 million. When this source is excluded, the City's FY 2017 revenue sources are forecasted to increase by 7.3% over the FY 2016 estimated total. FY 2017's budgeted revenues reflect a continuingly improving outlook for growth in the state and local economies.

The national economy is improving at moderate pace and with steady job growth reducing the unemployment rate to below pre-recession levels; yet wage growth has been slow to respond. Consumer spending and confidence are improving, while business investment remains cautious. The Arizona economy has begun to rebound with improved sales and income tax collections, modest construction improvement and an improving outlook for tourism. The state has taken longer to return to pre-recession levels in employment, but has experienced stronger job creation over the past year.

Forecasters anticipate that positive in-migration to the state and wage growth will begin to return to moderate levels over the next few years. Locally, the greater Phoenix housing market has improved significantly both in terms of price appreciation and in transaction volume – though lower than pre-recession levels – with new home permits also reflecting healthy improvements.

The local real estate market reflects a more normal environment, but is faced with limited inventory. New residential construction in Peoria is growing, while a broad-based commercial expansion is anticipated to take longer to return.

The revenue forecasts are based on historical data, assumptions on population changes, economic projections, and expected receipts from taxes and other sources. A Revenue Committee, consisting of members from various departments whose activities generate revenues, meets regularly to discuss revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on



this discussion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into ten major sources, as depicted in the graph on the previous page. Charges for Service account for the largest percentage of revenue by source, at an estimated $165.1 million, or 47% of total revenues. Revenue in this category is made up of sources that are both external and internal to the City. Of the total amount, $75.5 million is projected from enterprise activity, or 46% of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services is projected from internal service charge sources, which represent $58.8 million.

The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs and development services and the collection of impact fees for development activity.

Tax revenues account for 29% of total City revenue. The estimated tax revenue for FY 2017 is $102.4 million, which includes collections from local sales, franchise, and property taxes. Sales and franchise tax collections are estimated at $83.6 million, or 81% of total tax revenue. The City's major revenue sources are described in more detail in the following sections.

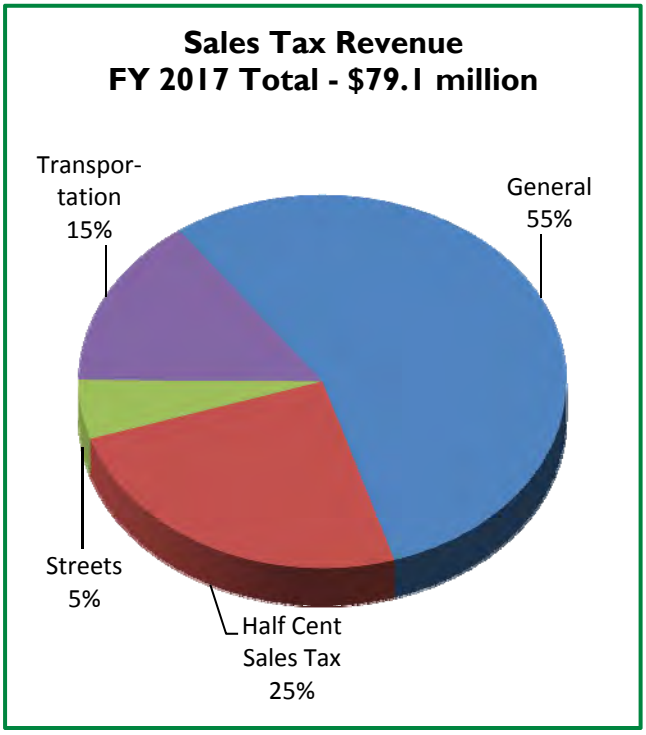
TOTAL REVENUES BY FUND

Fund	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Approved
General	$ 106,232,472	$ 113,095,717	$ 118,473,731	$ 122,318,596	$ 129,954,089
Water	$ 34,277,354	$ 35,801,266	$ 33,929,422	$ 39,135,947	$ 42,028,434
Wastewater	$ 19,787,143	$ 19,478,584	$ 20,238,142	$ 20,891,994	$ 21,983,118
Insurance Reserve	$ 18,002,495	$ 19,064,244	$ 20,530,417	$ 18,975,559	$ 20,893,585
Half-Cent Sales Tax	$ 16,428,976	$ 17,841,415	$ 18,496,560	$ 19,284,471	$ 19,720,044
Bond	$ 36,965,311	$ 280,083	$ 2,137	$ 40,282,500	$ 19,367,000
Debt Service	$ 14,511,520	$ 13,631,124	$ 14,590,663	$ 14,964,599	$ 15,725,236
Streets	$ 12,345,046	$ 12,717,237	$ 13,611,481	$ 13,568,230	$ 13,821,642
Impact Fees	$ 12,333,972	$ 12,303,955	$ 10,788,635	$ 11,622,550	$ 12,346,850
Transportation Sales Tax	$ 9,971,623	$ 10,825,681	$ 11,280,538	$ 11,634,190	$ 11,953,148
Other	$ 7,585,257	$ 4,534,992	$ 5,104,686	$ 8,243,331	$ 10,966,231
Residential Sanitation	$ 8,799,346	$ 8,986,696	$ 9,305,535	$ 9,328,000	$ 9,399,500
Information Technology	$ 6,953,721	$ 7,577,460	$ 7,866,185	$ 8,463,719	$ 9,076,676
Grant	$ 3,590,612	$ 3,444,963	$ 2,590,795	$ 3,309,362	$ 6,393,340
Facilities	$ 5,896,577	$ 5,893,358	$ 5,945,327	$ 5,861,798	$ 5,974,845
Fleet Maintenance	$ 5,066,729	$ 5,016,218	$ 4,803,497	$ 4,853,062	$ 5,407,063
Sports Complex	$ 2,753,130	$ 3,182,427	$ 2,722,581	$ 3,456,737	$ 3,534,434
Fleet Reserve	$ 1,152,408	$ 1,726,350	$ 2,004,174	$ 2,112,903	$ 2,369,385
Commercial Sanitation	$ 2,270,260	$ 2,367,338	$ 2,428,833	$ 2,342,925	$ 2,096,200
Sanitation Equip. Resv.	$ 984,120	$ 955,952	$ 1,003,700	$ 1,126,293	$ 1,328,571
Information Tech. Resv.	$ 598,886	$ 705,198	$ 711,551	$ 708,293	$ 768,755
Improvement District	$ 186,965	$ 221,217	$ 384,333	$ 478,238	$ 479,550
Transit	$ 861,910	$ 814,097	$ 919,524	$ 450,000	$ 306,000
Econ. Devlpmt Reserve	$ 11,787	$ 17,572	$ 26,444	$ 25,000	$ 25,000
Housing	$ 168,153	$ -	$ -	$ -	$ -
Grand Total	$ 327,735,773	$ 300,483,144	$ 300,758,891	$ 363,438,297	$ 365,918,696

City Sales Tax Revenue

Sources

The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.



Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting $79.1 million in sales tax revenue for FY 2017. This is a 2.5% increase over the FY 2016 estimate of $77.2 million. The moderate increase reflects a modest outlook for improvements in consumer spending and population growth.

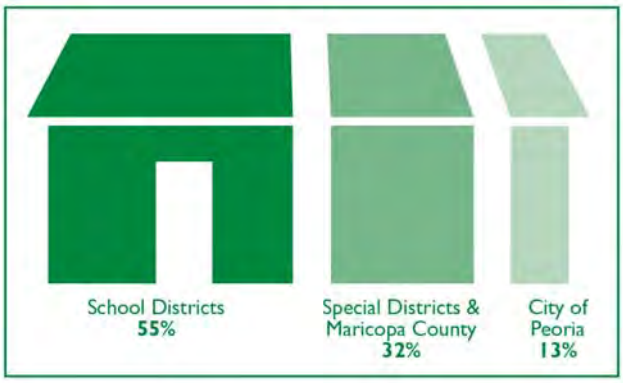
Total City Sales Tax Summary
($ in Millions)

Fund	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimated	FY 2017 Approved
General	$ 36.5	$ 39.5	$ 41.2	$ 42.9	$ 43.9
Half Cent Sales Tax	$ 16.4	$ 17.8	$ 18.5	$ 19.2	$ 19.7
Streets	$ 3.3	$ 3.4	$ 3.4	$ 3.5	$ 3.6
Transportation Sales Tax	$ 9.8	$ 10.6	$ 11.2	$ 11.6	$ 11.9
Total Sales Tax	**$ 66.0**	**$ 71.2**	**$ 74.2**	**$ 77.2**	**$ 79.1**

Property Tax Revenue

Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the primary tax rate by $0.05 per hundred dollars of assessed value, resulting in a combined rate of $1.44, where it remains for FY 2017.



Uses

The City Property Tax has two components: the primary property tax can be used for any general government operation and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year. In FY 2017, the State converted to a new system of limited property valuation, which creates a single value for both the primary and secondary tax levies and a 5% cap on assessed value increases.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2017 is estimated to increase slightly from the previous year's valuation. FY 2017's stabilizing valuation makes the third consecutive year of modest increases following the low point seen in FY 2014, yet still 33% below the high point of FY 2010. The primary tax levy revenue for FY 2017 is estimated at $2.4 million.

The secondary tax rate remains stable at $1.2500 per $100 of assessed valuation. With secondary valuations increasing from the previous year, the resulting secondary levy is projected to be $16.1 million, a 9.5% increase over FY 2016.

Property Tax Rate and Levy

Property Tax Rates (per $100 of assessed valuation)		FY12 Actual	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Est.	FY17 Appr.
Primary		$ 0.19	$ 0.19	$ 0.19	$ 0.19	$ 0.19	$ 0.19
Secondary		$ 1.25	$ 1.25	$ 1.25	$ 1.25	$ 1.25	$ 1.25
	Total	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**
Property Tax Revenues	**($ in millions)**						
Primary Tax Levy		$ 2.5	$ 2.2	$ 2.0	$ 2.1	$ 2.2	$ 2.4
Secondary Tax Levy		$ 16.7	$ 14.2	$ 13.3	$ 14.3	$ 14.7	$ 16.1
	Total	**$ 19.2**	**$ 16.4**	**$ 15.3**	**$ 16.4**	**$ 16.9**	**$ 18.5**

State Shared Revenue

Sources

State shared revenues make up the largest component of the City's Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. In 2015, the City completed a mid-decade census to reflect growth since 2010's U.S. Census. The revised census indicated that Peoria's growth increased by approximately 4.8% between 2010 and 2015. The revised estimate is predicted to increase Peoria's share of shared revenues by 1.5% over what the share would have been without the mid-decade census.

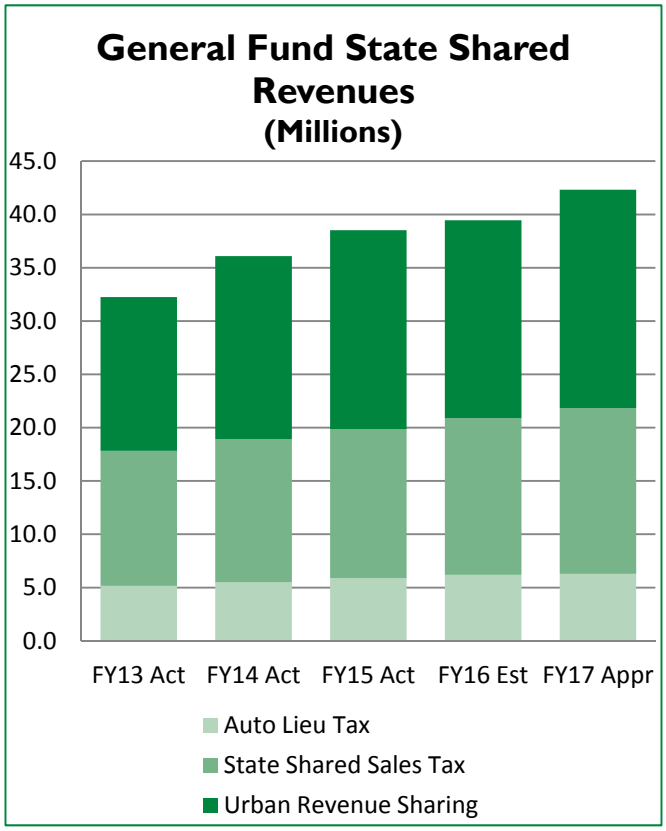
The largest of the three components, Urban Revenue Sharing, is based on state income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state's vehicle license collections within Maricopa and Yavapai Counties.

Uses

These three State Shared sources represent over 30% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2017, the budgeted State Shared revenues are $42.3 million, representing a 7.2% increase over the $39.5 million estimate for FY 2016. The FY 2017 estimates reflect known growth in previous statewide income tax receipts and forecasted improvements in sales tax revenue sources.



Highway User (HURF) Revenue

Sources

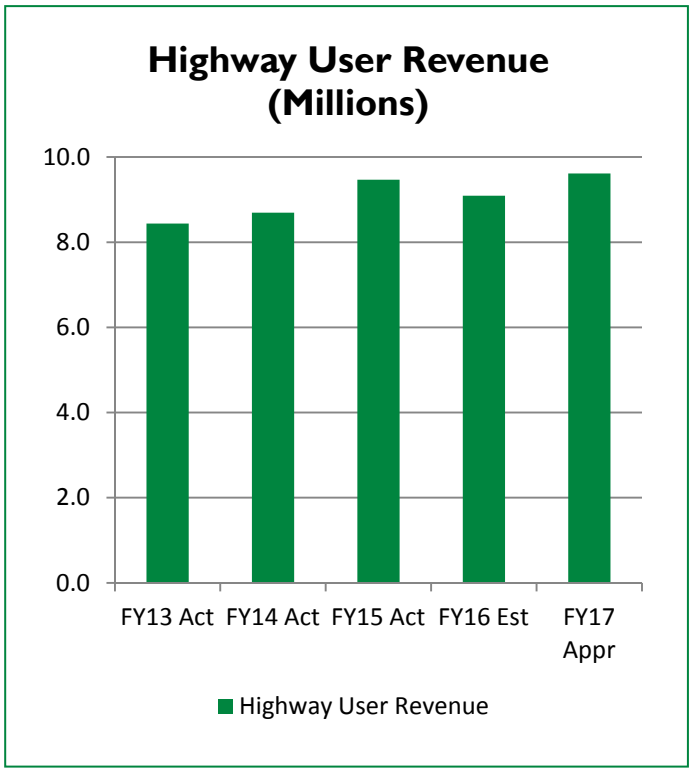
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of $0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits $0.13 of the $0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City's Streets Fund.

Projection

The Fiscal Year 2017 projection for HURF revenues is $9.6 million, a 5.4% increase over the prior year's estimate of $9.1 million. The City estimates growth in future years will moderate as fuel reduction from conservation and vehicle efficiencies offset growth from population.



License and Permit Revenue

Sources

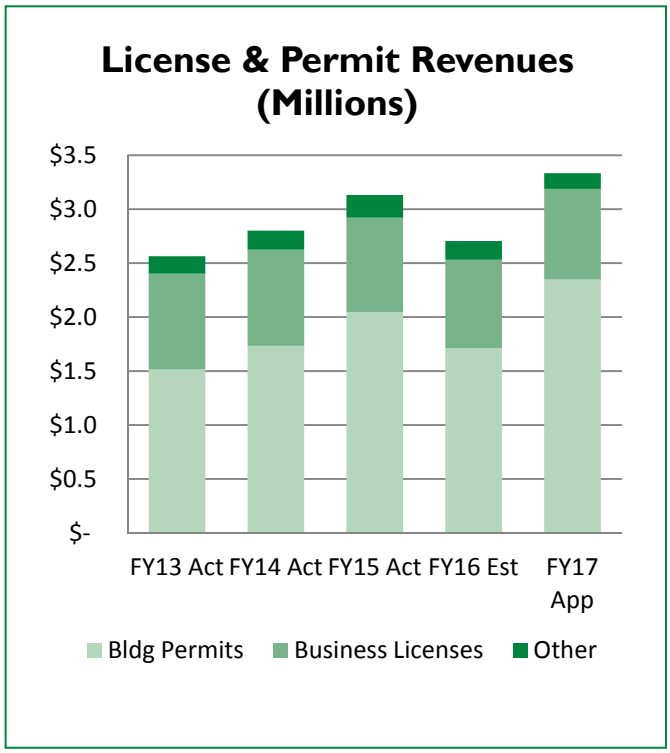
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by the Economic Development and Finance Departments, and is placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate $3.3 million in FY 2017. Building permit revenues are anticipated to contribute $2.4 million, or 73% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute almost $840,000, representing 25% of the total. Growth in permit-based revenues reflects a continued optimistic outlook for activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year-to-year.



Water Utility Revenue

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/ reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Utilities Department's water operations, and to support the debt service payments for the City's water capital improvement program.

Projection

Rate adjustments were adopted for FY 2016 and FY 2017. Rate adjustments, revenues from the newly-acquired New River system, and modest residential account growth are projected to increase water revenues to $41.9 million in FY 2017.

Water Operating Revenue (Millions)

Account Description	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Estimate	FY17 Approved
Water Fees	$ 31.8	$ 33.0	$ 31.2	$ 36.2	$ 38.9
Reclaimed Water Fees	$ 0.6	$ 0.8	$ 0.6	$ 0.7	$ 0.7
New Service Fees	$ 0.3	$ 0.3	$ 0.3	$ 0.5	$ 0.5
Water Meter Charges	$ 0.2	$ 0.3	$ 0.3	$ 0.4	$ 0.5
Disconnect/Reconnect Fees	$ 0.3	$ 0.2	$ 0.2	$ 0.2	$ 0.2
Quintero WTP Fees	$ 0.3	$ 0.3	$ 0.4	$ 0.3	$ 0.3
Non Potable Water Fees	$ 0.2	$ 0.3	$ 0.3	$ 0.2	$ 0.2
Interest Income	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Other	$ 0.4	$ 0.4	$ 0.5	$ 0.3	$ 0.3
Total Water Utility	**$ 34.2**	**$ 35.7**	**$ 33.8**	**$ 39.0**	**$ 41.9**

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment service. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

Rate adjustments were adopted for FY 2016 and FY 2017. Projected revenues for FY 2017 are $21.8 million, an increase of $1.0 million from the previous year's estimate.

Wastewater Operating Revenue (Millions)

Account Description	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Estimate	FY17 Approved
Wastewater Fees	$ 17.5	$ 17.4	$ 18.2	$ 19.0	$ 20.0
EPA Mandate Fees	$ 0.9	$ 0.9	$ 0.9	$ 0.9	$ 0.9
Allocated Interdept. Svc. Chrgs.	$ 1.2	$ 0.9	$ 0.9	$ 0.7	$ 0.7
Utility Late Fees	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Other	$ 0.0	$ 0.0	$ 0.0	$ 0.1	$ 0.1
Total Wastewater Utility	**$ 19.7**	**$ 19.3**	**$ 20.1**	**$ 20.8**	**$ 21.8**

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into its own operating fund. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities remain in their own respective funds to recover the costs of each service's operations.

Projection

Fiscal Year 2017 revenues for combined Solid Waste operations are estimated at $11.5 million, slightly lower than the projected 11.7 million for FY 2016. Neither service is adjusting its primary user rates in FY 2017, but the City expects some disruption in the Commercial program when multi-family developments will have the option of selecting private haulers beginning in FY 2017. The majority of revenue – 82% - is generated from residential user fees, with $9.4 million expected in FY 2017. Commercial user fees are estimated to contribute 18%, or about $2.1 million in projected revenues for FY 2017.

Solid Waste Operating Revenue (Millions)

Fund	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Estimate	FY17 Approved
Commercial Solid Waste Fund	$ 2.3	$ 2.4	$ 2.4	$ 2.3	$ 2.1
Residential Solid Waste Fund	$ 8.8	$ 9.0	$ 9.3	$ 9.3	$ 9.4
Total Solid Waste	**$ 11.1**	**$ 11.3**	**$ 11.7**	**$ 11.7**	**$ 11.5**

Performance Management

Why Measure Performance?

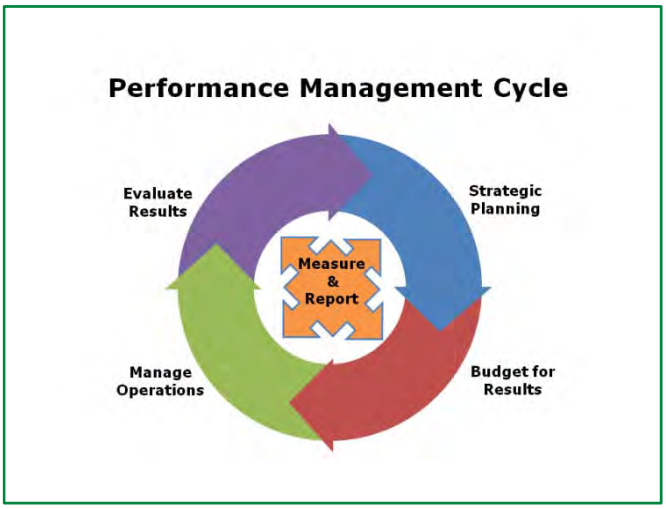
The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, performance management is the frame-work all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating plans to identify desired outcomes, address service delivery objectives and to address Community/Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.

Transparency and Accountability

Performance management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With a limited amount of dollars available, a "performance-based" budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. The city's "PeoriaStat" model, which includes monthly collection of performance data and regular reporting to the City's executive leadership, helps identify performance trends and provides a forum to discuss and collaborate on operational strategies. These proactive measures help us to quickly respond and adapt to changes in our community.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY 2017 budget process included a full "costing out" of services to place greater emphasis on tying financial resources to desired outcomes. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are detailed in the following department summaries and individual division details. Special attention is paid to the "key outcome measures" that, if achieved, indicate progress towards the overall desired results.

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria's elected officials. Prior to the start of the budget process, the City Council re-affirmed their 24-month Council Policy Goals. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, department directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY 2017 budget year are:

Community Building: Preserve and Expand Our Quality of Life

- Balanced amenities (northern Peoria)
- Sustainability
- Access to trail system
- Historic preservation
    - Local landmark designation
    - Promoting awareness
- Temporary recreation center
- Temporary access to lighted fields
- Explore removing alleys (Acacia district)
- Long-term infrastructure needs

Enhance Our Current Services

- Increase public safety resources
- Pursue ambulance service
- Expand human services function/program
- Expand bulk trash program
- Add a "green trash" program
- Increased technology
    - Paperless process

Preserve Our Natural Environment

- Land acquisition
- Historic preservation (archeology)

Total Planning

- Expand water reclamation program
- Human capital strategic plan
- Charter amendment process (review)
- Circulator/Transit analysis

Economic Development

- Job creation
- Technical and vocational training

- Land banking: shovel-ready sites
- Market intervention
- Strategic and focused planning
- Revitalization of Old Town area

Leadership and Image

- Visibility – Increased communication, media and marketing
- Strategic representation
    - Local, State and National level
- Increased "District" communication

Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed **Organizational Strategic Plan** offers every employee insight into our long-term vision, values and standards. This plan provides a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Work Plans

To assist the city leadership in making informed budget recommendations, departments utilize a Department Operating Plan (DOP). These plans translate the organizational priorities into various policies, programs, services, and activities. The DOP for each department is considered a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2017 budget development was to explore creative ways to maintain service levels on core services and to implement cost-saving efficiences wherever possible. Using the Department Operating Plans as a guide, departments identified their core services, fully cost out activities, and addressed future trends in our changing community. In some cases, this approach results in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels and still preserve the things that make Peoria a great place to live.

The Department Operating Plan process not only helps departments more closely align their goals, objectives and performance measures with the City's broader strategic direction, but it also fosters more data-driven decision making.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These measures require regular review and analysis. Therefore, the City utilizes a "PeoriaStat" process that brings executive management together on a regular basis to review and evaluate performance data.

Lastly, additional performance data is collected at the department level to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

Citizen Survey Results

Surveys, both internal and external, are another tool used to measure the city's performance. The National Citizen Survey measures residents' opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city's programs and budget from year to year.

Peoria's most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria's survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

In the most recent citizen survey, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good." Most residents also agreed with the overall direction the city is taking. These results are much higher than cities comparable to ours. Complete results of the survey are available on the city's website at www.peoriaaz.gov/citizensurvey.

Continuous Improvement

Peoria is one of 11 cities that have been working together since 2011 with the Alliance for Innovation and Arizona State University to improve local government performance. The Valley Benchmark Cities is a collaborative of designated representatives from the largest cities in the Phoenix metropolitan area to identify common demographic, financial and performance information, to provide and discuss that information to better understand similarities and differences between our complex and diverse operations and to share information, resources and best practices with one another.

The Government Finance Officers Association (GFOA) recognized Peoria's efforts with Special Recognition in the area of Performance Management in the 2016 Distinguished Budget Presentation Award.

Peoria has been an active participant in the International City Management Association (ICMA)'s Center for Performance Analytics (CPA) program since 2007 and has been recognized each year for our achievements in creating and improving our performance man-agement program. For the past six years, we have received the Certificate of Excellence, the highest award bestowed by ICMA CPA.

If you would like additional information on Peoria's performance management efforts, please contact Katie Gregory, Director of Management and Budget, at 623-773-7364.

ICMA
Leaders at the Core of Better Communities

This
Certificate of Excellence
is presented to
Peoria, AZ

for exceeding the standards established by the ICMA Center for Performance Analytics™ in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance management in the organization's culture.

Presented at the 101st ICMA Annual Conference
Seattle/King County, Washington
28 September 2015

Robert J. O'Neill Jr.
ICMA Executive Director

James Bennett
ICMA President

Randall H. Reid
Director of Performance Initiatives
ICMA Center for Performance Analytics

Vital Stats

The City of Peoria uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an snapshot of the health and well-being of the City. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Performance Trend

Green: Meets target or shows a significant trend of improvement
Yellow: Not meeting target but showing stable or improving performance
Red: Not meeting target and showing little or no progress

COUNCIL GOAL: Community Building: Preserve or Expand our Quality of Life

	Desired Outcomes	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target	Performance Trend
1	% of residents rating the overall quality of life in Peoria as good or excellent^	93%	93%	93%	93%	
2	% of residents rating their neighborhood as good or excellent place to live^	95%	95%	95%	95%	
3	Residents overall satisfaction with Parks and Recreation in Peoria^	81%	81%	81%	81%	
4	Compliance with all Water and Wastewater system regulations	100%	100%	100%	100%	
5	% of residents rating traffic flow on major streets as good or excellent^	57%	57%	57%	57%	
6	Violent crimes per 1000/population	1.48	1.71	1.62	1.50	
7	Property crimes per 1000/population	20.03	20.26	18.84	17.43	
8	Patrol Response times to critical emergencies from dispatch to arrival	4:47	5:02	4:55	4:40	

COUNCIL GOAL: Enhance Current Services: Financial and Operational Excellence

	Desired Outcomes	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target	Performance Trend
1	% of residents rating the value of services received for the taxes paid as good or excellent^	64%	64%	64%	64%	
2	City General Obligation Bond Ratings (S&P/Moody's/Fitch)	AA+/Aa1/ AA+	AA+/Aa1/ AA+	AA+/Aa1/ AA+	AA+/Aa 1/AA+	
3	City Water and Wastewater Bond Ratings	AA/Aa3/ AA	AA/Aa3/ AA	AA/Aa3/ AA	AA/Aa3/ AA	

COUNCIL GOAL: *Preserve our Natural Environment*

	Desired Outcomes	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target	Performance Trend
1	% of residents rating the overall quality of Peoria's natural environment as good or excellent^	69%	69%	69%	69%	
2	Residential diversion rate (recycling)	23%	23%	24%	25%	
3	Preserved or developed Parks and Open Space acres per 1000/population	9.4	9.5	9.8	18.6*	

COUNCIL GOAL: *Total Planning*

	Desired Outcomes	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target	Performance Trend
1	% of residents rating the overall quality of development in Peoria as good or excellent^	76%	76%	76%	76%	
2	% of residents saying Peoria is heading in the right direction (good or excellent response)^	72%	72%	72%	72%	

COUNCIL GOAL: *Economic Development*

Performance metrics have been selected and reported on based on the Economic Development Implementation Strategy (EDIS) approved by City Council in FY11.

	Desired Outcomes	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target	Performance Trend
1	Number of qualified prospects meeting Council-stated business attraction criteria	15	15	17	20	
2	Number of businesses contacted (retention or expansion)	36**	100	125***	250	
3	% of City's assessed valuation that is classified as commercial/industrial	25%	25%	27%	27%	
4	% of residents rating the overall quality of business and service establishments as good or excellent^	75%	75%	75%	75%	

COUNCIL GOAL: *Leadership and Image*

	Desired Outcomes	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target	Performance Trend
1	% of residents rating Peoria's overall image or reputation as good or excellent^	69%	69%	69%	69%	
2	% of residents rating Peoria's Public Information Services as good or excellent^	73%	73%	73%	73%	
3	% of residents rating Peoria's Sense of Community as good or excellent^	54%	54%	54%	54%	

^**Citizen Survey Rating** - The city conducts a Citizen Survey approximately every three years, with the most recent survey conducted in FY 2013. As we strive to continually improve our performance, updated measures will be available again in FY 2017.
*Target determined based on priority projects in the Open Space Preservation Master Plan.
**Position was vacated in 2013.
***Work assignment 50% of FY to develop the Peoria Investment Forum.

Performance Spotlight

CITY ATTORNEY'S OFFICE MISSION

To provide high quality legal services to our clients and achieving the interests of justice, using the most current technology and doing so in a competent, efficient, cost-effective and thoughtful manner.

DEPARTMENT OVERVIEW

The City Attorney's Office is legal advisor to City Council and its appointees, including city boards, commissions and committees, the City Manager and staff members in the conduct of city business. In addition, the City Attorney's Office represents the city in all court cases where the City has an interest and prosecutes all cases docketed into Municipal Court. Key services include helping the city comply with federal, state and local law, representing the city in all lawsuits, prosecuting city code and state law violations, overseeing deferred prosecution, and giving notice and assistance to crime victims. The City Attorney's Office also purchases insurance for the city and manages the city's self-insurance program and a variety of legal insurance loss events and claims.

Key Outcome Measures
City Attorney's Office

- % of responses to City Council requests within one week of request
- Number of domestic violence criminal cases
- % of criminal cases resulting in convictions
- Amount of insurance legal services paid
- Amount of city and non-city property claims

Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments and the city at large in all non-criminal legal service areas. This division includes overall department operations support, including management and legal administration services for the Office of the City Attorney and houses the city's Risk Management services. Legal civil practice groups share personnel who provide various types of legal services.

Civil practice groups:

- Economic Development, Finance and Land Use
- Environment and Utilities
- Government Operations and Labor and Employment
- Government Compliance, Taxation and Government Relations
- Litigation and Creditor Rights (includes Risk Management function)

Cost of Service Breakdown - City Attorney's Office – Civil & Risk Division					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Municipal Legal Governance Law Services	1.30	$153,754	$10,702	$18,524	$182,980
Development Legal Services	2.00	$236,844	$16,486	$28,535	$281,865
Administrative Legal Services	2.00	$236,667	$16,474	$28,513	$281,654
Transaction Legal Services	1.20	$142,036	$9,887	$17,112	$169,035
Litigation Legal Services	4.50	$532,634	$37,076	$64,171	$633,881
Operation of City's Self-Insurance Program	0.00	$0	$2,205,761	$135,110	$2,340,871
Claims Management Services	2.00	$159,436	$10,411[1]	$35,150	$204,997
General Legal Operations Management Services	.90	$106,527	$7,415	$12,834	$126,776
Legal Office Human Resources Services	.80	$94,809	$6,599	$11,422	$112,830
Legal Office Financial Services	1.10	$130,140	$9,059	$15,679	$154,878
Legal Office Technology Services	1.20	$142,036	$9,887	$17,112	$169,035
TOTAL	**17.00**	**$1,934,883**	**$2,339,757**	**$384,162**	**$4,658,802**

The budget amounts listed above include all costs for that service or program for FY 2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

[1] *This amount does not include risk fund contingency.*

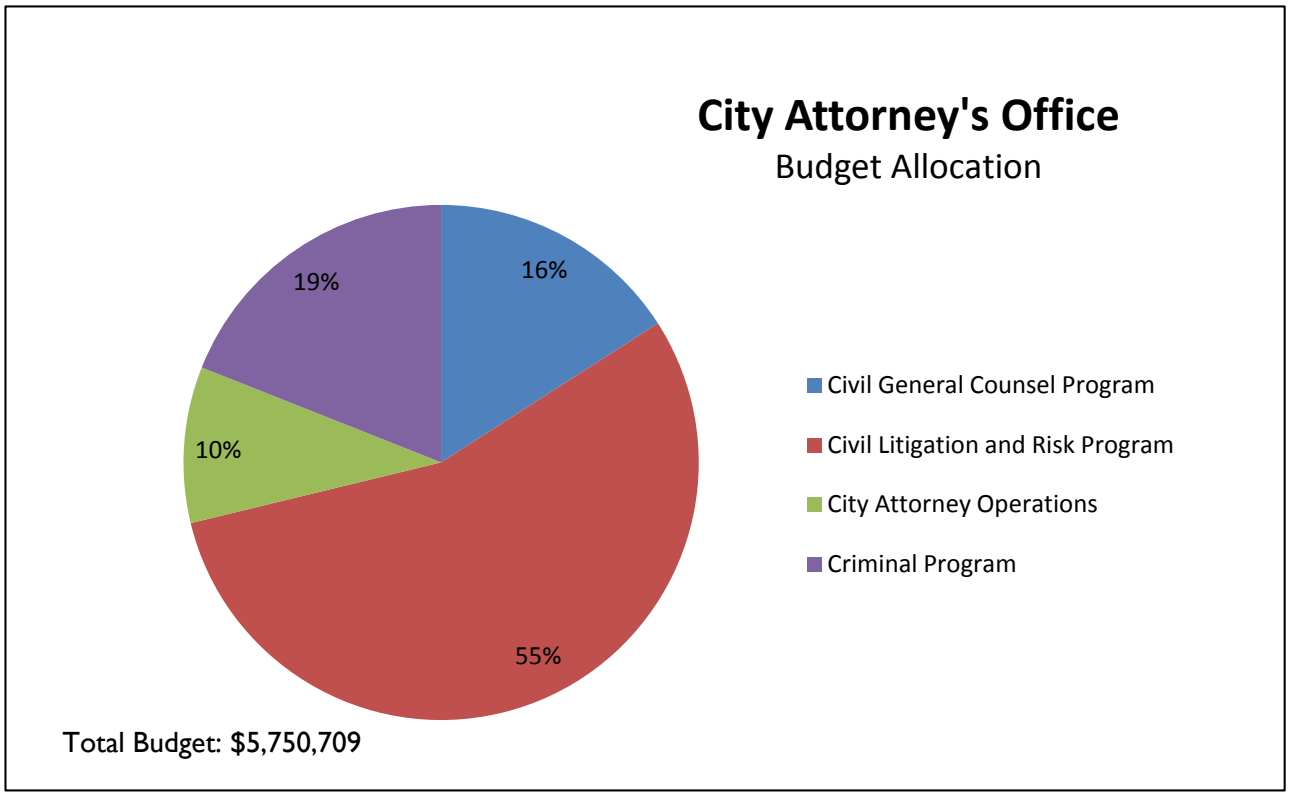
Criminal Division

The Criminal Division provides the prosecution and victim assistance services for the city. This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. Three major functions are covered by this practice group: Criminal Prosecution, Deferred Prosecution/ Probation and Victim Assistance Services.

Cost of Service Breakdown - City Attorney's Office - Criminal Division					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Criminal Prosecution	6.50	$621,962	$18,039	$139,441	$779,442
Victim Assistance Program	2.00	$162,860	$3,960	$77,867	$244,687
Deferred Prosecution/Probation	0.50	$54,084	$1,569	$12,125	$67,778
TOTAL	**9.00**	**$838,906**	**23,568**	**$229,433**	**$1,091,907** [2]

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

[2] *This amount does not include the City Attorney Forfeiture Fund grant budget ($24,268)*


City Attorney's Office
Budget Allocation
16%
19%
10%
55%
Civil General Counsel Program
Civil Litigation and Risk Program
City Attorney Operations
Criminal Program
Total Budget: $5,750,709

Performance Report

CITY ATTORNEY'S OFFICE

The City Attorney's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services	To provide high quality legal services to achieve the interests of justice	Customer Service Survey Ratings – Internal Departments	90%	93%	95%	95%
	Assure that city operations comply with all federal, state and local laws	Respond to requests for legal analysis, advice and answers to legal issues within 2 weeks of receipt	83%	100%	95%	95%
	Act as General Counsel for the Mayor and City Council, City Manager and Departments	% of responses to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	72%	74%	75%	75%
	To preserve and protect victims' rights during criminal case prosecution, fulfill prosecutorial statutory mandates allowing victims full participation in the criminal justice system, and increase and improve services provided to victims	Number of victim cases	1,676	1,387	1,400	1,400
	Reduce domestic violence victim numbers and increase domestic violence community awareness services	Number of non-domestic violence criminal cases	1,180	847	1,000	1,000
		Number of domestic violence criminal cases	496	333	400	400

Council Goal	Expected Outcome	Performance Measure	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services	Efficiently prosecute and dispose of Municipal Court criminal cases so that justice may be served, zealously represent the State's interest in all criminal matters, oversee the Deferred Prosecution Program and the Asset Forfeiture Grant	% of cases resulting in conviction	83%	78%	80%	80%
		Number of criminal cases resulting in plea agreements	1,411	1,669	1,500	1,500
		% of deferred prosecution cases that are successfully completed	70%	67%	70%	70%
	Obtain insurance and excess liability coverage with best cost/benefit to the City's insurance program, maintain self-insurance and coverage level adequate for solvency and growth of insurance reserve fund and City's rising self-insurance needs	Amount paid in insurance premiums	$1.060 Million	$1.032 Million	$1.151 Million	$1.151 Million
	Monitor insurance deductibles and self-insurance claims assuring lowest City costs, review and approve timely payment of legal expenses incurred defending tort claims, claim lawsuits, provide info and data for actuarial review and reserves calculation	Amount of insurance legal services paid	$232,500	$28,675	$110,000[1]	$75,000
		Amount of Non-City Property Claims	$41,885	$55,892	$85,000	$85,000
		Amount of City Property Claims	$394,244	$532,031	$400,000[2]	$285,000

[1] *An exceptional 9th Circuit Court of Appeals case has year-to-date legal services costs for outside counsel exceeding $60,000 as of 1/31/16 and is currently stayed, but if it proceeds to trial within the current fiscal year could continue to generate additional exceptional legal services costs.*

[2] *A $70,000 city property damage loss due to fire and two significant traffic signal damage losses totaling $40,000 push this estimate to $400,000, other non-exceptional losses remain generally on target.*

Performance Spotlight

CITY CLERK'S OFFICE MISSION

To provide transparency and public access to City government through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council's policy-level goals and provide transparency and public access to City Government. Therefore, the City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute.

Clerk to the City Council

The City Clerk serves as the official secretary for the city. Service activities include administering City Council meetings through preparation of the agendas, packets, and minutes. Service activities also include supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations, code changes and customer service. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council, Council Subcommittees, and Boards and Commissions and provides excellent internal and external customer service.

Key Outcome Measures
City Clerk

- Open Meeting Law Compliance
- Public Records Request Compliance

Chief Records Management Officer

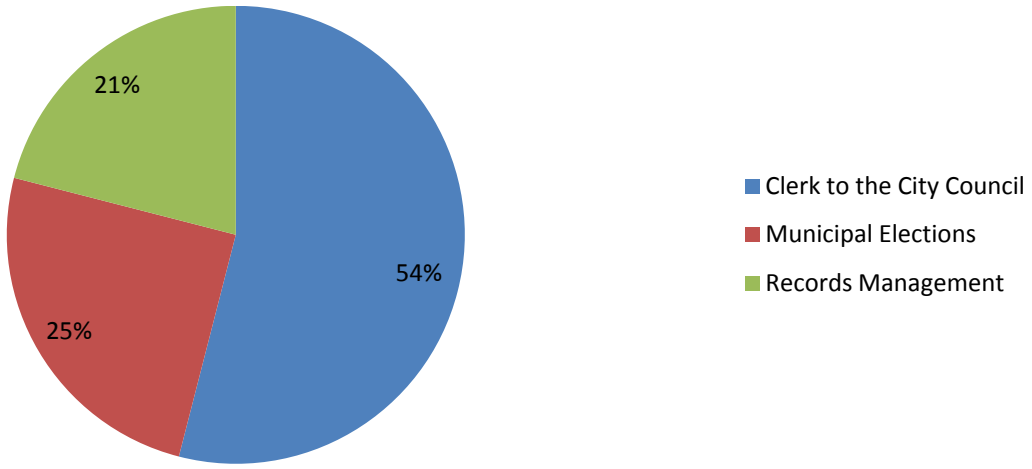
The City Clerk acts as the official keeper of all city documents. Service activities include administering city records through an electronic data management process, administering public records requests and providing records management training.

Chief Elections Officer

The City Clerk is responsible for administering municipal elections. Service activities include administering primary, general, recall and other special elections, campaign finance related filings and the preparation and distribution of publicity pamphlets.

Cost of Service Breakdown - City Clerk's Office					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Clerk to the City Council	3.75	$329,449	$ 71,638	$ 83,941	$485,028
Records Management	1.5	$131,779	$ 28,656	$ 33,576	$194,011
Municipal Elections	1.75	$153,743	$ 33,431	$ 39,173	$226,347
TOTAL	**7.00**	**$614,971**	**$133,725**	**$156,690**	**$905,386**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contractual services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as contracts information technology support and facility maintenance.



Total Budget: $905,386

Performance Report

CITY CLERK'S OFFICE

The City Clerk's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of performance indicators and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building/ Leadership & Image	Provide transparency and public access to city government	Comply with Open Meeting Law: - # of postings - % of compliance	676 99%	624 98%	643 99.8%	650 100%
Enhance Current Services/ Total Planning	Support the City's diversity standards, ethical values, and customer service goals	Process City Contracts: - # of contracts processed - % processed w/in 1 week	1,087 83%	1,015 91%	1,086 72%	1,063 95%
		Administer public records requests: - # of records requests received - Combined avg # of days to complete both redacted and unredacted requests	692 11 days	589 10 days	505 7 days	600 5 days

Performance Spotlight

COMMUNITY SERVICES DEPARTMENT MISSION

To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities which are cost-effective, creative and responsive to citizen input.

DEPARTMENT OVERVIEW

The Community Services Department provides residents and visitors alike with various recreational opportunities, including an array of recreation programs, city special events, neighborhood and community parks, open space and trails, year-round activities at the Peoria Sports Complex, two full-service Libraries, and unique arts and cultural experiences. The operation and management of these areas are fulfilled by the divisions outlined below.

Community Services Administration

Community Services Administration is responsible for the overall management, financial administration, technological support, and strategic direction for the Parks, Recreation, Library, Arts and Cultural Services and Sports Facilities divisions. This includes the promotion of excellent customer service, which the department strives to maintain with every customer interaction. The department also serves as liaison to multiple Boards and Commissions that advise the department and City Council in several key areas:

- Youth Advisory Board
- Parks and Recreation Board
- Library Advisory Board
- Veterans' Board
- Arts Commission

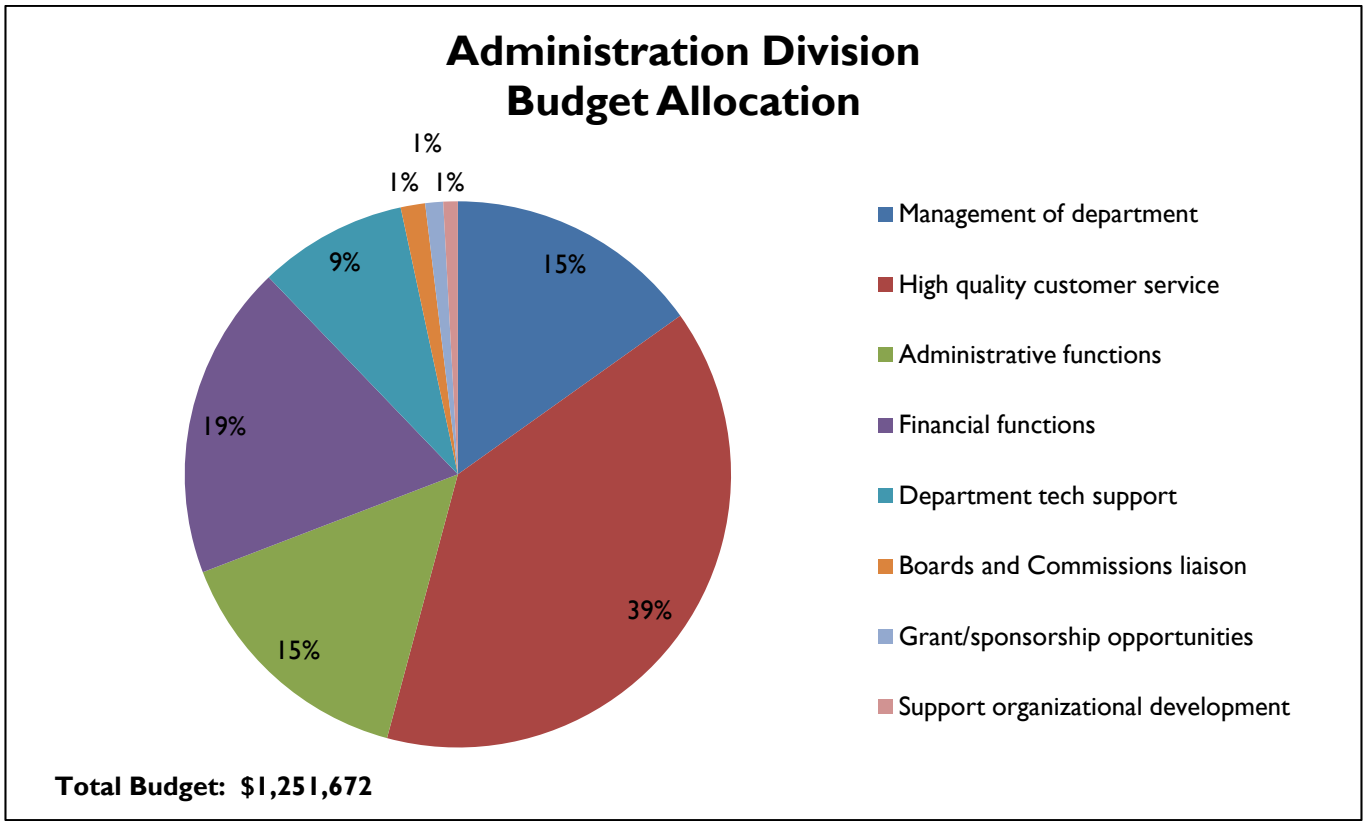
Key Outcome Measures
Community Services Department

- Overall satisfaction with parks, recreation and library services in Peoria
- % of residents rating the overall quality of Peoria's natural environment as good or excellent
- Total annual circulation per capita in Peoria's Library system
- # of registered participants and event attendees
- Cost recovery goals in Recreation Programs
- Art Gallery Visits

Cost of Service Breakdown – Community Services Administration

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Management of department/divisions	0.79	$156,471	$ 12,212	$20,819	$189,502
High quality customer services	5.45	$403,453	$ 31,488	$53,682	$488,623
Administrative functions	1.77	$154,972	$ 12,095	$20,620	$187,687
Financial functions	2.15	$192,816	$ 15,049	$25,655	$233,520
Department technological support	0.90	$ 91,024	$ 7,104	$12,111	$110,240
Boards and Commission liaison	0.16	$ 14,929	$ 1,165	$ 1,986	$ 18,080
Grant/sponsorship opportunities	0.11	$ 10,960	$ 855	$ 1,458	$ 13,274
Support organizational development	0.08	$ 8,873	$ 692	$ 1,181	$ 10,746
TOTAL	**11.40**	**$1,033,497**	**$80,661**	**$137,514**	**$1,251,672**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Recreation Programs

The Recreation division is responsible for providing programs that offer unique and varied recreational experiences. The division seeks to offer activities that prove fun, safe, and cost effective. Programs are offered for all ages, and are located in parks, schools, private and public facilities throughout the community. The division is also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center. Also, this division includes planning and implementation of city-managed special events.

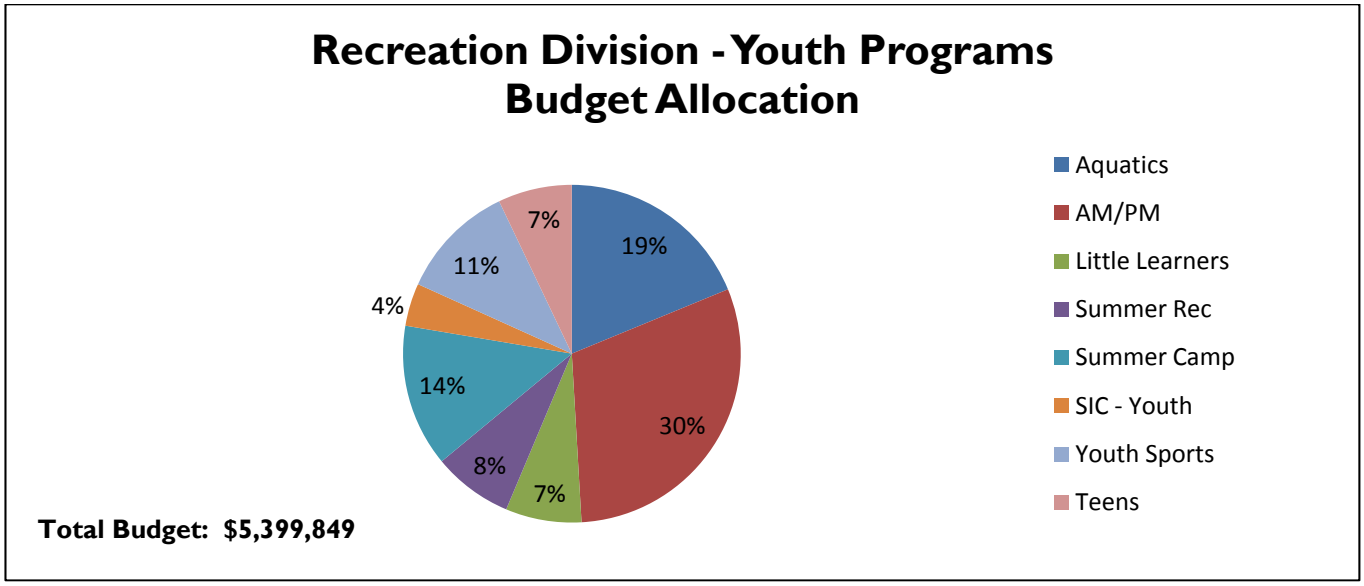
Youth Programs

Youth Programs include swimming lessons, swim and dive teams, pool maintenance, before and after school programs, kindergarten readiness year-round program, summer recreation options (both licensed and drop-in), youth special interest classes, youth sports and teen programs such as skate events, lunch box program and summer Step OUT. Recreation programming and leisure learning opportunities are aligned with the Youth Master Plan.

Cost of Service Breakdown – Recreation – Youth Programs

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Aquatics Program	17.28	$ 691,749	$ 238,122	$ 84,137	$1,014,008
AM/PM Program	30.02	$1,143,770	$ 406,527	$ 86,313	$1,636,610
Little Learners	7.62	$ 277,692	$ 67,657	$ 47,529	$ 392,878
Summer Recreation	6.81	$ 256,020	$ 156,228	$ 171	$ 412,419
Summer Camp	10.97	$ 449,132	$ 244,008	$ 44,770	$ 737,910
Special Interest Classes - Youth	1.49	$ 128,950	$ 73,299	$ 18,512	$ 220,761
Youth Sports	5.82	$ 359,155	$ 184,085	$ 59,447	$ 602,687
Teens	5.12	$ 280,830	$ 86,868	$ 14,878	$ 382,576
TOTAL	**85.12**	**$3,587,298**	**$1,456,794**	**$355,757**	**$5,399,849**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



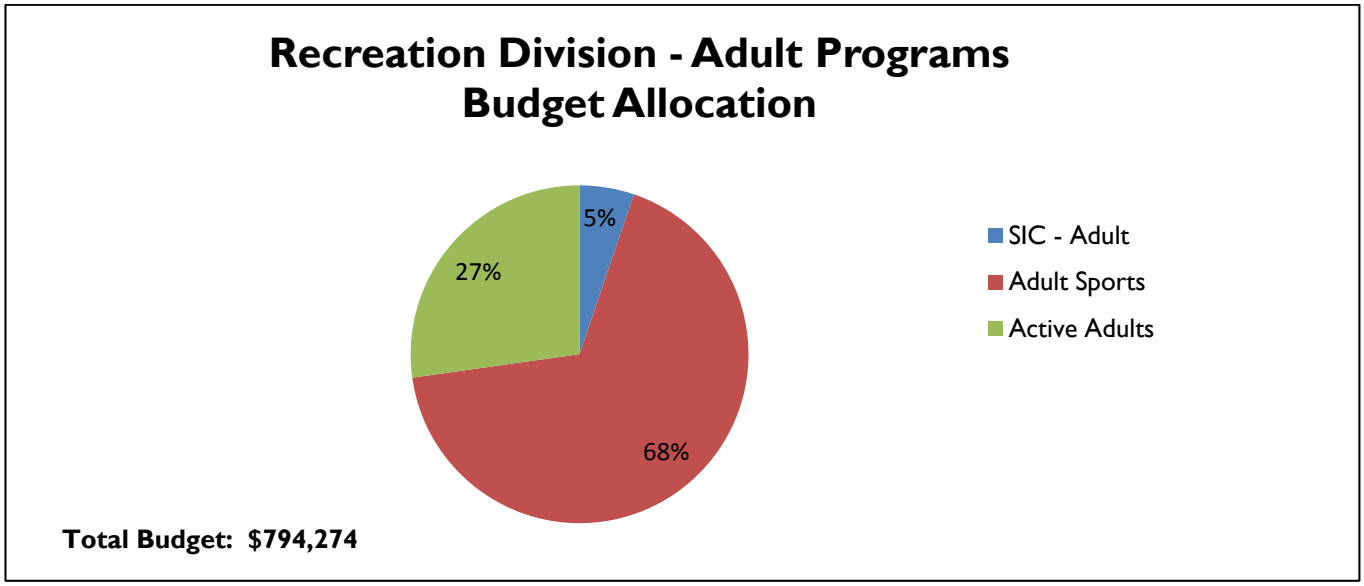
Adult Programs

Adult Recreation Programs include special interest classes geared towards adults, adult sports offerings such as softball leagues, indoor volleyball leagues and senior programs – trips, wellness classes, events at the community center and more.

Cost of Service Breakdown – Recreation – Adult Programs

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Special Interest Classes - Adult	0.32	$ 28,905	$ 11,558	$ 1,019	$ 41,482
Adult Sports	9.30	$ 442,828	$ 85,581	$ 8,230	$ 536,639
Active Adult Programs	1.72	$145,024	$ 66,766	$ 4,363	$ 216,153
TOTAL	**11.34**	**$616,757**	**$163,905**	**$13,612**	**$794,274**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Special Populations

Recreation programs for special populations include outdoor recreation opportunities such as kayaking, scuba diving and geocaching. Other offerings include social opportunities for teens and adults with developmental disabilities and day treatment and training services.

Cost of Service Breakdown – Recreation – Special Populations

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Outdoor Recreation	0.68	$42,788	$6,313	$1,510	$50,611
Adaptive Recreation	1.92	$116,053	$25,607	$12,385	$154,045
Adult Day Program	9.92	$430,306	$25,544	$21,236	$477,086
TOTAL	**12.52**	**$589,147**	**$57,464**	**$35,131**	**$681,742**

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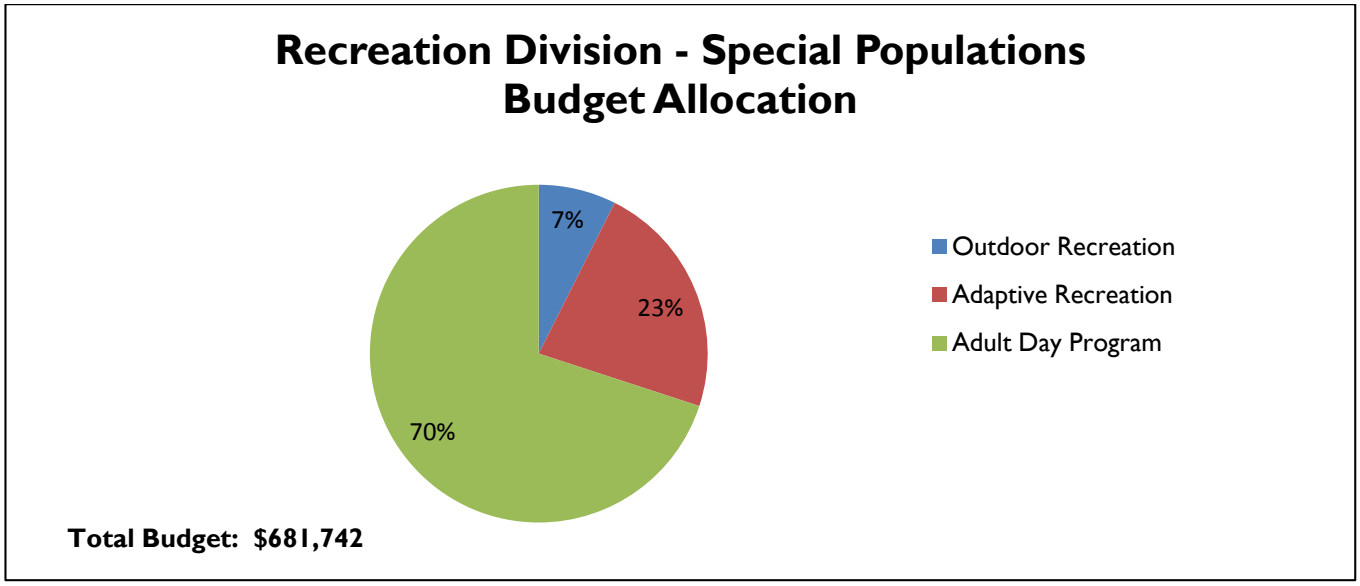


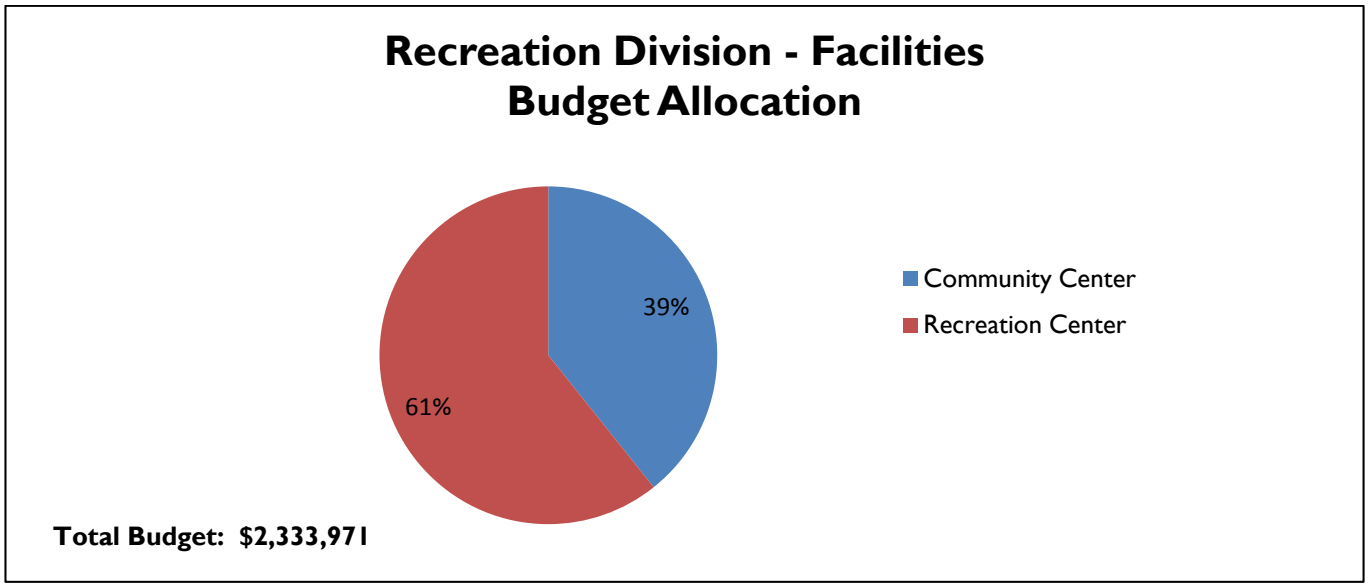
Facilities

The Recreation Division - Facilities is responsible for operations, maintenance and programming aspects of the Rio Vista Recreation Center and downtown Community Center.

Cost of Service Breakdown – Recreation - Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Community Center	2.94	$ 297,328	$ 100,241	$ 519,108	$ 916,677
Rio Vista Recreation Center	19.39	$ 938,041	$ 210,642	$ 268,611	$ 1,417,294
TOTAL	**22.33**	**$1,235,369**	**$310,883**	**$787,719**	**$2,333,971**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Special Events

The Recreation Division plans, manages and facilitates city-sponsored community and special events throughout the year, at venues across the city. Events coordinated include: July 4th All American Festival, Halloween Monster Bash, P83 Party, Bravo Peoria, Dolly Sanchez Memorial Easter Egg Hunt, Peoria Arts and Cultural Festival and the Old Town Holiday Festival. One-time events are planned and budgeted for on a case-by-case basis each fiscal year.

Cost of Service Breakdown – Recreation – Special Events

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Plan and manage community special events	1.72	$ 86,962	$ 277,363	$ 5,758	$ 370,083
Plan and manage signature City special events	1.97	$ 144,343	$ 142,430	$ 2,957	$ 289,730
Assist outside organizations with events	0.275	$ 27,177	$ 164,919	$ 3,423	$ 195,519
Assist other departments with coordination and planning of events	0.11	$ 10,567	$ 82,459	$ 1,712	$ 94,738
Collaborate to develop and execute marketing strategies	0.11	$ 10,567	$ 82,459	$ 1,712	$ 94,738
Manage Boards and Commissions Dinner	0.2	$ 19,075	$ 14,695	$ 305	$ 34,075
TOTAL	**4.38**	**$298,691**	**$764,325**	**$15,867**	**$1,078,883**

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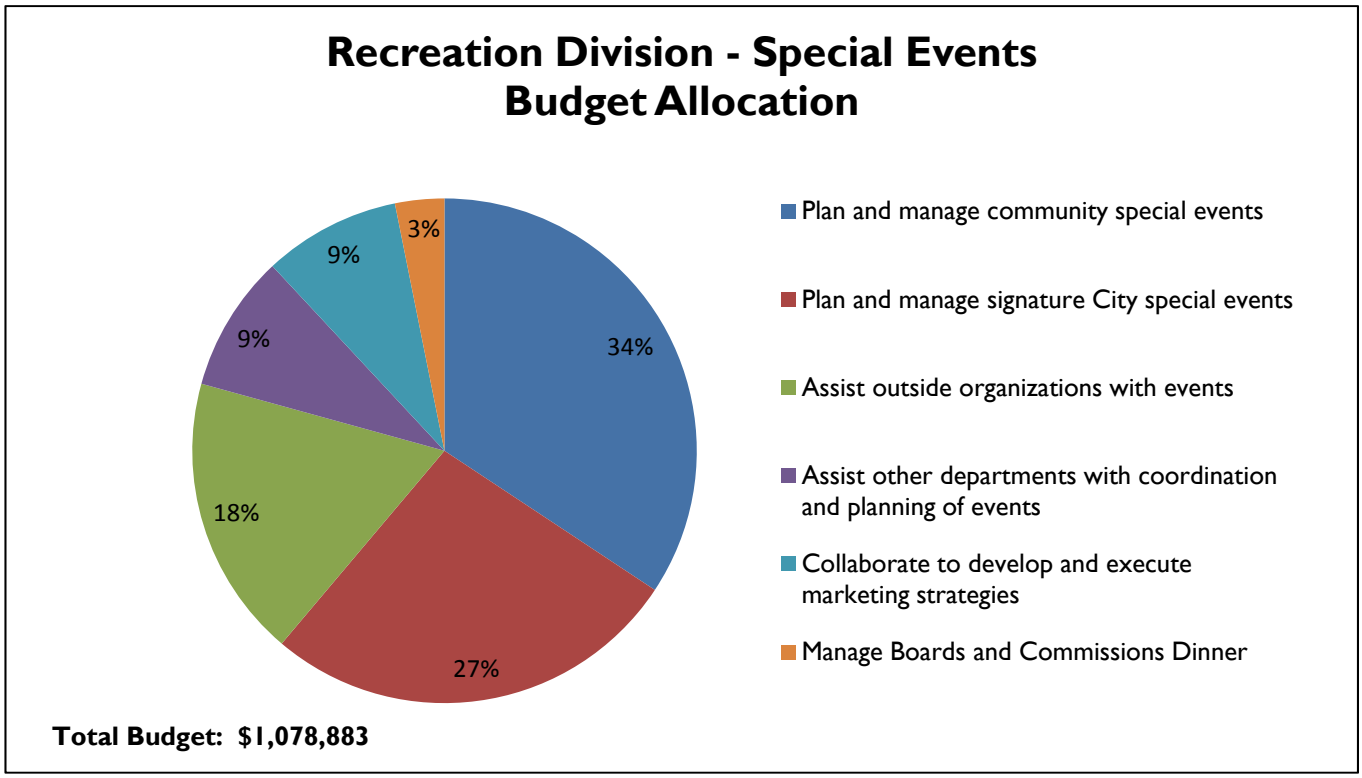


Neighborhood Park Maintenance

Neighborhood Park Maintenance is responsible for maintaining the city's 34 neighborhood parks, 27 miles of trail, city-owned retention basins and graffiti abatement. Key activities within this function include continual maintenance of parks, including daily cleanings, trimming, pruning, trash removal, turf maintenance, restroom cleaning, field preparation for sport programs, playground inspections, graffiti abatement, and utility payments for each park.

Right-of-Way Maintenance

The ROW Maintenance division is responsible for ensuring all ROW contract obligations are met throughout the city. Also included are contractual activities for grounds at City Hall, Old Town, maintenance improvement district (MID) basins, and general response to citizen requests concerning ROW maintenance. The division is also responsible for paying the utility bills for city-owned ROWs. Additionally, this division maintains the City's Tree City USA status and coordinates volunteer programs such as the community garden.

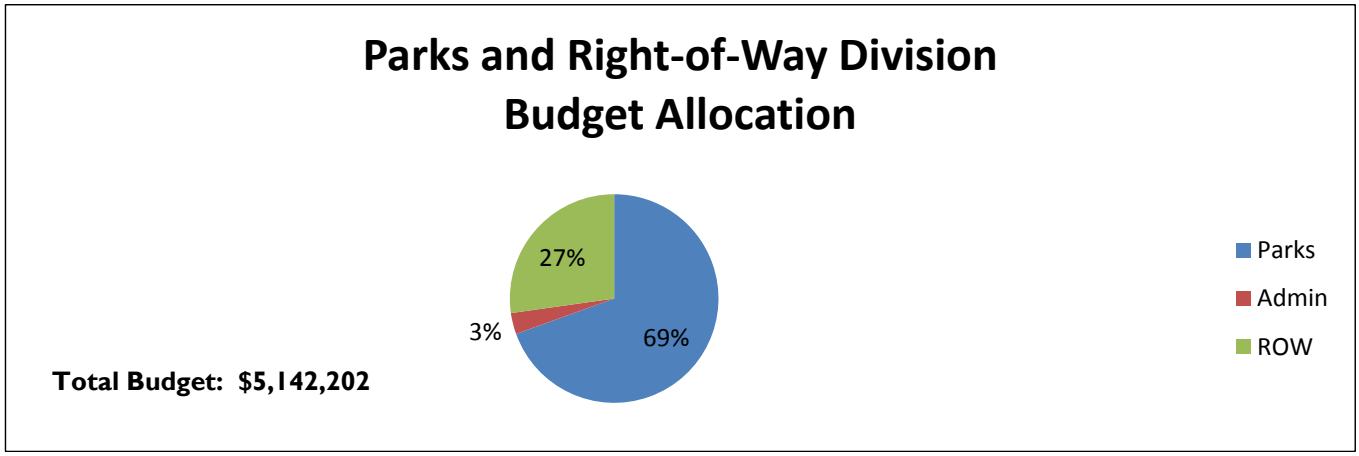
Parks Administration

Parks Administration is responsible for ensuring all park and ROW operations operate smoothly, and to analyze and coordinate operations. The section also assists the Engineering Department with CIP coordination of all park and trail projects and reviews relevant development plans.

Cost of Service Breakdown – Parks Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Neighborhood Park Maintenance	25.9	$1,711,520	$1,396,984	$464,659	$3,573,163
Right-of-Way	1.0	$ 111,272	$1,259,548	$29,637	$1,400,457
Parks Administration	1.0	$ 165,428	$ 2,400	$ 754	$ 168,582
TOTAL	**27.9**	**$1,988,220**	**$2,658,932**	**$495,050**	**$5,142,202**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Sports Facilities

The Sports Facilities division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park, Pioneer Community Park and facilitates year round programming at these complexes. This includes Spring Training operations for the Seattle Mariners and the San Diego Padres.

Cost of Service Breakdown – Sports Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Rio Vista Community Park	10.60	$458,915	$332,887	$113,188	$904,990
Pioneer Community Park	12.09	$543,642	$423,038	$85,677	$1,052,357
Sports Complex - Year Round Activities	13.47	$912,070	$1,186,086	$455,423	$2,553,579
Sports Complex - Spring Training	13.30	$754,298	$980,913	$376,643	$2,111,854
TOTAL	**49.46**	**$2,668,925**	**$2,922,924**	**$1,030,931**	**$6,622,780**

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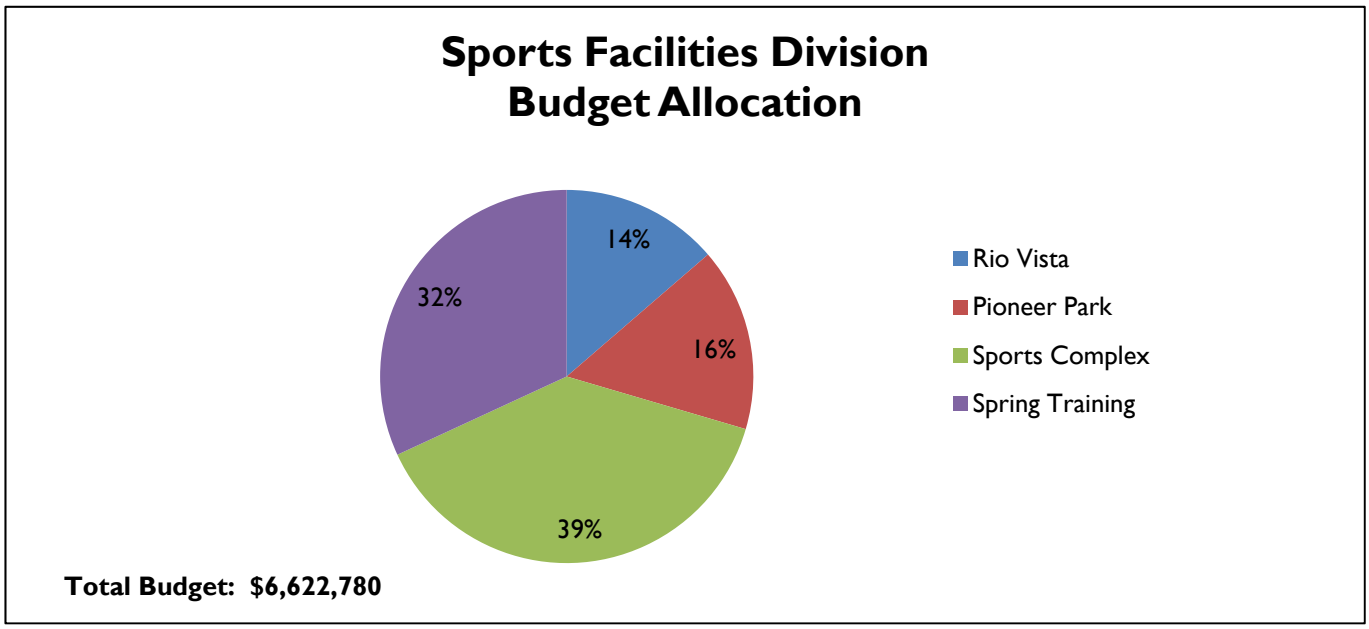

Peoria Public Library System

Library - Adult Services

The Adult Services Division within the Library is responsible for providing materials including books, magazines, DVDs and digital services, programming, basic computer and e-reader classes and reference services. The Library staff in this unit continually reviews the collection to provide materials for the education and enlightenment of the community. It also oversees 48 computers for public use and assists patrons with computer and digital device related questions. They also administer the State Grants-in-Aid and Library Services and Technology Act grant applications and supervise the implementation for these programs.

Library – Youth Services

The Youth Services Division includes both Children's and Teen Services within the Library and is responsible for providing youth-related materials including books, magazines, DVDs, and digital services, programming and reference services. The Library staff continually reviews its collection to provide materials for the education and enlightenment of the community. This division supports 25 computers for public use and assists patrons with computer and digital device related questions. This division leads the partnership with the Peoria Unified School District through school visits and the Ready, Set, Read program, and collaborations with County and State for the Summer Reading Programs.

Library – Patron Services

Patron Services is responsible for offering patrons assistance with issuing library cards, online public access catalog, locating items, and account management. Additionally, they process magazines and inter-library loan requests. This area also manages the volunteer program, and sorts and shelves books.

Library – Technical Services

The Technology division within the Library provides direct and administrative support for all library software, related applications and automation systems. This includes managing the library computer systems, supporting the automatic telephony system, maintaining the library's website, troubleshooting equipment, hardware and peripherals. The division also supports the Integrated Library System (ILS) software and providing bibliographic and computer/technology instruction**.**

Library – Administration

Administration is responsible for supervising and directing activities and operations of the library system and cultural services, including evaluating programs and processes, developing goals, objectives and performance measures, and implementing recommended changes. They serve as staff liaison to the Library Advisory Board and the Peoria Public Library Friend's organization. They are responsible for community outreach and trend–watching, working to develop innovative solutions to the challenges that face the community. Library administration is responsible for the financial management of the Library division.

Cost of Service Breakdown - Libraries					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Adult Services	6.13	$543,305	$181,504	$449,238	$1,174,047
Library – Youth Services	5.33	$515,112	$199,166	$449,989	$1,164,267
Library – Patron Services	17.19	$842,290	$69,518	$191,358	$1,103,166
Library – Technical Services	5.39	$390,364	$118,329	$145,648	$654,341
Library – Administration	1.75	$236,348	$2,883	$115,611	$354,842
TOTAL	**35.79**	**$2,527,420**	**$571,400**	**$1,351,844**	**$4,450,644**

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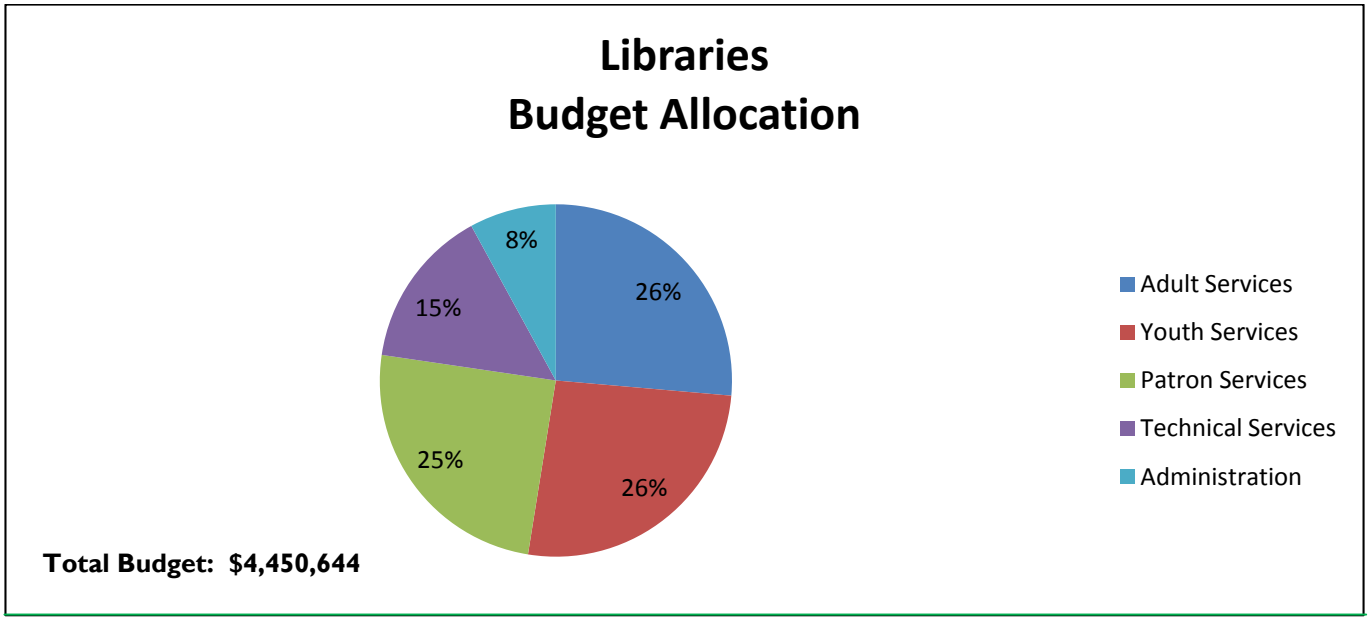

Arts

The Arts Division is responsible for managing and promoting the city's public art program. This division oversees management of the city's arts grant program, coordinates gallery operations, is involved with cultural activities/events, and serves as staff liaison to the Arts Commission Board.

Cost of Service Breakdown - Arts					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Grant Management	.100	$12,272	$25,200	$2,658	$40,130
Gallery Display Coordination	.100	$12,272	$ 1,765	$2,659	$16,696
Art Collection Management	.125	$15,341	$15,958	$2,659	$33,958
Cultural Activities/Events	.125	$15,341	$ 800	$2,659	$18,800
Boards and Commission	.050	$ 6,136	$ 250	$2,659	$ 9,045
TOTAL	**.5**	**$61,362**	**$38,975**	**$13,294**	**$118,629**

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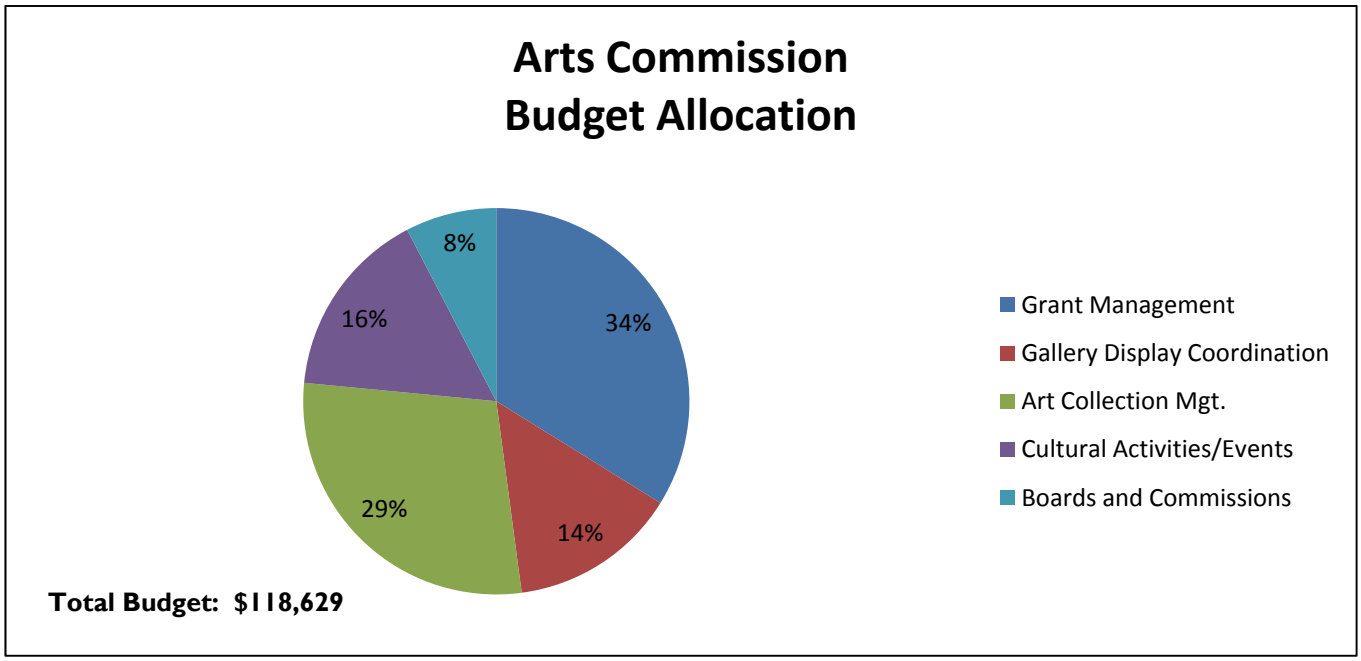


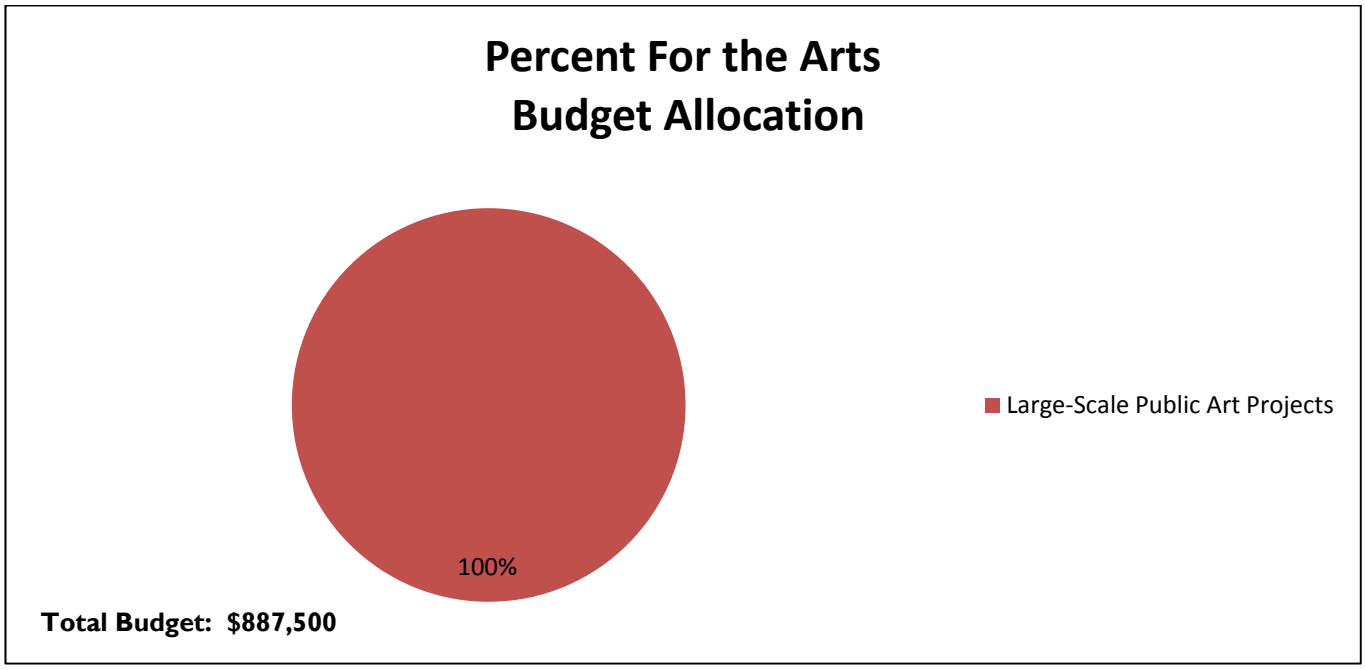
Percent for the Arts

This section is supported through the city's capital improvement program with a 1% contribution of the project cost, and is used to provide public art throughout the city. It has funded public art projects such as Pioneer Community Park and is funding the future piece approved at Camino a Lago Park. The FY 2017 budget was approved for Lake Pleasant Parkway and Happy Valley Road, 91st Avenue and Happy Valley Road, a Northern Peoria art piece and the Sports Complex. Small art purchases have taken place and display areas have been established at numerous public buildings including: the Development and Community Services Building, the Community Center, Sunrise Mountain Library, Rio Vista Recreation Center and City Hall.

Cost of Service Breakdown - Percent for the Arts

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Percent for the Arts	**0**	**$0**	**$887,500**	**$0**	**$887,500**

The budget amounts listed above include all costs for that service or program for FY2016. Costs may include contracts for large-scale public art services and small art purchases.



Performance Report

COMMUNITY SERVICES DEPARTMENT

The Community Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building: Preserve and Expand our Quality of Life	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life	Participant approval rating for Recreation Programs	88%	91%	91%	**92%**
		% of residents rating Recreation programs or classes as good or excellent (National Citizen Survey)	81%	81%	81%	**81%**
		Average daily visitor count at Rio Vista Recreation Center	1,245	1,271	1,300	**1,400**
		# of recreation participants	122,318	118,081	125,000	**127,000**
		Total visitors at the Community Center	157,889	173,771	180,000	**190,000**
		# of attendees at City Signature Special Events	74,950	80,950	85,000	**87,500**
	To provide exceptional neighborhood parks, trails, and open spaces that provide access to recreational enjoyment and preserves and protects important natural, historical, and cultural resources	Developed Neighborhood Park acres per 1,000 population	1.79	1.81	1.77	**1.72**
		% of citizens rating the quality of City Parks as good or excellent (National Citizen Survey)	83%	83%	83%	**83%**
		% of residents rating the availability of walking paths and trails as good or excellent (National Citizen Survey)	68%	68%	68%	**68%**

Council Goal	Expected Outcome	Performance Measure	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building: Preserve and Expand our Quality of Life	To provide aesthetically pleasing and well maintained public right-of-way areas throughout Peoria	% of residents rating the cleanliness of Peoria as good or excellent (National Citizen Survey)	84%	84%	84%	**84%**
		Graffiti abatement work order requests completed	1,276	1,725	1,102	**900**
	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista and Pioneer Community Parks with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	100%	98%	98%	**100%**
		# of Spring Training attendees	192,513	238,847	240,000	**242,000**
		# of Community Events held at the Peoria Sports Complex	105	132	146	**150**
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	99%	99%	99%	**99%**
	To provide Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain	Annual Library Visits (Physical and Virtual)	976,089	916,640	892,457	**900,000**
		Total annual circulation per capita	10.24	9.64	9.14	**9.08**
		% of residents rating the quality of library services as good or excellent (National Citizen Survey)	93%	93%	93%	**93%**
	To offer citizens enriching opportunities in the form of arts	% of residents rating opportunities to attend cultural activities as good or excellent (National Citizen Survey)	58%	58%	58%	**58%**
		Annual Art Gallery Visits	3,208	3,152	3,350	**3,500**

Performance Spotlight

DEVELOPMENT AND ENGINEERING DEPARTMENT MISSION

To provide quality engineering, architectural, and development services to the citizens of Peoria through management of the capital improvement program, traffic engineering, property acquisition, right-of-way inspections, site development, and building development that will enhance the quality of life for years to come.

DEPARTMENT OVERVIEW

The Development and Engineering Department is the focal point of all construction activity within the City of Peoria. Our staff of more than 60 professionals from many different disciplines works together to provide the best possible service to a diverse customer base that includes elected officials and City staff, residents and business owners, professional engineers and architects, and developers and homebuilders. The department oversees the design and construction of most of the projects in the City's Capital Improvement Program (CIP), including drainage, facilities, parks, streets, traffic control, water, and wastewater projects. The department also reviews and approves civil and building plans for all private development projects, issues construction permits for those projects, and inspects the projects during the construction phase.

Key Outcome Measures

Development and Engineering Department

- Percent of capital projects completed on time and within budget
- Customer satisfaction survey ratings related to capital project delivery
- Citizen survey ratings related to vehicular, bicycle and pedestrian traffic
- Turnaround times for civil and building plan review.
- Timeliness of inspections provided to the development community.

The Development and Engineering Department consists of the following seven areas:

- Administration and Property Acquisition
- Engineering Services
- Architectural Services
- Right-of-Way Inspections
- Traffic Engineering
- Building Development
- Site Development

Funding for the department comes from both the General Fund and the Highway User Revenue Fund. The various capital project funds also support the department by paying for those staff members who help deliver capital projects.

Administration and Property Acquisition

The Administration and Property Acquisition Division provides overall management direction and support to the department. Division staff provides financial and technical support to the department and coordinates the acquisition of real property rights of way and easements for the rest of the City.

Cost of Service Breakdown – Administration and Property Acquisition					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Provide Leadership	.55	$ 68,224	$ 16,206	$ 9,657	$ 94,087
Coordinate with Outside Agencies	.15	$ 18,606	$ 4,420	$ 2,634	$ 25,660
Ensure High-Quality Customer Service	.15	$ 18,606	$ 4,420	$ 2,634	$ 25,660
Oversee Department Financial Functions	.80	$ 99,235	$ 23,572	$ 14,046	$ 136,853
Manage Department Communications	.15	$ 18,606	$ 4,420	$ 2,634	$ 25,660
Coordinate Property Acquisition	1.10	$ 136,448	$ 32,412	$ 19,313	$ 188,173
Respond to Citizen Inquiries	.35	$ 43,415	$ 10,313	$ 6,145	$ 59,873
Review and Catalogue Civil Plans	.30	$ 37,213	$ 8,840	$ 5,267	$ 51,320
Provide Technical Support to the Dept	.45	$ 55,819	$ 13,259	$ 7,901	$ 76,979
TOTAL	**4.00**	**$ 496,172**	**$ 117,862**	**$ 70,231**	**$ 684,265**

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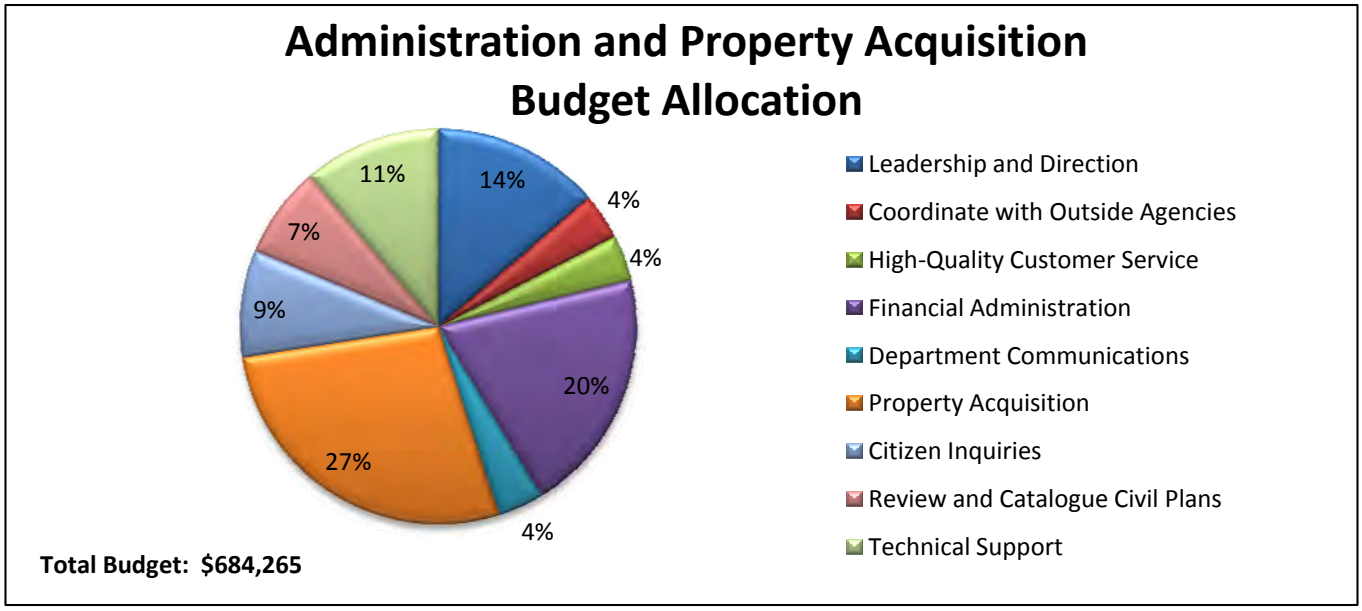

Engineering Services

The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water, and wastewater projects), including the planning, programming, design, and construction management for improvement and expansion of municipal infrastructure. The division also provides technical support to internal and external customers of the Development and Engineering Department.

Capital project delivery makes up approximately 75 percent of the cost of service. Other core services include project estimating, flood plain management, coordination with outside agencies, and payment processing and other administrative activities. Approximately 53 percent of the division's budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Engineering Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Management	6.5	$ 946,005	$ 27,052	$ 66,551	$ 1,039,608
Capital Project Estimating	.53	$ 78,155	$ 2,235	$ 5,498	$ 85,888
Administration / Payment Processing	1.11	$ 33,336	$ 953	$ 2,345	$ 36,634
Flood Plain Management	.87	$ 128,159	$ 3,665	$ 9,016	$ 140,840
Respond to Citizen Inquiries	.23	$ 34,077	$ 974	$ 2,397	$ 37,448
Assist Site Development Division	.28	$ 39,633	$ 1,133	$ 2,788	$ 43,554
TOTAL	**9.5**	**$ 1,259,365**	**$ 36,012**	**$ 88,595**	**$ 1,383,972**

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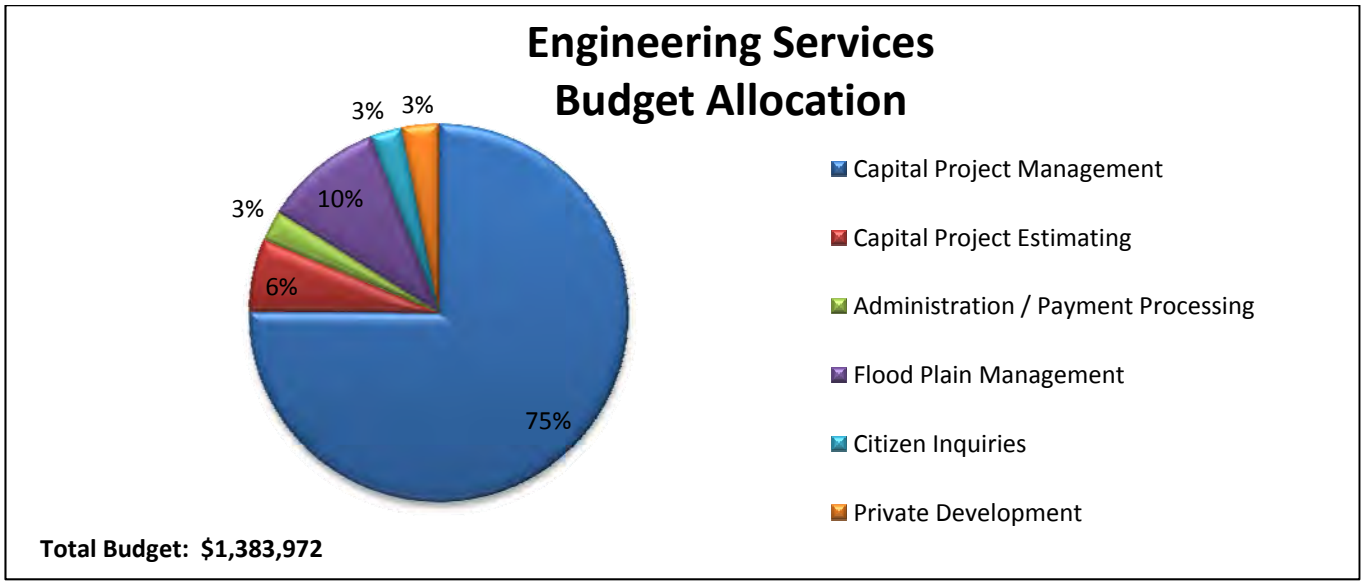

Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings, and courts), including the planning, programming, design, and construction management.

Approximately 67 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, coordination with outside agencies, and administrative functions. Approximately 56 percent of the division's budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Architectural Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Management	3.35	$ 400,460	$ 11,440	$ 39,674	$ 451,574
Capital Project Estimating	.05	$ 5,977	$ 171	$ 592	$ 6,740
Coordinate with Outside Agencies	.20	$ 23,908	$ 683	$ 2,369	$ 26,960
Administration / Payment Processing	1.10	$ 131,494	$ 3,757	$ 13,027	$ 148,278
Sustainability Objectives	.25	$ 29,885	$ 854	$ 2,961	$ 33,700
Technical Registrant Project Oversight	.05	$ 5,977	$ 171	$ 592	$ 6,740
TOTAL	**5.00**	**$ 597,701**	**$ 17,076**	**$ 59,215**	**$ 673,992**

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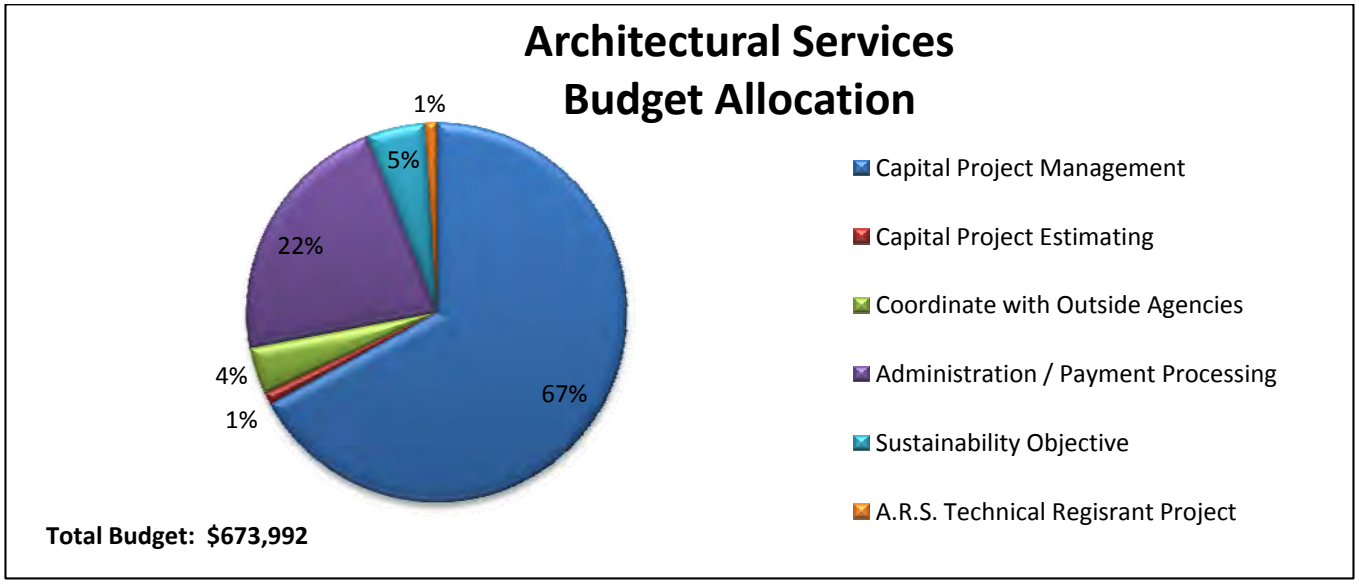

Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, and roadways.

Approximately 26 percent of the inspection workload is related to projects in the Capital Improvement Program. The remaining workload is comprised of private development projects, dry utility construction, and some maintenance activities. Approximately 6 percent of the division's budget is offset through chargeback revenue from CIP projects.

Cost of Service Breakdown – ROW Inspections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Inspection	2.10	$ 231,720	$ 23,429	$ 39,873	$ 295,022
Development Project Inspection	2.60	$ 286,891	$ 29,007	$ 49,367	$ 365,265
Dry Utility Project Inspection	.70	$ 77,240	$ 7,810	$ 13,291	$ 98,341
Custom Homes	.35	$ 38,620	$ 3,905	$ 6,646	$ 49,171
Assist Other Departments	.50	$ 55,171	$ 5,578	$ 9,494	$ 70,243
Traffic Control Permits	1.05	$ 115,860	$ 11,714	$ 19,937	$ 147,511
Respond to Citizen Inquiries	.70	$ 77,240	$ 7,810	$ 13,291	$ 98,341
TOTAL	**8.00**	**$ 882,742**	**$ 89,253**	**$ 151,899**	**$ 1,123,894**

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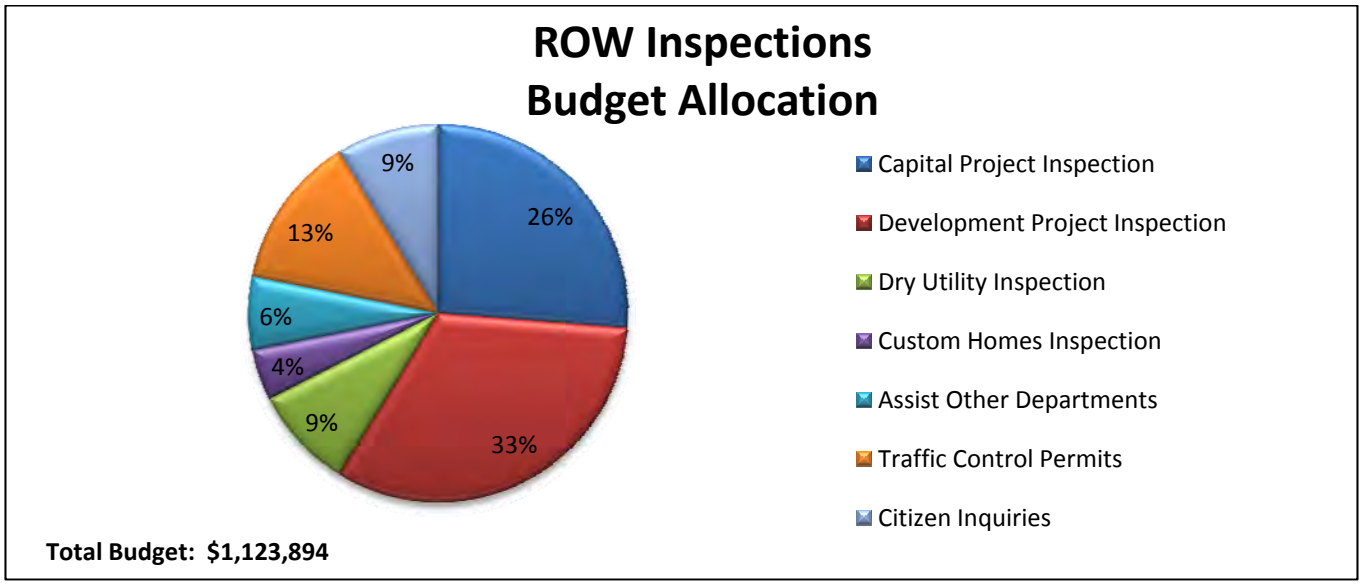

Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans, and the Neighborhood Traffic Management Program.

Nearly 89 percent of the division's budget supports core services such as preparing and reviewing traffic studies, operating the Traffic Management Center and managing the school, pedestrian and bicycle safety programs. Remaining funds cover non-core services such as the Neighborhood Traffic Management Program. Approximately 4 percent of the budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Traffic Engineering

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Congestion Management	1.87	$ 252,238	$ 27,438	$ 108,256	$ 387,932
Transportation Planning	1.40	$ 188,841	$ 20,542	$ 81,048	$ 290,431
Neighborhood Traffic Management	.65	$ 87,676	$ 9,537	$ 37,629	$ 134,842
Traffic and School Safety	1.28	$ 172,655	$ 18,781	$ 74,101	$ 265,537
Pedestrian and Bicycle Programs	.65	$ 87,676	$ 9,537	$ 37,629	$ 134,842
Capital Project Management	.15	$ 20,233	$ 2,201	$ 8,684	$ 31,118
TOTAL	**6.00**	**$ 809,319**	**$ 88,036**	**$ 347,347**	**$ 1,244,702**

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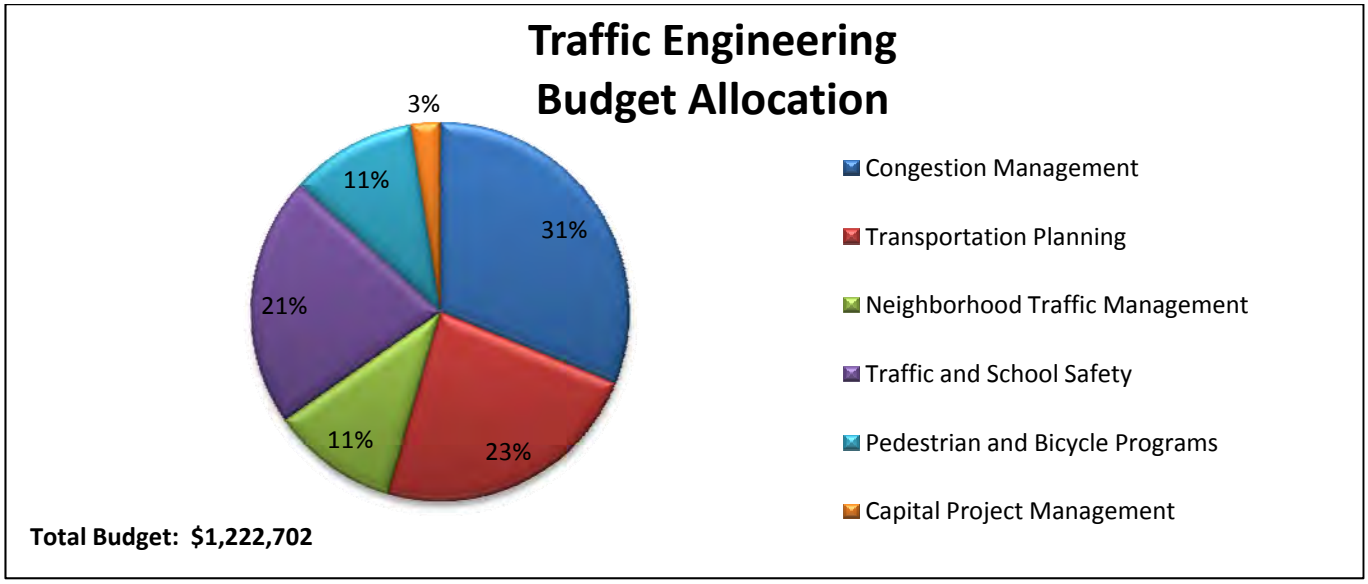

Building Development

The Building Development Division is responsible for the implementation and regulation of the City's adopted building codes. Whether people live, work, or visit businesses within Peoria, our codes provide minimum safeguards for everyone. It is the goal of the division to provide a timely and accurate review of construction plans, issuance of permits, and timely building inspections. This is best accomplished through a cooperative and transparent process that also helps customers achieve their goals.

Cost of Service Breakdown - Building Development

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	7.80	$ 745,482	$ 122,326	$ 133,709	$ 1,001,517
Plan Review	4.25	$ 406,452	$ 66,695	$ 72,901	$ 546,048
Permitting	2.60	$ 249,131	$ 40,880	$ 44,684	$ 334,695
Administrative	.85	$ 81,290	$ 13,339	$ 14,580	$ 109,209
TOTAL	**15.50**	**$ 1,482,355**	**$ 243,240**	**$ 265,874**	**$ 1,991,469**

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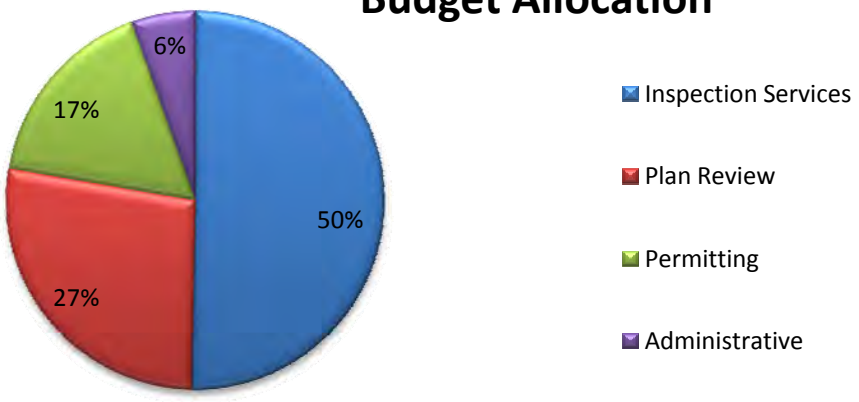


Total Budget: $1,991,469

Site Development

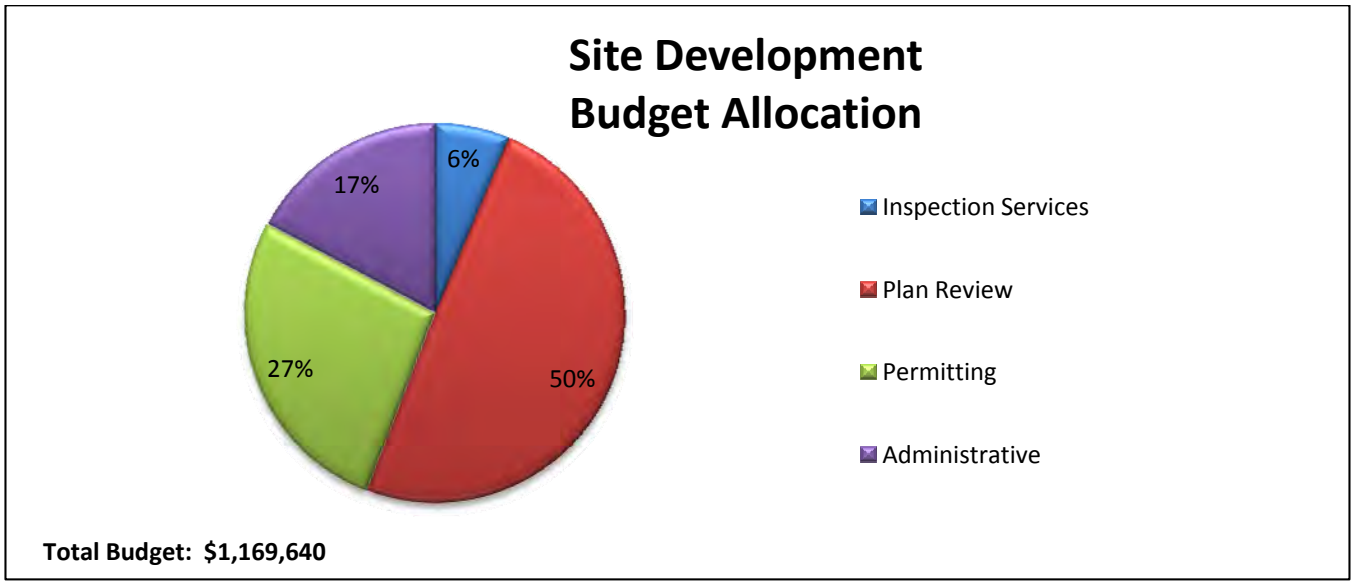
The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

In addition, the division issues engineering permits for private development along with all improvements in the City's rights of way. Staff within the division is also involved in reviewing certain planning and zoning cases, as well as conducting constructability reviews and assisting with the design of capital improvement projects. Staff coordinates with both customers (citizens, engineers, contractors, homebuilders, etc.) and other departments to ensure success for the development community and Peoria.

Cost of Service Breakdown - Site Development

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	.56	$ 64,392	$ 1,729	$ 7,957	$ 74,078
Plan Review	4.46	$ 503,271	$ 13,514	$ 62,186	$ 578,971
Permitting	2.43	$ 273,947	$ 7,356	$ 33,850	$ 315,153
Administrative	1.55	$ 175,100	$ 4,702	$ 21,636	$ 201,438
TOTAL	**9.00**	**$ 1,016,710**	**$ 27,301**	**$ 125,629**	**$ 1,169,640**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

DEVELOPMENT AND ENGINEERING DEPARTMENT

The Development and Engineering Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Engineering Services						
Total Planning	Provide quality transportation and public utility improvements to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	-28%	-8%	-5%	+-5%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	39%	47%	45%	60%
		% of residents rating traffic flow on major streets as good or excellent	57%	57%	57%	70%
		% of residents rating ease of car travel in Peoria as good or excellent	73%	73%	73%	80%
		% of residents rating ease of bicycle travel in Peoria as good or excellent	64%	64%	64%	75%
		% of residents rating traffic signal timing as good or excellent	61%	61%	61%	75%
		% of residents rating storm drainage as either good or excellent	79%	79%	79%	80%
	Architectural Services					
	Provide quality public facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	+6%	+45%	+5	+-5%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	57%	49%	50%	60%

	Building Development					
	Expected Outcome	***Performance Measure***	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
Excellent Customer Service	Timely Building Plan Reviews (1st review)	Assist customers through timely plan review for: • Tenant Improvement • New Commercial • Single Family Res.	9.5 11.4 10.1	9.6 9.5 9.1	8.5 10.7 9.3	12 working days
			Working days			
	Timely Building Inspections *10 insp/day= national benchmark	# of annual inspections and average # of building inspections completed per day/per inspector	45,862 28/day	50,193 30/day	57,500 33/day	63,250 21/day
	Assist customers through process to achieve timely building permit issuance	# of Timely Building Permits Issued	4,010	4,572	6,100	6,700
	All building inspections completed same day	# of Building Inspections rolled over to next day	1,281	3,117	9,300	3,100
	Site Development					
	Expected Outcome	***Performance Measure***	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
	Timely Engineering Plan Reviews (1st review)	Assist customers through timely site development plan review	15.7 calendar days	16.9 calendar days	15.0 calendar days	21 calendar days
	Timely Engineering Civil Sheets Reviewed	Number of civil sheets reviewed per plan reviewer	3,331 69 sheets/ month/ reviewer	2,797 58 sheets/ month/ reviewer	3,663 62 sheets/ month/ reviewer	3,500 65 sheets/ month/ reviewer
	Timely Engineering Permits Issued	Number of engineering permits issued per inspector	1,360 26 permits/ month/FTE	1,521 29 permits/ month/FTE	1,750 33 permits/ month/FTE	1,750 34 permits/ month/FTE

Performance Spotlight

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT MISSION

To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT OVERVIEW

Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Services Department. In addition, the Administration Division is responsible for managing the department's overall budget and providing oversight in the execution of the Economic Development Implementation Strategy (EDIS).

Key Outcome Measures

Economic Development Services

- Quality of universities attracted
- Quality of business attraction locates
- Investment generated in targeted investment zones
- Quality of companies located in BioInspire

Cost of Service Breakdown - Economic Development Services Administration Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
EDIS	.86	$177,768	$2,398	$24,955	$205,121
Administrative Support	1.34	$112,527	$1,535	$15,971	$130,033
Manage Dept's Budget	.80	$65,602	$864	$8,984	$75,450
TOTAL	**3.0**	**$355,897**	**$4,797**	**$49,910**	**$410,604**

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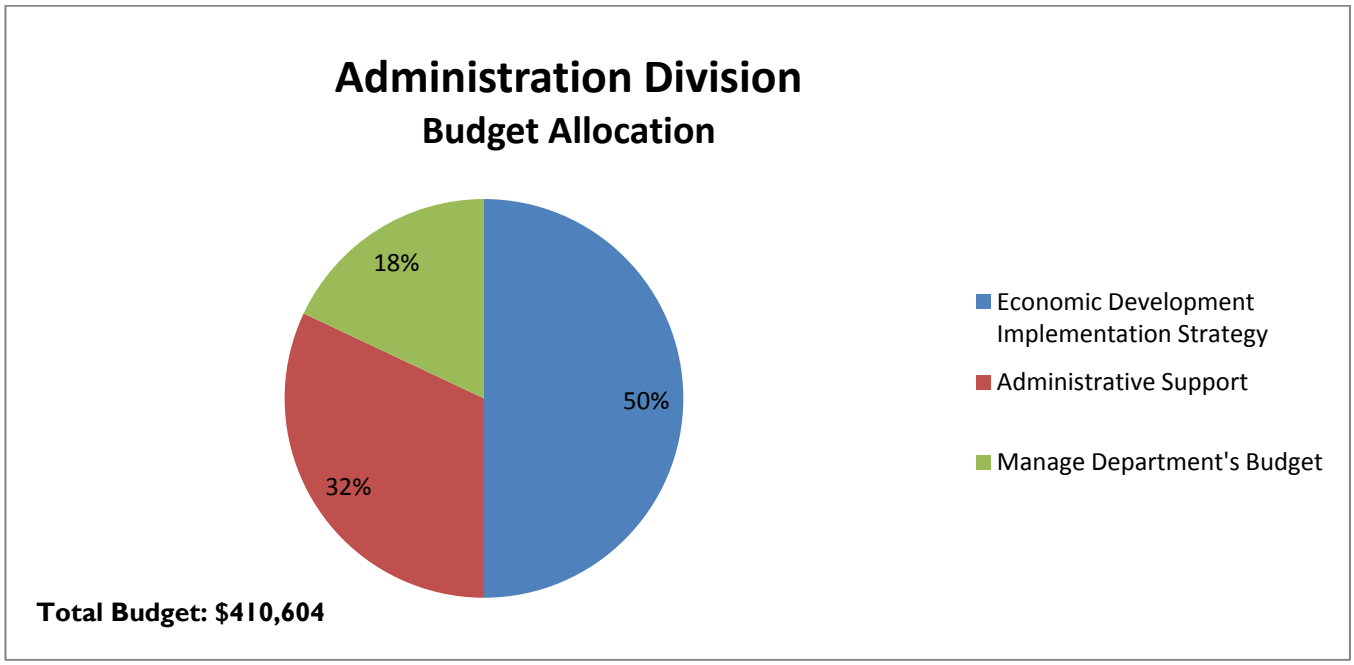

Business and Real Estate Development (BRED)

The Business and Real Estate Development Division, or BRED, is responsible for implementing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate development opportunities in targeted investment zones, develop Peoria's workforce, and oversee the BioInspire Medical Device Incubator.

BRED implements the initiatives that came out of the Economic Development Implementation Strategy (EDIS), as updated. These initiatives include an update to reflect EDIS II initiatives, investment zone development opportunities, nurturing medical device entrepreneurship, workforce development, and targeted business attraction. Additionally, BRED implements the business retention and expansion (BRE) program, export awareness and foreign direct investment (FDI) programs.

BRED Activities Defined:

- *Business Attraction* includes Targeted Industry Attraction, Health Care Recruitment, BioInspire Incubator Companies, as well as Sales and Marketing activities
- *Investment Zones* include Plaza Del Rio, Loop 303, P83 District, Old Town, and Loop 101
- *Business Retention*
- *Redevelopment and Real Estate Development* efforts include the Vistancia Commercial Core, Old Town Revitalization, Park West, Rovey Industrial Park and the Peoria Innovation Center
- *Workforce Development* includes partnerships with the Maricopa Association of Governments (MAG) and Westmarc to develop a regional workforce development implementation strategy

Cost of Service Breakdown - Business and Real Estate Development (BRED)					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Business Attraction	3	$400,929	$324,100	$42,198	$767,227
Business Retention/Workforce Dev.	1	$95,709	$77,369	$10,073	$183,151
Redevelopment/Real Estate Dev.	1	$135,536	$109,564	$14,265	$259,365
TOTAL	**5.00**	**$632,174**	**$511,033**	**$66,536**	**$1,209,743**

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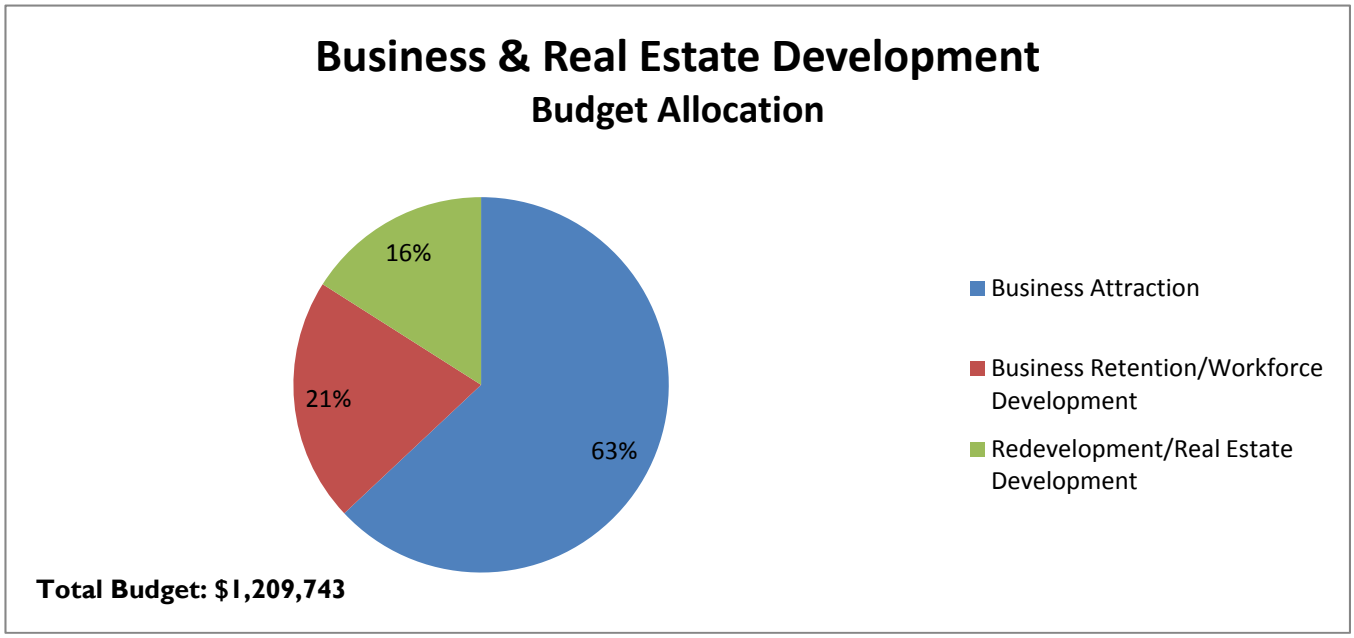


Performance Report

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT

The Economic Development Services Department uses performance as a tool for improving service delivery for our citizens and development customers. The measures selected are aligned with the City Council's adopted Economic Development Implementation Strategy (EDIS)*.

Economic Development Initiatives from the EDIS II

Initiative	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
University Recruitment	Execute econ. Development Agreements (DA) for University Branch Campuses meeting STEM criteria	Trine University	0	0	Amend DA	**Ongoing**
		Huntington University	0	DA	T/I and Hire Positions	**Open for Students**
Investment Zones	Execute agreements that facilitate development in line with established criteria for identified investment zones	**P83 District:** Modern Round	N/A	Negotiate DA	Execute DA	**T/I and Hire Positions**
		P83 Streetscape Imp.	Final Designs	Constr. Complete	Phase I Complete	**Phase II Construction**
		Peoria Innovation Center	N/A	Due Diligence	Mktg & Promotion	**Begin Construction**
		Arrowhead Equities	N/A	N/A	Execute DA	**Open for Business**
		POA License Agreement	Negotiating	Negotiating	Execute License Agreement	**Construction Completed**
		Northern Peoria: Vistancia Commercial Core Mixed Use Project	Project Working Group	DA Executed	Mktg & Promo	**Marketing & Promotion**
	Execute agreements or attract tenants to fill vacant or underutilized buildings/site redevelopment	**Old Town:** Peoria Town Center	Ongoing	Ongoing	Mktg & Promo	**Ongoing**
		State Trailer	N/A	Execute Agreement	Create 10 Jobs, Open Prime Source	**Ongoing**
		Lucidi Distillery Company	N/A	Execute DA	Open Distillery	**Ongoing**
		Washington St. Redevelopment	N/A	City Acquire Properties	Land Assembly	**Land Assembly**
	Execute agreements or attract tenants for property development	**Loop 101:** Park West	Amend DA	Ongoing	Mktg & Promo	**Marketing & Promotion**
		14 Acres at Loop 101/Peoria Avenue	N/A	City Acquire Property	Mktg & Promo	**Marketing & Promotion**
Business Retention Program	Attract tenants to fill vacant retail space and meet with Peoria businesses	Retail/Commercial Space Absorption and Business Retention Visits	Ongoing	Ongoing	Ongoing	**Ongoing**

Economic Development Initiatives from the EDIS II						
Initiative	***Expected Outcome***	***Performance Measure***	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
Marketing Plan	Complete materials to attract businesses from Canada, California, Illinois, and New York Markets	Marketing and Communications Plan Implementation	Ongoing	Ongoing	Revise Plan	**Ongoing**
	Complete materials to create more market awareness of City opportunities	Advertising/Public Relations Campaign	Ongoing	Ongoing	Ongoing	**Ongoing**
		Investment Forum	Ongoing	Ongoing	Ongoing	**Ongoing**
Medical Device Incubator	Attract companies to the medical device incubator	BioInspire Companies	Scorpion Pit Event & 2 New Companies	Created 8 New Jobs	Create 15 New Jobs	**Ongoing**
Workforce Development Other	Create workforce development opportunities in the City	Workforce Development Implementation Strategy	N/A	Ongoing	Ongoing	**Ongoing**
Business Attraction	Attract new businesses that locate and create new employment opportunities and invest in capital expenditures	Maxwell Technologies per DA will invest $26 million in capital expenditures over a 3 year time frame and will create 30 jobs a year for 3 years	Ongoing	47 Jobs Created and 17.4 Million Capital Investments Made	Create 10 New Jobs Increase Capital Investments	**Ongoing**
		Aviage Systems per DA will invest $100 thousand in tenant improvements and create 30 positions, 20 of which will be created within 30 months	NA	T/I's Complete 15 Jobs Created	Create 10 New Jobs	**Ongoing**

Economic Development Initiatives from the EDIS II						
Initiative	***Expected Outcome***	***Performance Measure***	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
Increase City Inventory/Real Estate Development Opportunities	Create preferred development programs, site plans, pro formas and market evaluations	Complete due diligence package for key properties in Peoria	N/A	N/A	Development of due diligence packages	**Marketing & Promotion**
	Pursue purchasing properties and opportunities for infill development	Increase inventory of land/buildings; fill vacant or underutilized properties	N/A	N/A	Obtain appraisals, acquire properties, form partnerships to stimulate development	**Ongoing**
Regional Infrastructure/ Strategic Planning	Identify and respond to needs and opportunities shared by multiple communities	Decision to prepare a regional Comprehensive Economic Development Strategy (CEDS)	N/A	N/A	Retain consultant to prepare CEDS	**CEDS Prepared and Distributed**
Workforce Development Strategy	Create workforce development opportunities in the City Create a target industry academy and employer outreach programs	Education/Workforce Development Plan	Ongoing	Ongoing	Work with a consultant to create a comprehensive workforce / education development strategic plan	**Implement Plan**
		Develop a Target Industry Academy	N/A	N/A	Partner with WV employers, school districts and cities to create program	**Open Academy**
		Defined employer outreach program with local community colleges	N/A	N/A	Partner with WV employers and community colleges	**Ongoing**
Public School Support	Increase communication with the City's and West Valley school districts and advance rankings statewide	Establish and maintain communication with PUSD and Deer Valley School District	N/A	N/A	Initial contact is made with school districts	**Maintain contact with school districts to improve collaboration**
		Two public school district rankings improve	N/A	N/A	Some ranking improvements at end of 2016 school year	**State's rankings of public school systems improve**

Economic Development Initiatives from the EDIS II						
Initiative	***Expected Outcome***	***Performance Measure***	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
Business Attraction, BR&E, Entrepreneurial Development	Attract new businesses that locate and create new employment opportunities and invest in capital expenditures Attract tenants to fill vacant retail space and meet with Peoria businesses Determine feasibility of a second incubator and potential role as a location for social entrepreneurial activities	Negotiate Development Agreements with companies creating new jobs and capital investment in Peoria Retail/Commercial Space Absorption and Business Retention Visits Creation of a Digital Media incubator in cooperation with Huntington University. Investigate development of entrepreneurial activity in Peoria for West Valley residents.	Ongoing	Ongoing	Execute Development Agreements with new companies locating in Peoria, Complete Cost of Doing Business Study, research what support the City can provide to entrepreneurs and 1099 contractors	**Ongoing**
BioInspire Strategy	Graduate companies from BioInspire into space in Peoria	Create a network avenue for BioInspire companies Develop a strategy for accommodating BioInspire companies in Peoria	Ongoing	Ongoing	Renew/amend operating grant agreement with BioAccel.	**Continue locating companies at BioInspire, and graduating them into space in Peoria**
Economic Development Website	Website content and designed updated with pertinent data	Update content on ED website to include available real estate/ inventory, workforce data (labor shed info), utility provider information, and entrepreneurial support programs	N/A	N/A	Improved website being operational	**Emulate IEDC award-winning website**
Marketing Peoria	Increase marketing efforts to promote Peoria	Update the ED Marketing Plan to include City's development prospectus, evaluate establishing a Peoria Marketing Advisory Group	Ongoing	Ongoing	Adopt updated ED Marketing Plan to include print, social media, printing collateral and video production	**Marketing & Promotion**

Economic Development Initiatives from the EDIS II						
Initiative	***Expected Outcome***	***Performance Measure***	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
Improve Site Plan, Design Review, Permit/Approval Process	Streamlined / improved City's site plan, design review, permit, and approval process for development	Written Development Process Improvement Plan, streamlined permit application/review process, increase reputation of being a business-friendly City, increased development activity	N/A	Ongoing	Adopt Development Process Improvement Plan; provide consistent customer service in City permitting / approval process	**Increase development activity by lowering costs, improving customer service and offering streamlined processes**

*** EDIS II was approved by City Council on December 15, 2015.**

Performance Spotlight

FINANCE AND BUDGET DEPARTMENT MISSION

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT OVERVIEW

The City of Peoria's Finance & Budget Department provides city wide support to executive management in support of the council's goals, provides professional support to all city departments, and provides exemplary service to the customers and citizens of the city.

The Department consists of nine areas that provide a variety of key functions and service activities.

Administration

Financial Services

Sales Tax Audit and Collections

Management and Budget

Materials Management

Inventory Control

Revenue Administration

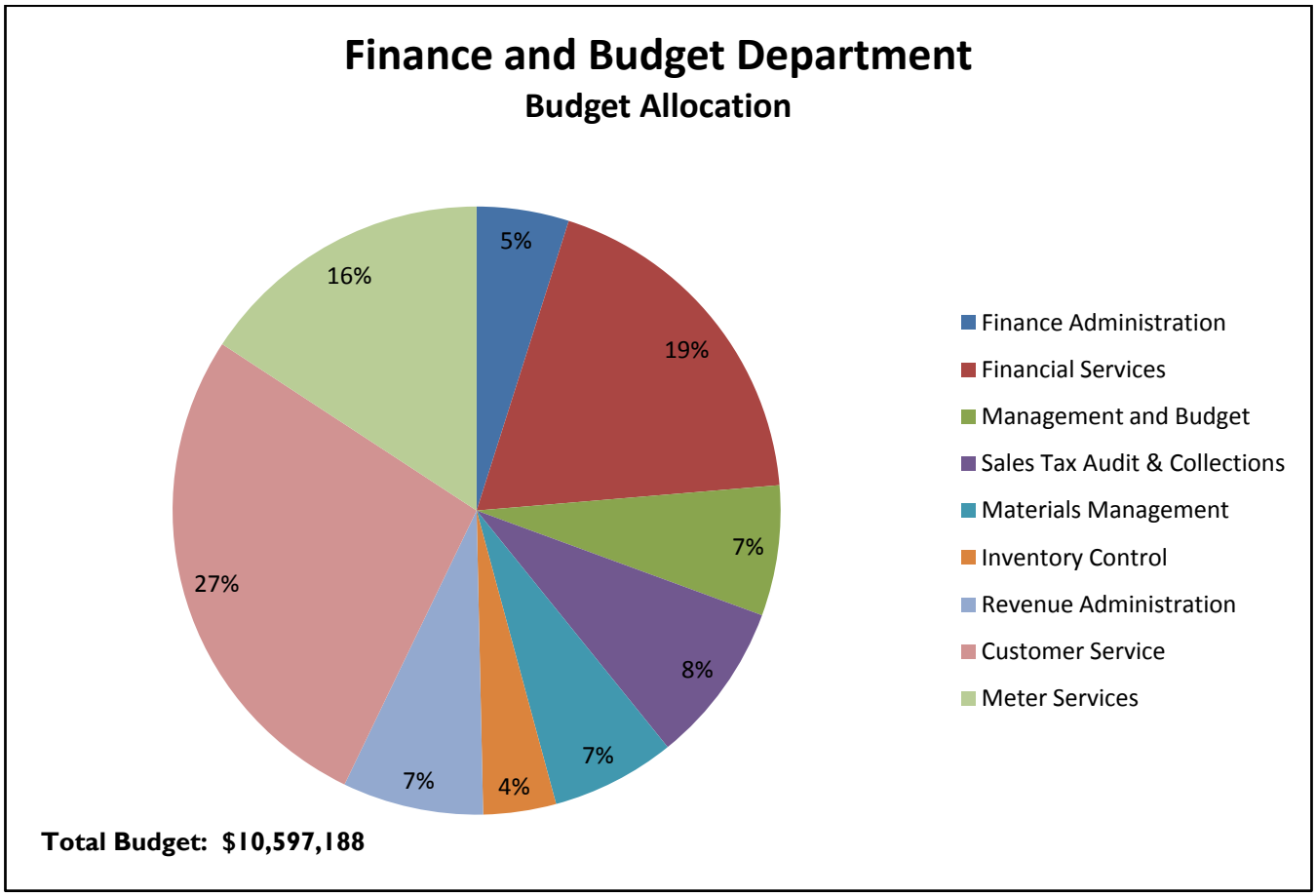
Customer Service

Meter Services

Key Outcome Measures
Finance & Budget Department

- Bond Ratings for General Obligation, MDA and Revenue Bonds
- Compliance with Investment Policy
- Unqualified audit opinion
- GFOA Certificate of Achievement in Financial Reporting
- Compliance with the Principles of Sound Financial Management
- Survey Ratings for services provided
- % Variance in Budget Forecast and Key Forecast Assumptions

Funding comes from both the general fund and utility funds. Many of the services provided are for customers internal to the city. Since our business is helping the city's other business units deliver services to the citizens, our Vision Statement focus is on enabling those business units to *"Serve the Customer"*.



Finance Administration

The **Finance Administration Division** is responsible for the overall leadership and management of the Finance & Budget Department by coordinating operations, facilitating financial planning, managing the city's debt, financing city projects, and providing city management with relevant financial information.

Cost of Service Breakdown - Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Service and support to council, management, citizens and customers	0.90	$139,241	$2,175	$12,505	$153,921
Leadership and management of the Finance & Budget Department	1.50	$232,068	$3,625	$20,842	$256,535
Maintain City's financial stability and fiscal health	0.60	$92,827	$1,450	$8,337	$102,614
TOTAL	**3.00**	**$464,136**	**$7,250**	**$41,684**	**$513,070**

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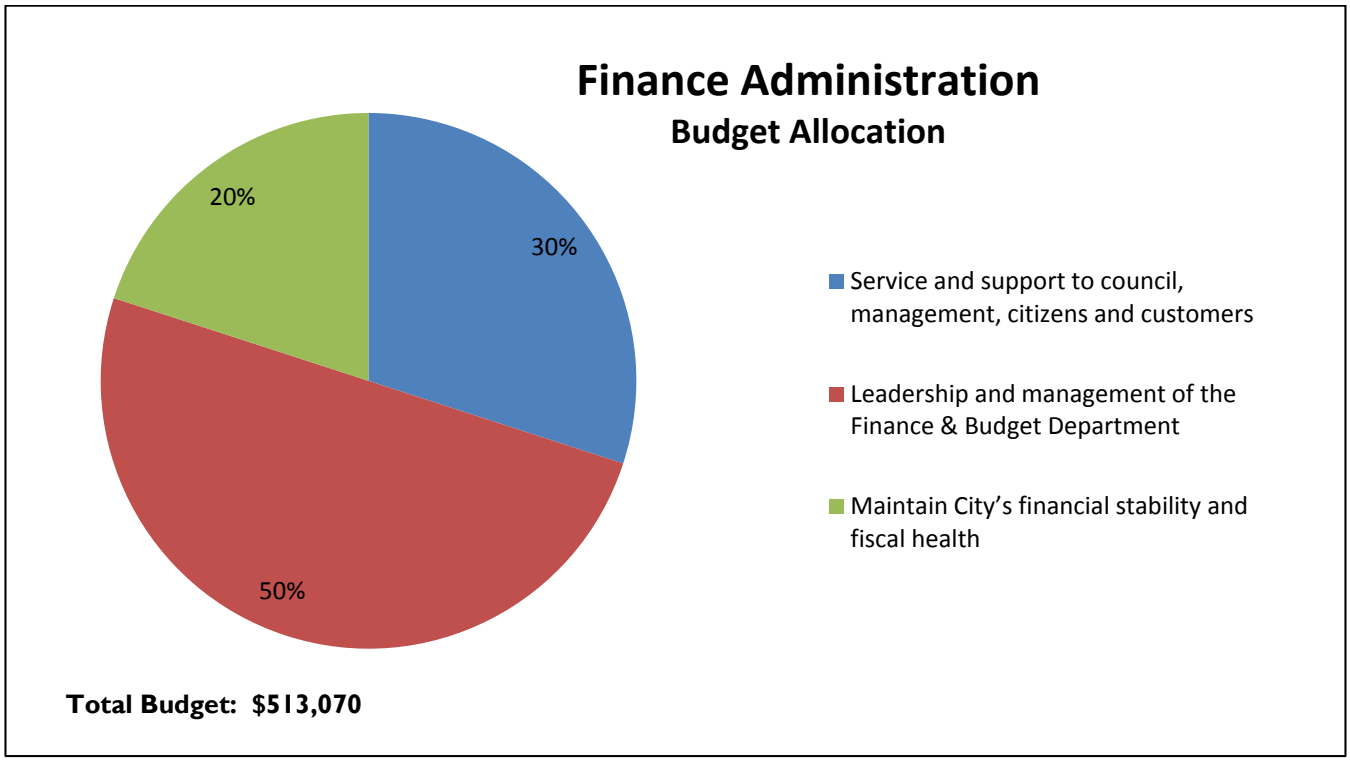

Financial Services

The **Financial Services Division** is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. Oversight of the division is provided by a Finance Manager.

Key activities within this function include the preparation of external financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, grant reports, state required reports, and other special reports and financial surveys. Annual reports are required by the City Charter and by Arizona Revised Statutes. Other important activities include treasury management, grant accounting, and maintenance of portions of the city's financial information system.

A second key function is payroll. The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws, city policies, and union memorandums of understanding. The staff prepares and files payroll taxes and required Federal and State reports on a biweekly, quarterly and annual basis and provides training throughout the organization. In addition, the staff maintains portions of the Human Resource Management System.

A third function is accounts payable. The accounts payable staff processes and pays city invoices. All departments in the city rely on invoice payment services. In addition, the staff provides citywide training to employees who are involved with procurement and vendor payment processing. The staff maintains certain portions of the city's financial information system. This system requires regular upgrades, configuration and associated testing.

Cost of Service Breakdown - Financial Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Accounting and financial reporting	7.50	$802,838	$222,548	$123,081	$1,148,467
Accounts payable	3.25	$234,850	$14,079	$29,879	$278,808
Payroll	2.60	$210,106	$18,403	$27,429	$255,938
Maintain accounting information systems	1.65	$173,028	$955	$20,884	$194,867
TOTAL	**15.00**	**$1,420,822**	**$255,985**	**$201,273**	**$1,878,080**

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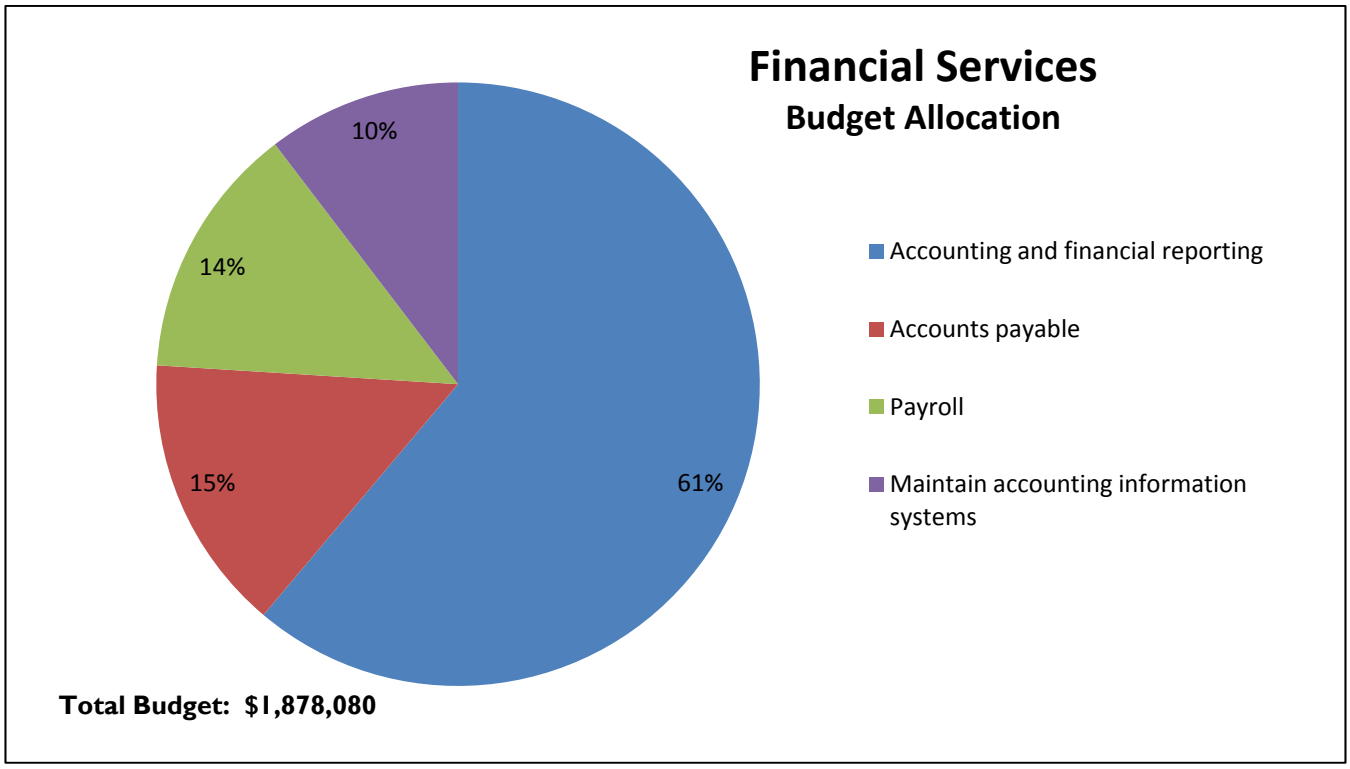

Sales Tax Audit & Collections

The **Sales Tax Audit & Collections Division** administers the sales tax code by issuing and collecting licenses and fees, collecting sales taxes, conducting audits of businesses, inspecting business establishments to insure proper licensing, providing customer service to the taxpayers, and collecting delinquent monies owed the city.

Administering the tax code includes processing license applications and sales tax payments. Each taxpayer receives a tax return monthly, quarterly, or annually depending on their annual gross receipts. Customer Service Representatives (CSRs) process the remittances using the city's sales tax system. The city has over 14,000 licensed businesses. Staff also coordinates and processes specialty licenses such as liquor licenses.

Auditing businesses is accomplished through the efforts of staff auditors. They research and analyze taxable transactions, search for tax discrepancies, and review business records. Staff works with the taxpayers, explaining the various tax laws, and collecting the amounts owed.

Cost of Service Breakdown – Sales Tax Audit & Collections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administer the tax code	3.20	$304,981	$88,086	$36,434	$429,501
Audit businesses	2.80	$265,562	$466,577	$67,862	$800,001
Process specialty licenses	0.45	$42,620	$10,699	$4,942	$58,261
Canvass and inspect licenses	0.55	$51,953	$3,840	$5,172	$60,965
TOTAL	**7.00**	**$665,116**	**$569,202**	**$114,410**	**$1,348,728**

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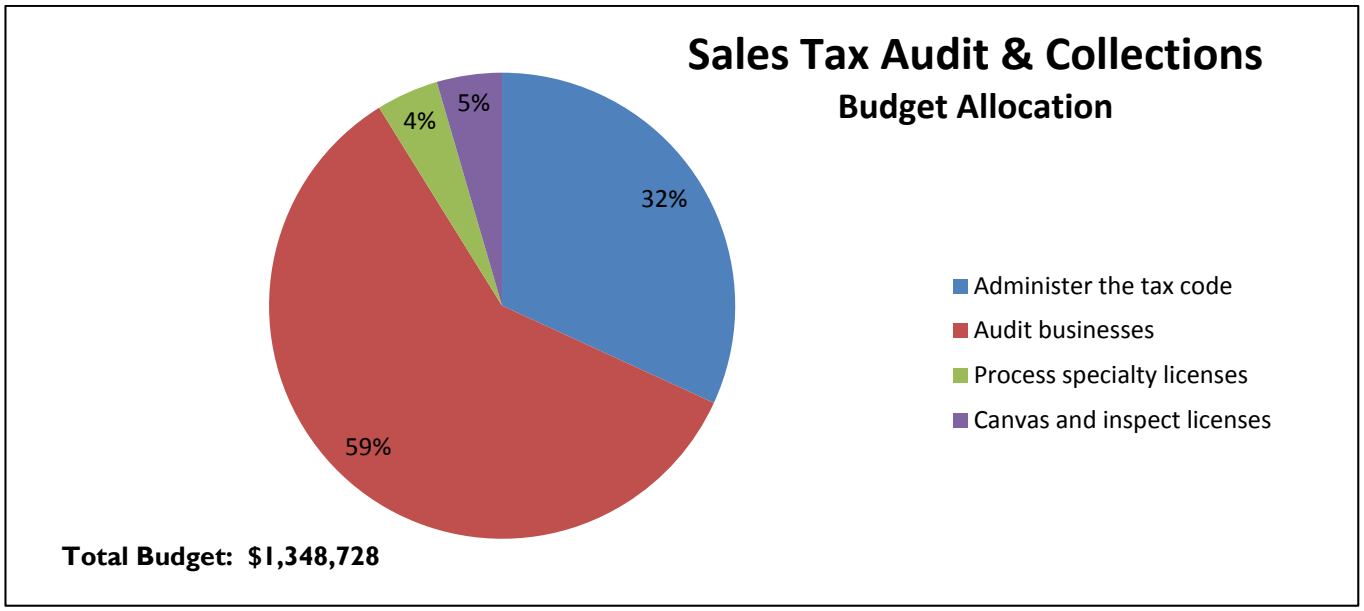

Management and Budget

The **Management and Budget Division** is made up of a resourceful and effective workgroup that helps develop and implement major city initiatives, ensures spending priorities are addressed in an efficient and effective manner, offers policy and financial analysis on important operational issues, and positions the organization toward long-term financial viability. Oversight is provided by a Budget Manager.

Budget Management

Budget management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the city's strong fiscal integrity. Key activities within this function include revenue analysis and forecasting, operational and financial analysis, expenditure monitoring and process development. Additionally, the city is subject to numerous State and Charter law requirements regarding budgetary activity. These include public hearing and notice requirements, property tax disclosure, capital plan scrutiny, impact fee regulations and voter authority for bonding.

Management Support

In addition to the budget functions mentioned above, this division is also responsible for offering strategic support for important organizational initiatives, providing ad hoc professional analysis and managing the city's Performance Management Program. An important secondary function is to monitor a number of development activities such as development agreement obligations, impact fee studies and credit administration.

Cost of Service Breakdown – Management and Budget

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Financial Forecasting and Economic Analysis	0.42	$57,198	$2,309	$7,286	$66,793
Developing, Analyzing, Monitoring and Reporting on Financial Resources	2.85	$353,796	$10,390	$44,591	$408,777
Communication and Outreach	0.42	$47,477	$2,309	$6,096	$55,882
Rate and Revenue Analysis	0.82	$94,383	$2,309	$11,839	$108,531
Management of the City's Performance Management Program	0.14	$13,207	$1,154	$1,759	$16,120
Operational and Policy Analysis	0.27	$36,289	$2,309	$4,726	$43,324
Development Administration	0.08	$7,944	$2,309	$1,255	$11,508
TOTAL	**5.00**	**$610,294**	**$23,089**	**$77,552**	**$710,935**

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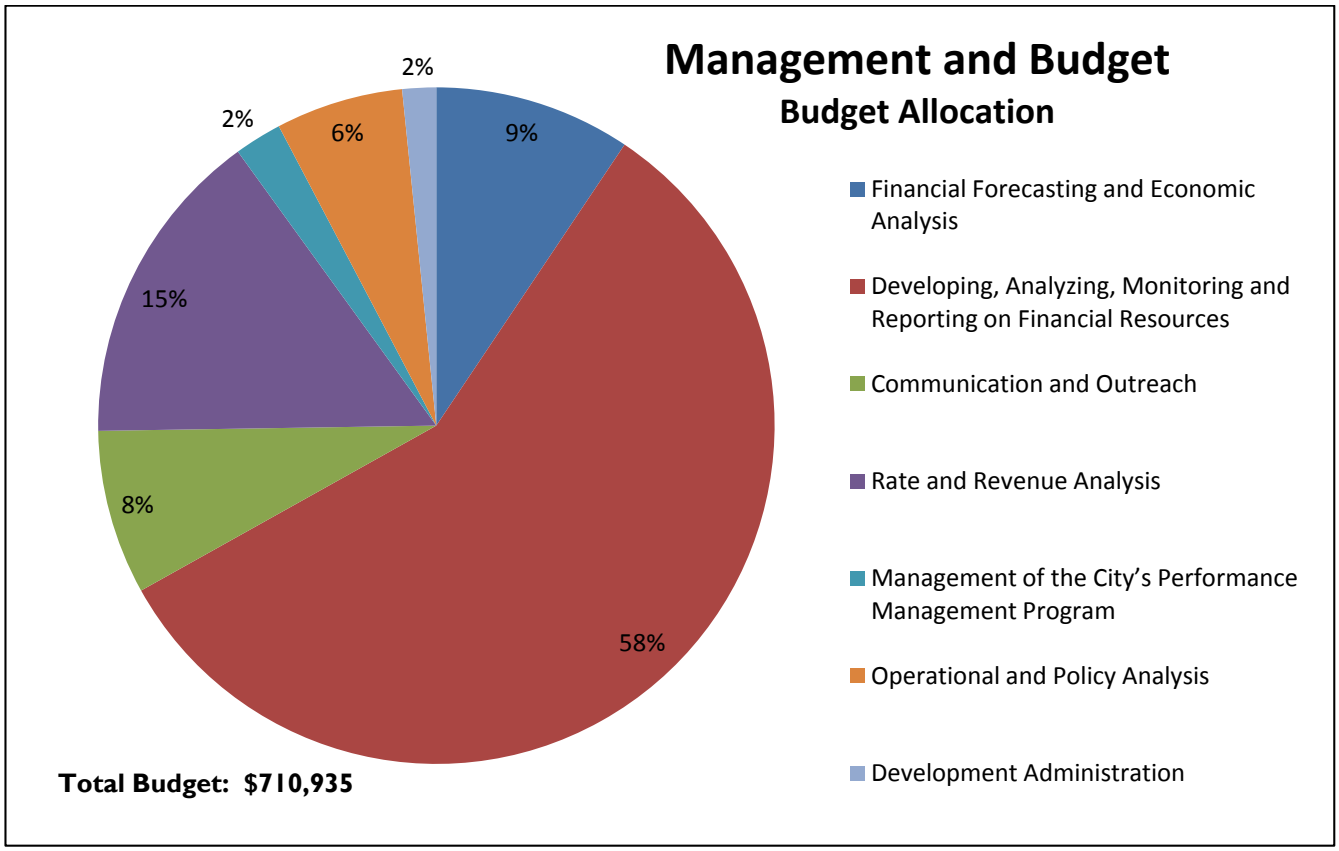

Materials Management

The **Materials Management Division** serves as the city's purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments. Operations are based out of the city hall campus and through a warehouse located at the city's Municipal Operations Center (MOC). One Manager oversees both Materials Management and Inventory Control.

The purchasing and contracting processes are facilitated by the issuance of solicitations, contracts, purchase orders and direct purchases. The Division provides professional guidance, advice, and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. Lastly, the staff maintains the purchasing portions of the city's financial information system.

The Materials Management Division also manages the mail room and two reprographic centers located on the City Hall campus, providing oversight of the vendor providing these services (currently IKON). IKON services include staffing two copy centers, maintenance of all satellite copiers, copier supplies and mail sorting service for city departments.

Cost of Service Breakdown - Materials Management					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Procure goods & services	3.95	$371,364	$15,082	$50,920	$437,366
Contract management	1.80	$187,234	$14,433	$26,572	$228,239
Manage financial information systems	0.25	$28,858	$1,310	$3,975	$34,143
TOTAL	**6.00**	**$587,456**	**$30,825**	**$81,467**	**$699,748**

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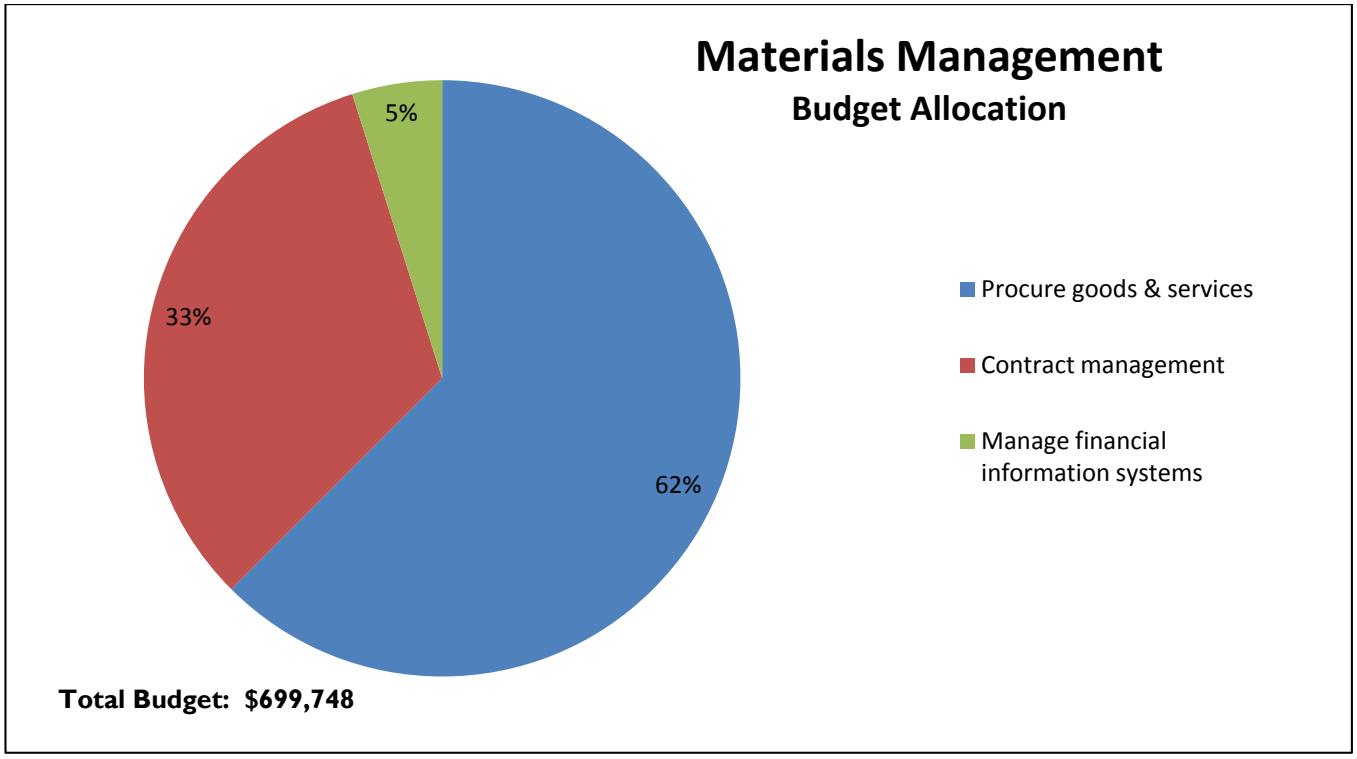


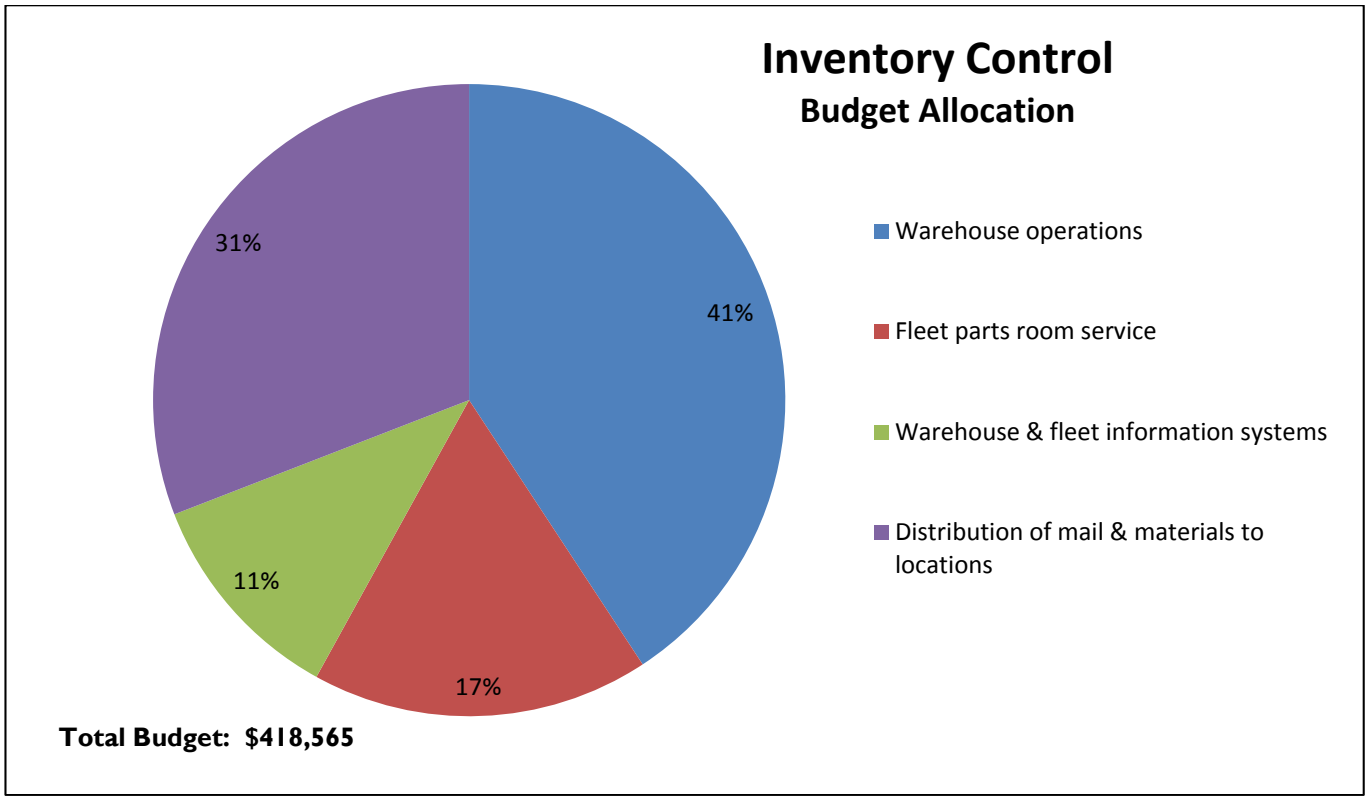
Inventory Control

The **Inventory Control Division** maintains a warehouse and a fleet parts room to ensure the availability of materials, supplies, and equipment to meet the city's operational needs. The staff also maintains portions of the financial information system. In addition, the staff manages the disposal of surplus property through public auction, competitive sealed bids or other methods advantageous to the city. Inventory also provides a citywide courier service for the delivery of packages, supplies, and requested items and equipment to all city facilities.

Cost of Service Breakdown - Inventory Control

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Warehouse operations	1.55	$98,011	$21,452	$51,097	$170,560
Fleet parts room service	1.00	$45,057	$5,600	$21,667	$72,324
Warehouse & fleet information systems	0.45	$31,940	$582	$13,910	$46,432
Distribution of mail & materials to locations	1.00	$80,023	$10,506	$38,720	$129,249
TOTAL	**4.00**	**$255,031**	**$38,140**	**$125,394**	**$418,565**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Revenue Administration

The **Revenue Administration Division** provides professional service to the city's utility operations and to the citizens of Peoria in a timely and efficient manner. Functions include Customer Service, Meter Services, Utility Billing, Sales Tax, and Collections. The staff in this area are responsible for maintaining several complex information systems, insuring the integrity of the data processed by these systems, budget preparation and monitoring, and other administrative duties. Maintaining the integrity of the Revenue Division computer systems is a key function. These systems include meter reading, utility billing, customer service, interactive voice response, cashiering, customer internet interfaces and sales tax. Staff in this area also ensures the integrity of the data flowing to the city's accounting systems by reconciling revenue, accounts receivable, and cash.

Cost of Service Breakdown - Revenue Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
General management and support	1.75	$176,991	$3,677	$20,346	$201,014
Insure data integrity and maintain information systems	3.25	$336,746	$18,833	$40,043	$395,622
TOTAL	**5.00**	**$513,737**	**$22,510**	**$60,389**	**$596,636**

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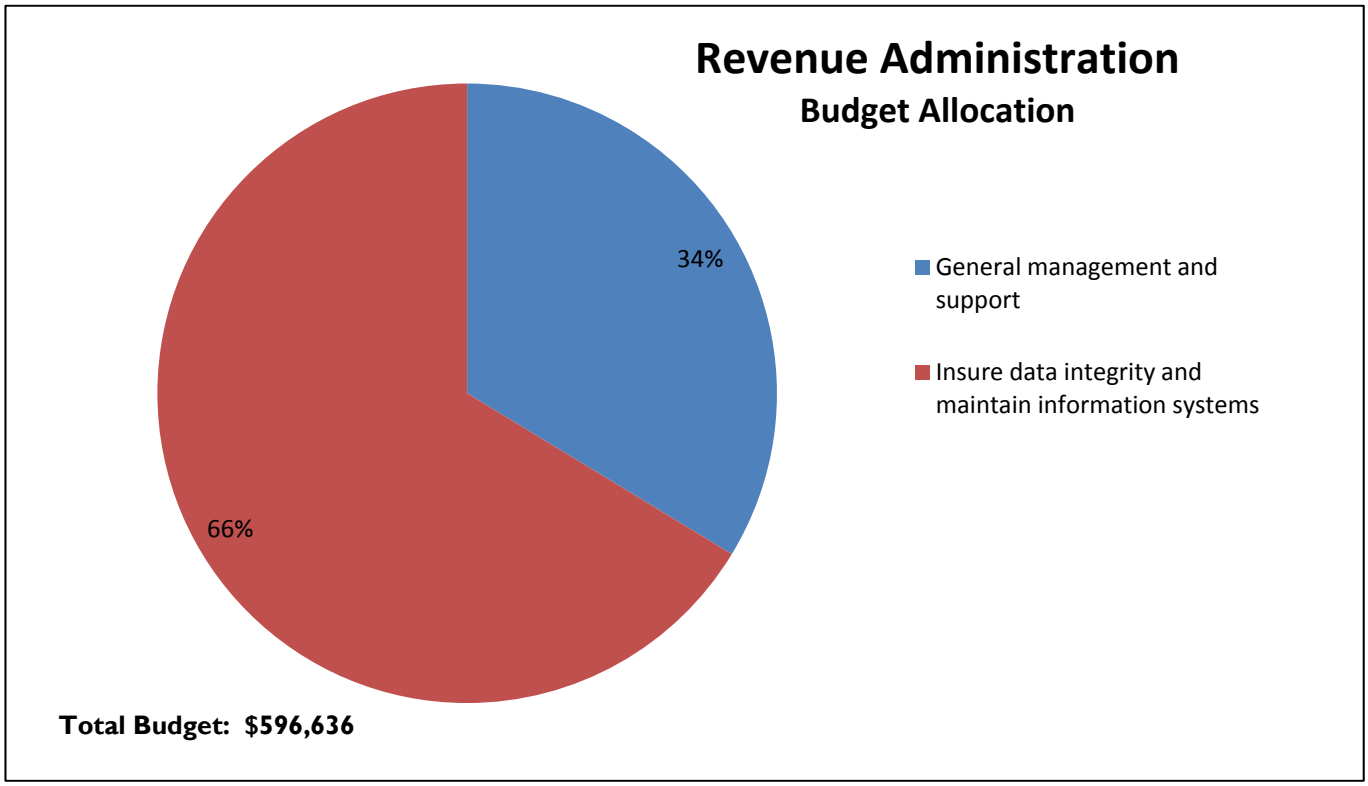

Customer Service

The **Customer Service Section** is responsible for generating and distributing billing statements, collecting water, wastewater and solid waste user fees, processing sales tax and business license applications and tax returns, processing and depositing daily cash receipts, establishing new utility service accounts, initiating service orders for delivery of solid waste containers, meter installations, repairs and replacements, investigation of water leaks and customer complaints, assisting customers in person and over the telephone, and collecting delinquent amounts owed the city.

Financial transactions are processed by cashiers taking payments and making account adjustments at city hall and in the DCSB building. Payments from other departments including Parks and Recreation, Libraries, Fire, and the City Clerk are processed through cashiering and deposited daily using an armored car service. The cashiering information system is integrated with other key financial information systems.

Our customer service call center strives to respond promptly to customer account inquiries by telephone. The call center answers an average of three hundred calls each day, mostly related to utility services. The CSRs use the utility billing information system to retrieve and store customer information and generate work orders to modify, start, and stop utility services.

Cost of Service Breakdown - Customer Service

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Process customer financial transactions	7.05	$480,539	$669,672	$144,425	$1,294,636
Respond to customer inquiries	15.40	$1,009,353	$260,834	$159,489	$1,429,676
Collect on delinquent accounts	0.55	$40,862	$0	$5,131	$45,993
TOTAL	**23.00**	**$1,530,754**	**$930,506**	**$309,045**	**$2,770,305**

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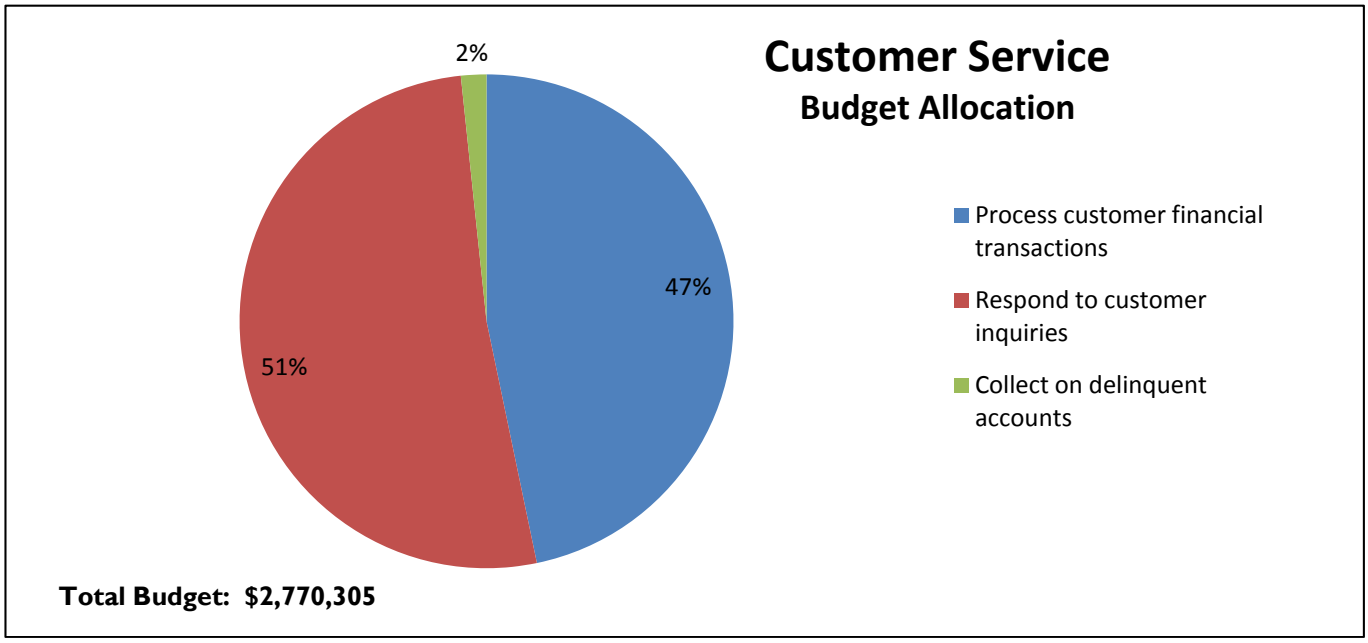


Meter Services

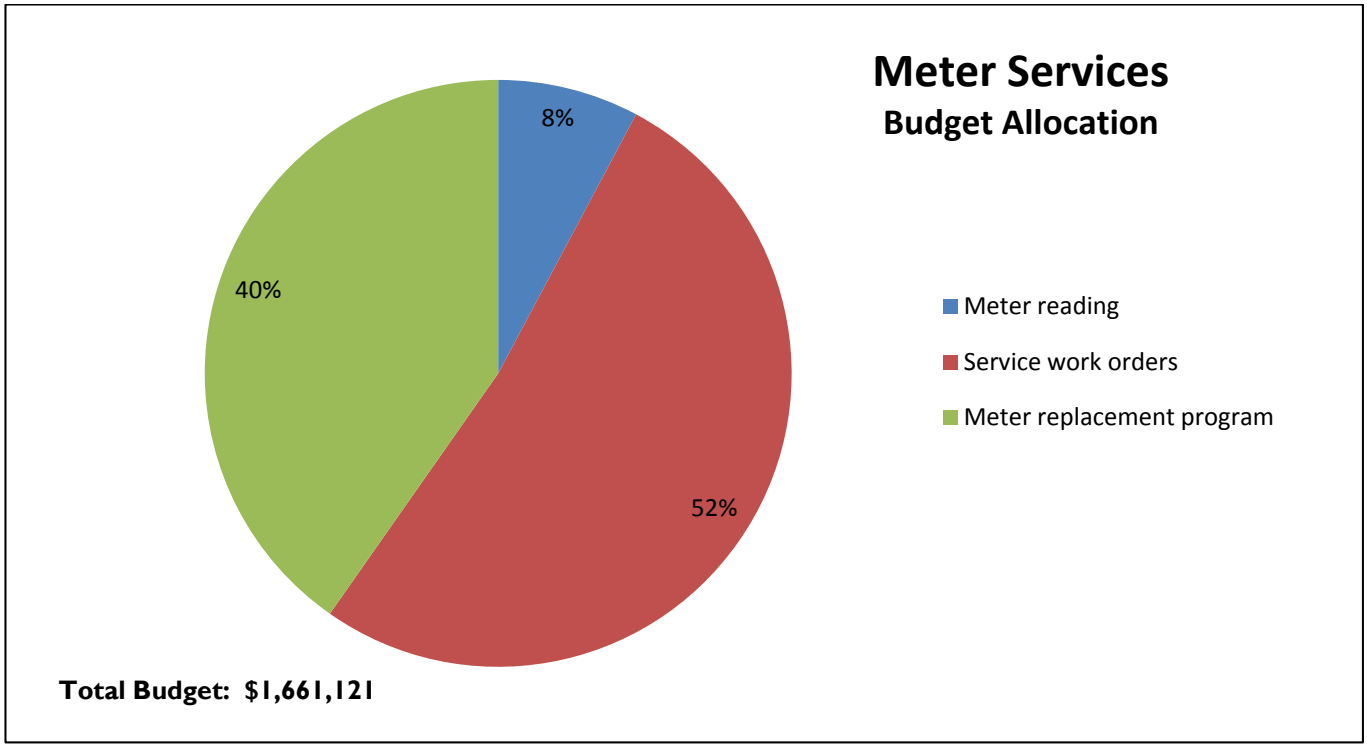
The **Meter Services Section** is responsible for accurately reading water meters each month to ensure timely and correct utility billing. Meter reading is accomplished using automated technologies. Meters are read each month according to established routes and schedules. Meter reads are collected electronically and uploaded into the billing system. These activities support the Utilities Department by ensuring full revenue collection to support their operational, infrastructure, and capital needs.

The Section is also responsible for providing a high level of customer service while performing the following tasks: turning water services on/off for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, testing meters, and maintaining all water meters and meter vaults.

Cost of Service Breakdown - Meter Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Meter reading	1.35	$97,742	$17,782	$13,762	$129,286
Service work orders	9.25	$670,214	$100,767	$91,843	$862,824
Meter replacement program	0.40	$32,684	$565,114	$71,213	$669,011
TOTAL	**11.00**	**$800,640**	**$683,663**	**$176,818**	**$1,661,121**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

FINANCE AND BUDGET DEPARTMENT

The Finance and Budget Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-Month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership and Image	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA+ Aa1 AA+	AA+ Aa1 AA+	AA+ Aa1 AA+	**AA+** **Aa1** **AA+**
		Bond ratings for revenue bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA	**AA** **Aa3** **AA**
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	**Yes**
	Perform accurate and useful research on financial, operational, and policy issues for the leadership of the organization	Review success in operational goals as discussed in employee performance plan for Finance and Budget Director	Satisf.	Satisf.	Satisf.	**Satisf.**
Total Planning	Effectively manage the City's planned resources to ensure organizational priorities are met	Maintain a (+-)3% variance in **budget** forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.07%	+0.68%	-1.65%	**< 3%**
		Maintain a (+-)3% variance in **revenue** forecasts from the original forecast (September) to the final forecast (March Study Session)	-0.37%	+0.30%	-0.28%	**< 3%**

Council Goal	Expected Outcome	Performance Measure	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services	Provide accurate and timely financial information and accounting services to management, policy makers, and external parties for making sound and informed decisions.	Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	**Yes**
		Number of (A/P) payments made annually	11,260	11,300	12,850	**13,000**
	Provide accurate and timely payment to our vendors.	Percent of vendor invoices paid within 30 days of invoice date	77%	83%	83%	**85%**
		Percent of A/P payments made electronically	46%	47%	52%	**55%**
		Peoria investment return compared to Treasury Note benchmark (1 yr. CMT)	0.34% / 0.13%	0.38% / 0.12%	0.61% / 0.25%	**0.70% / 0.25%**
	Perform all procurement acquisition functions effectively, accurately and timely.	Number of vendor protests filed and number upheld	1/0	0/0	0/0	**0/0**
	Maintain an efficient sales tax audit program.	Number of audits completed annually	262	115	150	**100**
		Audit program recoveries as a percent of operating costs of the Sales Tax Section	77%	33%	33%	**33%**
		% of new business license applications processed within 14 business days	90%	96%	96%	**90%**
	Improve the functionality and performance of revenue billing systems.	% of total utility customers receiving their utility bills electronically	15%	17%	23%	**25%**
	Customer Service - Provide professional, efficient, and responsive service to all customers.	Annual number of incoming customer service calls answered by CSRs	82,000	82,600	86,800	**87,000**
		Average time for CSRs to answer incoming calls (minutes)	1:42	3:55	3:00	**<3:00**
	Read meters accurately and efficiently to facilitate correct utility billing.	Number of service orders processed by Meter Services staff	32,000	31,000	29,000	**30,000**

Performance Spotlight

FIRE-MEDICAL DEPARTMENT MISSION

The Peoria Fire-Medical Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT OVERVIEW

Fire-Medical Administration

Fire-Medical Administration provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration and community relations in order to ensure the efficient daily operations of the Fire-Medical Department.

Fire Prevention

Fire-Medical Prevention provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and coordinates Fire-Medical Department community relations events.

Key Outcome Measures
Fire-Medical Department

- Emergency response time from dispatch to arrival for: Fire Suppression, Emergency Medical Services (ALS & BLS), Rescue, Hazmat.
- Percent of citizens rating Peoria's Fire – Medical Department as good or excellent.

Support Services

Support Services is responsible for facility and equipment maintenance and repair. These include fire apparatus, support services and administrative staff fleet, computer-aided dispatch coordination and database maintenance, capital construction, fleet services and allied equipment purchasing.

Emergency Medical Services

Emergency Medical Services manages the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, and emergency ambulance transportation contracts.

Fire-Medical Training

Fire-Medical Training is responsible for the coordination of fire suppression and rescue training, employee professional development and continuing education, in addition to supervisory and managerial development to all field personnel.

Emergency Management

Emergency Management directs emergency preparedness, homeland security programming, maintaining contracts with Maricopa County and the State in the area of Emergency Management, conducting yearly emergency drills with City staff to improve citywide preparedness, maintaining mandatory National Incident Management System (NIMS) training records for all employees, as well as providing workplace safety training and review for City staff.

Fire-Medical Operations

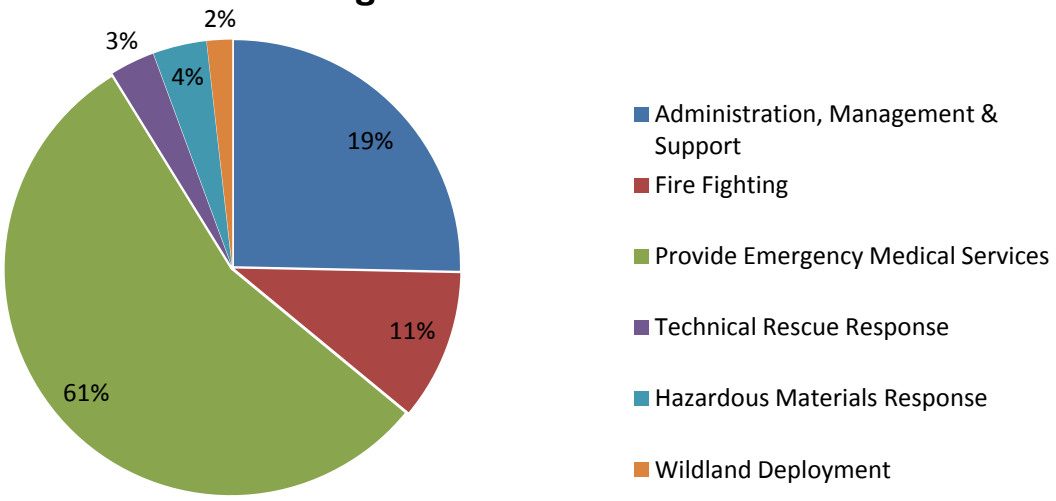
Fire-Medical Operations provides fire protection, emergency medical service delivery, technical rescue, and hazardous material emergency responses. The Operations Division currently staffs eight front-line fire engines, three reserve fire engines, two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two ladder tenders, one Technical Rescue support truck, two brush trucks, one Hazardous Materials Technical Rescue truck, two Battalion Command vehicles, one fireboat, and one 6x6 Utility Terrain Vehicle.

Cost of Service Breakdown – Fire-Medical Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fire-Medical Administration	3.00	$379,903	$36,607	$118,721	$535,231
Fire Prevention	10.00	$999,585	$42,386	$260,071	$1,302,042
Support Services	5.00	$437,181	$331,162	$159,089	$927,432
Emergency Medical Services	3.00	$570,505	$143,542	$179,606	$893,653
Fire-Medical Training	2.00	$397,384	$152,051	$46,210	$595,645
Emergency Management	0.50	$57,752	$34,991	$107,137	$199,880
Fire-Medical Operations	147.00	$19,231,007	$1,818,722	$1,404,722	$22,454,451
TOTAL	**170.50**	**$22,073,317**	**$2,559,461**	**$2,275,556**	**$26,908,334**

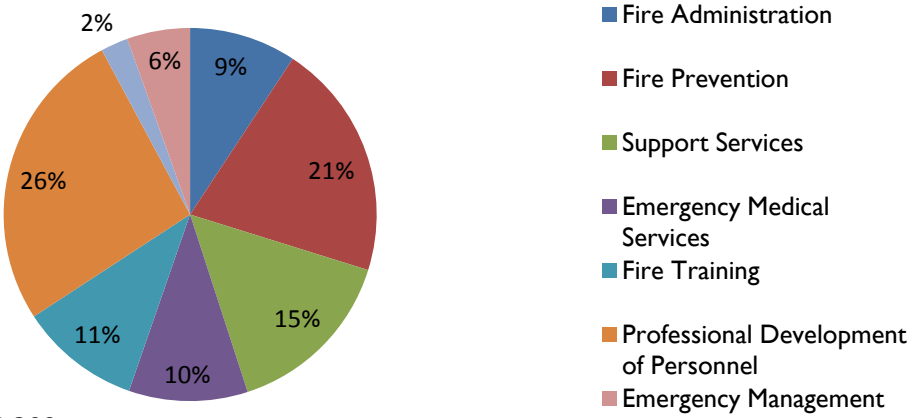
The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Fire-Medical Department
Budget Allocation



Total Budget: $26,908,334

Fire-Medical Department
Administration, Management & Support
Budget Allocation



Total Budget: $4,068,398

Performance Report

FIRE-MEDICAL DEPARTMENT

The Fire-Medical Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building: Preserve and Expand our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Receive status of Accredited Agency and maintain Annual Compliance Report (ACR)	Yes	Yes	Re-affirmed Yes	YES
	Provide a safeguard for the community through proactive fire prevention and public education programs	Number of community awareness events held annually	86	88	91	93
	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Maintain quality Insurance Services Office (ISO) rating of 3 or better	3	3	3	3
		Number of advanced life support (ALS) calls	7,624	9,413	9,900	10,400
		% of 1st unit ALS response times less than 5 minutes	84%	83%	81%	90%
		Number of basic life support (BLS) calls	5,399	6,148	6,627	6,800
		% of 1st unit basic life support (BLS) response times less than 5 minutes	87%	85%	84%	90%
		Number of fire suppression calls within City limits	1,476	1,463	1,579	1,600
		% of 1st unit fire suppression response times less than 5 minutes	90%	90%	90%	90%
		Number of commercial occupancies inspected annually	2,400	1,481	1,600	2,000

Council Goal	Expected Outcome	Performance Measure	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building: Preserve and Expand our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Manage and coordinate EMS Certifications/recertifications to maintain 100% compliance with state standards for EMTs and paramedics	100%	100%	100%	100%
		% compliance with firefighter training	100%	100%	100%	100%
		Ensure that less than 5% of equipment repairs return for re-work	1%	1%	1%	1%
		% of residents rating the quality of fire department services as good or excellent (National Citizen Survey)	98%	98%	98%	98%

Performance Spotlight

HUMAN RESOURCES DEPARTMENT MISSION

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

DEPARTMENT FUNCTIONS

Benefits and Wellness Programs

The Benefits and Wellness activities include designing and managing employee benefit programs, insurance, leave, benefits and workers compensation, developing benefit and cost-containment strategies, reviewing and managing insurance vendor contracts, overseeing and administering the program budget and related policies and procedures, addressing current work-life issues, and determining needed changes and assuring full compliance with all applicable laws.

Classification and Compensation

Classification and Compensation activities include reviewing and identifying proper job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees. Additional activities include developing and maintaining job descriptions for each classification, performing workforce reviews and studies, and planning and developing long-term strategies for compensation programs as well as providing position management, processing PAF's, and supporting negotiation contract costing.

Key Outcome Measures

Human Resources Department

- 100% completion of all identified audits to administer HR programs that are legally compliant with all state and federal employment laws
- 90% of exiting employees would recommend the City of Peoria as a place to work to others
- Leadership development programs filled to targeted enrollment to support employees effort to improve their job related skills and knowledge

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing workforce planning and employment services for the organization and employees, advising management and employees on human resources and performance management issues, interpreting policy, conducting exit interviews, negotiating and developing labor contracts, facilitating and maintaining positive employer-employee relations with all employee groups, and investigating and resolving employee or organizational issues.

Human Capital Management/Business Operations

Human Capital Management and Business Operation activities include management of employee information in the Human Resources Information System, creating and maintaining reports and queries pertaining to employee and benefits, retrieving data and supplying information for workforce surveys and requests, and handling of business operations that support the employer and operational needs. The business operation activities include the department financials, budget coordination, position management, personnel action forms, department timekeeping, record retention, and customer service.

Recruitment and Retention

Recruitment activities include hiring applicants for various employment opportunities, offering employment services to operating departments to ensure that they have diverse competent employees in the positions they need, coordinating background and pre-employment processes, conducting new employee orientation, and providing programs to help produce highly skilled workers to meet the demands of the employer/industry.

Safety Management

Safety Management activities include coordinating with departments to create a safe and hazard-free work environment to reduce the City's liability exposure, monitoring safety compliance and coordinating risk management, developing and maintaining the job hazard analysis for all classifications, conducting workforce OSHA reviews, and providing safety training to employees.

Training and Organizational Development

Training and Organizational Development includes developing, administering, and evaluating organizational training programs to enhance the knowledge/skill base of the City's workforce to retain highly qualified employees, overseeing the education assistance program, building and maintaining the City's Learning Management System, developing and maintaining the City's Safety Program documentation, the Leadership Development program, and the Mentorship program.

Cost of Service Breakdown - Human Resources					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Benefits and Wellness Programs	2.56	$275,757	$69,813	$37,901	$383,471
Classification and Compensation	1.99	$186,443	$47,201	$25,626	$259,270
Employee Relations/Labor Relations	3.91	$410,845	$104,012	$56,468	$571,325
Human Capital Management/Business Operations	4.82	$512,439	$129,733	$70,432	$712,604
Recruitment and Retention	2.46	$298,086	$75,465	$40,970	$414,521
Safety Management	1.44	$79,266	$20,068	$10,895	$110,229
Training and Organizational Development	1.82	$190,909	$48,332	$26,239	$265,480
TOTAL	**19.0**	**$1,953,745**	**$494,624**	**$268,532**	**$2,716,901**

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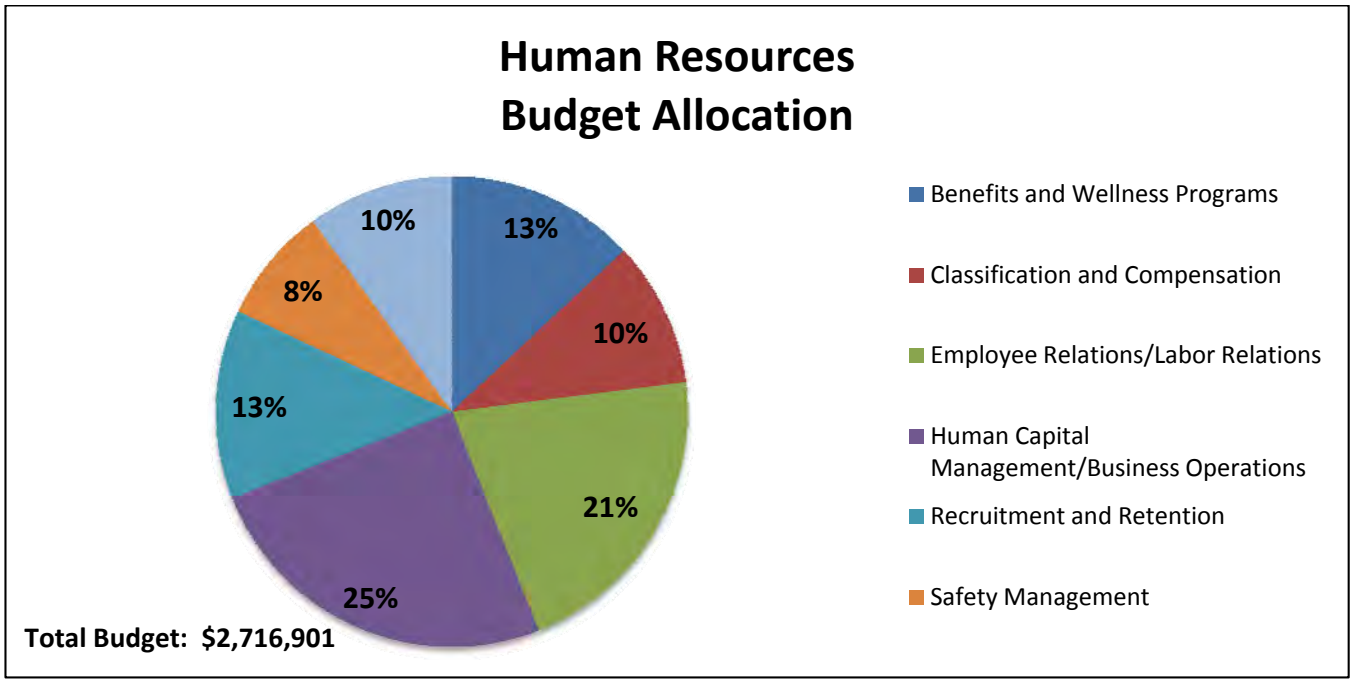


Performance Report

HUMAN RESOURCES DEPARTMENT

The Human Resources Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership and Image	Administer HR programs and services in a manner that is legally compliant with federal and state law and is compliant with City of Peoria administrative policies.	Completion of all identified/required audits	100%	100%	100%	**100%**
Enhance Current Services	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee.	Percentage of new hires and competitively selected probationary employees that pass probation	92%	93%	95%	**95%**
		Number of classification reviews per total number of classifications (goal is 20%)	47%	22%	20%	**20%**
		Conduct exit interviews on 95% of employees who voluntarily depart from the City	70%	81%	90%	**95%**
		Percent of employees that voluntarily leave and would recommend the City as a place of employment for others	95%	99%	99%	**100%**
	Appropriate management of Human Resources transactions, processes, and procedures.	Entry of employee job record and benefit transactions with an error rate of less than 5%	99.91%	98.66	99.35	**99%**
		Percent of employees experiencing work related injuries returned to light duty per number of employees injured	98%	90%	90%	**95%**

Performance Spotlight

INFORMATION TECHNOLOGY DEPARTMENT MISSION

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT OVERVIEW

The Information Technology Department provides technology support and resources to all City departments. It is comprised of nine workgroups that provide support for all of the City's technology services and systems, including computers, applications, servers, network infrastructure, and radio systems, ensuring they are available, secure, and reliable. The IT Department also facilitates the Technology Review Committee (TRC) which reviews, approves, and prioritizes all technology requests to ensure alignment with the City's overall technology strategies as well as chairing the GIS Steering Committee, which discusses and prioritizes issues and projects related to the City's geospatial services.

Information Technology Administration

The Information Technology Administration section is responsible for the overall leadership and operational support of the Information Technology Department. IT Administration activities include:

- Budget and Performance Measurement Monitoring
- Contract Monitoring – Hardware/Software
- Inventory Reporting & Reconciliation
- Research/Special Projects
- IT Payroll Processing
- Administrative Support – IT Director & Department
- Procurement – IT & Citywide Technology
- Planning & Budgeting Activities
- Supervisory Duties & Workgroup Oversight
- IT Leadership/Liaison Responsibilities
- City Leadership Team Responsibilities

Key Outcome Measures
Information Technology Department

- 100% network availability during normal operating hours
- 100% compliance with all network security standards
- Customer Service Survey Ratings

Application Systems Support

Application Systems Support is responsible for application systems support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including library, utility billing, cashiering, sales tax, and utilities systems. Application systems support activities include:

- Application Implementation
- Application Support/Maintenance
- Application Upgrades
- Supervisory Functions
- Planning & Budgeting Activities

Desktop Support

Desktop Support is responsible for providing first and second level technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment. Desktop support activities include:

- First-Level Technical Support & Work Order Management
- User Network Account Management
- Hardware/Software Inventory Management
- Technology Procurement Activities
- Second-Level Technical Support & Field Repairs
- Cabling/Telecomm Support
- Equipment Deployments, Moves, Disposals
- After-Hours/Council Meeting Technical Support
- Supervisory Functions
- Planning & Budgeting Activities

Geographic Information Systems (GIS) Support

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments. GIS support activities include:

- GIS Application Support
- GIS Application Development
- Map/Data Service Requests
- Managed Data Maintenance
- GIS Project Data Development
- Supervisory Functions
- Planning & Budgeting Activities

Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and systems administration, system backup/restore, database support, VOIP/telephone infrastructure, and technology infrastructure coordination on building projects. Network support activities include:

- Network Security Administration
- Network Infrastructure Hardware/Administration
- System Backup Administration
- Email Administration
- Server & Active Directory Administration
- Records Requests/Litigation Holds
- Telecommunications Support
- SQL Database Support & Administration
- Supervisory Functions
- Operational Projects – Coordination
- Planning & Budgeting Activities

Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations. Project management activities include:

- Project Preparation
- Project Initiation & Planning
- Vendor Selection/Contracting
- Project Implementation & Management

Radio Support Services

Radio Support Services is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations. In addition, this group is heavily involved with the Regional Wireless Consortium (RWC) because of Peoria's membership in the RWC. This involvement ensures Peoria's radio needs are met, both for Public Safety and General Government radio users. Radio support activities include:

- Regional Radio Participation
- Radio Emergency Planning
- Subscriber Equipment Maintenance
- Radio Infrastructure Maintenance
- Dispatch Console Installation, Maintenance & Repair

Security Administration

Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities. This includes ensuring compliance with FBI CJIS, AZ DPS ACJIS, PCI, and HIPAA standards. Security administration activities include:

- Citywide Network and Application Security
- Compliance Management/Training (ACJIS, PCI, HIPAA)
- Security Reviews/Audits
- Business Recovery

Special Systems Support

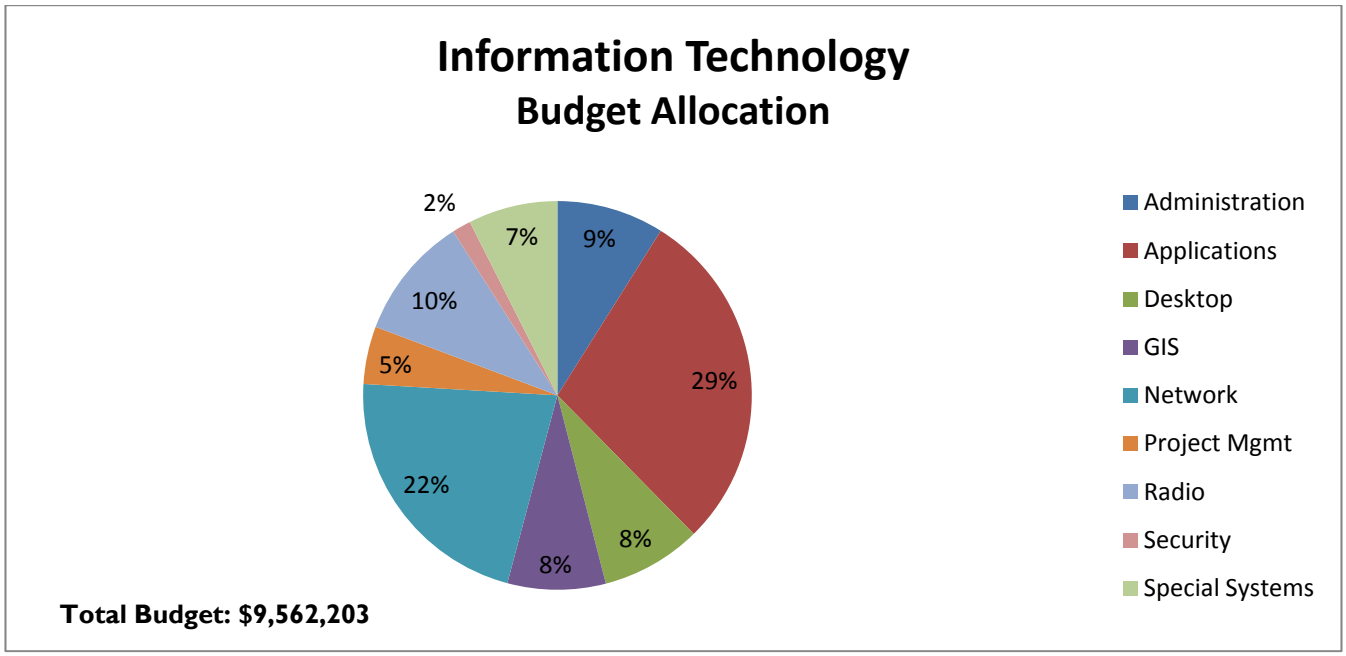
Special Systems Support is responsible for systems support for public safety departments, including Police and Fire. This includes the Police Computer Aided Dispatch/Records Management/Mobile system and other Fire and Police systems. These systems require 24/7 support due to the departments' missions to protect the public. Special Systems activities include:

- System Upgrades
- System Implementation
- System Support/Maintenance
- Supervisory Functions
- Planning & Budgeting Activities

Cost of Service Breakdown - Information Technology Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Maintenance Costs	Internal Services Charges	Total Cost of Service
Administration	5.0	$709,496	$22,851	$0	$120,615	$852,962
Application Systems Support	10.0	$1,161,653	$79,410	$1,262,791	$241,231	$2,745,085
Desktop Support	5.0	$526,514	$141,667	$8,073	$123,590	$799,844
Geographic Information Systems (GIS) Support	5.0	$437,751	$46,580	$174,303	$121,359	$779,993
Network Support	8.0	$948,315	$302,971	$637,060	$195,513	$2,083,859
Project Management	3.0	$363,453	$8,548	$15,052	$71,923	$458,976
Radio Support Services	2.0	$216,424	$615,249	$24,163	$123,707	$979,543
Security Administration	1.0	$112,670	$5,972	$6,981	$23,974	$149,597
Special Systems	2.0	$223,115	$3,944	$437,336	$47,949	$712,344
TOTAL	**41.0**	**$4,699,391**	**$1,227,192**	**$2,565,759**	**$1,069,861**	**$9,562,203**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.


Information Technology
Budget Allocation
9%
29%
8%
8%
22%
5%
10%
2%
7%
Administration
Applications
Desktop
GIS
Network
Project Mgmt
Radio
Security
Special Systems
Total Budget: $9,562,203

Performance Report

INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services	Enhance customer satisfaction by providing quality customer service	% of employees rating their overall experience as "Satisfied" or "Very Satisfied" for closed issues	94%	97%	98%	**99%**
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	98%	98%	98%	**99%**
	Ensure major systems availability, uptime, and maintenance	Internet connection uptime (excluding scheduled downtime)	100%	100%	99.9%	**100%**
		E-mail service uptime (excluding scheduled downtime)	99.99%	99.9%	99.9%	**100%**
	Provide reliable, accurate, and timely Geographic Information Systems (GIS) systems support	% of GIS staff time spent working on ad hoc projects	12%	18%	25%	**20%**
		% of GIS staff time spent working on IT support issues	6%	3%	10%	**10%**
		% of GIS staff time spent working on data maintenance	53%	58%	45%	**45%**
		% of GIS staff time spent working on GIS Steering Committee projects	29%	21%	20%	**25%**

Performance Spotlight

LEADERSHIP AND MANAGEMENT

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT OVERVIEW

The Leadership and Management Department implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

Key Outcome Measures
Leadership and Management

- Meet community needs, council priorities and organizational goals through efficient and effective service delivery
- % of Executive Staff in leadership roles in professional and regional organizations
- Number of credentialed departments

The Leadership and Management Department advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to effectively perform our jobs. The Leadership and Management Department is a leader in ethical organizational behavior through adopting and modeling the City Employees Code of Ethics.

Office of Strategic Management

The Office of Strategic Management assists and supports the City Manager in planning, directing and reviewing activities and operations of the city in the area of strategic and process improvements. This office also provides professional assistance and consultation in the preparation and administration of grants. This includes research and analysis of grant opportunities, assistance with proposal preparation, and oversight of compliance monitoring by individual departments and divisions.

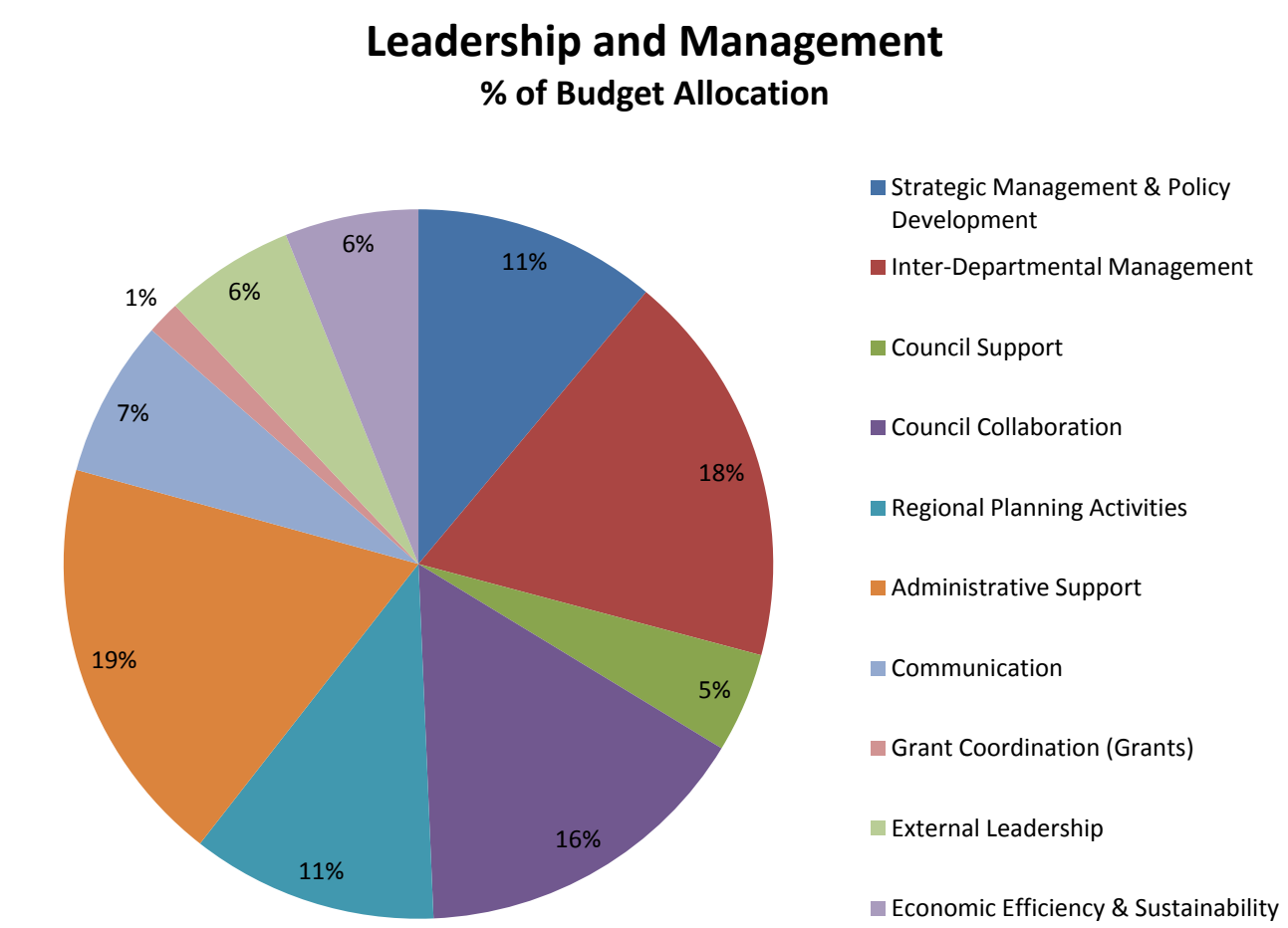
Office of Economic Efficiency and Sustainability

The Office of Economic Efficiency and Sustainability serves as the city's sustainability hub, designed to support and facilitate integrated sustainability network solutions to drive economic efficiencies and process improvements. This results in beneficial outcomes in environmental, social and economic sustainability. The office is a bi-directional resource that seeks to identify, analyze and implement best practices to enhance city operations and community resiliency, while improving Peoria residents' quality of life.

Cost of Service Breakdown – Leadership and Management

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Strategic Management & Policy Development	1.64	$265,685	$12,443	$18,576	$296,704
Inter-Departmental Management	1.92	$446,909	$14,567	$21,748	$483,224
Council Support	1.20	$99,063	$9,104	$13,592	$121,759
Council Collaboration	2.43	$372,360	$18,437	$27,524	$418,321
Regional Planning Activities	2.08	$261,169	$15,781	$23,559	$300,509
Administrative Support	4.92	$405,566	$38,391	$57,313	$501,270
Communication	.89	$175,459	$6,753	$10,081	$192,293
Grant Coordination	.25	$35,941	$1,897	$2,832	$40,670
External Leadership	.67	$145,770	$5,083	$7,589	$158,442
Economic Efficiency & Sustainability	1.0	$144,132	$7,587	$11,327	$163,046
TOTAL	**17.00**	**$2,352,054**	**$130,043**	**$194,141**	**$2,676,238**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $2,676,238

Performance Report

LEADERSHIP AND MANAGEMENT

The City Management and Leadership Support Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership & Image	Professional credentialing of all eligible departments	Four credentialed departments	Not measured	4	4	4
	Executive staff provides leadership in professional and regional organizations	Percent of employees active in leadership roles	Not measured	75%	80%	80%
	Recognition of budget excellence by Government Finance Officers Association	Receive GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes
Enhance Current Services	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizen inquiries which are responded to or acted upon within two business days, as tracked by the Assistant to the City Manager	98%	98%	98%	98%

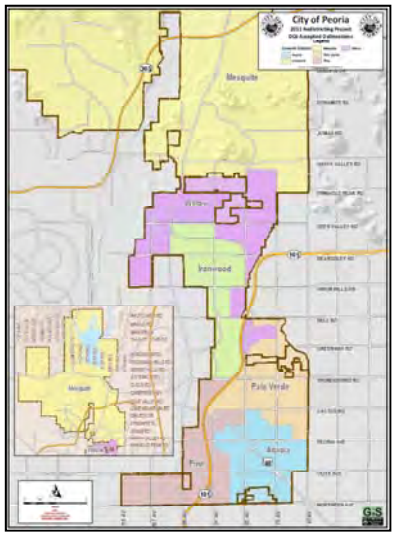
Performance Spotlight

MAYOR AND CITY COUNCIL OFFICE MISSION

To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT OVERVIEW

The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.



- ✓ Acacia District
- ✓ Ironwood District
- ✓ Mesquite District
- ✓ Palo Verde District
- ✓ Pine District
- ✓ Willow District

The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community.

The total budget for the Mayor and Council is $663,050 that covers salaries, contractual services such as travel/training, membership dues, internal service charges, general supplies and commodities. In addition, each member of Council receives $30,000 per year in Council District Funds to use at their discretion for projects, programs, services or events that accomplish a public purpose.

Performance Report

MAYOR AND CITY COUNCIL OFFICE

The Mayor and City Council Office uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with their 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership and Image	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens rating Peoria's sense of community as "good" or "excellent" (National Citizen Survey)	54%	54%	54%	**70%**
	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens saying Peoria is heading in the right direction (National Citizen Survey)	62%	62%	62%	**75%**

Performance Spotlight

MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT OVERVIEW

Court Administration and Support Services

The Administration and Support services provide the overall management direction and support for the court operations while ensuring that all state and local regulatory requirements are met.

Court Security

Court security screens for weapons and provides a safe environment for the public and staff.

Case Management

Case Management is the process of moving a case through the Court system for pre-adjudication, case adjudication, and post-adjudication.

Key Outcome Measures
Municipal Court

- 100% compliance with recognized guidelines for timely case processing and management

Protective Orders

Orders of Protection and Injunctions Prohibiting Harassment issued to ensure the safety of the protected person.

Community Outreach Services

The court sponsors judicial training classes, meetings, weddings and outreach assistance to students and other agencies.

Cost of Service Breakdown - Municipal Court					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Court Administration and Support Services	2.13	$222,930	$35,328	$48,740	$306,998
Court Security	4.00	$254,777	$40,375	$55,703	$350,854
Case Management	13.44	$1,003,184	$158,977	$219,329	$1,381,489
Protective Orders	0.97	$79,618	$12,617	$17,407	$109,642
Community Outreach	0.36	$31,847	$5,047	$6,963	$43,857
TOTAL	**20.9**	**$1,592,355**	**$252,344**	**$348,141**	**$2,192,840**

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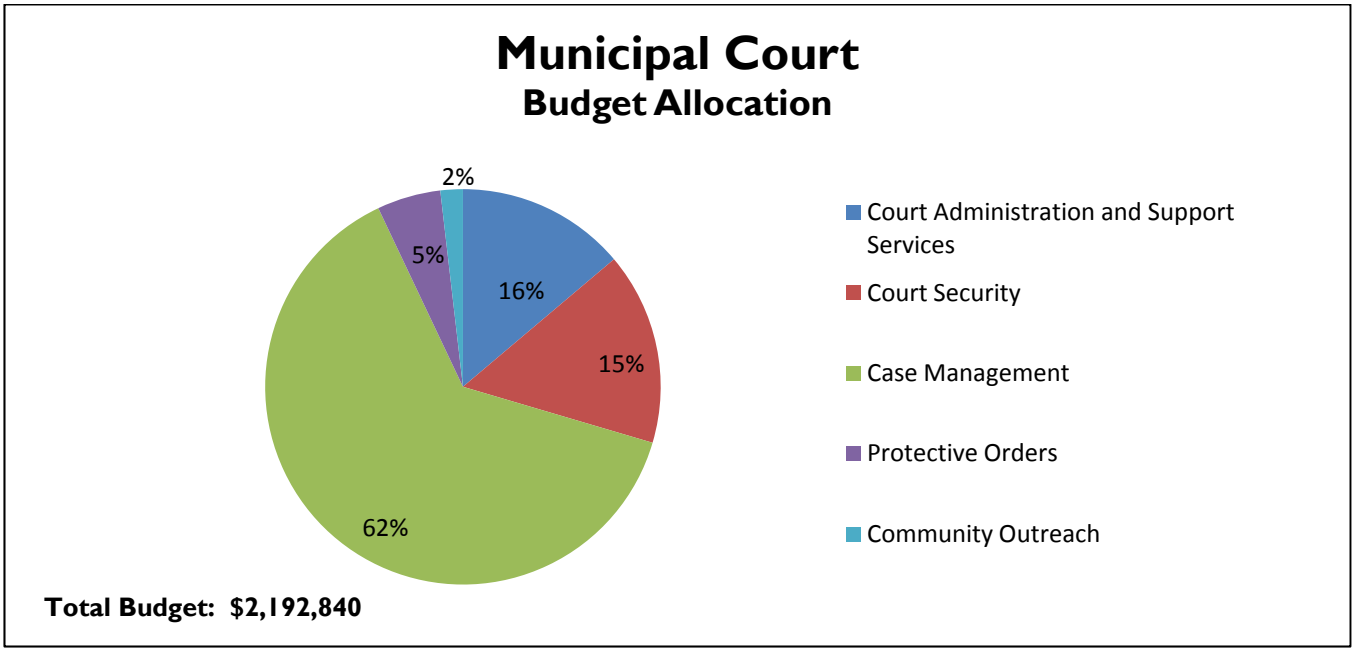


Performance Report

MUNICIPAL COURT

The Municipal Court uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership and Image	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process	% of cases with customer service complaints	<1%	<1%	<1%	<1%
		% of cases adjudicated (Cases closed/Cases opened)	*112%	118%	115%	115%
		% of cases referred to judicial commission	0%	0%	0%	0%
Enhance Current Services	In criminal matters, provide legal counsel as required by due process and court interpreters services for court matters	% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
	Court promptly disburses moneys, including those held in trust, those due in payment for services rendered and enforcement of court payment orders	Compliance in returning moneys held in trust by the court (e.g., bond and restitution), disbursing fines and fees to government agencies and payments to vendors or jurors	Yes	Yes	Yes	Yes

*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor's offices to close cases which have been open for a prolonged period.

Performance Spotlight

OFFICE OF COMMUNICATIONS MISSION

The Office of Communications exists to proactively communicate engaging information to residents, customers and employees; provide useful municipal information to residents and help foster community pride; and help develop a sense of organizational pride among employees.

DEPARTMENT OVERVIEW

The Office of Communications is a dynamic department of communicators providing digital and traditional communications to effectively inform and engage the residents of Peoria, national audiences and City staff. In addition, the Office provides communications expertise and production resources for all City of Peoria departments to achieve their communication goals.

Key Outcome Measures
Office of Communications

- % increase in social media usage
- Increase in media placement and media value
- % increase in website usage
- Graphic design completions

Media Relations

Media Relations is the art of proactive and responsive communication with local and national professional news media including print, television and online bloggers. The Office of Communications works closely with City departments to determine communication goals. With this understanding the OC will research, develop and distribute news releases and media advisories and create effective social media messaging which generates engagement. Through our excellent relationships with print, television and radio producers and reporters, we look for opportunities to create positive stories for the City. The City of Peoria's media relations has the one of the best reputations of being responsive to media requests.

920
Local print stories

54,984,170
***109,968,340**
Print and *Online readership

277
Proactive local TV stories!

$5,229,481
Advertising equivalent value

Media Missions

The Office of Communications' Public Information Officers (PIO) has developed and is growing relationships with national tourism and business media outlets. These relationships have helped the City secure articles in national publications, such as Canada AAA, Wall Street Journal, San Diego Travel Times, Seattle Times and USA Today.

Social Media

The City of Peoria Office of Communications recognizes the importance of social media in reaching and engaging a growing number of residents and interested individuals. Over the past year, the City's overall social media followers have increased 62%! The OC oversees all of the City's (OC and City Departments) social media platforms and tracks and archives the interactions.

28,141

COP social media followers FY2015

Twitter Facebook Instagram YouTube Linkedin

Graphic Design Services

Graphic Design Services allows City departments and programs to have an internal resource for the production of professional looking communications, advertisements and promotional fliers. This service has proven to be a cost effective program for the City. In FY 2015, the City saved approximately $276,000 in graphic design fees on 538 completed projects.

24%

Increase of completed projects from FY14

In addition, using our service has created a branded professional look for the City in all of its communications.

External Communications

The Office of Communications is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as PeoriaNOW, a monthly newsletter distributed through the city's water bill. Direct mailers on specific subjects or promotional fliers are also considered external communications. Other citizen community outreach is accomplished through the Peoria Leadership Institute and community meetings.

Internal Communications

Internal Communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising leaders on communication strategies and supporting city committees and programs. The OC manages the CityNet Intranet page, as well as most All-User emails, to keep employees informed.

Digital Video Production

Digital Video Services includes the broadcasting and recording of City Council and other city meetings and events. The staff of DVS works with City departments to create and distribute original programming which show-cases the city's people, programs, projects and services. In addition, DVS produces programming for the Peoria Unified School District and the Peoria Chamber of Commerce. Video content is broadcast 24-hours a day on Cox Cable and Century Link cable systems, as well streamed live on Peoriaaz.gov. Many video segments are also distributed on the City's social media outlets.

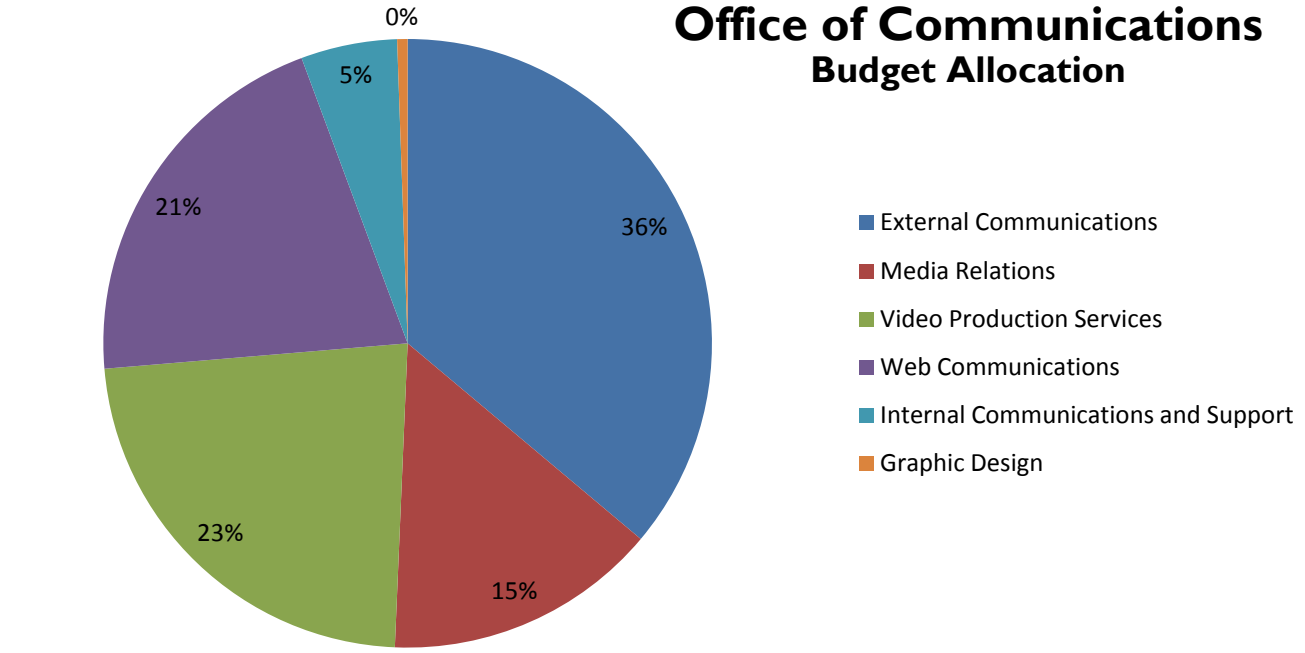
Web Services Online Communications

Web Services Online Communications maintains the functionality of the City's six websites and the City's Intranet site. The division works closely with the more than 60 internet content providers from various departments. Peoria's websites are a critical component for information and communication about the City. Primary activities include updating and maintaining City websites and training and supporting City staff on the development of content. The Office of Communications works with each department to provide up-to-date content for the websites. (The OC recently contracted with a vendor to rebuild the online brand and website infrastructure. This project will start July 1, 2016.)

Cost of Service Breakdown - Office of Communications

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
External Communications	3.25	$346,018	$98,414	$98,654	$543,486
Media Relations	1.31	$139,633	$39,669	$39,765	$219,067
Digital Video Services	2.07	$220,764	$62,682	$62,835	$346,159
Web Communications	1.86	$198,257	$56,323	$56,461	$311,041
Internal Communications and Support	0.46	$49,031	$13,929	$13,963	$76,924
Graphic Design	.05	$5,330	$1,514	$1,518	$8,361
TOTAL	**9.00**	**$959,310**	**$272,532**	**$183,026**	**$1,505,039**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $1,505,039

Performance Report

OFFICE OF COMMUNICATIONS

The Office of Communications uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stake-holders	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	90%	93%	90%	**90%**
		Increase users of city's social media, e.g. Twitter and Facebook	17,346	28,141	38,000	43,000
		Coverage of city-generated news items in local media (print only- NOT online)	977	920	900	**900**
		Increase Media value – Print Only	$4,846,831	$5,229,481	$6,000,000	**$6,000,000**
		Increase media impressions (Print Only) * w/online	47,712,109	54,984,170 *109,968,340	58,000,000 *116,000,000	58,000,000 *116,000,000
		Radio/Television News (Pitched media)		277	290	**250**
		Increase viewers of Channel 11 programming via YouTube and web stream	45,045 YT 12,319 ws	46,370 YT 14,606 ws	50,000 YT 15,000 ws	50,000 YT 15,000 ws
		Increase Peoria Centric video productions	**115**	**155**	**150**	**175**
		All emails to the webmaster receive standard response within 24 hours. All technical inquiries to the webmaster receive detailed response within two days. All subject-oriented emails to the webmaster are routed to topical expert within 24 hours.	96 rec 93 pot 97%	99 rec 99 pot 100%	95 rec 95 pot 100%	95 rec 95 pot 100%
		Increase www.PeoriaAZ.GOV user sessions	1,130,013	984,147	1,000,000	1,000,000
		All request for web content changes are responded to by e-mail within 24 hours and completed within 48 hours	1,660 rec 1,655 pot 99.6%	1,617 rec 1,615 pot 100%	1,617 rec 1,615 pot 100%	1,617 rec 1,615 pot 100%

Council Goal	*Expected Outcome*	*Performance Measure*	**FY2014 Actual**	**FY2015 Actual**	**FY2016 Estimate**	**FY2017 Target**
Leadership and Image	The creation and distribution of information to keep city employees informed and engaged	Increase use of CityNet , the employee intranet website, outside of homepage	623,321	577,327	600,000	600,000
	Provide quality graphic design collateral which meets city graphic standards (new position)	Graphic design collateral projects requested	441	561	600	600
		Completed projects	433	538	570	570
		External cost equivalent	1,843 hrs $276,450	1,843 hrs $276,450	1,843 hrs $276,450	1,843 hrs $276,450

Performance Spotlight

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT MISSION

To promote and enhance the quality of the natural and built environment through sustainable and strategic planning and implementation of programs which provide human services and strengthen neighborhoods.

DEPARTMENT FUNCTIONS

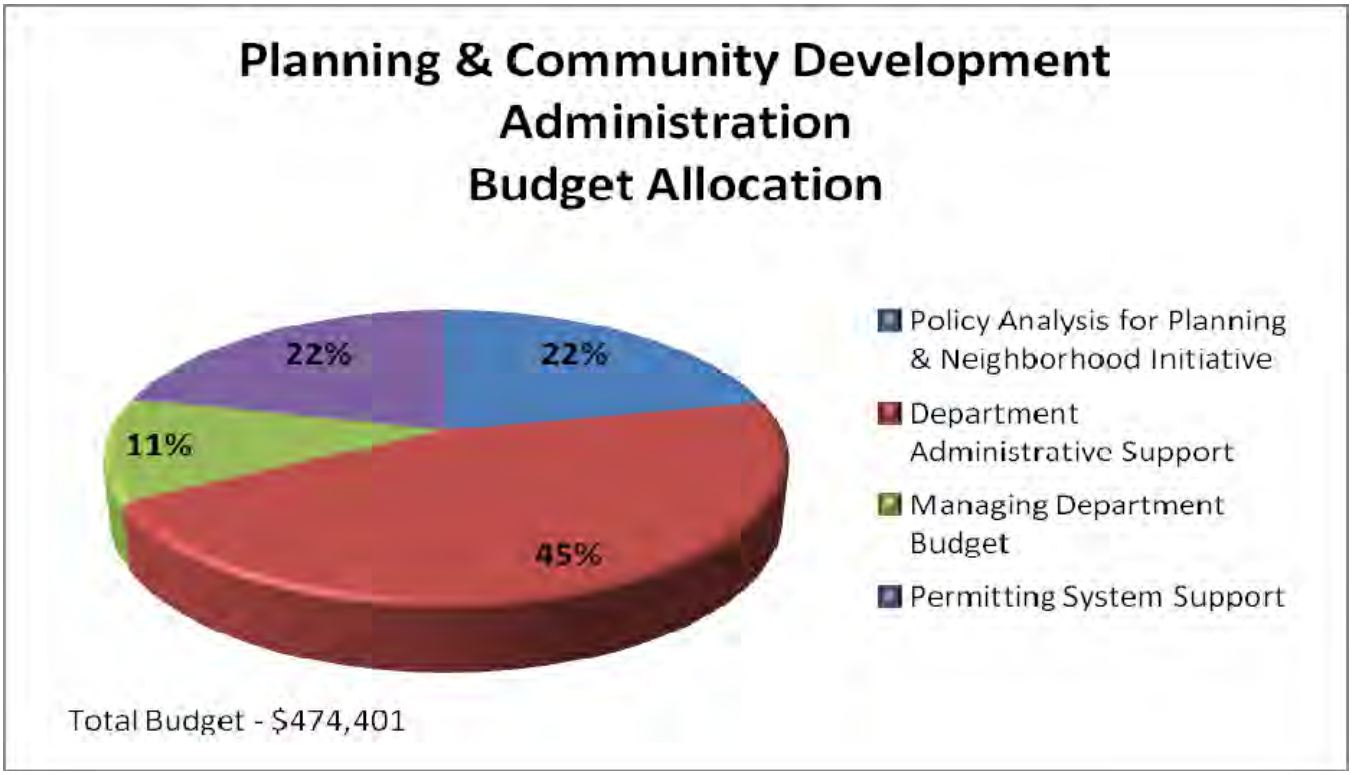
Planning & Community Development Administration

The Administration Division provides overall management, direction, and support for the Community & Strategic Planning and Community Assistance divisions. In addition, the Administration Division is responsible for the management and support of the department's overall budget and policy initiatives. A majority of the division's budget and time is allocated in direct support of the various planning and neighborhood initiatives.

Key Outcome Measures Planning and Community Development

- % of Neighborhood Pride funding leveraged
- % reduction in code violations two years after Neighborhood Pride project
- HOA Academy satisfaction
- Human services delivered
- Plan review turnaround time
- Citizen Satisfaction Survey Ratings – pertaining to development, open space and housing choice
- Civic engagement efforts – appeal rates on development cases

Cost of Service Breakdown – Planning & Community Development Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Policy Analysis for Planning & Neighborhood Initiatives	0.75	$92,478	$4,574	$6,639	$103,691
Administrative Support	1.60	$191,604	$9,476	$13,755	$214,835
Manage the Department's Budget	0.40	$48,355	$2,392	$3,471	$54,218
Permitting System Support	.75	$90,664	$4,484	$6,509	$101,657
TOTAL	**3.5**	**$423,101**	**$20,926**	**$30,374**	**$474,401**
The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance. ***Includes part time contract administrative assistance. (0.5 FTE)***					



Community & Strategic Planning Division

The overarching purpose of this division is to guide the physical development of the city. This is accomplished through strategic planning, development review, preservation of physical, cultural and historic attributes, and ensuring that codes and policies advance the General Plan and Council goals. This division ensures that development proposals are in alignment with the General Plan, Zoning Ordinance, Design Review standards, and other codes and ordinances. This division also looks forward to ensure that future development is coordinated through integrated master plans and strategic initiatives The eight (8) full-time equivalent positions in this division advise and support several boards and commissions including Planning & Zoning, Board of Adjustment, Historic Preservation and Design Review Standards/Appeals Board(s). Functions include:

- ✓ Strategic/Advanced Planning
- ✓ Site Plan / Design Review
- ✓ Variances
- ✓ Annexations
- ✓ Coordinate Development Review
- ✓ Coordinate City-wide Open Space
- ✓ Rezoning (entitlements)
- ✓ Use Permits
- ✓ Zoning Ordinance Administration
- ✓ General Plan Administration
- ✓ Implement adopted plans (e.g. P83)
- ✓ Coordinate City-wide Historic Preservation

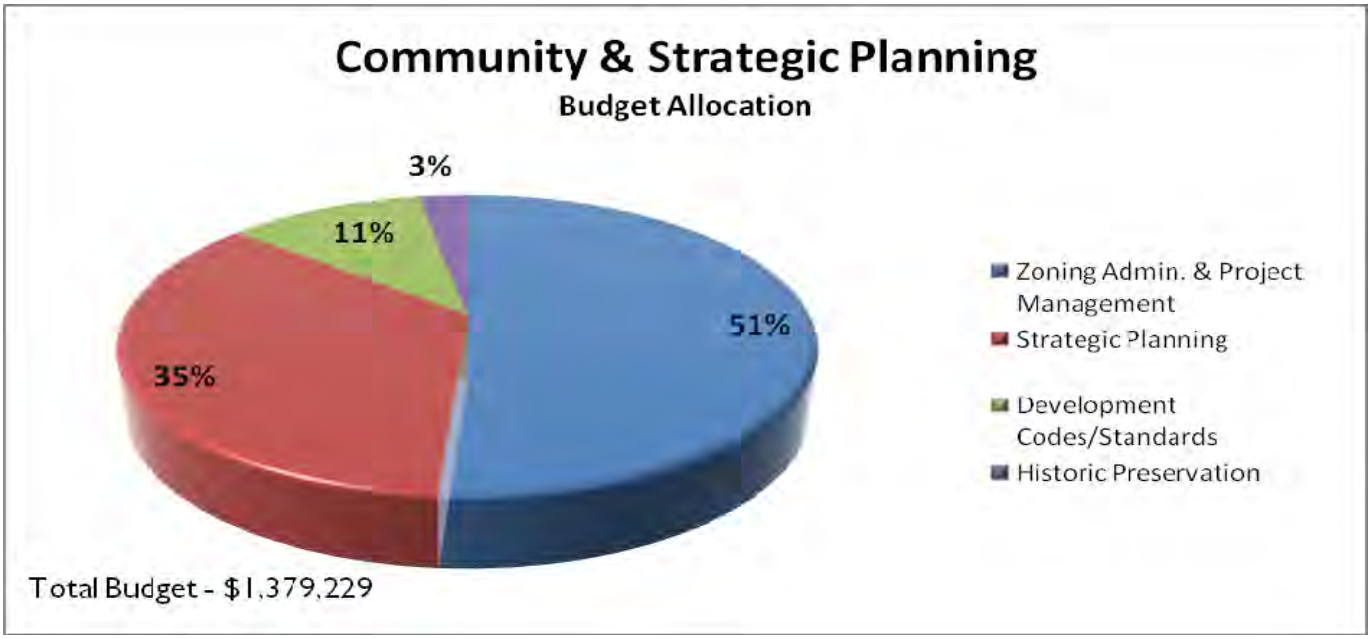
Functionally, the two highest cost drivers are Zoning Administration (51%) and Strategic Planning (35%). Zoning Administration generally consists of current development proposals and includes public contact, pre-application meetings, rezones, development case review, temporary events, annexations and time attributed to the various boards, commissions and subcommittees.

In FY13, the City began to experience a significant uptick in residential development and entitlement requests (e.g. rezones) reflecting a heightened demand for new housing and a corresponding limited supply in finished lots and the foreclosure/resale home inventory. Additionally, the City has processed several requests from landowners (particularly large master-planned communities) to amend their existing entitlements to reposition their properties for the new development patterns that are emerging. This activity level continued through FY15 with several key entitlements in current growth areas near Vistancia and the central corridor generally between Beardsley Road and Happy Valley Road. Finally, although Strategic Planning is identified as the second highest cost driver, in practical terms, there is a lot of crossover between the two categories. For example, annexation efforts can also be strategic.

The Strategic Planning functional category includes General Plan Amendments, regional planning coordination/initiatives and the implementation of approved plans in strategic areas such as Old Town, Sports Complex ("P83") and the Loop 303 corridor. Current implementation efforts include the development of a zoning overlay for signs within the P83 District. Other major efforts include:

- Development and implementation of a new Sign Ordinance
- Initiation of General Plan Peoria Vision 2040
- Completion of the Varney Tract Historic Resource Report
- Annexation of Bard Ranch and environs
- Completion of trails and interpretive signage for the Palo Verde Ruin
- Completion of amended entitlement and development agreement for Lake Pleasant Heights
- Completion of key zoning ordinance amendments pertaining to non-conformance, group homes, wireless communication facilities and others

Cost of Service Breakdown – Community & Strategic Planning					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Zoning Admin. & Project Management	4.78	$484,258	$111,067	$109,264	$704,589
Strategic Planning	1.93	$195,527	$244,845	$44,117	$484,489
Development Codes/Standards	1.03	$104,349	$23,933	$23,544	$151,826
Historic Preservation	0.26	$26,340	$6,041	$5,943	$38,324
TOTAL	**8.00**	**$810,474**	**$385,886**	**$182,869**	**$1,379,229**
The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance.					



Community Assistance Division

The purpose of this division is to provide programs and services to residents, neighborhood associations, and non-profit partners to enhance the quality of life in Peoria. The four (4) full time equivalent positions in this division advise and support the Council Not-for-Profit and Housing Subcommittee. Functions include:

- ✓ Federal Grant Administration (CDBG, HOME, NSP3)
- ✓ General Fund & Neighborhood Grant Administration
- ✓ Educational and Peoria SUPPORT Seminars
- ✓ Foreclosure Assistance
- ✓ Human Services
- ✓ Neighborhood Pride Program
- ✓ HOA Academy
- ✓ Emergency Home Repair Program
- ✓ Outreach / Partnership Development
- ✓ Water Payment Assistance Program

Functionally, the two highest cost drivers are Grant Administration (46%) and Human Services Administration (31%). The division administers both federal and local grants. Federal funding comes from the U.S. Department of Housing and Urban Development (HUD) and is used to further efforts in affordable housing and public services. These grants include the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME) and the Neighborhood Stabilization Program (NSP).

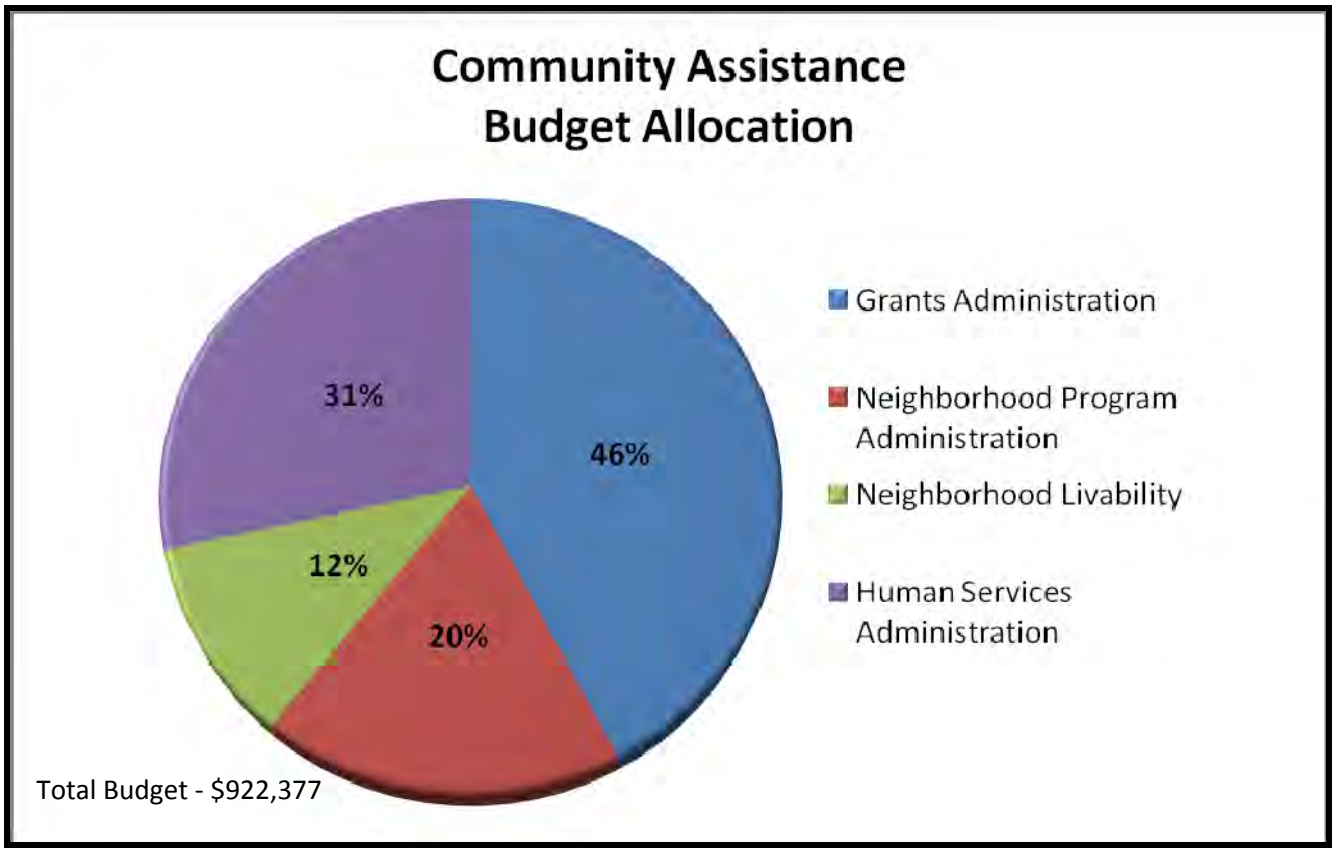
The division also administers neighborhood grants whereby registered HOAs and Neighborhood Associations can apply for matching funds on local improvement efforts. This division continues to administer several successful neighborhood-serving programs such as the HOA Academy, various assistance programs and Neighborhood Pride – the latter whereby the City is able to assist neighborhoods through improvement projects by leveraging an initial investment with its partnership of volunteers and local suppliers.

The Division continues to expand the City's Human Services coordination capacity through work with both for-profit and non-profit service providers which help residents with issues affecting their quality of life. The City has branded this focused effort as "Peoria SUPPORT" which stands for Services Uniting to Provide People with Opportunities, Resources, and Training. As part of this effort, monthly awareness seminars have been established to provide outreach on specific topics of concern such as financial awareness, grandparents raising grandchildren and understanding mental health issues. Additionally, the City continues to expand its human services presence on a regional basis through organizations such as the West Valley Human Services Alliance and the Maricopa Association of Governments (MAG).

The Maricopa County Community Action Program (CAP) office returned to the City campus in January 2016 after a four (4) year absence because of program centralization by Maricopa County. Divisional staff worked with Maricopa County, the Foundation for Senior Living and the City's Community Services Department to coordinate the return of this valuable service. The CAP office provides utility, rent and other related assistance to Peoria residences in need. Many of the clients that participate in this program are working poor, unemployed and senior citizens.

Cost of Service Breakdown – Community Assistance					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Grants Administration	1.73	$173,434	$197,110	$20,222	$390,766
Neighborhood Programs Administration	.75	$75,103	$85,356	$8,757	$169,216
Community Outreach & Partnerships	0.44	$44,450	$50,518	$5,183	$100,151
Human Services Administration	1.16	$116,392	$132,281	$13,571	$262,244
TOTAL	**4.08**	**$409,379**	**$465,265**	**$47,733**	**$922,377**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance. Grant funded FTEs represent an additional .92 and total cost of $93,374 paid by administrative funding from the U.S. Department of Housing and Urban Development (HUD).



Performance Report

PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT

The Planning and Community Development Department uses performance measures as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building	Improve Peoria neighborhoods	% decrease in code violations two years after Neighborhood Pride project	28%	30%	18%	20%
	Improve Peoria neighborhoods	Achieve 'above average' or higher satisfaction rating on HOA Academy Survey	75%	100%	97%	90%
	Improve Peoria neighborhoods	% of Neighborhood Pride funding leveraged	100%	115%	170%	100%
	Promote quality development	Overall quality of new development rated as 'good' or 'excellent' (National Citizen Survey)	76%[B] Rank #3[C]	76%[B] Rank #3[C]	76%[B] Rank #3[C]	76%
Preserve our Natural Environment	Incorporate open space into our built environment	Preservation of natural areas such as open space and greenbelts rated "good" or "excellent"	66%[B] Rank #9[C]	66%[B] Rank #9[C]	66%[B] Rank #9[C]	66%
Total Planning	Promote mix of living environments	Variety of housing options rated as "good" or "excellent"	80%[B] Rank #1[C]	80%[B] Rank #1[C]	80%[B] Rank #1[C]	80%
	Provide quality and effective planning and zoning services	Overall land use, planning and zoning services rated as "good" or "excellent"	56%[B] Rank #1[C]	56%[B] Rank #1[C]	56%[B] Rank #1[C]	56%

Council Goal	Expected Outcome	Performance Measure	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Site Plan Reviews; service expectation is 21 days for 1st review and 21 days for 2nd review	22/1st 12/2nd	19/1st 14/2nd	19/1st 15/2nd	21/1st 21/2nd
	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Preliminary Plats; service expectation is 21 days for 1st review and 21 days for 2nd review	20/1st 21/2nd	15/1st 18/2nd	16/1st 14/2nd	21/1st 21/2nd
	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Rezones (non-PCD); service expectation is 21 days per review	31/1st 20/2nd	24/1st 15/2nd	14/1st 14/2nd	21/1st 21/2nd
	Attempt to address and resolve conflicts through civic engagement	% of Planning & Zoning Commission CUP decisions upheld (not appealed)	90%	100%	100%	100%
	Attempt to address and resolve conflicts through civic engagement	% of Site Plan Review decisions upheld (not appealed)	100%	95%	100%	100%
	Enhance Human Services through volunteers	Value of in-kind labor from volunteers providing services to residents through external agencies or programs	N/A	$2.444M	$2.741M	N/A
	Increase Human Services volunteer base	Number of volunteers assisting Peoria residents with Human Services needs	N/A	11,992	8,473	N/A
	Perform outreach related to Community Assistance programs	Number of seminars/programs offered by City staff	N/A	12	15	17
	Continuously assess Human Services needs and assets	Number of on-site provider/agency visits	N/A	38	40	40
	Increase attendance of outreach events	Number of outreach events attended	N/A	13	16	16

[B]2013 City of Peoria National Citizen Survey™
[C]2013 City of Peoria National Citizen Survey™ ranking against national benchmarks (100,000-200,000 population)
[D]Volunteer labor value per hour in Arizona according to the Corporation for National & Community Service ($22.50)

Performance Spotlight

POLICE DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT FUNCTIONS

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information, accreditation requirements and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, crime analysis, strategic planning and the School Resource Officer Program.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

Key Outcome Measures
Police Department

- Patrol response times to critical emergencies from dispatch to arrival
- UCR part 1 crime clearance rate
- Violent crimes per 1000/population
- Property crimes per 1000/population

Special Operations Support

Special Operations Support is responsible for the Tactical Enforcement Unit (SWAT), traffic enforcement, accident investigation and reconstruction and special investigations related to gang and drug concerns.

Personnel and Training Services

Personnel and Training Services is responsible for recruitment and background investigations, firearms training and weapons inventory and Police personnel training.

Communications/911 Call Center

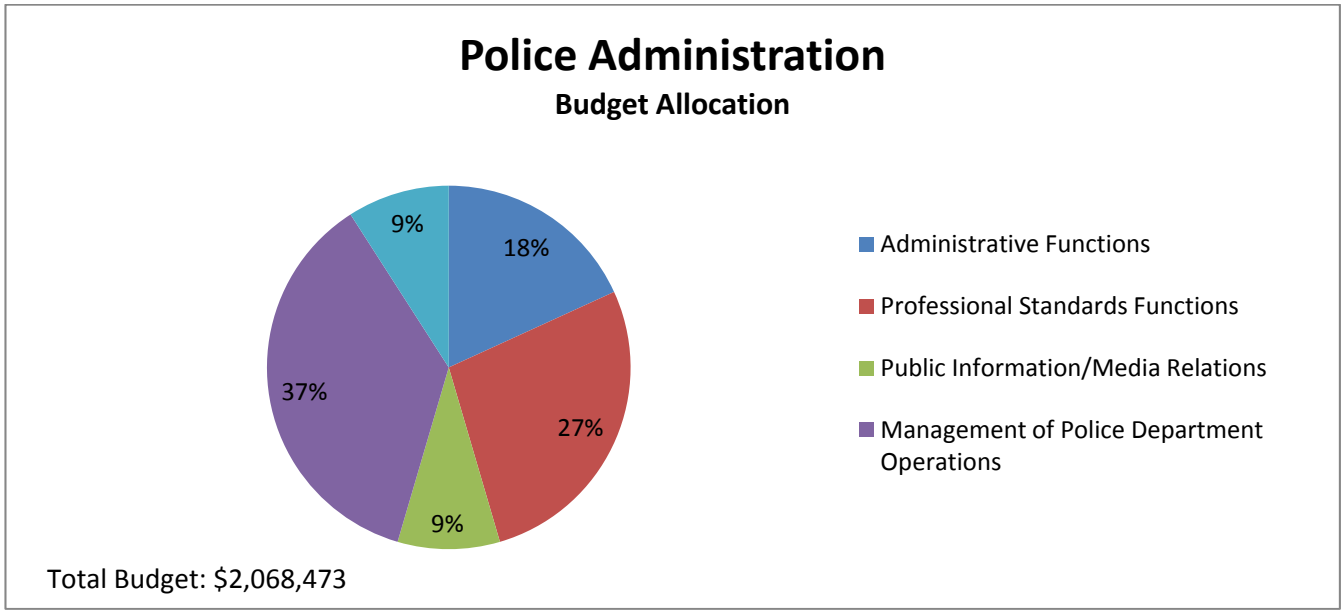
Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department's, payroll, budget/financial management, grant administration, fleet, equipment and technology, property and evidence standards and compliance and records management.

Cost of Service Breakdown - Police Department Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administrative Functions	2.00	$143,115	$15,697	$9,108	$167,921
Professional Standards Functions	3.00	$491,300	$53,888	$31,268	$576,456
Public Information/Media Relations	1.00	$128,436	$14,087	$8,174	$150,698
Management of Police Department Operations	4.00	$913,679	$100,216	$58,150	$1,072,045
Accreditation Administration	1.00	$86,381	$9,475	$5,498	$101,353
TOTAL	**11.00**	**$1,762,911**	**$193,363**	**$112,199**	**$2,068,473**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Cost of Service Breakdown - Police Department Patrol Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Operations	90.50	$10,946,498	$2,067,796	$764,817	$13,779,111
Management	43.50	$5,577,096	$1,053,515	$389,664	$7,020,275
Administrative Support	2.00	$143,077	$27,027	$9,997	$180,101
Provide Strategic Planning Information	2.00	$197,594	$37,326	$13,806	$248,725
School Resource Officer Program	3.00	$340,771	$64,372	$23,809	$428,952
TOTAL	**141.00**	**$17,205,035**	**$3,250,036**	**$1,202,093**	**$21,657,164**

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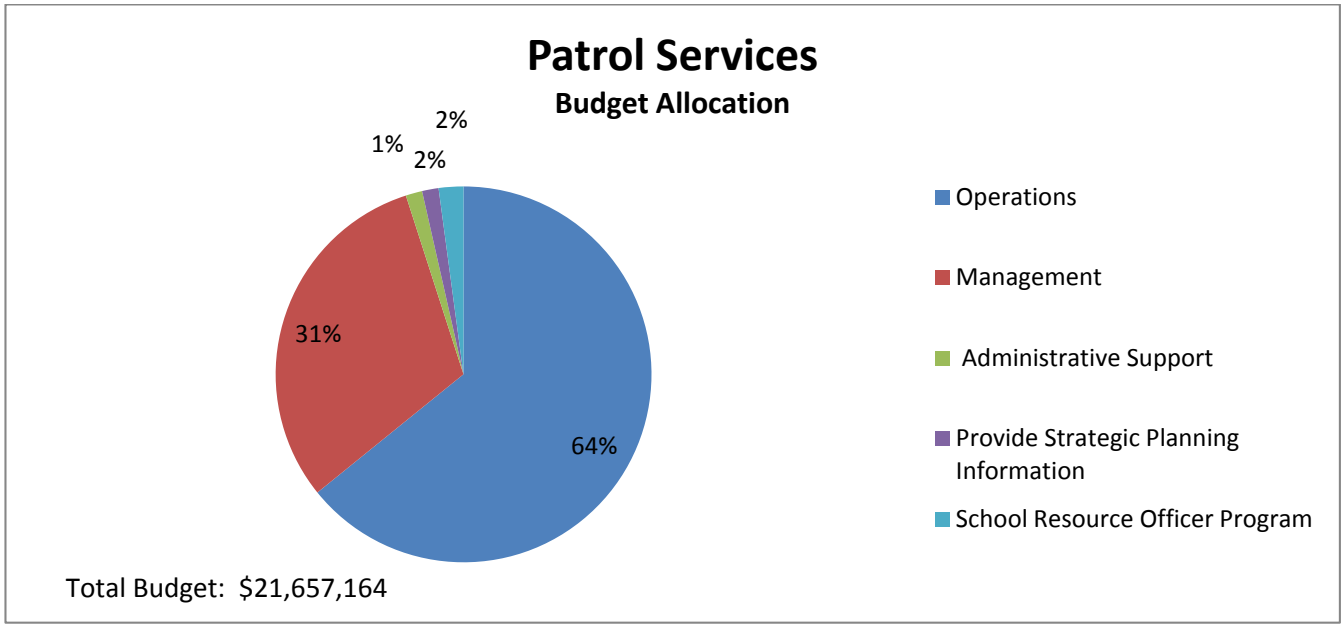

Cost of Service Breakdown - Police Department Criminal Investigations					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Investigations	12.53	$1,546,038	$192,765	$136,570	$1,875,372
Courts	2.45	$265,396	$33,090	$23,444	$321,930
Administrative Duties	9.85	$1,238,699	$154,445	$109,421	$1,502,564
AFIS and Photo Systems	2.10	$161,499	$20,136	$14,266	$195,901
Public Relations	2.07	$223,667	$27,888	$19,758	$271,313
Pawn Functions	1.00	$70,991	$8,851	$6,271	$86,113
TOTAL	**30.00**	**$3,506,290**	**$437,175**	**$309,729**	**$4,253,194**

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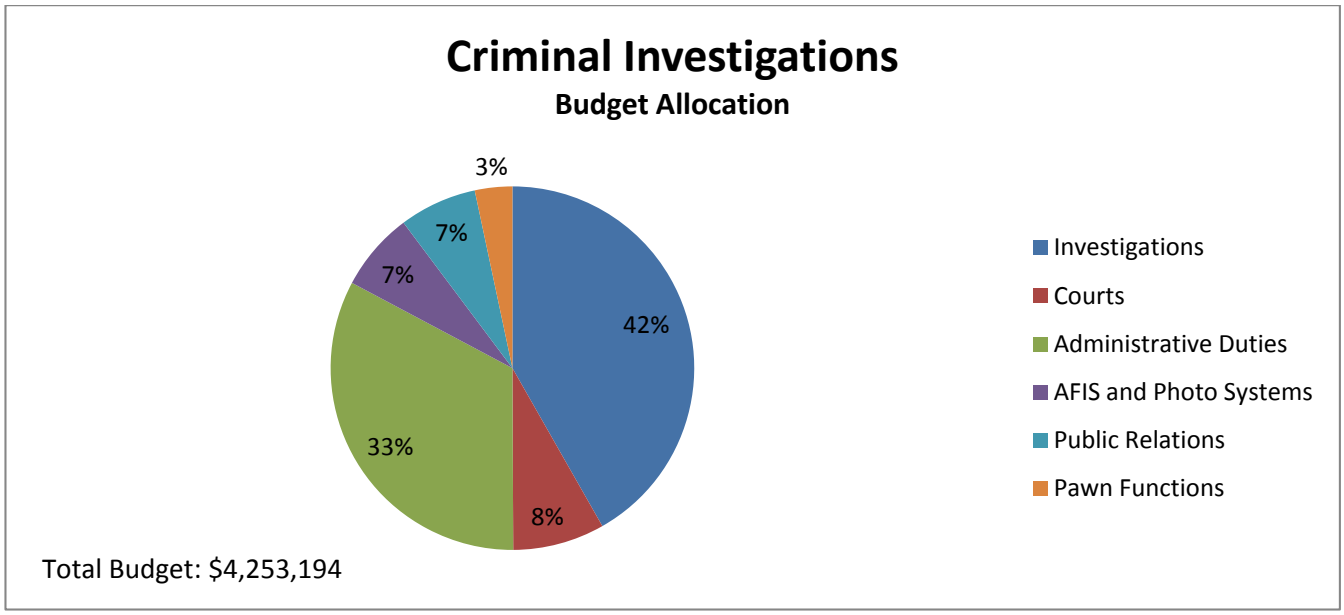

Cost of Service Breakdown - Police Department Neighborhood Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administrative Duties	6.71	$660,930	$128,350	$26,572	$815,852
Field Operations (City Code/Animal Control)	13.12	$1,077,787	$209,302	$43,331	$1,330,420
Community Relations	1.67	$144,698	$28,100	$5,817	$178,615
TOTAL	**21.50**	**$1,883,415**	**$365,753**	**$75,720**	**$2,324,887**

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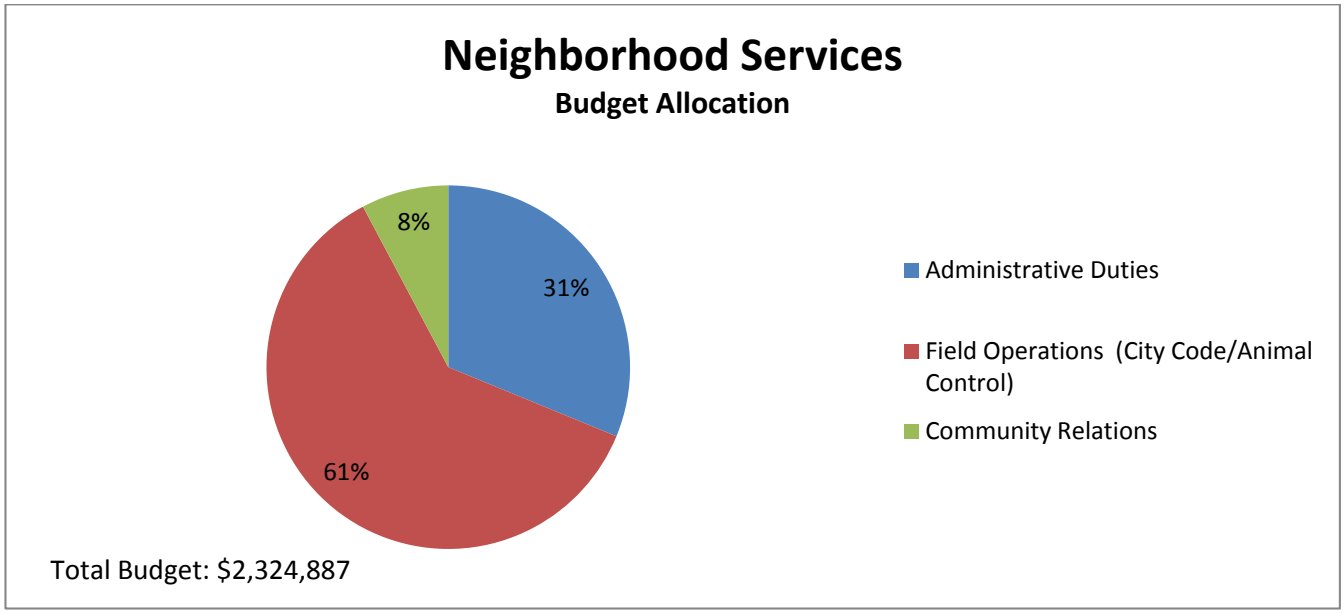

Cost of Service Breakdown - Police Department Special Operations					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Enforcement of State Traffic Laws	8.69	$1,135,313	$147,974	$45,116	$1,328,403
Traffic Safety Programs Administration	1.35	$167,438	$21,823	$6,654	$195,915
Office and administrative duties	3.71	$461,621	$60,166	$18,344	$540,132
Maintains readiness of traffic equipment	0.10	$8,488	$1,106	$337	$9,931
Management of Operations	1.75	$313,992	$40,925	$12,478	$367,395
Education	0.20	$26,681	$3,478	$1,060	$31,219
Other	1.20	$160,087	$20,865	$6,362	$187,314
Investigations	9.05	$1,150,708	$149,980	$45,728	$1,346,416
Courts	1.40	$170,343	$22,202	$6,769	$199,314
Administration	5.70	$748,609	$97,572	$29,749	$875,930
Public Relations	0.85	$108,929	$14,198	$4,329	$127,456
TOTAL	**34.00**	**$4,452,209**	**$580,289**	**$176,927**	**$5,209,425**

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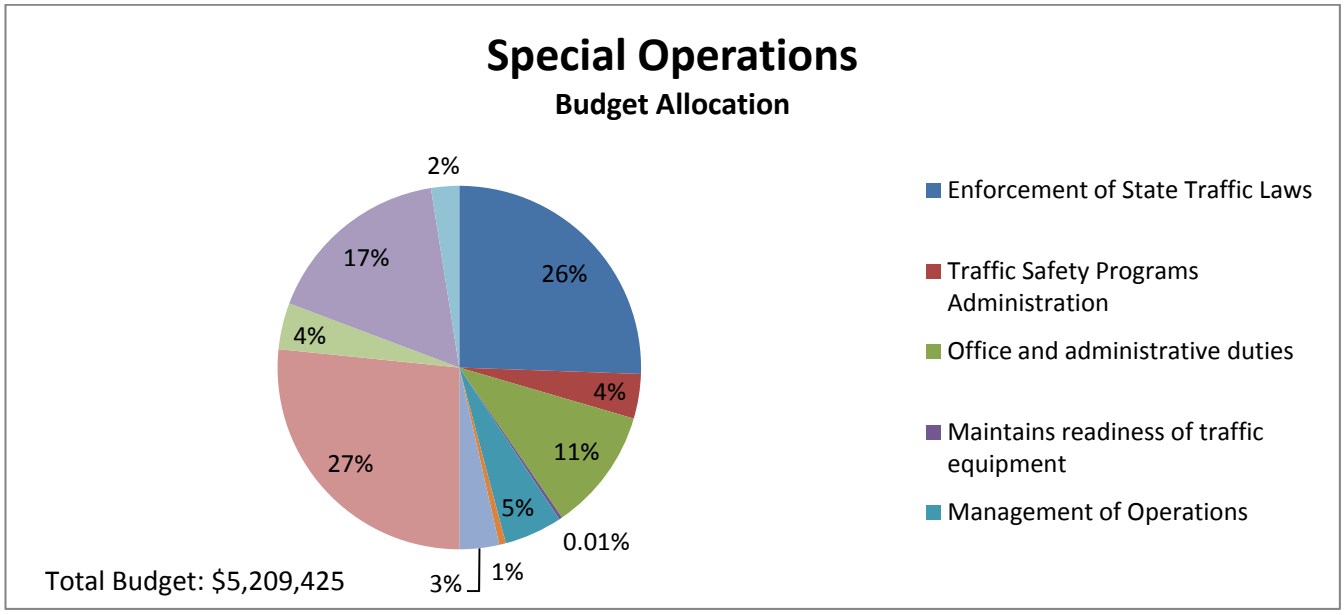

Cost of Service Breakdown - Police Department Personnel and Training Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Recruitment / Background Investigations	1.80	$202,317	$81,314	$27,313	$310,944
Firearms / Armory	1.10	$151,235	$60,783	$20,417	$232,434
Training	1.10	$168,785	$67,837	$22,786	$259,408
Administration & Management	1.00	$121,082	$48,664	$16,346	$186,092
TOTAL	**5.00**	**$643,419**	**$258,597**	**$86,863**	**$988,879**
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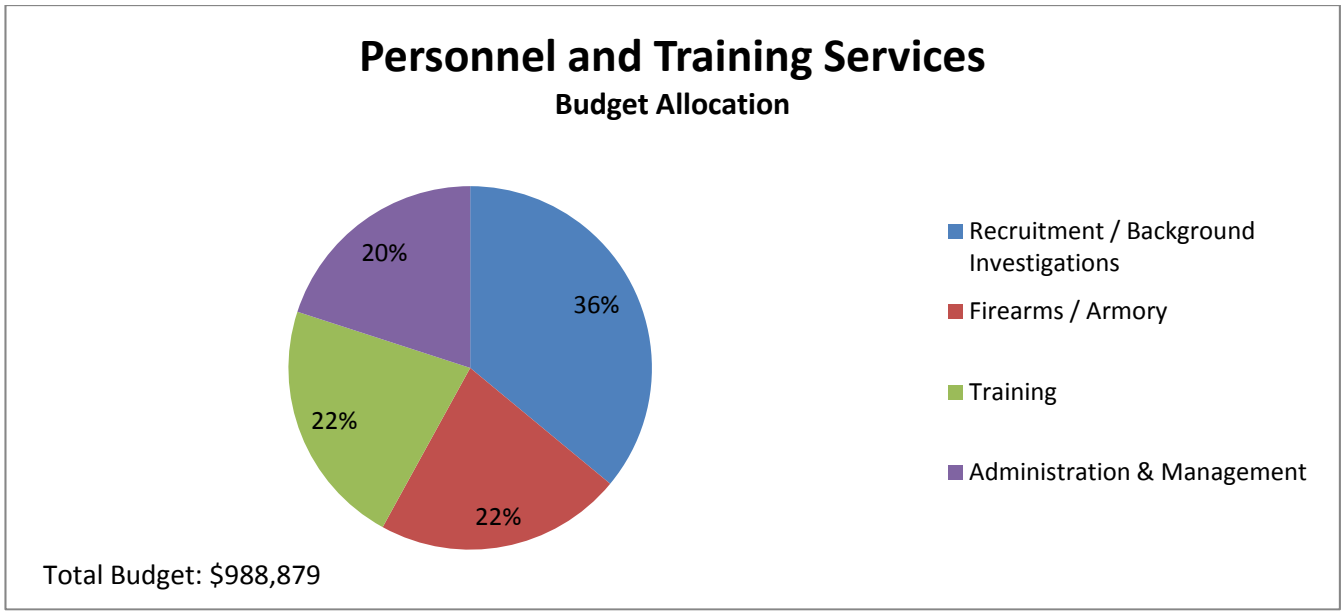

Cost of Service Breakdown – Police Department Communications/911 Call Center					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Answer and process all calls	9.70	$775,335	$108,826	$78,923	$963,084
Dispatch and coordinate radio activity	9.40	$746,535	$104,784	$75,992	$927,311
Process warrants	1.75	$140,977	$19,788	$14,350	$175,114
Trouble shoot/coordinate equipment	2.70	$240,191	$33,713	$24,450	$298,353
Coordinate police technical projects	0.83	$85,384	$11,985	$8,691	$106,060
Perform clerical support activities	5.55	$458,930	$64,416	$46,716	$570,062
Management of the Communications Center	2.10	$206,485	$28,982	$21,019	$256,486
Enter Code compliance calls	1.47	$117,268	$16,460	$11,937	$145,665
TOTAL	**33.50**	**$2,771,105**	**$388,954**	**$282,077**	**$3,442,135**

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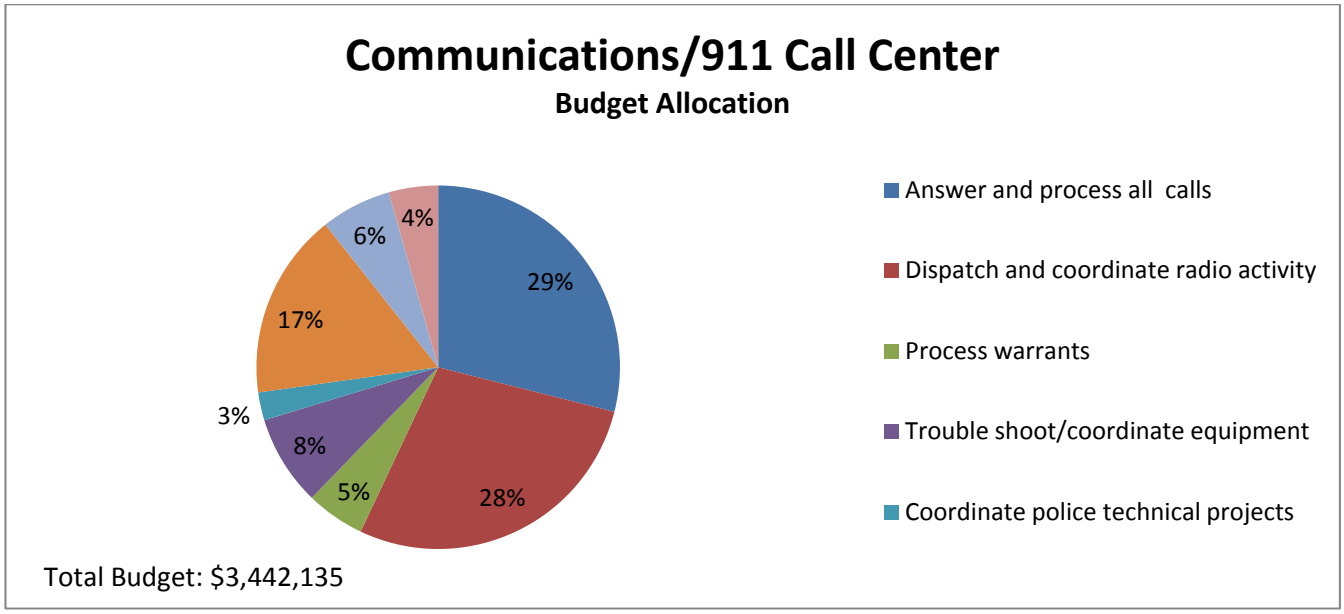

Cost of Service Breakdown - Police Department Administrative Support Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Maintain fiscal responsibility	2.85	$285,575	$43,319	$28,824	$357,718
Maintain readiness of vehicles & equipment	1.00	$89,047	$13,508	$8,988	$111,542
Strategic Planning	1.15	$118,949	$18,043	$12,006	$148,998
Records Management	5.45	$385,549	$58,484	$38,915	$482,948
Customer Service	2.55	$199,763	$30,302	$20,163	$250,228
Property & Evidence Management	4.00	$357,388	$54,212	$36,072	$447,673
Administrative Support	1.00	$71,934	$10,912	$7,261	$90,106
TOTAL	**18.00**	**$1,508,205**	**$228,780**	**$152,228**	**$1,889,213**

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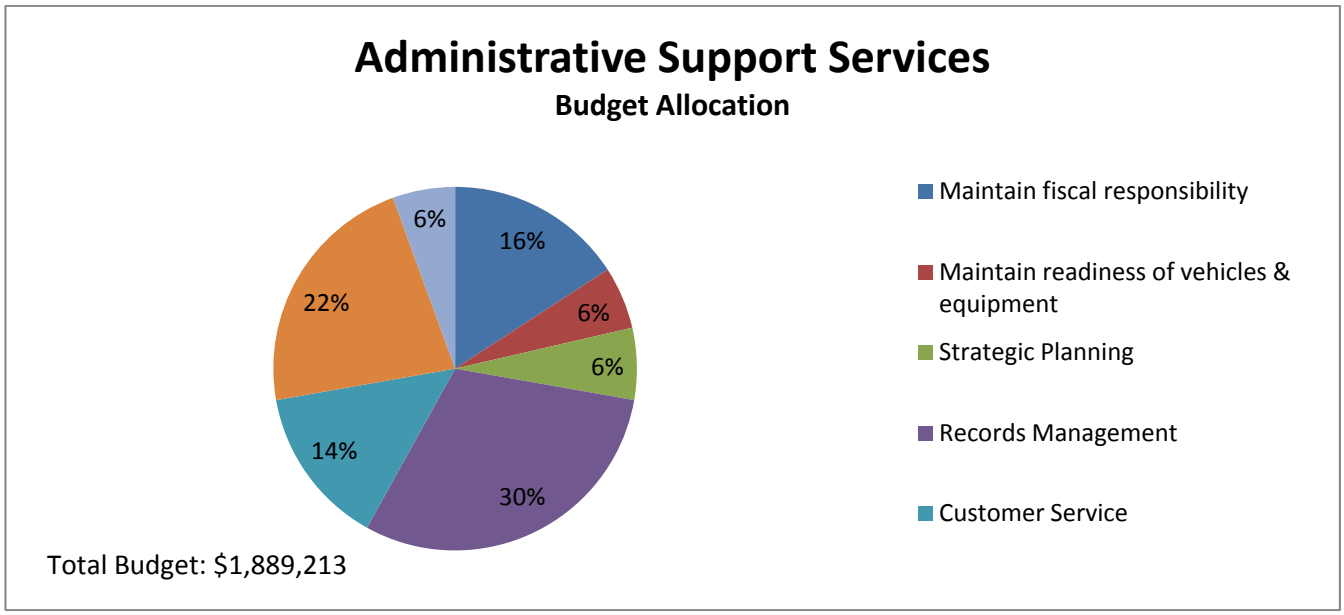
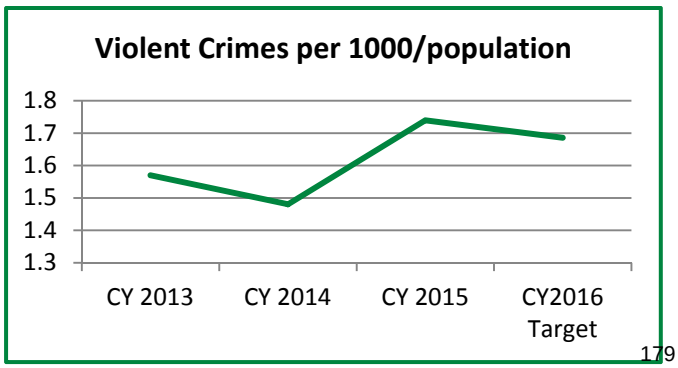


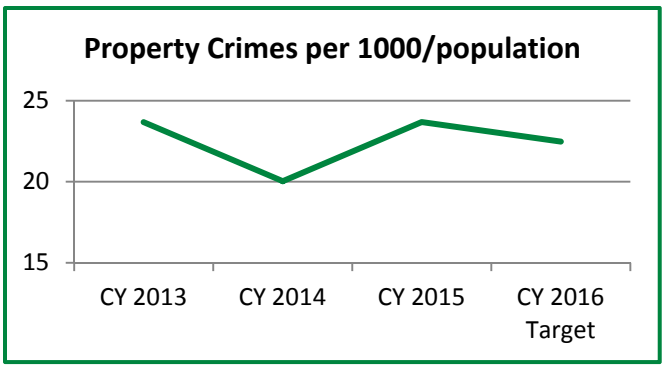
Performance Report

POLICE DEPARTMENT

The Police Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Community Building	Promote a sense of community through safe and healthy neighborhoods where people want to live and work	% of code violation cases resolved through: -Voluntary compliance - Induced compliance	75% 4%	71% 3%	75% 4%	80% 3%
		% of citizens rating the service received from Peoria Police Officers as "excellent" or "satisfactory" (CY)	96%	97%	97%	97%
	Engage internal and external stakeholders in cooperative problem-solving	Respond to Council or citizen requests for information within one business day of the request	100%	100%	100%	100%
Enhance Current Services	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services	Average response time to priority one calls (CY) -Call to Dispatch (CY) -Dispatch to Arrival (CY)	1:45 4:47	1:47 5:02	1:45 4:55	1:40 4:40
		Overall calendar year to year change in UCR Part I (CY) - Violent Crimes (CY) - Property Crimes (CY)	-4.3% -13.9%	16.8% 2.4%	-3.0% -5.0%	-5.0% -5.0%
		% of UCR Part I crimes cleared (CY)	24.1%	24.2%	24.5%	25%
		% of citizens rating the overall service received from the Peoria Police Department as "excellent" or satisfactory" (National Citizen Survey)	83%	83%	83%	85%





Performance Spotlight

PUBLIC WORKS-UTILITIES DEPARTMENT MISSION

To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, quality service, operation and maintenance of the City's infrastructure and facilities.

DEPARTMENT FUNCTIONS

The Public Works–Utilities Department maintains the City's assets and resources, provides utility and transit services to our residents and supports other departments with fleet and facility services. The department consists of two major functional areas, Public Works and Utilities. Each of these has their own set of programs and services, all working with the same vision: to maintain our resident's quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

Public Works-Utilities Administration

The Public Works–Utilities Administrative Division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs. There are two major divisions of the department, Public Works and Utilities. Each of these has their own set of programs and services. Public Works is organized into five divisions including Facilities, Fleet Maintenance, Solid Waste, Streets and Storm Drain and Transit. Utilities is organized into three divisions including Plant Operations, Field Operations and Water Resources and Environmental.

Key Outcome Measures

Public Works-Utilities Department

- Residential Recycling Diversion Rate
- % of pavement with Pavement Condition Rating (PCR) of 70% or better
- Maintain City's fleet "in-service" at 90% or better
- 100% compliance with all storm drain requirements
- Experience no service delivery interruptions
- 100% compliance with all water and wastewater regulations

Cost of Service Breakdown - Public Works-Utilities Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Internal Customer Service	1.80	$226,597	$29,456	$255,934	$511,987
Develop/Monitor Operating & CIP Budget	1.85	$227,844	$14,044	$263,776	$505,664
External Customer Service	1.47	$178,097	$12,089	$209,239	$399,425
Staff Development	1.38	$182,053	$18,986	$196,763	$397,802
Develop/Implement Policy & Procedures	1.13	$158,078	$15,245	$160,760	$334,083
Business & Technology Support to Divisions	0.87	$101,597	$10,453	$125,472	$237,522
Totals	**8.50**	**$1,074,266**	**$100,273**	**$1,211,944**	**$2,386,483**

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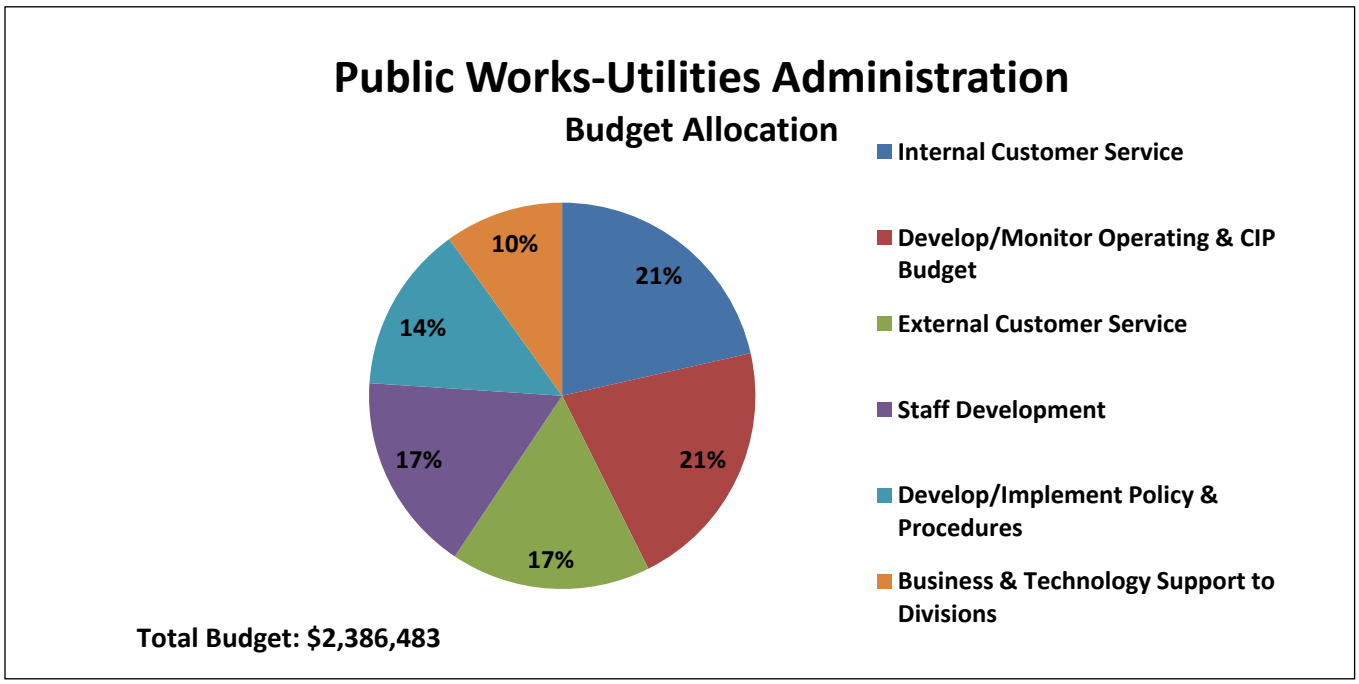


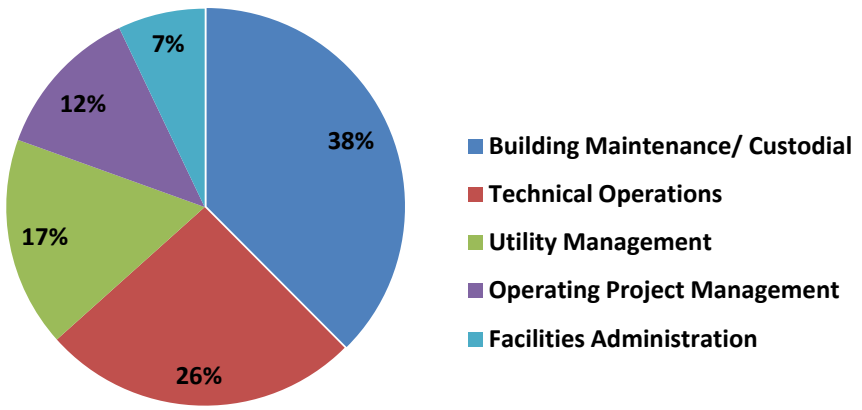
Facilities Maintenance

The Facilities Maintenance Division provides Utility Management, Building Maintenance, Custodial, Technical Operations (building systems and technical logistics support) and Operating Project Management services throughout the City including the City Hall Campus, the Municipal Operations Center, fire stations, police buildings, water and wastewater buildings, parking structures, libraries, parks, the Community Center and historical buildings.

Cost of Service Breakdown - Facilities Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Building Maintenance/Custodial	21.75	$1,323,487	$546,843	$417,271	$2,287,601
Technical Operations	9.00	$813,045	$472,256	$289,247	$1,574,548
Utility Management	0.00	$0	$978,743	$65,450	$1,044,193
Operating Project Management	5.00	$548,597	$106,230	$101,558	$756,385
Facilities Administration	3.00	$309,055	$7,260	$115,255	$431,570
Totals	**38.75**	**$2,994,184**	**$2,111,332**	**$988,781**	**$6,094,297**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $6,094,297

Fleet Maintenance

The Fleet Maintenance Division supports all City departments by providing vehicle repair, fuel, and fleet service management for approximately 714 vehicles and other pieces of equipment. Fleet mechanics are certified and trained to repair and service various sizes and types of equipment and the shop is certified to provide warranty work on behalf of many manufacturers. Services include: scheduled maintenance, general repair, road service, fuel supply, alternative fuels program and new vehicle purchases.

Cost of Service Breakdown - Fleet Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fuel Management	0.63	$61,069	$2,103,384	$38,116	$2,202,569
Vehicle and Equipment Repair	9.13	$721,813	$155,317	$552,376	$1,429,506
Parts	0.37	$41,607	$1,029,028	$22,385	$1,093,020
Sublet (vendor)	0.60	$59,001	$299,159	$36,300	$394,460
Asset Acquisition, Management, Reporting	0.70	$74,387	$21,358	$42,351	$138,096
Vehicle Wash	0.07	$5,116	$30,611	$4,236	$39,963
Totals	**11.50**	**$962,993**	**$3,638,857**	**$695,764**	**$5,297,614**

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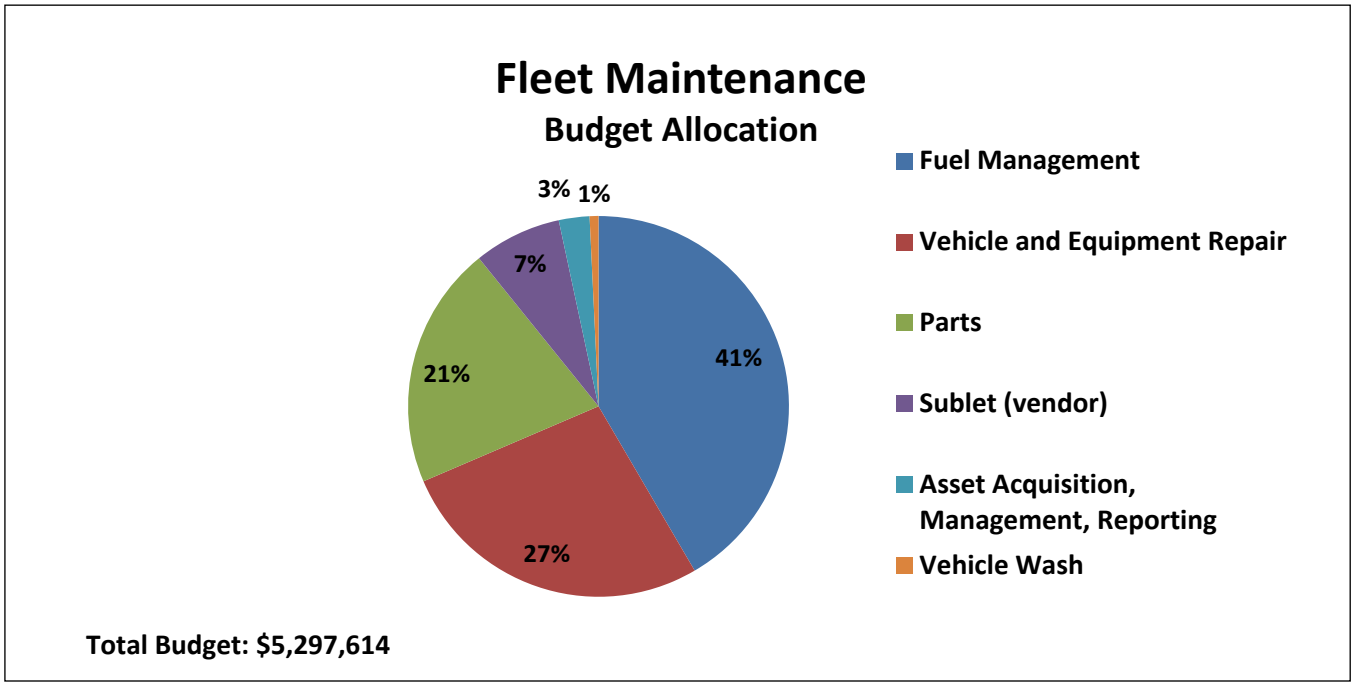

Solid Waste Division – Solid Waste Administration

The Solid Waste Division provides two types of Solid Waste Services – Residential and Commercial. The Solid Waste Administrative Section provides overall management and coordination of all Solid Waste functions including customer service and education.

Cost of Service Breakdown - Solid Waste Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Program Management	3.10	$226,286	$92,699	$184,323	$503,308
Budget Management	0.55	$55,042	$16,447	$32,702	$104,191
Personnel Management	0.35	$39,741	$10,466	$20,811	$71,018
Totals	**4.0**	**$321,069**	**$119,612**	**$237,836**	**$678,517**

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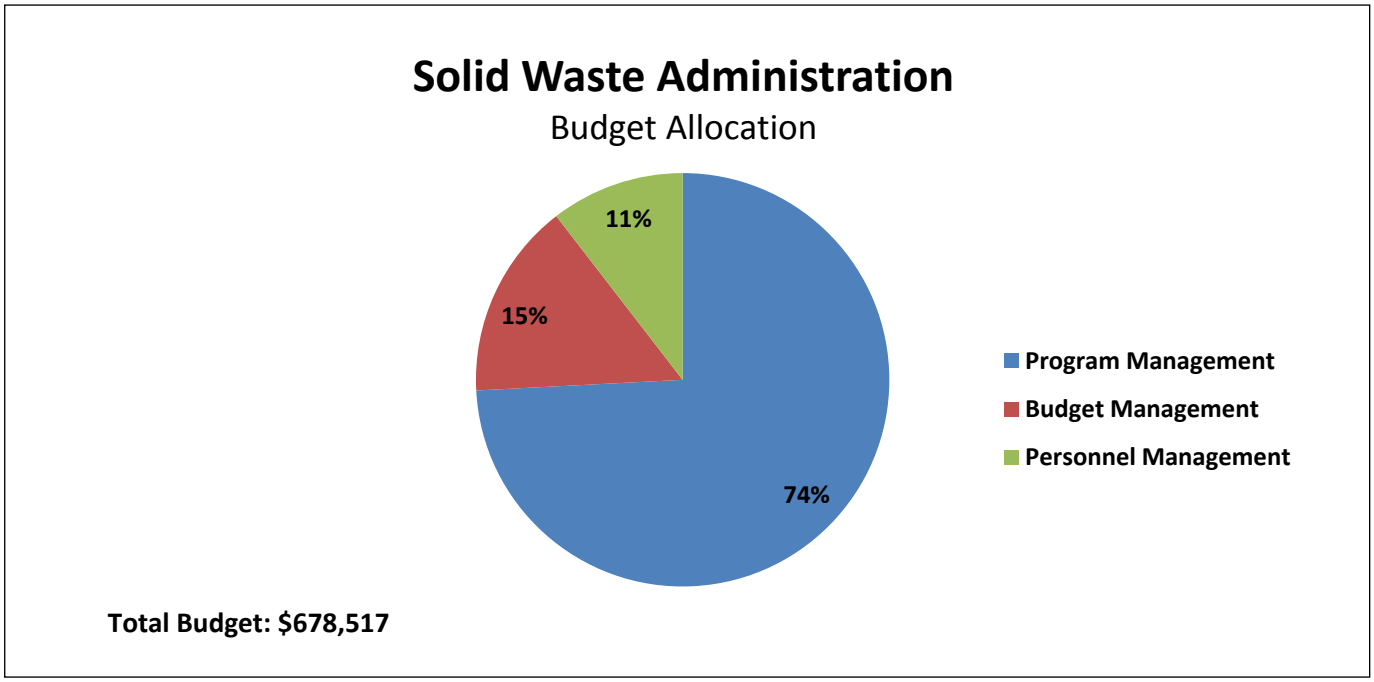

Solid Waste Division - Residential Trash/Recycling Collection

The Residential Service operation provides weekly trash and recycling collection for approximately 52,000 households. Residential service also includes once a year bulk trash collection, Christmas tree disposal, Household Hazardous Waste disposal and special haul services.

Cost of Service Breakdown - Residential Trash/Recycling Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Automated Trash/Recycling Collection	28.52	$2,206,538	$2,729,742	$1,761,358	$6,697,638
Loose Trash Collection	2.12	$184,683	$262,468	$130,643	$577,794
Container Repair and Delivery	1.68	$138,352	$280,827	$103,772	$522,951
Program Management/Administration	1.78	$139,678	$170,081	$109,641	$419,400
Special Hauls/Christmas Tree Disposal	1.70	$135,858	$163,220	$105,317	$404,395
Totals	**35.80**	**$2,805,109**	**$3,606,338**	**$2,210,731**	**$8,622,178**

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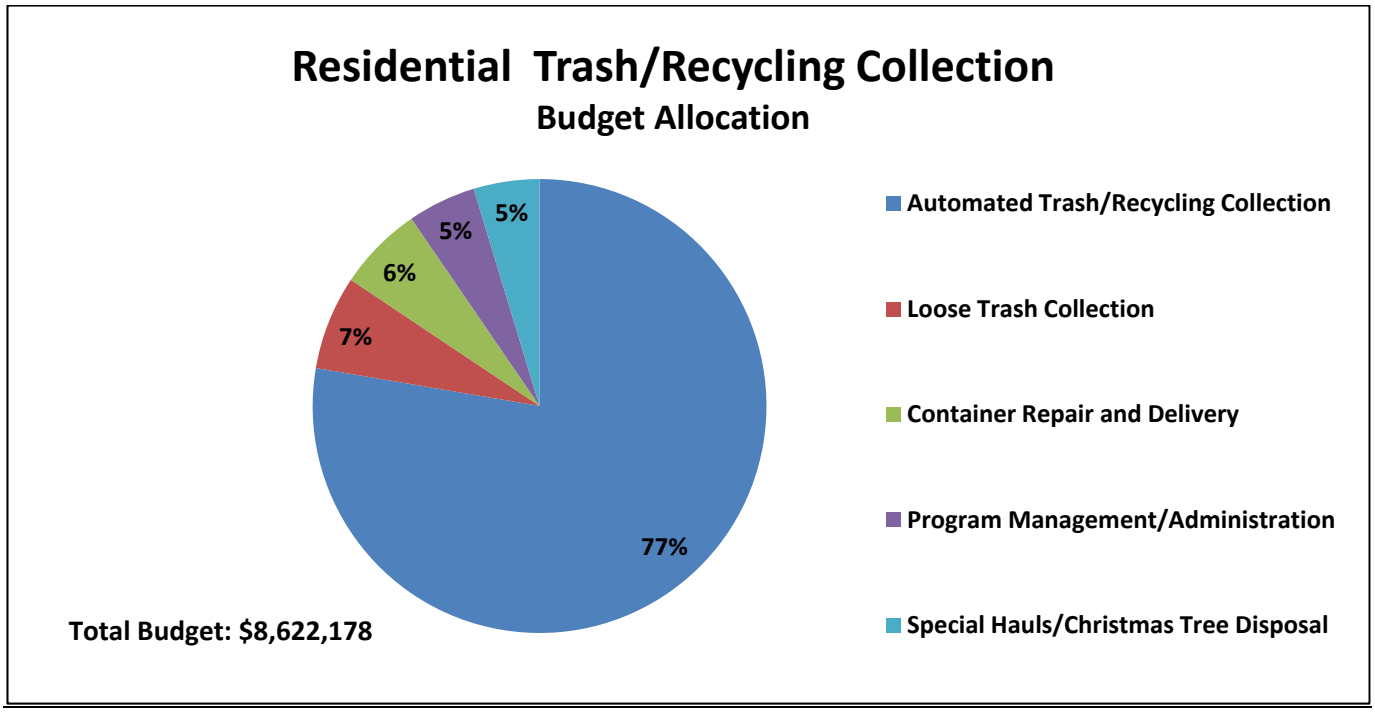

Solid Waste Division – Commercial Collection

The Commercial operation provides trash collection service to approximately 380 accounts citywide, 220 of which are businesses. The Solid Waste division competes with a number of private waste collection companies for general business customers. Apartment complexes makeup the next largest category, followed by government and schools.

Cost of Service Breakdown - Commercial Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Front Load	5.03	$389,649	$720,759	$474,879	$1,585,287
Roll-Off	2.08	$154,120	$280,725	$197,276	$632,121
Program Management/Administration	0.59	$48,693	$79,008	$55,520	$183,221
Totals	**7.70**	**$592,462**	**$1,080,492**	**$727,675**	**$2,400,629**

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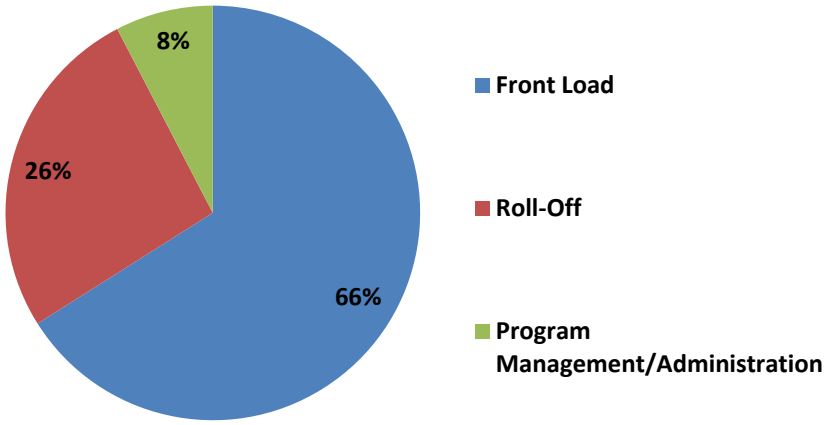

Total Budget: $2,400,629

Streets Division – Highway User Revenue Fund (HURF)

The Streets Division is responsible for street maintenance, traffic signal maintenance, signs, striping, street improvements, storm water drainage, street sweeping, grading, street light repair and the Adopt-A-Street program.

Cost of Service Breakdown - Streets Division - HURF

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Street Maintenance	16.00	$1,417,370	$1,134,585	$630,560	$3,182,515
Street Lights & Traffic Signals	6.00	$489,696	$1,959,576	$389,844	$2,839,116
Street Signs & Striping	7.00	$559,183	$276,641	$285,107	$1,120,931
Administration	5.80	$549,738	$52,937	$275,030	$877,705
Street Sweeping	4.00	$318,153	$247,411	$212,098	$777,662
Totals	**38.80**	**$3,334,140**	**$3,671,150**	**$1,792,639**	**$8,797,929**

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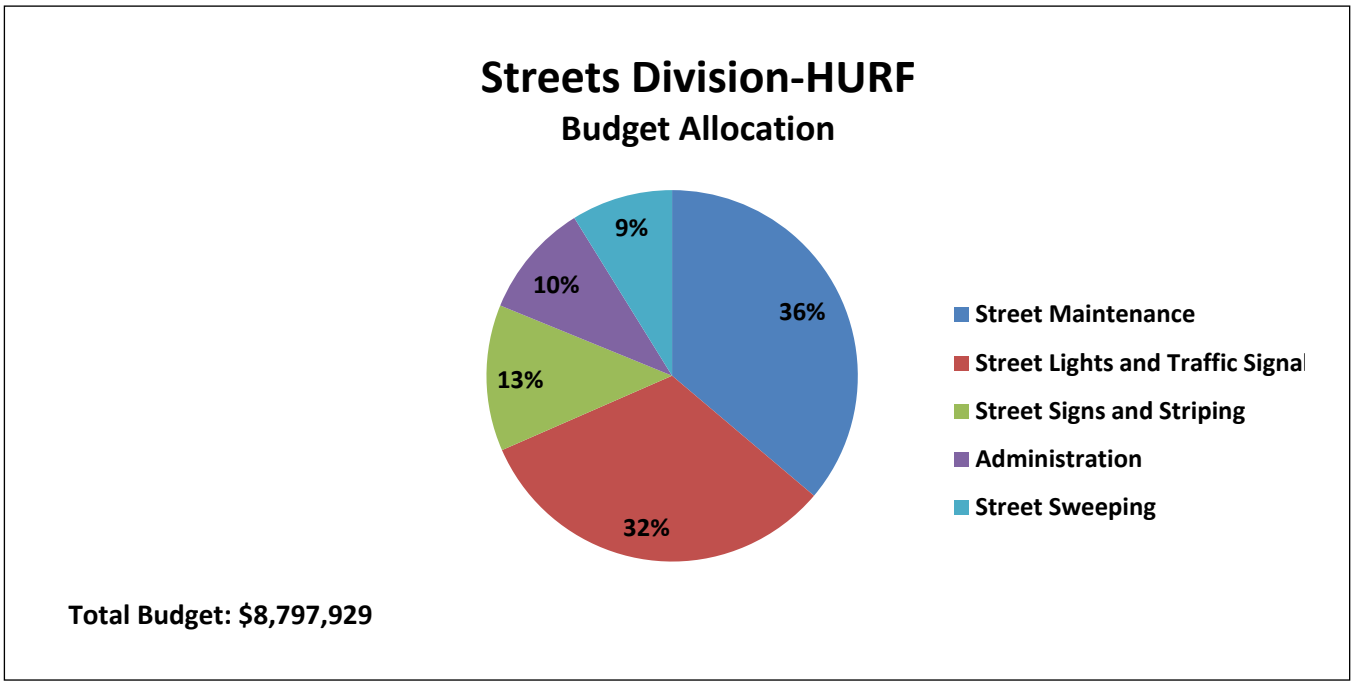

Streets Division - Stormwater

Stormwater Operations is responsible for the repair and maintenance of the City's Stormwater System. Stormwater staff is responsible for the operation and maintenance of stormwater retention basins, storm drain systems, system inspection, drywell inspections and bridge maintenance.

Cost of Service Breakdown - Streets Division - Stormwater

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations & Maintenance	1.84	$152,397	$131,119	$106,992	$390,508
Grounds/Landscape	0.64	$54,450	$142,678	$91,113	$288,241
Project Management	1.08	$68,422	$71,206	$96,936	$236,564
Inspections/Inventory	0.64	$54,450	$42,153	$91,113	$187,716
Totals	**4.20**	**$329,719**	**$387,156**	**$386,154**	**$1,103,029**

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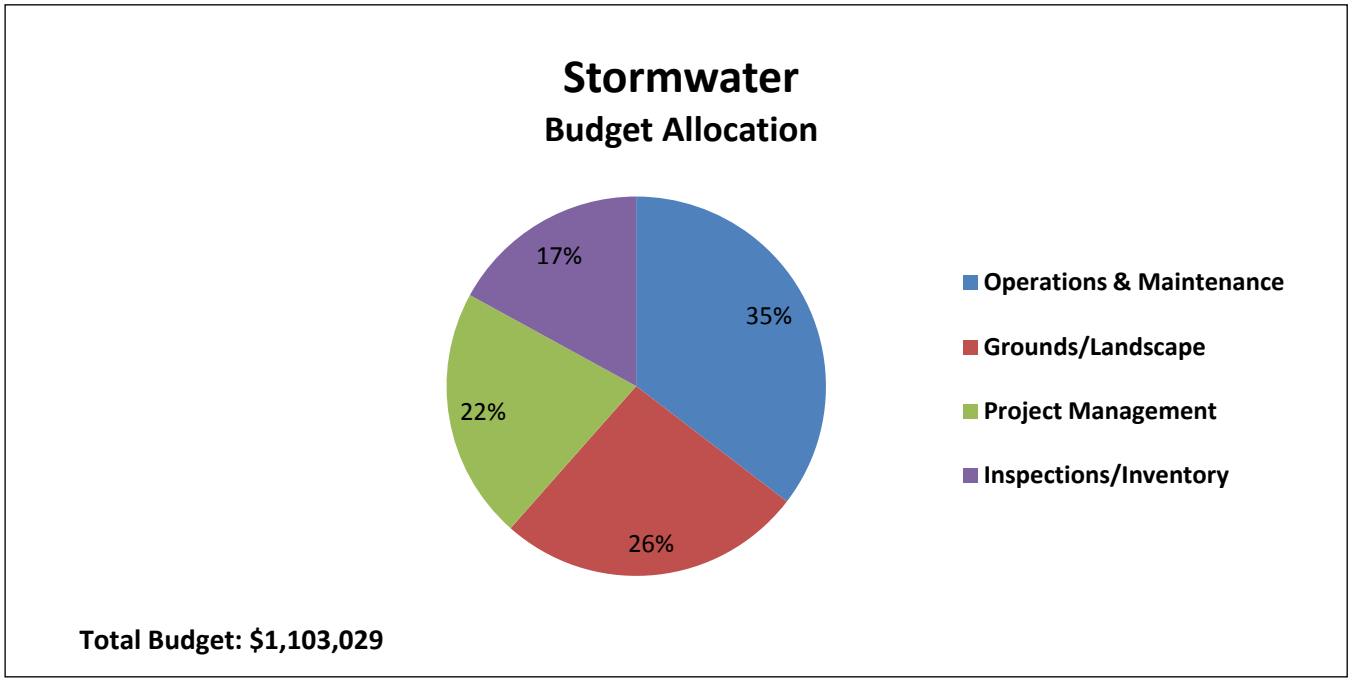


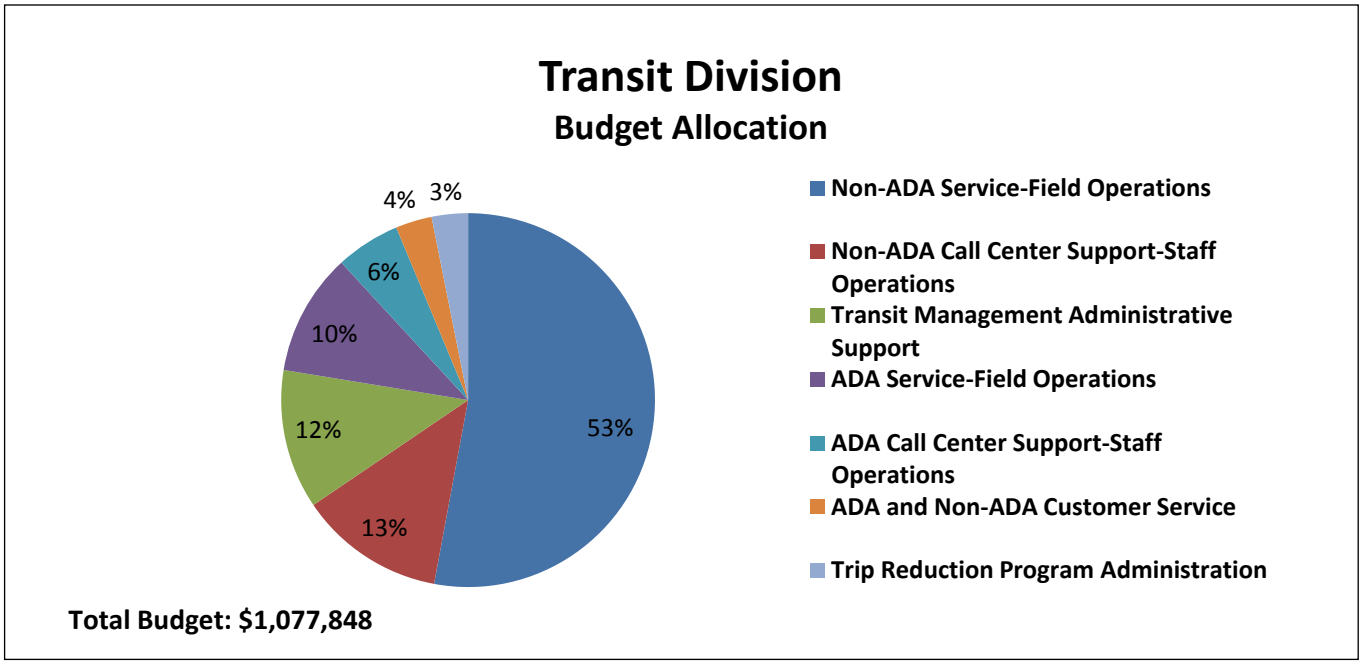
Transit Division

The Transit Division provides Dial-A-Ride services including Americans with Disabilities Act (ADA) service in full compliance with Federal Transportation Administration (FTA) requirements. The FTA requires Dial-A-Ride services to be provided within three quarters of a mile on either side of a bus route and match the hours of operation of that bus route.

The City of Peoria currently provides enhanced services which exceed the minimum FTA standards by offering Monday through Friday Dial-A-Ride services throughout the City. In addition, the City offers "Dial-A-Ride Plus" services to Peoria residents Monday through Friday. Dial-A-Ride Plus provides trips to local medical centers, including Thunderbird, Arrowhead and Boswell hospitals which are located outside the City boundaries.

Cost of Service Breakdown - Transit Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Non-ADA Service-Field Operations	3.98	$283,033	$253,467	$33,842	$570,342
Non-ADA Call Center Support-Staff Operations	1.38	$78,133	$28,035	$29,679	$135,847
Transit Management Administrative Support	0.80	$72,028	$29,209	$28,750	$129,987
ADA Service-Field Operations	0.87	$60,967	$24,132	$28,860	$113,959
ADA Call Center Support-Staff Operations	0.37	$22,210	$9,835	$28,062	$60,107
ADA and Non-ADA Customer Service	0.05	$5,353	$900	$27,550	$33,803
Trip Reduction Program Administration	0.05	$5,353	$900	$27,550	$33,803
Totals	**7.50**	**$527,077**	**$346,478**	**$204,293**	**$1,077,848**



Utility Plant Operations Division – Water Treatment Plants

This division has two sections: water treatment and wastewater treatment. Water treatment includes the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from Salt River Project for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site drinking water storage reservoir, and the pumping station that delivers the water. In addition, the 24-hour water control room is located at this plant. The control room operation oversees the city wide potable water and delivery system for our customers and schedules and plans the daily deliveries and water orders.

Cost of Service Breakdown - Water Treatment Plants

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	4.52	$391,646	$1,273,965	$291,077	$1,956,688
Maintain Treatment Process Equipment	4.31	$416,399	$470,168	$296,163	$1,182,730
Regulatory Compliance & Customer Service	3.31	$336,292	$11,054	$290,769	$638,115
Maintain & Monitor SCADA	2.63	$239,125	$25,593	$289,769	$554,487
Maintain Building & Grounds	0.23	$15,559	$107,029	$286,148	$408,736
Totals	**15.00**	**$1,399,021**	**$1,887,809**	**$1,453,926**	**$4,740,756**

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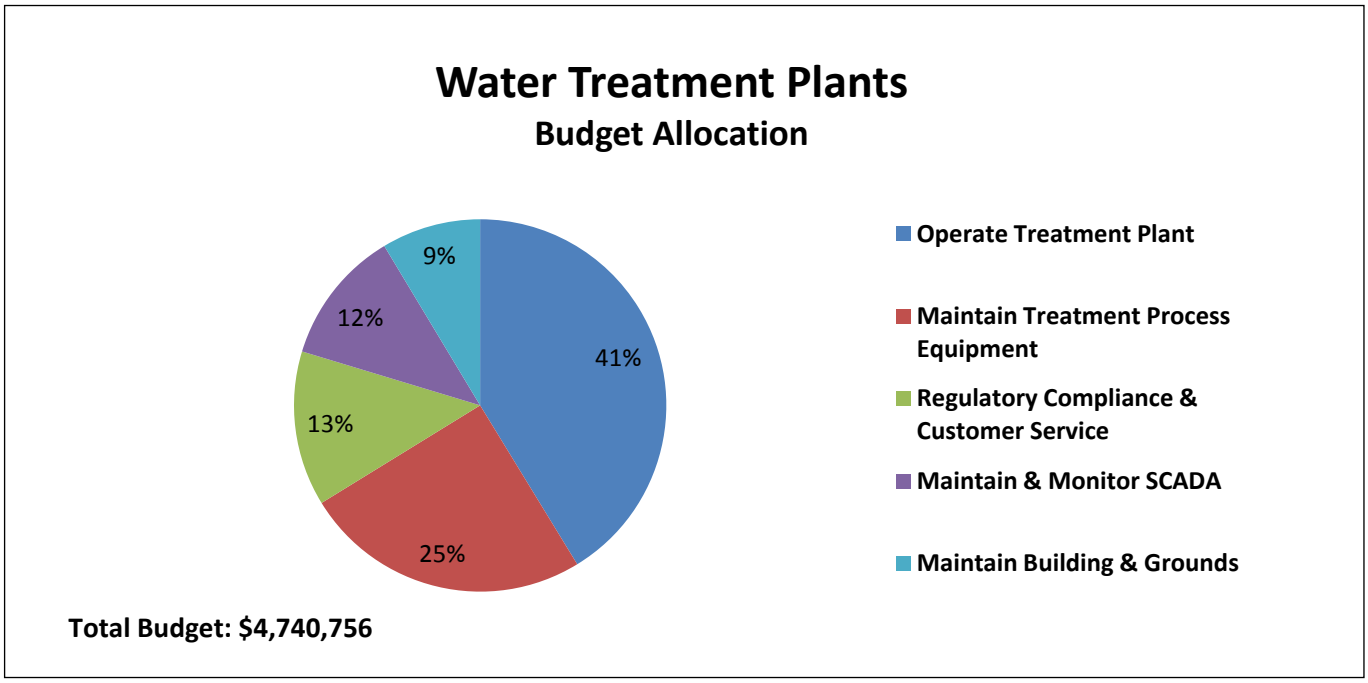

Utility Plant Operations Division – Water Reclamation Facilities

Wastewater is treated and reclaimed at the Butler, Beardsley and Jomax Water Reclamation Facilities. This reclaimed water meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

Cost of Service Breakdown - Water Reclamation Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	5.30	$518,965	$2,651,705	$418,265	$3,588,935
Maintain Process Equipment	7.30	$718,331	$973,467	$424,802	$2,116,600
Dispose of Biosolid Waste	0.60	$44,365	$961,163	$227,935	$1,233,463
Regulatory Compliance & Customer Service	3.75	$416,378	$12,990	$416,009	$845,377
Maintain & Monitor SCADA	2.60	$255,906	$30,368	$413,263	$699,537
Maintain Building & Grounds	0.45	$40,809	$129,742	$408,408	$578,959
Totals	**20.00**	**$1,994,754**	**$4,759,435**	**$2,308,682**	**$9,062,871**

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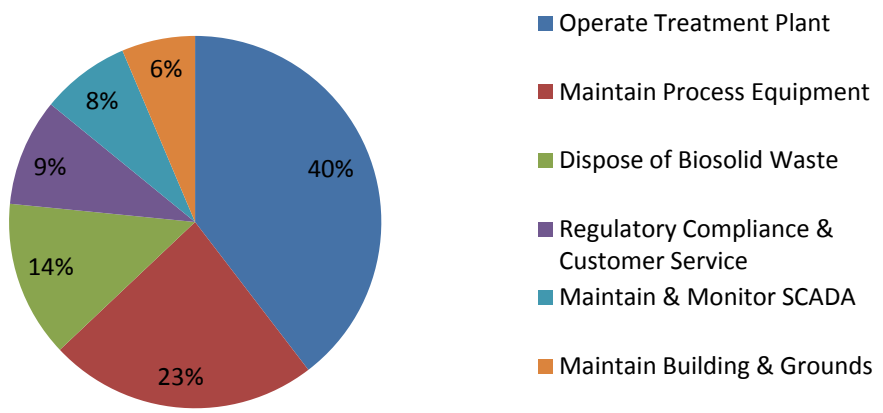

Total Budget: $9,062,871

Utility Field Operations Division – Production Services

The Utility Field Operations division is comprised of four sections that maintain the water production system, the water distribution system, the wastewater collection system, and blue stake program for the City of Peoria.

The Water Production section is responsible for operating and maintaining all wells, reservoir storage, and booster stations.

Cost of Service Breakdown - Production Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Maintain Wells & Boosters	**4.20**	**$342,854**	**$2,122,618**	**$255,072**	**$2,720,544**
Chlorine Maintenance Program	**2.50**	**$209,497**	**$145,661**	**$248,084**	**$603,242**
Regulatory Compliance & Customer Service	**0.98**	**$94,200**	**$5,101**	**$241,836**	**$341,137**
Reservoir Maintenance	**0.52**	**$52,511**	**$4,053**	**$239,945**	**$296,509**
Totals	**8.20**	**$699,062**	**$2,277,433**	**$984,937**	**$3,961,432**

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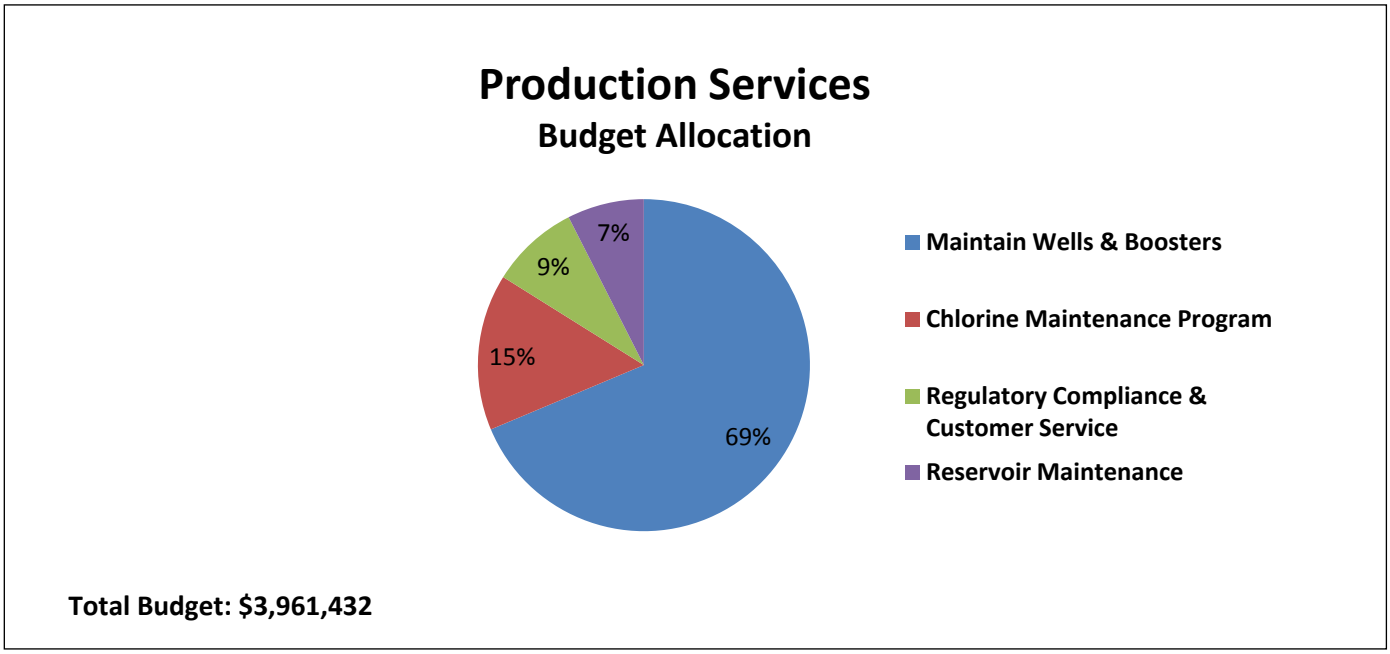

Utility Field Operations Division – Distribution Services

The Water Distribution section is responsible for monitoring, maintaining and repairing the City's water distribution system, to ensure efficient delivery of potable water to our customers and adequate pressure and flow for fire-fighting purposes.

Cost of Service Breakdown - Distribution Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Water Service and Maintenance Repairs	3.35	$264,782	$69,072	$224,276	$558,130
Fire Hydrant Maintenance Program	2.75	$216,030	$63,948	$220,196	$500,174
Valve Maintenance Program	2.65	$207,534	$62,238	$219,516	$489,288
Regulatory Compliance & Customer Service	1.08	$105,970	$10,526	$208,833	$325,329
Water Distribution System Flush	0.72	$62,891	$43,450	$206,433	$312,774
Totals	**10.55**	**$857,207**	**$249,234**	**$1,079,254**	**$2,185,695**
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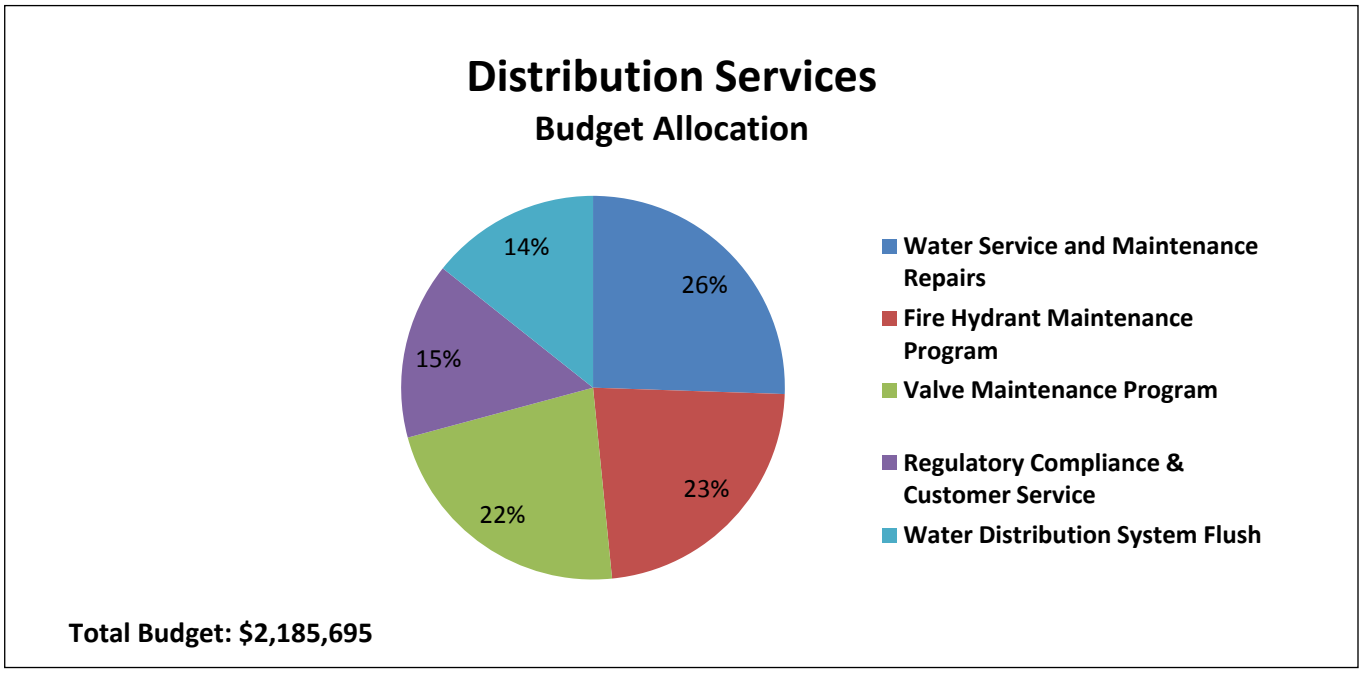

Utility Field Operations Division – Wastewater Collection/Prevention

The Wastewater Collections section is responsible for operating and maintaining the City's wastewater collection or sewer system.

Cost of Service Breakdown - Wastewater Collection/Prevention					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Inspection and Maintenance of Lift Stations	3.83	$291,729	$180,651	$109,518	$581,898
Sewer Main Line Cleaning	2.33	$170,660	$58,128	$95,549	$324,337
Manhole Treatment (Roach Control)	0.48	$42,084	$153,900	$78,320	$274,304
Regulatory Compliance & Customer Service	1.52	$135,345	$23,923	$88,005	$247,273
Close Circuit Television (CCTV) Sewer Line Inspection	1.03	$79,109	$39,500	$83,443	$202,052
Rehabilitate Sewer Manholes	0.48	$43,383	$72,233	$78,320	$193,936
Sanitary Sewer Overflows (SSO)	0.58	$47,450	$37,834	$79,251	$164,535
Totals	**10.25**	**$809,760**	**$566,169**	**$612,406**	**$1,988,335**

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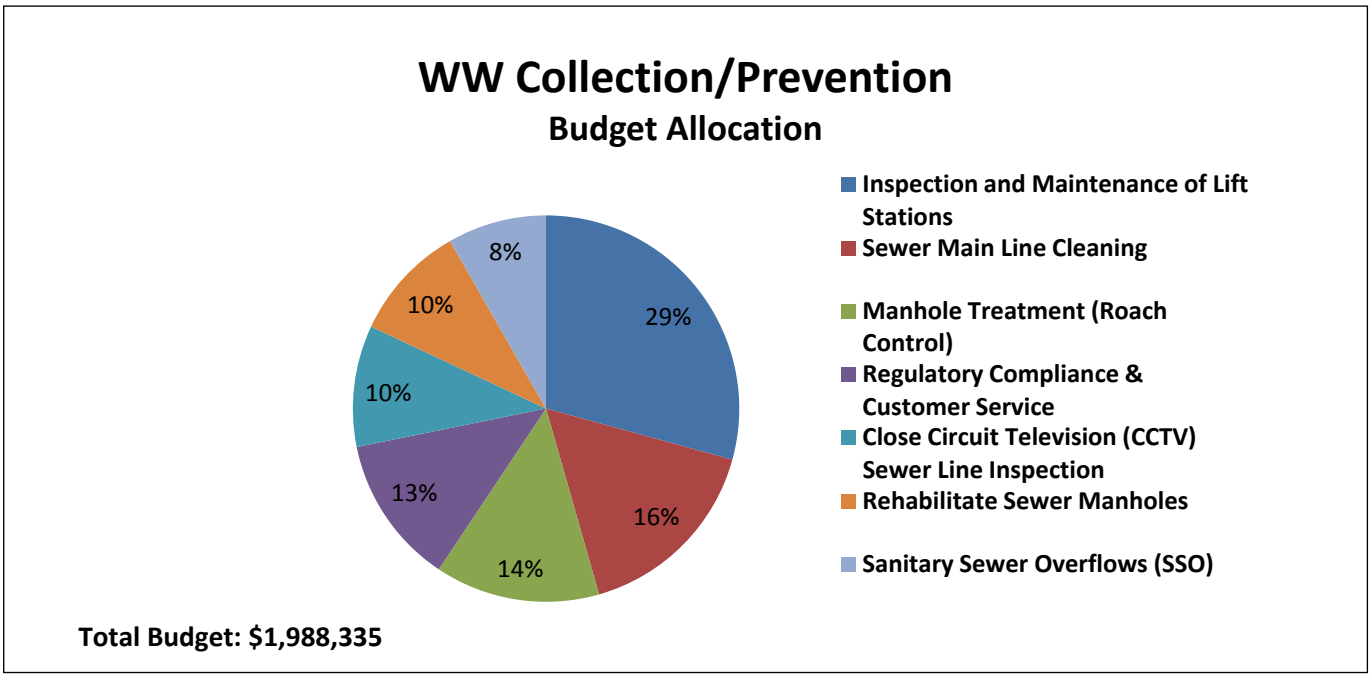

Utility Field Operations Division – Blue Staking

The Blue Stake section provides underground utility marking services for City assets through the City's blue stake program.

Cost of Service Breakdown - Blue Staking					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Locate Peoria Underground Utilities	1.40	$122,251	$33,405	$42,333	$197,989
Emergency Blue Stake Requests	0.20	$17,465	$4,650	$37,080	$59,195
Respond to Blue Stake Requests Timely	0.20	$17,465	$4,650	$37,080	$59,195
Customer Service	0.20	$17,465	$2,701	$37,080	$57,246
Totals	**2.00**	**$174,646**	**$45,406**	**$153,573**	**$373,625**

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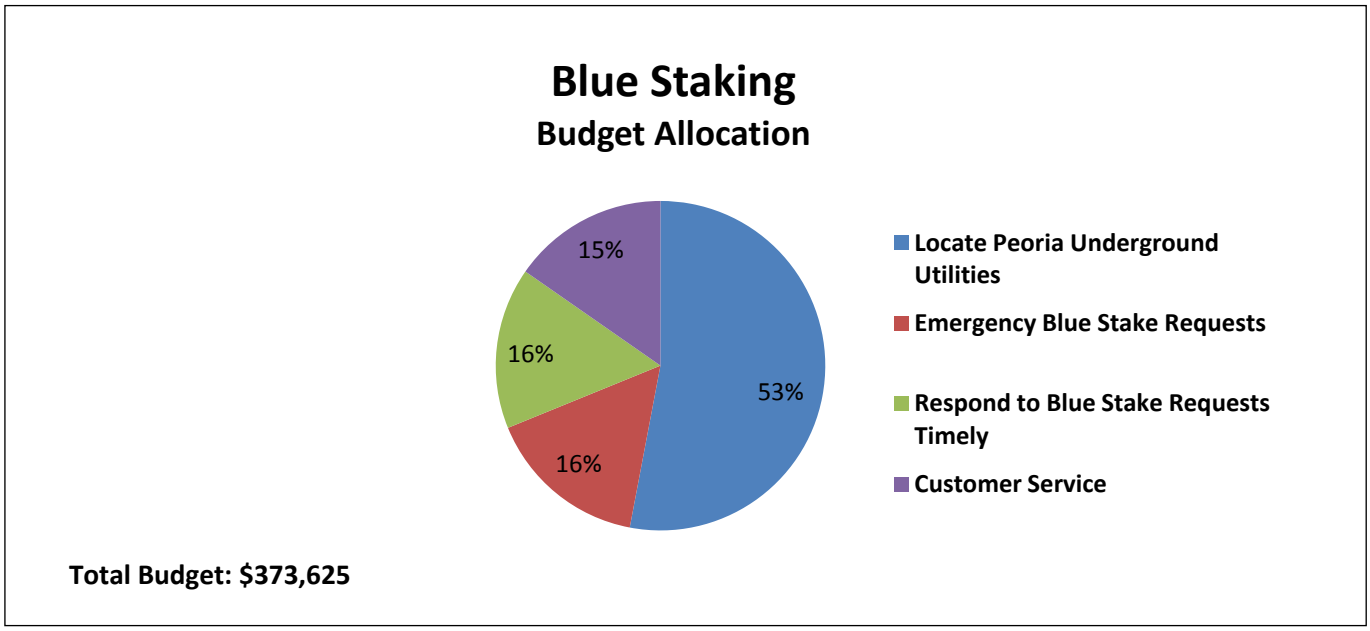

Water Resources and Environmental Division – Water Resources/ Conservation

The Water Resources and Environmental Division includes four sections: Water Resources/ Conservation, Drinking Water Environmental, Wastewater Environmental (Wastewater, Pretreatment, Biosolids, Stormwater, and Air) and Environmental Services.

The Water Resources/Conservation section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, and maintaining regulatory compliance. Additionally, in its water conservation capacity, this section oversees and updates the City's water conservation program which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the Water Conservation unit is to keep the City in compliance with the Assured Water Supply rules.

Cost of Service Breakdown - Water Resources/Conservation

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Implement Water Conservation Program	1.90	$171,282	$169,370	$81,425	$422,077
Manage Water Portfolio & Develop Supplies	1.42	$150,241	$113,800	$80,788	$344,829
Prepare Monthly/Annual Reports	1.00	$95,476	$4,038	$80,216	$179,730
Analyze Water Supply & Demand	0.68	$69,290	$2,950	$79,780	$152,020
Review Plans	0.50	$49,132	$2,243	$79,545	$130,920
Totals	**5.50**	**$535,421**	**$292,401**	**$401,754**	**$1,229,576**

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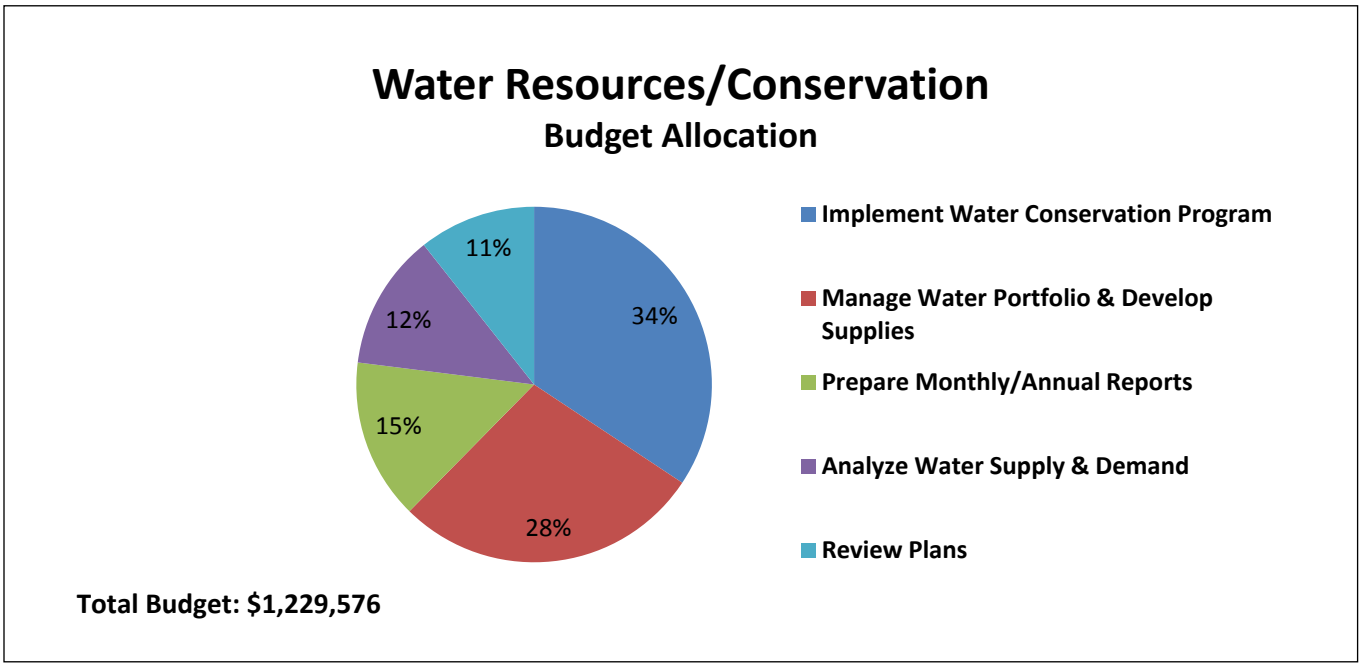

Water Resources and Environmental Division – Drinking Water Environmental

The Environmental sections provide environmental compliance support and monitoring for the City's utility operations. The Drinking Water Environmental section provides sampling and analysis support for the City's drinking water programs. Additionally this section operates and manages the City's environmental laboratory.

Cost of Service Breakdown - Drinking Water Environmental					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Ensure Drinking Water Regulatory Compliance	2.10	$242,720	$129,819	$85,583	$458,122
Perform Compliance & Operational Laboratory Testing	1.90	$156,031	$143,093	$85,327	$384,451
Prevent Backflow & Cross Connection	0.89	$80,709	$54,571	$84,048	$219,328
Review Plans	0.27	$28,490	$5,907	$83,260	$117,657
Customer Service	0.09	$12,624	$2,196	$83,035	$97,855
Totals	**5.25**	**$520,574**	**$335,586**	**$421,253**	**$1,277,413**

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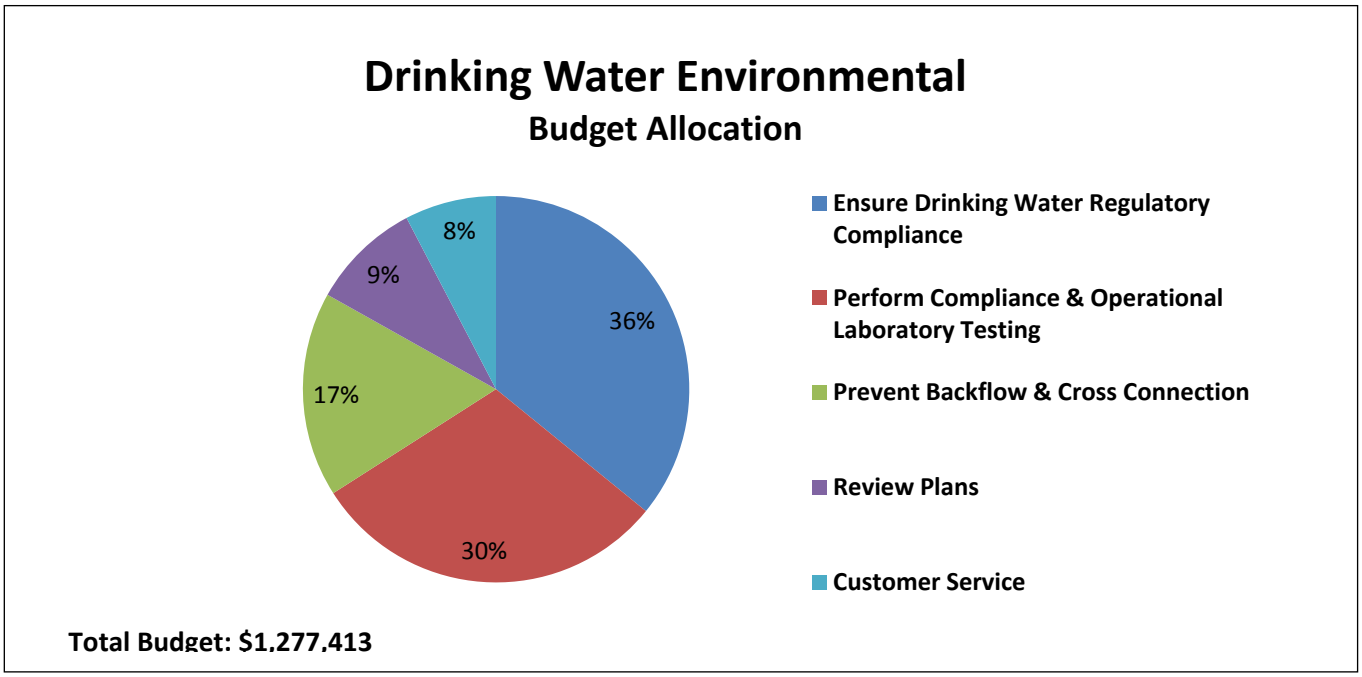
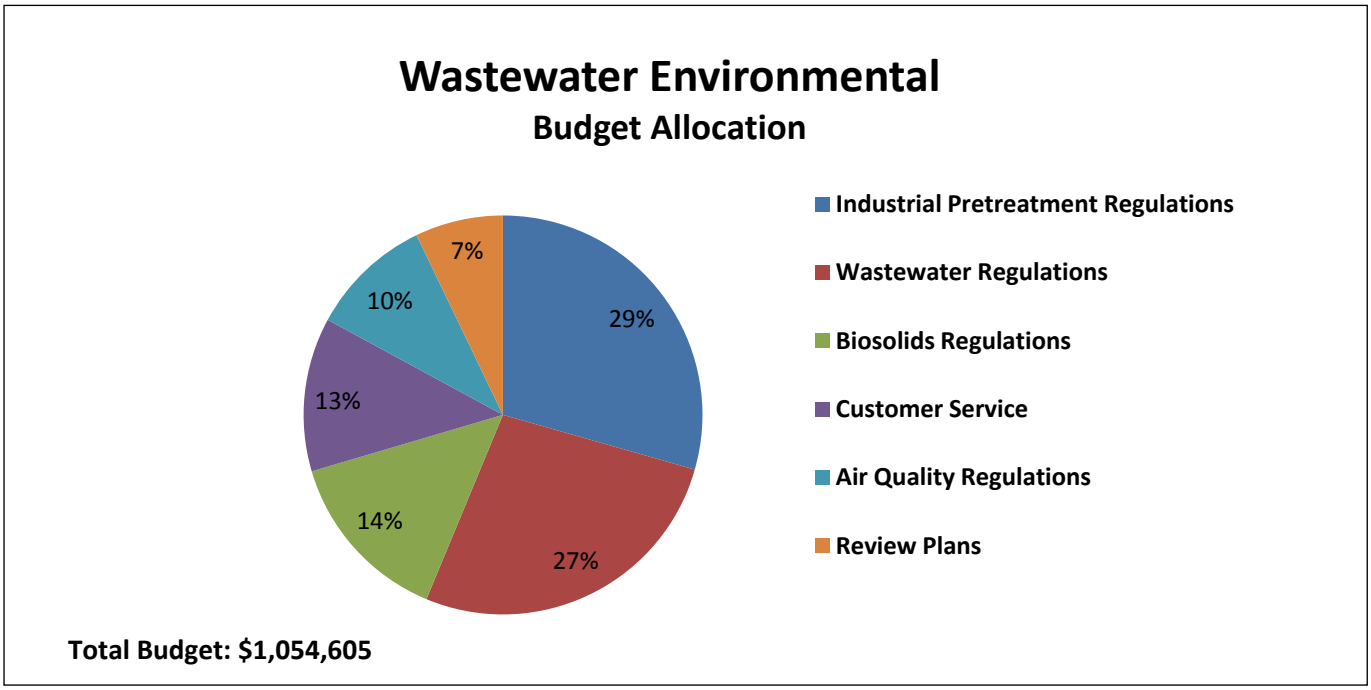


Water Resources and Environmental Division – Wastewater Environmental

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City's wastewater programs as well as compliance support for biosolids disposal, stormwater programs, and air quality permits.

Cost of Service Breakdown - Wastewater Environmental					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Industrial Pretreatment Regulations	1.98	$181,848	$74,590	$53,780	$310,218
Wastewater Regulations	1.08	$99,618	$131,728	$51,818	$283,164
Biosolids Regulations	0.74	$68,515	$29,918	$51,055	$149,488
Customer Service	0.78	$72,208	$8,093	$51,164	$131,465
Air Quality Regulations	0.46	$41,623	$12,958	$50,455	$105,036
Review Plans	0.21	$23,171	$2,153	$49,910	$75,234
Totals	**5.25**	**$486,983**	**$259,440**	**$308,182**	**$1,054,605**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



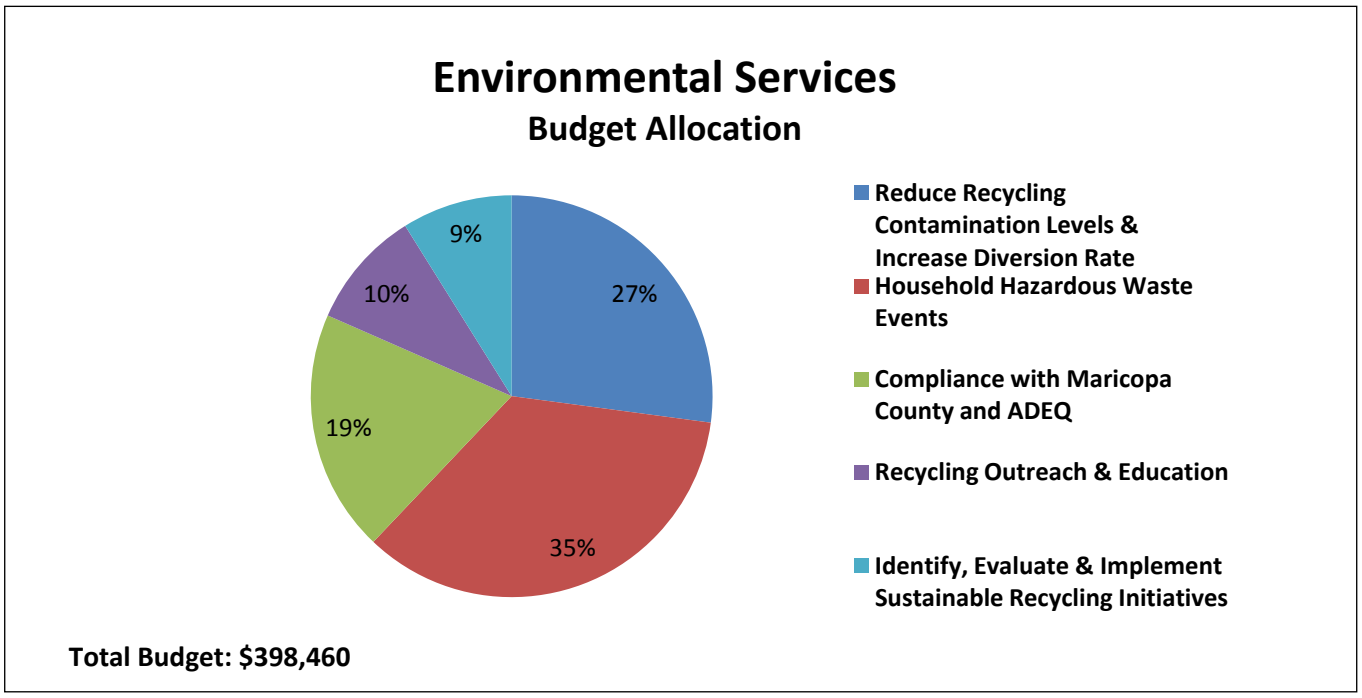
Water Resources and Environmental Division – Environmental Services

The Environmental Services section provides support to the Solid Waste Division of the Department. Its primary function is to promote the reduction in solid waste through diversion of recycling material to a Materials Recovery Facility and the diversion of household hazardous wastes to City sponsored collection events.

Cost of Service Breakdown - Environmental Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Reduce Recycling Contamination Levels & Increase Diversion Rate	0.90	$79,272	$12,857	$15,880	$108,009
Household Hazardous Waste Events	0.20	$18,893	$106,029	$14,434	$139,356
Compliance with Maricopa County and ADEQ	0.55	$55,978	$6,592	$15,157	$77,727
Recycling Outreach & Education	0.15	$14,744	$8,874	$14,331	$37,949
Identify, Evaluate & Implement Sustainable Recycling Initiatives	0.20	$20,042	$943	$14,434	$35,419
Totals	**2.00**	**$188,929**	**$135,295**	**$74,236**	**$398,460**

The budget amounts listed above include all costs for that service or program for FY2016. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

PUBLIC WORKS-UTILITIES DEPARTMENT

The Public Works-Utilities Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services/Total Planning	Provide Water and Wastewater Treatment Services	% of residents rating the quality of drinking water service as good or excellent	62%	62%	62%	**75%**
		Total million gallons of potable water delivered to customers	9,114	8,472	8,899	**8,899**
		Total million gallons of wastewater treated	3,691	3,741	3,773	**3,773**
	Operate Water and Wastewater Treatment Plants efficiently and effectively	Water Treatment Plants cost/1000 gallons Wastewater Reclamation Facilities cost/1000 gallons	$0.66 $1.61	$0.70 $1.53	$0.69 $1.56	**<$0.75** **<$1.65**
		Total Electrical Cost/1000 gallons of water treated Total Electrical Cost/1000 gallons of wastewater treated	$0.37 $0.50	$0.38 $0.51	$0.37 $0.50	**<$0.45** **<$0.60**
	Manage the City's water resource portfolio and ensure the City meets Federal, State and Local compliance regulations for water, wastewater, stormwater and air quality	% of reporting requirements met for ADWR, ADEQ (storm water and air quality), MCESD (water and wastewater)	100%	100%	100%	**100%**
		Number of drinking water tests run	9,399	9,232	9,109	**9,500**
		Number of wastewater tests run	918	1,173	873	**1,200**
		Percent of lost and unaccounted for water	5.53%	5.08%	5.26%	**<10%**

Council Goal	Expected Outcome	Performance Measure	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services/Total Planning	Maintain and operate the water distribution system to ensure efficient delivery of potable water	Test, flush and maintain all fire hydrants on an annual basis	100%	100%	100%	**100%**
		Exercise all water valves on a 5 year cycle	1%	1%	1%	**20%**
	Maintain and operate the wastewater collection systems to ensure system integrity	Clean all wastewater mains on a 5 year cycle	5.71%	6.67%	8.67%	**20%**
		Pest control treatment of manholes on a 2 year cycle	39.55%	55.33%	50%	**50%**
	Provide commercial solid waste collection and disposal service	Total number of roll-off containers serviced	2,572	2,535	2,580	**2,580**
		Average number of front load containers serviced each month	8,007	8,061	7,962	**8,024**
	Provide quality residential solid waste services which maximize recycling	Recycling diversion rate	23%	23%	24%	**25%**
		Total landfill tonnage collected	47,986	51,666	51,324	**51,500**
		Total recycled tonnage collected	14,565	15,581	16,067	**16,500**
		Percent of residents rating the quality of garbage collection as good or excellent (National Citizen Survey)	93%	93%	93%	**>90%**
	Operate a City-wide Dial-A-Ride demand response bus system	Total trips provided	33,308	30,212	32,280	**33,000**
		% of trips scheduled compared to trips requested	97%	97%	99%	**100%**
	Effective management of electrical consumption at the City Hall Complex	Total kilowatts used (in millions)	7.74	7.49	7.54	**7.50**
		Total electricity cost (in thousands)	$802.5	$807.2	$787.1	**$855.0**

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Enhance Current Services/Total Planning	Provide the most efficient and effective fleet maintenance service	Maintain City's fleet "in-service" at 90% or better each month	95.1%	95.5%	95.1%	**>90%**
		% of repairs with a one day turnaround time	72.7%	75.0%	75.3%	**>70%**
		Customer Service Satisfaction	95.1%	95.0%	94.5%	**>90%**
		Total gallons of biodiesel fuel consumed	310,654	360,136	366,543	**367,000**
		Total gallons of unleaded fuel consumed	328,133	321,402	313,106	**313,000**
		Total gallons of ethanol fuel consumed	10,539	15,299	16,717	**17,000**
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Inspect all pavement on a 3 year cycle - percent completed	13.86%	14.52%	18.81%	**33%**
		Average number of weeks to complete residential street sweeping cycle	10.0	9.4	8.0	**8.0**
		Average number of weeks to complete arterial and collector street sweeping cycle	6.0	4.7	4.0	**4.0**
		Restripe all roads on an annual basis – percent completed	100%	100%	100%	**100%**
		Average number of days to repair street light outage	5.0	4.0	5.0	**10**

Introduction

Each year, the City of Peoria invests significant time and resources to design, construct and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP) – a 10-year plan for addressing present and future infrastructure needs.

New event seating at the Sports Complex

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope and timing of *all* projects are coordinated throughout.

Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

The Community Center in Old Town Peoria was recently remodeled and expanded.

Capital projects are non-routine expenditures that generally cost more than $100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least $5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2017 capital budget includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion

of the City Council, new projects can even be added to the capital budget after it has been adopted.

The 10-year Capital Improvement Program totals $588,796,852. For FY 2017 alone, budgeted capital projects total $128,663,763. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

Deer Valley Road Improvements

Financial Policies

The City of Peoria Principles of Sound Financial Mangement establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (Peoriaaz.gov) under the Finance and Budget Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Following are some excerpts from this policy.

- The city manager will annually submit a financially-balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).

The architects' vision for the Northern Community Park

- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).

- The first year of the adopted capital plan will the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).

Wayfinding signage in the P83 Entertainment District

FY 2017-2026 CIP BY FUNDING SOURCE		
Funding Source	**10-Year Total**	**Pct. of Total**
G.O. Bonds	$131,470,779	22%
Revenue Bonds	$103,453,068	18%
Impact Fees	$102,601,820	17%
Operating	$156,507,564	27%
Outside Sources	$14,181,308	2%
Transportation Sales Tax	$67,929,132	12%
RTP-ALCP	$12,653,181	2%
Total	**$588,796,852**	**100%**

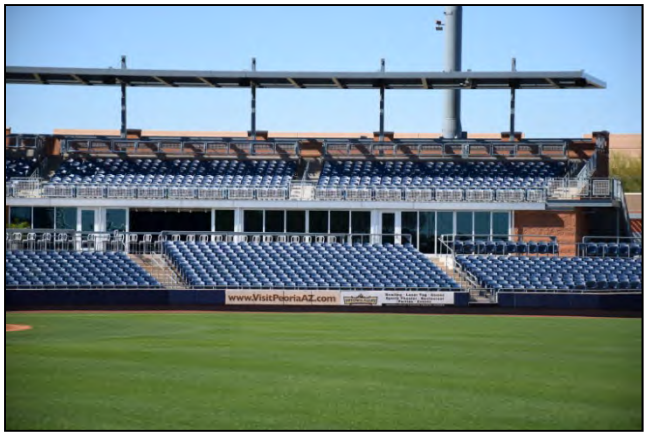
CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identifies and prioritizes projects, estimates project costs, determines available resources and, ultimately, submits a recommended program to the City Council.

The Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a

significant stake in the delivery of capital projects (including Finance and Budget). The CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.



A look at the new colonnade section from the outfield of the Peoria Sports Complex

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – April. The CIP Management Committee meets to review the proposed plan, making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

The City Council receives the CIP and offers its recommendations during study sessions.

May. The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.

The San Diego Padres' newly renovated clubhouse

Programming Projects in the CIP

Capital improvements are the "bricks and mortar" from which the City of Peoria delivers services to residents and businesses within its borders.

FY 2017-2026 CIP BY PROJECT TYPE		
Project Type	**10-Year Total**	**Pct. of Total**
Drainage	$37,284,604	6%
Economic Development	$7,891,245	1%
Operational Facilities	$31,604,505	5%
Parks	$51,119,113	9%
Public Safety	$23,277,409	4%
Streets & Traffic Control	$164,141,836	28%
Wastewater	$82,922,298	14%
Water	$190,555,842	32%
Total	**$588,796,852**	**100%**

By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and drywells.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city's General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council's Policy Goals provide near-term direction to city staff. The six broad policy goals for fiscal year 2017 are: (1) Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Below are some of the notable projects planned for the next three years:

A project to **mitigate the impact of storm water on Union Hills Drive**, particularly at the intersection with 107th Avenue. Improvements will include channel improvements, box culverts, storm drains, laterals, and catch basins.

A similar need has been identified and addressed for the **Beardsley Channel** between 99th and 111th Avenue. This requires improved channelization as well as local storm drain connections with storm drains, catch basins scuppers and swales. Landscape and landscape irrigation will be installed.

The Neighborhood Drainage Program is initiated to identify areas with minor drainage issues and provide for the investigation, evaluation and where appropriate, implementation of drainage solutions.

Peoria's next generation workforce volunteers at a Community Works project

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

Artist rendering of improvements to Pinnacle Peak Public Safety Facility

Additional space for the Police Department's north command on the campus of the Pinnacle Peak Public Safety Facility. The building will be home to police employees providing services to the northern reaches of the city.

Revitalization of Peoria's P83 Entertainment District consistent with the Peoria Sports Complex Area Urban Design Plan approved by the City Council in July 2010. Funding is for Phase I of this project, which will include way finding signage, monument signage, bridge aesthetics, lighting, and landscaping on 83rd Avenue, Arrowhead Fountain Center, and Paradise Lane from 83rd to 75th Avenues.

Landscaping improvements in the P83 Entertainment District

A neighborhood park in the Pine District. This will be a neighborhood park of approximately 15 acres in the Pine District with amenities such as: playgrounds, hard court surfacing, picnic shelters and restrooms, landscaping, lighted turf areas, etc.

Development of a **third community park** is underway in the northern portion of the City with site selection and preliminary design work ongoing and construction programmed in fiscal years 2017 and 2018.

The **Trailhead at Vistancia** will construct a trailhead near White Peak Mountain to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, shade and landscaping.

Widening of the intersections along 75th Avenue at Peoria Avenue and Cactus Road. From a safety and congestion relief standpoint, these are the highest priority intersections in Peoria. The city received federal Highway Safety Improvement Program funding for both intersections.

Reconstruction of the west half-street improvements on 103rd Avenue between Northern and Olive Avenues. These improvements will provide additional traffic capacity and pedestrian facilities, improve drainage, repair failing roadway sections, and secure the old City of Glendale Landfill.

The City plans to partner with the City of Glendale to expand Peoria's treatment capacity at the **Pyramid Peak Water Treatment Plant** by an additional 13 million gallons per day. Additional treatment capacity at the plant and the additional facilities to support the delivery of additional capacity will provide service to planned growth areas in the northern areas of Peoria.

The City will expand its **Groundwater Recharge Well** infrastructure near the Butler WRF to allow additional storage of treated effluent. Underground storage allows the City to increase future groundwater supplies that may be needed in times of shortage.

Inspection and rehabilitation of trunk sewer lines around the city to ensure continuous and reliable service.

The City will **Rehabilitate And Upgrade Well Production Sites** to address reliability and water quality issues as these facilities age. This City will also upgrade sites with new technologies as appropriate, allowing the system to continue to operate reliably providing redundancy, and ensuring water quality.

Inspection and rehabilitation of trunk sewer lines around the city to ensure continuous and reliable service.

Our continued commitment to the **Peoria Sports Complex** includes enhancements to the fans' experience such as a new scoreboard and public address system.

The Regional Transportation Plan supports a **Transit Center** to serve the anticipated convergence of three bus lines thru Peoria; the Grand Avenue Limited, the 83rd Avenue Line and the Peoria Line, along with a **Park and Ride** facility that may be directly linked to the transit center.

Replacement and/or upgrades to critical **Communication** and **Information Technology Infrastructure** are all addressed in this plan.

Widening Happy Valley Parkway over the Agua Fria from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. This will include the widening of the bridge, striping and signage, street lighting, ADA ramps, landscape and irrigation.

Development in the north and northwest portions of the city will require that additional treatment capacity be added at both the **Beardsley and Jomax Wastewater Reclamation Facilities (WRFs).**

The City will complete the multi-year **Water Meter Replacement Program** to replace aging customer water meters that have reached the end of their useful lives. As part of the transmission system's maintenance, the City will replace and/or rehabilitate waterlines that have been identified as being at risk of failure.

New River Trail - Northern Avenue to Olive Avenue

Impacts on the Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

A beautiful rainbow appears over the Peoria Sports Complex.

OPERATING IMPACTS BY PROJECT TYPE

Project Type	FY2017	FY2018	FY2019	FY2020	FY2021
Drainage	$0	$2,000	$24,000	$54,000	$54,000
Operational Facilities	$10,000	$10,000	$10,000	$10,000	$10,000
Parks	$35,000	$1,532,773	$1,695,787	$1,752,912	$1,782,912
Public Safety	$360	$128,434	$128,434	$128,434	$148,434
Streets & Traffic	$30,000	$58,887	$92,287	$193,387	$200,767
Water & Wastewater	$0	$0	$31,800	$51,900	$51,900
Total	$75,360	$1,732,094	$1,982,308	$2,190,633	$2,248,013

Financing the CIP

The Capital Improvement Program for fiscal years 2017-2026 is a $589 million investment in 170 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for capital projects in the CIP are discussed below.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

General obligation bonds helped pay for Pioneer Community Park, which opened for play in fall 2013.

The water splash ground is a popular amenity at the new Camino a Lago Park.

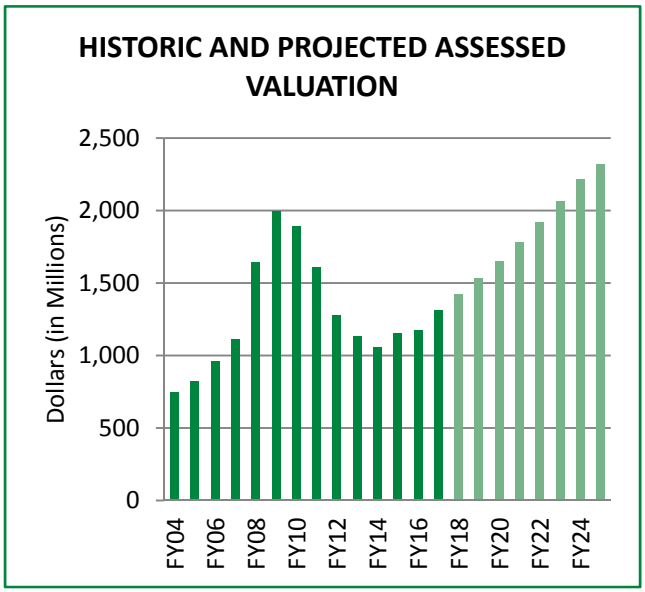
Debt Policies. The Principles of Sound Financial Management include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorum (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities" for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).
- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property's full cash value, as determined by the county assessor, by an assessment ratio (varies by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is $1.25 per $100 of assessed valuation. For FY 2017, Peoria's secondary assessed valuation is $1.24 billion and the secondary levy is $15.9 million.

The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. However, Arizona voters in November 2012 approved Proposition 117, which caps the growth of the secondary assessed valuation to 5 percent over the previous year's amount. This means that the city would have to raise its secondary property tax rate if the growth in assessed valuation were insufficient to meets its debt service obligations using the existing rate. Fortunately, despite this new limit on the secondary assessed valuation, the city is still in a position to meets its needs with the existing rate for the foreseeable future.

Assessed valuation is highly susceptible to swings in the real estate market. The severe economic recession that began in 2008 decimated commercial and residential property values in the Phoenix metropolitan area, leading to dramatic declines in assessed valuation for cities like Peoria. Secondary assessed valuation peaked at almost $2 billion in FY 2009, but fell 47 percent by FY 2014 to $1.05 billion—a loss of nearly half the city's assessed valuation over a five-year period. The black cloud over the Valley's housing market has finally lifted, and Peoria homeowners have seen the value of their properties increasing again over the last couple of years. As a result, city forecasts show a 4 percent increase in secondary assessed valuation for FY 2017. The chart below shows historic and projected secondary assessed valuation.



This loss of secondary assessed valuation means the city cannot support the level of G.O.-bonded projects once programmed in the CIP, as property tax revenues would not be sufficient to pay the debt service. Indeed, G.O. bonds account for $131 million, or 22 percent, of the $589 million FY 2017-2026 CIP—compared to $319 million, or 32 percent, of the $1 billion FY 2009-2018 CIP. To look at it another way, the G.O.-bond supported portion of the CIP has decreased by 59 percent since FY 2009.

A welcoming rest station along the New River Trail

General Obligation Debt Limitations. The Arizona Constitution limits a city's bonded indebtedness (outstanding principal) to 20 percent or 6 percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the 6 percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table on the next page shows the city's estimated constitutional debt limitation as of July 1, 2016. Available borrowing capacity has decreased significantly since the onset of the Great Recession. Moreover, the city sold $29 million in new bonds in June 2010, $14.7 million in June 2012 and an additional $30.3 million in December 2015. Available capacity in the 20 percent category is now $93.6 million, compared to $200 million in FY 2010, while available capacity in the 6 percent category is now $69.9 million, compared to $108 million in FY 2010.

Forecasts show available capacity in both categories increasing in FY 2017, and rising steadily thereafter. This can be attributed to the aforementioned increases in assessed valuation

beginning in FY 2017 combined with the fact that the city does not plan to issue large amounts of general obligation debt over the next four years. The city is anticipating a large debt issue in FY 2018 to finance a community park in northern Peoria, and this will certainly affect constitutional capacity in the years that follow.

An inviting trail takes a shady turn under El Mirage Road in Northern Peoria.

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of $378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage ($277 million); Public Safety, Technology, and Municipal Operations ($60 million); and Parks, Recreation, and Trails ($41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

Property Tax Rate. This 10-year plan was developed under the assumption that the existing secondary property tax rate of $1.25 per $100 of assessed valuation will not change. The last time the secondary property tax rate changed was in FY 2008 when it increased to $1.25 from $1.20. Prior to that time, the rate held steady at $1.30 from FY 1999 to FY 2006.

Schedule 8 in the Annual Program Budget for FY 2017 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's general obligation bonds.

CONSTITUTIONAL DEBT LIMITATION
As of July 1, 2016

20% Bonds		6% Bonds	
Secondary Assessed Valuation	$1,244,679,295	Secondary Assessed Valuation	$1,244,679,295
Allowable 20% Debt Capacity	$248,935,859	Allowable 6% Debt Capacity	$74,680,758
Less 20% Bonds Outstanding	($155,345,273)	Less 6% Bonds Outstanding	($4,814,727)
Unused 20% Debt Capacity	**$93,590,586**	Unused 6% Debt Capacity	**$69,866,031**

PROJECTED CONSTITUTIONAL CAPACITY AFTER PLANNED BOND SALES
(All Dollars in Thousands)

Fiscal Year	Planned Bond Sales		Projected Capacity before Bond Sales		Principal Outstanding on Planned Bond Sales		Projected Capacity after Planned Bond Sales	
	6%	20%	6%	20%	6%	20%	6%	20%
2017	$2,709	$15,155	$17,864	$6,859	$159,245	$166,104	$67,822	$89,691
2018	$768	$33,406	$34,174	$5,812	$182,641	$188,453	$71,856	$76,252
2019	$818	$11,657	$12,476	$3,992	$183,710	$187,703	$76,782	$85,539
2020	$550	$18,814	$19,364	$1,572	$191,433	$193,005	$82,434	$88,586
2021	$5,152	$5,885	$11,036	$5,152	$183,600	$188,752	$82,214	$107,620

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell.

For example, the issue will be required to have a debt coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with the Water Infrastructure Finance Authority of Arizona, or WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. The city has entered into loan agreements with WIFA to finance the construction and/or expansion of the Greenway Water Treatment Plant, Beardsley Water Reclamation Facility, and Butler Water Reclamation Facility, and recently the purchase of the New River Water Company.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.

The newly renovated Seattle Mariners' clubhouse is being financed with MDA bonds.

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times in recent years for high-profile projects around the city. Most recently, in July 2012, the Peoria MDA issued $35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex and in March 2006, the MDA issued $6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and,

in the case of the theater, with the 1 percent charge to capital projects for public art. In February 2008, the MDA issued $47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

The expansion of the Pinnacle Peak Public Safety Facility is being financed with development impact fees.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, libraries, law enforcement, fire protection, water expansion, wastewater expansion and water resources.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria helps pay for a portion of the Capital Improvement required to support new growth in the City. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

Operating Fund Revenues

Where possible, the city uses available cash, or "Pay-As-You-Go" funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of economic development projects have been supported by this revenue source over the years.

Grant and Intergovernmental Revenues

Peoria's grants coordinator and intergovernmental affairs staff work with city departments and outside agencies to aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Development and Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona, and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

Over the last few years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly $70 million in federal stimulus dollars awarded to either the city or to ADOT was put to work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various locations. Federal Congestion Mitigation and Air Quality (CMAQ) money paid for almost 100 percent of the construction costs for the 84th Avenue streetscape and the 91st and Olive intersection improvements. Most recently, the city was awarded $13.7 million in federal Highway Safety Improvement Program funding for two intersection improvement programs along 75th Avenue at Peoria Avenue and Cactus Road.

Federal dollars paid for much of the Beardsley Road Connector project, which provides enhanced freeway access for residents living in the northern reaches of Peoria.

The city also has received significant outside dollars for water and wastewater projects. The United States Department of the Interior awarded $1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements included the construction of an additional recharge basin to bank reclaimed water from the city's water reclamation facility, conversion of a well system from potable to non-potable water, and installation of a reclaimed water pipeline and water measuring devices. In addition, Peoria received $10 million in reduced-interest WIFA loans and $1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans paid for several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year $1 million for pavement maintenance, $1.6 million for transit operations, and $500,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately $4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Happy Valley Road, the 83rd Avenue widening from Williams Road to Calle Lejos Road, and the 75th Avenue and Thunderbird Road intersection

improvements. Other completed projects that have been funded at least partially with this source include the Traffic Management Center, ITS Workstations at the Peoria Sports Complex, 84th Avenue Streetscape, intersection improvements along 75th Avenue at Peoria Avenue and Cactus Road; and 87th Avenue half-street improvements from Olive Avenue to Hatcher Road. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, and Bridge Maintenance Program. Over the next three years, the transportation sales tax will help pay for several key projects, including the acquisition of the right of way (ROW) along Lone Mountain Parkway between Lake Pleasant Pkwy and Loop 303; the widening of 91st Avenue between Mountain View Road and Grand Avenue; the west half-street improvements to 103rd Avenue between Northern and Olive Avenues; and noise and speed mitigation along Deer Valley Road.

The city was reimbursed almost $21 million for its Happy Valley Road project through Maricopa County's Arterial Life Cycle Program.

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

Peoria has one project in the arterial component of the RTP, known as the Arterial Life Cycle Program, or ALCP: Lake Pleasant Parkway and 75th Avenue. Regional revenues have been allocated to each of these projects, and the city is required to match these revenues with a contribution of no less than 30 percent of the total project costs. The source of the regional revenues programmed in the ALCP for all of Peoria's projects except for the Beardsley Connector is the half-cent county transportation sales tax. The Beardsley Connector received federal surface transportation program funds rather than the county sales tax.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received $74.75 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway ($32.02 million), Happy Valley Road ($20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements ($1.89 million), Beardsley Rd from the Loop 101 to 83rd Ave & Lake Pleasant Parkway ($6.13 million), the Loop 101 Beardsley Road to Union Hills Drive ($10.85 million) and 83rd Avenue from Butler Drive to Mountain View Road ($3.23 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.

Capital Improvement Program FY 2017-2026

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
1000 - General	$1,971,949	$0	$0	$234,000	$0	$0	$2,205,949
1210 - Half Cent Sales Tax	$3,728,768	$0	$0	$0	$0	$0	$3,728,768
1900 - Economic Development	$2,387,120	$550,000	$425,000	$0	$0	$0	$3,362,120
1970 - Municipal Office Complex Rsv	$150,000	$0	$0	$0	$0	$0	$150,000
2000 - Sports Complex	$450,000	$0	$0	$0	$0	$0	$450,000
2001 - Sports Complex Capital Reserve	$189,174	$0	$0	$0	$0	$0	$189,174
2002 - Sports Complex Imp Reserve	$250,000	$0	$0	$0	$0	$0	$250,000
2003 - Sports Complex GA Surcharge	$70,000	$0	$0	$0	$0	$0	$70,000
2050 - Water	$20,783,130	$8,787,302	$9,268,246	$5,517,473	$7,992,631	$16,050,575	$68,399,357
2161 - Water Expansion	$1,290,789	$280,377	$280,377	$0	$280,377	$280,377	$2,412,297
2162 - Water Expansion Post 1/1/12	$1,588,919	$88,325	$1,584,326	$146,067	$118,244	$4,692,516	$8,218,397
2163 - Water Exp. S. of Bell	$302,400	$278,745	$1,465,245	$23,000	$292,245	$275,245	$2,636,880
2164 - Water Exp. N. of Bell	$4,843,593	$7,066,898	$4,126,735	$3,369,475	$4,390,686	$13,166,948	$36,964,333
2167 - Water Resource Fee 2014	$700,000	$483,286	$457,395	$431,505	$0	$0	$2,072,186
2222 - W/S Rev Bonds (Wtr)	$0	$0	$2,511,547	$2,416,405	$0	$31,694,078	$36,622,030
2270 - WIFA Bonds	$7,543,838	$24,214,577	$20,989,971	$0	$0	$0	$52,748,386
2400 - Wastewater	$5,878,376	$2,401,088	$4,406,975	$2,150,939	$2,846,608	$21,268,410	$38,952,396
2452 - WIFA Bonds 2006 Clean Water	$0	$0	$0	$14,082,652	$0	$0	$14,082,652
2506 - Wastewater Exp. E. of Agua Fria	$546,312	$181,874	$2,401,074	$163,489	$391,914	$240,874	$3,925,535
2507 - Wastewater Exp. W. of Agua Fria	$199,834	$217,224	$1,841,813	$612,729	$2,744,119	$222,874	$5,838,591
2509 - Wastewater Expansion Post 1/1/12	$2,272,719	$218,475	$0	$0	$21,666	$0	$2,512,860
2590 - Commercial Solid Waste	$0	$0	$0	$0	$250,000	$0	$250,000
2600 - Residential Solid Waste	$0	$0	$0	$0	$600,000	$0	$600,000
2650 - Solid Waste Expansion	$0	$0	$0	$250,000	$0	$0	$250,000
3400 - IT Reserve	$565,000	$0	$0	$0	$0	$0	$565,000
4251 - GO Bonds 2015	$13,950,113	$2,498,002	$450,000	$0	$0	$0	$16,898,115
4252 - Proposed GO Bonds	$8,272,649	$33,628,712	$12,019,574	$10,567,290	$13,688,571	$36,395,868	$114,572,664
4550 - CIP Capital Projects Fund	$4,303,031	$8,350,150	$0	$0	$0	$0	$12,653,181
4810 - Outside Sources	$8,664,176	$3,914,402	$0	$0	$0	$1,602,730	$14,181,308
7000 - Highway User	$5,512,961	$4,209,890	$3,799,830	$3,196,890	$3,799,830	$16,565,400	$37,084,801
7003 - Streets Zone 3 Dev Fee	$1,213,001	$5,000,000	$0	$37,000	$0	$74,000	$6,324,001
7006 - Street IF 2014 WofAguaFria	$0	$0	$0	$0	$0	$0	$0
7007 - Street Impact Fees Z1 Post 010112	$18,000	$0	$0	$18,000	$0	$36,000	$72,000
7010 - Transportation Sales Tax	$19,798,196	$12,748,416	$5,818,310	$4,742,500	$2,796,560	$22,025,150	$67,929,132
7904 - Neighborhood Park Dev Zone 2	$0	$180,000	$42,000	$0	$0	$0	$222,000
7907 - NeighPkDevl Fees - Z2 Post 1/1/12	$0	$1,210,000	$0	$0	$0	$0	$1,210,000
7908 - NeighPkDevl Fees - Z3 Post 1/1/12	$0	$715,000	$0	$0	$0	$0	$715,000

Capital Improvement Program FY 2017-2026

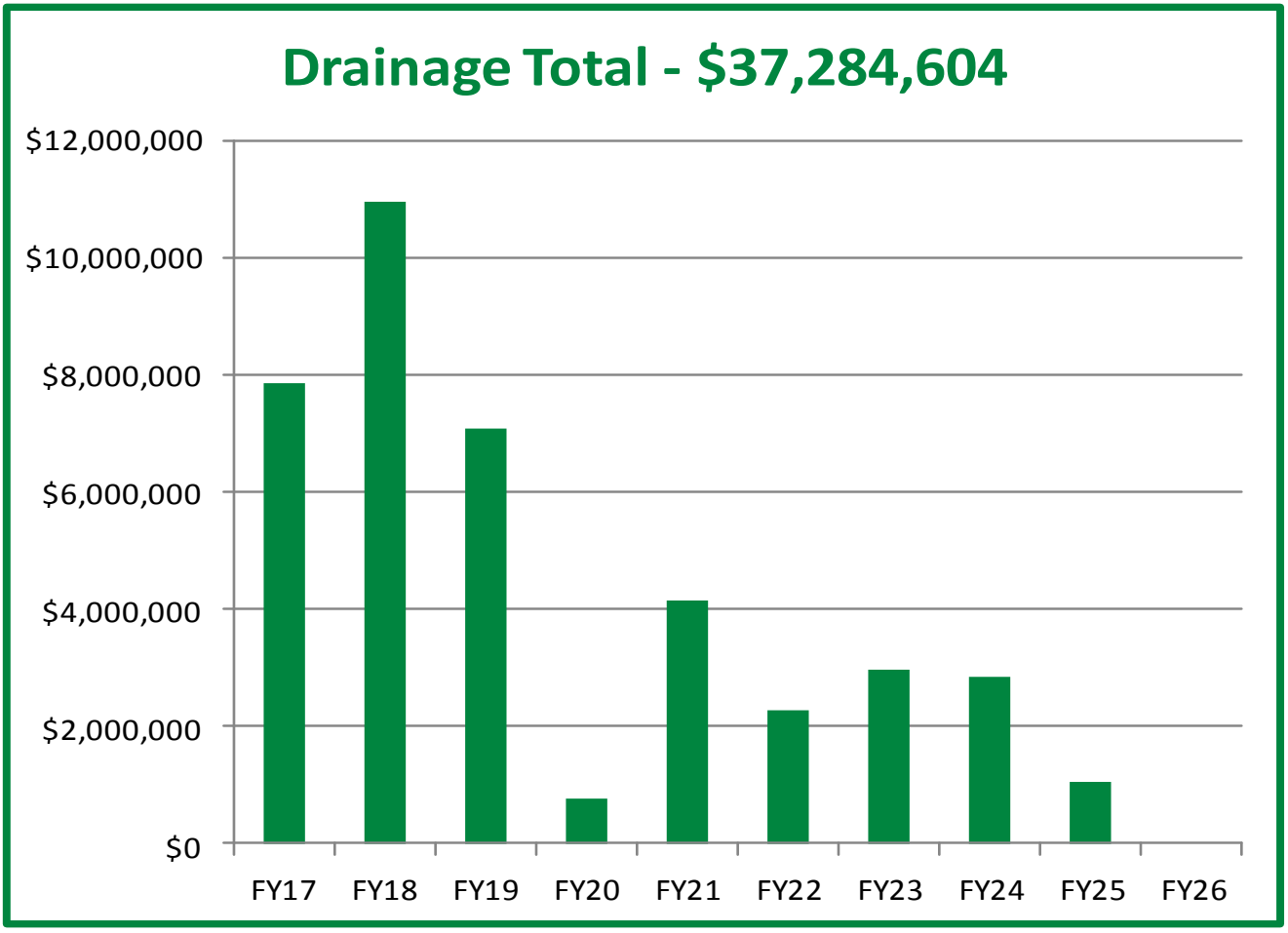
Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
7910 - Citywide Park/Rec Facility Dev	$206,855	$0	$0	$0	$0	$0	$206,855
7911 - Community Park Dev Fee - Post	$1,795,457	$1,416,001	$0	$0	$0	$0	$3,211,458
7920 - River Corridors & Trails Dev	$251,210	$0	$0	$0	$0	$0	$251,210
7930 - Law Enforcement Dev	$7,283,448	$0	$0	$0	$0	$0	$7,283,448
7931 - Law Enforcement Dev - Post 1/1/12	$320,062	$0	$0	$0	$0	$0	$320,062
7932 - Law Enfrcmnt IF 2014	$576,682	$0	$0	$1,690,530	$2,600,000	$818,000	$5,685,212
7935 - Fire & Emergency Svc Dev	$0	$0	$0	$191,100	$1,293,397	$242,000	$1,726,497
7936 - Fire & Emergency Svc Dev Post	$0	$0	$0	$0	$0	$1,350,000	$1,350,000
7937 - Fire/EmergSvs Imp Fees 2014	$9,000	$0	$0	$9,000	$0	$4,282,997	$4,300,997
7940 - General Government Dev	$750,001	$0	$0	$0	$0	$0	$750,001
7941 - Park Imp Fee 2014 Bell to P.Peak	$9,000	$0	$42,000	$9,000	$0	$18,000	$78,000
7942 - Parks Zone 2-Post 8/1/14	$9,000	$1,500,000	$0	$9,000	$0	$18,000	$1,536,000
7943 - Park Imp Fee 2014 W of Agua Fria	$9,000	$2,700,000	$42,000	$9,000	$0	$18,000	$2,778,000
Total	**$128,663,763**	**$122,838,743**	**$71,972,417**	**$49,877,043**	**$44,106,847**	**$171,338,041**	**$588,796,852**

Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The city partners with the development community to ensure that onsite drainage issues are addressed during the development process. The city's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Pinnacle Peak Road and Rose Garden Lane and at 83rd Avenue and Pinnacle Peak Road. Drainage projects in the 10-year program include a project to mitigate the impact of storm water on Union Hills Drive, particularly at the intersection with 107th Avenue, and continuation of funding for the Neighborhood Drainage program to identify areas with minor drainage issues and provide for the investigation, evaluation and, where appropriate, implementation of drainage solutions.



Drainage

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
4251 - GO Bonds 2015	$4,856,650	$726,467	$70,000	$0	$0	$0	$5,653,117
4252 - Proposed GO Bonds	$2,613,928	$8,716,833	$7,000,000	$775,000	$3,996,148	$8,459,578	$31,561,487
4550 - CIP Capital Projects Fund	$70,000	$0	$0	$0	$0	$0	$70,000
Total - Drainage	**$7,540,578**	**$9,443,300**	**$7,070,000**	**$775,000**	**$3,996,148**	**$8,459,578**	**$37,284,604**

Drainage

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
81st Ave - Varney Pk Drainage Solution	$125,000	$0	$0	$0	$0	$0	**$125,000**
87th Ave Storm Drain; Hatcher Rd to Monroe St	$0	$0	$0	$0	$0	$2,502,078	**$2,502,078**
Beardsley Rd Channel Improvements	$3,072,377	$0	$0	$0	$0	$0	**$3,072,377**
Coordination with ADOT, BNSFRR and SRP	$0	$0	$0	$0	$0	$1,420,000	**$1,420,000**
Desert Harbor/91st Av; Drainage Channel Impr	$49,500	$491,000	$0	$0	$0	$0	**$540,500**
Lake Pleasant Basin Access ramp	$49,500	$370,000	$0	$0	$0	$0	**$419,500**
Mountain View Rd Drainage; 91st Ave to 89th Av	$0	$0	$0	$173,500	$1,109,550	$0	**$1,283,050**
Neighborhood Drainage Program	$627,535	$0	$0	$0	$0	$0	**$627,535**
New River & Jomax Road Concrete Box Culvert	$0	$0	$0	$0	$88,000	$3,222,000	**$3,310,000**
New River Trail - BLM	$476,165	$0	$0	$0	$0	$0	**$476,165**
Peoria Storm Drain Master Plan - Land Preservation	$620,500	$0	$0	$601,500	$0	$601,500	**$1,823,500**
Pinnacle Peak Drainage; 87th Ave to 99th Av	$320,000	$1,512,300	$0	$0	$0	$0	**$1,832,300**
Pinnacle Peak Rd & 67th Ave Channel to New River	$2,200,001	$7,070,000	$7,070,000	$0	$0	$0	**$16,340,001**
Union Hills Channel	$0	$0	$0	$0	$2,658,448	$0	**$2,658,448**
Williams Rd Channel Improvements-79th Av to NR	$0	$0	$0	$0	$140,150	$714,000	**$854,150**
Total - Drainage	**$7,540,578**	**$9,443,300**	**$7,070,000**	**$775,000**	**$3,996,148**	**$8,459,578**	**$37,284,604**

Drainage

81st Ave - Varney Pk Drainage Solution

Project Number: EN00482 **Council District:** Acacia

Project Location: 81st Ave; Cherry Ln to Roosevelt Dr

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the drainage facilities on 81st Av between Roosevelt St and Cherry Hills Dr and within the Varney Park required to intercept and collect storm run-off. The improvements will include: construction of a wide valley gutter and scuppers on 81st Av, a basin on the Varney Park and spillway to allow the run-off to flow from 81st Av to the park basin. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	GO Bonds 2015	Carryover	$125,000	$0	$0	$0	$0	$0	$125,000
		Total Budget	**$125,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$125,000**

87th Ave Storm Drain; Hatcher Rd to Monroe St

Project Number: EN00257 **Council District:** Pine

Project Location: 87th Av from Hatcher Rd to Monroe St & Mtn View Rd from 87th Av to 85th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction, and construction administration for the storm drain on 87th Av from Hatcher Road to Monroe Street and along Mountain View Road from 87th Av to 85th Av. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system and mill and overlay of the existing pavement from curb to curb throughout the project limits. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$403,648	$403,648
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$2,004,152	$2,004,152
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$61,200	$61,200
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$33,078	$33,078
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,502,078**	**$2,502,078**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$22,800	$22,800
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$22,800**	**$22,800**

Drainage

Beardsley Rd Channel Improvements

Project Number: PW00112 **Council District:** Willow

Project Location: Beardsley Rd drainage ditch from Lake Pleasant Rd to 107th Av Lining

As part of the design phase multiple alternatives were evaluated and a consensus was reached with the adjacent property owners to pipe and backfill the Beardsley Channel from 99th Av to 111th Av, desert landscape the backfilled channel and construct a concrete sidewalk. Local storm drain connections will be made with storm drains, catch basins scuppers and swales. Landscape and landscape irrigation will be installed. The City will continue efforts for cost participation from the Flood Control District of Maricopa County identified through a previous request for their participation in their respective Capital Improvement Program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Proposed GO Bonds	Base	$1,008,377	$0	$0	$0	$0	$0	$1,008,377
Construction	GO Bonds 2015	Base	$2,064,000	$0	$0	$0	$0	$0	$2,064,000
		Total Budget	**$3,072,377**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,072,377**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
Total Operating Impacts	**$0**	**$2,000**	**$2,000**	**$2,000**	**$2,000**	**$10,000**	**$18,000**

Coordination with ADOT, BNSFRR and SRP

Project Number: EN00182 **Council District:** Acacia

Project Location: 85th Av from Peoria Av to Grand Av

This project is for public involvement, design, land acquistion, utility coordination, utility relocation, as determined, construction and construction administration for a storm drainage project to capture the drainage along 85th Av. North of Peoria Av. This project will reduce the impact of the storm water reaching and overwhelming the 85th Av. & Peoria Av. Intersection. In addition, the storm drain will be extended north of the BNSFRR and help drain the ponding area north of the tracks. The improvements will consist of storm drains, laterals and catch basins which are an extension of the overall drainage system. There is a catch basin connected to the Salt River Project irrigation system that will also be reconfigured to connect to this proposed storm drain. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$100,000	$100,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$212,000	$212,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,000,000	$1,000,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$96,000	$96,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$12,000	$12,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,420,000**	**$1,420,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$600	$600
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$600**	**$600**

Drainage

Desert Harbor/91st Av; Drainage Channel Impr

Project Number: EN00531 **Council District:** Pine

Project Location: 91st Av alignment; Thunderbird Rd to New River

This project provides for the coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for determining a type of lining, designing and constructing the lining of the 91st Avenue Channel between Thunderbird Rd and the New River and a maintenance access. The improvements will include: clearing and grubbing, removing overgrown trees and vegetation, reshaping of the channel, channel lining, rip-rap outlet, pipe railing and an access ramp. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$18,152	$0	$0	$0	$0	$18,152
Design	Proposed GO Bonds	Base	$49,500	$63,530	$0	$0	$0	$0	$113,030
Construction	Proposed GO Bonds	Base	$0	$390,259	$0	$0	$0	$0	$390,259
Chargebacks	Proposed GO Bonds	Base	$0	$14,521	$0	$0	$0	$0	$14,521
Arts	Proposed GO Bonds	Base	$0	$4,538	$0	$0	$0	$0	$4,538
		Total Budget	**$49,500**	**$491,000**	**$0**	**$0**	**$0**	**$0**	**$540,500**

Lake Pleasant Basin Access ramp

Project Number: EN00523 **Council District:** Ironwood

Project Location: NWC 87th Ave & LPP

This project provides for the project coordination, public involvement, pre-design studies, design, construction, materials testing, construction administration, utility coordination, utility relocation, clearing and grubbing, and all related site work for constructing a maintenance access ramp for the Channel along 87th Avenue north of Lake Pleasant Parkway. Install new 15' wide access ramp appurtenances to connect the channel and a driveway to 87th Avenue. Removal and restoration of landscaping as necessary, etc. This project includes construction of a concrete sidewalk near the restroom building of Deer Village Park in order to facilitate vehicular access to the Lake Pleasant Basin ramp located in the northwest corner of the basin. This project may also include processing of utility company (APS, Cox, Qwest/Century link, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be managed by City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$49,500	$0	$0	$0	$0	$0	$49,500
Construction	Proposed GO Bonds	Base	$0	$360,000	$0	$0	$0	$0	$360,000
Chargebacks	Proposed GO Bonds	Base	$0	$6,000	$0	$0	$0	$0	$6,000
Arts	Proposed GO Bonds	Base	$0	$4,000	$0	$0	$0	$0	$4,000
		Total Budget	**$49,500**	**$370,000**	**$0**	**$0**	**$0**	**$0**	**$419,500**

Drainage

Mountain View Rd Drainage; 91st Ave to 89th Av

Project Number: EN00130 **Council District:** Pine

Project Location: Mtn View Rd from 91st Av to 89th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for a storm drainage project to capture the drainage along Mountain View Road, east of 91st Av, to reduce the impact of the storm water reaching and overwhelming the 91st Av and Mountain View Road intersection. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system, and the mill and overlay of the existing roadway from curb to curb throughout the project limits. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$150,000	$0	$0	$150,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$1,055,000	$0	$1,055,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$22,000	$44,000	$0	$66,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$1,500	$10,550	$0	$12,050
		Total Budget	**$0**	**$0**	**$0**	**$173,500**	**$1,109,550**	**$0**	**$1,283,050**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$14,000	$14,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$14,000**	**$14,000**

Neighborhood Drainage Program

Project Number: EN00458 **Council District:** Multiple

Project Location: Citywide

This program will identify areas with minor drainage issues and provide for the investigation and evaluation of drainage solutions, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration. The improvements may include, but are not limited to, installing drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system or modifying connector pipes and inlets, and restoring landscape and irrigation systems, as needed. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	CIP Capital Projects Fun	Carryover	$70,000	$0	$0	$0	$0	$0	$70,000
Construction	GO Bonds 2015	Carryover	$211,000	$0	$0	$0	$0	$0	$211,000
Construction	Proposed GO Bonds	Base	$346,535	$0	$0	$0	$0	$0	$346,535
		Total Budget	**$627,535**	**$0**	**$0**	**$0**	**$0**	**$0**	**$627,535**

Drainage

New River & Jomax Road Concrete Box Culvert

Project Number: EN00354 **Council District:** Mesquite

Project Location: New River and Jomax Rd

The project is for the hydrologic study, design, coordination with adjacent property owners, public involvement, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for an additional box culvert crossing for New River at Jomax Road. The roadway will be resurfaced in the immediate vicinity of the area disturbed for constructing the crossing. Earthwork, to direct drainage into the crossing, will be necessary both up and down stream of the crossing. The landscaping, sidewalks and streetlights will be restored. Permits for work in the Floodplain, 404 and off-site will be applied for and obtained. FEMA floodplain approvals and map changes will also be necessary. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Proposed GO Bonds	Base	$0	$0	$0	$0	$80,000	$0	$80,000
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$420,000	$420,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$35,000	$35,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$2,700,000	$2,700,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$8,000	$67,000	$75,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$88,000**	**$3,222,000**	**$3,310,000**

New River Trail - BLM

Project Number: EN00371 **Council District:** Willow

Project Location: New River - Fletcher Hts 1A to River Stone Estates

This is a phased project. Phase 1 consisted of funding for design, ROW acquisition, property clean-up, construction and construction administration for an at grade trail along New River West Bank alignment to connect existing trail segments. The construction of the trail was completed in 2015. Phase 2 provides for the coordination with the ASPERA development and allowing the City to reimburse ASPERA for design and construction of approximately 300' New River bank improvements (west side) in accordance with the terms and conditions of the development agreement. The improvements will include: excavation, engineered fill, and installation of gabion mattress bank protection with hydroseeded soil covering, reconstruction of the trail along top of bank along New River West Bank to connect existing trail segments.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Proposed GO Bonds	Carryover	$110,000	$0	$0	$0	$0	$0	$110,000
Land Acquisi	Proposed GO Bonds	Carryover	$79,529	$0	$0	$0	$0	$0	$79,529
Construction	Proposed GO Bonds	Carryover	$286,636	$0	$0	$0	$0	$0	$286,636
		Total Budget	**$476,165**	**$0**	**$0**	**$0**	**$0**	**$0**	**$476,165**

Drainage

Peoria Storm Drain Master Plan - Land Preservation

Project Number: EN00524 **Council District:** City Wide

Project Location: City Wide

This project focuses on the preparation of legal descriptions and exhibits, title reports, appraisals, and the purchase and preservation of high priority lands for use as storm water management basins as identified in the City's Storm Drainage Master Plan provides. Preserving the land now will allow the City to construct the storm water management basins as future storm drain projects are funded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	GO Bonds 2015	Carryover	$20,000	$0	$0	$0	$0	$0	$20,000
Land Acquisi	Proposed GO Bonds	Base	$363,851	$0	$0	$600,000	$0	$600,000	$1,563,851
Land Acquisi	GO Bonds 2015	Base	$236,649	$0	$0	$0	$0	$0	$236,649
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$1,500	$0	$1,500	$3,000
		Total Budget	**$620,500**	**$0**	**$0**	**$601,500**	**$0**	**$601,500**	**$1,823,500**

Pinnacle Peak Drainage; 87th Ave to 99th Av

Project Number: EN00455 **Council District:** Willow

Project Location: Pinnacle Peak Road; 87th Av to 95th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for the storm drainage improvements for Pinnacle Peak Road from 87th Av to 99th Av as a supplement to the facilities to be constructed by the developer. The construction will consist of installing storm drain pipe, manholes, junction structures, laterals and catch basins in Pinnacle Peak Road, including discharge facilities into the Camino a Lago drainage improvements. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required. Project costs will be split 50/50 with the Flood Control District.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$320,000	$0	$0	$0	$0	$0	$320,000
Construction	Proposed GO Bonds	Base	$0	$1,480,000	$0	$0	$0	$0	$1,480,000
Chargebacks	Proposed GO Bonds	Base	$0	$18,000	$0	$0	$0	$0	$18,000
Arts	Proposed GO Bonds	Base	$0	$14,300	$0	$0	$0	$0	$14,300
		Total Budget	**$320,000**	**$1,512,300**	**$0**	**$0**	**$0**	**$0**	**$1,832,300**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$13,000	$13,000	$13,000	$52,000	$91,000
Non-Pers OPS	$0	$0	$9,000	$9,000	$9,000	$36,000	$63,000
Total Operating Impacts	**$0**	**$0**	**$13,000**	**$13,000**	**$13,000**	**$52,000**	**$91,000**

Drainage

Pinnacle Peak Rd & 67th Ave Channel to New River

Project Number: EN00119 **Council District:** Mesquite

Project Location: 67th Av & Pinnacle Peak Rd - 67th Av to New River

This project provides for 2 projects; 1) drainage study, design, Land acquistion, and construction of local drainage facilities in the area bounded by 67th Av, New River, Pinnacle Pk Rd and Hatfield Rd, and 2) regional drainage improvements. Project 1 - The local project includes: a study to develop drainage facility alternatives, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, as determined for the reecommended altenative. Project 2 - The regional drainage project includes: study or pre-design, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, as determined, for a storm drainage project to capture the drainage along 67th Av from Hatfield Rd. to Pinnacle Peak Road and along Pinnacle Peak Road from 67th Av to New River. The improvements will consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system. The City will partner with the Flood Control District on the regional drainage aspects of this project. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	GO Bonds 2015	Base	$400,000	$0	$0	$0	$0	$0	$400,000
Design	GO Bonds 2015	Base	$1,800,001	$0	$0	$0	$0	$0	$1,800,001
Construction	Proposed GO Bonds	Base	$0	$6,343,533	$7,000,000	$0	$0	$0	$13,343,533
Construction	GO Bonds 2015	Base	$0	$656,467	$0	$0	$0	$0	$656,467
Arts	GO Bonds 2015	Base	$0	$70,000	$70,000	$0	$0	$0	$140,000
		Total Budget	**$2,200,001**	**$7,070,000**	**$7,070,000**	**$0**	**$0**	**$0**	**$16,340,001**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$30,000	$30,000	$150,000	$210,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$30,000**	**$30,000**	**$150,000**	**$210,000**

Drainage

Union Hills Channel

Project Number: EN00137 **Council District:** Willow

Project Location: Union Hills Dr from 107th Av to 111th Av

This project provides for the City's proportionate share of the regional drainage project including; study, land acquistion, design, utility coordination, utility relocation, extension as determined, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Drive from the vicinity of 107th Av and Union Hills Drive. The improvements will reduce the impact of the storm water reaching and overwhelming the roadway, particularly the intersection at 107th Av and Union Hills Drive. The improvements will consist of channel improvements, box culverts, storm drains, laterals and catch basins that are an extension of the overall drainage system. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$2,634,448	$0	$2,634,448
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$24,000	$0	$24,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$2,658,448**	**$0**	**$2,658,448**

Williams Rd Channel Improvements- 79th Av to NR

Project Number: EN00543 **Council District:** Willow

Project Location: Williams Rd Channel - 79th Av to New River

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the Williams Rd drainage channel improvements. The improvements will include: clearing and grubbing vegetation and regrading and shotcrete lining the channel and construct a 12' wide combination multi-use trail and maintenance road. The plan is to fit the channel and multiuse trail withini the existing 40' easement. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

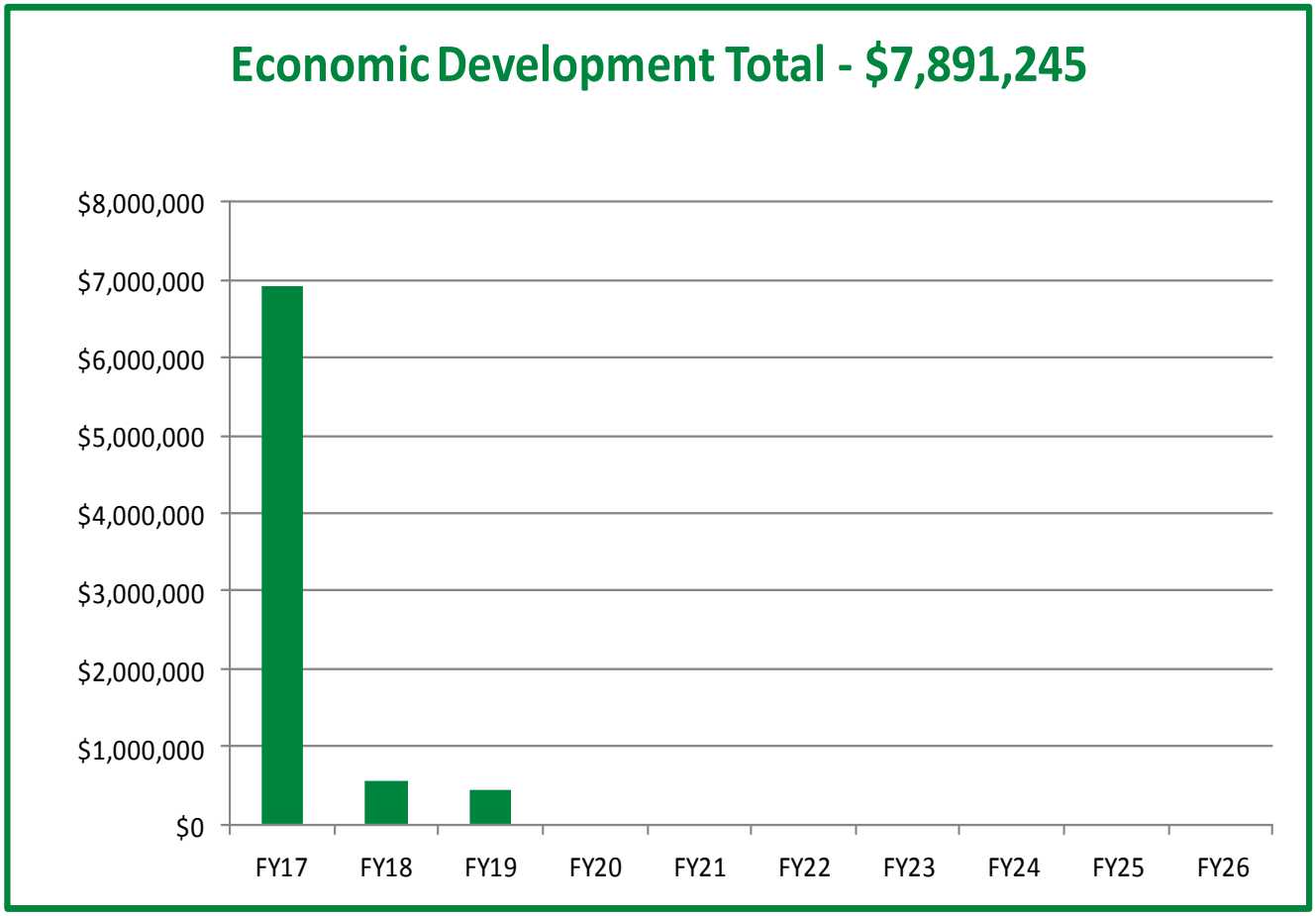
Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$132,505	$0	$132,505
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$697,071	$697,071
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$6,116	$9,958	$16,074
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$1,529	$6,971	$8,500
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$140,150**	**$714,000**	**$854,150**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$0	$0	$16,112	$16,112
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$16,112**	**$16,112**

Economic Development

Economic development is one of the City Council's six policy goals. Economic development projects in the capital plan are meant to further the Economic Development Department's mission "to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained." Key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. FY 2017 Economic development projects include continuation of the revitalization of Peoria's P83 Entertainment District featuring final design and construction of a pedestrian crossing on 83rd Av including a HAWK signal, way finding signage, monument signage, lighting, and landscaping on 83rd Av, Arrowhead Fountain Center, and Paradise Lane from 83rd Av to 75th Av. A related project in the capital plan is the re-development of the 17-acre parking lot at the Peoria Sports Complex into a mixed-use development with a parking structure to accommodate the parking displaced by the development.



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
1000 - General	$29,125	$0	$0	$0	$0	$0	$29,125
1210 - Half Cent Sales Tax	$2,500,000	$0	$0	$0	$0	$0	$2,500,000
1900 - Economic Development	$2,387,120	$550,000	$425,000	$0	$0	$0	$3,362,120
4550 - CIP Capital Projects Fund	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
Total - Economic Development	**$6,916,245**	**$550,000**	**$425,000**	**$0**	**$0**	**$0**	**$7,891,245**

Economic Development

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
BioScience Incubator (BioInspire)	$1,600,000	$0	$0	$0	$0	$0	**$1,600,000**
Denaro Medical Plaza	$175,000	$0	$0	$0	$0	$0	**$175,000**
GE Avionics (Aviage Systems)	$940,308	$0	$0	$0	$0	$0	**$940,308**
Huntington University	$900,000	$550,000	$425,000	$0	$0	$0	**$1,875,000**
Maxwell Technologies	$1,109,000	$0	$0	$0	$0	$0	**$1,109,000**
P83 Entertainment District Improvements	$2,029,125	$0	$0	$0	$0	$0	**$2,029,125**
Trine University	$162,812	$0	$0	$0	$0	$0	**$162,812**
Total - Economic Development	**$6,916,245**	**$550,000**	**$425,000**	**$0**	**$0**	**$0**	**$7,891,245**

Economic Development

BioScience Incubator (BioInspire)

Project Number: ED00010 **Council District:** Ironwood

Project Location: Plaza Del Rio

As part of the adopted Economic Development Implementation Strategy (EDIS I), this project has implemented the Business Incubator Initiative. The purpose of the incubator is to provide space and services that bio-medical start-up businesses need, including financial support, equipment and supplies, seed funding and administrative support, to encourage start-up companies to locate and grow in Peoria. This project is managed and administered by BioAccel. The monthly lease payments for the BioInspire facility are also budgeted in the economic development fund.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Half Cent Sales Tax	Base	$1,600,000	$0	$0	$0	$0	$0	$1,600,000
		Total Budget	**$1,600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,600,000**

Denaro Medical Plaza

Project Number: ED00021 **Council District:** Mesquite

Project Location: NWC of Happy Valley Road & Lake Pleasant Parkway

The city of Peoria has been in dialogue with Denaro Ventures, LLC since July 2015 to build a 24,500 medical office building at Denaro Medical Plaza in northern Peoria. HonorHealth will act as the single tenant to the landlord in the build-to-suit development. The Economic Development Activities Agreement includes the dealpoint that reimbursement to the project is only for city sewer and water lines and left in and left out turn lanes, for an amount not to exceed $175,000 following the creation of 57 FTE/benefited positions with average mid-point salaries at $98,047 within five years of the effective date of the agreement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Economic Development	Carryover	$175,000	$0	$0	$0	$0	$0	$175,000
		Total Budget	**$175,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$175,000**

GE Avionics (Aviage Systems)

Project Number: ED00015 **Council District:** Pine

Project Location: Thunderbird, West of the Loop 101

The Economic Development Implementation Strategy (EDIS I) identified the attraction of targeted industries as a key objective in diversifying the economy and workforce in the City of Peoria. As part of implementing the EDIS, the Economic Development Services Department (EDS) actively pursues targeted industries as part of an overall sales and marketing effort to attract high technology and innovative technology users, as well as other targeted industries, to Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Economic Development	Carryover	$940,308	$0	$0	$0	$0	$0	$940,308
		Total Budget	**$940,308**	**$0**	**$0**	**$0**	**$0**	**$0**	**$940,308**

Economic Development

Huntington University

Project Number: ED00018 **Council District:**

Project Location: TBD

As established in the adopted Economic Development Implementation Strategy (EDIS) Part I, this project implements the university recruitment initiative. University recruitment had been a key initiative because it addresses the high technology companies to have a ready and capable workforce in Peoria. It also supports economic development and job growth through technology commercialization efforts, assisting business and entrepreneurs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Half Cent Sales Tax	Carryover	$900,000	$0	$0	$0	$0	$0	$900,000
Other	Economic Development	Base	$0	$550,000	$425,000	$0	$0	$0	$975,000
		Total Budget	**$900,000**	**$550,000**	**$425,000**	**$0**	**$0**	**$0**	**$1,875,000**

Maxwell Technologies

Project Number: ED00008 **Council District:** Ironwood

Project Location: Thunderbird west of 101

In December 2010, the Peoria City Council adopted the Economic Development Implementation Strategy (EDIS I) to target business attraction activities to incentivize economic development and establish export base industries in the city of Peoria. As part of the city's business attraction activity, Peoria was awarded the Maxwell Technologies expansion project, adding 150 technology-related jobs and absorbing 120,000 sq.ft. of vacant shell space.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Economic Development	Carryover	$1,109,000	$0	$0	$0	$0	$0	$1,109,000
		Total Budget	**$1,109,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,109,000**

P83 Entertainment District Improvements

Project Number: ED00002 **Council District:** Willow

Project Location: 83rd Avenue South of Bell Road

This project is for final design and construction of the final phase of P83 Improvemetns including way finding signage, monument signage, bridge aesthetics, lighting, and landscaping on 83rd Avenue , Arrowhead Fountain Center, and Paradise Lane from 83rd to 75th. The various phases of the project will include paving, concrete, landscaping, lighting, signage, aesthetics, utility relocations, right-of-way acquisition, public involvement, and drainage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	General	Carryover	$29,125	$0	$0	$0	$0	$0	$29,125
Construction	CIP Capital Projects Fun	Carryover	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
		Total Budget	**$2,029,125**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,029,125**

Economic Development

Trine University

Project Number: ED00013 **Council District:** Palo Verde

Project Location: Thunderbird Road & 101

As part of the adopted Economic Development Implementation Strategy (EDIS I), this project implemented the university recruitment initiative. University recruitment was a key initiative because it addressed the desire of high technology companies to have a ready and capable workforce and it results in a workforce development partner for the city.

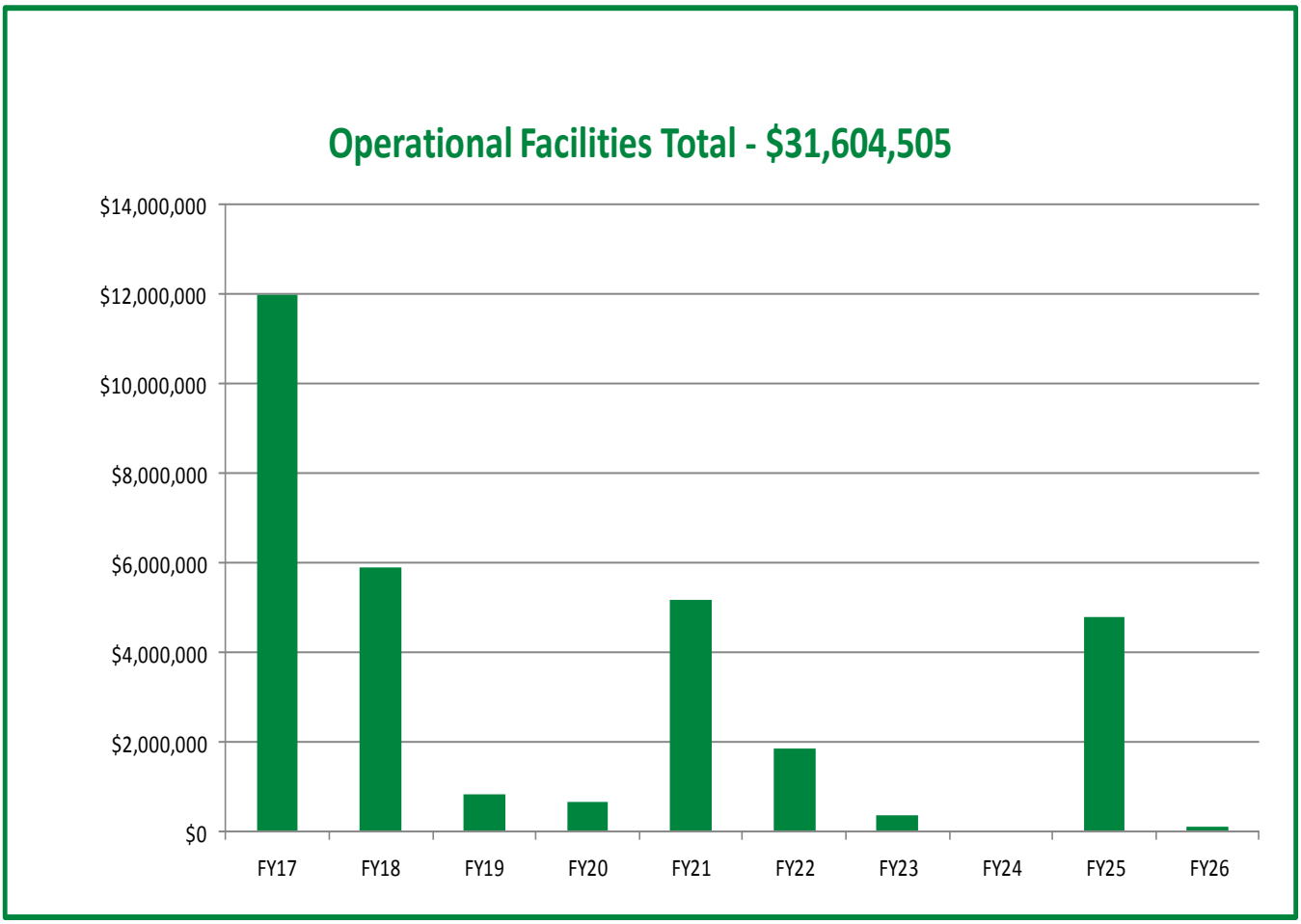
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Economic Development	Carryover	$162,812	$0	$0	$0	$0	$0	$162,812
		Total Budget	**$162,812**	**$0**	**$0**	**$0**	**$0**	**$0**	**$162,812**

Operational Facilities

Operational facilities are the "bricks and mortar" from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include Community Works Program, which provides funding for projects that have a local benefit or that may arise during the fiscal year, replacement of the fuel island, equipment, software, and tanks at the Municipal Operations Center, and the replacement and/or upgrades to critical communication and information technology infrastructure.



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
1000 - General	$876,009	$0	$0	$0	$0	$0	$876,009
1210 - Half Cent Sales Tax	$4,968	$0	$0	$0	$0	$0	$4,968
1970 - Municipal Office Complex Rsv	$150,000	$0	$0	$0	$0	$0	$150,000
2050 - Water	$459,205	$0	$0	$0	$0	$0	$459,205
2161 - Water Expansion	$6,527	$0	$0	$0	$0	$0	$6,527
2162 - Water Expansion Post 1/1/12	$6,680	$0	$0	$0	$0	$0	$6,680
2164 - Water Exp. N. of Bell	$10,975	$0	$0	$0	$0	$0	$10,975
2400 - Wastewater	$52,445	$0	$0	$0	$0	$0	$52,445
2506 - Wastewater Exp. E. of Agua Fria	$2,250	$0	$0	$0	$0	$0	$2,250
2507 - Wastewater Exp. W. of Agua Fria	$1,520	$0	$0	$0	$0	$0	$1,520
2509 - Wastewater Expansion Post 1/1/12	$53,157	$0	$0	$0	$0	$0	$53,157
3400 - IT Reserve	$565,000	$0	$0	$0	$0	$0	$565,000
4251 - GO Bonds 2015	$795,947	$549,535	$0	$0	$0	$0	$1,345,482
4252 - Proposed GO Bonds	$2,192,148	$1,435,620	$818,195	$549,535	$5,151,500	$5,291,980	$15,438,978
4550 - CIP Capital Projects Fund	$925,000	$0	$0	$0	$0	$0	$925,000
4810 - Outside Sources	$3,635,831	$3,914,402	$0	$0	$0	$1,602,730	$9,152,963
7000 - Highway User	$1,008,935	$0	$0	$0	$0	$0	$1,008,935
7003 - Streets Zone 3 Dev Fee	$113,861	$0	$0	$37,000	$0	$74,000	$224,861
7007 - Street Impact Fees Z1 Post 010112	$18,000	$0	$0	$18,000	$0	$36,000	$72,000
7010 - Transportation Sales Tax	$747,677	$0	$0	$0	$0	$0	$747,677
7910 - Citywide Park/Rec Facility Dev	$151,855	$0	$0	$0	$0	$0	$151,855
7920 - River Corridors & Trails Dev	$1,210	$0	$0	$0	$0	$0	$1,210
7932 - Law Enfrcmnt IF 2014	$168,382	$0	$0	$9,000	$0	$18,000	$195,382
7937 - Fire/EmergSvs Imp Fees 2014	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
7940 - General Government Dev	$7,426	$0	$0	$0	$0	$0	$7,426
7941 - Park Imp Fee 2014 Bell to P.Peak	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
7942 - Parks Zone 2-Post 8/1/14	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
7943 - Park Imp Fee 2014 W of Agua Fria	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
Total - Operational Facilities	**$11,991,008**	**$5,899,557**	**$818,195**	**$649,535**	**$5,151,500**	**$7,094,710**	**$31,604,505**

Operational Facilities

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Arts Distribution FY2017	$586,414	$0	$0	$0	$0	$0	**$586,414**
Asphalt Repair and Replacement-MOC	$0	$1,435,620	$0	$0	$0	$0	**$1,435,620**
Building Equipment Renovation and Replacement	$95,000	$0	$0	$0	$0	$0	**$95,000**
Building Fixture and Finish Renovation	$74,255	$0	$0	$0	$0	$0	**$74,255**
Chargeback Distribution FY2017	$1,861,582	$0	$0	$0	$0	$0	**$1,861,582**
City Hall Roof Replacement	$0	$0	$0	$0	$0	$505,000	**$505,000**
City Parks Parking Lots - Asphalt Replacement	$201,000	$0	$268,660	$0	$151,500	$440,360	**$1,061,520**
Citywide Security Program	$163,480	$0	$0	$0	$0	$0	**$163,480**
Community Works Program	$1,453,655	$0	$0	$0	$0	$0	**$1,453,655**
Council Chambers A/V Equipment Replacement	$200,000	$0	$0	$0	$0	$1,346,620	**$1,546,620**
Fire Department Building Needs	$25,000	$0	$0	$0	$0	$0	**$25,000**
Historic Buildings Equipment and Finish Renovation	$94,800	$0	$0	$0	$0	$0	**$94,800**
Impact Fee Study	$100,000	$0	$0	$100,000	$0	$200,000	**$400,000**
Interactive Voice Response System Replacement	$10,947	$0	$0	$0	$0	$0	**$10,947**
Network Infrastructure Replacement - PSAB	$265,000	$0	$0	$0	$0	$0	**$265,000**
Parking Lot Maintenance for City Buildings	$29,700	$0	$0	$0	$0	$0	**$29,700**
Peoria Transit Center	$989,616	$0	$0	$0	$0	$1,602,730	**$2,592,346**
Radio Infrastructure Replacements - RWC Upgrades	$850,102	$0	$0	$0	$0	$0	**$850,102**
Radio Subscriber Replacements	$549,535	$549,535	$549,535	$549,535	$0	$0	**$2,198,140**
Renovate Main Library	$1,500,000	$0	$0	$0	$5,000,000	$3,000,000	**$9,500,000**
Storage Area Network Replacement/Upgrade	$300,000	$0	$0	$0	$0	$0	**$300,000**
Transit Park and Ride Lot	$2,640,922	$3,914,402	$0	$0	$0	$0	**$6,555,324**
Total - Operational Facilities	**$11,991,008**	**$5,899,557**	**$818,195**	**$649,535**	**$5,151,500**	**$7,094,710**	**$31,604,505**

Operational Facilities

Arts Distribution FY2017

Project Number: AT02017 **Council District:**

Project Location:

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program … shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Arts	GO Bonds 2015	Base	$38,090	$0	$0	$0	$0	$0	$38,090
Arts	Half Cent Sales Tax	Base	$4,968	$0	$0	$0	$0	$0	$4,968
Arts	Municipal Office Compl	Base	$745	$0	$0	$0	$0	$0	$745
Arts	Water	Base	$168,934	$0	$0	$0	$0	$0	$168,934
Arts	Water Expansion	Base	$6,527	$0	$0	$0	$0	$0	$6,527
Arts	Water Expansion Post 1/	Base	$6,680	$0	$0	$0	$0	$0	$6,680
Arts	Water Exp. N. of Bell	Base	$10,975	$0	$0	$0	$0	$0	$10,975
Arts	Wastewater	Base	$38,656	$0	$0	$0	$0	$0	$38,656
Arts	General	Base	$17,572	$0	$0	$0	$0	$0	$17,572
Arts	Wastewater Expansion P	Base	$12,251	$0	$0	$0	$0	$0	$12,251
Arts	General Government De	Base	$7,426	$0	$0	$0	$0	$0	$7,426
Arts	Proposed GO Bonds	Base	$77,283	$0	$0	$0	$0	$0	$77,283
Arts	CIP Capital Projects Fun	Base	$3,950	$0	$0	$0	$0	$0	$3,950
Arts	Outside Sources	Base	$5,293	$0	$0	$0	$0	$0	$5,293
Arts	Highway User	Base	$52,280	$0	$0	$0	$0	$0	$52,280
Arts	Streets Zone 3 Dev Fee	Base	$31,861	$0	$0	$0	$0	$0	$31,861
Arts	Transportation Sales Tax	Base	$84,193	$0	$0	$0	$0	$0	$84,193
Arts	Citywide Park/Rec Facil	Base	$16,000	$0	$0	$0	$0	$0	$16,000
Arts	River Corridors & Trails	Base	$1,210	$0	$0	$0	$0	$0	$1,210
Arts	Wastewater Exp. W. of	Base	$1,520	$0	$0	$0	$0	$0	$1,520
		Total Budget	**$586,414**	**$0**	**$0**	**$0**	**$0**	**$0**	**$586,414**

Asphalt Repair and Replacement-MOC

Project Number: PW01199 **Council District:** Acacia

Project Location: Municipal Operation Center

This project provides for asphalt repair and replacement of the entire parking area at the Municipal Operations Complex (MOC). The parking area is now 29 years old and in need of repair. The areas of the yard that have constant heavy equipment traffic have deteriorated the most.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Proposed GO Bonds	Base	$0	$1,421,406	$0	$0	$0	$0	$1,421,406
Arts	Proposed GO Bonds	Base	$0	$14,214	$0	$0	$0	$0	$14,214
		Total Budget	**$0**	**$1,435,620**	**$0**	**$0**	**$0**	**$0**	**$1,435,620**

Operational Facilities

Building Equipment Renovation and Replacement

Project Number: PW00050 **Council District:** All

Project Location: City Wide

In FY17 this project will include the addition of required fire safety equipment in the City Hall building, Main Library, ($35,000) and in the Development and Community Services building shell space, ($30,000). In addition the FY17 project will include Recoating of Fire Station #7 roof-($10,000). In FY18 projects include replacement of three of the original 11 air handlers (25 years old) that are part of the original City Hall HVAC system $45,000; replacment of the City Hall Fire panel $30,000; and replacment of the sump pumps in the east and west City Hall Parking structures $20,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	General	Carryover	$20,000	$0	$0	$0	$0	$0	$20,000
Equipment	Municipal Office Compl	Base	$75,000	$0	$0	$0	$0	$0	$75,000
		Total Budget	**$95,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$95,000**

Building Fixture and Finish Renovation

Project Number: PW00060 **Council District:** City Wide

Project Location: City Wide

In FY17 this project includes carpet replacement in worn areas throughout the City ($15,000), maintenance and cleaning of City Hall complex hardscape including the front planters and water feature ($40,000), and repainting portions of PSAB ($20,000). FY18 planned projects include painting in Technology Center ($15,000), City Hall Complex concrete repairs ($40,000) and painting portions of the Main Library interior space ($10,000).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Municipal Office Compl	Base	$74,255	$0	$0	$0	$0	$0	$74,255
		Total Budget	**$74,255**	**$0**	**$0**	**$0**	**$0**	**$0**	**$74,255**

Operational Facilities

Chargeback Distribution FY2017

Project Number: CB02017 **Council District:**

Project Location:

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Chargebacks	Law Enfrcmnt IF 2014	Carryover	$159,382	$0	$0	$0	$0	$0	$159,382
Chargebacks	Transportation Sales Tax	Carryover	$259,214	$0	$0	$0	$0	$0	$259,214
Chargebacks	CIP Capital Projects Fun	Carryover	$48,948	$0	$0	$0	$0	$0	$48,948
Chargebacks	GO Bonds 2015	Carryover	$136,822	$0	$0	$0	$0	$0	$136,822
Chargebacks	Citywide Park/Rec Facil	Base	$135,855	$0	$0	$0	$0	$0	$135,855
Chargebacks	Transportation Sales Tax	Base	$404,270	$0	$0	$0	$0	$0	$404,270
Chargebacks	Streets Zone 3 Dev Fee	Base	$45,000	$0	$0	$0	$0	$0	$45,000
Chargebacks	Highway User	Base	$25,000	$0	$0	$0	$0	$0	$25,000
Chargebacks	CIP Capital Projects Fun	Base	$22,000	$0	$0	$0	$0	$0	$22,000
Chargebacks	Proposed GO Bonds	Base	$213,865	$0	$0	$0	$0	$0	$213,865
Chargebacks	GO Bonds 2015	Base	$71,500	$0	$0	$0	$0	$0	$71,500
Chargebacks	Wastewater Expansion P	Base	$40,906	$0	$0	$0	$0	$0	$40,906
Chargebacks	Wastewater Exp. E. of A	Base	$2,250	$0	$0	$0	$0	$0	$2,250
Chargebacks	Wastewater	Base	$9,796	$0	$0	$0	$0	$0	$9,796
Chargebacks	Water	Base	$286,774	$0	$0	$0	$0	$0	$286,774
		Total Budget	**$1,861,582**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,861,582**

City Hall Roof Replacement

Project Number: PW00150 **Council District:** Acacia

Project Location: City Hall Building

The City Hall roof will be in excess of 30 years old in FY22 when the replacment roof is recommended for installation. The replacement will include a complete replacement of the underlayment, new tiles and flashing material.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$500,000	$500,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$5,000	$5,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$505,000**	**$505,000**

Operational Facilities

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995 **Council District:** Various

Project Location: Various locations

This program is for the systematic repair of asphalt, concrete and pavement maintenance of the city parks parking lots and asphalt along the New River Trail system. Treatments may include minor surface treatments or full depth reconstruction depending upon the condition warrants.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Proposed GO Bonds	Base	$201,000	$0	$266,000	$0	$150,000	$436,000	$1,053,000
Arts	Proposed GO Bonds	Base	$0	$0	$2,660	$0	$1,500	$4,360	$8,520
		Total Budget	**$201,000**	**$0**	**$268,660**	**$0**	**$151,500**	**$440,360**	**$1,061,520**

Citywide Security Program

Project Number: PW00506 **Council District:** Various

Project Location: Citywide

This project addresses security issues under the guidance of the Citywide Security Committee. Two projects are identified for FY17. The first is the replacement of existing security equipment including 18 cameras at a cost of $41,000, one recorder at PCPA for $6,500 and three emergency phones in parking structures at City Hall Complex - $13,500. The second project includes $103,000 in proposed security enhancements in the Finance department including (a) adding and relocation of doors ($20,000), (b) Addition of one camera and two card access points ($10,000) © Installation of thick glass over service counter ($43,000) and (d) Rearrangement of cubicles behind service counter ($30,000).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	General	Base	$71,400	$0	$0	$0	$0	$0	$71,400
Construction	General	Base	$92,080	$0	$0	$0	$0	$0	$92,080
		Total Budget	**$163,480**	**$0**	**$0**	**$0**	**$0**	**$0**	**$163,480**

Operational Facilities

Community Works Program

Project Number: COP0001 **Council District:**

Project Location: Citywide

The program provides a mechanism to fund smaller projects addressing more localized needs that may otherwise be overlooked in the capital program and projects that either the Council feels are advantageous to meet the city's mission or present a timely opportunity that could be missed if pursued under the regular CIP approval process, or address an immediate need that cannot or should not wait for the regular CIP approval process. Below is a list of the projects planned for FY2017.

Engineering
- Quick Response $150,000
- Neighborhood Traffic Management $35,000
- Pedestrian Safety, Bicycle Infrastructure, Misc Signing/Striping $75,000
- Streetlight Infill $80,000
- Utility Undergrounding $160,000

Community Services
- ROW Quick Response & Right Tree Right Place Reforestation & Revegetation $96,000
- Westgreen Park Small Playground Replacement $70,000
- Veterans Memorial Improvements $75,000
- Rio Vista Community Park Splash Pad - Replacement of Water Delivery Feature $60,000
- Rio Vista Community Park Seating Wall at Lowerat Lower $60,000
- AZSTA Grant Match (Sunrise and Centennial Pools, Varney and Murphy Parks, Rio Vista Recreation Center $64,000
- Community Garden Funding $45,000
- Tree Replacements at City Hall (Remove 30 Sweet Acacias along the Main East West Path and Replace with Alternative Species $30,000

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Highway User	Carryover	$431,655	$0	$0	$0	$0	$0	$431,655
Construction	General	Carryover	$22,000	$0	$0	$0	$0	$0	$22,000
Construction	Highway User	Base	$500,000	$0	$0	$0	$0	$0	$500,000
Construction	General	Base	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$1,453,655**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,453,655**

Council Chambers A/V Equipment Replacement

Project Number: PW00510 **Council District:** Acacia

Project Location: Municipal Office Complex

The FY17 request is to replace the projection screen with a high definition flat screen along with two audience flat screen monitors. The larger flat screen will be placed behind the dias. The two smaller flat screen monitors will provide the audience a closer view of what is being presented.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Proposed GO Bonds	Base	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,280,000	$1,280,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$53,820	$53,820
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$12,800	$12,800
		Total Budget	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$1,346,620**	**$1,546,620**

Operational Facilities

Fire Department Building Needs

Project Number: PW00090 **Council District:**

Project Location: Fire Station #3, 6 and Support Services building

This request is to address Facilities identified needs for Fire Station # 3, Fire Station #6, and the Fire Support Services building. 1. Fire Station # 3 was opened in 1991 and the renovations include flooring, finishes, reconstruction of bathroom and kitchen areas, replacement of appliances and general refurbishment. Not included are furnishings such as beds, TV's, and other non-facility equipment. ($170,000) 2. Facilities has identified a need to meet ADA parking and bathroom requirements and provide roof access ladders to safely perform maintenance on roof mounted equipment at the Fire Support Services Facility. ($25,000) 3. At Fire Station #6 the masonry wall that separates the living quarters from the apparatus bay has numerous cracks. While investigations have indicated that there is no structural threat, it does create problems in controlling the air quality environment in the station. ($25,000)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	General	Carryover	$25,000	$0	$0	$0	$0	$0	$25,000
		Total Budget	**$25,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$25,000**

Historic Buildings Equipment and Finish Renovation

Project Number: PW10300 **Council District:** Acacia

Project Location: Old Town Peoria

The Historical Society currently leases five buildings from the City for the purpose of operating a local museum. The City is responsible to maintain the building envelope and the tenant is responsible for maintenance of the interior along with any tenant improvements and contents. In FY17 the A/C units on the main school house need to be replaced ($75,000), the two large doors at the front of the building need to be replaced ($10,000) and the west exterior walls of the two north buildings need to be repaired. ($10,000)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	General	Base	$75,000	$0	$0	$0	$0	$0	$75,000
Construction	General	Base	$19,800	$0	$0	$0	$0	$0	$19,800
		Total Budget	**$94,800**	**$0**	**$0**	**$0**	**$0**	**$0**	**$94,800**

Operational Facilities

Impact Fee Study

Project Number: CD00007 **Council District:** All

Project Location: Citywide

This study will update City impact fees. These fees should be updated every three years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Park Imp Fee 2014 W of	Base	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
Study	Parks Zone 2-Post 8/1/1	Base	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
Study	Park Imp Fee 2014 Bell t	Base	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
Study	Fire/EmergSvs Imp Fees	Base	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
Study	Law Enfrcmnt IF 2014	Base	$9,000	$0	$0	$9,000	$0	$18,000	$36,000
Study	Street Impact Fees Z1 Po	Base	$18,000	$0	$0	$18,000	$0	$36,000	$72,000
Study	Streets Zone 3 Dev Fee	Base	$37,000	$0	$0	$37,000	$0	$74,000	$148,000
		Total Budget	**$100,000**	**$0**	**$0**	**$100,000**	**$0**	**$200,000**	**$400,000**

Interactive Voice Response System Replacement

Project Number: MS00002 **Council District:** Citywide

Project Location: City Hall

The Interactive Voice Response System is used to answer customer phone calls about their utility accounts. It provides account information, accepts payments, and processes certain types of service requests. The current system was installed in 1999 and is outdated. Newer technology has features like voice recognition and "screen pop" capability. The "screen pop" feature keeps the customer's account information with the telephone call as it is routed, and brings up the account instantly on screen if the call is transferred to a Customer Service Representative. This means the customer does not need to repeat their account information when they speak to the Customer Service Representative (CSR).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater	Carryover	$3,993	$0	$0	$0	$0	$0	$3,993
Construction	Water	Carryover	$3,497	$0	$0	$0	$0	$0	$3,497
Construction	General	Carryover	$3,457	$0	$0	$0	$0	$0	$3,457
		Total Budget	**$10,947**	**$0**	**$0**	**$0**	**$0**	**$0**	**$10,947**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$40,000	$90,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$40,000**	**$90,000**

Operational Facilities

Network Infrastructure Replacement - PSAB

Project Number: IT00002 **Council District:** Acacia

Project Location: Citywide

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Replacements projected for FY17 and FY22 to ensure equipment reliability and uptime.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	IT Reserve	Base	$265,000	$0	$0	$0	$0	$0	$265,000
		Total Budget	**$265,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$265,000**

Parking Lot Maintenance for City Buildings

Project Number: PW11150 **Council District:** All

Project Location: Citywide

This project will address the need for ongoing repairs and maintenance for parking lots at City facilities. The FY17 request is to repair, slurry coat and restripe the Greenway Water Treatment Plant asphalt. City Parks parking lots are addressed in a separate CIP project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	General	Base	$29,700	$0	$0	$0	$0	$0	$29,700
		Total Budget	**$29,700**	**$0**	**$0**	**$0**	**$0**	**$0**	**$29,700**

Peoria Transit Center

Project Number: PW00325 **Council District:** Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria. It is anticipated that the transit center will be co-located with a Peoria Park and Ride facility. The location of the facility will be determined by an implementation study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Outside Sources	Carryover	$50,165	$0	$0	$0	$0	$0	$50,165
Land Acquisi	Outside Sources	Carryover	$782,876	$0	$0	$0	$0	$0	$782,876
Construction	Outside Sources	Carryover	$156,575	$0	$0	$0	$0	$0	$156,575
Construction	Outside Sources	Base	$0	$0	$0	$0	$0	$1,559,505	$1,559,505
Chargebacks	Outside Sources	Base	$0	$0	$0	$0	$0	$43,225	$43,225
		Total Budget	**$989,616**	**$0**	**$0**	**$0**	**$0**	**$1,602,730**	**$2,592,346**

Operational Facilities

Radio Infrastructure Replacements - RWC Upgrades

Project Number: IT00024 **Council District:** Various

Project Location: Citywide

The Regional Wireless Consortium (RWC) will be upgrading and replacing equipment and software to remain in compliance with FCC narrow banding requirements and to maintain system uptime and capacity requirements for the city's radio system. Peoria is required to fund its portion of these upgrades per the IGA that is in effect with the RWC.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	CIP Capital Projects Fun	Base	$850,102	$0	$0	$0	$0	$0	$850,102
		Total Budget	**$850,102**	**$0**	**$0**	**$0**	**$0**	**$0**	**$850,102**

Radio Subscriber Replacements

Project Number: IT00018 **Council District:** Various

Project Location: Citywide

The City's subscriber radio units deployed citywide will require replacement in order to continue operation on the RWC network. Subscriber replacements began in FY16 and will continue through FY22.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Proposed GO Bonds	Base	$0	$0	$549,535	$549,535	$0	$0	$1,099,070
Equipment	GO Bonds 2015	Base	$549,535	$0	$0	$0	$0	$0	$549,535
Equipment	GO Bonds 2015	Base	$0	$549,535	$0	$0	$0	$0	$549,535
		Total Budget	**$549,535**	**$549,535**	**$549,535**	**$549,535**	**$0**	**$0**	**$2,198,140**

Renovate Main Library

Project Number: PW00509 **Council District:** Acacia

Project Location: Municipal Office Complex

The purpose of this project is to evaluate, renovate and replace building systems in the City of Peoria Main Library. The library was originally built in 1991. Phased renovations start in FY17 that will replace the seating in public areas and programming area improvements. The remaining funding will be used to conduct a study to assess the evolving business model of public libraries and evaluate the overall building system. Based on those findings repairs will be identified and completed that will not restrict future programming changes. Funding in FY 21 and FY 25 will renovate the library including mechanical, lighting, painting, carpeting, and fire systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Proposed GO Bonds	Base	$400,000	$0	$0	$0	$0	$0	$400,000
Equipment	Proposed GO Bonds	Base	$125,000	$0	$0	$0	$0	$0	$125,000
Construction	Proposed GO Bonds	Base	$975,000	$0	$0	$0	$5,000,000	$3,000,000	$8,975,000
		Total Budget	**$1,500,000**	**$0**	**$0**	**$0**	**$5,000,000**	**$3,000,000**	**$9,500,000**

Operational Facilities

Storage Area Network Replacement/Upgrade

Project Number: IT00006 **Council District:** Various

Project Location: City Hall Campus

This request will enable the IT Department to replace the existing Storage Area Network (SAN) to meet the current and projected demands for data storage in the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	IT Reserve	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Transit Park and Ride Lot

Project Number: PW00335 **Council District:** Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit park and ride lot located in Peoria. It is anticipated that the park and ride lot will be co-located with a Peoria Transit Center. The location of the facility will be determined by an implementation study.

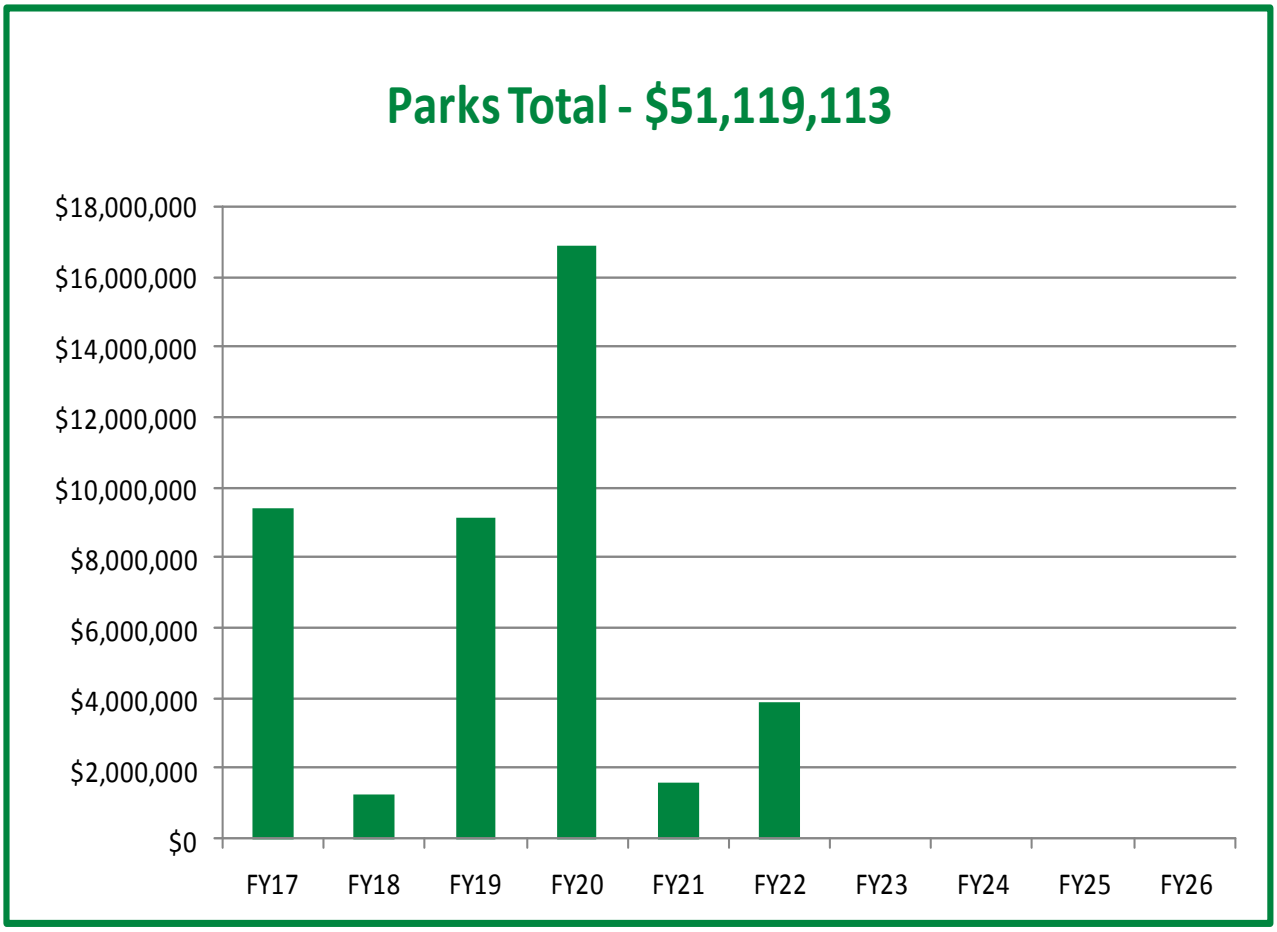
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Outside Sources	Carryover	$129,566	$0	$0	$0	$0	$0	$129,566
Land Acquisi	Outside Sources	Base	$2,138,675	$0	$0	$0	$0	$0	$2,138,675
Design	Outside Sources	Base	$372,681	$0	$0	$0	$0	$0	$372,681
Construction	Outside Sources	Base	$0	$3,914,402	$0	$0	$0	$0	$3,914,402
		Total Budget	**$2,640,922**	**$3,914,402**	**$0**	**$0**	**$0**	**$0**	**$6,555,324**

Parks, Trails, Open Space and Libraries

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista and Pioneer Community Park each offer lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller-bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. Projects in the 10-year program include development of a new community park in the northern portion of Peoria, design and construction of a new neighborhood park and a southern access point to the New River Trail system near the south side of Olive in the vicinity of 99th Avenue, as well as our continued commitment to the Peoria Sports complex features a new score board, public address system and control room.



Parks - Community

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
4252 - Proposed GO Bonds	$0	$20,593,876	$0	$0	$0	$0	$20,593,876
7904 - Neighborhood Park Dev Zone 2	$0	$180,000	$0	$0	$0	$0	$180,000
7907 - NeighPkDevl Fees - Z2 Post 1/1/12	$0	$1,210,000	$0	$0	$0	$0	$1,210,000
7908 - NeighPkDevl Fees - Z3 Post 1/1/12	$0	$715,000	$0	$0	$0	$0	$715,000
7910 - Citywide Park/Rec Facility Dev	$55,000	$0	$0	$0	$0	$0	$55,000
7911 - Community Park Dev Fee - Post	$1,795,457	$1,416,001	$0	$0	$0	$0	$3,211,458
7942 - Parks Zone 2-Post 8/1/14	$0	$1,500,000	$0	$0	$0	$0	$1,500,000
7943 - Park Imp Fee 2014 W of Agua Fria	$0	$2,700,000	$0	$0	$0	$0	$2,700,000
Total - Parks - Community	**$1,850,457**	**$28,314,877**	**$0**	**$0**	**$0**	**$0**	**$30,165,334**

Parks - Community

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Northern Community Park	$1,850,457	$28,314,877	$0	$0	$0	$0	**$30,165,334**
Total - Parks - Community	**$1,850,457**	**$28,314,877**	**$0**	**$0**	**$0**	**$0**	**$30,165,334**

Parks - Neighborhood

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
4252 - Proposed GO Bonds	$0	$0	$2,793,269	$5,567,791	$0	$0	$8,361,060
Total - Parks - Neighborhood	**$0**	**$0**	**$2,793,269**	**$5,567,791**	**$0**	**$0**	**$8,361,060**

Parks - Neighborhood

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Pine District Neighborhood Park	$0	$0	$2,793,269	$5,567,791	$0	$0	**$8,361,060**
Total - Parks - Neighborhood	**$0**	**$0**	**$2,793,269**	**$5,567,791**	**$0**	**$0**	**$8,361,060**

Parks - Other

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
1000 - General	$1,066,815	$0	$0	$0	$0	$0	$1,066,815
1210 - Half Cent Sales Tax	$1,223,800	$0	$0	$0	$0	$0	$1,223,800
2000 - Sports Complex	$450,000	$0	$0	$0	$0	$0	$450,000
2001 - Sports Complex Capital Reserve	$189,174	$0	$0	$0	$0	$0	$189,174
2002 - Sports Complex Imp Reserve	$250,000	$0	$0	$0	$0	$0	$250,000
2003 - Sports Complex GA Surcharge	$70,000	$0	$0	$0	$0	$0	$70,000
4251 - GO Bonds 2015	$1,499,896	$0	$0	$0	$0	$0	$1,499,896
4252 - Proposed GO Bonds	$200,000	$0	$174,000	$0	$0	$0	$374,000
4810 - Outside Sources	$500,000	$0	$0	$0	$0	$0	$500,000
7904 - Neighborhood Park Dev Zone 2	$0	$0	$42,000	$0	$0	$0	$42,000
7941 - Park Imp Fee 2014 Bell to P.Peak	$0	$0	$42,000	$0	$0	$0	$42,000
7943 - Park Imp Fee 2014 W of Agua Fria	$0	$0	$42,000	$0	$0	$0	$42,000
Total - Parks - Other	**$5,449,685**	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$5,749,685**

Parks - Other

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Community Services ADA Compliance	$380,000	$0	$0	$0	$0	$0	**$380,000**
Community Services Master Plan	$0	$0	$300,000	$0	$0	$0	**$300,000**
Palo Verde Ruin - Interpretive Plan	$844,896	$0	$0	$0	$0	$0	**$844,896**
Park and Recreation Facility Refurbishment	$538,900	$0	$0	$0	$0	$0	**$538,900**
Sports Complex Asphalt Remediation	$723,800	$0	$0	$0	$0	$0	**$723,800**
Sports Complex Improvements	$1,362,089	$0	$0	$0	$0	$0	**$1,362,089**
Sports Complex Replacements and Enhancements	$1,600,000	$0	$0	$0	$0	$0	**$1,600,000**
Total - Parks - Other	**$5,449,685**	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$5,749,685**

Parks - Trails & Open Space

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
4251 - GO Bonds 2015	$2,360,756	$0	$0	$0	$0	$0	$2,360,756
4252 - Proposed GO Bonds	$579,988	$705,383	$152,110	$55,064	$787,923	$1,951,810	$4,232,278
7920 - River Corridors & Trails Dev	$250,000	$0	$0	$0	$0	$0	$250,000
Total - Parks - Trails & Open Space	**$3,190,744**	**$705,383**	**$152,110**	**$55,064**	**$787,923**	**$1,951,810**	**$6,843,034**

Parks - Trails & Open Space

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
75th Avenue and Deer Valley Trailhead	$742,128	$0	$0	$0	$0	$0	**$742,128**
83rd Avenue and Village Parkway Trailhead	$124,988	$432,783	$0	$0	$0	$0	**$557,771**
99th Ave and Olive Trailhead	$1,950,000	$0	$0	$0	$0	$0	**$1,950,000**
New River Trail - Williams Rd to Happy Valley Rd	$373,628	$272,600	$152,110	$55,064	$0	$0	**$853,402**
Trailhead at Vistancia	$0	$0	$0	$0	$787,923	$1,951,810	**$2,739,733**
Total - Parks - Trails & Open Space	**$3,190,744**	**$705,383**	**$152,110**	**$55,064**	**$787,923**	**$1,951,810**	**$6,843,034**

Parks - Community

Northern Community Park

Project Number: CS00059 **Council District:** Mesquite

Project Location:

This is a request to fund the development of a community park in the northern portion of Peoria. In FY 2015, a study was conducted that concluded that the New River Dam impoundment area near Lake Pleasant Parkway and Dixileta Drive was the most viable location for the next community park. The study evaluated multiple parcels and analyzed landform factors, infrastructure requirements, and costs of acquisition. Park test fit concepts were presented to the public in early 2016 in a series of public meetings. Park amenities will be similar to those offered at Rio Vista and Pioneer Community Parks including lighted fields, playgrounds, ball courts, a fishing lake, and a possible trailhead. Funding in subsequent years will be used for expenses related to land acquisition, design, construction, development fees, outside agency and public utility agreements, and park related capital equipment costs. A future phase of development (not funded) includes a recreation center and pool.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Community Park Dev Fe	Carryover	$250,457	$0	$0	$0	$0	$0	$250,457
Design	Community Park Dev Fe	Base	$1,545,000	$0	$0	$0	$0	$0	$1,545,000
Design	Citywide Park/Rec Facil	Base	$55,000	$0	$0	$0	$0	$0	$55,000
Construction	Park Imp Fee 2014 W of	Base	$0	$2,700,000	$0	$0	$0	$0	$2,700,000
Construction	Parks Zone 2-Post 8/1/1	Base	$0	$1,500,000	$0	$0	$0	$0	$1,500,000
Construction	Community Park Dev Fe	Base	$0	$1,416,001	$0	$0	$0	$0	$1,416,001
Construction	NeighPkDevl Fees - Z3	Base	$0	$715,000	$0	$0	$0	$0	$715,000
Construction	NeighPkDevl Fees - Z2	Base	$0	$1,210,000	$0	$0	$0	$0	$1,210,000
Construction	Neighborhood Park Dev	Base	$0	$180,000	$0	$0	$0	$0	$180,000
Construction	Proposed GO Bonds	Base	$0	$20,593,876	$0	$0	$0	$0	$20,593,876
		Total Budget	**$1,850,457**	**$28,314,877**	**$0**	**$0**	**$0**	**$0**	**$30,165,334**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Personal OPS	$0	$776,121	$776,121	$776,121	$776,121	$3,880,605	$6,985,089
Non-Pers OPS	$0	$711,652	$711,652	$711,652	$711,652	$3,558,260	$6,404,868
Total Operating Impacts	**$0**	**$776,121**	**$776,121**	**$776,121**	**$776,121**	**$3,880,605**	**$6,985,089**

Parks - Neighborhood

Pine District Neighborhood Park

Project Number: CS00151 **Council District:** Pine

Project Location: Pine District

This will be a neighborhood park of approximately 15 acres in the Pine District with amenities such as: playgrounds, hard court surfacing, picnic shelters and restrooms, landscaping, lighted turf areas, etc. This request will be for the land acquisition, design, construction, development fees, utility fees, and park related capital equipment costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Proposed GO Bonds	Base	$0	$0	$2,793,269	$5,567,791	$0	$0	$8,361,060
		Total Budget	**$0**	**$0**	**$2,793,269**	**$5,567,791**	**$0**	**$0**	**$8,361,060**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Personal OPS	$0	$0	$0	$46,914	$46,914	$234,570	$328,398
Non-Pers OPS	$0	$0	$0	$88,711	$88,711	$443,555	$620,977
Capital OPS	$0	$0	$0	$28,500		$0	
Total Operating Impacts	**$0**	**$0**	**$0**	**$46,914**	**$46,914**	**$234,570**	**$328,398**

Parks - Other

Community Services ADA Compliance

Project Number: CS00177 **Council District:**

Project Location: city wide

Title II of the Americans with Disabilities Act (ADA) requires that all municipal sites and facilities be evaluated for accessibility to the programs and services provided, including those that existed before 1992. In September 2010, the Department of Justice published a new ADA Title II regulation that included new accessibility standards known as the "2010 ADA Standards for Accessible Design". The City of Peoria is required to use these new "2010 ADA Standards for Accessible Design" to evaluate all existing sites.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	General	Carryover	$80,000	$0	$0	$0	$0	$0	$80,000
Construction	General	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$380,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$380,000**

Community Services Master Plan

Project Number: CS00067 **Council District:** Citywide

Project Location: Citywide

This project is a request to update the comprehensive Community Services Master Plan (CSMP) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Park Imp Fee 2014 W of	Base	$0	$0	$42,000	$0	$0	$0	$42,000
Study	Park Imp Fee 2014 Bell t	Base	$0	$0	$42,000	$0	$0	$0	$42,000
Study	Neighborhood Park Dev	Base	$0	$0	$42,000	$0	$0	$0	$42,000
Study	Proposed GO Bonds	Base	$0	$0	$174,000	$0	$0	$0	$174,000
		Total Budget	**$0**	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$300,000**

Parks - Other

Palo Verde Ruin - Interpretive Plan

Project Number: CS00178 **Council District:** Mesquite

Project Location: 73rd Drive and Briles Road

The Palo Verde Ruin is a significant cultural resource within the City of Peoria. At one time, the ruin was the largest prehistoric habitation village of the Hohokam on the New River. In 2011, the ruin was placed on the National Register of Historic Places.

The site is connected to the city's Palo Verde Park and is located within the Terramar development. In 2013, the city installed interpretive signs within the park site. These signs provided visitors with general information about the ruins and were the first phase of a Council-approved interpretive plan for the ruins. The next phase of the interpretive plan is to construct:
- Decorative security fencing to secure the ruins from the park site and the connection at the New River trail leading to the Palo Verde Park
- An interpretive trail within the ruins with additional interpretive signage
- Partial excavation and protection of some artifacts

The project will also fund the completion of drainage improvements along the north edge of the site. In the past decade, water from the surrounding development has been eroding the site and damaging the artifacts.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	GO Bonds 2015	Carryover	$499,896	$0	$0	$0	$0	$0	$499,896
Construction	General	Carryover	$145,000	$0	$0	$0	$0	$0	$145,000
Design	Proposed GO Bonds	Base	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	Proposed GO Bonds	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$844,896**	**$0**	**$0**	**$0**	**$0**	**$0**	**$844,896**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

Park and Recreation Facility Refurbishment

Project Number: CS00185 **Council District:**

Project Location: various

This is a request to refurbish the following locations: Westgreen Park, Rio Vista Recreation Center, Centennial Pool, Rio Vista Park, Murphy Park, Wacker Park, Fletcher Heights North Park, Parkridge Park and Alta Vista, Country Meadows, Monroe, Apache and Varney Parks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	General	Carryover	$38,900	$0	$0	$0	$0	$0	$38,900
Construction	General	Base	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$538,900**	**$0**	**$0**	**$0**	**$0**	**$0**	**$538,900**

Parks - Other

Sports Complex Asphalt Remediation

Project Number: CS00179 **Council District:**

Project Location: Sports Complex

This project will begin replacement of the 20+ year old asphalt paving at the Peoria Sports Complex beginning with the major roadways: Mariners Way, Padres Way, Stadium Drive, and Stadium Circle. Any surplus funds, or funds added in subsequent years, will be allocated to crack seal and/or surface treat the larger parking lots on the Mariners (west) and Padres (north) sides of the stadium. The asphalt replacement efforts will be timed to occur during non-peak summer months and will be coordinated with any ongoing construction improvements in the stadium.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Half Cent Sales Tax	Carryover	$221,800	$0	$0	$0	$0	$0	$221,800
Construction	Half Cent Sales Tax	Carryover	$275,000	$0	$0	$0	$0	$0	$275,000
Construction	Half Cent Sales Tax	Base	$227,000	$0	$0	$0	$0	$0	$227,000
		Total Budget	**$723,800**	**$0**	**$0**	**$0**	**$0**	**$0**	**$723,800**

Sports Complex Improvements

Project Number: CS00022 **Council District:** Willow

Project Location: Sports Complex

Improvements were completed at both the Padre and Mariners Club Houses in 2014, and Phase II Stadium Improvements were completed in 2015. The next phase of improvements will include a Kids Zone, 3rd base fixed seating and event space.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	GO Bonds 2015	Carryover	$1,000,000	$0	$0	$0	$0	$0	$1,000,000
Construction	Sports Complex Capital	Carryover	$159,174	$0	$0	$0	$0	$0	$159,174
Construction	General	Carryover	$2,915	$0	$0	$0	$0	$0	$2,915
Construction	Sports Complex	Base	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$1,362,089**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,362,089**

Parks - Other

Sports Complex Replacements and Enhancements

Project Number: CS00181 **Council District:** Willow

Project Location: Sports Complex

This project is for improvements at the Sports Complex to include items such as the PA system, stadium scoreboard, and audio systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Outside Sources	Base	$500,000	$0	$0	$0	$0	$0	$500,000
Equipment	Sports Complex GA Sur	Base	$70,000	$0	$0	$0	$0	$0	$70,000
Equipment	Sports Complex Imp Res	Base	$250,000	$0	$0	$0	$0	$0	$250,000
Equipment	Sports Complex Capital	Base	$30,000	$0	$0	$0	$0	$0	$30,000
Equipment	Sports Complex	Base	$250,000	$0	$0	$0	$0	$0	$250,000
Equipment	Half Cent Sales Tax	Base	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$1,600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,600,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$0	$30,000	$120,000	$150,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$30,000**	**$120,000**	**$150,000**

Parks - Trails & Open Space

75th Avenue and Deer Valley Trailhead

Project Number: CS00173 **Council District:** Willow

Project Location: 75th Avenue and Deer Valley

This project will provide a connection to the New River Trail from the south side of Deer Valley Road, and will include shade, benches, drinking fountains, and limited parking. This project will provide a vital link for both pedestrian and bicycles, as it will enable the extension of bike lanes on Deer Valley Road to New River and will provide direct access to the Deer Valley Road underpass and New River Trail.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	GO Bonds 2015	Carryover	$742,128	$0	$0	$0	$0	$0	$742,128
		Total Budget	**$742,128**	**$0**	**$0**	**$0**	**$0**	**$0**	**$742,128**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

83rd Avenue and Village Parkway Trailhead

Project Number: CS00156 **Council District:** Willow

Project Location: 83rd Avenue and Village Parkway

With the path connection complete to the New River the next phase will include: off-street parking, drinking fountain, resting area and landscaping.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$124,988	$0	$0	$0	$0	$0	$124,988
Construction	Proposed GO Bonds	Base	$0	$432,783	$0	$0	$0	$0	$432,783
		Total Budget	**$124,988**	**$432,783**	**$0**	**$0**	**$0**	**$0**	**$557,771**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$10,000	$10,000	$10,000	$10,000	$50,000	$90,000
Total Operating Impacts	**$0**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$90,000**

Parks - Trails & Open Space

99th Ave and Olive Trailhead

Project Number: CS00088 **Council District:** Pine

Project Location: 99th Avenue and Olive Avenue

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a shade ramadas, drinking fountain, and resting areas. Since this is also near an equestrian area in the community, facilities will also include services that accommodate those wishing to access the trail on horseback. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. The extent of remediation of buried landfill debris within the trailhead and access road impact area is under evaluation. The estimated cost impact for remediation design and construction is requested in FY2017.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	GO Bonds 2015	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	GO Bonds 2015	Carryover	$1,295,000	$0	$0	$0	$0	$0	$1,295,000
Construction	Proposed GO Bonds	Base	$455,000	$0	$0	$0	$0	$0	$455,000
		Total Budget	**$1,950,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,950,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$15,000	$15,000	$15,000	$15,000	$15,000	$75,000	$150,000
Total Operating Impacts	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$75,000**	**$150,000**

Parks - Trails & Open Space

New River Trail - Williams Rd to Happy Valley Rd

Project Number: CS00128 **Council District:** Mesquite

Project Location: East side of New River between Pinnacle Peak and Happy Valley Road

New River Trail; Williams Rd to Happy Valley Rd. This project is separated into 2 Phases; Phase 1 - Williams Rd to Pinnacle Pk Rd and, Phase 2 - Pinnacle Pk Rd to Happy Valley Rd.
Phase 1 - Provides for the coordination with the City of Glendale, adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction and construction administration for the construction of the low-water crossing at New River connecting the City's trail that terminates at Williams Rd on the west side of New River to the City of Glendale's New River Trail Path to be located on the east side of New River. Glendale's trail will extend from Hillcrest Blvd to Pinnacle Pk Rd.
Phase 2 - Provides for the coordination with adjacent property owners, public involvement, design, land acquisition, utility coordination, construction and construction administration for the construction of the remaining sections of the New River trail along the east side of New River and extending from Pinnacle Peak Road to Happy Valley Road. The improvements will include: clearing and grubbing, construction of a concrete trail. This project may also require processing of design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	GO Bonds 2015	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Design	River Corridors & Trails	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
Chargebacks	GO Bonds 2015	Carryover	$23,628	$0	$0	$0	$0	$0	$23,628
Construction	Proposed GO Bonds	Base	$0	$272,600	$152,110	$55,064	$0	$0	$479,774
		Total Budget	**$373,628**	**$272,600**	**$152,110**	**$55,064**	**$0**	**$0**	**$853,402**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Personal OPS	$0	$0	$46,914	$46,914	$46,914	$234,570	$375,312
Non-Pers OPS	$0	$0	$37,600	$37,600	$37,600	$188,000	$300,800
Capital OPS	$0	$0	$78,500	$0	$0	$0	$78,500
Total Operating Impacts	**$0**	**$0**	**$46,914**	**$46,914**	**$46,914**	**$234,570**	**$375,312**

Parks - Trails & Open Space

Trailhead at Vistancia

Project Number: CS00159 **Council District:** Mesquite

Project Location: Vistancia

This project will provide funding to construct a Type I trailhead near White Peak mountain in Vistancia North to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, landscape, shade, etc.

Budget by Fiscal Year

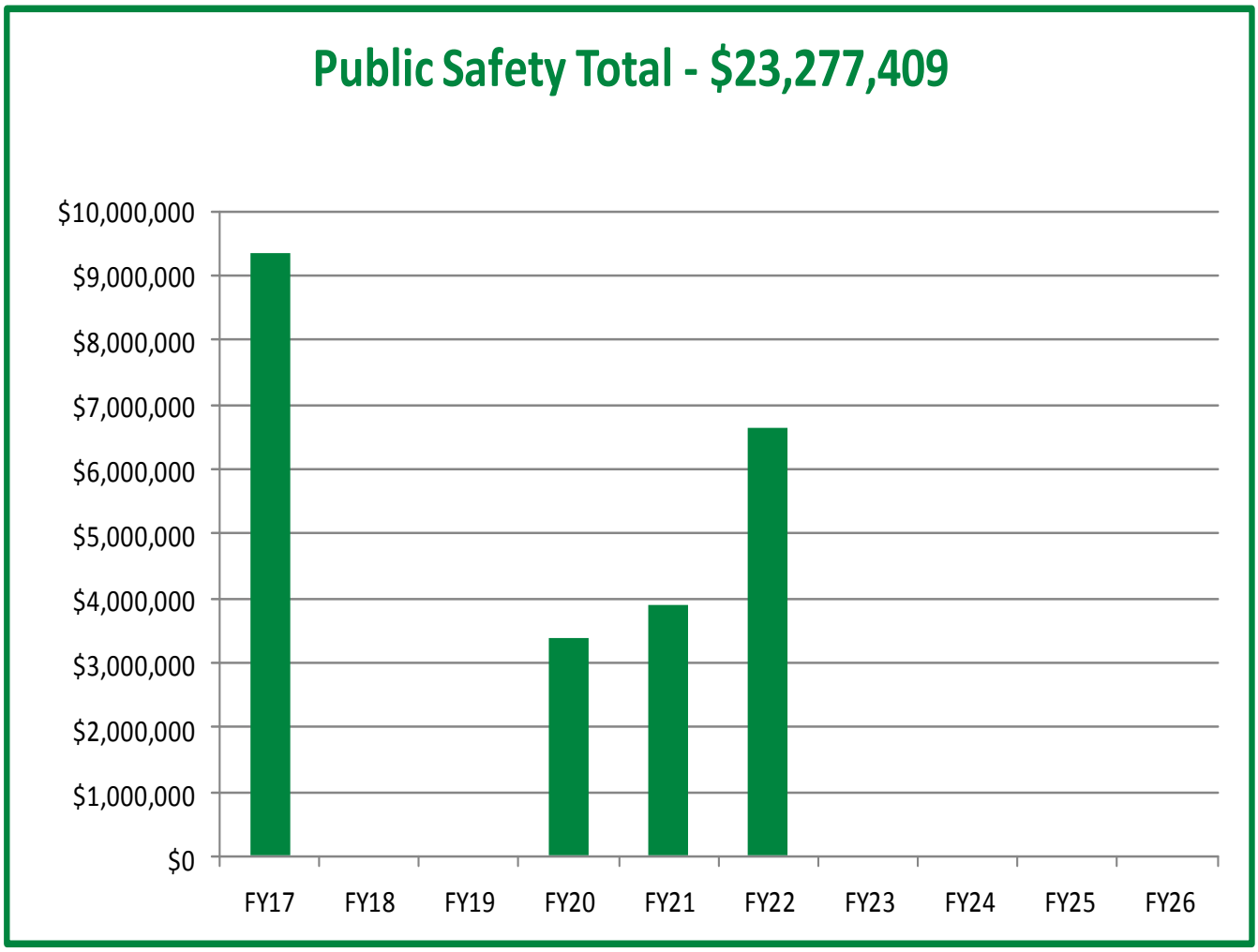
Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$404,000	$0	$404,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$332,649	$0	$332,649
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,885,012	$1,885,012
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$47,948	$47,948	$95,896
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$3,326	$18,850	$22,176
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$787,923**	**$1,951,810**	**$2,739,733**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$91,400	$91,400
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$91,400**	**$91,400**

Public Safety

Peoria's public safety functions include not only the Police and Fire departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. FY 2017 Public Safety projects include additional space for the Police Department's north command on the campus of the Pinnacle Peak Public Safety Facility and installation of an emergency-only traffic signal in front of the fire station on Jomax Road.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
4251 - GO Bonds 2015	$600,000	$0	$0	$0	$0	$0	$600,000
4252 - Proposed GO Bonds	$0	$0	$0	$1,500,000	$0	$0	$1,500,000
7930 - Law Enforcement Dev	$7,283,448	$0	$0	$0	$0	$0	$7,283,448
7931 - Law Enforcement Dev - Post 1/1/12	$320,062	$0	$0	$0	$0	$0	$320,062
7932 - Law Enfrcmnt IF 2014	$408,300	$0	$0	$1,681,530	$2,600,000	$800,000	$5,489,830
7935 - Fire & Emergency Svc Dev	$0	$0	$0	$191,100	$1,293,397	$242,000	$1,726,497
7936 - Fire & Emergency Svc Dev Post	$0	$0	$0	$0	$0	$1,350,000	$1,350,000
7937 - Fire/EmergSvs Imp Fees 2014	$0	$0	$0	$0	$0	$4,264,997	$4,264,997
7940 - General Government Dev	$742,575	$0	$0	$0	$0	$0	$742,575
Total - Public Safety	**$9,354,385**	**$0**	**$0**	**$3,372,630**	**$3,893,397**	**$6,656,997**	**$23,277,409**

Public Safety

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
800 MHz Mobile and Portable Radios	$0	$0	$0	$1,500,000	$0	$0	**$1,500,000**
Fire Station #8	$0	$0	$0	$0	$1,293,397	$5,856,997	**$7,150,394**
Jomax Fire Station #7 Emergency Traffic Signal	$0	$0	$0	$191,100	$0	$0	**$191,100**
Pinnacle Peak Public Safety Facility Exp (Phase 2)	$0	$0	$0	$1,681,530	$2,600,000	$800,000	**$5,081,530**
Pinnacle Peak Public Safety Facility Expansion	$9,354,385	$0	$0	$0	$0	$0	**$9,354,385**
Total - Public Safety	**$9,354,385**	**$0**	**$0**	**$3,372,630**	**$3,893,397**	**$6,656,997**	**$23,277,409**

Public Safety

800 MHz Mobile and Portable Radios

Project Number: FD00018 **Council District:** All

Project Location: City-Wide

Replacement of existing mobile and portable 800 MHz radios for the entire fire department. Are current radios will become outdated, with spare parts and support from Motorola for the APX7000 radios becoming increasingly difficult.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Proposed GO Bonds	Base	$0	$0	$0	$1,500,000	$0	$0	$1,500,000
		Total Budget	**$0**	**$0**	**$0**	**$1,500,000**	**$0**	**$0**	**$1,500,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$20,000	$80,000	$100,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$20,000**	**$80,000**	**$100,000**

Fire Station #8

Project Number: FD00008 **Council District:** Mesquite

Project Location: TBD

This project provides funding to construct a fire station in the northwest section of the city. The facility would mirror our prototypical neighborhood fire station and be programmed at approximately 10,800 square feet. Total construction cost is estimated at $6.006 million. This cost includes administrative fees, engineering and design, furniture, fixtures, land, construction and equipment. Apparatus cost for one fire pumper is included as well as costs for one traffic signal. This building is priced to include a LEED silver certification level consistent with city sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$320,000	$0	$320,000
Equipment	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$358,000	$358,000
Equipment	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$142,000	$242,000	$384,000
Design	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$750,000	$0	$750,000
Construction	Fire/EmergSvs Imp Fees	Base	$0	$0	$0	$0	$0	$4,264,997	$4,264,997
Construction	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$874,507	$874,507
Chargebacks	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$69,998	$69,998
Chargebacks	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$69,997	$0	$69,997
Arts	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$47,495	$47,495
Arts	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$11,400	$0	$11,400
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$1,293,397**	**$5,856,997**	**$7,150,394**

Public Safety

Jomax Fire Station #7 Emergency Traffic Signal

Project Number: FD13101 **Council District:** Mesquite

Project Location: Jomax Rd. at 77th Ave. Alignment

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Av alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow. The project may entail a minor easement purchase for a signal arm on the south side of Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Fire & Emergency Svc D	Base	$0	$0	$0	$15,000	$0	$0	$15,000
Design	Fire & Emergency Svc D	Base	$0	$0	$0	$20,000	$0	$0	$20,000
Construction	Fire & Emergency Svc D	Base	$0	$0	$0	$139,500	$0	$0	$139,500
Chargebacks	Fire & Emergency Svc D	Base	$0	$0	$0	$15,000	$0	$0	$15,000
Arts	Fire & Emergency Svc D	Base	$0	$0	$0	$1,600	$0	$0	$1,600
		Total Budget	**$0**	**$0**	**$0**	**$191,100**	**$0**	**$0**	**$191,100**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$360	$360	$360	$360	$360	$1,440	$3,240
Total Operating Impacts	**$360**	**$360**	**$360**	**$360**	**$360**	**$1,440**	**$3,240**

Pinnacle Peak Public Safety Facility Exp (Phase 2)

Project Number: PD00022 **Council District:** Mesquite

Project Location: Pinnacle Peak Public Safety Facility

This project entails the final two phases of expansion of the Pinnacle Peak Public Safety Facility Expansion. Phase 1 undertaken in FY2015 included land acquisition and an initial 17,000 square feet of building construction. Phase 2a will entail an additional 10,000 square feet of building construction and associated site development. Phase 2b will entail an estimated 10,000 square feet of renovation of the Police portion of the original substation to accommodate Police Communications including 911 dispatch functions. This project will also include furnishings, security, and audio visual systems consistent with other City of Peoria public safety facilities. Information Technology improvements and upgrades to the building systems related thereto will be substantial to support 911 functions.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Law Enfrcmnt IF 2014	Base	$0	$0	$0	$0	$68,644	$36,248	$104,892
Design	Law Enfrcmnt IF 2014	Base	$0	$0	$0	$1,226,922	$324,789	$0	$1,551,711
Construction	Law Enfrcmnt IF 2014	Base	$0	$0	$0	$268,129	$2,125,118	$746,432	$3,139,679
Chargebacks	Law Enfrcmnt IF 2014	Base	$0	$0	$0	$171,529	$56,949	$9,855	$238,334
Arts	Law Enfrcmnt IF 2014	Base	$0	$0	$0	$14,950	$24,499	$7,464	$46,913
		Total Budget	**$0**	**$0**	**$0**	**$1,681,530**	**$2,600,000**	**$800,000**	**$5,081,530**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$0	$0	$546,000	$546,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$546,000**	**$546,000**

Public Safety

Pinnacle Peak Public Safety Facility Expansion

Project Number: PD00021 **Council District:** Willow

Project Location: Pinnacle Peak Public Safety

This project responds to a space needs study undertaken in 2013 and entails land acquisition and an anticipated 17,000 square feet of new building construction to accommodate growth in the Peoria Police Department on the campus of the Pinnacle Peak Public Safety Facility. The LEED certified building will be home to police employees providing service to the northern reaches of the city. This new expanded campus is anticipated to require a deceleration lane and median improvements at Lake Pleasant Parkway, campus entry drive reconfiguration, and half street improvements along 102nd Ave. Water, sewer, telecom, and power infrastructure will be constructed in this phase to support a future community or general government facility. New building construction will also include furnishings, information technology, security, and audio visual systems consistent with other City of Peoria public safety facilities.

Budget by Fiscal Year

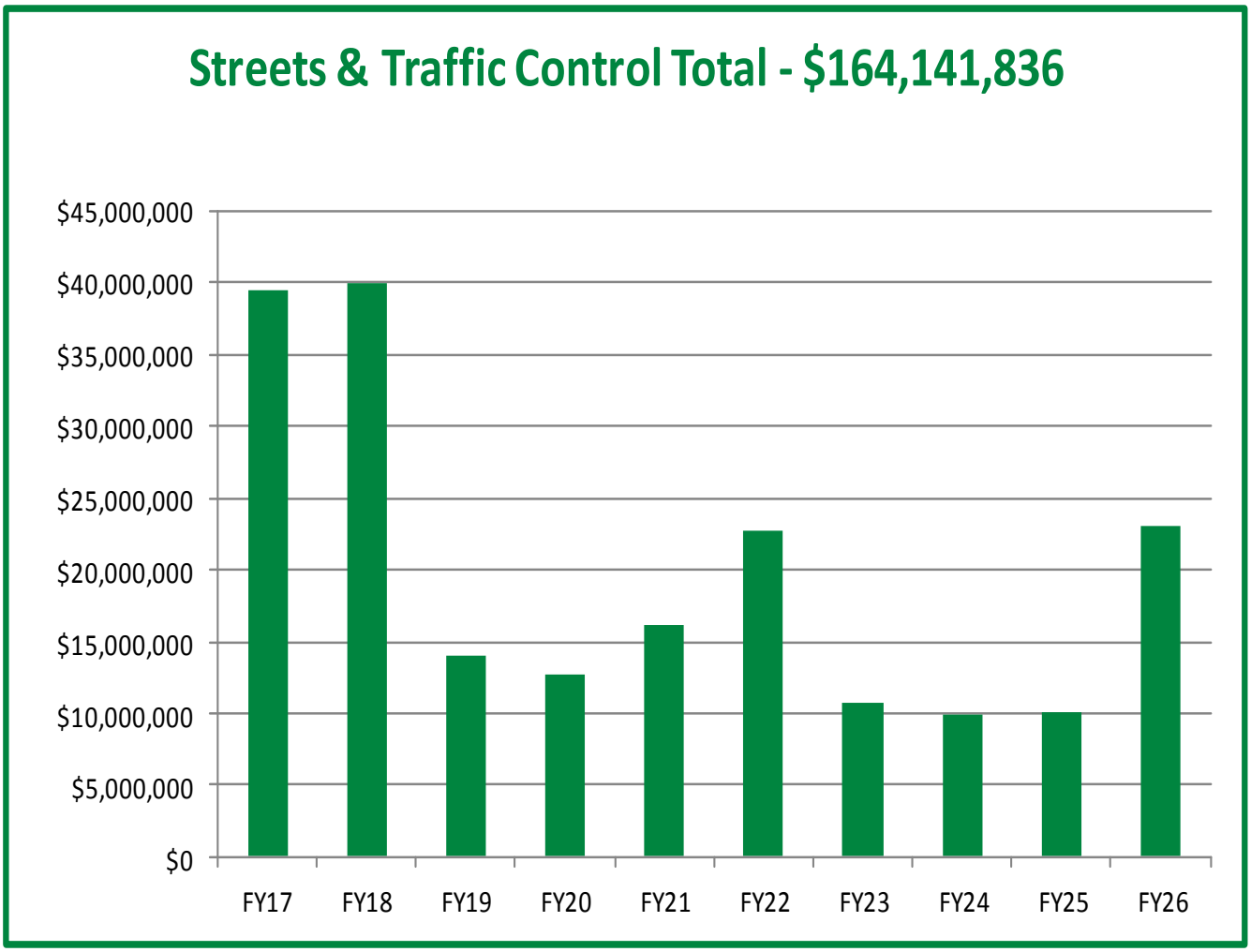
Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Law Enfrcmnt IF 2014	Carryover	$126,148	$0	$0	$0	$0	$0	$126,148
Equipment	Law Enforcement Dev	Carryover	$198,052	$0	$0	$0	$0	$0	$198,052
Construction	Law Enfrcmnt IF 2014	Carryover	$282,152	$0	$0	$0	$0	$0	$282,152
Construction	Law Enforcement Dev -	Carryover	$320,062	$0	$0	$0	$0	$0	$320,062
Construction	Law Enforcement Dev	Carryover	$7,085,396	$0	$0	$0	$0	$0	$7,085,396
Construction	GO Bonds 2015	Carryover	$600,000	$0	$0	$0	$0	$0	$600,000
Construction	General Government De	Base	$742,575	$0	$0	$0	$0	$0	$742,575
		Total Budget	**$9,354,385**	**$0**	**$0**	**$0**	**$0**	**$0**	**$9,354,385**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$128,074	$128,074	$128,074	$128,074	$640,370	$1,152,666
Total Operating Impacts	**$0**	**$128,074**	**$128,074**	**$128,074**	**$128,074**	**$640,370**	**$1,152,666**

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include measures to mitigate against increased noise and speed along Deer Valley Road as a result of the county's extension of the roadway across the Agua Fria River, the widening of the intersections along 75th Avenue at Peoria Avenue and Cactus Road and reconstruction of the west ½ street improvements on 103rd Avenue between Northern and Olive Avenues.



Streets

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
1000 - General	$0	$0	$0	$234,000	$0	$0	$234,000
2050 - Water	$335,000	$710,000	$0	$210,000	$1,160,000	$0	$2,415,000
4251 - GO Bonds 2015	$3,836,864	$1,222,000	$380,000	$0	$0	$0	$5,438,864
4252 - Proposed GO Bonds	$2,686,585	$2,177,000	$1,082,000	$2,119,900	$3,753,000	$20,692,500	$32,510,985
4550 - CIP Capital Projects Fund	$1,308,031	$8,350,150	$0	$0	$0	$0	$9,658,181
4810 - Outside Sources	$4,046,000	$0	$0	$0	$0	$0	$4,046,000
7000 - Highway User	$4,504,026	$4,209,890	$3,799,830	$3,196,890	$3,799,830	$16,565,400	$36,075,866
7003 - Streets Zone 3 Dev Fee	$1,099,140	$5,000,000	$0	$0	$0	$0	$6,099,140
7006 - Street IF 2014 WofAguaFria	$0	$0	$0	$0	$0	$0	$0
7010 - Transportation Sales Tax	$17,951,259	$11,741,416	$4,918,310	$3,635,500	$1,896,560	$17,304,150	$57,447,195
Total - Streets	**$35,766,905**	**$33,410,456**	**$10,180,140**	**$9,396,290**	**$10,609,390**	**$54,562,050**	**$153,925,231**

Streets

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
103rd Av; Northern Ave to Olive Ave - Full Street	$4,477,556	$0	$0	$0	$0	$0	**$4,477,556**
67th Ave Widening; Pinnacle Peak to Happy Valley	$0	$0	$240,000	$1,107,900	$3,691,000	$6,275,000	**$11,313,900**
75th Ave & Cactus Rd Intersection Improvements	$5,023,070	$0	$0	$0	$0	$0	**$5,023,070**
75th Ave & Peoria Ave Intersection Improvements	$1,977,664	$0	$0	$0	$0	$0	**$1,977,664**
79th Ave; Eugie to Tbird Rd; Intersection Widening	$874,130	$0	$0	$0	$0	$0	**$874,130**
83rd Av & Tbird Rd Intersection Improvements (Ult)	$915,000	$3,190,000	$0	$0	$0	$0	**$4,105,000**
83rd Av Sidewalks & Bike Lanes; HVR to Jomax	$15,000	$104,906	$0	$0	$0	$0	**$119,906**
87th Ave & Peoria Ave Intersection Alignment	$55,551	$265,550	$1,622,750	$0	$0	$0	**$1,943,851**
88th Ave & Hatcher Rd One-Half Street Improvements	$10,000	$0	$0	$0	$0	$0	**$10,000**
89th Ave; Golden Ln to Olive Av	$923,664	$0	$0	$0	$0	$0	**$923,664**
91st Av; Mountain View Rd to Grand Av	$439,000	$4,283,100	$0	$0	$0	$0	**$4,722,100**
91st Ave; Deer Valley Rd to Pinnacle Pk Rd	$340,000	$0	$0	$0	$0	$0	**$340,000**
99th Ave Reconstruction; Butler Dr to Olive Av	$1,688,477	$0	$0	$0	$0	$0	**$1,688,477**
ADA Accessibility	$334,385	$166,000	$166,000	$166,000	$166,000	$664,000	**$1,662,385**
Arterial Road Pavement Preservation & Restoration	$1,200,000	$0	$1,515,000	$0	$1,515,000	$3,333,000	**$7,563,000**
Bell Rd and 83rd Av Right Turn Lane	$173,000	$255,010	$0	$0	$0	$0	**$428,010**
Bridge Maintenance and Management Program	$643,459	$227,000	$227,000	$227,000	$227,000	$908,000	**$2,459,459**
Cactus Rd & 69th Av Sidewalk, North Side	$374,000	$0	$0	$0	$0	$0	**$374,000**
Chip Seal Dirt Roads	$0	$0	$0	$426,000	$0	$426,000	**$852,000**
Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy	$230,000	$150,000	$950,000	$0	$0	$0	**$1,330,000**
Dirt Shoulders, Dust Abatement PM-10 Program	$200,000	$0	$202,000	$0	$202,000	$404,000	**$1,008,000**
Guardrail Program	$80,000	$0	$0	$0	$0	$0	**$80,000**
Happy Valley Pkwy Widening; LPP to Agua Fria	$2,120,725	$14,735,000	$0	$0	$0	$0	**$16,855,725**
Lake Pleasant Parkway Sidewalk	$607,030	$1,354,000	$0	$0	$0	$0	**$1,961,030**
Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)	$61,542	$0	$0	$0	$0	$0	**$61,542**
Lake Pleasant Towne Center Driveway	$50,000	$218,000	$0	$0	$0	$0	**$268,000**

Streets

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Lone Mountain ROW Acquistion	$3,600,000	$0	$0	$0	$0	$0	**$3,600,000**
LPP & 91st Ave Right Turn Lanes	$548,790	$0	$0	$0	$0	$0	**$548,790**
Major Street Repairs	$149,500	$151,500	$151,500	$151,500	$151,500	$757,500	**$1,513,000**
Monroe St; 83rd Av to 85th Av Roadway Improvements	$425,000	$0	$0	$0	$0	$0	**$425,000**
Northern Parkway	$1,600,000	$1,020,000	$1,020,000	$1,020,000	$1,020,000	$10,907,500	**$16,587,500**
Paradise Lane Widening; Skunk Creek Bridge to 75th	$0	$166,000	$449,000	$0	$0	$0	**$615,000**
Pinnacle Pk Rd & 102nd Av Widening; 102nd to LPP	$2,483,231	$0	$0	$0	$0	$0	**$2,483,231**
Pyramid Pk Rd and Sonoran Mtn Ranch Rdwy Imp	$395,000	$0	$0	$0	$0	$0	**$395,000**
Resurvey Benchmarks	$0	$0	$0	$234,000	$0	$0	**$234,000**
Rural-Standard Roads Program	$0	$1,414,000	$0	$0	$0	$1,515,000	**$2,929,000**
Sidewalks Annual Program	$290,131	$105,900	$105,900	$105,900	$105,900	$423,600	**$1,137,331**
Street Light Infill and Replacement Program	$290,000	$292,900	$393,900	$393,900	$393,900	$1,969,500	**$3,734,100**
Street Maintenance Program	$2,250,000	$2,272,500	$2,525,000	$2,525,000	$2,525,000	$13,887,500	**$25,985,000**
Street Reconstruction and Rehab Program	$297,000	$2,727,000	$300,000	$2,727,000	$300,000	$8,781,000	**$15,132,000**
Technical Pavement Condition Survey & Support	$250,000	$0	$0	$0	$0	$250,000	**$500,000**
Terramar Cove Access Road Improvements	$85,000	$0	$0	$0	$0	$0	**$85,000**
Traffic Signal Renovation and Replacement	$290,000	$312,090	$312,090	$312,090	$312,090	$1,560,450	**$3,098,810**
Utility Undergrounding Program	$0	$0	$0	$0	$0	$2,500,000	**$2,500,000**
Total - Streets	**$35,766,905**	**$33,410,456**	**$10,180,140**	**$9,396,290**	**$10,609,390**	**$54,562,050**	**$153,925,231**

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
4810 - Outside Sources	$482,345	$0	$0	$0	$0	$0	$482,345
7010 - Transportation Sales Tax	$1,099,260	$1,007,000	$900,000	$1,107,000	$900,000	$4,721,000	$9,734,260
Total - Traffic Control	**$1,581,605**	**$1,007,000**	**$900,000**	**$1,107,000**	**$900,000**	**$4,721,000**	**$10,216,605**

Traffic Control

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Traffic Management Center Equipment Replacement	$662,973	$0	$100,000	$100,000	$100,000	$100,000	**$1,062,973**
Traffic Signal Interconnect Project (TSIP)	$68,632	$207,000	$0	$207,000	$0	$621,000	**$1,103,632**
Traffic Signal Program	$833,000	$800,000	$800,000	$800,000	$800,000	$4,000,000	**$8,033,000**
Traffic Signal System Software Replacement	$17,000	$0	$0	$0	$0	$0	**$17,000**
Total - Traffic Control	**$1,581,605**	**$1,007,000**	**$900,000**	**$1,107,000**	**$900,000**	**$4,721,000**	**$10,216,605**

Streets

103rd Av; Northern Ave to Olive Ave -Full Street

Project Number: EN00422 **Council District:** Pine

Project Location: 103rd Av; Northern Av to Olive Av

The first phase of this project provided for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Av, public meetings and a preliminary traffic study and these tasks have been completed. The second phase of this project provides for an additional public meeting, final design, ROW acquisition, materials testing, construction, construction administration, signal modifications, utility coordination, utility relocation, and undergrounding overhead facilities as needed, replacement of a section of existing water line, drainage facilities, coordination with the 103rd Av & Butler Dr well site improvements, reconstruction and construction of the 103rd Av street improvements from Northern Av to Olive Av and construction of a new fence along the old Glendale landfill and golf course. This project will likely include processing utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence around the Glendale Landfill.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$3,587,556	$0	$0	$0	$0	$0	$3,587,556
Construction	GO Bonds 2015	Carryover	$500,000	$0	$0	$0	$0	$0	$500,000
Design	Proposed GO Bonds	Base	$80,000	$0	$0	$0	$0	$0	$80,000
Construction	Proposed GO Bonds	Base	$310,000	$0	$0	$0	$0	$0	$310,000
		Total Budget	**$4,477,556**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,477,556**

Streets

67th Ave Widening; Pinnacle Peak to Happy Valley

Project Number: EN00100 **Council District:** Mesquite

Project Location: 67th Av from Pinnacle Peak Rd to Happy Valley Rd

This project provides for the coordination with adjacent property owners, developers, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the construction for the widening of 67th Avenue between Pinnacle Peak Road and Happy Valley Road. The cross section varies from BL:3:M:3:BL between Hatfield Rd and Happy Valley Rd and transitions to BL:2:M:2:BL from Pinnacle Pk Rd to Hatfield Rd. The drainage portion of this project is a separate regional drainage project that must be completed prior to the construction of the roadway widening or simultaneously with the construction of the roadway widening. The improvements will include: clearing and grubbing, saw cut along existing pavement, install new pavement, mill and overlay existing asphalt, storm drain laterals and catchbasins, water line, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, landscape, street lights and future traffic signal improvements. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Proposed GO Bonds	Base	$0	$0	$160,000	$0	$0	$0	$160,000
Land Acquisi	Water	Base	$0	$0	$0	$0	$183,062	$0	$183,062
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$399,422	$0	$399,422
Design	Water	Base	$0	$0	$0	$184,764	$0	$0	$184,764
Design	Proposed GO Bonds	Base	$0	$0	$0	$790,000	$0	$0	$790,000
Construction	Water	Base	$0	$0	$0	$0	$913,026	$0	$913,026
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$1,992,129	$6,000,000	$7,992,129
Chargebacks	Proposed GO Bonds	Base	$0	$0	$80,000	$100,000	$109,567	$210,000	$499,567
Chargebacks	Water	Base	$0	$0	$0	$23,388	$50,216	$0	$73,604
Arts	Proposed GO Bonds	Base	$0	$0	$0	$7,900	$29,882	$65,000	$102,782
Arts	Water	Base	$0	$0	$0	$1,848	$13,695	$0	$15,543
		Total Budget	**$0**	**$0**	**$240,000**	**$1,107,900**	**$3,691,000**	**$6,275,000**	**$11,313,900**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$0	$0	$16,000	$16,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$16,000**	**$16,000**

Streets

75th Ave & Cactus Rd Intersection Improvements

Project Number: EN00088 **Council District:** Palo Verde

Project Location: 75th Av & Cactus Rd

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include installation of a section of 16-inch water line, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation. The FY15 request was for funding for the right-of-way (ROW)/easement acquisition and associated tasks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Carryover	$230,000	$0	$0	$0	$0	$0	$230,000
Land Acquisi	Outside Sources	Carryover	$1,600,000	$0	$0	$0	$0	$0	$1,600,000
Construction	Transportation Sales Tax	Carryover	$1,000,000	$0	$0	$0	$0	$0	$1,000,000
Construction	Outside Sources	Carryover	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
Construction	Transportation Sales Tax	Base	$693,070	$0	$0	$0	$0	$0	$693,070
		Total Budget	**$5,023,070**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,023,070**

75th Ave & Peoria Ave Intersection Improvements

Project Number: EN00081 **Council District:** Acacia

Project Location: 75th Av & Peoria Av

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for constructing intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, as well as development and intergovernmental agreements. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation. The FY15 request was for funding the right-of-way (ROW)/easement acquistion and associated tasks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Outside Sources	Carryover	$660,000	$0	$0	$0	$0	$0	$660,000
Construction	Transportation Sales Tax	Carryover	$624,594	$0	$0	$0	$0	$0	$624,594
Construction	Transportation Sales Tax	Base	$693,070	$0	$0	$0	$0	$0	$693,070
		Total Budget	**$1,977,664**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,977,664**

Streets

79th Ave; Eugie to Tbird Rd; Intersection Widening

Project Number: EN00116 **Council District:** Palo Verde

Project Location: 79th Ave; Eugie Ave. to Thunderbird Rd.

This project will provide for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration design, construction, and post design services for widening of the 79th Av and Thunderbird Rd intersection to accommodate a northbound through lane and a separate northbound to eastbound right turn lane. The improvements include re-aligning the SEC of the intersection, updating the handicap ramps, remove, realign and reconstruct approximately 1000' of curb and gutter along the east side of 79th Av, construct new sidewalk, traffic signal modifications, striping and signage. Processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$874,130	$0	$0	$0	$0	$0	$874,130
		Total Budget	**$874,130**	**$0**	**$0**	**$0**	**$0**	**$0**	**$874,130**

83rd Av & Tbird Rd Intersection Improvements (Ult)

Project Number: EN00086 **Council District:** Palo Verde

Project Location: 83rd Av & Thunderbird Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the ultimate intersection widening improvements. The improvements will include: dual EB to NB and WB to SB left turn lanes and right turn lanes as required, micro sealing the intersection and restriping, traffic signal modifications, restoration of landscape and irrigations systems, street light modifications and drainage improvements as needed. This project may also require processing of utility companies (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Base	$265,000	$0	$0	$0	$0	$0	$265,000
Design	Transportation Sales Tax	Base	$650,000	$0	$0	$0	$0	$0	$650,000
Construction	Transportation Sales Tax	Base	$0	$2,425,850	$0	$0	$0	$0	$2,425,850
Construction	CIP Capital Projects Fun	Base	$0	$574,150	$0	$0	$0	$0	$574,150
Chargebacks	Transportation Sales Tax	Base	$0	$160,000	$0	$0	$0	$0	$160,000
Arts	Transportation Sales Tax	Base	$0	$30,000	$0	$0	$0	$0	$30,000
		Total Budget	**$915,000**	**$3,190,000**	**$0**	**$0**	**$0**	**$0**	**$4,105,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$0	$0	$3,600	$3,600
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,600**	**$3,600**

Streets

83rd Av Sidewalks & Bike Lanes; HVR to Jomax

Project Number: EN00546 **Council District:** Mesquite

Project Location: 83rd Av; Happy Valley Rd to Jomax Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the project to widen the east half-street of 83rd Avenue between Happy Valley Road and Jomax Road to provide width for 6' bike lanes on both sides (with curb on the west side and without curb on the east side). Project will also include construction of 5'-8' (as space and conflicts permit) sidewalk along the west side attached to the existing curb and gutter. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Transportation Sales Tax	Base	$15,000	$0	$0	$0	$0	$0	$15,000
Construction	Transportation Sales Tax	Base	$0	$99,504	$0	$0	$0	$0	$99,504
Chargebacks	Transportation Sales Tax	Base	$0	$4,264	$0	$0	$0	$0	$4,264
Arts	Transportation Sales Tax	Base	$0	$1,137	$0	$0	$0	$0	$1,137
		Total Budget	**$15,000**	**$104,906**	**$0**	**$0**	**$0**	**$0**	**$119,906**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$6,300	$6,300	$6,300	$31,500	$50,400
Total Operating Impacts	**$0**	**$0**	**$6,300**	**$6,300**	**$6,300**	**$31,500**	**$50,400**

Streets

87th Ave & Peoria Ave Intersection Alignment

Project Number: PW00109 **Council District:** Acacia

Project Location: 87th Av and Peoria Av Intersection

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for the re-alignment and construction of the street improvements for the south leg of the 87th Av and Peoria Av intersection to Jefferson Street. Improvements will consist of acquiring two parcels, paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Carryover	$55,551	$0	$0	$0	$0	$0	$55,551
Design	Transportation Sales Tax	Base	$0	$255,000	$0	$0	$0	$0	$255,000
Construction	Transportation Sales Tax	Base	$0	$0	$1,575,000	$0	$0	$0	$1,575,000
Chargebacks	Transportation Sales Tax	Base	$0	$8,000	$32,000	$0	$0	$0	$40,000
Arts	Transportation Sales Tax	Base	$0	$2,550	$15,750	$0	$0	$0	$18,300
		Total Budget	**$55,551**	**$265,550**	**$1,622,750**	**$0**	**$0**	**$0**	**$1,943,851**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$280	$1,120	$1,400
Non-Pers OPS	$0	$0	$0	$0	$100	$400	$500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$280**	**$1,120**	**$1,400**

88th Ave & Hatcher Rd One-Half Street Improvements

Project Number: EN00325 **Council District:** Pine

Project Location: 88th Av; Olive Av to Hatcher Rd and Hatcher Rd; 88th Av to 87th Av

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for construction of the east 1/2 street along 88th Av between Olive Av and Hatcher Rd and the south 1/2 street along Hatcher Rd from 88th Av to 87th Av. The improvements will include: widening 88th Av and Hatcher Rd, curb, gutter, and sidewalk. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$10,000	$0	$0	$0	$0	$0	$10,000
		Total Budget	**$10,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$10,000**

Streets

89th Ave; Golden Ln to Olive Av

Project Number: EN00472 **Council District:** Pine/Acacia

Project Location: West side of 89th Ave; Golden Ln to Olive Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, materials testing, utility coordination, utility relocation, construction and construction administration to complete the west one-half street improvements on 89th Av between Golden Lane and Olive Av (approx. 750 feet). The project will be coordinated with developer for the vacant property at the SWC of 89th Av & Olive Av. The improvements include: acquire ROW, relocate existing irrigation facilities, remove and replace the existing block wall, remove existing trees, constructing new pavement, curb, gutter and sidewalks. The project also includes burying the overhead utilities along the south side of Olive Av between Fry's and 85th Av, approximately 4,200ft. Additional funds are being requested to accommodate the design and construction of the new street light system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	GO Bonds 2015	Carryover	$138,000	$0	$0	$0	$0	$0	$138,000
Construction	GO Bonds 2015	Carryover	$32,000	$0	$0	$0	$0	$0	$32,000
Construction	GO Bonds 2015	Base	$753,664	$0	$0	$0	$0	$0	$753,664
		Total Budget	**$923,664**	**$0**	**$0**	**$0**	**$0**	**$0**	**$923,664**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$3,300	$3,300	$3,300	$3,300	$16,500	$29,700
Total Operating Impacts	**$0**	**$3,300**	**$3,300**	**$3,300**	**$3,300**	**$16,500**	**$29,700**

91st Av; Mountain View Rd to Grand Av

Project Number: EN00561 **Council District:** Acacia/Pine

Project Location: 91st Av; Mountain View Rd to Grand Av

This project provides for public involvement, design, utility coordination, utility relocation, materials testing, construction and construction management for the construction of the 91st Ave roadway, water and drainage improvements. The improvements consist of: extending the storm drain from Mountain View Rd to Peoria Ave, replacement of existing water line between Mountain View Rd and Monroe St, a raised landscape median, installation of a traffic signal at Mountain View Rd and burying existing overhead facilities on the east side of 91st Ave from Mountain View Rd to Peoria Ave where feasible.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Transportation Sales Tax	Base	$340,000	$0	$0	$0	$0	$0	$340,000
Construction	Water	Base	$0	$710,000	$0	$0	$0	$0	$710,000
Construction	Water	Base	$99,000	$0	$0	$0	$0	$0	$99,000
Construction	Transportation Sales Tax	Base	$0	$3,320,000	$0	$0	$0	$0	$3,320,000
Chargebacks	Transportation Sales Tax	Base	$0	$216,000	$0	$0	$0	$0	$216,000
Arts	Transportation Sales Tax	Base	$0	$37,100	$0	$0	$0	$0	$37,100
		Total Budget	**$439,000**	**$4,283,100**	**$0**	**$0**	**$0**	**$0**	**$4,722,100**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$22,400	$7,100	$7,100	$35,500	$72,100
Total Operating Impacts	**$0**	**$0**	**$22,400**	**$7,100**	**$7,100**	**$35,500**	**$72,100**

Streets

91st Ave; Deer Valley Rd to Pinnacle Pk Rd

Project Number: EN00505 **Council District:** Pine

Project Location: 91st Ave - Deer Valley Rd to Pinnacle Pk Rd

This project provides for the cost sharing with the developer of The Meadows for the coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for the mill & overlay of the east side of 91st Ave between Deer Valley Rd and Pinnacle Pk Rd. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	CIP Capital Projects Fun	Carryover	$340,000	$0	$0	$0	$0	$0	$340,000
		Total Budget	**$340,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$340,000**

99th Ave Reconstruction; Butler Dr to Olive Av

Project Number: EN00421 **Council District:** Pine

Project Location: 99th Av - Butler Dr to Olive Av

This project provides for the coordination with MCDOT and adjacent property owners, public involvement, design, utility coordination, utility relocation, as needed, materials management, construction, and construction administration for conducting geotechnical investigation, reconstruct 99th Av between Butler Drive and Olive Av, construct a concrete sidewalk along the east side of 99th Av and address drainage issues. This project will likely include processing utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$368,477	$0	$0	$0	$0	$0	$368,477
Design	Transportation Sales Tax	Base	$160,000	$0	$0	$0	$0	$0	$160,000
Construction	Transportation Sales Tax	Base	$1,160,000	$0	$0	$0	$0	$0	$1,160,000
		Total Budget	**$1,688,477**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,688,477**

Streets

ADA Accessibility

Project Number: PW00025 **Council District:** City Wide

Project Location: Various Street Intersections

This program funds the city's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies and provides the ability to respond to individual ADA requests. As these ADA deficiencies are identified, the program funding will also be used to design and construct the improvements. In addition, the ADA regulations identify that specific asphalt and concrete repair treatments that are considered to be alterations - requiring installation of curb ramps within the scope of the project. These funds will be used to correct ADA deficiencies related to the Street Reconstruction and Rehabilitation Program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Highway User	Carryover	$54,010	$0	$0	$0	$0	$0	$54,010
Construction	Highway User	Carryover	$15,375	$0	$0	$0	$0	$0	$15,375
Study	Highway User	Base	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Highway User	Base	$165,000	$166,000	$166,000	$166,000	$166,000	$664,000	$1,493,000
		Total Budget	**$334,385**	**$166,000**	**$166,000**	**$166,000**	**$166,000**	**$664,000**	**$1,662,385**

Arterial Road Pavement Preservation & Restoration

Project Number: PW00992 **Council District:** Various

Project Location: Various Locations

This program provides for pavement preservation and restoration on arterial streets throughout the city. There are 99 miles of arterial roadways in Peoria. Through this program approximately 1 mile is treated every other year. The Streets Division evaluates the existing arterials and prioritizes maintenance projects based upon condition, impact, and coordination with other city projects and private development. 91st Avenue from Peoria to Cactus is scheduled for FY17. Future roads to be restored include 75th Avenue from Peoria Avenue south to Northern Avenue; 83rd Avenue from Lake Pleasant Parkway north to Deer Valley Road; 107th Avenue from Beardsley Road north to Williams Road. This work requires the addition or replacement of ADA sidewalk ramps which is funded in a separate CIP project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Base	$303,000	$0	$0	$0	$0	$0	$303,000
Construction	Highway User	Base	$897,000	$0	$0	$0	$0	$0	$897,000
Construction	Transportation Sales Tax	Base	$0	$0	$606,000	$0	$606,000	$1,515,000	$2,727,000
Construction	Highway User	Base	$0	$0	$894,000	$0	$894,000	$1,785,000	$3,573,000
Arts	Transportation Sales Tax	Base	$0	$0	$6,060	$0	$6,060	$15,150	$27,270
Arts	Highway User	Base	$0	$0	$8,940	$0	$8,940	$17,850	$35,730
		Total Budget	**$1,200,000**	**$0**	**$1,515,000**	**$0**	**$1,515,000**	**$3,333,000**	**$7,563,000**

Streets

Bell Rd and 83rd Av Right Turn Lane

Project Number: EN00562 **Council District:** Palo Verde

Project Location: EB Bell Rd to SB 83rd Av

This project provides for the coordination with adjacent property owners, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the construction of a EB to SB right turn lane at the intersection of Bell Rd and 83rd Avenue. The improvements will include: clearing and grubbing, saw cut along existing pavement, constructing additional pavement, relocating the return and constructing the ramps to meet current ADA standards, traffic signal equipment modifications and re-striping the intersection as needed. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Base	$103,000	$0	$0	$0	$0	$0	$103,000
Design	Transportation Sales Tax	Base	$70,000	$0	$0	$0	$0	$0	$70,000
Construction	Transportation Sales Tax	Base	$0	$201,000	$0	$0	$0	$0	$201,000
Chargebacks	Transportation Sales Tax	Base	$0	$52,000	$0	$0	$0	$0	$52,000
Arts	Transportation Sales Tax	Base	$0	$2,010	$0	$0	$0	$0	$2,010
		Total Budget	**$173,000**	**$255,010**	**$0**	**$0**	**$0**	**$0**	**$428,010**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$0	$2,000	$1,000	$3,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$2,000**	**$1,000**	**$3,000**

Bridge Maintenance and Management Program

Project Number: EN00243 **Council District:** Various

Project Location: Various Locations

This project provides funding for the ongoing bridge and culvert maintenance and management program. The purpose of this program is to develop and implement a system to manage the city's expanding inventory of bridge structures. Bridges and culverts are typically some of the more costly elements of a transportation system. The program set up a system of routine procedures and actions that enable the city to both monitor and initiate repair and maintenance actions at the appropriate times in order to extend the structure's service life at a manageable cost. The project also provides for the design and construction of safety improvements including bridge barrier and lighting upgrades, pedestrian and vehicular safety improvements and determining overload haul routes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$443,459	$0	$0	$0	$0	$0	$443,459
Construction	Transportation Sales Tax	Base	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	Transportation Sales Tax	Base	$0	$200,000	$200,000	$200,000	$200,000	$800,000	$1,600,000
Chargebacks	Transportation Sales Tax	Base	$0	$25,000	$25,000	$25,000	$25,000	$100,000	$200,000
Arts	Transportation Sales Tax	Base	$0	$2,000	$2,000	$2,000	$2,000	$8,000	$16,000
		Total Budget	**$643,459**	**$227,000**	**$227,000**	**$227,000**	**$227,000**	**$908,000**	**$2,459,459**

Streets

Cactus Rd & 69th Av Sidewalk, North Side

Project Number: EN00550 **Council District:** Palo Verde

Project Location: North side of cactus Rd between

"This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction, and construction administration for the construction of a 5' concrete sidewalk along the north side of Cactus Road for approximately 635 feet in the vicinity of 69th Avenue. The improvements will include constructing a new concrete sidewalk, driveways, a small retaining wall, and landscaping/decomposed granite. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. "

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Transportation Sales Tax	Base	$74,000	$0	$0	$0	$0	$0	$74,000
Construction	Transportation Sales Tax	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$374,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$374,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$87	$87	$87	$87	$435	$783
Total Operating Impacts	**$0**	**$87**	**$87**	**$87**	**$87**	**$435**	**$783**

Chip Seal Dirt Roads

Project Number: PW00163 **Council District:** Mesquite/Willow

Project Location: 67th Ave. to 95th Ave., Happy Valley to Jomax Road

This project provides for the application of a rubberized chip seal in rural, residential areas of the city where city standard roadways do not exist. In order to reduce dust and meet PM10 regulations, a rubber chip seal is replaced every five years. The areas subject to this program are 67th Avenue to 72nd Avenue from Camino De Oro north to Villa Linda; 77th Avenue to 79th Avenue from Pinnacle Peak north to Cielo Grande; 92nd Avenue to 95th Avenue from Happy Valley north to Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Base	$0	$0	$0	$124,077	$0	$124,077	$248,155
Construction	Highway User	Base	$0	$0	$0	$295,423	$0	$295,423	$590,845
Arts	Transportation Sales Tax	Base	$0	$0	$0	$1,923	$0	$1,923	$3,845
Arts	Highway User	Base	$0	$0	$0	$4,577	$0	$4,577	$9,155
		Total Budget	**$0**	**$0**	**$0**	**$426,000**	**$0**	**$426,000**	**$852,000**

Streets

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

Project Number: EN00395 **Council District:** Willow

Project Location: Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, obtaining temporary construction easements, utility coordination, utility relocation, design, materials testing, construction, construction administration for the construction of a raised landscape median, reconstructing new walls or raising of the existing privacy walls, micro-sealing and restriping to include bike lanes on Deer Valley Road between 109th Av and Lake Pleasant Parkway. It also includes constructing a traffic signal at the intersection of 107th Av and Deer Valley Road, including new ramps, and obtaining power for the signal. A round-a-bout at 109th and Deer Valley is included as an optional item of work. The project will also include adding drainage to the roadway and modifying the basin at 107th Av for drainage and landscaping. Additionally, adding landscaping on the north side of Deer Valley in City-maintained ROW as needed to match the new median landscaping palate.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Carryover	$230,000	$0	$0	$0	$0	$0	$230,000
Construction	Transportation Sales Tax	Base	$0	$144,000	$912,000	$0	$0	$0	$1,056,000
Chargebacks	Transportation Sales Tax	Base	$0	$4,500	$28,500	$0	$0	$0	$33,000
Arts	Transportation Sales Tax	Base	$0	$1,500	$9,500	$0	$0	$0	$11,000
		Total Budget	**$230,000**	**$150,000**	**$950,000**	**$0**	**$0**	**$0**	**$1,330,000**

Dirt Shoulders, Dust Abatement PM-10 Program

Project Number: PW01001 **Council District:** Various

Project Location: Various Locations

This program will provide funding to apply a dust palliative to road shoulders that have no curbing. The shoulders will be covered with gravel or recycled asphalt millings. There are approximately 45 miles of dirt shoulders in the city. Lake Pleasant Parkway - Loop 303 to State Route 74 (4.0 miles) is currently federally and regionally funded in FY 2016. Other dirt shoulders which have previously been treated will be required to be retreated on a two year cycle. These include: Jomax Road - Terramar Boulevard to 83rd Av (1.5 miles); Jomax Road - 103rd Av to Lake Pleasant Parkway (2.5 miles); New River Road - State Route 74 to City limits (1.6 miles); Castle Hot Springs Road - State Route 74 to City limits (11 miles); Old Carefree Highway - Lake Pleasant Parkway to Cowtown (4.5 miles).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Base	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	Transportation Sales Tax	Base	$0	$0	$200,000	$0	$200,000	$400,000	$800,000
Arts	Transportation Sales Tax	Base	$0	$0	$2,000	$0	$2,000	$4,000	$8,000
		Total Budget	**$200,000**	**$0**	**$202,000**	**$0**	**$202,000**	**$404,000**	**$1,008,000**

Streets

Guardrail Program

Project Number: EN00555 **Council District:** City Wide

Project Location: City Wide

"This project provides for the inventory and assessment of the City's guardrail assets and coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the repair and safety upgrades to roadway guardrail. The improvements may include: clearing and grubbing, saw cut along existing pavement, install new pavement, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Highway User	Base	$80,000	$0	$0	$0	$0	$0	$80,000
		Total Budget	**$80,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$80,000**

Happy Valley Pkwy Widening; LPP to Agua Fria

Project Number: EN00463 **Council District:** Mesquite

Project Location: Happy Valley Pkwy Widening; LPP to L303

This project provides for the coordination with MCDOT, ASLD, and adjacent property owners, public involvement, design, ROW acquisition and annexation, utility coordination, utility relocation, burying overhead facilities construction and construction administration for the widening of Happy Valley Parkway from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. The specific improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, micro-seal, curb, gutter, valley gutter and apron, sidewalk and ADA ramps, widening and installing drainage facilities, widening of the bridge and accommodating the Agua Fria River trail connection under the bridge, striping and signage, street lighting, and landscape and irrigation. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements, and annexing the western portion of the parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Streets Zone 3 Dev Fee	Base	$1,099,140	$0	$0	$0	$0	$0	$1,099,140
Design	Proposed GO Bonds	Base	$1,021,585	$0	$0	$0	$0	$0	$1,021,585
Construction	Streets Zone 3 Dev Fee	Base	$0	$5,000,000	$0	$0	$0	$0	$5,000,000
Construction	CIP Capital Projects Fun	Base	$0	$7,541,000	$0	$0	$0	$0	$7,541,000
Construction	Proposed GO Bonds	Base	$0	$1,959,000	$0	$0	$0	$0	$1,959,000
Chargebacks	CIP Capital Projects Fun	Base	$0	$90,000	$0	$0	$0	$0	$90,000
Arts	CIP Capital Projects Fun	Base	$0	$145,000	$0	$0	$0	$0	$145,000
		Total Budget	**$2,120,725**	**$14,735,000**	**$0**	**$0**	**$0**	**$0**	**$16,855,725**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$46,000	$46,000	$230,000	$322,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$46,000**	**$46,000**	**$230,000**	**$322,000**

Streets

Lake Pleasant Parkway Sidewalk

Project Number: EN00480 **Council District:** Willow and Mesquite

Project Location: Deer Valley Rd to Jomax Rd.

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction, construction administration and expend funds deposited by developers with the City for the construction of a concrete sidewalk ranging in width from 5' to 8', along the east side of Lake Pleasant Parkway between Deer Valley Rd and Jomax Road. The improvements will include: re-grading the existing drainage channel, constructing a new concrete sidewalk and handicap ramps, and installing decomposed granite. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
Land Acquisi	Transportation Sales Tax	Base	$60,000	$0	$0	$0	$0	$0	$60,000
Design	Transportation Sales Tax	Base	$297,030	$0	$0	$0	$0	$0	$297,030
Construction	Transportation Sales Tax	Base	$0	$1,300,000	$0	$0	$0	$0	$1,300,000
Chargebacks	Transportation Sales Tax	Base	$0	$40,000	$0	$0	$0	$0	$40,000
Arts	Transportation Sales Tax	Base	$0	$14,000	$0	$0	$0	$0	$14,000
		Total Budget	**$607,030**	**$1,354,000**	**$0**	**$0**	**$0**	**$0**	**$1,961,030**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$1,500	$1,500	$1,500	$7,500	$12,000
Total Operating Impacts	**$0**	**$0**	**$1,500**	**$1,500**	**$1,500**	**$7,500**	**$12,000**

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

Project Number: EN00241 **Council District:** Mesquite

Project Location: LPP between Westwing Pkwy and L303

This project provides for design (Westwing to CAP), ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the demolition of the existing two lanes and construction of two lanes each direction, bike lanes, median improvements, street lighting, signalization and ITS improvements. The project will also address the missing sidewalk along Lake Pleasant Parkway from Happy Valley Road to Westwing Parkway, needed rehabilitation of Lake Pleasant Parkway from the Loop 303 to SR-74, and aesthetic enhancements to existing walls in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$61,542	$0	$0	$0	$0	$0	$61,542
		Total Budget	**$61,542**	**$0**	**$0**	**$0**	**$0**	**$0**	**$61,542**

Streets

Lake Pleasant Towne Center Driveway

Project Number: EN00552 **Council District:** Mesquite

Project Location: Extend driveway from Lake Pleasant Towne Center to LPP (NO Happy Valley Rd)

This project provides for the coordination with adjacent property owners, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of a deceleration lane along southbound Lake Pleasant Parkway an east-west access extending across parcel 201-08-196A, owned by the Arizona State Land Department, to the Lake Pleasant Towne Center shopping center. The access will be located north of the northwest corner of Happy Valley and Lake Pleasant Parkway. The improvements will include clearing and grubbing, saw cut along existing pavement, constructing additional pavement, installing a commercial driveway and constructing the ramps to meet current ADA standards, and re-striping the intersection as needed. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. It also includes working with State Land for the purchase of the land for the ingress/egress into the shopping center.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Proposed GO Bonds	Base	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	Proposed GO Bonds	Base	$0	$200,000	$0	$0	$0	$0	$200,000
Chargebacks	Proposed GO Bonds	Base	$0	$16,000	$0	$0	$0	$0	$16,000
Arts	Proposed GO Bonds	Base	$0	$2,000	$0	$0	$0	$0	$2,000
		Total Budget	**$50,000**	**$218,000**	**$0**	**$0**	**$0**	**$0**	**$268,000**

Lone Mountain ROW Acquistion

Project Number: EN00479 **Council District:** Mesquite

Project Location: Lone Mountain Pkwy:LPP to L303

This project provides the funding for the acquisition of the ROW along Lone Mountain Pkwy between Lake Pleasant Pkwy and L303 and the ROW for 99th Av between the north boundary of the Pleasant Valley Unit 3 subdivision and Lone Mountain Pkwy.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Carryover	$3,600,000	$0	$0	$0	$0	$0	$3,600,000
		Total Budget	**$3,600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,600,000**

Streets

LPP & 91st Ave Right Turn Lanes

Project Number: EN00359 **Council District:** Ironwood/Willow

Project Location: Lake Pleasant Pkwy and 91st Av

This project provides for the coordination with adjacent property owners, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the construction of a WB to NB and an EB to SB right turn lane at the intersection of Lake Pleasant Parkway and 91st Av. The funding included in FY16 is for the design and construction of the EB to SB right turn lane. The improvements will include: clearing and grubbing, saw cut along existing pavement, constructing additional pavement, relocating the returns and constructing the ramps to meet current ADA standards, traffic signal equipment modifications and re-striping the intersection as needed. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$348,790	$0	$0	$0	$0	$0	$348,790
Construction	Highway User	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$548,790**	**$0**	**$0**	**$0**	**$0**	**$0**	**$548,790**

Major Street Repairs

Project Number: PW00027 **Council District:** Any

Project Location: Various Locations

This project provides for street repairs in response to urgent, unplanned, or unfunded situations or concerns. Repairs typically consist of paving, milling, overlaying, re-surfacing of roadways (with minor concrete curb, gutter, valley gutter, and apron improvements).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Base	$49,490	$49,000	$49,000	$49,000	$49,000	$245,000	$490,490
Construction	Highway User	Base	$100,010	$101,000	$101,000	$101,000	$101,000	$505,000	$1,009,010
Arts	Transportation Sales Tax	Base	$0	$1,500	$1,500	$1,500	$1,500	$7,500	$13,500
		Total Budget	**$149,500**	**$151,500**	**$151,500**	**$151,500**	**$151,500**	**$757,500**	**$1,513,000**

Streets

Monroe St; 83rd Av to 85th Av Roadway Improvements

Project Number: EN00549 **Council District:** Acacia

Project Location: Monroe St; 83rd Av to 85th Av

"This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the Monroe Street aesthetic improvements between 83rd Av and 85th Ave. This improvements will include; construction of a raised landscape median, upgrade ADA ramps and improve landscape. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. "

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$55,000	$0	$0	$0	$0	$0	$55,000
Construction	Proposed GO Bonds	Base	$370,000	$0	$0	$0	$0	$0	$370,000
		Total Budget	**$425,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$425,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$500	$500	$500	$500		
Total Operating Impacts	**$0**	**$500**	**$500**	**$500**	**$500**		

Northern Parkway

Project Number: EN00142 **Council District:** Acacia/Pine

Project Location: Northern Av From 71st Av to 115th Av

This project provides for the City's contribution toward land acquisition and construction to convert the existing Northern Av to an eight-lane, limited access "regionally significant" arterial roadway that will be designated Northern Parkway. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing. Per the City Attorney's Office, the City has a contractual obligation to contribute financially to this project under the terms of a 2008 intergovernmental agreement. The project budget reflects the latest financial plan formalized in the Arterial Life Cycle Program published by the Maricopa Association of Governments.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	GO Bonds 2015	Carryover	$1,600,000	$0	$0	$0	$0	$0	$1,600,000
Construction	Proposed GO Bonds	Base	$0	$0	$627,600	$1,000,000	$1,000,000	$10,750,000	$13,377,600
Construction	GO Bonds 2015	Base	$0	$1,000,000	$372,400	$0	$0	$0	$1,372,400
Chargebacks	Proposed GO Bonds	Base	$0	$0	$6,200	$10,000	$10,000	$50,000	$76,200
Chargebacks	GO Bonds 2015	Base	$0	$10,000	$3,800	$0	$0	$0	$13,800
Arts	Proposed GO Bonds	Base	$0	$0	$6,200	$10,000	$10,000	$107,500	$133,700
Arts	GO Bonds 2015	Base	$0	$10,000	$3,800	$0	$0	$0	$13,800
		Total Budget	**$1,600,000**	**$1,020,000**	**$1,020,000**	**$1,020,000**	**$1,020,000**	**$10,907,500**	**$16,587,500**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$5,000	$5,000	$5,000	$20,000	$20,000	$80,000	$135,000
Non-Pers OPS	$25,000	$25,000	$25,000	$80,000	$80,000	$320,000	$555,000
Total Operating Impacts	**$5,000**	**$5,000**	**$5,000**	**$20,000**	**$20,000**	**$80,000**	**$135,000**

Streets

Paradise Lane Widening; Skunk Creek Bridge to 75th

Project Number: EN00373 **Council District:** Palo Verde

Project Location: Paradise Ln; Skunk Creek bridge to 75th Ave

This project provides for the project coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, as needed, ROW acquisition, materials testing, construction, and construction administration for the completion of the widening of the south side of Paradise Ln between the Skunk Creek Bridge and 75th Av to accommodate a EB to NB left turn lane, one future thru lane and one EB to SB right turn lane. The proposed improvements include: clearing, grubbing and grading of the work area, removal of existing pavement and installing new pavement, curb and gutter and side walk, apply a Skunk Creek Bridge deck sealant, micro-seal Paradise Ln. from 75th Av to west of the Skunk Creek Bridge, signing & striping, traffic signal modifications and installing decomposed granite. This project may also include processing of utility company (APS, Cox, Qwest/Century link, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Transportation Sales Tax	Base	$0	$20,000	$0	$0	$0	$0	$20,000
Design	Transportation Sales Tax	Base	$0	$130,000	$0	$0	$0	$0	$130,000
Construction	Transportation Sales Tax	Base	$0	$0	$433,000	$0	$0	$0	$433,000
Chargebacks	Transportation Sales Tax	Base	$0	$11,000	$16,000	$0	$0	$0	$27,000
Arts	Transportation Sales Tax	Base	$0	$5,000	$0	$0	$0	$0	$5,000
		Total Budget	**$0**	**$166,000**	**$449,000**	**$0**	**$0**	**$0**	**$615,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$0	$400	$400	$1,600	$2,400
Total Operating Impacts	**$0**	**$0**	**$0**	**$400**	**$400**	**$1,600**	**$2,400**

Streets

Pinnacle Pk Rd & 102nd Av Widening; 102nd to LPP

Project Number: EN00513 **Council District:** Mesquite

Project Location: Pinnacle Pk Rd; LPP to Sunset Ranch II, Parcel J, Improvements

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the construction of Pinnacle Pk Rd from 99th Avenue to 102nd Avenue. The improvements will include: clearing and grubbing, saw cut along existing pavement, install new pavement, curb, valley gutter and apron, sidewalk, street lights, drainage infrastructure, waterline, signal modifications, and handicap ramps. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. This project combines CIP projects EN00513 and EN00151. Additionally, the City will receive $235k from the proposed development Woodside Homes, Sunset Ranch II, Parcel J as a in lieu payment for their offsite obligations on Pinnacle Peak Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	GO Bonds 2015	Carryover	$78,200	$0	$0	$0	$0	$0	$78,200
Construction	CIP Capital Projects Fun	Carryover	$573,031	$0	$0	$0	$0	$0	$573,031
Land Acquisi	Proposed GO Bonds	Base	$250,000	$0	$0	$0	$0	$0	$250,000
Construction	Water	Base	$236,000	$0	$0	$0	$0	$0	$236,000
Construction	Outside Sources	Base	$286,000	$0	$0	$0	$0	$0	$286,000
Construction	Proposed GO Bonds	Base	$550,000	$0	$0	$0	$0	$0	$550,000
Construction	GO Bonds 2015	Base	$510,000	$0	$0	$0	$0	$0	$510,000
		Total Budget	**$2,483,231**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,483,231**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$0	$3,200	$3,200	$3,200	$16,000	$25,600
Total Operating Impacts	**$0**	**$0**	**$3,200**	**$3,200**	**$3,200**	**$16,000**	**$25,600**

Pyramid Pk Rd and Sonoran Mtn Ranch Rdwy Imp

Project Number: EN00501 **Council District:** Mesquite

Project Location: Pyramid Pk Rd and Sonoran Mtn Ranch

This project provides for design, ROW acquisition land exchange land with ASLD, public involvement, utility coordination, utility relocation, construction and construction administration for the realignment of the intersection of Pyramid Peak Rd and Sonoran Mtn Ranch pavement improvements and the mill & overlay of the remaining portion of Sonoran Mtn Ranch Rd to Brookhart Way. The improvements will include: removal of existing pavement, place new asphalt, mill & overlay existing asphalt, re-align the 90 degree bend, and construct a new 5' concrete sidewalk along the west side of the roadway from Sonoran Mtn Ranch Rd to Brookhart Way and replace pavement markings. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	CIP Capital Projects Fun	Carryover	$95,000	$0	$0	$0	$0	$0	$95,000
Construction	CIP Capital Projects Fun	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$395,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$395,000**

Streets

Resurvey Benchmarks

Project Number: PW00137 **Council District:** Various

Project Location: Various Locations

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The city must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the city, namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey."

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	General	Base	$0	$0	$0	$234,000	$0	$0	$234,000
		Total Budget	**$0**	**$0**	**$0**	**$234,000**	**$0**	**$0**	**$234,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$0	$5,000	$20,000	$25,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$5,000**	**$20,000**	**$25,000**

Rural-Standard Roads Program

Project Number: PW01003 **Council District:** Mesquite

Project Location: Various Locations

This program provides for resurfacing non-residential roads built to rural standards with no curb and gutter. Currently, there are approximately 10 miles of non-residential, rural standard roads in the city. Through this program, these roads are chip sealed approximately every 5 years. They are inspected for appropriate treatments and prioritized in accordance with our pavement management program. Roads in this category include north Peoria/Lake Pleasant area roads: Christian Camp Road from SR 74 north to City limits; Castle Hot Springs from SR 74 to the north city limits; 87th Avenue from SR 74 to Lake Pleasant Marina/City Limits; New River Road from SR 74 to City limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$1,500,000	$1,500,000
Construction	Highway User	Base	$0	$1,400,000	$0	$0	$0	$0	$1,400,000
Arts	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$15,000	$15,000
Arts	Highway User	Base	$0	$14,000	$0	$0	$0	$0	$14,000
		Total Budget	**$0**	**$1,414,000**	**$0**	**$0**	**$0**	**$1,515,000**	**$2,929,000**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
	$0	$25,000	$25,000	$25,000	$25,000	$125,000	$225,000
Total Operating Impacts	**$0**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$125,000**	**$225,000**

Streets

Sidewalks Annual Program

Project Number: PW00046 **Council District:** City Wide

Project Location: Various Locations

This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The program provides for public involvement, design, utility coordination, utility relocation, ROW acquisition, materials testing, construction and construction administration for installing concrete sidewalks or temporary asphalt sidewalks, repair or replacement of landscape and irrigation system improvements, applying pre-emergent and decomposed granite, along with incidental work to accomplish connectivity. The project will likely include processing of utility agreements for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Highway User	Carryover	$200,131	$0	$0	$0	$0	$0	$200,131
Construction	Highway User	Base	$90,000	$90,000	$90,000	$90,000	$90,000	$360,000	$810,000
Chargebacks	Highway User	Base	$0	$15,000	$15,000	$15,000	$15,000	$60,000	$120,000
Arts	Highway User	Base	$0	$900	$900	$900	$900	$3,600	$7,200
		Total Budget	**$290,131**	**$105,900**	**$105,900**	**$105,900**	**$105,900**	**$423,600**	**$1,137,331**

Street Light Infill and Replacement Program

Project Number: PW11160 **Council District:** Various

Project Location: Various Locations

This program provides for the replacement of old street lights and allows the city to respond to citizen requests for additional street lights in residential areas. Staff evaluates the condition of existing street lights which may be more than 30 years old and prioritizes these for replacement. The division also accepts applications for new street lights to address areas which may need additional lighting based on current lighting standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Highway User	Base	$290,000	$0	$0	$0	$0	$0	$290,000
Construction	Highway User	Base	$0	$290,000	$390,000	$390,000	$390,000	$1,756,950	$3,216,950
Arts	Highway User	Base	$0	$2,900	$3,900	$3,900	$3,900	$212,550	$227,150
		Total Budget	**$290,000**	**$292,900**	**$393,900**	**$393,900**	**$393,900**	**$1,969,500**	**$3,734,100**

Streets

Street Maintenance Program

Project Number: PW00138 **Council District:** Any

Project Location: Various Locations

This program provides for general street pavement maintenance throughout the city. Currently there are approximately 612 miles of arterial, collector and residential streets in the city. Through this program, approximately 25 miles are maintained each year. The Streets Division evaluates the condition of the existing streets and prioritizes the required maintenance which may include surface treatments, pavement replacement and small-scale restorations as needed. In FY17 some examples of planned maintenance activities include: microseals along segments of 83rd avenue, Jomax Road and Deer Valley Road, slurry seal treatments in Westgreen Estates, Terramar and Springer Ranch, and seal coat treatments at Desert Cove Manor, Bedford Meadows and Bedford Manor, and the Citadel. Additional projects planned are as follows: Micro Seal: 83rd Avenue, Peoria to Thunderbird, 83rd Avenue, Deer Valley to Calle Lejos, 83rd Avenue, Olive to Mountain View, Happy Valley RD, 83rd Avenue to Lake Pleasant PW, Tierra Del Rio BL, Happy Valley PW to Jomax RD, 107th Avenue, Pinnacle Peak RD to Happy Valley PW, Deer Valley RD, 83rd Avenue to 95th Avenue, Jomax RD, Tierra Del Rio BL to Lake Pleasant PW, Butler DR, 79th Avenue to 83rd Avenue

Slurry Seal: Westgreen Estates, Summerset Village, Butler Place, Springer Ranch, Morlen Estates, Terramar.

Seal Coat: Desert Cove Manor, Vistas Avenida, Bedford Meadows, Bedford Village, Meyer Tract, Turner Addition, Citadel 3,

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Base	$252,500	$0	$0	$0	$0	$0	$252,500
Construction	Highway User	Base	$1,997,500	$0	$0	$0	$0	$0	$1,997,500
Construction	Transportation Sales Tax	Base	$0	$250,000	$500,000	$500,000	$500,000	$3,505,000	$5,255,000
Construction	Highway User	Base	$0	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$9,346,667	$17,346,667
Arts	Transportation Sales Tax	Base	$0	$2,500	$5,000	$5,000	$5,000	$282,500	$300,000
Arts	Highway User	Base	$0	$20,000	$20,000	$20,000	$20,000	$753,333	$833,333
		Total Budget	**$2,250,000**	**$2,272,500**	**$2,525,000**	**$2,525,000**	**$2,525,000**	**$13,887,500**	**$25,985,000**

Street Reconstruction and Rehab Program

Project Number: PW13000 **Council District:** Various

Project Location: Citywide

This program provides for large-scale renovation projects in residential neighborhoods. There are 513 linear miles of residential and collector streets in the city. Through this program, approximately 5 linear miles are reconstructed and/or rehabilitated every other year. The approach is based upon Pavement Management's prioritization of neighborhoods in which the pavement condition has fallen below that which can be restored with standard maintenance. Depending upon the conditions, this work may include treatment up to and including full-depth removal of old asphalt, restoration of the base, replacement with new asphalt and replacement of stripes and markings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Transportation Sales Tax	Base	$297,000	$0	$0	$0	$0	$0	$297,000
Design	Transportation Sales Tax	Base	$0	$0	$300,000	$0	$300,000	$1,509,000	$2,109,000
Construction	Transportation Sales Tax	Base	$0	$2,700,000	$0	$2,700,000	$0	$6,309,000	$11,709,000
Arts	Transportation Sales Tax	Base	$0	$27,000	$0	$27,000	$0	$963,000	$1,017,000
		Total Budget	**$297,000**	**$2,727,000**	**$300,000**	**$2,727,000**	**$300,000**	**$8,781,000**	**$15,132,000**

Streets

Technical Pavement Condition Survey & Support

Project Number: PW00512 **Council District:**

Project Location: Citywide

Pavement preservation is integral to a fiscally sound program of pavement management. Allocated funds are applied to pavements for which the greatest cost benefit will be realized. The Streets Division currently inspects each segment of pavement to assess and report condition for the city's pavement management projects. This inspection and assessment work is done manually by an inspector which is labor intensive and subjective to the inspector conducting. When the field work is done, the inspector must manually enter the data relative to each segment within the Hansen data base which also leaves room for data entry error. Streets proposes an electronic/technical survey that will eliminate subjectivity, increase accuracy, consistency and efficiency of the pavement inspection process. The survey results are electronically transmitted to the city's Hansen system and the division's Lucity pavement management software. This technical survey should be repeated every three (3) years.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Highway User	Base	$250,000	$0	$0	$0	$0	$250,000	$500,000
		Total Budget	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**	**$500,000**

Terramar Cove Access Road Improvements

Project Number: EN00494 **Council District:** Mesquite

Project Location: Happy Valley Rd and 71st Av

This project provides funding to offset increased infrastructure costs of a City-preferred access plan to the Terramar Cove residential development project. The alternative access plan involves two roads - 71st Av (access from Happy Valley Road) and Buckskin Trail (access from 71st Av to Terramar Cove across two intervening vacant parcels). This funding is limited to the construction of the roadways, and shall be made available for reimbursement to Terramar Cove LLC only upon City approval of the road improvements and dedication of the roadways to the City. The City is not contributing toward the cost of right-of-way acquisition.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$85,000	$0	$0	$0	$0	$0	$85,000
		Total Budget	**$85,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$85,000**

Streets

Traffic Signal Renovation and Replacement

Project Number: PW00993 **Council District:** All

Project Location: Various Locations

There are currently 118 signalized intersections in the City. This project provides for the replacement of wiring, signal cabinets, and controllers at an average rate of 6 intersections per year. Signal rewiring is planned for every year and on alternate years, signal cabinets and controllers are renovated and/or replaced to avoid deterioration-related problems. Using this alternative project maintenance schedule allows for a more efficient use of our funding and staffing resources. As part of the replacements, updated technology will be incorporated.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Highway User	Base	$65,000	$0	$0	$0	$0	$0	$65,000
Construction	GO Bonds 2015	Base	$225,000	$0	$0	$0	$0	$0	$225,000
Construction	Highway User	Base	$0	$109,000	$109,000	$109,000	$109,000	$491,045	$927,045
Construction	Proposed GO Bonds	Base	$0	$0	$200,000	$200,000	$200,000	$901,000	$1,501,000
Construction	GO Bonds 2015	Base	$0	$200,000	$0	$0	$0	$0	$200,000
Arts	Highway User	Base	$0	$1,090	$1,090	$1,090	$1,090	$59,405	$63,765
Arts	Proposed GO Bonds	Base	$0	$0	$2,000	$2,000	$2,000	$109,000	$115,000
Arts	GO Bonds 2015	Base	$0	$2,000	$0	$0	$0	$0	$2,000
		Total Budget	**$290,000**	**$312,090**	**$312,090**	**$312,090**	**$312,090**	**$1,560,450**	**$3,098,810**

Utility Undergrounding Program

Project Number: EN00563 **Council District:** Various

Project Location: Various

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocations, materials testing, construction and construction management for the Utility Undergroundng Program. This program will also include processing of agreements (Cox, SRP, APS, El Paso Natural Gas, SWG, Centurylink, etc) for design and construction, as well as development agreements and IGAs. The improvements will include trenching, installing conduit, cabinets, pedestals, etc, pulling new wire, removing existing overhead facilities, and installing a new streetlight system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$500,000	$500,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,500,000**	**$2,500,000**

Traffic Control

Traffic Management Center Equipment Replacement

Project Number: EN00433 **Council District:** Acacia

Project Location: Development and Community Services Building

This project provides funding for periodic equipment replacement in the city's Traffic Management Center (TMC) located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The city has been awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Transportation Sales Tax	Carryover	$7,372	$0	$0	$0	$0	$0	$7,372
Construction	Transportation Sales Tax	Carryover	$15,000	$0	$0	$0	$0	$0	$15,000
Other	Transportation Sales Tax	Base	$40,000	$0	$0	$0	$0	$0	$40,000
Equipment	Transportation Sales Tax	Base	$29,156	$0	$0	$0	$0	$0	$29,156
Equipment	Outside Sources	Base	$482,345	$0	$0	$0	$0	$0	$482,345
Design	Transportation Sales Tax	Base	$49,500	$0	$0	$0	$0	$0	$49,500
Construction	Transportation Sales Tax	Base	$39,600	$0	$0	$0	$0	$0	$39,600
Construction	Transportation Sales Tax	Base	$0	$0	$100,000	$100,000	$100,000	$100,000	$400,000
		Total Budget	**$662,973**	**$0**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$1,062,973**

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133 **Council District:** City Wide

Project Location: Various Locations

The project provides for extension of the fiber optic system to provide communications to the city's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the city's traffic signals, as well as obtaining valuable intersection information from a central location. The city has applied for federal funding for two separate interconnect projects, and the requests through FY 2016 reflect the anticipated cost-sharing agreement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$68,632	$0	$0	$0	$0	$0	$68,632
Design	Transportation Sales Tax	Base	$0	$25,000	$0	$25,000	$0	$101,750	$151,750
Construction	Transportation Sales Tax	Base	$0	$175,000	$0	$175,000	$0	$401,750	$751,750
Chargebacks	Transportation Sales Tax	Base	$0	$5,000	$0	$5,000	$0	$61,750	$71,750
Arts	Transportation Sales Tax	Base	$0	$2,000	$0	$2,000	$0	$55,750	$59,750
		Total Budget	**$68,632**	**$207,000**	**$0**	**$207,000**	**$0**	**$621,000**	**$1,103,632**

Traffic Control

Traffic Signal Program

Project Number: EN00170 **Council District:** Citywide

Project Location: Various Locations

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Transportation Sales Tax	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Transportation Sales Tax	Base	$733,000	$733,000	$733,000	$733,000	$733,000	$3,665,000	$7,330,000
Chargebacks	Transportation Sales Tax	Base	$0	$59,670	$59,670	$59,670	$59,670	$298,350	$537,030
Arts	Transportation Sales Tax	Base	$0	$7,330	$7,330	$7,330	$7,330	$36,650	$65,970
		Total Budget	**$833,000**	**$800,000**	**$800,000**	**$800,000**	**$800,000**	**$4,000,000**	**$8,033,000**

Traffic Signal System Software Replacement

Project Number: EN00430 **Council District:** Acacia

Project Location: Development and Community Services Building

This is to request funding for replacement of the city's existing traffic signal system software. This project includes the software installation, integration with traffic system hardware, software licenses, personnel training and software maintenance agreement.

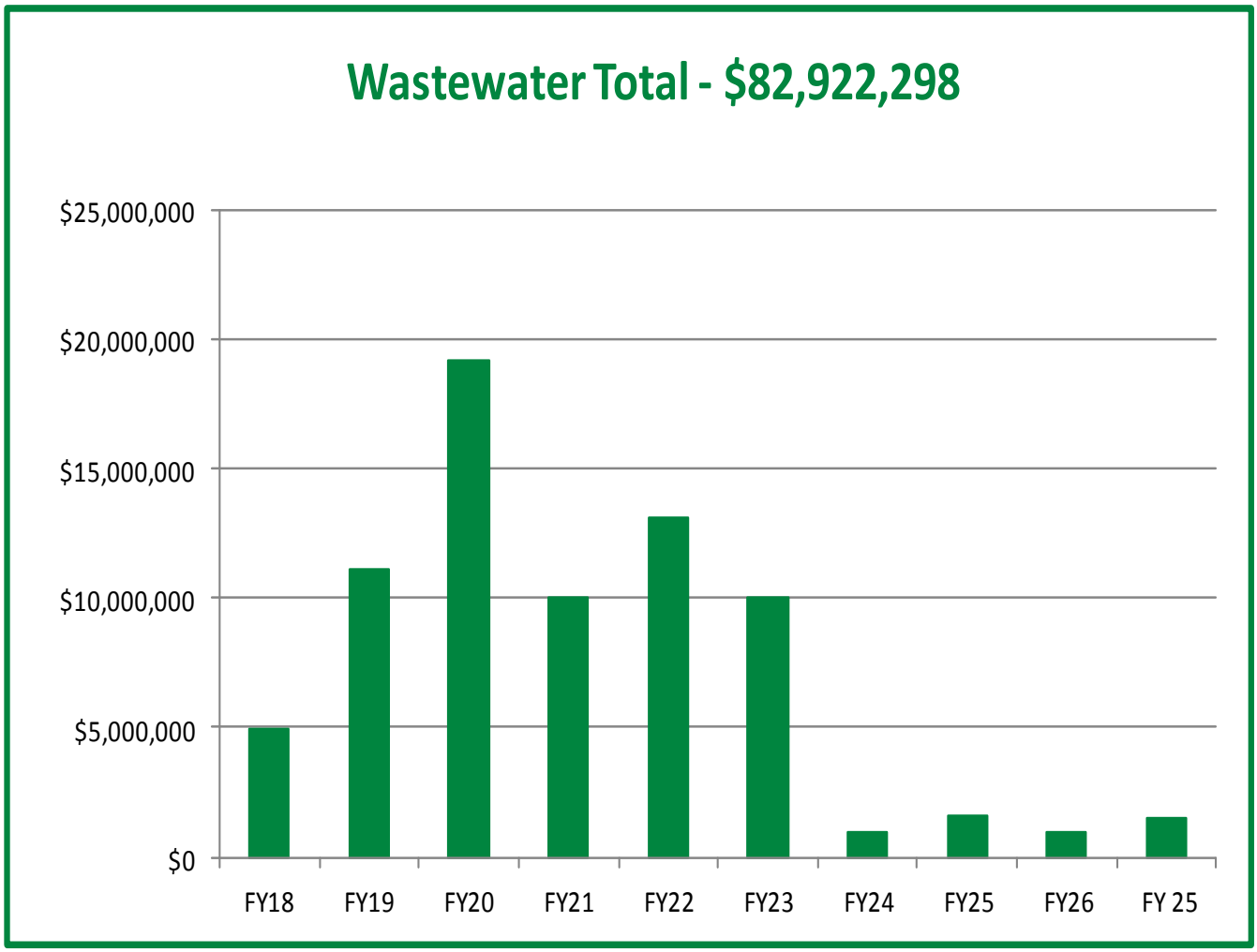
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Transportation Sales Tax	Carryover	$17,000	$0	$0	$0	$0	$0	$17,000
		Total Budget	**$17,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$17,000**

Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in northern areas of the City, construction of a new concrete reservoir and booster pump station needed to expand the reclaimed water system in the Old Town area and additional treatment capacity be added to meet the needs of continuing development in the north and northwest portions of the City.



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
2050 - Water	$2,075,941	$1,004,266	$50,875	$147,259	$992,864	$63,125	$4,334,330
2161 - Water Expansion	$0	$280,377	$280,377	$0	$280,377	$280,377	$1,121,508
2162 - Water Expansion Post 1/1/12	$117,448	$47,825	$0	$117,447	$54,164	$0	$336,884
2163 - Water Exp. S. of Bell	$300,000	$265,245	$265,245	$0	$265,245	$265,245	$1,360,980
2164 - Water Exp. N. of Bell	$767,703	$545,622	$2,112,342	$114,357	$3,545,622	$5,089,282	$12,174,926
2222 - W/S Rev Bonds (Wtr)	$0	$0	$0	$2,416,405	$0	$0	$2,416,405
2400 - Wastewater	$4,705,535	$2,281,088	$4,181,975	$1,791,939	$2,120,608	$20,573,410	$35,654,555
2452 - WIFA Bonds 2006 Clean Water	$0	$0	$0	$14,082,652	$0	$0	$14,082,652
2506 - Wastewater Exp. E. of Agua Fria	$520,462	$181,874	$2,401,074	$40,179	$181,874	$181,874	$3,507,335
2507 - Wastewater Exp. W. of Agua Fria	$189,114	$217,224	$1,841,813	$527,039	$2,598,159	$181,874	$5,555,221
2509 - Wastewater Expansion Post 1/1/12	$2,212,362	$143,475	$0	$0	$21,666	$0	$2,377,503
Total - Wastewater	**$10,888,565**	**$4,966,995**	**$11,133,700**	**$19,237,276**	**$10,060,578**	**$26,635,186**	**$82,922,298**

Wastewater

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
85th Avenue Reclaimed Waterline-Mtn View to Grand	$0	$0	$0	$120,094	$1,239,152	$0	**$1,359,246**
Agua Fria Lift Station-Wastewater Campus Land	$0	$0	$4,000,000	$0	$0	$0	**$4,000,000**
Beardsley Plant Equipment Upgrade and Expansion	$350,000	$1,753,000	$153,000	$153,000	$153,000	$18,175,286	**$20,737,286**
Beardsley WRF Solids Pipeline Rehabilitation	$0	$547,078	$1,879,025	$0	$0	$0	**$2,426,103**
Butler Recharge Wells (ASR)	$2,861,715	$1,454,991	$1,454,991	$309,071	$1,454,991	$1,454,991	**$8,990,748**
Butler WRF Plant Equipment Upgrade and Replacement	$125,000	$145,000	$180,000	$180,000	$180,000	$500,000	**$1,310,000**
Dixileta 21 inch Sewer Extension	$1,225,121	$0	$0	$0	$0	$0	**$1,225,121**
Jomax WRF Expansion	$0	$191,300	$1,946,881	$16,639,884	$5,242,392	$0	**$24,020,457**
Jomax WRF Operational Improvement/Upgrade/Replace	$310,000	$75,751	$50,500	$75,751	$101,000	$252,500	**$865,502**
Lift Station Reconditioning	$645,000	$383,800	$383,800	$383,800	$383,800	$1,919,000	**$4,099,200**
Manhole Rehabilitation	$272,500	$277,725	$277,725	$277,725	$277,725	$1,388,625	**$2,772,025**
Miscellaneous Local Wastewater Line Improvements	$100,000	$103,000	$103,000	$103,000	$103,000	$515,000	**$1,027,000**
Reclaimed Water Booster Land Purchase at IPS	$643,830	$0	$0	$0	$0	$0	**$643,830**
SROG Line Assessment& Repair	$20,000	$0	$0	$0	$170,795	$724,784	**$915,579**
Trunk Sewer Line Inspection	$550,000	$0	$0	$0	$0	$1,200,000	**$1,750,000**
Trunk Sewer Rehabilitation	$2,346,984	$0	$505,000	$505,000	$505,000	$505,000	**$4,366,984**
Vistancia Zone 1-2 RCW Booster and Chlorine mods	$516,390	$0	$0	$0	$0	$0	**$516,390**
West Agua Fria Wastewater Lines	$922,025	$35,350	$199,778	$489,951	$249,723	$0	**$1,896,827**
Total - Wastewater	**$10,888,565**	**$4,966,995**	**$11,133,700**	**$19,237,276**	**$10,060,578**	**$26,635,186**	**$82,922,298**

Wastewater

85th Avenue Reclaimed Waterline-Mtn View to Grand

Project Number: UT00310 **Council District:** Acacia

Project Location: 85th Av Mountain View Rd to Grand Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the installation of approx. 4,170 linear feet of new 12-inch ductile iron reclaimed waterline and appurtenances on 85th Av from Mountain View Road to Grand Av. This project may also include processing of utility company (APS, Cox, Qwest/CenturyLink, SRP, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Wastewater	Base	$0	$0	$0	$7,432	$0	$0	$7,432
Design	Water	Base	$0	$0	$0	$22,295	$0	$0	$22,295
Construction	Wastewater	Base	$0	$0	$0	$19,275	$300,183	$0	$319,458
Construction	Water	Base	$0	$0	$0	$57,825	$900,548	$0	$958,373
Chargebacks	Wastewater	Base	$0	$0	$0	$3,050	$6,370	$0	$9,420
Chargebacks	Water	Base	$0	$0	$0	$9,150	$19,111	$0	$28,261
Arts	Wastewater	Base	$0	$0	$0	$267	$3,235	$0	$3,502
Arts	Water	Base	$0	$0	$0	$801	$9,705	$0	$10,506
		Total Budget	**$0**	**$0**	**$0**	**$120,094**	**$1,239,152**	**$0**	**$1,359,246**

Agua Fria Lift Station-Wastewater Campus Land

Project Number: UT00284 **Council District:** Mesquite

Project Location: CAP Canal and Agua Fria River

This project will purchase a 40-acre site for a future water reclamation facility campus. This project site will initially be used for a regional wastewater lift station that will provide service for the portion of the city located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Wastewater Exp. E. of A	Base	$0	$0	$2,219,200	$0	$0	$0	$2,219,200
Land Acquisi	Wastewater	Base	$0	$0	$700,800	$0	$0	$0	$700,800
Land Acquisi	Water Exp. N. of Bell	Base	$0	$0	$1,080,000	$0	$0	$0	$1,080,000
		Total Budget	**$0**	**$0**	**$4,000,000**	**$0**	**$0**	**$0**	**$4,000,000**

Wastewater

Beardsley Plant Equipment Upgrade and Expansion

Project Number: UT00314 **Council District:** Willow

Project Location: Beardsley Treatment Plant

This project will replace and update existing plant equipment and provide for the expansion of the facility. The replacement of this equipment will maintain plant reliability and increase efficiencies. The main elements are upgrades to the disinfection system, odor control, overhauling of headworks equipment, and instrumentation equipment replacement. The FY22-23 component of this project will increase plant treatment capacity from 4 MGD to 6 MGD. The project will entail expanding plant capacity using the current plant process technology at Beardsley. New basins, clarifiers, pump capacity, filters, disinfection systems, recharge capacity and backup generator power are the main elements of this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Wastewater Exp. E. of A	Base	$262,500	$0	$0	$0	$0	$0	$262,500
Equipment	Wastewater	Base	$0	$187,500	$112,500	$112,500	$112,500	$0	$525,000
Equipment	Water	Base	$87,500	$62,500	$37,500	$37,500	$37,500	$0	$262,500
Construction	Wastewater	Base	$0	$1,113,750	$0	$0	$0	$13,491,723	$14,605,473
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$4,497,028	$4,497,028
Construction	Water	Base	$0	$371,250	$0	$0	$0	$0	$371,250
Chargebacks	Wastewater	Base	$0	$2,250	$2,250	$2,250	$2,250	$4,500	$13,500
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$1,500	$1,500
Chargebacks	Water	Base	$0	$750	$750	$750	$750	$0	$3,000
Arts	Wastewater	Base	$0	$11,250	$0	$0	$0	$135,403	$146,653
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$45,132	$45,132
Arts	Water	Base	$0	$3,750	$0	$0	$0	$0	$3,750
		Total Budget	**$350,000**	**$1,753,000**	**$153,000**	**$153,000**	**$153,000**	**$18,175,286**	**$20,737,286**

Beardsley WRF Solids Pipeline Rehabilitation

Project Number: UT00308 **Council District:** Ironwood

Project Location: Beardsley and 91st Av to 99th Av

This project involves the rehabilitation of an 8-inch force main that transports solids from the Beardsley Water Reclamation Facility to the sewer collector along 91st Av and then ultimately to the Butler Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Wastewater	Base	$0	$0	$251,492	$0	$0	$0	$251,492
Design	Water	Base	$0	$61,217	$0	$0	$0	$0	$61,217
Construction	Wastewater	Base	$0	$0	$1,571,822	$0	$0	$0	$1,571,822
Construction	Water	Base	$0	$473,093	$0	$0	$0	$0	$473,093
Chargebacks	Wastewater	Base	$0	$0	$37,478	$0	$0	$0	$37,478
Chargebacks	Water	Base	$0	$12,768	$0	$0	$0	$0	$12,768
Arts	Wastewater	Base	$0	$0	$18,233	$0	$0	$0	$18,233
		Total Budget	**$0**	**$547,078**	**$1,879,025**	**$0**	**$0**	**$0**	**$2,426,103**

Wastewater

Butler Recharge Wells (ASR)

Project Number: UT00309 **Council District:** Acacia

Project Location: Butler WRF, Municipal Operations Center, Pioneer Park

This project will design and construct a new Aquifer Storage and Recovery (ASR) well at or near the Butler Water Reclamation Facility, Municipal Operations Center and Butler Influent Pump Station. The project will provide for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of pipe, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$1,027,319	$0	$0	$0	$0	$0	$1,027,319
Construction	Wastewater Exp. E. of A	Carryover	$217,782	$0	$0	$0	$0	$0	$217,782
Construction	Wastewater	Carryover	$136,953	$0	$0	$0	$0	$0	$136,953
Construction	Water Exp. N. of Bell	Carryover	$653,345	$0	$0	$0	$0	$0	$653,345
Construction	Water Exp. S. of Bell	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
Construction	Wastewater Expansion P	Carryover	$217,241	$0	$0	$0	$0	$0	$217,241
Study	Water Expansion Post 1/	Base	$29,860	$0	$0	$29,859	$0	$0	$59,719
Study	Wastewater Exp. W. of	Base	$9,430	$0	$0	$9,429	$0	$0	$18,859
Study	Water Exp. N. of Bell	Base	$29,074	$0	$0	$29,074	$0	$0	$58,148
Study	Wastewater Exp. E. of A	Base	$10,215	$0	$0	$10,215	$0	$0	$20,430
Design	Water Expansion Post 1/	Base	$87,588	$0	$0	$87,588	$0	$0	$175,176
Design	Water Exp. N. of Bell	Base	$85,284	$0	$0	$85,283	$0	$0	$170,567
Design	Wastewater Exp. E. of A	Base	$29,965	$0	$0	$29,964	$0	$0	$59,929
Design	Wastewater Exp. W. of	Base	$27,659	$0	$0	$27,659	$0	$0	$55,318
Construction	Wastewater Exp. E. of A	Base	$0	$180,073	$180,073	$0	$180,073	$180,073	$720,292
Construction	Water Exp. S. of Bell	Base	$0	$262,619	$262,619	$0	$262,619	$262,619	$1,050,476
Construction	Wastewater Exp. W. of	Base	$0	$180,073	$180,073	$0	$180,073	$180,073	$720,292
Construction	Water Expansion	Base	$0	$277,601	$277,601	$0	$277,601	$277,601	$1,110,405
Construction	Water Exp. N. of Bell	Base	$0	$540,220	$540,220	$0	$540,220	$540,220	$2,160,878
Arts	Water Expansion	Base	$0	$2,776	$2,776	$0	$2,776	$2,776	$11,103
Arts	Wastewater Exp. W. of	Base	$0	$1,801	$1,801	$0	$1,801	$1,801	$7,202
Arts	Wastewater Exp. E. of A	Base	$0	$1,801	$1,801	$0	$1,801	$1,801	$7,202
Arts	Water Exp. N. of Bell	Base	$0	$5,402	$5,402	$0	$5,402	$5,402	$21,608
Arts	Water Exp. S. of Bell	Base	$0	$2,626	$2,626	$0	$2,626	$2,626	$10,504
		Total Budget	**$2,861,715**	**$1,454,991**	**$1,454,991**	**$309,071**	**$1,454,991**	**$1,454,991**	**$8,990,748**

Wastewater

Butler WRF Plant Equipment Upgrade and Replacement

Project Number: UT00333 **Council District:** Acacia

Project Location: Butler Water Reclamation Facility

The Butler Water Reclamation Facility (WRF) is a complex, highly automated wastewater treatment facility. Equipment operates in, or is exposed to, harsh environmental conditions. As equipment degrades or ages, replacement is required. Some of the larger pieces of equipment identified for replacement or major rebuilding/over-haul include the Influent Pump Station (IPS), various pumps and motors, centrifuge scrolls, various variable frequency drives, and chemical systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Wastewater	Base	$125,000	$0	$0	$0	$0	$0	$125,000
Equipment	Wastewater	Base	$0	$145,000	$180,000	$180,000	$180,000	$500,000	$1,185,000
		Total Budget	**$125,000**	**$145,000**	**$180,000**	**$180,000**	**$180,000**	**$500,000**	**$1,310,000**

Dixileta 21 inch Sewer Extension

Project Number: UT00404 **Council District:** Mesquite

Project Location: Varies

Project includes the addition of 2,200 linear feet of new 21-inch VCP sewer main. Pipeline construction will occur in undeveloped territory.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Wastewater Expansion P	Base	$89,992	$0	$0	$0	$0	$0	$89,992
Construction	Wastewater Expansion P	Base	$1,135,129	$0	$0	$0	$0	$0	$1,135,129
		Total Budget	**$1,225,121**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,225,121**

Wastewater

Jomax WRF Expansion

Project Number: UT00388 **Council District:** Mesquite

Project Location: Jomax Water Reclamation Facility, Jomax Rd., east of El Mirage Rd.

This project will include design and construction of an expansion to the Jomax WRF located just north of the Beardsley Canal and west of the Agua Fria River. The current treatment capacity of the Jomax WRF is 2.25 million gallons per day (MGD). Development in the north and northwest portions of the city will require that additional treatment capacity be added at this facility to meet the needs of continuing development in the area. As currently planned the WRF will be expanded by 2.75 MGD to 5 MGD in accordance with the Integrated Water Utilities Master Plan. Peoria's cost share is for an additional 1.25 MGD.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Water Expansion Post 1/	Base	$0	$47,825	$0	$0	$0	$0	$47,825
Study	Wastewater Expansion P	Base	$0	$143,475	$0	$0	$0	$0	$143,475
Design	Wastewater Exp. W. of	Base	$0	$0	$1,445,559	$0	$0	$0	$1,445,559
Design	Water Exp. N. of Bell	Base	$0	$0	$481,853	$0	$0	$0	$481,853
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$2,970,297	$0	$2,970,297
Construction	Wastewater Expansion P	Base	$0	$0	$0	$0	$21,451	$0	$21,451
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$2,392,480	$0	$0	$2,392,480
Construction	WIFA Bonds 2006 Clea	Base	$0	$0	$0	$14,082,652	$0	$0	$14,082,652
Construction	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$2,145,111	$0	$2,145,111
Construction	Water Expansion Post 1/	Base	$0	$0	$0	$0	$53,628	$0	$53,628
Arts	Water Expansion Post 1/	Base	$0	$0	$0	$0	$536	$0	$536
Arts	Wastewater Expansion P	Base	$0	$0	$0	$0	$215	$0	$215
Arts	Wastewater Exp. W. of	Base	$0	$0	$14,602	$0	$21,451	$0	$36,053
Arts	Wastewater	Base	$0	$0	$0	$140,827	$0	$0	$140,827
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$23,925	$0	$0	$23,925
Arts	Water Exp. N. of Bell	Base	$0	$0	$4,867	$0	$29,703	$0	$34,570
		Total Budget	**$0**	**$191,300**	**$1,946,881**	**$16,639,884**	**$5,242,392**	**$0**	**$24,020,457**

Jomax WRF Operational Improvement/Upgrade/Replace

Project Number: UT00323 **Council District:** Mesquite

Project Location: Jomax WRF

The equipment at Jomax Water Reclamation Facility is exposed to a harsh wastewater environment and is subject to continuous operation. Replacement of equipment is required as the facility ages. An efficiency study provided an energy and equipment audit focusing on replacement needs and more efficient technology. Potential projects determined via the study and additional operations evaluation include scrubber replacement with more efficient technology, turbo blower addition with more efficient technology, electrical component replacements and upgrades, influent screens and screening components, various pumps.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
Construction	Water	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
Construction	Wastewater	Base	$187,500	$56,245	$37,496	$56,245	$74,993	$187,481	$599,960
Construction	Water	Base	$62,500	$18,749	$12,499	$18,749	$24,998	$62,494	$199,987
Arts	Wastewater	Base	$0	$568	$379	$568	$758	$1,894	$4,166
Arts	Water	Base	$0	$189	$126	$189	$253	$631	$1,389
		Total Budget	**$310,000**	**$75,751**	**$50,500**	**$75,751**	**$101,000**	**$252,500**	**$865,502**

Wastewater

Lift Station Reconditioning

Project Number: UT00116 **Council District:** Various

Project Location: Citywide

This project addresses ongoing needs at all City of Peoria lift stations. The funds will be used to address pre-treatment, odor control, corrosion prevention, eye wash units, equipment upgrades, replacements, and efficiency/cost savings projects. The city has 13 lift stations in the wastewater collection system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater	Carryover	$265,000	$0	$0	$0	$0	$0	$265,000
Construction	Wastewater	Base	$380,000	$379,962	$379,962	$379,962	$379,962	$1,899,810	$3,799,658
Arts	Wastewater	Base	$0	$3,838	$3,838	$3,838	$3,838	$19,190	$34,542
		Total Budget	**$645,000**	**$383,800**	**$383,800**	**$383,800**	**$383,800**	**$1,919,000**	**$4,099,200**

Manhole Rehabilitation

Project Number: UT00307 **Council District:** Various

Project Location: Citywide

This project will repair and rehabilitate manholes throughout the city's wastewater collection system. The city has over 14,000 manholes with an expected life of 30 to 50 years. Manholes to be rehabilitated were identified in a sewer line assessment done in FY11.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater	Base	$272,500	$272,500	$272,500	$272,500	$272,500	$1,182,575	$2,545,075
Chargebacks	Wastewater	Base	$0	$2,500	$2,500	$2,500	$2,500	$102,575	$112,575
Arts	Wastewater	Base	$0	$2,725	$2,725	$2,725	$2,725	$103,475	$114,375
		Total Budget	**$272,500**	**$277,725**	**$277,725**	**$277,725**	**$277,725**	**$1,388,625**	**$2,772,025**

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191 **Council District:** Various

Project Location: Citywide

This project provides funding to rehabilitate, realign, or extend the city's existing wastewater collection system to ensure its continued compliant operation. These funds may also be used to construct sewer extensions in coordination with street improvement projects and to address sewer line rehabilitations identified during inspections.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater	Base	$100,000	$100,000	$100,000	$100,000	$100,000	$434,333	$934,333
Chargebacks	Wastewater	Base	$0	$2,000	$2,000	$2,000	$2,000	$42,333	$50,333
Arts	Wastewater	Base	$0	$1,000	$1,000	$1,000	$1,000	$38,333	$42,333
		Total Budget	**$100,000**	**$103,000**	**$103,000**	**$103,000**	**$103,000**	**$515,000**	**$1,027,000**

Wastewater

Reclaimed Water Booster Land Purchase at IPS

Project Number: UT00329 **Council District:** Pine

Project Location: 99th Av and Northern Av

This project provides funding for the purchase of land directly around the influent pump station for a reclaimed water booster station and reservoir. This land is estimated at 213,939 square feet. The actual total may vary.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Wastewater	Carryover	$162,500	$0	$0	$0	$0	$0	$162,500
Land Acquisi	Water	Carryover	$481,330	$0	$0	$0	$0	$0	$481,330
		Total Budget	**$643,830**	**$0**	**$0**	**$0**	**$0**	**$0**	**$643,830**

SROG Line Assessment& Repair

Project Number: UT00321 **Council District:** Pine

Project Location: 99th Avenue from Olive to Hwy 10

This project will fund a portion of an assessment and repairs to be done to the 99th Av West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.68 percent of all capital costs associated with this line. The program will be funded in two separate phases, the first phase began in FY14 and FY15 and the second phase begins in FY21 through FY23.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater	Base	$20,000	$0	$0	$0	$169,104	$717,608	$906,712
Arts	Wastewater	Base	$0	$0	$0	$0	$1,691	$7,176	$8,867
		Total Budget	**$20,000**	**$0**	**$0**	**$0**	**$170,795**	**$724,784**	**$915,579**

Trunk Sewer Line Inspection

Project Number: UT00322 **Council District:** All

Project Location: Citywide

This project will perform an inspection of all sanitary sewer lines 15 inches and larger within the wastewater collection system on a five-year basis to ensure the structural and operational viability of these large sewer mains. The inspections can be compared to the baseline data collected in FY12. The inspections will identify any existing or potential structural and operational issues. The inspection also collects data on the system that helps us update our information databases. Video of the lines is the main tool for the inspection.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Wastewater	Base	$550,000	$0	$0	$0	$0	$1,200,000	$1,750,000
		Total Budget	**$550,000**	**$0**	**$0**	**$0**	**$0**	**$1,200,000**	**$1,750,000**

Wastewater

Trunk Sewer Rehabilitation

Project Number: UT00296 **Council District:** Various

Project Location: Citywide

Project includes the rehabilitation of approx. 3,300 LF of T-LOCK RCP trunk sewer pipe utilizing the CIPP process. Locations were selected from the 2015 Trunk Sewer System Condition Assessment. Locations include four segments on Beardsley Road from 107th Avenue to 111th Avenue and three segments at various locations along New River from Peoria to Thunderbird.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Wastewater	Base	$124,619	$0	$0	$0	$0	$0	$124,619
Construction	Wastewater	Base	$2,222,365	$0	$500,000	$500,000	$500,000	$500,000	$4,222,365
Arts	Wastewater	Base	$0	$0	$5,000	$5,000	$5,000	$5,000	$20,000
		Total Budget	**$2,346,984**	**$0**	**$505,000**	**$505,000**	**$505,000**	**$505,000**	**$4,366,984**

Vistancia Zone 1-2 RCW Booster and Chlorine mods

Project Number: UT00406 **Council District:** Mesquite

Project Location: Vistancia Blvd & Westland Rd

Project will include the addition of chlorine gas equipment for a new dosing point for the CAP water as well as a second Amiad filter which will provide redundancy at the discharge of the CAP water booster pump station.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Wastewater	Base	$2,532	$0	$0	$0	$0	$0	$2,532
Other	Water	Base	$7,594	$0	$0	$0	$0	$0	$7,594
Design	Wastewater	Base	$11,121	$0	$0	$0	$0	$0	$11,121
Design	Water	Base	$33,363	$0	$0	$0	$0	$0	$33,363
Construction	Wastewater	Base	$115,445	$0	$0	$0	$0	$0	$115,445
Construction	Water	Base	$346,335	$0	$0	$0	$0	$0	$346,335
		Total Budget	**$516,390**	**$0**	**$0**	**$0**	**$0**	**$0**	**$516,390**

Wastewater

West Agua Fria Wastewater Lines

Project Number: UT00171 **Council District:** Mesquite

Project Location: Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The city is funding oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas.

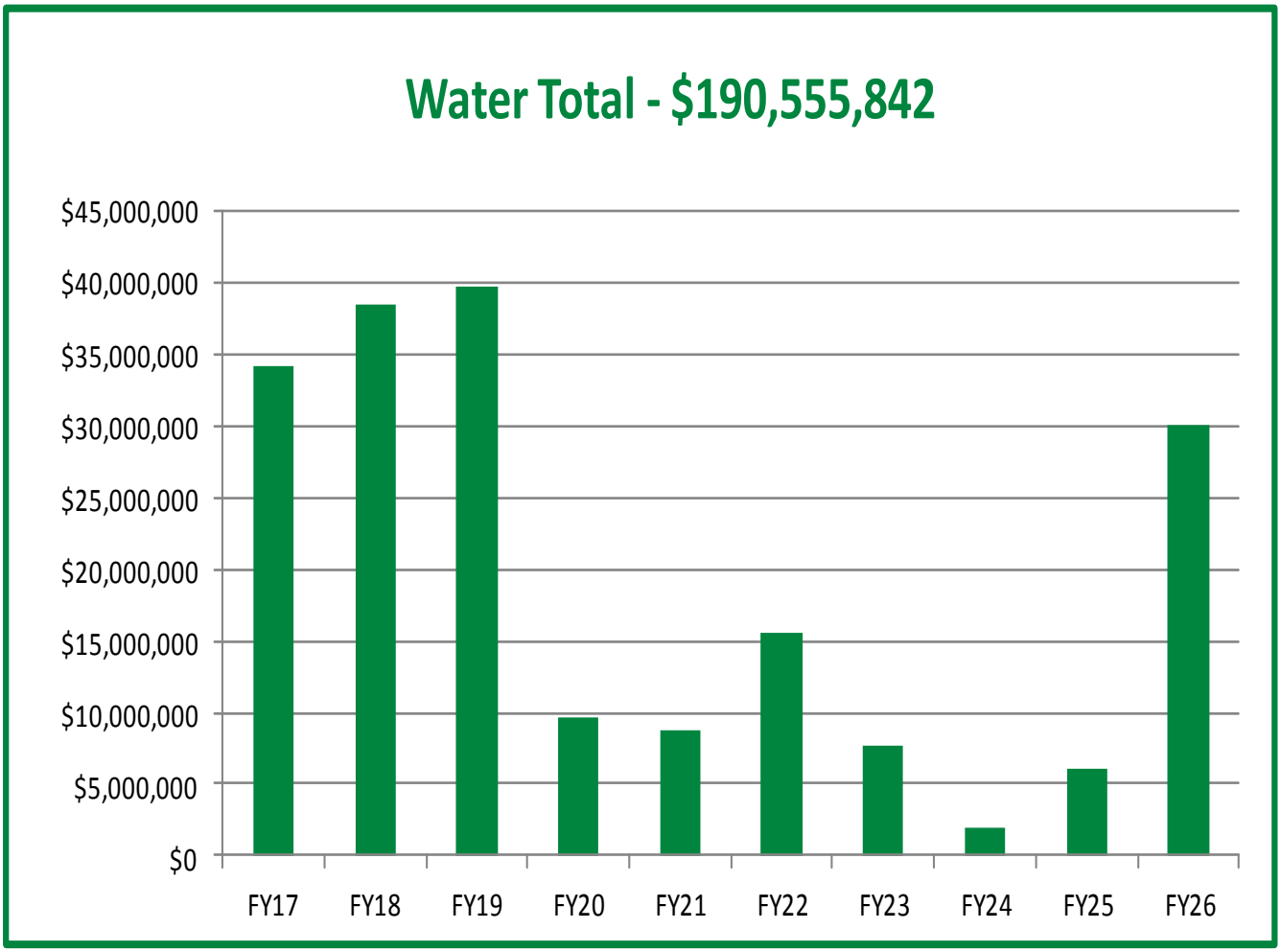
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Wastewater Expansion P	Carryover	$770,000	$0	$0	$0	$0	$0	$770,000
Construction	Wastewater Exp. W. of	Base	$152,025	$0	$0	$0	$0	$0	$152,025
Construction	Wastewater Exp. W. of	Base	$0	$34,997	$197,780	$485,051	$247,226	$0	$965,054
Arts	Wastewater Exp. W. of	Base	$0	$354	$1,998	$4,900	$2,497	$0	$9,748
		Total Budget	**$922,025**	**$35,350**	**$199,778**	**$489,951**	**$249,723**	**$0**	**$1,896,827**

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of Peoria, replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life as well as upgrading existing water distribution and production sites to address reliability and efficiency issues as these facilities age. These upgrades allow the system to continue to operate with reliability, efficiency, and redundancy as well as ensuring water quality.



Water

Summary by Funding Source

Fund Number and Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
2050 - Water	$17,912,984	$7,073,036	$9,217,371	$5,160,214	$5,839,767	$15,987,450	$61,190,822
2161 - Water Expansion	$1,284,262	$0	$0	$0	$0	$0	$1,284,262
2162 - Water Expansion Post 1/1/12	$1,464,791	$40,500	$1,584,326	$28,620	$64,080	$4,692,516	$7,874,833
2163 - Water Exp. S. of Bell	$2,400	$13,500	$1,200,000	$23,000	$27,000	$10,000	$1,275,900
2164 - Water Exp. N. of Bell	$4,064,915	$6,521,276	$2,014,393	$3,255,118	$845,064	$8,077,666	$24,778,432
2167 - Water Resource Fee 2014	$700,000	$483,286	$457,395	$431,505	$0	$0	$2,072,186
2222 - W/S Rev Bonds (Wtr)	$0	$0	$2,511,547	$0	$0	$31,694,078	$34,205,625
2270 - WIFA Bonds	$7,543,838	$24,214,577	$20,989,971	$0	$0	$0	$52,748,386
2400 - Wastewater	$1,120,396	$120,000	$225,000	$359,000	$726,000	$695,000	$3,245,396
2506 - Wastewater Exp. E. of Agua Fria	$23,600	$0	$0	$123,310	$210,040	$59,000	$415,950
2507 - Wastewater Exp. W. of Agua Fria	$9,200	$0	$0	$85,690	$145,960	$41,000	$281,850
2509 - Wastewater Expansion Post 1/1/12	$7,200	$75,000	$0	$0	$0	$0	$82,200
2590 - Commercial Solid Waste	$0	$0	$0	$0	$250,000	$0	$250,000
2600 - Residential Solid Waste	$0	$0	$0	$0	$600,000	$0	$600,000
2650 - Solid Waste Expansion	$0	$0	$0	$250,000	$0	$0	$250,000
Total - Water	**$34,133,586**	**$38,541,175**	**$38,200,003**	**$9,716,457**	**$8,707,911**	**$61,256,710**	**$190,555,842**

Water

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
103rd Ave 12" Waterline Northern to Olive	$698,914	$0	$0	$0	$0	$0	**$698,914**
75 Ave 16-inch Waterline, Cactus and Peoria	$1,577,336	$0	$0	$0	$0	$0	**$1,577,336**
75th Ave 16" Waterline Cholla St to Thunderbird Rd	$0	$0	$0	$0	$2,418,962	$0	**$2,418,962**
75th Avenue and Grand PRV Upgrade	$0	$599,656	$0	$0	$0	$0	**$599,656**
ADOT Well-Sports Complex Well Connection	$0	$0	$2,574,962	$0	$0	$0	**$2,574,962**
Agua Fria Booster/PRV	$406,401	$4,247,526	$0	$0	$0	$0	**$4,653,927**
Butler Well Site Rehabilitation	$1,455,265	$0	$0	$0	$0	$0	**$1,455,265**
Condition Assessment of Remote Sites	$30,000	$0	$300,000	$0	$0	$0	**$330,000**
Desert Harbor-Arrowhead Shores Well Mixing	$437,148	$1,931,555	$1,000,000	$0	$0	$0	**$3,368,703**
Fire Hydrant Infill and Replacement	$160,000	$163,200	$163,200	$163,200	$163,200	$816,000	**$1,628,800**
Greenway Plant Equipment Upgrade/Replacement	$195,000	$102,000	$102,000	$102,000	$102,000	$510,000	**$1,113,000**
Greenway WTP 8 MGD Expansion	$0	$0	$0	$0	$0	$31,694,078	**$31,694,078**
Integrated Utility Master Plan	$0	$0	$0	$336,000	$224,000	$0	**$560,000**
Jomax In-Line Booster Station Upgrades	$0	$0	$2,607,146	$0	$0	$0	**$2,607,146**
Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP	$0	$0	$0	$0	$0	$6,482,014	**$6,482,014**
Miscellaneous Local Waterline Improvements	$200,000	$207,000	$207,000	$207,000	$207,000	$1,035,000	**$2,063,000**
New River Utility Company Acquisition	$4,000,000	$425,000	$425,000	$425,000	$425,000	$2,125,000	**$7,825,000**
Patterson Well-W209, W210 Well Mixing	$0	$0	$0	$0	$484,166	$5,594,841	**$6,079,007**
Pyramid Peak Water Treatment Plant - Upgrades	$0	$0	$741,298	$26,672	$0	$0	**$767,970**
Pyramid Peak Water Treatment Plant Expansion	$5,133,454	$24,214,577	$21,683,534	$0	$0	$0	**$51,031,565**
Quintero Plant Equipment Upgrade/Replacement	$150,000	$0	$0	$0	$0	$0	**$150,000**
SCADA Equipment Replacement	$150,000	$150,000	$150,000	$700,000	$150,000	$1,300,000	**$2,600,000**
Technology and Security Master Plan	$0	$300,000	$0	$0	$0	$0	**$300,000**
Terramar Booster Pump Station Rehabilitation	$0	$0	$2,036,425	$0	$0	$0	**$2,036,425**
Thunderbird Rd 16" Watermain Replacement	$3,394,424	$0	$0	$0	$0	$0	**$3,394,424**
Utility Billing System	$0	$0	$0	$250,000	$2,550,000	$0	**$2,800,000**
Ventana Well, Booster Rehabilitation	$4,216,589	$0	$0	$0	$0	$0	**$4,216,589**

Water

Summary by Project

Project Name	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
W108 Bailey Well Site Improvements	$0	$0	$0	$0	$500,439	$0	**$500,439**
Water & Wastewater Rate Study	$0	$90,000	$0	$0	$90,000	$90,000	**$270,000**
Water Facility Reconditioning	$495,000	$505,000	$813,000	$813,000	$813,000	$4,065,000	**$7,504,000**
Water Line Assessment and Replacement	$1,050,000	$1,010,000	$1,010,000	$0	$0	$0	**$3,070,000**
Water Meter Replacement Program	$3,140,392	$0	$0	$0	$0	$0	**$3,140,392**
Water/Wastewater/Expansion Fee Update	$80,000	$0	$0	$100,000	$0	$200,000	**$380,000**
Wellhead Water Quality Mitigation	$294,440	$3,941,180	$0	$0	$0	$0	**$4,235,620**
Wells - New Construction	$2,882,241	$0	$1,725,785	$3,071,066	$0	$0	**$7,679,092**
West Agua Fria Water Lines	$792,987	$171,195	$288,608	$0	$580,144	$1,418,040	**$3,250,974**
Western Area CAP Pump Station	$0	$0	$400,773	$3,091,014	$0	$0	**$3,491,787**
Westland Rd. Reservoir and Booster Station	$1,467,975	$0	$0	$0	$0	$0	**$1,467,975**
White Mountain Apache Tribe Water Rights Purchase	$1,726,020	$483,286	$457,395	$431,505	$0	$0	**$3,098,206**
Zone 1/2 PRV Upgrades (91st and Cactus)	$0	$0	$1,513,877	$0	$0	$0	**$1,513,877**
Zone 5E/6E PRV Station	$0	$0	$0	$0	$0	$5,926,737	**$5,926,737**
Total - Water	**$34,133,586**	**$38,541,175**	**$38,200,003**	**$9,716,457**	**$8,707,911**	**$61,256,710**	**$190,555,842**

Water

103rd Ave 12" Waterline Northern to Olive

Project Number: UT00392 **Council District:**

Project Location: 103rd Ave Northern to Olive

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new 12" waterlines to replace existing AC and PVC pipe through the construction limits of the project, 103rd Ave Northern to Olive and, including fittings, valves, hydrants, appurtenances and abandonment of replaced waterlines, and restoration and or replacement of pavement, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed in association with the city street improvement project EN00422, which will be combined into one managed project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$698,914	$0	$0	$0	$0	$0	$698,914
		Total Budget	**$698,914**	**$0**	**$0**	**$0**	**$0**	**$0**	**$698,914**

75 Ave 16-inch Waterline, Cactus and Peoria

Project Number: UT00143 **Council District:** Palo Verde

Project Location: 75th Av, Cactus and Peoria intersections

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new waterlines to replace existing AC and PVC Pipe through the construction limits of each intersection, 75th and Cactus and 75th and Peoria and to install new 16" watermain on 75th Ave. through the construction limits of the Cactus intersection, including fittings, valves, hydrants, appurtenances and abandonment of replaced waterlines, and restoration and or replacement of pavement, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed in association with the City street intersection improvement projects EN00081 and EN00088, which will be combined into one managed project by ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$914,114	$0	$0	$0	$0	$0	$914,114
Construction	Water	Base	$663,222	$0	$0	$0	$0	$0	$663,222
		Total Budget	**$1,577,336**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,577,336**

Water

75th Ave 16" Waterline Cholla St to Thunderbird Rd

Project Number: UT00400 **Council District:**

Project Location: 75th Ave Cholla St to Thunderbird Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new ductile iron waterlines to replace existing AC and PVC Pipe along 75th Avenue from Cholla Street to Thunderbird Road excluding segments constructed with the Thunderbird Road and Cactus Road intersection widening projects. Install new 16" watermain, including fittings, valves, hydrants, appurtenances and abandonment of existing replaced waterlines, and restoration and or replacement of pavement, including, landscaping, as necessary, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed separately from the 75th Avenue and Cactus Road Intersection Safety improvements project EN00088 and will be managed by City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water	Base	$0	$0	$0	$0	$156,276	$0	$156,276
Construction	Water	Base	$0	$0	$0	$0	$2,238,735	$0	$2,238,735
Arts	Water	Base	$0	$0	$0	$0	$23,951	$0	$23,951
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$2,418,962**	**$0**	**$2,418,962**

75th Avenue and Grand PRV Upgrade

Project Number: UT00408 **Council District:** Acacia

Project Location: 75th Avenue and Grand

Project includes the abandonment and demolition of an existing PRV station located at 75th Avenue and Grand Avenue. A new PRV station, located in the same vicinity, will be constructed per City standards. The project will upsize the existing 8-inch PRV to a 10-inch, and add a 4-inch low flow bypass as well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water	Base	$0	$41,724	$0	$0	$0	$0	$41,724
Construction	Water	Base	$0	$514,439	$0	$0	$0	$0	$514,439
Chargebacks	Water	Base	$0	$37,931	$0	$0	$0	$0	$37,931
Arts	Water	Base	$0	$5,562	$0	$0	$0	$0	$5,562
		Total Budget	**$0**	**$599,656**	**$0**	**$0**	**$0**	**$0**	**$599,656**

Water

ADOT Well-Sports Complex Well Connection

Project Number: UT00327 **Council District:** Willow

Project Location: Sports Complex

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of 12-inch waterline and appurtenances on 83rd Av and Paradise Lane from the Sports Complex well site to the ADOT well metering site, and restoration and/or replacement of pavement and striping, landscaping, etc. Installation of arsenic treatment is included in this project. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Water Exp. S. of Bell	Base	$0	$0	$25,103	$0	$0	$0	$25,103
Study	Water Expansion Post 1/	Base	$0	$0	$1,127	$0	$0	$0	$1,127
Study	Water	Base	$0	$0	$27,636	$0	$0	$0	$27,636
Design	Water Exp. S. of Bell	Base	$0	$0	$251,029	$0	$0	$0	$251,029
Design	Water Expansion Post 1/	Base	$0	$0	$11,268	$0	$0	$0	$11,268
Design	Water	Base	$0	$0	$276,361	$0	$0	$0	$276,361
Construction	Water Exp. S. of Bell	Base	$0	$0	$912,235	$0	$0	$0	$912,235
Construction	Water Expansion Post 1/	Base	$0	$0	$40,949	$0	$0	$0	$40,949
Construction	Water	Base	$0	$0	$1,004,292	$0	$0	$0	$1,004,292
Arts	Water Exp. S. of Bell	Base	$0	$0	$11,633	$0	$0	$0	$11,633
Arts	Water Expansion Post 1/	Base	$0	$0	$522	$0	$0	$0	$522
Arts	Water	Base	$0	$0	$12,807	$0	$0	$0	$12,807
		Total Budget	**$0**	**$0**	**$2,574,962**	**$0**	**$0**	**$0**	**$2,574,962**

Water

Agua Fria Booster/PRV

Project Number: UT00245 **Council District:** Mesquite

Project Location: North Peoria

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the booster pump station and pressure reducing valve station, including hydrotank, piping, mechanical, electrical, instrumentation, SCADA, treatment processes to meet 2012 water quality requirements and restoration and or replacement of pavement, gates and site wall, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water Exp. N. of Bell	Base	$0	$370,589	$0	$0	$0	$0	$370,589
Construction	Water Exp. N. of Bell	Base	$406,401	$3,760,417	$0	$0	$0	$0	$4,166,818
Chargebacks	Water Exp. N. of Bell	Base	$0	$75,208	$0	$0	$0	$0	$75,208
Arts	Water Exp. N. of Bell	Base	$0	$41,312	$0	$0	$0	$0	$41,312
		Total Budget	**$406,401**	**$4,247,526**	**$0**	**$0**	**$0**	**$0**	**$4,653,927**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$27,600	$27,600	$27,600	$138,000	$220,800
Total Operating Impacts	**$0**	**$0**	**$27,600**	**$27,600**	**$27,600**	**$138,000**	**$220,800**

Butler Well Site Rehabilitation

Project Number: UT00410 **Council District:** Pine

Project Location: 103rd Avenue and Butler Dr

Project includes several site rehabilitation tasks to bring the site up to City standard. General site work includes grading, tree removal, wall painting, and landscaping. Concrete work includes new pad for the electrical lineup, the discharge box, and a few other minor items. Project will add an onsite retention basin with drywell for well startup waste.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water	Base	$135,088	$0	$0	$0	$0	$0	$135,088
Construction	Water	Base	$1,320,177	$0	$0	$0	$0	$0	$1,320,177
		Total Budget	**$1,455,265**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,455,265**

Water

Condition Assessment of Remote Sites

Project Number: UT00256 **Council District:** Various

Project Location: Citywide

This project will assess the condition of all water, wastewater, and reuse water sites (excluding treatment plants). The information gathered will be used to assess the overall funding needs for utility sites. In addition, this information may be used to increase the accuracy of some master plan elements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Wastewater	Carryover	$10,000	$0	$0	$0	$0	$0	$10,000
Study	Water	Carryover	$20,000	$0	$0	$0	$0	$0	$20,000
Study	Wastewater	Base	$0	$0	$150,000	$0	$0	$0	$150,000
Study	Water	Base	$0	$0	$150,000	$0	$0	$0	$150,000
		Total Budget	**$30,000**	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$330,000**

Desert Harbor-Arrowhead Shores Well Mixing

Project Number: UT00312 **Council District:** Ironwood

Project Location: 91st Av and Greenway Rd to Arrowhead Shores Well

This project will recommission the waterline from the Desert Harbor well to the Arrowhead Shores reservoir in order to facilitate mixing of the water sources. In addition, this project will evaluate the need for arsenic treatment and will implement the needed technologies and site improvements to meet water quality standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water Exp. N. of Bell	Base	$437,148	$437,148	$0	$0	$0	$0	$874,296
Construction	Water Exp. N. of Bell	Base	$0	$1,488,964	$0	$0	$0	$0	$1,488,964
Construction	Water	Base	$0	$0	$982,048	$0	$0	$0	$982,048
Chargebacks	Water Exp. N. of Bell	Base	$0	$3,443	$0	$0	$0	$0	$3,443
Chargebacks	Water	Base	$0	$0	$8,032	$0	$0	$0	$8,032
Arts	Water Exp. N. of Bell	Base	$0	$2,000	$0	$0	$0	$0	$2,000
Arts	Water	Base	$0	$0	$9,920	$0	$0	$0	$9,920
		Total Budget	**$437,148**	**$1,931,555**	**$1,000,000**	**$0**	**$0**	**$0**	**$3,368,703**

Water

Fire Hydrant Infill and Replacement

Project Number: UT00204 **Council District:** Various

Project Location: Citywide

This is an ongoing program to install new fire hydrants in areas of the city where fire hydrant spacing exceeds city infrastructure guidelines. In addition, this program will provide for the systematic replacement of obsolete fire hydrants in the water distribution system. There are currently 8,717 fire hydrants in our water distribution system. This program will provide for the replacement of 20 hydrants per year at a cost of $110,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Base	$160,000	$160,000	$160,000	$160,000	$160,000	$694,400	$1,494,400
Chargebacks	Water	Base	$0	$1,600	$1,600	$1,600	$1,600	$60,800	$67,200
Arts	Water	Base	$0	$1,600	$1,600	$1,600	$1,600	$60,800	$67,200
		Total Budget	**$160,000**	**$163,200**	**$163,200**	**$163,200**	**$163,200**	**$816,000**	**$1,628,800**

Greenway Plant Equipment Upgrade/Replacement

Project Number: UT00316 **Council District:** Palo Verde

Project Location: Greenway Water Treatment Plant

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, requires equipment and component replacement and overhaul on a periodic basis to ensure continuous and reliable operation. Replacement, upgrade, and overhaul projects include replacement of chemical feed pumps, motors, VFDs, replacement of ozone generator and destruct unit components, mixers, influent screens, various analyzers, and miscellaneous building and site improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$45,000	$0	$0	$0	$0	$0	$45,000
Equipment	Water	Base	$150,000	$100,000	$100,000	$100,000	$100,000	$500,000	$1,050,000
Chargebacks	Water	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
		Total Budget	**$195,000**	**$102,000**	**$102,000**	**$102,000**	**$102,000**	**$510,000**	**$1,113,000**

Water

Greenway WTP 8 MGD Expansion

Project Number: UT00311 **Council District:** Palo Verde

Project Location: Greenway WTP

This project provides for an 8 million gallons per day (MGD) expansion of the Greenway Water Treatment Plant from its current capacity of 16 MGD to 24 MGD. The treatment plant was master planned to be expanded further to an ultimate capacity of 32 MGD. This project includes sizing major unit processes to increase existing capacity. The following unit processes will be sized to achieve a total capacity of 24 MGD - flocculation basin, final sedimentation basin, filters, chlorination equipment, ozone production equipment, and ancillary equipment and components.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$3,521,584	$3,521,584
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$27,710,176	$27,710,176
Chargebacks	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$150,000	$150,000
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$312,318	$312,318
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$31,694,078**	**$31,694,078**

Integrated Utility Master Plan

Project Number: UT00271 **Council District:** Various

Project Location: Citywide

This project will update the 2015 Integrated Utility Master Plan, which addresses the city's water, wastewater, and reuse systems. The Integrated Utility Master Plan will identify the water resources needed to support the City's adopted General Plan Land Use map. This will be accomplished by determining the amount of potable and reuse water required along with the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements. Because it is so broad in scope, this project will require 18 months to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Wastewater Exp. W. of	Base	$0	$0	$0	$59,134	$39,423	$0	$98,557
Study	Wastewater Exp. E. of A	Base	$0	$0	$0	$85,096	$56,730	$0	$141,826
Study	Wastewater	Base	$0	$0	$0	$8,164	$5,443	$0	$13,607
Study	Water Exp. N. of Bell	Base	$0	$0	$0	$101,941	$67,960	$0	$169,901
Study	Water Exp. S. of Bell	Base	$0	$0	$0	$16,328	$10,885	$0	$27,213
Study	Water Expansion Post 1/	Base	$0	$0	$0	$25,961	$17,308	$0	$43,269
Study	Water	Base	$0	$0	$0	$8,164	$5,443	$0	$13,607
Chargebacks	Wastewater Exp. W. of	Base	$0	$0	$0	$6,056	$4,037	$0	$10,093
Chargebacks	Wastewater Exp. E. of A	Base	$0	$0	$0	$8,714	$5,810	$0	$14,524
Chargebacks	Wastewater	Base	$0	$0	$0	$836	$557	$0	$1,393
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$10,439	$6,960	$0	$17,399
Chargebacks	Water Exp. S. of Bell	Base	$0	$0	$0	$1,672	$1,115	$0	$2,787
Chargebacks	Water Expansion Post 1/	Base	$0	$0	$0	$2,659	$1,772	$0	$4,431
Chargebacks	Water	Base	$0	$0	$0	$836	$557	$0	$1,393
		Total Budget	**$0**	**$0**	**$0**	**$336,000**	**$224,000**	**$0**	**$560,000**

Water

Jomax In-Line Booster Station Upgrades

Project Number: UT00285 **Council District:** Mesquite

Project Location: Jomax Rd and Terramar Blvd

This project includes upgrading the existing Jomax Booster Station from 12 to 18 million gallons per day (MGD) firm capacity. This will involve upgrading pumps 1 and 2 to 100 hp each to match pumps 3 and 4. The project will require a new emergency generator rated at 450 KW. The two 75 KW VFD drives will be replaced with 100 KW constant speed soft start motor controls. A section of the 16-inch water main near the turnout will be replaced with 24-inch pipe and a new 24-inch MAG meter installed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Water Expansion Post 1/	Base	$0	$0	$48,246	$0	$0	$0	$48,246
Design	W/S Rev Bonds (Wtr)	Base	$0	$0	$179,537	$0	$0	$0	$179,537
Design	Water Expansion Post 1/	Base	$0	$0	$3,385	$0	$0	$0	$3,385
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$2,188,108	$0	$0	$0	$2,188,108
Construction	Water Expansion Post 1/	Base	$0	$0	$41,255	$0	$0	$0	$41,255
Chargebacks	W/S Rev Bonds (Wtr)	Base	$0	$0	$120,225	$0	$0	$0	$120,225
Chargebacks	Water Expansion Post 1/	Base	$0	$0	$2,267	$0	$0	$0	$2,267
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$23,677	$0	$0	$0	$23,677
Arts	Water Expansion Post 1/	Base	$0	$0	$446	$0	$0	$0	$446
		Total Budget	**$0**	**$0**	**$2,607,146**	**$0**	**$0**	**$0**	**$2,607,146**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Non-Pers OPS	$0	$0	$0	$20,100	$20,100	$100,500	$140,700
Total Operating Impacts	**$0**	**$0**	**$0**	**$20,100**	**$20,100**	**$100,500**	**$140,700**

Water

Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP

Project Number: UT00269 **Council District:** Mesquite

Project Location: Lake Plsnt Pkwy 24-inch Waterline, Loop 303 - LPWTP

This project is part of the infrastructure necessary to gain access to the Lake Pleasant Water Treatment Plant (LPWTP). This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24-inch waterline and appurtenances on Lake Pleasant Parkway from Loop 303 to a future take out structure south of LPWTP, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$260,956	$260,956
Other	Water	Base	$0	$0	$0	$0	$0	$554,984	$554,984
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$4,934,968	$4,934,968
Construction	Water	Base	$0	$0	$0	$0	$0	$535,637	$535,637
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$82,853	$82,853
Chargebacks	Water	Base	$0	$0	$0	$0	$0	$42,987	$42,987
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$56,629	$56,629
Arts	Water	Base	$0	$0	$0	$0	$0	$13,000	$13,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,482,014**	**$6,482,014**

Miscellaneous Local Waterline Improvements

Project Number: UT00203 **Council District:** Various

Project Location: Citywide

This project provides funding to upgrade the city's existing water distribution system to ensure its continued operation and to replace water valves and ACP, HDPE, PVC, pipes and unlined ductile mains that have exceeded their usable life expectancy. These funds may also be used to construct water line extensions in coordination with street improvement projects, address water line rehabilitations identified during inspections, and replace on an annual basis approximately 10 deficient water valves.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Base	$200,000	$200,000	$200,000	$200,000	$200,000	$869,000	$1,869,000
Chargebacks	Water	Base	$0	$5,000	$5,000	$5,000	$5,000	$89,000	$109,000
Arts	Water	Base	$0	$2,000	$2,000	$2,000	$2,000	$77,000	$85,000
		Total Budget	**$200,000**	**$207,000**	**$207,000**	**$207,000**	**$207,000**	**$1,035,000**	**$2,063,000**

Water

New River Utility Company Acquisition

Project Number: UT00390 **Council District:** Willow

Project Location: Deer Valley Rd./Beardsley Rd. & 83rd Ave. and surrounding area

This project entails preliminary costs associated with the purchase of the New River Utility Company water system such as water resource acquisition costs, system improvement costs, meter replacement costs, and costs associated with the integration of the water system into the City's water production and distribution system. This project excludes the cost of the purchase of the utility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	WIFA Bonds	Carryover	$4,000,000	$0	$0	$0	$0	$0	$4,000,000
Construction	Water	Base	$0	$420,792	$420,792	$420,792	$420,792	$2,103,960	$3,787,129
Arts	Water	Base	$0	$4,208	$4,208	$4,208	$4,208	$21,040	$37,871
		Total Budget	**$4,000,000**	**$425,000**	**$425,000**	**$425,000**	**$425,000**	**$2,125,000**	**$7,825,000**

Patterson Well-W209, W210 Well Mixing

Project Number: UT00328 **Council District:** Willow

Project Location: 105th/Deer Valley to 104th/Rose Garden

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of waterline as needed to connect the three well sites to the Patterson Reservoir site, and restoration and/or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company, (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water	Base	$0	$0	$0	$0	$437,194	$0	$437,194
Construction	Water	Base	$0	$0	$0	$0	$0	$5,539,446	$5,539,446
Chargebacks	Water	Base	$0	$0	$0	$0	$42,600	$0	$42,600
Arts	Water	Base	$0	$0	$0	$0	$4,372	$55,395	$59,767
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$484,166**	**$5,594,841**	**$6,079,007**

Water

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037 **Council District:** Mesquite

Project Location: 67th Av and Jomax Rd

This project is for capital costs associated with the Pyramid Peak Water Treatment Plant, including the continuation of a study for condition assessment of the facility and 60-inch water transmission main from the facility to the Peoria turnout, and anticipated construction costs for projects identified as necessary as a result of early phases of the study. Peoria currently owns 23 percent of the Pyramid Peak Water Treatment Plant and is responsible for 23 percent of the cost of the study and resultant plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$26,405	$0	$0	$26,405
Construction	Water Expansion Post 1/	Base	$0	$0	$733,885	$0	$0	$0	$733,885
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$267	$0	$0	$267
Arts	Water Expansion Post 1/	Base	$0	$0	$7,413	$0	$0	$0	$7,413
		Total Budget	**$0**	**$0**	**$741,298**	**$26,672**	**$0**	**$0**	**$767,970**

Pyramid Peak Water Treatment Plant Expansion

Project Number: UT00334 **Council District:** Mesquite

Project Location: North Peoria

The project will provide for the design, permitting, construction, construction administration, and project management of an expansion of the City of Glendale Pyramid Peak Water Treatment Plant. The project includes addition of a new treatment train, chemical feed systems, solids disposal facilities, pumping equipment, distribution or transmission piping, SCADA, instrumentation, electrical, mechanical, and other ancillary equipment, structures, and appurtenances.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$800,000	$0	$0	$0	$0	$0	$800,000
Design	WIFA Bonds	Base	$3,543,838	$1,791,411	$0	$0	$0	$0	$5,335,249
Construction	WIFA Bonds	Base	$0	$22,423,166	$20,989,971	$0	$0	$0	$43,413,137
Construction	Water Expansion Post 1/	Base	$789,616	$0	$693,563	$0	$0	$0	$1,483,179
		Total Budget	**$5,133,454**	**$24,214,577**	**$21,683,534**	**$0**	**$0**	**$0**	**$51,031,565**

Water

Quintero Plant Equipment Upgrade/Replacement

Project Number: UT00418 **Council District:**

Project Location: Quintero Water Treatment Plant

The Quintero Water Treatment Plant is a membrane water treatment facility which treats Central Arizona Project water for the Quintero public water system. As the facility ages, equipment will require replacement, major refurbishment, or upgrade. Projects will include pump and motor replacements, chemical system component replacements, membrane replacements, VFD replacements, rehabilitation of structures, and miscellaneous improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Water	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,000**

SCADA Equipment Replacement

Project Number: UT00266 **Council District:** Various

Project Location: Citywide

This project will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater and reclaimed water facilities operated by the city. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings. The project will also provide for project coordination, pre-design studies, design, programming, construction, materials testing, construction administration, utility coordination, utility relocation, processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements, as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Wastewater	Base	$75,000	$0	$0	$0	$0	$0	$75,000
Equipment	Wastewater	Base	$0	$75,000	$75,000	$350,000	$75,000	$650,000	$1,225,000
Equipment	Water	Base	$75,000	$75,000	$75,000	$350,000	$75,000	$650,000	$1,300,000
		Total Budget	**$150,000**	**$150,000**	**$150,000**	**$700,000**	**$150,000**	**$1,300,000**	**$2,600,000**

Water

Technology and Security Master Plan

Project Number: UT00304 **Council District:** Various

Project Location: Citywide

This project merges three previous master plans into a consolidated plan, linking planning efforts for Utilities technology, Supervisory Control and Data Acquisition (SCADA) and security into a single master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Wastewater Expansion P	Base	$0	$75,000	$0	$0	$0	$0	$75,000
Study	Water Exp. N. of Bell	Base	$0	$171,000	$0	$0	$0	$0	$171,000
Study	Water Exp. S. of Bell	Base	$0	$13,500	$0	$0	$0	$0	$13,500
Study	Water Expansion Post 1/	Base	$0	$40,500	$0	$0	$0	$0	$40,500
		Total Budget	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Terramar Booster Pump Station Rehabilitation

Project Number: UT00412 **Council District:** Mesquite

Project Location: Jomax Rd and Terramar

Complete site rehabilitation including structural, mechanical and electrical as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Water	Base	$0	$0	$37,684	$0	$0	$0	$37,684
Design	Water	Base	$0	$0	$142,879	$0	$0	$0	$142,879
Construction	Water	Base	$0	$0	$1,741,342	$0	$0	$0	$1,741,342
Chargebacks	Water	Base	$0	$0	$95,678	$0	$0	$0	$95,678
Arts	Water	Base	$0	$0	$18,842	$0	$0	$0	$18,842
		Total Budget	**$0**	**$0**	**$2,036,425**	**$0**	**$0**	**$0**	**$2,036,425**

Thunderbird Rd 16" Watermain Replacement

Project Number: UT00416 **Council District:** Ironwood

Project Location: L101 to 88th Avenue

This project will replace approximately 1500 feet of existing 16-inch PVC watermain. The new watermain will tie into existing piping at two locations and will be placed beneath the Loop 101 using a jack and bore method.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Water	Base	$137,273	$0	$0	$0	$0	$0	$137,273
Other	Water	Base	$66,557	$0	$0	$0	$0	$0	$66,557
Design	Water	Base	$279,877	$0	$0	$0	$0	$0	$279,877
Construction	Water	Base	$2,910,717	$0	$0	$0	$0	$0	$2,910,717
		Total Budget	**$3,394,424**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,394,424**

Water

Utility Billing System

Project Number: UT00160 **Council District:** All

Project Location: Citywide

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Commercial Solid Waste	Base	$0	$0	$0	$0	$250,000	$0	$250,000
Equipment	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$102,500	$0	$102,500
Equipment	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$147,500	$0	$147,500
Equipment	Wastewater	Base	$0	$0	$0	$0	$600,000	$0	$600,000
Equipment	Solid Waste Expansion	Base	$0	$0	$0	$250,000	$0	$0	$250,000
Equipment	Residential Solid Waste	Base	$0	$0	$0	$0	$600,000	$0	$600,000
Equipment	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$190,000	$0	$190,000
Equipment	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$15,000	$0	$15,000
Equipment	Water Expansion Post 1/	Base	$0	$0	$0	$0	$45,000	$0	$45,000
Equipment	Water	Base	$0	$0	$0	$0	$600,000	$0	$600,000
		Total Budget	**$0**	**$0**	**$0**	**$250,000**	**$2,550,000**	**$0**	**$2,800,000**

Ventana Well, Booster Rehabilitation

Project Number: UT00394 **Council District:** Ironwood

Project Location: Beardsley Rd and 107th Ave

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing two water wells, booster pump station, hydrotank, storage reservoir, including, piping, mechanical, electrical, instrumentation, SCADA, treatment processes to meet 2012 water quality requirements, and restoration and or replacement of pavement, gates and site wall, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$3,031,408	$0	$0	$0	$0	$0	$3,031,408
Construction	Water	Base	$1,185,181	$0	$0	$0	$0	$0	$1,185,181
		Total Budget	**$4,216,589**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,216,589**

Water

W108 Bailey Well Site Improvements

Project Number: UT00414 **Council District:** Palo Verde

Project Location: Cactus Rd and 75th Avenue

Well site improvements including a new CMU wall and access gates, site grading, site lighting and new dry well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Water	Base	$0	$0	$0	$0	$9,261	$0	$9,261
Design	Water	Base	$0	$0	$0	$0	$35,112	$0	$35,112
Construction	Water	Base	$0	$0	$0	$0	$427,924	$0	$427,924
Chargebacks	Water	Base	$0	$0	$0	$0	$23,512	$0	$23,512
Arts	Water	Base	$0	$0	$0	$0	$4,630	$0	$4,630
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$500,439**	**$0**	**$500,439**

Water & Wastewater Rate Study

Project Number: UT00298 **Council District:** All

Project Location: Citywide

This study will update the city's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the systems' capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Public Works-Utilities departments. During the interim years between full studies, staff anticipates a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Wastewater	Base	$0	$45,000	$0	$0	$45,000	$45,000	$135,000
Study	Water	Base	$0	$45,000	$0	$0	$45,000	$45,000	$135,000
		Total Budget	**$0**	**$90,000**	**$0**	**$0**	**$90,000**	**$90,000**	**$270,000**

Water Facility Reconditioning

Project Number: UT00206 **Council District:** Various

Project Location: Citywide

This project will upgrade and recondition over 40 existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions in the city's aging water conveyance system. Currently, the Department plans to rehabilitate the following reservoirs over the next five (5) years: Sports Complex (East Tank); Sonoran Mtn. Ranch; Vistancia 4/5 East Tank; and Vistancia 4/5 West Tank.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Base	$495,000	$496,925	$800,000	$800,000	$800,000	$3,471,000	$6,862,925
Chargebacks	Water	Base	$0	$3,106	$5,000	$5,000	$5,000	$291,000	$309,106
Arts	Water	Base	$0	$4,969	$8,000	$8,000	$8,000	$303,000	$331,969
		Total Budget	**$495,000**	**$505,000**	**$813,000**	**$813,000**	**$813,000**	**$4,065,000**	**$7,504,000**

Water

Water Line Assessment and Replacement

Project Number: UT00335 **Council District:** various

Project Location: City of Peoria

This project will entail the identification, design, and replacement of small diameter water mains throughout the city to minimize main breaks, service outages, and property damage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	Water	Base	$1,000,000	$1,000,000	$1,000,000	$0	$0	$0	$3,000,000
Arts	Water	Base	$0	$10,000	$10,000	$0	$0	$0	$20,000
		Total Budget	**$1,050,000**	**$1,010,000**	**$1,010,000**	**$0**	**$0**	**$0**	**$3,070,000**

Water Meter Replacement Program

Project Number: UT00326 **Council District:** Various

Project Location: Citywide

The city's inventory of over 49,000 water meters includes approximately 37,000 water meters that are using transmission technology and equipment that has reached its life expectancy and/or will not be supported with current technology within the next two to three years. A large portion of these meters have also reached, or will soon reach, the end of their useful lives during this timeframe. To ensure that the city's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace all of these meters over a six-year cycle. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff. The project includes $800,000 per year that was originally programmed in the Finance Utilities Meter Services operating budget.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Equipment	Wastewater	Base	$1,035,396	$0	$0	$0	$0	$0	$1,035,396
Equipment	Water	Base	$2,104,996	$0	$0	$0	$0	$0	$2,104,996
		Total Budget	**$3,140,392**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,140,392**

Water

Water/Wastewater/Expansion Fee Update

Project Number: UT00070 **Council District:** All

Project Location: Citywide

This study will update water and wastewater expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Wastewater Expansion P	Carryover	$7,200	$0	$0	$0	$0	$0	$7,200
Study	Wastewater Exp. W. of	Carryover	$9,200	$0	$0	$0	$0	$0	$9,200
Study	Wastewater Exp. E. of A	Carryover	$23,600	$0	$0	$0	$0	$0	$23,600
Study	Water Exp. N. of Bell	Carryover	$30,400	$0	$0	$0	$0	$0	$30,400
Study	Water Exp. S. of Bell	Carryover	$2,400	$0	$0	$0	$0	$0	$2,400
Study	Water Expansion Post 1/	Carryover	$7,200	$0	$0	$0	$0	$0	$7,200
Study	Wastewater Exp. W. of	Base	$0	$0	$0	$20,500	$0	$41,000	$61,500
Study	Wastewater Exp. E. of A	Base	$0	$0	$0	$29,500	$0	$59,000	$88,500
Study	Water Exp. N. of Bell	Base	$0	$0	$0	$45,000	$0	$90,000	$135,000
Study	Water Exp. S. of Bell	Base	$0	$0	$0	$5,000	$0	$10,000	$15,000
		Total Budget	**$80,000**	**$0**	**$0**	**$100,000**	**$0**	**$200,000**	**$380,000**

Wellhead Water Quality Mitigation

Project Number: UT00272 **Council District:** Various

Project Location: Citywide

This project will provide for arsenic treatment at various well sites in Utility project UT00312, UT00327, UT00328, and UT00394 on an as needed basis. The treatment technology will allow the reduction of arsenic levels to allowable regulatory limits. Well blending may be utilized in addition to arsenic treatment to achieve regulatory compliance. Water quality testing and blending capabilities will be considered in determining if arsenic treatment is required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Other	Water	Base	$0	$78,435	$0	$0	$0	$0	$78,435
Design	Water	Base	$294,440	$0	$0	$0	$0	$0	$294,440
Construction	Water	Base	$0	$3,624,385	$0	$0	$0	$0	$3,624,385
Chargebacks	Water	Base	$0	$199,142	$0	$0	$0	$0	$199,142
Arts	Water	Base	$0	$39,218	$0	$0	$0	$0	$39,218
		Total Budget	**$294,440**	**$3,941,180**	**$0**	**$0**	**$0**	**$0**	**$4,235,620**

Water

Wells - New Construction

Project Number: UT00117 **Council District:** Various

Project Location: Citywide

The city uses surface water, a renewable water source, as its primary water supply. However, it is still necessary to drill and equip new wells to meet system redundancy requirements as well as future water demand. The wells are expected to be located in the vicinity of the Loop 303 and Lake Pleasant Parkway and other suitable areas. These wells will be "recovery wells" that will recover water available to the city through credits for water reclaimed and recharged to the aquifer. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation and equipping of the wells, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water Exp. N. of Bell	Carryover	$1,547,979	$0	$0	$0	$0	$0	$1,547,979
Construction	Water Expansion	Carryover	$1,284,262	$0	$0	$0	$0	$0	$1,284,262
Study	Water Exp. N. of Bell	Base	$50,000	$0	$40,306	$0	$0	$0	$90,306
Land Acquisi	Water Exp. N. of Bell	Base	$0	$0	$80,613	$0	$0	$0	$80,613
Design	Water Exp. N. of Bell	Base	$0	$0	$58,311	$271,794	$0	$0	$330,105
Construction	Water Exp. N. of Bell	Base	$0	$0	$1,506,357	$2,727,955	$0	$0	$4,234,312
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$25,135	$44,037	$0	$0	$69,172
Arts	Water Exp. N. of Bell	Base	$0	$0	$15,064	$27,280	$0	$0	$42,344
		Total Budget	**$2,882,241**	**$0**	**$1,725,785**	**$3,071,066**	**$0**	**$0**	**$7,679,092**

West Agua Fria Water Lines

Project Number: UT00170 **Council District:** Mesquite

Project Location: Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia community. The city is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water Exp. N. of Bell	Carryover	$539,226	$0	$0	$0	$0	$0	$539,226
Construction	Water Exp. N. of Bell	Base	$253,761	$169,483	$285,722	$0	$574,343	$1,403,860	$2,687,168
Arts	Water Exp. N. of Bell	Base	$0	$1,712	$2,886	$0	$5,801	$14,180	$24,580
		Total Budget	**$792,987**	**$171,195**	**$288,608**	**$0**	**$580,144**	**$1,418,040**	**$3,250,974**

Water

Western Area CAP Pump Station

Project Number: UT00274 **Council District:** Mesquite

Project Location: 163rd Ave and Jomax

The project will design and construct upgrades to the CAP Pump Station that provides raw water to the Quintero Water Treatment Facility. Project includes backfill of an existing basin, replacement of pump station piping, replacement of existing pumps, and the relocation and replacement of existing electrical equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Land Acquisi	Water	Base	$0	$0	$52,733	$0	$0	$0	$52,733
Design	Water	Base	$0	$0	$348,040	$0	$0	$0	$348,040
Construction	Water	Base	$0	$0	$0	$2,900,330	$0	$0	$2,900,330
Chargebacks	Water	Base	$0	$0	$0	$158,200	$0	$0	$158,200
Arts	Water	Base	$0	$0	$0	$32,484	$0	$0	$32,484
		Total Budget	**$0**	**$0**	**$400,773**	**$3,091,014**	**$0**	**$0**	**$3,491,787**

Westland Rd. Reservoir and Booster Station

Project Number: UT00336 **Council District:**

Project Location: Westland Rd & CAP Canal

The Westland Rd. Reservoir/Booster facility will serve as a regional storage and booster facility for a large geographical area encompassing Lake Pleasant Heights, Saddleback Heights, Trilogy West, Vistancia, state land parcels, and city oversizing needs. The facility is located on Westland Rd. in proximity to the CAP canal. This project ensures that onsite piping and ancillary facilities are sized properly to provide the city oversizing capacity in future expansion phases of the facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water Exp. N. of Bell	Carryover	$800,000	$0	$0	$0	$0	$0	$800,000
Design	Water Expansion Post 1/	Base	$130,684	$0	$0	$0	$0	$0	$130,684
Construction	Water Expansion Post 1/	Base	$537,291	$0	$0	$0	$0	$0	$537,291
		Total Budget	**$1,467,975**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,467,975**

Water

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234 **Council District:** All

Project Location: Northern Peoria

This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan. This project will purchase additional Central Arizona Project (CAP) water rights from the White Mountain Apache Tribe.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Construction	Water Resource Fee 201	Carryover	$700,000	$0	$0	$0	$0	$0	$700,000
Construction	Water	Carryover	$1,026,020	$0	$0	$0	$0	$0	$1,026,020
Other	Water Resource Fee 201	Base	$0	$483,286	$457,395	$431,505	$0	$0	$1,372,186
		Total Budget	**$1,726,020**	**$483,286**	**$457,395**	**$431,505**	**$0**	**$0**	**$3,098,206**

Zone 1/2 PRV Upgrades (91st and Cactus)

Project Number: UT00261 **Council District:** Palo Verde

Project Location: 91st Avenue and Cactus Rd

Project includes the abandonment and demolition of two existing PRV stations located on the southwest and southeast corners at 91st Avenue and Cactus Road. A new PRV station, located in a concrete vault, will be installed on the northeast corner of the intersection. The new PRV will serve the function of both existing PRV's.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Design	Water	Base	$0	$0	$105,336	$0	$0	$0	$105,336
Construction	Water	Base	$0	$0	$1,298,740	$0	$0	$0	$1,298,740
Chargebacks	Water	Base	$0	$0	$95,759	$0	$0	$0	$95,759
Arts	Water	Base	$0	$0	$14,041	$0	$0	$0	$14,041
		Total Budget	**$0**	**$0**	**$1,513,877**	**$0**	**$0**	**$0**	**$1,513,877**

Operating Impacts	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Personal OPS	$0	$0	$1,800	$1,800	$1,800	$9,000	$14,400
Non-Pers OPS	$0	$0	$2,400	$2,400	$2,400	$12,000	$19,200
Total Operating Impacts	**$0**	**$0**	**$1,800**	**$1,800**	**$1,800**	**$9,000**	**$14,400**

Water

Zone 5E/6E PRV Station

Project Number: UT00286 **Council District:** Mesquite

Project Location: Loop 303 and Lake Pleasant Pkwy

This project includes land purchase and construction of a pressure reducing valve (PRV) station at the Pressure Zone 5E/6E boundary near Loop 303 on Lake Pleasant Parkway. This PRV will be in line with the 24-inch water main that will allow service to Zone 5E south of Loop 303. The site may be used for a future reservoir booster station to serve Zone 6E.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 22-26	Total
Study	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$131,699	$131,699
Study	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$7,085	$7,085
Other	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$155,405	$155,405
Other	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$8,360	$8,360
Land Acquisi	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$131,699	$131,699
Land Acquisi	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$7,085	$7,085
Design	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$526,796	$526,796
Design	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$28,339	$28,339
Construction	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$4,626,122	$4,626,122
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$239,453	$239,453
Chargebacks	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$12,881	$12,881
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$49,168	$49,168
Arts	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$2,645	$2,645
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,926,737**	**$5,926,737**

Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over $5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

	FUND NAME	ESTIMATED BALANCE 7/1/16	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1	General Fund	$44,890,117	$129,954,089	$6,225,605	$181,069,811
2	Half Cent Sales Tax Fund	$12,966,936	$19,720,044	-	$32,686,980
3	Other Reserve Funds	$8,002,317	$40,000	-	$8,042,317
	Total General & Other	**$65,859,370**	**$149,714,133**	**$6,225,605**	**$221,799,108**
4	Streets	$17,016,048	$13,821,642	$1,704,949	$32,542,639
5	Streetlight Improvement Districts	$48,198	$704,949	-	$753,147
6	Maintenance Improvement Districts	$2,529	$132,611	-	$135,140
7	Transportation Sales Tax Fund	$27,017,588	$11,953,148	-	$38,970,736
8	Development Fee Funds	$29,848,987	$6,213,100	-	$36,062,087
9	Public Housing	-	-	-	-
10	Home and Housing Grants	-	$434,116	-	$434,116
11	Transit	$528,659	$306,000	$300,000	$1,134,659
12	Attorney Grants	$66,067	$35,100	-	$101,167
13	Public Safety Grants	$68,939	$783,062	-	$852,001
14	Other Grants	$5,262,366	$5,136,301	-	$10,398,667
15	Community Service Grants	$119,666	$505,056	-	$624,722
	Total Special Revenue Funds	**$79,979,047**	**$40,025,085**	**$2,004,949**	**$122,009,081**
16	Water	$25,846,234	$41,878,535	-	$67,724,769
17	Water Replacement & Reserves	$8,679,835	$1,008,399	$158,100	$9,846,334
18	Water Expansion	$9,742,765	$4,750,750	-	$14,493,515
19	Water Bonds	($24,558)	$7,600,000	-	$7,575,442
20	Water Improvement Districts	-	-	-	-
21	Wastewater	$5,772,162	$21,804,385	$2,581,175	$30,157,722
22	Wastewater Replacement & Reserves	$8,210,067	$178,733	-	$8,388,800
23	Wastewater Expansion	$2,588,172	$1,343,000	-	$3,931,172
24	Wastewater Bonds	-	-	-	-
25	Wastewater Improvement Districts	-	-	-	-
26	Residential Solid Waste	$7,753,136	$9,399,500	-	$17,152,636
27	Commercial Solid Waste	$1,715,594	$2,096,200	-	$3,811,794
28	Solid Waste Reserves	$2,097,176	$1,328,571	-	$3,425,747
29	Solid Waste Expansion	$6,373,415	$40,000	-	$6,413,415
30	Sports Complex Operations/Maintenance	$894,144	$3,172,000	$2,000,000	$6,066,144
31	Sports Complex Equipment Reserves	$956,547	$362,434	$39,500	$1,358,481
	Total Enterprise Funds	**$80,604,689**	**$94,962,507**	**$4,778,775**	**$180,345,971**
32	Fleet Maintenance	-	$5,407,063	-	$5,407,063
33	Fleet Reserve	$6,930,513	$2,369,385	$213,058	$9,512,956
34	Insurance Reserve	$17,565,149	$20,893,585	$500,000	$38,958,734
35	Facilities Maintenance	$364,507	$5,974,845	-	$6,339,352
36	Information Technology	$1,121,241	$9,076,676	$958,082	$11,155,999
37	Information Technology Reserve	$1,266,058	$768,755	$786,010	$2,820,823
38	Information Technology Projects	$755,186	-	$586,400	$1,341,586
	Total Internal Service Funds	**$28,002,654**	**$44,490,309**	**$3,043,550**	**$75,536,513**
39	Fireman's Pension	$28,891	$30,700	-	$59,591
40	Agency Funds	-	-	-	-
	Total Trust & Agency Funds	**$28,891**	**$30,700**	**-**	**$59,591**
41	General Obligation Bonds	$17,992,450	$11,767,000	-	$29,759,450
42	MDA Bonds	$7,802	-	-	$7,802
43	HURF Bonds	-	-	-	-
44	Capital Projects - Streets/Economic Development	$10,353,302	$60,000	-	$10,413,302
45	Improvement Districts	-	-	-	-
46	Facility Projects	-	-	-	-
47	Outside Source Fund	-	$8,664,176	-	$8,664,176
	Total Capital Projects Funds	**$28,353,554**	**$20,491,176**	**-**	**$48,844,730**
48	General Obligation Bonds	$24,376,629	$15,710,236	-	$40,086,865
49	MDA Bonds	$6,090,809	$15,000	$9,074,656	$15,180,465
50	Improvement Districts	$694,199	$479,550	-	$1,173,749
	Total Debt Service Funds	**$31,161,637**	**$16,204,786**	**$9,074,656**	**$56,441,079**
	All Funds Total	**$313,989,842**	**$365,918,696**	**$25,127,535**	**$705,036,073**

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/17	
$139,333,398	$1,971,949	-	$21,000,000	$162,305,347	$603,691	$162,909,038	$18,160,773	1
$2,537,391	$3,728,768	$445,000	$8,000,000	$14,711,159	$11,823,889	$26,535,048	$6,151,932	2
$500,526	$2,537,120	-	$2,250,000	$5,287,646	-	$5,287,646	$2,754,671	3
$142,371,315	**$8,237,837**	**$445,000**	**$31,250,000**	**$182,304,152**	**$12,427,580**	**$194,731,732**	**$27,067,376**	
$10,184,149	$5,512,961	-	$500,000	$16,197,110	$53,911	$16,251,021	$16,291,618	4
-	-	-	-	-	$704,949	$704,949	$48,198	5
-	-	-	-	-	$132,611	$132,611	$2,529	6
$177,564	$19,798,196	-	$1,000,000	$20,975,760	$5,996,568	$26,972,328	$11,998,408	7
$5,789,950	$12,450,716	-	$4,200,000	$22,440,666	-	$22,440,666	$13,621,421	8
-	-	-	-	-	-	-	-	9
$434,116	-	-	-	$434,116	-	$434,116	-	10
$1,091,924	-	-	$25,000	$1,116,924	$1,896	$1,118,820	$15,839	11
$25,260	-	-	-	$25,260	-	$25,260	$75,907	12
$576,062	-	-	-	$576,062	-	$576,062	$275,939	13
$3,283,724	-	-	$3,225,000	$6,508,724	$313,301	$6,822,025	$3,576,642	14
$490,741	-	-	-	$490,741	-	$490,741	$133,981	15
$22,053,490	**$37,761,873**	**-**	**$8,950,000**	**$68,765,363**	**$7,203,236**	**$75,968,599**	**$46,040,482**	
$23,412,402	$20,783,130	$6,649,964	$2,000,000	$52,845,496	$3,118,229	$55,963,725	$11,761,044	16
$1,378,907	-	-	$300,000	$1,678,907	$1,896	$1,680,803	$8,165,531	17
-	$8,725,701	-	$1,100,000	$9,825,701	$800,860	$10,626,561	$3,866,954	18
-	$7,543,838	-	-	$7,543,838	-	$7,543,838	$31,604	19
-	-	-	-	-	-	-	-	20
$11,278,621	$5,878,376	$7,212,050	$1,000,000	$25,369,047	$186,549	$25,555,596	$4,602,126	21
$62,000	-	-	$200,000	$262,000	-	$262,000	$8,126,800	22
-	$3,018,865	-	$700,000	$3,718,865	-	$3,718,865	$212,307	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	-	25
$10,247,373	-	-	$100,000	$10,347,373	$6,501	$10,353,874	$6,798,762	26
$2,384,607	-	-	$300,000	$2,684,607	$1,354	$2,685,961	$1,125,833	27
$1,759,000	-	-	$100,000	$1,859,000	-	$1,859,000	$1,566,747	28
$777,170	-	-	$1,000,000	$1,777,170	-	$1,777,170	$4,636,245	29
$4,895,041	$450,000	-	$100,000	$5,445,041	$45,475	$5,490,516	$575,628	30
$130,000	$509,174	-	$550,000	$1,189,174	-	$1,189,174	$169,307	31
$56,325,121	**$46,909,084**	**$13,862,014**	**$7,450,000**	**$124,546,219**	**$4,160,864**	**$128,707,083**	**$51,638,888**	
$5,337,188	-	-	-	$5,337,188	$69,875	$5,407,063	-	32
$3,861,538	-	-	$350,000	$4,211,538	-	$4,211,538	$5,301,418	33
$20,823,028	-	-	$2,350,000	$23,173,028	$501,083	$23,674,111	$15,284,623	34
$5,950,564	-	-	$50,000	$6,000,564	$14,897	$6,015,461	$323,891	35
$10,167,291	-	-	$50,000	$10,217,291	$750,000	$10,967,291	$188,708	36
$976,010	$565,000	-	$100,000	$1,641,010	-	$1,641,010	$1,179,813	37
$1,247,810	-	-	$50,000	$1,297,810	-	$1,297,810	$43,776	38
$48,363,429	**$565,000**	**-**	**$2,950,000**	**$51,878,429**	**$1,335,855**	**$53,214,284**	**$22,322,229**	
$30,600	-	-	-	$30,600	-	$30,600	$28,991	39
-	-	-	-	-	-	-	-	40
$30,600	**-**	**-**	**-**	**$30,600**	**-**	**$30,600**	**$28,991**	
-	$22,222,762	-	$2,500,000	$24,722,762	-	$24,722,762	$5,036,688	41
-	-	-	-	-	-	-	$7,802	42
-	-	-	-	-	-	-	-	43
-	$4,303,031	-	$2,000,000	$6,303,031	-	$6,303,031	$4,110,271	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	$8,664,176	-	-	$8,664,176	-	$8,664,176	-	47
-	**$35,189,969**	**-**	**$4,500,000**	**$39,689,969**	**-**	**$39,689,969**	**$9,154,761**	
-	-	$21,322,010	$150,000	$21,472,010	-	$21,472,010	$18,614,855	48
-	-	$7,586,708	$150,000	$7,736,708	-	$7,736,708	$7,443,757	49
-	-	$476,550	$100,000	$576,550	-	$576,550	$597,199	50
-	**-**	**$29,385,268**	**$400,000**	**$29,785,268**	**-**	**$29,785,268**	**$26,655,811**	
$269,143,955	**$128,663,763**	**$43,692,282**	**$55,500,000**	**$497,000,000**	**$25,127,535**	**$522,127,535**	**$182,908,538**	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
General Fund						
Revenues						
	Sales Tax-Advertising	$27,161	$31,668	$45,924	$32,000	$32,000
	Sales Tax-Constr Contracting	$2,620,283	$3,500,198	$3,506,497	$3,750,000	$3,500,000
	Sales Tax-Job Printing	$4,017	$4,296	$9,339	$5,000	$5,000
	Sales Tax-Publishing	$96,759	$89,694	$85,171	$85,000	$85,000
	Sales Tax-Transp for Hire	$1,063	$85	$3	$0	$0
	Sales Tax-Restaurants/Bars	$5,834,448	$6,075,180	$6,561,654	$6,900,000	$7,152,986
	Sales Tax-Rent/Tangible Prop	$330,491	$383,753	$422,557	$450,000	$460,125
	Sales Tax-Commercial Rental	$1,745,578	$1,612,376	$1,621,428	$1,625,000	$1,661,563
	Sales Tax-Vehicle Rental	$298,430	$311,000	$349,016	$375,000	$383,438
	Sales Tax-Hotels/Motels	$594,886	$668,307	$780,634	$750,000	$766,875
	Sales Tax-Apts/Rm House/Resid	$1,436,512	$1,539,944	$1,611,527	$1,700,000	$1,762,330
	Sales Tax-Trailer Courts	$176,833	$160,386	$164,531	$168,600	$172,394
	Sales Tax-Retail	$18,951,254	$20,486,227	$21,451,149	$22,500,000	$23,296,366
	Sales Tax-Amusements	$709,123	$685,965	$725,022	$760,000	$776,582
	Sales Tax-Utilities	$2,225,253	$2,238,848	$2,277,022	$2,325,000	$2,427,683
	Sales Tax-Cable T.V.	$0	$0	$120	$0	$0
	Sales Tax-Telecommunication	$699,369	$701,402	$680,381	$635,000	$643,995
	Sales Tax-Penalties/Interest	$163,010	$197,777	$249,923	$150,000	$150,000
	Sales Tax Recoveries	$272,540	$418,939	$266,030	$200,000	$200,000
	Use Tax	$263,773	$348,405	$388,112	$450,000	$425,000
	Property Tax	$2,161,146	$2,023,517	$2,086,284	$2,238,500	$2,365,156
	Govt Prop Lease Excise Tax Rev	$7,462	$7,462	$7,462	$7,500	$0
	SRP In-lieu Tax	$32,410	$31,431	$36,135	$30,000	$30,000
	Utility Franchise	$2,807,169	$2,832,194	$2,917,679	$2,990,000	$3,119,844
	Cablevision Franchise	$1,328,836	$1,362,177	$1,394,016	$1,400,000	$1,400,000
	Subtotal - Revenues	**$42,787,806**	**$45,711,231**	**$47,637,615**	**$49,526,600**	**$50,816,337**
Revenues						
	State Shared Sales Tax	$12,665,191	$13,431,637	$13,992,021	$14,708,241	$15,548,215
	Urban Revenue Sharing	$14,425,958	$17,172,500	$18,650,521	$18,549,406	$20,484,109
	Peoria Distr Share-Pool	$205,885	$219,821	$104,590	$241,167	$175,076
	Intergovtl Partic-PD	$0	$0	$0	$77,500	$77,500
	Library Intergovtl Revenues	$58,352	$29,236	$0	$626	$0
	Grant Revenue	$4,500	$0	$129,986	$0	$100,000
	Grant Revenue-Comm Svc	$7,975	$8,008	$8,041	$0	$0
	Grant Revenue - Police	$27,295	$0	$0	$0	$0
	Grant Revenue - Federal	$442	$0	$60	$79,800	$0
	Auto Lieu Tax	$5,155,206	$5,495,225	$5,876,235	$6,200,000	$6,282,500
	Devl Agreement Appl Fee	$0	$10,000	$0	$0	$0
	Pawn Shop Transaction Fees	$146,049	$120,936	$110,730	$110,000	$110,000
	Planning Appl/Review Fee	$383,648	$302,667	$284,983	$250,000	$250,000
	Subdiv Final Plat Fee/Appl	$41,577	$69,325	$38,120	$68,890	$70,440
	Engineering Applications	$19,058	$22,335	$18,849	$22,100	$22,597
	Plan Check Fees	$479,622	$572,916	$558,607	$558,200	$721,760
	Water Inspection Fees	$274,839	$268,980	$240,835	$255,717	$261,443
	Sewer Inspection Fees	$222,291	$185,927	$231,174	$177,088	$181,053
	Street Inspection Fees	$331,004	$463,153	$448,133	$441,132	$451,010
	Grading/Drainage Insp Fees	$110,450	$184,141	$169,768	$175,020	$178,939
	Eng Plan Check-Grd/Drng	$140,430	$146,880	$101,440	$144,870	$148,130
	Eng Plan Chk-Street Light	$23,160	$25,200	$18,720	$25,040	$25,603

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Addressing Fee	$18,675	$43,425	$18,675	$43,150	$44,121
	Water Review Fee-Eng	$86,600	$84,010	$66,030	$83,020	$84,888
	Sewer Review Fee-Eng	$79,330	$97,350	$64,890	$96,020	$98,180
	Street Review Fee-Eng	$122,600	$144,610	$98,760	$143,690	$146,923
	Storm Drainage Report-Eng	$61,584	$43,018	$26,850	$42,750	$43,712
	Traffic Impact Report-Eng	$19,000	$16,800	$7,800	$16,690	$17,066
	Storm Water Mgmt Rpt-Eng	$15,950	$19,250	$10,500	$19,130	$19,560
	Retaining Wall Inspection	$111,730	$73,228	$94,089	$69,748	$71,310
	Retaining Wall Review Fee	$11,000	$17,500	$16,000	$17,390	$17,781
	Traffic Plan Check Fee	$35,920	$64,100	$36,960	$63,690	$65,123
	Concrete Inspection	$120,240	$280,637	$314,756	$267,295	$273,280
	Fire-Plans Review Fee	$58,291	$83,495	$166,770	$55,000	$55,000
	Fire-New Bldg Inspection Fee	$21,875	$33,425	$71,718	$20,000	$20,000
	New Const Inspect-After hours	$0	$1,400	$1,400	$0	$0
	ALS Ambulance Transport	$0	$0	$0	$0	$723,536
	BLS Ambulance Transport	$0	$0	$0	$0	$433,688
	Ambulance Mileage Reimbursement	$0	$0	$0	$0	$175,669
	Ambulance Medical Supplies Reimbursement	$0	$0	$0	$0	$100,447
	Expedited Plan Check Fee	$6,240	$4,320	$6,440	$4,290	$4,387
	Expedited Eng Svc Rev Fees	$0	$1,080	$7,100	$0	$0
	Reimb for O/S Inspec O/T	$13,350	$50,025	$20,963	$15,338	$15,683
	SLID Appl/Process Fee	$12,090	$15,600	$8,595	$15,500	$15,849
	MID Appl/Process Fee	$13,365	$18,690	$12,450	$17,500	$17,894
	Filming Application and Fees	$50	$0	$0	$0	$0
	Homeowners Assoc Academy Fee	$1,180	$500	$880	$400	$400
	Advanced Life Support Fees	$504,352	$537,096	$487,618	$500,000	$514,165
	EMS Contract Misc Fees	$352,831	$379,674	$273,623	$350,000	$359,915
	Fire Svc to County Islands	$10,086	$7,319	$100,323	$75,000	$75,000
	Fire EMT Services	$0	$419	$0	$0	$0
	Fire- Commercial Inspections	$226,568	$243,322	$209,125	$240,000	$310,000
	Fire-Resale Revenue	$4,389	$5,249	$5,659	$2,000	$2,000
	Swimming Pool Fees	$290,306	$300,366	$287,278	$321,115	$351,115
	Swim Pool Admin Fees-Txb	$2,012	$2,660	$2,459	$0	$0
	Rec Revenue-Outdoor	$9,310	$2,162	$6,388	$7,489	$7,489
	Rec Revenue-AM/PM Program	$1,911,236	$1,890,719	$1,910,529	$2,118,079	$2,029,000
	Rec Revenue-Tot Time Prog	$352,948	$431,779	$429,969	$430,455	$388,865
	Rec Revenue-Summer Rec Prg	$184,426	$179,131	$151,945	$179,130	$179,130
	Rec Retl-Txb-Summer Rec	$2,979	$2,347	$2,723	$0	$0
	Rec Revenue-Summer Camp	$697,113	$807,112	$745,978	$750,185	$745,100
	Rec Revenue-SIC - Adult	$23,415	$32,421	$29,519	$46,000	$46,000
	Rec Revenue-SIC - Youth	$153,881	$151,289	$126,051	$140,000	$140,000
	Rec Revenue-Sports Programs - Adult	$357,419	$359,894	$376,103	$376,435	$674,867
	Rec Revenue-Sports Programs - Youth	$396,563	$389,715	$377,698	$300,992	$399,370
	Rec Revenue-Senior Program	$100,280	$92,418	$90,681	$87,000	$90,000
	Rec Revenue-Adapt Rec Prog	$66,120	$74,732	$73,663	$74,920	$79,220
	Rec Revenue-Special Events	$186,318	$146,352	$187,052	$264,078	$382,300
	Rec Revenue-Teen Program	$96,383	$87,259	$84,067	$92,000	$99,000
	Rio Vista Rec Center Memberships	$826,239	$805,584	$775,903	$784,641	$808,132
	Rio Vista Retail Sales	$261	$161	$78	$5,800	$5,800
	Rio Vista Program Revenues	$1,477	$1,310	$1,205	$20,000	$20,000
	Library Copy/Print Fees - Main	$11,382	$10,811	$13,669	$16,500	$11,000
	Library Copy/Print Fees - Branch	$6,384	$6,669	$7,014	$12,500	$6,500

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Prfrmg Arts Ctr-Beverage sales	$0	$349	$0	$866	$0
	Recycling Program Revenue	$16,245	$11,325	$470	$2,000	$2,000
	Fees for General Services	$15,562	$15,437	$14,693	$6,213	$0
	Fees for Gen Svcs-Fire	$429,834	$433,914	$219,945	$438,180	$440,371
	Fees for General Svcs-Police	$51,806	$41,264	$40,687	$40,000	$40,000
	Training Revenue	$26,328	$0	$2,599	$0	$0
	Lien Filing Fees	$876	$801	$746	$434	$0
	In Kind Revenues	$0	$14,930	$9,650	$2,100	$0
	Allocated Interdept Svc Chrgs	$12,073,111	$12,743,673	$13,553,834	$14,029,187	$14,749,191
	CIP Engineering Charges	$1,349,821	$1,156,561	$943,538	$1,639,091	$1,600,000
	CIP Finance Charges	$120,000	$120,000	$90,000	$60,000	$60,000
	Bldg Permit & Insp-Commercial	$279,996	$223,615	$262,954	$220,960	$303,572
	Bldg Permit & Insp-Residential	$1,233,811	$1,509,733	$1,783,121	$1,491,660	$2,044,816
	Occupational Business License	$53,642	$56,684	$65,275	$57,053	$58,669
	Bingo License Fees	$0	$40	$15	$0	$0
	Sales Tax Licenses	$750,323	$753,727	$724,554	$688,321	$707,821
	Fire Code Revenues	$55,485	$48,325	$61,108	$45,000	$45,000
	Liquor Licenses and Permits	$83,832	$80,216	$84,333	$73,000	$73,000
	Alarm Permits	$52,760	$55,827	$68,446	$50,000	$50,000
	Utility Revocable Permits	$600	$2,500	$325	$5,410	$5,532
	Park Permits-Sports Prg	$29,050	$32,735	$33,065	$33,000	$28,000
	Field Permits-Sports Prg	$24,125	$36,443	$36,182	$40,000	$17,000
	Off-Track Betting License	$200	$800	$800	$1,000	$1,000
	Telecommunications License	$250	$250	$12,000	$0	$0
	Court Fines and Forfeitures	$951,553	$844,088	$760,883	$700,000	$770,765
	Traffic School Receipts	$359,290	$367,098	$273,768	$300,000	$278,895
	Code Enforcement Fines	$14,132	$1,237	$1,311	$11,500	$41,500
	Deferred Prosecution Fees	$33,790	$30,960	$26,954	$30,000	$20,000
	Incarceration Fees	$136,699	$106,942	$65,615	$75,000	$65,921
	Enhanced School Zone Fines	$1,307	$668	$369	$1,000	$1,000
	Red Light Process Svc Fee	$630	$420	$235	$70	$0
	Red Light Admin Fees	$4,692	$1,274	$955	$400	$0
	Court Fines-Public Safety-PD	$63,465	$53,234	$38,550	$60,000	$60,000
	Court Fines-Public Safety-Attorney	$15,866	$13,308	$9,638	$15,000	$15,000
	Court Fines-Police-Safety Equipment	$19,667	$19,345	$17,142	$13,000	$13,000
	Library Fines and Forfeitures - Main	$92,168	$99,541	$86,720	$82,000	$70,000
	Library Fines and Forfeitures - Branch	$116,281	$104,046	$104,543	$93,000	$90,000
	False Alarm Fines-Police	$46,125	$61,950	$60,827	$45,000	$45,000
	PD Impound Admin Fee	$202,358	$229,032	$246,481	$119,801	$124,593
	False Alarm Fines-Fire	$900	$0	$0	$0	$0
	General Rent Revenue	$34,603	$40,776	$54,475	$20,000	$20,000
	Rio Vista Ramada Rentals	$61,502	$61,317	$61,503	$65,000	$65,000
	Pioneer Park Ramada Rentals	$0	$34,817	$42,319	$47,700	$51,560
	Rio Vista Field Permits/Rental	$79,445	$66,805	$121,137	$107,000	$110,000
	Pioneer Park Field Permits/Rental	$0	$49,403	$131,910	$133,000	$138,000
	Rio Vista Concessions Rent	$30,708	$24,546	$16,737	$23,000	$23,000
	Pioneer Park Concessions Rent	$0	$10,572	$19,432	$20,000	$20,000
	Rio Vista Rec Center Rentals	$88,992	$103,823	$121,471	$107,790	$107,790
	Rent Rev-Swim Pool	$13,475	$15,057	$14,126	$15,239	$15,239
	Rent Rev-Comm Center	$22,339	$45,617	$35,737	$35,000	$52,374
	Rent Revenue - Salty Senoritas	$32,245	$32,258	$35,632	$29,500	$29,500
	Rent Revenue - Alter Group	$729,195	$175,813	$174,879	$125,000	$125,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Rent-AZ Broadway Theater(KLOS)	$7,820	$48,289	$76,651	$70,000	$70,000
	Rent Revenue - Arts Ctr Ticket Surchrg	$758	$22,808	$9,055	$6,005	$0
	Interest Income	$145,667	$126,603	$158,652	$160,000	$175,000
	Realized Gains/Losses-Invest	$0	$473	$30	$0	$0
	Misc Police Revenues	$132,803	$123,741	$158,204	$75,000	$75,000
	Reimb Revenue-General	$703,230	$9,762	$378,613	$339,730	$339,730
	State Fire Reimbursement	$159,626	$236,069	$271,986	$90,000	$90,000
	Reimbursement-Jury Duty	$356	$300	$48	$0	$0
	Reimbursement for O/T	$12,030	$6,311	$1,710	$7,500	$7,500
	Reimb-Comm Svcs	$0	$14	$24,284	$89,573	$89,573
	Reimb Rev-Empl Overpymt	$0	$178	$0	$0	$0
	Repymt Zone Revenues	$0	$0	$510,748	$31,996	$0
	Contributions - General	$0	$0	$700	$0	$0
	Commissions	$36	$0	$0	$0	$0
	Cash Over/Short	$202	($302)	($38)	$0	$0
	Cash Over/Short-Comm Svcs	$90	($4)	$2	$0	$0
	Misc A/R Penalties	($5,816)	$8,845	($139,765)	$5,000	$5,000
	Gain on Disp of FA-Genl Govt	$0	$8,317	$0	$0	$0
	Gain on Disp of FA-Rec	$0	$9,475	$0	$0	$0
	Auction Proceeds	$0	$40,851	$10,642	$15,000	$15,000
	Other Revenue	$182,100	$40,340	$52,148	$15,000	$15,000
	Southwest Gas Capital Funds	$0	$0	$0	$420,000	$420,000
	Subtotal - Revenues	**$63,444,666**	**$67,384,486**	**$70,836,116**	**$72,791,996**	**$79,137,752**
	Total - General Fund	**$106,232,472**	**$113,095,717**	**$118,473,731**	**$122,318,596**	**$129,954,089**
Half-Cent Sales Tax Fund						
Revenues						
	Sales Tax-Advertising	$13,583	$15,837	$22,966	$16,000	$16,000
	Sales Tax-Constr Contracting	$1,310,379	$1,750,424	$1,753,566	$1,875,000	$1,750,000
	Sales Tax-Job Printing	$2,009	$2,148	$4,671	$2,500	$2,500
	Sales Tax-Publishing	$48,388	$44,855	$42,593	$42,500	$42,500
	Sales Tax-Transp for Hire	$532	$42	$1	$0	$0
	Sales Tax-Restaurants/Bars	$1,458,817	$1,519,007	$1,640,610	$1,725,000	$1,788,246
	Sales Tax-Rent/Tangible Prop	$165,275	$191,912	$211,317	$225,000	$230,062
	Sales Tax-Commercial Rental	$872,294	$806,381	$810,912	$812,500	$830,781
	Sales Tax-Vehicle Rental	$149,242	$155,528	$174,540	$187,500	$191,719
	Sales Tax-Hotels/Motels	$66,107	$74,266	$86,748	$83,333	$85,208
	Sales Tax-Apts/Rm House/Resid	$718,420	$770,156	$805,953	$850,000	$881,165
	Sales Tax-Trailer Courts	$88,432	$80,211	$82,280	$84,300	$86,197
	Sales Tax-Retail	$9,477,292	$10,244,911	$10,712,682	$11,250,000	$11,648,183
	Sales Tax-Amusements	$177,306	$171,515	$181,279	$190,000	$194,145
	Sales Tax-Utilities	$1,112,626	$1,119,424	$1,138,511	$1,162,500	$1,213,841
	Sales Tax-Cable T.V.	$0	$0	$60	$0	$0
	Sales Tax-Telecommunication	$349,748	$350,765	$340,252	$317,500	$321,997
	Sales Tax-Penalties/Interest	$81,269	$98,626	$123,120	$75,000	$75,000
	Sales Tax Recoveries	$132,146	$206,760	$129,881	$100,000	$100,000
	Use Tax	$131,912	$174,191	$194,092	$225,000	$212,500
	Subtotal - Revenues	**$16,355,777**	**$17,776,959**	**$18,456,035**	**$19,223,633**	**$19,670,044**
Revenues						
	In Kind Revenues	$0	$0	$0	$0	$15,000
	Interest Income	$46,074	$37,064	$40,525	$35,000	$35,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Reimb Revenue-General	$27,125	$27,392	$0	$25,838	$0
	Subtotal - Revenues	**$73,199**	**$64,456**	**$40,525**	**$60,838**	**$50,000**
	Total - Half-Cent Sales Tax Fund	**$16,428,976**	**$17,841,415**	**$18,496,560**	**$19,284,471**	**$19,720,044**
Transportation Sales Tax Fund						
Revenues						
	Sales Tax-Advertising	$8,151	$9,503	$13,781	$9,600	$9,600
	Sales Tax-Constr Contracting	$786,324	$1,050,383	$1,052,267	$1,125,000	$1,050,000
	Sales Tax-Job Printing	$1,205	$1,289	$2,803	$1,500	$1,500
	Sales Tax-Publishing	$29,036	$26,916	$25,559	$25,500	$25,500
	Sales Tax-Transp for Hire	$319	$25	$1	$9	$0
	Sales Tax-Restaurants/Bars	$874,800	$910,894	$983,815	$1,035,000	$1,072,947
	Sales Tax-Rent/Tangible Prop	$99,177	$115,258	$126,806	$135,000	$138,037
	Sales Tax-Commercial Rental	$523,438	$483,885	$486,593	$487,500	$498,468
	Sales Tax-Vehicle Rental	$89,556	$93,328	$104,736	$112,500	$115,031
	Sales Tax-Hotels/Motels	$79,284	$89,069	$104,039	$100,000	$102,250
	Sales Tax-Apts/Rm House/Resid	$431,100	$462,141	$483,633	$510,000	$528,699
	Sales Tax-Trailer Courts	$53,066	$48,133	$49,374	$50,580	$51,718
	Sales Tax-Retail	$5,687,055	$6,147,687	$6,547,795	$6,750,000	$6,988,909
	Sales Tax-Amusements	$106,324	$102,852	$108,707	$114,000	$116,487
	Sales Tax-Utilities	$667,576	$671,654	$683,106	$697,500	$728,304
	Sales Tax-Cable T.V.	$0	$0	$36	$1	$0
	Sales Tax-Telecommunication	$209,874	$210,484	$204,176	$190,500	$193,198
	Sales Tax-Penalties/Interest	$0	$0	$0	$45,000	$45,000
	Sales Tax Recoveries	$79,726	$123,996	$77,891	$60,000	$60,000
	Use Tax	$79,158	$102,198	$116,290	$135,000	$127,500
	Subtotal - Revenues	**$9,805,169**	**$10,649,695**	**$11,171,408**	**$11,584,190**	**$11,853,148**
Revenues						
	Interest Income	$105,624	$95,986	$109,130	$50,000	$100,000
	Reimb Revenue-General	$60,830	$80,000	$0	$0	$0
	Subtotal - Revenues	**$166,454**	**$175,986**	**$109,130**	**$50,000**	**$100,000**
	Total - Transportation Sales Tax Fund	**$9,971,623**	**$10,825,681**	**$11,280,538**	**$11,634,190**	**$11,953,148**
Information Technology Fund						
Revenues						
	Interdepartmental Svc Chg	$6,934,980	$7,550,713	$7,858,107	$8,436,680	$9,072,676
	Interest Income	$3,159	$3,976	$5,892	$5,000	$4,000
	Reimb Revenue-General	$15,582	$22,771	$2,186	$22,039	$0
	Subtotal - Revenues	**$6,953,721**	**$7,577,460**	**$7,866,185**	**$8,463,719**	**$9,076,676**
	Total - Information Technology Fund	**$6,953,721**	**$7,577,460**	**$7,866,185**	**$8,463,719**	**$9,076,676**
Economic Development Reserve Fund						
Revenues						
	Interest Income	$6,882	$17,572	$26,444	$25,000	$25,000
	Other Revenue	$4,905	$0	$0	$0	$0
	Subtotal - Revenues	**$11,787**	**$17,572**	**$26,444**	**$25,000**	**$25,000**
	Total - Economic Development Reserve Fund	**$11,787**	**$17,572**	**$26,444**	**$25,000**	**$25,000**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
Information Technology Reserve Fund						
Revenues						
	Interdepartmental Svc Chg	$589,557	$699,315	$700,045	$700,000	$762,355
	Interest Income	$9,329	$5,883	$5,912	$5,500	$6,400
	Auction Proceeds	$0	$0	$5,594	$2,793	$0
	Subtotal - Revenues	**$598,886**	**$705,198**	**$711,551**	**$708,293**	**$768,755**
Total - Information Technology Reserve Fund		**$598,886**	**$705,198**	**$711,551**	**$708,293**	**$768,755**
Facilities Fund						
Revenues						
	Recycling Program Revenue	$0	$322	$0	$0	$0
	Fees for General Services	($1)	$0	$0	$0	$0
	Interdepartmental Svc Chg	$5,895,231	$5,892,130	$5,941,568	$5,859,798	$5,972,345
	Interest Income	$307	$906	$1,666	$2,000	$2,500
	Reimb Revenue-General	$1,040	$0	$1,748	$0	$0
	Auction Proceeds	$0	$0	$344	$0	$0
	Subtotal - Revenues	**$5,896,577**	**$5,893,358**	**$5,945,327**	**$5,861,798**	**$5,974,845**
Total - Facilities Fund		**$5,896,577**	**$5,893,358**	**$5,945,327**	**$5,861,798**	**$5,974,845**
Fleet Maintenance Fund						
Revenues						
	Recycling Program Revenue	$5,605	$6,823	$3,917	$1,500	$1,000
	Interdepartmental Svc Chg	$5,061,124	$5,009,338	$4,799,580	$4,851,280	$5,406,063
	Reimb Revenue-General	$0	$57	$0	$282	$0
	Subtotal - Revenues	**$5,066,729**	**$5,016,218**	**$4,803,497**	**$4,853,062**	**$5,407,063**
Total - Fleet Maintenance Fund		**$5,066,729**	**$5,016,218**	**$4,803,497**	**$4,853,062**	**$5,407,063**
Fleet Reserve Fund						
Revenues						
	Interdepartmental Svc Chg	$1,114,250	$1,692,703	$1,796,247	$1,972,903	$2,294,385
	Interest Income	$38,158	$33,647	$37,139	$40,000	$40,000
	Auction Proceeds	$0	$0	$169,757	$100,000	$35,000
	Other Revenue	$0	$0	$1,031	$0	$0
	Subtotal - Revenues	**$1,152,408**	**$1,726,350**	**$2,004,174**	**$2,112,903**	**$2,369,385**
Total - Fleet Reserve Fund		**$1,152,408**	**$1,726,350**	**$2,004,174**	**$2,112,903**	**$2,369,385**
Debt Service Fund						
Revenues						
	Property Tax	$14,217,722	$13,333,764	$14,258,866	$14,726,977	$15,560,236
	SRP In-lieu Tax	$213,221	$206,784	$237,730	$125,622	$30,000
	Subtotal - Revenues	**$14,430,943**	**$13,540,548**	**$14,496,596**	**$14,852,599**	**$15,590,236**
Revenues						
	Interest Income	$80,577	$90,576	$94,067	$112,000	$135,000
Total - Debt Service Fund		**$14,511,520**	**$13,631,124**	**$14,590,663**	**$14,964,599**	**$15,725,236**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
Bond Fund						
Revenues						
	Interest Income	$77,627	$23,025	$2,137	$10,500	$67,000
	Reimb Revenue-General	$238,203	$257,058	$0	$0	$0
	Other Revenue	$100,000	$0	$0	$0	$0
	Subtotal - Revenues	**$415,830**	**$280,083**	**$2,137**	**$10,500**	**$67,000**
Bond Proceeds						
	Bond Proceeds	$35,510,000	$0	$0	$30,272,000	$11,700,000
	Bond Proceeds -	$1,039,481	$0	$0	$0	$0
	Loan Proceeds	$0	$0	$0	$10,000,000	$7,600,000
	Subtotal - Bond Proceeds	**$36,549,481**	**$0**	**$0**	**$40,272,000**	**$19,300,000**
	Total - Bond Fund	**$36,965,311**	**$280,083**	**$2,137**	**$40,282,500**	**$19,367,000**
Commercial Sanitation Fund						
Revenues						
	Utility Late Fee Charges	$1,969	$1,580	$1,451	$1,400	$1,200
	Field Trip Svc Fee-Utilities	$16,608	$18,555	$19,893	$22,000	$22,000
	Recycling Program Revenue	$13,343	$11,772	$17,072	$15,500	$12,500
	Commercial Sanitation Fees	$829,976	$861,733	$871,106	$820,000	$820,000
	Roll-Off Sanitation Fees	$521,411	$593,695	$632,978	$620,000	$600,000
	San Fees-Comm Multi-Fam Clc	$749,785	$745,059	$749,945	$730,000	$525,000
	Commercial Recycling Fees	$129,986	$126,318	$126,232	$125,000	$105,000
	Commercial Special Hauls	$180	$2,569	$3,163	$1,525	$0
	Interest Income	$7,002	$6,057	$6,588	$7,500	$10,500
	Reimb Revenue-General	$0	$0	$405	$0	$0
	Subtotal - Revenues	**$2,270,260**	**$2,367,338**	**$2,428,833**	**$2,342,925**	**$2,096,200**
	Total - Commercial Sanitation Fund	**$2,270,260**	**$2,367,338**	**$2,428,833**	**$2,342,925**	**$2,096,200**
Residential Sanitation Fund						
Revenues						
	Utility Late Fee Charges	$51,087	$48,366	$47,191	$44,000	$45,000
	Recycling Program Revenue	$379,533	$355,195	$433,192	$450,000	$320,000
	Special Haul Fees	$23,844	$25,945	$33,100	$30,000	$27,500
	San Fees-Res Multi-Fam Clc	$166,493	$148,960	$146,347	$145,000	$145,000
	San Fees-Automated Clc	$5,979,586	$6,149,292	$6,308,243	$8,450,000	$8,650,000
	Residential Recycling Fees	$2,059,727	$2,080,039	$2,138,045	$0	$0
	Multi-Family Resid Recycling	$11,436	$44,075	$43,817	$52,000	$47,500
	Allocated Interdept Svc Chrgs	$101,274	$109,251	$126,921	$127,000	$117,000
	Interest Income	$25,590	$24,573	$28,677	$30,000	$47,500
	Reimb Revenue-General	$500	$0	$0	$0	$0
	Reimbursement-Jury Duty	$276	$0	$0	$0	$0
	Contributions - General	$0	$1,000	$0	$0	$0
	Subtotal - Revenues	**$8,799,346**	**$8,986,696**	**$9,305,535**	**$9,328,000**	**$9,399,500**
	Total - Residential Sanitation Fund	**$8,799,346**	**$8,986,696**	**$9,305,535**	**$9,328,000**	**$9,399,500**
Sanitation Equipment Reserve Fund						
Revenues						
	Interdepartmental Svc Chg	$966,478	$849,293	$944,400	$989,293	$1,181,571

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Interest Income	$17,642	$11,613	$11,369	$7,000	$7,000
	Gain on Disposal of F/A	$0	$95,046	$0	$0	$0
	Auction Proceeds	$0	$0	$47,931	$130,000	$140,000
	Subtotal - Revenues	**$984,120**	**$955,952**	**$1,003,700**	**$1,126,293**	**$1,328,571**
Total - Sanitation Equipment Reserve Fund		**$984,120**	**$955,952**	**$1,003,700**	**$1,126,293**	**$1,328,571**
Sports Complex Fund						
Revenues						
	Sports Complex Program Revenue	$147,978	$172,718	$76,663	$50,000	$50,000
	Recycling Program Revenue	$114	$7,812	$1,438	$0	$0
	In Kind Revenues	$63,282	$25,000	$0	$0	$26,000
	Ticket Sales-Spring Trg	$509,862	$531,833	$715,629	$680,000	$685,300
	Ticket Sales- Facility Surchg	$159,197	$162,829	$201,599	$190,000	$190,000
	Ticket Sales- Non Gen Admiss Surchg	$53,506	$108,791	$83,561	$65,000	$70,000
	Ticket.com Annual Fee	$10,000	$10,000	$10,000	$10,000	$10,000
	Ticket.com Convenience Fee	$9,894	$7,126	$0	$20,000	$20,000
	Program Sales	$10,916	$9,804	$11,641	$10,000	$10,000
	Adv Sales-BB Std/Sp Trng	$310,711	$283,647	$280,405	$300,000	$320,000
	Adv Sales-BB Std-Non Sp Trn	$8,272	$3,850	$3,426	$5,000	$5,000
	Interdepartmental Svc Chg	$30,548	$76,342	$91,888	$91,887	$99,334
	General Rent Revenue	$43,630	$45,341	$45,679	$45,000	$45,000
	Genl Rent Rev-Sp Cmplx	$75,329	$46,733	$46,002	$50,000	$50,000
	Rent Revenue - Chili Davis	$32,258	$35,191	$38,393	$35,000	$35,000
	Rent Rev-Fields	$178,992	$208,349	$221,104	$250,000	$250,000
	Rent Rev-Fld/Clh/Padres	$4,692	$90,000	$93,578	$120,000	$120,000
	Rent Rev-Fld/Clh/Mariners	$13,685	$104,174	$127,732	$120,000	$120,000
	Rent Rev-Stadium	$70,287	$149,337	$52,467	$35,000	$50,000
	Rent Rev-Novelties/Sp Tr	$151,307	$165,223	$272,897	$280,000	$280,000
	Rent Rev/Stad Concssn/Sp Tr	$580,898	$595,390	$262	$755,000	$760,000
	Rent Rev/Stad Conc/Non Sp Tr	$58,199	$94,727	$63,691	$65,000	$70,000
	Rent Rev-Parking/Sp Tr	$225,018	$222,545	$276,287	$265,000	$265,000
	Interest Income	$5,805	$2,754	$7,649	$2,650	$3,800
	Reimb Revenue-General	$0	$22,911	$590	$0	$0
	Reimb-Comm Svcs	$0	$0	$0	$2,000	$0
	Auction Proceeds	$0	$0	$0	$200	$0
	Other Revenue	($1,250)	$0	$0	$10,000	$0
	Subtotal - Revenues	**$2,753,130**	**$3,182,427**	**$2,722,581**	**$3,456,737**	**$3,534,434**
	Total - Sports Complex Fund	**$2,753,130**	**$3,182,427**	**$2,722,581**	**$3,456,737**	**$3,534,434**
Streets Fund						
Revenues						
	Sales Tax-Utilities	$3,338,510	$3,358,906	$3,416,184	$3,487,500	$3,641,525
	Sales Tax Recoveries	$0	($2,872)	$0	$0	$0
	Subtotal - Revenues	**$3,338,510**	**$3,356,034**	**$3,416,184**	**$3,487,500**	**$3,641,525**
Revenues						
	Highway User Revenue	$8,435,926	$8,691,989	$9,465,880	$9,613,730	$9,709,867
	Grant Revenue - Federal	$0	$0	$23,575	$0	$0
	Reimb for O/S Inspec O/T	$181	$0	$0	$0	$0
	Recycling Program Revenue	$1,021	$1,951	$2,702	$2,000	$2,000
	Street Sign Revenue	$49,749	$31,710	$0	$30,000	$30,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Street Mnt Fees-Solid Waste	$7,123	$185,476	$56,176	$0	$0
	Street Cut Surcharge	$2,245	$17,435	$8,875	$5,000	$5,000
	Fog Seal Revenues	$30,228	$42,260	$49,920	$10,000	$10,000
	Fees for General Services	($1)	$0	$0	$0	$0
	Allocated Interdept Svc Chrgs	$295,000	$295,000	$295,000	$295,000	$295,000
	CIP Engineering Charges	$72,270	$49,174	$43,395	$60,000	$60,000
	Interest Income	$47,738	$46,110	$56,593	$65,000	$68,250
	Reimb Revenue-General	$65,056	$98	$191,485	$0	$0
	Reimbursement-Jury Duty	$0	$0	$48	$0	$0
	Auction Proceeds	$0	$0	$1,648	$0	$0
	Subtotal - Revenues	**$9,006,536**	**$9,361,203**	**$10,195,297**	**$10,080,730**	**$10,180,117**
	Total - Streets Fund	**$12,345,046**	**$12,717,237**	**$13,611,481**	**$13,568,230**	**$13,821,642**
Transit Fund						
	Revenues					
	Grant Revenue	$610,091	$637,281	$660,620	$250,000	$250,000
	Grant Revenue - Federal	$142,571	$55,474	$145,521	$143,000	$0
	Transit Collections	$25,748	$28,167	$29,489	$25,000	$25,000
	Fees for General Services	($4)	$0	$0	$0	$0
	Advertising-Bus Shelters	$17,572	$17,613	$17,059	$8,000	$8,000
	Interest Income	$3,117	$3,226	$4,335	$4,000	$3,000
	Reimb Revenue-General	$62,775	$72,336	$62,500	$20,000	$20,000
	Reimbursement-Jury Duty	$40	$0	$0	$0	$0
	Subtotal - Revenues	**$861,910**	**$814,097**	**$919,524**	**$450,000**	**$306,000**
	Total - Transit Fund	**$861,910**	**$814,097**	**$919,524**	**$450,000**	**$306,000**
Wastewater Fund						
	Revenues					
	Grant Revenue	$0	$35,000	$0	$0	$0
	Utility Late Fee Charges	$88,670	$79,410	$80,461	$72,500	$75,000
	Wastewater Fees	$17,479,461	$17,439,798	$18,191,739	$18,975,000	$20,000,000
	EPA Mandate Fee	$855,073	$865,894	$886,420	$880,000	$885,000
	Recycling Program Revenue	$0	$31	$0	$0	$0
	Interdepartmental Svc Chg	$43,759	$91,869	$83,309	$85,886	$106,733
	Allocated Interdept Svc Chrgs	$1,248,773	$895,390	$879,522	$746,208	$749,385
	Interest Income	$34,687	$35,726	$46,880	$102,400	$132,000
	Reimb Revenue-General	$36,720	$35,466	$31,974	$30,000	$35,000
	Reimb-Damage to City Prop.	$0	$0	($227)	$0	$0
	Auction Proceeds	$0	$0	$38,065	$0	$0
	Subtotal - Revenues	**$19,787,143**	**$19,478,584**	**$20,238,142**	**$20,891,994**	**$21,983,118**
	Total - Wastewater Fund	**$19,787,143**	**$19,478,584**	**$20,238,142**	**$20,891,994**	**$21,983,118**
Water Fund						
	Revenues					
	Non-Potable Water Fees	$216,576	$229,484	$172,515	$235,000	$225,000
	Reclaimed Water Fees	$638,808	$784,608	$583,433	$690,000	$725,000
	Water Fees	$31,783,159	$32,982,603	$31,176,979	$36,200,000	$38,900,000
	Utility Late Fee Charges	$108,106	$102,170	$92,770	$98,000	$100,000
	New Service Fee-Water	$296,902	$290,857	$286,580	$470,000	$490,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Water Meter Charges	$243,994	$319,214	$336,641	$410,000	$450,000
	Disconnect/Reconnect Fees	$299,492	$291,794	$254,040	$215,000	$215,000
	Damaged Property Fees	$17,667	$15,127	$44,473	$12,500	$12,500
	Utility Delinquent Letter Fee	$46,493	$48,613	$51,445	$52,000	$52,000
	Utilities Tampering Fees	$8,215	$8,885	$6,225	$7,000	$7,000
	Field Trip Svc Fee-Utilities	$10,168	$11,208	$9,216	$12,500	$13,000
	ADWR Water Resource Fee	($36)	($1)	$19	$0	$0
	Quintero WTP Fees	$256,800	$256,800	$403,059	$256,800	$256,800
	Recycling Program Revenue	$128,131	$98,402	$76,089	$40,000	$45,000
	Fees for General Services	$6,782	$7,705	$7,782	$10,000	$10,000
	Lien Filing Fees	$276	$702	$90	$0	$0
	Interdepartmental Svc Chg	$49,145	$88,608	$78,630	$86,412	$96,399
	Allocated Interdept Svc Chrgs	$12,235	$12,235	$12,235	$12,235	$12,235
	Interest Income	$120,958	$119,967	$130,692	$138,500	$193,500
	Reimb Revenue-General	$147	$126,060	$179,829	$190,000	$225,000
	Gain on Disposal of F/A	$0	$6,225	$0	$0	$0
	Auction Proceeds	$0	$0	$26,680	$0	$0
	Other Revenue	$33,336	$0	$0	$0	$0
	Subtotal - Revenues	**$34,277,354**	**$35,801,266**	**$33,929,422**	**$39,135,947**	**$42,028,434**
	Total - Water Fund	**$34,277,354**	**$35,801,266**	**$33,929,422**	**$39,135,947**	**$42,028,434**
Impact Fees Fund						
	Revenues					
	Neighborhood Park Dev Fees	$1,068,340	$1,339,272	$941,103	$1,100,000	$1,100,000
	Citywide Park/Rec Fac Dev Fee	$776,390	$984,594	$79,135	$0	$0
	Library Dev Fees	$176,537	$190,830	$13,121	$0	$0
	Law Enforcement Dev Fees	$448,546	$510,073	$679,322	$750,000	$800,000
	Fire & Emergency Dev Fees	$622,335	$591,565	$549,694	$500,000	$500,000
	Streets Dev Fee	$5,531,642	$3,709,179	$3,889,136	$4,800,000	$3,800,000
	Intersection Dev Fee	$293,234	$264,948	$17,650	$0	$0
	Water Expansion Fees	$1,661,806	$2,483,440	$2,655,035	$2,460,000	$3,600,000
	Water Resource Project Fee	$447,053	$558,701	$756,177	$892,000	$1,100,000
	Wastewater Expansion Fees	$1,096,764	$1,269,012	$1,007,354	$1,012,500	$1,325,000
	Interest Income	$211,325	$182,404	$200,909	$108,050	$121,850
	Reimb Revenue-General	$0	$219,937	$0	$0	$0
	Subtotal - Revenues	**$12,333,972**	**$12,303,955**	**$10,788,635**	**$11,622,550**	**$12,346,850**
	Total - Impact Fees Fund	**$12,333,972**	**$12,303,955**	**$10,788,635**	**$11,622,550**	**$12,346,850**
Improvement District Fund						
	Revenues					
	Interest Income	$1,017	$1,072	$2,571	$1,500	$3,000
	Assessment Principal	$0	$0	$277,015	$355,000	$370,000
	Assessment Interest	$182,323	$214,201	$104,746	$121,338	$106,250
	Assessment Penalties	$3,625	$5,919	$0	$0	$0
	Assessment Admin Charges	$0	$25	$0	$400	$300
	Subtotal - Revenues	**$186,965**	**$221,217**	**$384,333**	**$478,238**	**$479,550**
	Total - Improvement District Fund	**$186,965**	**$221,217**	**$384,333**	**$478,238**	**$479,550**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
Insurance Reserve Fund						
Revenues						
	Employee Health Ins Contrib	$2,371,824	$2,489,731	$2,522,444	$2,316,475	$2,578,956
	COBRA Health Ins Contrib	$165,188	$183,735	$162,197	$107,095	$55,000
	Employee Dental Ins Contrib	$0	$9,926	$338,053	$313,544	$350,000
	COBRA Dental Ins Contributions	$0	$0	$7,292	$3,114	$2,500
	Interdepartmental Svc Chg	$2,467,923	$2,583,129	$2,583,129	$2,378,404	$2,545,517
	Employer Dental Ins Contrib	$0	$0	$5,054	$151,440	$165,192
	Employer Health Ins Contrib	$11,647,823	$12,124,154	$12,517,399	$11,566,621	$12,729,892
	Employer Dental Ins Contrib	$0	$15,692	$533,828	$508,670	$610,000
	Employer Workers Comp Contrib	$1,100,005	$1,297,719	$1,381,364	$1,453,415	$1,760,528
	Interest Income	$54,688	$47,993	$59,188	$54,000	$68,000
	Reimb Revenue-General	$0	$156,939	$183,760	$23,000	$25,000
	Reimb from Workers Comp	$10,052	$5,015	$7,256	$0	$0
	Reimb-Damage to City Prop.	$122,205	$177,766	$197,436	$95,039	$0
	Reimbursement-Claims	$62,787	($27,555)	$32,018	$4,742	$3,000
	Subtotal - Revenues	**$18,002,495**	**$19,064,244**	**$20,530,417**	**$18,975,559**	**$20,893,585**
	Total - Insurance Reserve Fund	**$18,002,495**	**$19,064,244**	**$20,530,417**	**$18,975,559**	**$20,893,585**
Housing Fund						
Revenues						
	HUD Operating Subsidy - CY	$67,915	$0	$0	$0	$0
	Housing Rent	$95,131	$0	$0	$0	$0
	Interest Income	$73	$0	$0	$0	$0
	Other Revenue	$5,034	$0	$0	$0	$0
	Subtotal - Revenues	**$168,153**	**$0**	**$0**	**$0**	**$0**
	Total - Housing Fund	**$168,153**	**$0**	**$0**	**$0**	**$0**
Grant Fund						
Revenues						
	Intergovtl Participation	$0	$0	$0	$0	$3,000,000
	Grant Revenue	$285,968	$406,436	$565,660	$795,243	$681,032
	Grant Revenue - Federal	$2,656,224	$2,575,903	$1,303,020	$1,331,855	$1,709,237
	Program Income Federal Grants	$130,463	$85,955	$361,622	$426,880	$347,666
	Seizure Revenue	$401,396	$255,867	$234,736	$542,880	$443,105
	Interest Income	$3,314	$802	$756	$504	$300
	Reimb Revenue-General	$113,247	$120,000	$120,000	$212,000	$212,000
	NSP3 Grant Program Revenue	$0	$0	$5,000	$0	$0
	Subtotal - Revenues	**$3,590,612**	**$3,444,963**	**$2,590,795**	**$3,309,362**	**$6,393,340**
	Total - Grant Fund	**$3,590,612**	**$3,444,963**	**$2,590,795**	**$3,309,362**	**$6,393,340**
Other Fund						
Revenues						
	Street Light ID Tax	$510,012	$579,808	$583,141	$685,522	$704,949
	Maintenance ID Tax	$137,663	$142,675	$144,665	$129,624	$132,611
	Subtotal - Revenues	**$647,675**	**$722,483**	**$727,806**	**$815,146**	**$837,560**
Revenues						
	State Ins Dept Rebate	$612	$623	$537	$30,600	$30,600

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Estimate	FY 2017 Budget
	Muni Court Allocation (FTG)	$17,709	$17,363	$10,815	$3,000	$3,000
	CFD Appl/Process Fee	$0	$50,000	$12,600	$0	$0
	Utility Late Fee Charges	$1,459	$1,191	$1,416	$1,000	$1,000
	Storm Water Fee	$815,019	$830,247	$854,717	$850,000	$855,000
	Interdepartmental Svc Chg	$556,405	$575,997	$306,035	$300,000	$300,000
	JCEF Revenue	$24,824	$24,850	$20,629	$10,000	$10,000
	Court Enhancement Fee	$173,727	$170,298	$136,194	$150,000	$150,000
	Interest Income	$168,769	$104,249	$102,297	$76,923	$97,550
	Reimb Revenue-General	$5,163,707	$1,968,385	$2,882,492	$6,001,030	$8,669,176
	Contributions - General	$0	$1,815	$9,241	$2,000	$12,345
	Contributions-Fire	$0	$25	$0	$0	$0
	Contributions-Comm. Svcs.	$0	$56,123	$31,988	$0	$0
	Commissions	$1,706	$1,235	$1,136	$408	$0
	Other Revenue	$13,645	$10,108	$6,783	$3,225	$0
	Subtotal - Revenues	**$6,937,582**	**$3,812,509**	**$4,376,879**	**$7,428,185**	**$10,128,671**
	Total - Other Fund	**$7,585,257**	**$4,534,992**	**$5,104,686**	**$8,243,331**	**$10,966,231**
	Total - All Funds Revenue	**$327,735,773**	**$300,483,144**	**$307,758,891**	**$363,438,297**	**$365,918,696**

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
General & Other							
General Fund							
	City Attorney						
	Civil	$2,184,672	$2,128,292	$2,241,615	$2,112,934	$2,112,934	$2,235,537
	Victims' Assistance Prg	$232,582	$227,945	$231,331	$244,687	$244,402	$236,368
	Criminal	$781,337	$742,173	$806,460	$847,220	$846,098	$877,262
	Sub-total:	**$3,198,592**	**$3,098,410**	**$3,279,406**	**$3,204,841**	**$3,203,434**	**$3,349,167**
	City Clerk						
	City Clerk	$776,394	$752,077	$860,001	$905,386	$905,386	$1,194,130
	Sub-total:	**$776,394**	**$752,077**	**$860,001**	**$905,386**	**$905,386**	**$1,194,130**
	Community Services						
	Arts Commission	$213,659	$217,107	$99,348	$118,629	$110,175	$113,226
	Peoria Center for Performing Arts	$0	$0	$0	$0	$0	$358,196
	Community Services Administration	$1,202,239	$1,309,736	$1,285,455	$1,429,324	$1,389,324	$1,612,474
	Swimming Pools	$1,076,724	$1,207,950	$1,260,303	$1,007,019	$1,007,019	$1,073,724
	Am/Pm Program	$1,420,558	$1,422,587	$1,405,885	$1,616,612	$1,653,332	$1,628,576
	Little Learners Program	$366,428	$373,739	$402,822	$390,378	$390,378	$387,682
	Summer Recreation Program	$337,475	$365,468	$325,869	$410,751	$410,751	$408,631
	Summer Camp Program	$564,713	$654,835	$699,098	$734,575	$734,575	$746,866
	Outdoor Recreation Program	$34,413	$26,308	$32,681	$45,610	$45,610	$45,857
	Special Interest Classes - Youth	$198,640	$245,667	$227,527	$217,430	$217,430	$222,457
	Special Interest Classes - Adult	$54,862	$36,600	$36,893	$39,815	$39,815	$45,093
	Sports Programs - Youth	$534,675	$504,320	$542,098	$588,189	$754,189	$659,158
	Sports Programs - Adult	$324,699	$337,879	$381,977	$529,971	$570,971	$503,834
	Active Adult Program	$200,152	$203,371	$208,746	$211,152	$211,152	$220,999
	Adaptive Recreation Program	$169,322	$175,231	$176,556	$147,380	$152,629	$167,887
	Special Events Program	$540,332	$761,988	$936,428	$1,063,886	$1,063,886	$1,160,652
	Teen Program	$286,977	$299,528	$297,481	$372,911	$372,911	$293,837
	Community Center	$616,482	$682,968	$750,798	$908,343	$908,343	$863,673
	Rio Vista Community Park	$869,221	$842,694	$892,745	$962,565	$1,015,720	$1,055,682
	Rio Vista Rec Center	$1,432,311	$1,448,222	$1,380,910	$1,397,294	$1,397,294	$1,453,746
	Pioneer Community Park	$0	$589,600	$864,769	$972,458	$972,458	$1,109,398
	Main Library	$2,495,726	$2,625,995	$2,574,783	$2,705,398	$2,687,921	$2,699,795
	Branch Library	$1,610,906	$1,642,601	$1,632,039	$1,745,266	$1,759,214	$1,779,576
	Parks North	$1,639,365	$1,989,500	$1,888,190	$1,928,413	$1,932,813	$1,997,145
	Parks South	$1,853,167	$1,821,476	$1,981,241	$1,762,950	$1,762,950	$1,827,897
	Contracted Landscape Maintenance	$1,222,469	$1,344,615	$1,427,019	$1,450,839	$1,450,090	$1,482,376
	Sub-total:	**$19,265,515**	**$21,129,985**	**$21,711,661**	**$22,757,158**	**$23,010,950**	**$23,918,437**
	Development and Engineering						
	Building Development	$1,633,466	$1,583,462	$1,842,978	$1,886,047	$2,456,442	$2,801,689
	Engineering Admin	$562,881	$655,088	$662,685	$784,571	$704,647	$821,207
	Site Development	$810,130	$936,202	$1,054,748	$1,174,754	$1,159,079	$1,088,971
	Engineering Services	$1,270,140	$1,248,183	$1,273,098	$1,383,973	$1,378,963	$1,418,491
	Architectural Services	$697,571	$707,068	$614,740	$673,992	$672,107	$710,405
	Eng Inspection Svc	$900,817	$947,882	$1,026,296	$1,123,894	$1,104,289	$1,026,322
	Sub-total:	**$5,875,004**	**$6,077,885**	**$6,474,545**	**$7,027,231**	**$7,475,527**	**$7,867,085**
	Economic Development Services						
	Economic Development Services Ad	$360,238	$343,716	$379,149	$516,734	$516,734	$464,376
	Business and Real Estate Developme	$805,321	$730,523	$952,344	$1,103,613	$1,386,220	$1,570,819
	Sub-total:	**$1,165,559**	**$1,074,239**	**$1,331,493**	**$1,620,347**	**$1,902,954**	**$2,035,195**

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Finance and Budget						
	Finance Admin	$311,572	$326,874	$501,458	$513,070	$528,070	$561,289
	Financial Services	$1,354,387	$1,243,902	$1,676,424	$1,878,080	$1,829,870	$1,858,525
	Tax Audit & Collections	$1,018,276	$1,006,189	$860,621	$1,348,728	$1,348,728	$1,346,410
	Management and Budget	$923,576	$848,083	$695,804	$710,935	$710,935	$716,699
	Materials Management	$616,833	$694,577	$675,989	$699,748	$699,748	$709,282
	Treasury Management	$347,071	$279,275	$2	$0	$0	$0
	Inventory Control	$399,576	$368,923	$370,678	$418,565	$418,565	$412,421
	Sub-total:	**$4,971,290**	**$4,767,823**	**$4,780,976**	**$5,569,126**	**$5,535,916**	**$5,604,626**
	Finance Utilities						
	Customer Service	$1,696,537	$1,744,026	$2,672,288	$2,770,305	$2,771,241	$2,779,083
	Revenue Administration	$556,690	$662,607	$637,537	$596,636	$612,184	$679,463
	Meter Services	$1,528,451	$1,540,044	$1,555,418	$1,661,121	$1,660,641	$1,653,441
	Utility Billing	$736,319	$735,044	($1)	$0	$0	$0
	Sub-total:	**$4,517,997**	**$4,681,721**	**$4,865,242**	**$5,028,062**	**$5,044,066**	**$5,111,987**
	Fire-Medical						
	Fire Admin	$394,190	$454,850	$566,049	$535,231	$535,231	$554,834
	Fire Prevention	$936,369	$1,120,981	$1,134,080	$1,302,042	$1,302,042	$1,293,687
	Fire Support Services	$774,014	$678,349	$686,574	$927,432	$947,432	$726,091
	Emergency Medical Services	$577,540	$681,885	$623,953	$893,653	$987,598	$756,292
	Fire Training	$488,114	$490,072	$746,498	$595,645	$647,645	$595,378
	Emergency Management	$199,380	$210,175	$206,531	$199,880	$199,880	$187,660
	Fire Operations	$17,618,547	$18,968,213	$19,715,674	$22,454,471	$22,592,471	$23,497,142
	Ambulance Operations	$0	$0	$0	$0	$0	$2,404,110
	Sub-total:	**$20,988,155**	**$22,604,525**	**$23,679,359**	**$26,908,354**	**$27,212,299**	**$30,015,194**
	Human Resources						
	Human Resources	$2,374,451	$2,094,227	$1,976,263	$2,343,168	$2,307,140	$2,145,263
	Training	$0	$246,697	$366,036	$373,733	$436,979	$391,484
	Sub-total:	**$2,374,451**	**$2,340,924**	**$2,342,299**	**$2,716,901**	**$2,744,119**	**$2,536,747**
	Leadership and Management						
	City Manager's Office	$1,250,213	$1,234,686	$1,309,648	$1,926,777	$1,966,777	$2,465,539
	Governmental Affairs	$1,138,447	$1,197,038	$1,128,245	$545,515	$545,515	$499,798
	Office of Sustainability	$0	$0	$0	$182,065	$182,065	$216,389
	Sub-total:	**$2,388,659**	**$2,431,724**	**$2,437,893**	**$2,654,357**	**$2,694,357**	**$3,181,726**
	Mayor and Council						
	Mayor & City Council	$601,700	$607,104	$638,319	$663,050	$669,050	$686,642
	Sub-total:	**$601,700**	**$607,104**	**$638,319**	**$663,050**	**$669,050**	**$686,642**
	Municipal Court						
	Municipal Court	$1,788,145	$1,769,809	$1,855,184	$1,944,394	$1,944,394	$1,972,926
	Sub-total:	**$1,788,145**	**$1,769,809**	**$1,855,184**	**$1,944,394**	**$1,944,394**	**$1,972,926**
	Non-Departmental						
	Non-Departmental	$1,329,419	$1,287,478	$2,323,023	$3,918,851	$3,945,904	$1,626,256
	Gen Fund Capital Projects	$3,232,796	$1,343,860	$1,585,384	$3,688,008	$3,770,189	$1,971,949
	Sub-total:	**$4,562,215**	**$2,631,338**	**$3,908,407**	**$7,606,859**	**$7,716,093**	**$3,598,205**
	Office of Communications						
	Public Information Office	$833,286	$881,179	$954,090	$1,147,510	$1,117,313	$1,235,920
	Peoria Channel 11	$327,666	$357,565	$481,725	$357,529	$352,699	$368,543
	Sub-total:	**$1,160,952**	**$1,238,744**	**$1,435,815**	**$1,505,039**	**$1,470,012**	**$1,604,463**
	Planning and Community Development						
	Neighborhood Coordination	$535,979	$784,154	$762,867	$922,377	$922,377	$1,004,624
	Community Dev Administration	$261,193	$324,311	$436,775	$474,397	$474,397	$497,453

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Planning and Community Development						
	Planning	$900,247	$975,077	$761,945	$1,454,907	$1,171,047	$1,769,181
	Sub-total:	**$1,697,419**	**$2,083,542**	**$1,961,587**	**$2,851,681**	**$2,567,821**	**$3,271,258**
	Police						
	Neighborhood Services	$1,846,715	$1,792,672	$1,782,944	$1,933,603	$1,933,328	$1,959,635
	Police Administration	$1,869,367	$1,769,988	$1,796,359	$2,281,556	$2,158,110	$2,735,285
	Criminal Investigation	$3,415,024	$3,373,306	$3,608,706	$3,780,122	$3,801,109	$4,752,383
	Patrol Services - South	$10,474,687	$10,357,059	$11,239,057	$12,627,922	$12,460,580	$12,181,619
	Patrol Services - North	$6,809,378	$7,167,010	$7,215,672	$7,884,854	$7,977,638	$8,544,957
	Operations Support	$4,496,318	$4,728,973	$4,435,799	$4,800,215	$4,825,753	$5,113,771
	Pd Technical Support	$2,961,646	$3,083,938	$3,506,579	$3,690,294	$3,695,141	$4,545,075
	Staff Services	$1,137,881	$1,197,650	$1,008,255	$1,309,877	$1,298,766	$977,570
	Pd Communications	$2,863,165	$2,788,151	$2,957,940	$3,038,681	$3,096,929	$3,109,716
	Strategic Planning	$535,198	$608,898	$643,696	$579,570	$579,623	$728,263
	Sub-total:	**$36,409,378**	**$36,867,645**	**$38,195,007**	**$41,926,694**	**$41,826,977**	**$44,648,274**
	Public Works						
	Public Works Administration	$564,412	$575,629	$628,575	$691,272	$691,272	$709,285
	Utilities-Water/Ww Admin	$0	$0	$240	$0	$0	$0
	Sub-total:	**$564,412**	**$575,629**	**$628,815**	**$691,272**	**$691,272**	**$709,285**
	General Fund Total:	$112,305,839	$114,733,124	$120,386,009	$135,580,752	$136,614,627	$141,305,347
	Half Cent Sales Tax Fund						
	Non-Departmental						
	Half Cent Sales Tax	$2,880,380	$4,412,828	$4,187,039	$3,396,117	$4,715,670	$6,711,159
	Half Cent Sales Tax Fund Total:	$2,880,380	$4,412,828	$4,187,039	$3,396,117	$4,715,670	$6,711,159
	Other Reserve Funds						
	Economic Development Services						
	Economic Development	$1,041,758	$1,107,016	$2,881,274	$6,739,452	$2,070,241	$2,737,646
	Non-Departmental						
	Muni Off Complex Reserve	$386,602	$1,388	$296,492	$150,000	$234,807	$300,000
	Other Reserve Funds Total:	$1,428,360	$1,108,404	$3,177,766	$6,889,452	$2,305,048	$3,037,646
	General & Other Total:	**$116,614,578**	**$120,254,356**	**$127,750,814**	**$145,866,321**	**$143,635,345**	**$151,054,152**
Special Revenue Funds							
	Attorney Grants						
	City Attorney						
	St Anti-Racketeering-Cao	$35,544	$698	$20,270	$24,268	$24,268	$20,260
	Police						
	Victims' Rights Imp Grant	$1,340	$10,101	$10,098	$0	$10,097	$5,000
	Attorney Grants Total:	$36,884	$10,799	$30,368	$24,268	$34,365	$25,260
	Community Service Grants						
	Community Services						
	Adult Day Prg Grant	$405,197	$506,855	$485,469	$475,414	$475,414	$486,896

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Community Services						
	Library Svc & Technology Grant	$31,987	$11,883	$16,690	$0	$0	$0
	Citizen Donations-Cs	$10,359	$0	$0	$3,845	$0	$3,845
	Teen Council	$2,843	$0	$0	$0	$0	$0
	Community Service Grants Total:	$450,387	$518,738	$502,159	$479,259	$475,414	$490,741
Development Fee Funds							
	Non-Departmental						
	Streets Dev Zone 1	$356,832	$75,901	$2,276,868	$0	$0	$0
	Streets Dev Zone 2	$759,430	$0	$0	$0	$0	$0
	Streets Zone 3 Dev Fee	$0	$0	$0	$0	$0	$1,213,001
	Intersection Dev Zone 2	$0	$213,593	$0	$0	$0	$0
	Intersection Zone 3 Dev Fee	$0	$0	$1,030,734	$3,600,000	$3,600,000	$5,789,950
	Street Impact Fees - Zone 1 - Post 1-	$0	$0	$0	$0	$0	$18,000
	Street Impact Fees - Zone 2 - Post 1-	$0	$1,468,600	$1,816,703	$0	$0	$0
	Instersection Impact Fees - Zone 2 -	$0	$481,393	$0	$0	$0	$0
	Neighbrhd Park Dev Zone 1	$268,025	$283,284	$753,671	$0	$0	$0
	Neighbrhd Park Dev Zone 2	$27,144	$18,688	$882	$0	$0	$0
	Neighborhood Park Dev Zone 3	$669,294	$5,780	$0	$0	$0	$0
	Neighborhood Park Dev Zone 1 - Po	$0	$0	$492,387	$0	$0	$0
	Ctywd Park/Rec Fac Dev	$4,619	$5,780	$0	$0	$0	$206,855
	Citywide Park/Rec Facility Dev - Pos	$0	$0	$16,556	$450,000	$238,331	$1,795,457
	Open Space Dev	$33,798	$33,375	$0	$2,053,816	$2,053,816	$0
	River Corridors/Trails Dev	$9,138	$249,652	$228,118	$332,263	$70,278	$251,210
	Law Enforcement Dev	$32,152	$38,598	$498,271	$7,462,474	$216,248	$7,283,448
	Law Enforcement Dev - Post 1-1-201	$0	$0	$871,225	$321,878	$15	$320,062
	Law Enforcement Dev - Post 8-1-201	$0	$0	$0	$718,000	$19	$576,682
	Fire & Emerg Svc Dev	$4,242	$236,292	$0	$0	$0	$0
	Fire & Emergency Svc Dev Post 8-1-	$0	$0	$0	$0	$0	$9,000
	General Govt Dev	$495	$0	$0	$0	$0	$750,001
	Parks Zone 1 - Post 8-1-2014	$0	$0	$0	$0	$0	$9,000
	Parks Zone 2 - Post 8-1-2014	$0	$0	$0	$0	$0	$9,000
	Parks Zone 3 - Post 8-1-2014	$0	$0	$0	$0	$0	$9,000
	Development Fee Funds Total:	$2,165,169	$3,110,936	$7,985,415	$14,938,431	$6,178,707	$18,240,666
Home and Housing Grants							
	Planning and Community Development						
	Capital Fund Prog (Hud)	$66,222	$0	$0	$0	$0	$0
	Home Grant	$489,551	$349,297	$128,022	$331,959	$153,881	$434,116
	Home and Housing Grants Total:	$555,773	$349,297	$128,022	$331,959	$153,881	$434,116
Other Grants							
	Community Services						
	Percent For The Arts	$168,209	$88,057	$109,384	$887,500	$25,000	$1,384,800
	Prop 302 Grant Program	$73,869	$81,814	$79,376	$67,705	$81,934	$67,705
	Human Resources						
	Employee Event Fund	$0	$3,000	$2,553	$3,000	$3,000	$3,000

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Human Resources						
	Employee Wellness Prg	$4,303	$30,237	$6,763	$9,837	$9,837	$9,970
	Leadership and Management						
	Federal Dept of Energy Grant	$66,491	$0	$0	$0	$0	$0
	Mayor and Council						
	Citizen Donations-Mayoral	$0	$1,274	$0	$0	$0	$0
	Municipal Court						
	Jud Coll Enh Fund-Local	$0	$0	$3,204	$21,000	$0	$0
	Ftg Trust Fund (Court)	$0	$0	$0	$47,000	$55,209	$0
	Municipal Court Enhancement Fd	$111,405	$305,797	$196,218	$180,446	$180,446	$237,603
	Non-City Entity						
	Comm Facilities Districts	$0	$13,852	$15,748	$0	$0	$0
	Planning and Community Development						
	Comm Dev Block Grant	$467,610	$896,159	$739,610	$1,351,830	$773,350	$1,232,880
	Section 108 HUD Program	$0	$112,000	$207,000	$0	$0	$0
	Neighborhood Stabilization Grant III	$613,045	$260,868	$28,233	$526,609	$424,237	$347,766
	Public Works						
	BOR Water SMART R14AP00071	$0	$0	$1,759	$0	$0	$0
	Other Grants Total:	$1,504,933	$1,793,058	$1,389,848	$3,094,927	$1,553,013	$3,283,724
Public Housing							
	Planning and Community Development						
	Public Housing Project	$67,915	$0	$0	$0	$0	$0
	Public Housing Total:	$67,915	$0	$0	$0	$0	$0
Public Safety Grants							
	Fire-Medical						
	Homeland Security Grant - MMRS	$362,955	$312,613	$233,122	$0	$82,980	$0
	Citizen Donations-Fire	$0	$0	$0	$2,000	$2,000	$2,000
	Police						
	Az Auto Theft Grant	$0	$15,795	$0	$0	$2,764	$0
	St Anti-Racketeering-Pd	$355,707	$286,062	$215,284	$514,580	$510,380	$316,505
	Federal Forfeiture	$0	$2,500	$37,632	$5,000	$2,500	$96,600
	COPS Universal Hiring Grant	$0	$21,809	$119,207	$0	$0	$0
	GITEM Grant	$66,053	$86,837	$82,918	$101,251	$36,933	$101,260
	School Resource Officer IGA	$105,000	$100,000	$0	$0	$212,000	$0
	Postal Inspection System Grant	$814	$308	$0	$0	$3,500	$5,956
	Victims Of Crime Act Grant	$40,907	$50,056	$49,876	$0	$12,697	$0
	Justice Assistance Grant	$52,902	$11,192	$22,989	$0	$77,220	$5,382
	Governor of Highway Safety Grants (	$129,623	$194,322	$191,682	$0	$82,180	$7,956
	Bulletproof Vest Partnership	$7,322	$0	$0	$0	$0	$0
	Arizona Criminal Justice System Gran	$10,187	$17,913	$17,858	$0	$29,550	$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Police						
	Federal DEA IGA	$27,583	$17,202	$17,374	$0	$17,548	$20,903
	Tohono O'Odham Grant	$0	$60,000	$0	$0	$123,800	$0
	Homeland Security CFDA#	$33,556	$70,591	$93,443	$0	$140,550	$8,000
	Citizen Donations-Pd	$1,053	$444	$83	$1,500	$470	$1,500
	Police Explorer Trust Fd	$1,937	$1,214	$5,074	$4,000	$3,500	$10,000
	Public Safety Grants Total:	$1,195,599	$1,248,858	$1,086,542	$628,331	$1,340,572	$576,062
Streets							
	Development and Engineering						
	Traffic Engineering	$1,134,790	$1,221,418	$1,261,834	$1,244,702	$1,241,137	$1,263,494
	Public Works						
	Streets Admin	$843,317	$826,960	$770,990	$877,705	$877,705	$918,823
	Signs And Striping	$1,152,272	$1,112,536	$1,097,148	$1,120,931	$1,120,931	$1,146,890
	Traffic Signal Maintenance	$2,497,237	$2,548,900	$2,688,482	$2,839,116	$2,839,116	$2,908,736
	Street Maintenance	$2,703,031	$2,831,564	$2,942,922	$3,182,515	$3,182,515	$3,109,518
	Sweeper Operations	$731,035	$765,545	$807,350	$777,662	$777,662	$836,688
	Streets Oper Capital Projects	$3,574,953	$2,968,617	$5,001,603	$4,584,034	$3,790,349	$5,512,961
	Streets Total:	$12,636,636	$12,275,540	$14,570,329	$14,626,665	$13,829,415	$15,697,110
Transit							
	Public Works						
	Transit Division	$1,145,731	$1,000,223	$1,143,749	$1,077,848	$1,220,848	$1,091,924
	Transit Total:	$1,145,731	$1,000,223	$1,143,749	$1,077,848	$1,220,848	$1,091,924
Transportation Sales Tax Fund							
	Non-Departmental						
	Transportation Sales Tax	$3,084,036	$3,131,785	$10,904,138	$26,996,168	$11,512,334	$19,975,760
	Transportation Sales Tax Fund Total:	$3,084,036	$3,131,785	$10,904,138	$26,996,168	$11,512,334	$19,975,760
	Special Revenue Funds Total:	**$22,843,062**	**$23,439,234**	**$37,740,570**	**$62,197,856**	**$36,298,549**	**$59,815,363**
Enterprise Funds							
Commercial Solid Waste							
	Public Works						
	Commercial Front Load	$2,341,164	$2,429,771	$2,380,609	$2,021,298	$2,031,298	$1,852,940
	Commercial Roll-Off	$0	$0	$75	$450,488	$450,328	$531,667
	Commercial Solid Waste Total:	$2,341,164	$2,429,771	$2,380,684	$2,471,786	$2,481,626	$2,384,607
Residential Solid Waste							
	Public Works						
	Solid Waste Admin	$567,046	$552,524	$736,229	$678,517	$678,517	$675,947
	Residential Collection	$5,241,073	$5,396,909	$5,704,265	$6,347,725	$6,398,638	$6,469,924
	Residential Recycling	$2,247,872	$2,110,010	$2,161,941	$2,529,753	$2,529,753	$2,639,120
	Solid Waste Environmental	$351,295	$389,883	$413,292	$398,460	$398,460	$462,382

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Public Works						
	Residential Solid Waste Total:	$8,407,286	$8,449,326	$9,015,727	$9,954,455	$10,005,368	$10,247,373
Solid Waste Expansion							
	Public Works						
	Solid Waste Expansion	$78,076	$93,536	$122,098	$472,933	$475,263	$777,170
	Solid Waste Expansion Total:	$78,076	$93,536	$122,098	$472,933	$475,263	$777,170
Solid Waste Reserves							
	Public Works						
	Solid Waste Eqt Reserve	$1,592,831	$2,467,934	$489,139	$2,216,900	$2,216,900	$1,759,000
	Solid Waste Reserves Total:	$1,592,831	$2,467,934	$489,139	$2,216,900	$2,216,900	$1,759,000
Sports Complex Equipment Reserves							
	Community Services						
	Sports Complex Capital Reserve	$443,057	$161,868	$1,649,873	$0	$2,373	$189,174
	Sports Complex Improvement Reserv	$1,069,207	$0	$461,071	$0	$0	$250,000
	Sports Complex GA Surcharge	$0	$0	$142,287	$0	$80,000	$70,000
	Complex Eqt Reserve	$367,676	$0	$0	$125,518	$130,518	$130,000
	Sports Complex Equipment Reserves Total:	$1,879,940	$161,868	$2,253,231	$125,518	$212,891	$639,174
Sports Complex Operations/Maintenance							
	Community Services						
	Complex Operations/Maint	$3,898,507	$3,856,085	$4,010,835	$3,991,387	$4,141,387	$4,781,554
	Spring Training	$624,297	$623,009	$857,505	$697,487	$697,487	$563,487
	Complex Debt Service	$81	$0	$0	$0	$0	$0
	Sports Complex Operations/Maintenance Total:	$4,522,885	$4,479,094	$4,868,340	$4,688,874	$4,838,874	$5,345,041
Wastewater							
	Public Works						
	Utilities Operations Admin	$0	$0	$347	$0	$0	$0
	Beardsley Water Reclamation Facility	$1,644,276	$1,694,664	$1,701,308	$1,773,457	$1,773,457	$1,779,540
	Wastewater Collection/Prevention	$1,498,283	$1,480,605	$1,724,190	$1,988,335	$1,988,335	$2,056,437
	Wastewater Environmental	$762,457	$856,454	$924,299	$1,054,605	$1,054,605	$1,060,108
	Jomax Water Reclamation Facility	$1,055,334	$1,248,309	$1,304,135	$1,300,431	$1,300,431	$1,309,260
	Butler Water Reclamation Facility	$4,702,613	$4,777,008	$4,741,214	$4,956,567	$5,012,498	$5,073,276
	Ww Oper Capital Projects	$3,780,869	$2,278,347	$3,425,731	$6,027,256	$7,763,421	$5,878,376
	Ww Debt Service	$8,004,477	$7,382,839	$7,384,914	$7,370,803	$7,370,803	$7,212,050
	Wastewater Total:	$21,448,309	$19,718,226	$21,206,138	$24,471,454	$26,263,550	$24,369,047
Wastewater Expansion							
	Public Works						
	Wastewater Impact Fees - East of Ag	$0	$0	$97,197	$249,460	$31,869	$546,312
	Wastewater Impact Fees - West of Ag	$0	$0	$0	$1,751,206	$31,123	$199,834
	Wastewater Impact Fees - Post 1-1-2	$0	$0	$20	$1,425,025	$1,693,018	$2,272,719

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Public Works						
	Ww Expansion (Unz)	$1,586,038	$690,888	$251,903	$998,394	$1,854	$0
	Wastewater Expansion Total:	$1,586,038	$690,888	$349,120	$4,424,085	$1,757,864	$3,018,865
Wastewater Replacement & Reserves							
	Public Works						
	Ww Eqt Reserve	$348,945	$46,883	$36,370	$481,900	$481,450	$62,000
	Ww Reserve-Bonds	$0	$0	$0	$4,219	$4,219	$0
	Wastewater Replacement & Reserves Total:	$348,945	$46,883	$36,370	$486,119	$485,669	$62,000
Water							
	Public Works						
	Utilities-Water/Ww Admin	$1,359,839	$1,399,916	$1,686,872	$1,695,211	$1,695,211	$1,707,955
	Utilities Operations Admin	$1,845,195	$1,830,703	$1,841,727	$2,064,831	$2,064,831	$2,092,030
	Greenway Potbl Wtr Trt Plant	$3,004,896	$2,839,677	$2,964,112	$3,278,506	$3,222,575	$3,220,480
	Quintero Treatment Plant	$389,299	$440,829	$367,524	$429,835	$429,835	$448,221
	Production Svcs	$3,732,368	$4,005,714	$3,825,007	$3,961,432	$3,961,432	$4,287,767
	Distribution Services	$2,132,229	$2,166,770	$2,110,212	$2,185,695	$2,185,695	$2,401,216
	Blue Staking	$386,068	$366,664	$375,925	$373,625	$373,625	$375,965
	Water Resources/Conservation	$1,124,454	$1,131,719	$1,110,734	$1,229,576	$1,229,576	$1,308,623
	Water Supply	$4,493,292	$5,097,287	$5,381,497	$5,785,371	$5,887,171	$6,219,581
	Drinking Water Environmental	$1,152,764	$1,081,690	$1,263,334	$1,277,413	$1,277,413	$1,350,564
	Wtr Oper Capital Projects	$3,540,907	$5,328,411	$7,000,521	$16,488,265	$7,834,107	$20,783,130
	Water Debt Service	$4,708,390	$5,312,804	$5,281,729	$5,532,870	$5,532,869	$6,649,964
	Wastewater Environmental	$0	$142	$0	$0	$0	$0
	Jomax Water Reclamation Facility	$0	$112	$0	$0	$0	$0
	Water Total:	$27,869,703	$31,002,438	$33,209,194	$44,302,630	$35,694,340	$50,845,496
Water Bonds							
	Public Works						
	W/S Rev Bonds 2003 (Wtr)	$0	$0	$0	$7,540,000	$0	$0
	WIFA Bonds New River Purchase	$0	$0	$0	$0	$10,024,603	$7,543,838
	Water Bonds Total:	$0	$0	$0	$7,540,000	$10,024,603	$7,543,838
Water Expansion							
	Public Works						
	Wtr Expansion	$1,462,523	$1,424,757	$1,043,706	$4,435,818	$3,352,212	$1,290,789
	Water Impact Fees - Post 1-1-2012	$0	$0	$0	$1,393,100	$1,394,774	$1,588,919
	Water Impact Fees - South of Bell Rd	$0	$0	$0	$662,878	$663,453	$302,400
	Water Impact Fees - North of Bell R	$0	$0	$105,923	$4,279,225	$752,417	$4,843,593
	Water Resource Fees - Post 8-1-2014	$0	$0	$109,269	$509,176	$0	$700,000
	Water Resource Fee - Post 1-1-2012	$0	$0	$15,525	$700,000	$0	$0
	Wtr Resources Project	$413,387	$293,733	$0	$0	$0	$0
	Water Expansion Total:	$1,875,910	$1,718,490	$1,274,423	$11,980,197	$6,162,856	$8,725,701
Water Replacement & Reserves							

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Public Works						
	Water Reserve-Bonds	$0	$0	$0	$4,005	$4,005	$0
	Wtr Eqt Reserve	$25,701	$145,037	$178,040	$290,500	$290,500	$280,100
	Storm Drain - NPDES	$803,571	$824,335	$823,324	$1,103,029	$1,033,029	$1,098,807
	Water Replacement & Reserves Total:	$829,273	$969,372	$1,001,364	$1,397,534	$1,327,534	$1,378,907
	Enterprise Funds Total:	**$72,780,359**	**$72,227,826**	**$76,205,828**	**$114,532,485**	**$101,947,338**	**$117,096,219**
Internal Service Funds							
Facilities Maintenance							
	Public Works						
	Facilities Admin	$382,035	$380,119	$398,150	$431,570	$431,570	$401,031
	Custodial Services	$1,487,321	$1,354,923	$1,446,690	$1,451,649	$1,451,649	$1,451,530
	Nighttime Facilities Services	$775,393	$788,053	$797,375	$835,952	$835,952	$851,649
	Utility Management	$974,415	$968,392	$960,183	$1,044,193	$1,044,193	$1,052,172
	Facilities Operating Projects	$717,818	$712,766	$754,422	$756,385	$756,385	$709,899
	Technical Operations	$1,395,614	$1,503,892	$1,620,747	$1,424,548	$1,424,548	$1,484,283
	Facilities Maintenance Total:	$5,732,596	$5,708,145	$5,977,567	$5,944,297	$5,944,297	$5,950,564
Fleet Maintenance							
	Public Works						
	Fleet Maintenance	$5,116,260	$4,924,064	$4,673,993	$5,297,614	$4,819,657	$5,337,188
	Fleet Maintenance Total:	$5,116,260	$4,924,064	$4,673,993	$5,297,614	$4,819,657	$5,337,188
Fleet Reserve							
	Public Works						
	Fleet Reserve	$1,184,517	$1,263,172	$3,034,850	$2,928,614	$2,989,214	$3,440,838
	Streets/Transit Equipment Reserve	$623,866	$836,332	$461,812	$1,791,500	$1,344,285	$420,700
	Fleet Reserve Total:	$1,808,383	$2,099,504	$3,496,662	$4,720,114	$4,333,499	$3,861,538
Information Technology							
	Information Technology						
	IT Operations	$7,185,960	$7,071,065	$7,696,400	$8,587,185	$8,463,851	$9,164,894
	Radio System Operations	$861,222	$830,752	$853,625	$975,018	$975,618	$1,002,397
	Information Technology Total:	$8,047,182	$7,901,817	$8,550,025	$9,562,203	$9,439,469	$10,167,291
Information Technology Projects							
	Information Technology						
	IT Projects	$20,975	$502,130	$449,753	$1,033,320	$403,375	$1,247,810
	Information Technology Projects Total:	$20,975	$502,130	$449,753	$1,033,320	$403,375	$1,247,810
Information Technology Reserve							
	Information Technology						
	Res For System Comp Eqt	$922,575	$1,055,691	$473,669	$1,210,000	$1,248,957	$765,000
	Res For Personal Comp Eqt	$567,218	$253,803	$252,376	$371,685	$376,185	$776,010

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	Information Technology						
	Information Technology Reserve Total:	$1,489,793	$1,309,494	$726,045	$1,581,685	$1,625,142	$1,541,010
	Insurance Reserve						
	City Attorney						
	Insurance Prem/Deduct	$2,162,796	$2,560,348	$1,931,236	$2,340,871	$2,340,871	$2,401,463
	Risk Management	$178,053	$204,613	$202,286	$204,997	$204,997	$209,170
	Human Resources						
	Workers Compensation Self-Insuranc	$1,064,364	$933,648	$1,097,428	$1,460,500	$1,420,604	$1,669,000
	Employee Benefits - Health	$11,669,039	$13,345,803	$13,047,171	$15,236,287	$13,443,090	$15,417,348
	Employee Benefits - Dental/Vision	$0	$0	$704,056	$1,020,730	$1,114,813	$1,126,047
	Insurance Reserve Total:	$15,074,251	$17,044,412	$16,982,177	$20,263,385	$18,524,375	$20,823,028
	Internal Service Funds Total:	**$37,289,441**	**$39,489,566**	**$40,856,222**	**$48,402,618**	**$45,089,814**	**$48,928,429**
Trust & Agency Funds							
	Fireman's Pension						
	Fire-Medical						
	Vol Firefighter Pension Trust	$24,650	$20,400	$20,400	$30,600	$30,600	$30,600
	Fireman's Pension Total:	$24,650	$20,400	$20,400	$30,600	$30,600	$30,600
	Trust & Agency Funds Total:	**$24,650**	**$20,400**	**$20,400**	**$30,600**	**$30,600**	**$30,600**
Capital Projects Funds							
	Capital Projects - Streets/Economic Development						
	Non-Departmental						
	Streets Capital Prj	$0	$0	$2,406,270	$350,000	$429,873	$0
	Capital Reimbursements from ALCP	$16,881,400	$3,911,072	$3,151,888	$7,401,500	$4,399,796	$4,303,031
	Projects - Streets/Economic Development Total:	$16,881,400	$3,911,072	$5,558,158	$7,751,500	$4,829,669	$4,303,031
	General Obligation Bonds						
	Non-Departmental						
	GO Bonds 2007	$844,106	$620,513	($1)	$0	$0	$0
	GO Bonds 2009	$4,477,121	$15,274,442	$0	$0	$0	$0
	GO Bonds 2010	$3,337,401	$1,820,937	$2,166,508	$1,015,978	$5,600	$0
	GO Bonds 2012	$8,606,754	$405,314	$128,353	$600,949	$0	$0
	GO Bonds 2015	$158,797	$436,335	$5,874,039	$18,580,698	$7,432,765	$13,950,113
	Proposed GO Bonds	$0	$0	$0	$0	$2,300	$8,272,649
	General Obligation Bonds Total:	$17,424,179	$18,557,541	$8,168,899	$20,197,625	$7,440,665	$22,222,762
	MDA Bonds						
	Non-Departmental						
	MDA Bonds 2012 - Sports Complex	$3,806,030	$23,054,882	$6,356,754	$0	$1,994	$0
	Proposed MDA Bonds	$0	$0	$0	$30,300,000	$0	$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2016 Estimate	FY 2017 Budget
	MDA Bonds Total:	$3,806,030	$23,054,882	$6,356,754	$30,300,000	$1,994	$0
	Outside Source Fund						
	Non-Departmental						
	Capital Prj-Outside Sources	$560,957	$838,415	$355,065	$10,208,264	$6,576,682	$8,664,176
	Outside Source Fund Total:	$560,957	$838,415	$355,065	$10,208,264	$6,576,682	$8,664,176
	Capital Projects Funds Total:	**$38,672,565**	**$46,361,910**	**$20,438,876**	**$68,457,389**	**$18,849,010**	**$35,189,969**
Debt Service Funds							
	General Obligation Bonds						
	Non-Departmental						
	Go Bonds Debt Service	$14,881,894	$15,632,656	$15,641,607	$16,433,963	$16,433,963	$21,322,010
	General Obligation Bonds Total:	$14,881,894	$15,632,656	$15,641,607	$16,433,963	$16,433,963	$21,322,010
	Improvement Districts						
	Non-Departmental						
	N Val Pwr Cnt Id 8801 Ds	$305,805	$0	$0	$0	$0	$0
	Bell Rd Id 8802 Ds	$584,240	$0	$0	$0	$0	$0
	Parks West I.D. #0601 Debt Svc	$473,135	$474,850	$476,338	$476,738	$476,738	$476,550
	Improvement Districts Total:	$1,363,180	$474,850	$476,338	$476,738	$476,738	$476,550
	MDA Bonds						
	Non-Departmental						
	Mda Debt Service	$5,640,325	$7,646,044	$7,608,906	$8,752,030	$7,602,030	$7,586,708
	MDA Bonds Total:	$5,640,325	$7,646,044	$7,608,906	$8,752,030	$7,602,030	$7,586,708
	Debt Service Funds Total:	**$21,885,399**	**$23,753,550**	**$23,726,851**	**$25,662,731**	**$24,512,731**	**$29,385,268**
	City Total:	**$310,110,056**	**$325,546,842**	**$326,739,561**	**$465,150,000**	**$370,363,388**	**$441,500,000**

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Schedule 4 - Transfers

Transfers From Fund ↓ / Transfers To →	General Fund	Sports Complex	Percent for the Arts	Wastewater Op Fund	General Fleet Reserve	Enterprise Fleet Reserve
General	-	-	-	-	$119,058	-
Percent for the Arts	-	-	$263,301	-	-	-
Half Cent Sales Tax	$5,551,880	$2,000,000	-	-	-	-
Sports Complex	-	-	-	-	-	$39,500
Water	$320,546	-	-	$2,581,175	-	$158,100
Water Resource Fees - Post 8-1-2014	-	-	-	-	-	-
Wastewater	$170,568	-	-	-	-	-
Commercial Solid Waste	-	-	-	-	-	-
Residential Solid Waste	-	-	-	-	-	-
Storm Water Drainage System	-	-	-	-	-	-
Fleet Services	-	-	-	-	$65,000	-
Insurance Reserve	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Highway User	-	-	-	-	$29,000	-
Transportation Sales Tax	-	-	-	-	-	-
Public Transit	-	-	-	-	-	-
Municipal Court Enhancement Fd	$50,000	-	-	-	-	-
Street Light Districts	-	-	-	-	-	-
Maintenance Imprvmnt Districts	$132,611	-	-	-	-	-
	$6,225,605	**$2,000,000**	**$263,301**	**$2,581,175**	**$213,058**	**$197,600**

Schedule 4 - Transfers

Workers Comp. Trust	IT Reserve Fund	IT Project Fund	MDA Debt	Highway User Fund	Facility Services	Transit Fund	Total Transferred
-	$18,490	$466,143	-	-	-	-	**$603,691**
-	-	-	-	-	-	-	**$263,301**
-	-	-	$3,313,927	-	$958,082	-	**$11,823,889**
-	$1,100	$4,875	-	-	-	-	**$45,475**
-	$11,280	$47,128	-	-	-	-	**$3,118,229**
-	-	-	$800,860	-	-	-	**$800,860**
-	-	$15,981	-	-	-	-	**$186,549**
-	-	$1,354	-	-	-	-	**$1,354**
-	-	$6,501	-	-	-	-	**$6,501**
-	-	$1,896	-	-	-	-	**$1,896**
-	-	$4,875	-	-	-	-	**$69,875**
$500,000	-	$1,083	-	-	-	-	**$501,083**
-	-	$14,897	-	-	-	-	**$14,897**
-	$750,000	-	-	-	-	-	**$750,000**
-	$5,140	$19,771	-	-	-	-	**$53,911**
-	-	-	$4,696,568	$1,000,000	-	$300,000	**$5,996,568**
-	-	$1,896	-	-	-	-	**$1,896**
-	-	-	-	-	-	-	**$50,000**
-	-	-	-	$704,949	-	-	**$704,949**
-	-	-	-	-	-	-	**$132,611**
$500,000	**$786,010**	**$586,400**	**$8,811,355**	**$1,704,949**	**$958,082**	**$300,000**	**$25,127,535**

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2013	BUDGET FY 2014	BUDGET FY 2015	PROJECTED FY 2016	PROJECTED FY 2017
Fiscal Year Budget Amount	$473,000,000	$468,000,000	$470,000,000	$511,000,000	$497,000,000
Qualifiable Exclusions (estimated)	$191,083,823	$183,852,394	$175,810,528	$185,191,317	$163,702,476
Total Estimated Expenditures	$281,916,177	$284,147,606	$294,189,472	$325,808,683	$333,297,524
Expenditure Limitation	$759,367,985	$781,645,105	$788,205,401	$819,983,730	$850,064,200
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,134,224,292	$1,051,884,468	$1,113,413,321	$1,178,158,150	$1,244,818,886
Maximum Allowable Primary Tax Levy	$4,387,180	$4,539,934	$4,720,872	$4,815,289	$5,017,186
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,137,720,620	$1,057,558,348	$1,155,721,441	$1,178,158,150	$1,244,818,886
A. Secondary Property Tax Levy	**$14,221,508**	**$13,219,479**	**$14,446,518**	**$14,726,977**	**$15,560,236**
B. Primary Property Tax Levy	**$2,155,026**	**$1,998,580**	**$2,115,485**	**$2,238,500**	**$2,365,156**
Total Property Tax Levy Amount	$16,376,534	$15,218,060	$16,562,003	$16,965,477	$17,925,392
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$2,047,275	$1,898,651	$2,009,711	$2,126,575	$2,246,898
Prior Year's	$107,751	$99,929	$105,774	$111,925	$118,258
B. Secondary Property Tax	$13,510,432	$12,558,505	$13,724,192	$13,990,628	$14,782,224
Prior Year's	$711,075	$660,974	$722,326	$736,349	$778,012
Total Current Year's Collections	$15,557,707	$14,457,157	$15,733,903	$16,117,203	$17,029,122
Total Prior Year's Collections	$818,827	$760,903	$828,100	$848,274	$896,270
Total Property Tax Levy Collected	$16,376,534	$15,218,060	$16,562,003	$16,965,477	$17,925,392
City of Peoria Tax Rate					
A. Primary Property Tax Rate	$0.1900	$0.1900	$0.1900	$0.1900	$0.1900
B. Secondary Property Tax Rate	$1.2500	$1.2500	$1.2500	$1.2500	$1.2500
Total Property Tax Rate	$1.4400	$1.4400	$1.4400	$1.4400	$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds		
Secondary assessed valuation		$1,244,818,886
Bond Indebtedness Limitation		$248,963,777
Debt Outstanding as of 07/01/16	$155,345,273	
Principal Payments FY17	($11,255,000)	
Proposed Debt FY17	$8,189,405	
Estimated Debt outstanding FY17		$152,279,678
Remaining limitation available		$96,684,099
6% Bonds		
Secondary assessed valuation		$1,244,818,886
Bond Indebtedness Limitation		$74,689,133
Debt Outstanding as of 07/01/16	$4,814,727	
Principal Payments FY17	($665,000)	
Proposed Debt FY17	1,903,010	
Estimated Debt outstanding FY17		$6,052,737
Remaining limitation available		$68,636,396

Truth in Taxation Calculation

Previous year's primary levy / Current net assessed valuation(AV)	=	Tax Rate
$2,238,500 / $1,216,640,968	=	$0.1840
Current AV-Existing Property		$1,216,640,968
Prior year Levy		$2,238,500
Prior Year Tax Rate		$0.1900
Rate to Receive Prior Year Levy		$0.1840
New property valuation		$28,177,918
Growth in Levy-New Property		$51,845
Increase-Exclusive of New Property		$74,811

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
City Attorney	26.00	26.00	26.00	*0.00*	26.00	*0.00*	26.00
City Clerk	7.00	7.00	7.00	*0.00*	7.00	*0.00*	7.00
Community Services	132.47	133.47	136.72	*1.00*	137.72	*2.25*	139.97
Development and Engineering	54.75	56.75	56.75	*8.25*	65.00	*0.00*	65.00
Economic Development Services	6.50	7.00	8.00	*0.00*	8.00	*0.00*	8.00
Finance and Budget	43.00	43.00	40.00	*-1.00*	39.00	*1.00*	40.00
Finance Utilities	37.00	37.00	39.00	*0.00*	39.00	*0.00*	39.00
Fire-Medical	168.50	168.50	175.50	*19.00*	194.50	*0.00*	194.50
Human Resources	17.50	17.50	19.00	*0.00*	19.00	*0.00*	19.00
Information Technology	40.00	40.00	41.00	*0.00*	41.00	*1.00*	42.00
Leadership and Management	16.00	16.00	16.00	*2.00*	18.00	*0.00*	18.00
Municipal Court	20.90	20.90	20.90	*0.00*	20.90	*0.00*	20.90
Office of Communications	8.00	8.00	9.00	*0.00*	9.00	*0.00*	9.00
Planning and Community Development	13.50	14.00	15.00	*0.00*	15.00	*1.00*	16.00
Police	289.00	292.00	295.00	*1.00*	296.00	*3.00*	299.00
Public Works	234.75	234.75	240.75	*1.75*	242.50	*6.00*	248.50
City Totals:	**1,114.87**	**1,121.87**	**1,145.62**	***32.00***	**1,177.62**	***14.25***	**1,191.87**

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Asst. City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Law Office Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Paralegal	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			15.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Paralegal	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Attorney Totals:		**26.00**	**26.00**	**26.00**	***0.00***	**26.00**	***0.00***	**26.00**
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Clerk Specialist I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Clerk Specialist II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	City Clerk Totals:		**7.00**	**7.00**	**7.00**	***0.00***	**7.00**	***0.00***	**7.00**
Community Services									
General Fund									
1000 - 0042 Arts Commission									
	Cultural Arts Coordinator	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
1000 - 0043 Peoria Center for Performing Arts									
	Theater Administrator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
			0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1400	**Community Services Administration**								
	Administrative Assistant II - Classified	Full	1.75	1.75	**1.75**	*1.00*	**2.75**	*0.00*	2.75
	Administrative Assistant II - Classified	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Community Services Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Customer Services Rep II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Programmer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I	Full	2.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
			12.25	12.25	**12.25**	*1.00*	**13.25**	*0.00*	13.25
1000 - 1410	**Swimming Pools**								
	Aquatics Maintenance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Aquatics Maintenance Worker I	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.34*	**0.34**	*0.00*	0.34
	Aquatics Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.34**	*-0.34*	**0.00**	*0.00*	0.00
			2.75	2.75	**3.09**	*0.00*	**3.09**	*0.00*	3.09
1000 - 1420	**Am/Pm Program**								
	Recreation Coordinator	Full	1.40	1.40	**1.80**	*-0.20*	**1.60**	*0.00*	1.60
	Recreation Programmer	Full	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.60*	**0.60**	*0.00*	0.60
	Recreation Supervisor	Full	0.70	0.70	**0.00**	*0.60*	**0.60**	*0.00*	0.60
	Sr Recreation Supervisor	Full	0.00	0.00	**0.70**	*-0.70*	**0.00**	*0.00*	0.00
			3.60	3.60	**4.00**	*0.30*	**4.30**	*0.00*	4.30
1000 - 1430	**Little Learners Program**								
	Recreation Coordinator	Full	0.20	0.20	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Specialist I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Specialist II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Supervisor	Full	0.10	0.10	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.30	3.30	**3.10**	*0.00*	**3.10**	*0.00*	3.10
1000 - 1440	**Summer Recreation Program**								
	Recreation Coordinator	Full	0.20	0.20	**0.20**	*0.10*	**0.30**	*0.00*	0.30
	Recreation Supervisor	Full	0.10	0.10	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.30	0.30	**0.20**	*0.10*	**0.30**	*0.00*	0.30
1000 - 1450	**Summer Camp Program**								
	Recreation Coordinator	Full	0.20	0.20	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Programmer	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	0.10	0.10	**0.00**	*0.20*	**0.20**	*0.00*	0.20
			0.80	0.80	**1.00**	*0.20*	**1.20**	*0.00*	1.20
1000 - 1460	**Outdoor Recreation Program**								
	Recreation Coordinator	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
			0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
1000 - 1470	**Special Interest Classes - Youth**								
	Recreation Coordinator	Part	0.42	0.42	**0.42**	*0.00*	**0.42**	*0.00*	0.42
	Recreation Supervisor	Full	0.45	0.45	**0.45**	*0.00*	**0.45**	*0.00*	0.45
			0.87	0.87	**0.87**	*0.00*	**0.87**	*0.00*	0.87
1000 - 1471	**Special Interest Classes - Adult**								
	Recreation Coordinator	Part	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1480	**Sports Programs - Youth**								
	Recreation Coordinator	Full	1.40	1.40	**1.95**	*-0.75*	**1.20**	*0.00*	1.20
	Recreation Programmer	Full	1.55	1.55	**0.95**	*-0.20*	**0.75**	*0.00*	0.75
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.33*	**0.33**	*0.00*	0.33
	Recreation Supervisor	Full	0.20	0.20	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.33**	*-0.33*	**0.00**	*0.00*	0.00
			3.15	3.15	**3.23**	*-0.95*	**2.28**	*0.00*	2.28
1000 - 1481	**Sports Programs - Adult**								
	Recreation Coordinator	Full	0.60	0.60	**1.05**	*-0.25*	**0.80**	*0.00*	0.80
	Recreation Programmer	Full	0.45	0.45	**1.05**	*-0.80*	**0.25**	*0.00*	0.25
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.33*	**0.33**	*0.00*	0.33
	Recreation Supervisor	Full	0.40	0.40	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.33**	*-0.33*	**0.00**	*0.00*	0.00
			1.45	1.45	**2.43**	*-1.05*	**1.38**	*0.00*	1.38
1000 - 1490	**Active Adult Program**								
	Recreation Coordinator	Full	0.85	0.85	**0.85**	*0.00*	**0.85**	*0.00*	0.85
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.20*	**0.20**	*0.00*	0.20
	Administrative Assistant II - Classified	Full	0.15	0.15	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.20	0.20	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.20**	*-0.20*	**0.00**	*0.00*	0.00
			1.20	1.20	**1.05**	*0.00*	**1.05**	*0.00*	1.05
1000 - 1500	**Adaptive Recreation Program**								
	Recreation Coordinator	Full	0.55	0.55	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.30*	**0.30**	*0.00*	0.30
	Administrative Assistant II - Classified	Full	0.30	0.30	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.30	0.30	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.30**	*-0.30*	**0.00**	*0.00*	0.00
			1.15	1.15	**0.70**	*0.00*	**0.70**	*0.00*	0.70
1000 - 1510	**Special Events Program**								
	Recreation Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.40*	**0.40**	*0.00*	0.40
	Recreation Supervisor	Full	0.10	0.10	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Programmer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Special Events Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.30**	*-0.30*	**0.00**	*0.00*	0.00
			2.10	2.10	**2.30**	*0.10*	**2.40**	*0.00*	2.40
1000 - 1520	**Teen Program**								
	Recreation Coordinator	Full	0.00	0.00	**0.40**	*0.10*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	1.00	1.00	**1.00**	*-0.80*	**0.20**	*0.00*	0.20
			1.00	1.00	**1.40**	*-0.70*	**0.70**	*0.00*	0.70
1000 - 1530	**Community Center**								
	Administrative Assistant II - Classified	Full	1.55	1.55	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.45	0.45	**1.60**	*0.00*	**1.60**	*0.00*	1.60
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.40*	**0.40**	*0.00*	0.40
	Recreation Programmer	Full	0.15	0.15	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.40	0.40	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.40**	*-0.40*	**0.00**	*0.00*	0.00
			2.55	2.55	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 1531	**Rio Vista Community Park**								
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Recreation Coordinator	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Sports Facilities Maint Coor	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Sports Facilities Superintendent	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Recreation Supervisor	Full	0.30	0.30	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Complex Maint Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.80	4.80	**4.50**	*0.50*	**5.00**	*0.00*	5.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1532	**Rio Vista Rec Center**								
	Custodian	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Customer Services Rep I - Classified	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Recreation Coordinator	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Programmer	Part	1.75	1.75	**1.75**	*0.00*	**1.75**	*0.00*	1.75
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Recreation Supervisor	Full	0.45	0.45	**0.45**	*0.00*	**0.45**	*0.00*	0.45
	Customer Services Rep I	Full	2.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Rio Vista Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			8.70	8.70	**8.70**	*0.00*	**8.70**	*0.00*	8.70
1000 - 1533	**Pioneer Community Park**								
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Crew Leader	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks Manager	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Recreation Coordinator	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Sports Facilities Maint Coor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.50*	**4.50**	*0.00*	4.50
1000 - 1540	**Main Library**								
	Librarian	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Librarian	Part	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Librarian II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Assistant I	Part	1.35	1.35	**1.35**	*0.00*	**1.35**	*0.00*	1.35
	Library Assistant II	Part	1.35	1.35	**1.35**	*0.00*	**1.35**	*0.00*	1.35
	Library Assistant III	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Assistant III	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Library Technology Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			18.20	18.20	**18.20**	*0.00*	**18.20**	*0.00*	18.20
1000 - 1550	**Branch Library**								
	Librarian	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.25*	1.25
	Librarian	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Librarian II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Librarian III	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Assistant I	Part	3.25	3.25	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Library Assistant III	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Branch Library Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Library Assistant II	Part	0.75	0.75	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.00	12.00	**12.00**	*0.00*	**12.00**	*0.25*	12.25
1000 - 1560	**Parks North**								
	Graffiti Abatement Technician	Full	0.00	0.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker I	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	8.00	8.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Parks Maintenance Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.35	0.35	**0.35**	*-0.10*	**0.25**	*0.00*	0.25
	Parks Superintendent	Full	0.00	0.00	**0.00**	*1.50*	**1.50**	*0.00*	1.50
	Recreation Coordinator	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Crew Leader	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker I	Part	0.50	0.50	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
	Parks Supervisor	Full	1.00	1.00	**1.50**	*-1.50*	**0.00**	*0.00*	0.00
			11.85	11.85	**12.85**	*0.65*	**13.50**	*0.00*	13.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1570	**Parks South**								
	Graffiti Abatement Technician	Full	1.00	1.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker I	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker III	Full	7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	Parks Maintenance Coordinator	Full	0.00	0.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.35	0.35	**0.35**	*-0.10*	**0.25**	*0.00*	0.25
	Parks Superintendent	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Recreation Coordinator	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Crew Leader	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker I	Part	0.50	0.50	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
	Parks Supervisor	Full	1.00	1.00	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
			12.85	12.85	**11.85**	*0.65*	**12.50**	*0.00*	12.50
1000 - 1600	**Contracted Landscape Maintenance**								
	Landscape Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.30	0.30	**0.30**	*-0.30*	**0.00**	*0.00*	0.00
			1.30	1.30	**1.30**	*-0.30*	**1.00**	*0.00*	1.00
Sports Complex Fund									
2000 - 2000	**Complex Operations/Maint**								
	Administrative Assistant I - Classified	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Automation Technician	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Parks & Sports Fac Worker II	Full	2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Sales & Sponsorship Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Operations Coordinato	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Superintendent	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Sports Facilities Maint Coor	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Sports Facilities Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Facilities Superintendent	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Ticket Office Coordinator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Facilities Operations Tech	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Marketing & Sponsorship Coord	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sales & Sponsorship Associate	Full	0.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Complex Maint Supervisor	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sports Complex Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Complex Ops Coordinator	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Complex Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Sports Complex Supervisor	Full	0.00	0.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
			16.50	17.50	**17.50**	*0.00*	**17.50**	*1.00*	18.50
Adult Day Program Fund									
7180 - 7250	**Adult Day Prg Grant**								
	Recreation Coordinator	Full	0.15	0.15	**0.15**	*0.00*	**0.15**	*0.00*	0.15
	Recreation Specialist I	Full	0.00	0.00	**0.00**	*4.00*	**4.00**	*0.00*	4.00
	Recreation Specialist II	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Recreation Superintendent	Full	0.00	0.00	**0.00**	*0.10*	**0.10**	*0.00*	0.10
	Recreation Programmer	Full	0.85	0.85	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Recreation Specialist I	Part	3.00	3.00	**4.00**	*-4.00*	**0.00**	*0.00*	0.00
	Recreation Specialist II	Part	0.75	0.75	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.10	0.10	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.10**	*-0.10*	**0.00**	*0.00*	0.00
			4.85	4.85	**6.25**	*0.00*	**6.25**	*0.00*	6.25
	Community Services Totals:		**132.47**	**133.47**	**136.72**	***1.00***	**137.72**	***2.25***	**139.97**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
Development and Engineering									
General Fund									
1000 - 0650	**Building Safety**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*-0.50*	**0.50**	*0.00*	0.50
	Building Inspector I	Full	2.00	3.00	**3.00**	*6.00*	**9.00**	*0.00*	9.00
	Building Inspector II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Inspector III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Building Official & Inspection Superviso	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Engineering Director	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Development Services Supervisor	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Development Technician I	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Development Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Examiner I	Full	2.00	2.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Plans Examiner II	Full	1.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Review Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Residential Field Inspection Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Building Safety Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Building Safety Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			15.00	15.00	**15.00**	*9.50*	**24.50**	*0.00*	24.50
1000 - 0750	**Engineering Admin**								
	Business Services Manager	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Engineering Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Real Estate Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Engineering Technician I	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Real Property Coordinator	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sr Real Property Administrator	Full	0.75	0.75	**0.75**	*-0.75*	**0.00**	*0.00*	0.00
			4.75	4.75	**4.75**	*-0.75*	**4.00**	*0.00*	4.00
1000 - 0810	**Development Engineering**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Civil Engineer	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Deputy Engineering Director	Full	0.00	1.00	**1.00**	*-0.50*	**0.50**	*0.00*	0.50
	Development Plan Reviewer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Project Specialist	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Services Supervisor	Full	0.00	1.00	**1.00**	*-0.50*	**0.50**	*0.00*	0.50
	Engineering Project Coordinator	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Review Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Associate Engineer	Full	2.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Associate Planner	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Plans Review Supervisor	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Site Development Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.50	8.50	**8.50**	*-0.50*	**8.00**	*0.00*	8.00
1000 - 0812	**Capital Engineering**								
	CIP Project Manager II	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	2.75	3.75	**4.75**	*-1.00*	**3.75**	*0.00*	3.75
	Deputy Engineering Director	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Supervisor	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Engineering Supervisor	Part	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Assistant City Engineer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Associate Engineer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Civil Engineer	Full	2.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.50	9.50	**9.50**	*0.00*	**9.50**	*0.00*	9.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 0813	**Design and Construction**								
	Architect	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Architectural Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager II	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Construction Projects Coordinator	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0820	**Eng Inspection Svc**								
	Engineering Inspection Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Inspector	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Lead Engineering Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
Streets Fund									
7000 - 7043	**Traffic Engineering**								
	Assistant City Traffic Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Traffic Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Planning Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Development and Engineering Totals:		**54.75**	**56.75**	**56.75**	***8.25***	**65.00**	***0.00***	**65.00**
Economic Development Services									
General Fund									
1000 - 0351	**Economic Development Administration**								
	Economic Development Services Direct	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Administrator	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			2.50	3.00	**4.00**	*-1.00*	**3.00**	*0.00*	3.00
1000 - 0352	**Economic Development**								
	Business Attraction Coordinator	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Business Real Estate Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Business Attraction Officer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Economic Development Project Manag	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Business Development Specialist	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Economic Development Coordinator	Full	2.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Economic Development Manager	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*1.00*	**5.00**	*0.00*	5.00
	Economic Development Services Totals:		**6.50**	**7.00**	**8.00**	***0.00***	**8.00**	***0.00***	**8.00**
Finance and Budget									
General Fund									
1000 - 0400	**Finance Admin**								
	Deputy Director Finance & Budget	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance & Accounting Asst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 0410	**Financial Services**								
	Accountant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Coordinator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Accounting Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Accounting Technician III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Payroll Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Payroll Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Accountant	Full	3.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Treasury Manager	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			13.00	15.00	**15.00**	*-1.00*	**14.00**	*1.00*	15.00
1000 - 0420	**Tax Audit & Collections**								
	Associate Sales Tax Auditor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Revenue Collection Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sales Tax Auditor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Customer Services Rep II	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Customer Services Rep III	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			10.00	10.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
1000 - 0430	**Management & Budget**								
	Budget Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Budget Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management & Budget Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Budget Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Deputy Director Finance & Budget	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0440	**Materials Management**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Officer	Full	1.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Materials Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer II	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Materials Management Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
1000 - 0490	**Treasury Management**								
	Sr Accountant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Treasury Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
1000 - 0500	**Inventory Control**								
	Buyer I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Inventory Control Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Storekeeper	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Storekeeper I	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Storekeeper II	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Finance and Budget Totals:		**43.00**	**43.00**	**40.00**	***-1.00***	**39.00**	***1.00***	**40.00**

Finance Utilities

General Fund

1000 - 0450	**Customer Service**								
	Customer Services Rep II	Full	0.00	0.00	**19.00**	*0.00*	**19.00**	*0.00*	19.00
	Lead Customer Services Rep	Full	2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Utility Services Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I	Full	13.00	13.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			16.00	16.00	**23.00**	*0.00*	**23.00**	*0.00*	23.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 0460	**Revenue Administration**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Finance Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0470	**Meter Services**								
	Dispatcher	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Water Meter Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Services Supervisor	Full	0.70	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Meter Technician I	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Water Meter Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			10.70	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
1000 - 0480	**Utility Billing**								
	Customer Services Rep II	Full	4.00	4.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Lead Customer Services Rep	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Utility Services Supervisor	Full	0.30	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.30	5.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Finance Utilities Totals:		**37.00**	**37.00**	**39.00**	***0.00***	**39.00**	***0.00***	**39.00**

Fire-Medical

General Fund

1000 - 1200	**Fire Admin**								
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 1210	**Fire Prevention**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire and Life Safety Educ Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Prevention Inspector	Full	3.00	3.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Examiner II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.00	8.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
1000 - 1220	**Fire Support Services**								
	Automotive Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Fire Physical Resources Spvsr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Deputy Fire Chief	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 1230	**Emergency Medical Services**								
	Administrative Assistant I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	EMS Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Information Officer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	EMS Chief	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
1000 - 1240	**Fire Training**								
	Deputy Fire Chief	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Captain	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1250	**Emergency Management**								
	Emergency Management & Safety Coo	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
1000 - 1260	**Fire Operations**								
	Deputy Fire Chief	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	4.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Fire Battalion Support Officer	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Fire Captain	Full	33.00	33.00	**33.00**	*0.00*	**33.00**	*0.00*	33.00
	Fire Engineer	Full	32.00	32.00	**32.00**	*0.00*	**32.00**	*0.00*	32.00
	Firefighter	Full	70.00	70.00	**76.00**	*2.00*	**78.00**	*0.00*	78.00
			146.00	147.00	**153.00**	*2.00*	**155.00**	*0.00*	155.00
1000 - 1270	**Ambulance Operations**								
	Billing Specialist	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Fire Captain	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Firefighter	Full	0.00	0.00	**0.00**	*14.00*	**14.00**	*0.00*	14.00
			0.00	0.00	**0.00**	*16.00*	**16.00**	*0.00*	16.00
	Fire-Medical Totals:		**168.50**	**168.50**	**175.50**	***19.00***	**194.50**	***0.00***	**194.50**

Human Resources

General Fund

1000 - 0070	**Human Resources**								
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Emergency Management & Safety Coo	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Executive Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Analyst	Full	1.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Human Resources Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Consultant	Full	0.00	0.00	**3.00**	*-1.00*	**2.00**	*0.00*	2.00
	Human Resources Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Manager	Full	2.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Human Resources Safety Coordinator	Part	0.00	0.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Human Resources Specialist	Full	5.00	5.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Human Resources Technician	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sr Human Resources Analyst	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sr Human Resources Consultant	Full	2.00	2.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Deputy Director of Human Resources	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Employment Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Human Resources Supervisor	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Total Compensation Administrator	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			16.50	16.50	**18.00**	*0.00*	**18.00**	*0.00*	18.00
1000 - 0080	**Training**								
	Organizational Development Coordinat	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Totals:		**17.50**	**17.50**	**19.00**	***0.00***	**19.00**	***0.00***	**19.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
Information Technology									
Information Technology Fund									
3300 - 3750 IT Operations									
	Application Systems Analyst	Full	6.00	6.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	Application Systems Supervisor	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Applications/GIS Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Database Administrator	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Programmer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Technician II	Full	3.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Information Technology Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Manager	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	IT Security Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technician II	Full	3.00	4.00	**4.00**	*0.00*	**4.00**	*1.00*	5.00
	Lead Systems Engineer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Network Administrator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Network Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Network Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Application Systems Analyst	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Systems Engineer	Full	1.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	GIS Technician I	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT Application Systems Spvsr	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT GIS Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT GIS Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT Technician I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Senior Management Analyst	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			38.00	38.00	**39.00**	*0.00*	**39.00**	*1.00*	40.00
3300 - 3760 Radio System Operations									
	Lead Radio Systems Engineer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Radio Systems Engineer	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Information Technology Totals:		**40.00**	**40.00**	**41.00**	***0.00***	**41.00**	***1.00***	**42.00**
Leadership and Management									
General Fund									
1000 - 0020 City Manager's Office									
	Administrative Assistant II - Classified	Full	1.00	1.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Assistant to the City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Council Assistant	Full	0.00	0.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Council Assistant to Mayor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Manager	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Sr Executive Assistant	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Sr Policy Advisor to the Mayor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Strategic Management Officer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**13.00**	*2.00*	**15.00**	*0.00*	15.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 0025	**Governmental Affairs**								
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Council Assistant	Full	3.00	3.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Council Assistant to Mayor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Council Office & Grant Prg Mgr	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Executive Assistant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.00	9.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0026	**Office of Sustainability**								
	Economic Efficiency & Sustainability M	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Leadership and Management Totals:		**16.00**	**16.00**	**16.00**	***2.00***	**18.00**	***0.00***	**18.00**

Municipal Court

General Fund

1000 - 0250	**Municipal Court**								
	Court Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Court Supervisor	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Judicial Assistant	Full	9.00	9.00	**9.00**	*-1.00*	**8.00**	*0.00*	8.00
	Lead Judicial Assistant	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Municipal Judge	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Municipal Security Guard	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
			20.00	20.00	**20.00**	*0.00*	**20.00**	*0.00*	20.00

Municipal Court Enhancement Fd Fund

8062 - 8062	**Municipal Court Enhancement Fd**								
	Judge Pro Tem	Part	0.90	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
			0.90	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
	Municipal Court Totals:		**20.90**	**20.90**	**20.90**	***0.00***	**20.90**	***0.00***	**20.90**

Office of Communications

General Fund

1000 - 0040	**Public Information Office**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Communications & Marketing Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Graphics Designer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Information Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Information Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Web Designer/Developer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Webmaster	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			6.00	6.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
1000 - 0041	**Peoria Channel 11**								
	Video Production & Operations Speciali	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Office of Communications Totals:		**8.00**	**8.00**	**9.00**	***0.00***	**9.00**	***0.00***	**9.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
Planning and Community Development									
General Fund									
1000 - 0570	**Neighborhood Coordination**								
	Housing & Development Grants Coordi	Full	0.00	0.00	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Human Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Services Specialist	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Neighborhood & Revital. Manager	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Neighborhood Imp. Specialist	Full	0.53	0.53	**0.53**	*0.00*	**0.53**	*0.00*	0.53
	Neighborhood Programs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.75	0.75	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.08	4.08	**4.08**	*0.00*	**4.08**	*1.00*	5.08
1000 - 0600	**Community Dev Administration**								
	Development Administration Coordinat	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning & Comm Dev Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.50	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 0610	**Planning**								
	Planner	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Planning Manager	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Principal Planner	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Planner	Full	2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Engineering Planning Manager	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Planning Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	6.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
Community Development Block Grant Fund									
7110 - 7160	**Comm Dev Block Grant**								
	Housing & Development Grants Coordi	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Neighborhood & Revital. Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Neighborhood Imp. Specialist	Full	0.47	0.47	**0.47**	*0.00*	**0.47**	*0.00*	0.47
	Management Assistant	Full	0.25	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.92	0.92	**0.92**	*0.00*	**0.92**	*0.00*	0.92
Planning and Community Development Totals:			**13.50**	**14.00**	**15.00**	***0.00***	**15.00**	***1.00***	**16.00**
Police									
General Fund									
1000 - 0550	**Neighborhood Services**								
	Administrative Assistant II - Classified	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Animal Control Officer	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Code Compliance Officer	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*1.00*	7.00
	Lead Animal Control Officer	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Park Ranger Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Officer	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Public Education Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Code Compliance Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Police Special Services Supv	Full	2.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			22.00	22.00	**21.00**	*-1.00*	**20.00**	*1.00*	21.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1000	**Police Administration**								
	Accreditation/Compliance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Police Chief	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Services Deputy Director	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	1.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Sergeant	Full	1.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Public Information Officer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			11.00	11.00	**11.00**	*2.00*	**13.00**	*0.00*	13.00
1000 - 1010	**Criminal Investigation**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civilian Investigator	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Crime Scene Technician	Full	2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Investigative Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	19.00	16.00	**15.00**	*5.00*	**20.00**	*0.00*	20.00
	Police Sergeant	Full	3.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
	Police Services Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Pawn Specialist	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			31.00	28.00	**28.00**	*6.00*	**34.00**	*0.00*	34.00
1000 - 1020	**Patrol Services - South**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	3.00	3.00	**4.00**	*-1.00*	**3.00**	*0.00*	3.00
	Police Officer	Full	64.00	63.00	**65.00**	*-3.00*	**62.00**	*0.00*	62.00
	Police Sergeant	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Services Officer	Full	8.00	8.00	**8.00**	*-1.00*	**7.00**	*0.00*	7.00
			84.00	83.00	**86.00**	*-5.00*	**81.00**	*0.00*	81.00
1000 - 1021	**Patrol Services - North**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	3.00	3.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Police Officer	Full	43.00	42.00	**43.00**	*2.00*	**45.00**	*0.00*	45.00
	Police Sergeant	Full	8.00	8.00	**8.00**	*-2.00*	**6.00**	*0.00*	6.00
	Customer Services Rep I	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			56.00	56.00	**56.00**	*1.00*	**57.00**	*0.00*	57.00
1000 - 1025	**Operations Support**								
	Civilian Investigator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	19.00	25.00	**25.00**	*-2.00*	**23.00**	*0.00*	23.00
	Police Sergeant	Full	5.00	5.00	**5.00**	*1.00*	**6.00**	*0.00*	6.00
	Vehicle Impound Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			27.00	33.00	**33.00**	*-1.00*	**32.00**	*0.00*	32.00
1000 - 1030	**Pd Technical Support**								
	Police Property Evidence Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Records Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Officer	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Police Support Assistant	Full	6.00	5.00	**5.00**	*0.00*	**5.00**	*2.00*	7.00
	Property & Evidence Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Sergeant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			13.00	12.00	**12.00**	*1.00*	**13.00**	*2.00*	15.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
1000 - 1040	**Staff Services**								
	Administrative Assistant II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	1.00	4.00	**4.00**	*-2.00*	**2.00**	*0.00*	2.00
	Police Training and Recruitment Super	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Hiring Specialist	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Police Sergeant	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.00	8.00	**8.00**	*-3.00*	**5.00**	*0.00*	5.00
1000 - 1050	**Pd Communications**								
	Communications Specialist	Full	26.00	26.00	**26.00**	*0.00*	**26.00**	*0.00*	26.00
	Communications Supervisor	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Communications Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			34.00	34.00	**34.00**	*0.00*	**34.00**	*0.00*	34.00
1000 - 1060	**Strategic Planning**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Police Equipment Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Support Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	5.00	**6.00**	*1.00*	**7.00**	*0.00*	7.00
	Police Totals:		**289.00**	**292.00**	**295.00**	***1.00***	**296.00**	***3.00***	**299.00**
Public Works									
General Fund									
1000 - 0900	**Public Works Administration**								
	Dep Director PW - Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Public Works & Utilities Dir	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.50	3.50	**3.50**	*0.00*	**3.50**	*0.00*	3.50
Water Utility Fund									
2050 - 2050	**Utilities-Water/Ww Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Dep Director PW - Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Dept Training & Compliance Spc	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
2050 - 2055	**Utilities Operations Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Instrument Control Tech II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Instrument Control Tech	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Technology Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Maintenance Management System Tec	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	SCADA Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
2050 - 2060	**Greenway Potbl Wtr Trt Plant**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator II	Full	5.60	5.60	**5.60**	*0.00*	**5.60**	*0.00*	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Op Apprentice	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			10.60	10.60	**10.60**	*-1.00*	**9.60**	*0.00*	9.60

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
2050 - 2061	**Quintero Treatment Plant**								
	Utility Plant Operator II	Full	0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
			0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
2050 - 2070	**Production Svcs**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
			8.20	8.20	**8.20**	*0.00*	**8.20**	*0.00*	8.20
2050 - 2080	**Distribution Services**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.55	0.55	**0.55**	*0.00*	**0.55**	*0.00*	0.55
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Op Apprentice	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Utility System Operator II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*2.00*	5.00
			10.55	10.55	**10.55**	*0.00*	**10.55**	*2.00*	12.55
2050 - 2090	**Blue Staking**								
	Utility Locator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
2050 - 2120	**Water Resources/Conservation**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.00	0.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Environmental Resources Supv	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Policy Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Resources and Environ Manager	Full	0.50	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.50	5.50	**5.50**	*0.00*	**5.50**	*0.00*	5.50
2050 - 2135	**Drinking Water Environmental**								
	Business Systems Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Cross Connection Assistant	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Cross Connection Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Compliance Inspector	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Environmental Quality Compliance Coo	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Laboratory Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Environmental Quality Assurance Offic	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Assistant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Resources and Environ Manager	Full	0.25	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.25	5.25	**5.25**	*0.00*	**5.25**	*2.00*	7.25
Wastewater Utility Fund									
2400 - 2470	**Beardsley Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	1.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
2400 - 2480	**Wastewater Collection/Prevention**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Op Apprentice	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	3.00	3.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
			8.25	8.25	**10.25**	*0.00*	**10.25**	*0.00*	10.25

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
2400 - 2490	**Wastewater Environmental**								
	Environmental Compliance Inspector	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Environmental Compliance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Quality Compliance Coo	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Lead Environmental Compliance Inspe	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Quality Assurance Offic	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Lead Water Quality Inspector	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Quality Inspector	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Resources and Environ Manager	Full	0.25	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.25	5.25	**5.25**	*0.00*	**5.25**	*0.00*	5.25
2400 - 2495	**Jomax Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
2400 - 2496	**Butler Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Mechanic II	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			9.00	9.00	**9.00**	*1.00*	**10.00**	*0.00*	10.00
Commercial Solid Waste Fund									
2590 - 2720	**Commercial Front Load**								
	Equipment Operator	Full	6.50	6.50	**4.25**	*-0.25*	**4.00**	*0.00*	4.00
	Equipment Operator	Part	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	0.20	0.20	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Solid Waste Worker	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.70	7.70	**5.35**	*0.25*	**5.60**	*0.00*	5.60
2590 - 2730	**Commercial Roll-Off**								
	Equipment Operator	Part	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Equipment Operator	Full	0.00	0.00	**2.25**	*-0.25*	**2.00**	*0.00*	2.00
	Solid Waste Supervisor	Full	0.00	0.00	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			0.00	0.00	**2.35**	*0.00*	**2.35**	*0.00*	2.35
Residential Solid Waste Fund									
2600 - 2750	**Solid Waste Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant I - Classified	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
2600 - 2760	**Residential Collection**								
	Equipment Operator	Part	1.00	1.00	**1.00**	*0.50*	**1.50**	*0.00*	1.50
	Equipment Operator	Full	16.00	16.00	**18.00**	*1.00*	**19.00**	*0.00*	19.00
	Lead Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Solid Waste Supervisor	Full	0.80	0.80	**1.80**	*0.00*	**1.80**	*0.00*	1.80
	Solid Waste Worker	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			20.80	21.80	**24.80**	*1.50*	**26.30**	*0.00*	26.30
2600 - 2770	**Residential Recycling**								
	Equipment Operator	Full	8.00	8.00	**9.00**	*0.00*	**9.00**	*1.00*	10.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			10.00	10.00	**11.00**	*0.00*	**11.00**	*1.00*	12.00
2600 - 2810	**Solid Waste Environmental**								
	Environmental Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*1.00*	2.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
Storm Water Drainage System Fund									
2700 - 2900	**Storm Drain - NPDES**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Transportation Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.20	4.20	**4.20**	*0.00*	**4.20**	*0.00*	4.20
Fleet Maintenance Fund									
3000 - 3420	**Fleet Maintenance**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician II	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Fleet Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fleet Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			11.50	11.50	**11.50**	*0.00*	**11.50**	*0.00*	11.50
Public Works-Facilities Fund									
3250 - 3650	**Facilities Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
3250 - 3660	**Custodial Services**								
	Custodian	Part	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Custodian	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			10.75	10.75	**10.75**	*0.00*	**10.75**	*0.00*	10.75
3250 - 3661	**Nighttime Facilities Services**								
	Custodian	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Custodian	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Operations Tech	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			11.00	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
3250 - 3690	**Facilities Operating Projects**								
	City Security Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Construction Superintendent	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Project Coordinator	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
3250 - 3700	**Technical Operations**								
	Facilities Operations Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Facilities Systems Operations Tec	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2014	Budget FY 2015	Budget FY 2016	*Base Change*	Revised FY 2016	*Change in Position*	Budget FY 2017
Streets Fund									
7000 - 7000	**Streets Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Street Maintenance Supervisor	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Administrative Assistant I - Classified	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.80	5.80	**5.80**	*0.00*	**5.80**	*0.00*	5.80
7000 - 7010	**Signs And Striping**								
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Street Maintenance Worker	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician I	Full	4.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			8.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
7000 - 7020	**Traffic Signal Maintenance**								
	Lead Traffic Signal Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician I	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			5.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
7000 - 7030	**Street Maintenance**								
	Equipment Operator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Equipment Operator	Full	4.00	4.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Street Maintenance Worker	Full	4.00	4.00	**4.00**	*1.00*	**5.00**	*0.00*	5.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Street Maintenance Supervisor	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			16.00	16.00	**16.00**	*0.00*	**16.00**	*0.00*	16.00
7000 - 7040	**Sweeper Operations**								
	Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
Transit Fund									
7150 - 7200	**Transit Division**								
	Transit Dispatcher	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Transit Operator I	Part	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Transit Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Transit Operator II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transit Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.50	7.50	**7.50**	*0.00*	**7.50**	*0.00*	7.50
	Public Works Totals:		**234.75**	**234.75**	**240.75**	***1.75***	**242.50**	***6.00***	**248.50**
	City Totals:		**1,114.87**	**1,121.87**	**1,145.62**	***32.00***	**1,177.62**	***14.25***	**1,191.87**
		Full	1,089.75	1,096.75	**1,119.75**	*36.75*	**1,156.50**	*14.00*	1,170.50
		Part	25.12	25.12	**25.87**	*-4.75*	**21.12**	*0.25*	21.37

***Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.**

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2016	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2007A	$94,380,000	$7,620,000	$3,735,000	$2,089,618	$0	$350	$5,824,968
GO Series 2007B Refunding	$18,365,000	$5,650,000	$1,455,000	$196,900	$0	$350	$1,652,250
GO Series 2009	$68,440,000	$6,150,000	$1,990,000	$1,301,316	$0	$350	$3,291,666
GO Series 2010	$29,170,000	$21,065,000	$1,100,000	$840,912	$0	$350	$1,941,262
GO Series 2012A	$14,715,000	$12,975,000	$615,000	$408,887	$0	$350	$1,024,237
GO Series 2012B	$13,690,000	$9,950,000	$1,315,000	$216,100	$0	$350	$1,531,450
GO Series 2015A	$30,325,000	$30,325,000	$665,000	$1,074,659	$0	$350	$1,740,009
GO Series 2015B	$66,425,000	$66,425,000	$1,045,000	$2,938,918	$0	$250	$3,984,168
Sub-Total Existing GO Debt	**$335,510,000**	**$160,160,000**	**$11,920,000**	**$9,067,310**	**$0**	**$2,700**	**$20,990,010**
Proposed Debt:							
Proposed GO Debt	$10,092,415	$10,092,415	$0	$262,000	$70,000	$0	$332,000
Total GO Debt	**$345,602,415**	**$170,252,415**	**$11,920,000**	**$9,329,310**	**$70,000**	**$2,700**	**$21,322,010**
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2006 Community Theater	$6,675,000	$3,910,000	$320,000	$154,656	$0	$2,500	$477,156
MDA Series 2008 Street Capital Projects - TST	$47,000,000	$30,530,000	$2,490,000	$1,438,176	$0	$2,500	$3,930,676
MDA Series 2011 GRIC Water Rights	$7,920,000	$6,210,000	$470,000	$231,900	$0	$2,500	$704,400
MDA Series 2012	$35,510,000	$31,610,000	$1,375,000	$1,096,976	$0	$2,500	$2,474,476
Sub-Total Existing MDA Debt	**$97,105,000**	**$72,260,000**	**$4,655,000**	**$2,921,708**	**$0**	**$10,000**	**$7,586,708**
Proposed Debt:							
Proposed MDA Debt	$0	$0	$0	$0	$0	$0	$0
Total MDA Debt	**$97,105,000**	**$72,260,000**	**$4,655,000**	**$2,921,708**	**$0**	**$10,000**	**$7,586,708**
WATER & SEWER REVENUE BONDS							
Existing Debt:							
2000 Water & Sewer Bonds (WIFA)-Phase III	$1,964,789	$865,044	$109,723	$31,921	$0	$300	$141,944
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	$27,183,342	$18,321,577	$1,425,802	$539,530	$0	$300	$1,965,632
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	$42,741,542	$29,954,276	$2,075,394	$953,091	$0	$0	$3,028,485
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	$8,575,253	$6,441,112	$400,246	$217,186	$0	$0	$617,432
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-01	$727,612	$538,995	$34,238	$17,608	$0	$0	$51,846
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrades/	$8,030,340	$5,852,494	$367,902	$113,857	$0	$0	$481,759
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations Bld	$3,733,794	$2,689,984	$186,323	$51,937	$0	$0	$238,260
2009 Water Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-01	$4,371,597	$3,300,140	$199,575	$104,715	$0	$0	$304,290
WIFA DW-127-2009 Pin Pk Wtr Ln - UT00278	$757,624	$561,360	$32,454	$17,608	$0	$0	$50,062
WIFA 920260-16 New River	$14,000,000	$14,000,000	$533,765	$399,788	$0	$0	$933,553
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 20	$15,780,000	$10,290,000	$2,440,000	$335,151	$0	$0	$2,775,151
2012 Water & Sewer Revenue Bonds Refunding	$23,280,000	$12,995,000	$2,810,000	$463,600	$0	$0	$3,273,600
Sub-total Existing Water & Sewer Revenue Debt	**$151,145,893**	**$105,809,982**	**$10,615,422**	**$3,245,992**	**$0**	**$600**	**$13,862,014**
Proposed Debt:							
Proposed Water Revenue Bonds	$0	$0	$0	$0	$0	$0	$0
Proposed Wastewater Revenue Bonds	$0	$0	$0	$0	$0	$0	$0
Total Water & Sewer Revenue Bonds	**$151,145,893**	**$105,809,982**	**$10,615,422**	**$3,245,992**	**$0**	**$600**	**$13,862,014**
IMPROVEMENT DISTRICTS							
Existing Debt:							
ID 0601	$4,950,000	$2,500,000	$370,000	$106,250	$0	$300	$476,550
Sub-Total Existing I.D. Debt	**$4,950,000**	**$2,500,000**	**$370,000**	**$106,250**	**$0**	**$300**	**$476,550**
Proposed I.D. Debt							
Proposed I.D. Debt	$0	$0	$0	$0	$0	$0	$0
Total ID Debt	**$4,950,000**	**$2,500,000**	**$370,000**	**$106,250**	**$0**	**$300**	**$476,550**
DEVELOPMENT AGREEMENTS							
Existing Debt:							
DIB Investments (Berge Lexus)	$0	$0	$122,000	$0	$0	$0	$122,000
Phoenix Motor Co (Mercedes)	$0	$0	$173,000	$0	$0	$0	$173,000
Walmart	$0	$0	$150,000	$0	$0	$0	$150,000
	$0	**$0**	**$445,000**	**$0**	**$0**	**$0**	**$445,000**
GRAND TOTALS	**$598,803,308**	**$350,822,397**	**$28,005,422**	**$15,603,260**	**$70,000**	**$13,600**	**$43,692,282**

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2017	Comment
Adult Day Program Grant Fund			
Community Services			
Adult Day Prg Grant	542502	$25,000	FY17 Supp: Vehicle Replacement - Trucks and Vans
Total - Community Services		**$25,000**	
Total - Adult Day Program Grant Fund		***$25,000***	
Federal Forfeiture Fund			
Police			
Federal Forfeiture	542006	$27,100	FY17 Supp: SAU Crisis Response Phone Equipment - Other Equipment
Federal Forfeiture	542505	$15,500	FY17 Supp: Replacement All-Terrain Utility Vehicle - Other Vehicles
Total - Police		**$42,600**	
Total - Federal Forfeiture Fund		***$42,600***	
Fleet Reserve Fund			
Public Works			
Fleet Reserve	542501	$12,000	Estimated carryover for vehicles not purchased in prior year.
Fleet Reserve	542501	$35,945	FY17 Supp: Code Enforcement Officer and Vehicle - Vehicle $27k, Radio $6.5k, Docking/Install $2,445
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 964
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1352
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1221
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1220
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1058
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1409
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1359
Fleet Reserve	542501	$30,200	Sedan Replaces Veh# 1185
Fleet Reserve	542502	$28,900	Full Size P/U 3/4 Ton Replaces Veh# 912
Fleet Reserve	542502	$542,000	Pumper Replaces Veh# 1283
Fleet Reserve	542502	$1,063,000	Aerial Ladder Replaces Veh# 1018
Fleet Reserve	542502	$268,000	Tech Rescue Support Replaces Veh# 1035
Fleet Reserve	542502	$33,700	SUV Replaces Veh# 1475
Fleet Reserve	542502	$286,580	Ladder Tender Replaces Veh# 1497
Fleet Reserve	542502	$30,000	Full Size P/U 1 Ton Replaces Veh# 1350
Fleet Reserve	542502	$40,000	1 Ton Van Replaces Veh# 1430
Fleet Reserve	542502	$48,100	Full Size P/U 1 1/2 Ton Replaces Veh# 804
Fleet Reserve	542502	$28,900	Full Size P/U 3/4 Ton Replaces Veh# 922
Fleet Reserve	542502	$30,000	Full Size P/U 1 Ton Replaces Veh# 1348
Fleet Reserve	542502	$29,700	Full Size P/U 1/2 Ton SC Replaces Veh# 1198
Fleet Reserve	542502	$27,000	Full Size Compact P/U Replaces Veh# 1153
Fleet Reserve	542502	$27,000	Full Size Compact P/U Replaces Veh# 1163
Fleet Reserve	542502	$35,000	Cargo Van 3/4 Ton Replaces Veh# 1505
Fleet Reserve	542502	$65,000	FY17 Supp: Upfitting for Shop Truck - Utility box and associated equipment
Fleet Reserve	542502	$48,000	PPV Replaces Veh# 1620
Fleet Reserve	542502	$25,900	Full Size P/U 1/2 Ton SC Replaces Veh# 1550
Fleet Reserve	542502	$33,700	SUV Replaces Veh# 1360

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2017	Comment
Fleet Reserve	542502	$49,000	PPV Replaces Veh# 1514
Fleet Reserve	542502	$46,000	Full Size P/U 1/2 Ton 4x4 SC Replaces Veh# 1230
Fleet Reserve	542502	$48,000	PPV Replaces Veh# 1535
Fleet Reserve	542502	$42,000	Full Size P/U 1/2 Ton CC Replaces Veh# 1431
Fleet Reserve	542502	$33,700	SUV Replaces Veh# 1353
Fleet Reserve	542502	$28,500	Full Size P/U 1/2 Ton SC Replaces Veh# 1091
Fleet Reserve	542504	$30,000	Police Bike Replaces Veh# 1581
Fleet Reserve	542504	$30,000	Police Bike Replaces Veh# 1507
Fleet Reserve	542504	$30,000	Police Bike Replaces Veh# 1580
Fleet Reserve	542505	$55,000	FY17 Supp: Forklift - 9000 lb Forklift, Pneumatic Tires, LP Gas Powered
Fleet Reserve	542505	$28,113	FY17 Supp: John Deere 4052M Compact Tractor - John Deere 4052M Compact Tractor
Fleet Reserve	542505	$25,000	Ridding Sand Rake, replaces 1628
Fleet Reserve	542505	$15,500	Riding Deck Mower, replaces 1547
	Total - Public Works	**$3,440,838**	
	Total - Fleet Reserve Fund	***$3,440,838***	

General Fund

Finance Utilities

Meter Services	543008	$362,114	Meters for regular replacement program.
	Total - Finance Utilities	**$362,114**	

Police

Operations Support	542006	$108,000	FY17 Supp: Upgrade Traffic Accident Investigation Equipment - Other Equipment
Pd Technical Support	542008	$28,325	FY17 Supp: Livescan Booking Workstation - Computer Hardware
	Total - Police	**$136,325**	
	Total - General Fund	***$498,439***	

IT Project Fund

Information Technology

IT Projects	543007	$296,400	FY17 Supp: ADP HCM/Payroll Solution - IT Technology Systems
IT Projects	543007	$150,000	FY17 Supp: Office 365 Microsoft Enterprise Agreement (EA) - Office 365 EA Implementation Costs
IT Projects	543007	$450,000	FY16 Carryover: Automated Time and Attendance System-This carryover request is for an Automated Time and Attendance System that was approved in the FY15 budget process.
IT Projects	543007	$5,940	FY16 Carryover: Repl - Financial & Registration System (Comm Svcs)-This carryover request is related to the replacement of the Financial & Registration Software currently in use in the Community Services Department. The project is underway with sandbox t
IT Projects	543007	$57,200	FY16 Carryover: Repl - Financial & Registration System (Comm Svcs)-This carryover request is related to the replacement of the Financial & Registration Software currently in use in the Community Services Department. The project is underway with sandbox t
IT Projects	543007	$12,850	FY16 Carryover: Repl - Financial & Registration System (Comm Svcs)-This carryover request is related to the replacement of the Financial & Registration Software currently in use in the Community Services Department. The project is underway with sandbox t

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2017	Comment
Total - Information Technology		**$972,390**	
Total - IT Project Fund		***$972,390***	

IT Reserve Fund

Information Technology			
Res For System Comp Eqt	542008	$200,000	FY17 Server Replacements
Res For Personal Comp Eqt	542008	$185	FY17 Supp: Utility System Operators II - PC Docking Station Person# 02
Res For Personal Comp Eqt	542008	$185	FY17 Supp: Utility System Operators II - PC Docking Station Person# 01
Res For Personal Comp Eqt	542008	$400,000	FY17 MDC Replacements for Police Dept.
Res For Personal Comp Eqt	543007	$325	FY17 Supp: Utility System Operators II - Toughbook Data Drop Person# 02
Res For Personal Comp Eqt	543007	$325	FY17 Supp: Ruggedized Laptop - Sweeper Operations - Toughbook Data Drop
Res For Personal Comp Eqt	543007	$325	FY17 Supp: Utility System Operators II - Toughbook Data Drop Person# 01
Res For Personal Comp Eqt	543007	$325	FY17 Supp: Accounting Coordinator - Data Drop Person# 01
Total - Information Technology		**$601,670**	
Total - IT Reserve Fund		***$601,670***	

Percent for the Arts Fund

Community Services			
Percent For The Arts	541003	$984,800	FY16 Carryover: Carry Over Request Public Art-This is a request to carry over the funding for the following projects: Lake Pleasant and Happy Valley Road ($125,000), 91st and Happy Valley Road ($75,000), Camino a Lago Park ($45,000), the Sports Complex ($
Percent For The Arts	541003	$150,000	FY17 Supp: Public Art - Veterans Memorial at Rio Vista - Imp Other Than Land/Buildings
Percent For The Arts	541003	$250,000	FY17 Supp: Public Art - Northern Community Park - Imp Other Than Land/Buildings
Total - Community Services		**$1,384,800**	
Total - Percent for the Arts Fund		***$1,384,800***	

Solid Waste Equipment Reserve Fund

Public Works			
Solid Waste Eqt Reserve	542501	$5,000	Estimated carryover for vehicles not purchased in prior year.
Solid Waste Eqt Reserve	542502	$213,000	Rearloader replaces #1313
Solid Waste Eqt Reserve	542502	$310,000	Side Loader Replaces Veh# 1663
Solid Waste Eqt Reserve	542502	$306,000	Front Loader Replaces Veh# 1665
Solid Waste Eqt Reserve	542502	$310,000	Side Loader Replaces Veh# 1662
Solid Waste Eqt Reserve	542502	$310,000	Side Loader Replaces Veh# 1661
Solid Waste Eqt Reserve	542502	$250,000	Rear Loader Replaces Veh# 1313
Solid Waste Eqt Reserve	542505	$55,000	Rubber Tire Loader,replaces 1292
Total - Public Works		**$1,759,000**	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2017	Comment
Total - Solid Waste Equipment Reserve Fund		***$1,759,000***	
Solid Waste Expansion Fund			
Public Works			
Solid Waste Expansion	542502	$308,835	Sideloader Mid Year Addition
Solid Waste Expansion	542502	$308,835	Sideloader Mid Year Addition
Total - Public Works		**$617,670**	
Total - Solid Waste Expansion Fund		***$617,670***	
Sports Complex Fund			
Community Services			
Complex Operations/Maint	542505	$3,950	FY17 Supp: Tractor Replacement - Svc Chg-Existing Vehicle Repl
Total - Community Services		**$3,950**	
Total - Sports Complex Fund		***$3,950***	
Sports Complex Eqt Reserve Fund			
Community Services			
Complex Eqt Reserve	542505	$25,000	Ridding Sand Rake, replaces 1542
Complex Eqt Reserve	542505	$25,000	Ridding Sand Rake, replaces 1187
Complex Eqt Reserve	542505	$13,500	All Terrain Vehicle, Standard Bed replaces 1332
Complex Eqt Reserve	542505	$13,500	Club car Villager 4 replaces 1511
Complex Eqt Reserve	542505	$39,500	FY17 Supp: Tractor Replacement - Other Vehicles-Mid-Size Utility Tractor
Complex Eqt Reserve	542505	$13,500	Club car Carryall 6 replaces 1509
Total - Community Services		**$130,000**	
Total - Sports Complex Eqt Reserve Fund		***$130,000***	
State Anti-Racketeering - PD Fund			
Police			
St Anti-Racketeering-Pd	542501	$64,000	FY17 Supp: Property Unit Vehicles - Automobiles
Total - Police		**$64,000**	
Total - State Anti-Racketeering - PD Fund		***$64,000***	
Streets/Transit Equipment Reserve Fund			
Public Works			
Streets/Transit Equipment Reserve	542501	$5,000	Estimated carryover for vehicles not purchased in prior year.
Streets/Transit Equipment Reserve	542502	$29,000	FY17 Supp: Vehicle Replacement and Equipment Upgrade - Addtl funding for Vehicle #916 replacement
Streets/Transit Equipment Reserve	542502	$23,000	Full Size P/U 1 Ton CC Replaces Veh# 916
Streets/Transit Equipment Reserve	542502	$23,000	Truck replaces Veh #916
Streets/Transit Equipment Reserve	542502	$30,700	Full Size P/U 1/2 Ton Replaces Veh# 1427
Streets/Transit Equipment Reserve	542505	$310,000	Sweeper replaces Veh #1515

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2017	Comment
Total - Public Works		**$420,700**	
Total - Streets/Transit Equipment Reserve Fund		***$420,700***	
Wastewater Fund			
Public Works			
Beardsley Water Reclamation Facility	542006	$20,000	To cover capitalized expenditures.
Jomax Water Reclamation Facility	542006	$20,000	Large capitalized wastewater equipment replacement.
Butler Water Reclamation Facility	543003	$20,000	Larger capitalized wastewater equipment replacement
Total - Public Works		**$60,000**	
Total - Wastewater Fund		***$60,000***	
Wastewater Equipment Reserve Fund			
Public Works			
Ww Eqt Reserve	542501	$5,000	Estimated carryover for vehicles not purchased in prior year.
Ww Eqt Reserve	542502	$27,000	Full Size P/U 1/2 Ton Replaces Veh# 1418
Ww Eqt Reserve	542502	$30,000	Full Size P/U 3/4 Ton Replaces Veh# 1305
Total - Public Works		**$62,000**	
Total - Wastewater Equipment Reserve Fund		***$62,000***	
Water Fund			
Public Works			
Utilities Operations Admin	542001	$9,000	Capitalized electronic equipment.
Greenway Potbl Wtr Trt Plant	542006	$20,000	To cover capitalized expenditures.
Greenway Potbl Wtr Trt Plant	543002	$50,000	To cover capitalized expenditures.
Total - Public Works		**$79,000**	
Total - Water Fund		***$79,000***	
Water Equipment Reserve Fund			
Public Works			
Wtr Eqt Reserve	542502	$31,500	Full Size P/U 1 Ton Replaces Veh# 1426
Wtr Eqt Reserve	542502	$33,500	SUV Replaces Veh# 1183
Wtr Eqt Reserve	542502	$132,100	FY17 Supp: Utility System Operators II - F350 Long Bed w/ Valve Exercisor, Vacuum, Light Bar, Arrowboard, Veh Docking Stn
Wtr Eqt Reserve	542502	$27,000	Full Size P/U 1/2 Ton Replaces Veh# 1351
Wtr Eqt Reserve	542502	$26,000	FY17 Supp: Cross Connection Assistant - Ford F-150 Truck
Wtr Eqt Reserve	542502	$30,000	Full Size P/U 3/4 Ton Replaces Veh# 1116
Total - Public Works		**$280,100**	
Total - Water Equipment Reserve Fund		***$280,100***	
Total - Operating Capital		**$10,442,157**	

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Drainage

81st Ave - Varney Pk Drainage Solution

EN00482CO	GO Bonds 2015	4251-4251-543004	CIPDR	$125,000
			Project Total	**$125,000**

Beardsley Rd Channel Improvements

PW00112CO	GO Bonds 2015	4251-4251-543004	CIPDR	$2,064,000
PW00112CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$1,008,377
			Project Total	**$3,072,377**

Desert Harbor/91st Av; Drainage Channel Impr

EN00531DS	Proposed GO Bonds	4252-4252-543004	CIPDR	$49,500
			Project Total	**$49,500**

Lake Pleasant Basin Access ramp

EN00523DS	Proposed GO Bonds	4252-4252-543004	CIPDR	$49,500
			Project Total	**$49,500**

Neighborhood Drainage Program

EN00458CO	GO Bonds 2015	4251-4251-543004	CIPDR	$211,000
EN00458CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$346,535
			Project Total	**$557,535**

Palo Verde Ruin - Interpretive Plan

CS00178DS	Proposed GO Bonds	4252-4252-543004	CIPDR	$50,000
CS00178CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$150,000
			Project Total	**$200,000**

Peoria Storm Drain Master Plan - Land Preservation

EN00524LA	GO Bonds 2015	4251-4251-540000	CIPDR	$256,649
EN00524LA	Proposed GO Bonds	4252-4252-540000	CIPDR	$363,851
			Project Total	**$620,500**

Pinnacle Peak Drainage; 87th Ave to 99th Av

EN00455DS	Proposed GO Bonds	4252-4252-543004	CIPDR	$320,000
			Project Total	**$320,000**

Pinnacle Peak Rd & 67th Ave Channel to New River

EN00119SY	GO Bonds 2015	4251-4251-520099	CIPDR	$400,000
EN00119DS	GO Bonds 2015	4251-4251-543004	CIPDR	$1,800,001
			Project Total	**$2,200,001**

Total - Drainage ***$7,194,413***

Project Type - Operational Facilities

Building Equipment Renovation and Replacement

PW00050EQ	General	1000-0310-524002	CIPOF	$20,000
			Project Total	**$20,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Operational Facilities

Chargeback Distribution FY2017

CB02017CB	Water	2050-2140-544001	CIPOF	$286,774
CB02017CB	Wastewater	2400-2550-544001	CIPOF	$9,796
CB02017CB	Wastewater Impact Fees - East of Agua Fria	2506-2626-544001	CIPOF	$2,250
CB02017CB	Wastewater Impact Fees - Post 1-1-2012	2509-2629-544001	CIPOF	$40,906
CB02017CB	GO Bonds 2015	4251-4251-544001	CIPOF	$208,322
CB02017CB	Proposed GO Bonds	4252-4252-544001	CIPOF	$213,865
CB02017CB	CIP Capital Projects Fund	4550-4550-544001	CIPOF	$70,948
CB02017CB	Highway User	7000-7050-544001	CIPOF	$25,000
CB02017CB	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-544001	CIPOF	$45,000
CB02017CB	Transportation Sales Tax	7010-7075-544001	CIPOF	$663,484
CB02017CB	Citywide Park/Rec Facility Dev	7910-7910-544001	CIPOF	$135,855
CB02017CB	Law Enforcement Dev - Post 8-1-2014	7932-7932-544001	CIPOF	$159,382
			Project Total	**$1,861,582**

City Parks Parking Lots - Asphalt Replacement

PW00995CO	Proposed GO Bonds	4252-4252-541003	CIPOF	$201,000
			Project Total	**$201,000**

Citywide Security Program

PW00506EQ	General	1000-0310-541003	CIPOF	$71,400
PW00506CO	General	1000-0310-541003	CIPOF	$92,080
			Project Total	**$163,480**

Community Works Program

COP0001CO	General	1000-0310-542003	CIPOF	$500,000
COP0001CO	Highway User	7000-7050-543004	CIPOF	$500,000
			Project Total	**$1,000,000**

Council Chambers A/V Equipment Replacement

PW00510EQ	Proposed GO Bonds	4252-4252-542001	CIPOF	$200,000
			Project Total	**$200,000**

Denaro Medical Plaza

ED00021OT	Economic Development	1900-1900-522070	CIPOF	$175,000
			Project Total	**$175,000**

Fire Department Building Needs

PW00090CO	General	1000-0310-524002	CIPOF	$25,000
			Project Total	**$25,000**

GE Avionics (Aviage Systems)

ED00015OT	Economic Development	1900-1900-522070	CIPOF	$940,308
			Project Total	**$940,308**

Historic Buildings Equipment and Finish Renovation

PW10300EQ	General	1000-0310-541003	CIPOF	$75,000
PW10300CO	General	1000-0310-541003	CIPOF	$19,800
			Project Total	**$94,800**

Huntington University

ED00018OT	Half Cent Sales Tax	1210-0350-522070	CIPOF	$900,000
			Project Total	**$900,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Operational Facilities

Impact Fee Study

CD00007SY	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-520099	CIPOF	$37,000
CD00007SY	Street Impact Fees - Zone 1 - Post 1-1-2012	7007-7057-520099	CIPOF	$18,000
CD00007SY	Law Enforcement Dev - Post 8-1-2014	7932-7932-520099	CIPOF	$9,000
CD00007SY	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-520099	CIPOF	$9,000
CD00007SY	Parks Zone 1-Post 8/1/14	7941-7941-520099	CIPOF	$9,000
CD00007SY	Parks Zone 2-Post 8/1/14	7942-7942-520099	CIPOF	$9,000
CD00007SY	Parks Zone 3-Post 8/1/14	7943-7943-520099	CIPOF	$9,000
			Project Total	**$100,000**

Interactive Voice Response System Replacement

MS0002CO	General	1000-0310-543007	CIPOF	$3,457
MS0002CO	Water	2050-2140-543007	CIPOF	$3,497
MS0002CO	Wastewater	2400-2550-543007	CIPOF	$3,993
			Project Total	**$10,947**

Maxwell Technologies

ED00008OT	Economic Development	1900-1900-522070	CIPOF	$1,109,000
			Project Total	**$1,109,000**

Network Infrastructure Replacement - PSAB

IT00002EQ	IT Reserve	3400-3800-542008	CIPOF	$265,000
			Project Total	**$265,000**

P83 Entertainment District Improvements

ED00002OT	General	1000-0310-543001	CIPOF	$29,125
ED00002CO	CIP Capital Projects Fund	4550-4550-541003	CIPOF	$2,000,000
			Project Total	**$2,029,125**

Parking Lot Maintenance for City Buildings

PW11150CO	General	1000-0310-541003	CIPOF	$29,700
			Project Total	**$29,700**

Peoria Transit Center

PW00325SY	Capital Projects-Outside Srces	4810-4810-520099	CIPOF	$50,165
PW00325LA	Capital Projects-Outside Srces	4810-4810-540000	CIPOF	$782,876
PW00325CO	Capital Projects-Outside Srces	4810-4810-540500	CIPOF	$156,575
			Project Total	**$989,616**

Radio Infrastructure Replacements - RWC Upgrades

IT00024EQ	CIP Capital Projects Fund	4550-4550-542008	CIPOF	$850,102
			Project Total	**$850,102**

Radio Subscriber Replacements

IT00018EQ	GO Bonds 2015	4251-4251-542008	CIPOF	$549,535
			Project Total	**$549,535**

Renovate Main Library

PW00509SY	Proposed GO Bonds	4252-4252-520099	CIPOF	$400,000
PW00509CO	Proposed GO Bonds	4252-4252-541003	CIPOF	$975,000
PW00509EQ	Proposed GO Bonds	4252-4252-541500	CIPOF	$125,000
			Project Total	**$1,500,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Operational Facilities

Storage Area Network Replacement/Upgrade

IT00006EQ	IT Reserve	3400-3800-542008	CIPOF	$300,000
			Project Total	**$300,000**

Technical Pavement Condition Survey & Support

PW00512OT	Highway User	7000-7050-520099	CIPOF	$250,000
			Project Total	**$250,000**

Transit Park and Ride Lot

PW00335LA	Capital Projects-Outside Srces	4810-4810-540000	CIPOF	$2,138,675
PW00335CO	Capital Projects-Outside Srces	4810-4810-540500	CIPOF	$129,566
PW00335DS	Capital Projects-Outside Srces	4810-4810-540500	CIPOF	$372,681
			Project Total	**$2,640,922**

Trine University

ED00013OT	Economic Development	1900-1900-522070	CIPOF	$162,812
			Project Total	**$162,812**

Total - Operational Facilities ***$16,367,929***

Project Type - Other

Arts Distribution FY2017

AT02017AT	General	1000-0310-525515	CIPOT	$17,572
AT02017AT	Half Cent Sales Tax	1210-0350-525515	CIPOT	$4,968
AT02017AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOT	$745
AT02017AT	Water	2050-2140-525515	CIPOT	$168,934
AT02017AT	Water Expansion	2161-2221-525515	CIPOT	$6,527
AT02017AT	Water Impact Fees - Post 1-1-2012	2162-2222-525515	CIPOT	$6,680
AT02017AT	Water Impact Fees - North of Bell Rd	2164-2224-525515	CIPOT	$10,975
AT02017AT	Wastewater	2400-2550-525515	CIPOT	$38,656
AT02017AT	Wastewater Impact Fees - West of Agua Fria	2507-2627-525515	CIPOT	$1,520
AT02017AT	Wastewater Impact Fees - Post 1-1-2012	2509-2629-525515	CIPOT	$12,251
AT02017AT	GO Bonds 2015	4251-4251-525515	CIPOT	$38,090
AT02017AT	Proposed GO Bonds	4252-4252-525515	CIPOT	$77,283
AT02017AT	CIP Capital Projects Fund	4550-4550-525515	CIPOT	$3,950
AT02017AT	Capital Projects-Outside Srces	4810-4810-525515	CIPOT	$5,293
AT02017AT	Highway User	7000-7050-525515	CIPOT	$52,280
AT02017AT	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-525515	CIPOT	$31,861
AT02017AT	Transportation Sales Tax	7010-7075-525515	CIPOT	$84,193
AT02017AT	Citywide Park/Rec Facility Dev	7910-7910-525515	CIPOT	$16,000
AT02017AT	River Corridors & Trails Dev	7920-7920-525515	CIPOT	$1,210
AT02017AT	General Government Dev	7940-7940-525515	CIPOT	$7,426
			Project Total	**$586,414**

BioScience Incubator (BioInspire)

ED00010OT	Half Cent Sales Tax	1210-0350-522070	CIPOT	$1,600,000
			Project Total	**$1,600,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Other

Building Equipment Renovation and Replacement

PW00050EQ	Municipal Office Complex Rsv	1970-1970-541003	CIPOT	$75,000
			Project Total	**$75,000**

Building Fixture and Finish Renovation

PW00060CO	Municipal Office Complex Rsv	1970-1970-541003	CIPOT	$74,255
			Project Total	**$74,255**

Sports Complex Asphalt Remediation

CS00179CO	Half Cent Sales Tax	1210-0350-541003	CIPOT	$275,000
			Project Total	**$275,000**

Total - Other ***$2,610,669***

Project Type - Parks

75th Avenue and Deer Valley Trailhead

CS00173CO	GO Bonds 2015	4251-4251-543005	CIPPK	$742,128
			Project Total	**$742,128**

83rd Avenue and Village Parkway Trailhead

CS00156DS	Proposed GO Bonds	4252-4252-543005	CIPRT	$124,988
			Project Total	**$124,988**

99th Ave and Olive Trailhead

CS00088CO	GO Bonds 2015	4251-4251-543005	CIPRT	$200,000
CS00088CO	GO Bonds 2015	4251-4251-543005	CIPPK	$1,295,000
CS00088CO	Proposed GO Bonds	4252-4252-543005	CIPRT	$455,000
			Project Total	**$1,950,000**

Community Services ADA Compliance

CS00177CO	General	1000-0310-543005	CIPPK	$380,000
			Project Total	**$380,000**

Community Works Program

COP0001CO	General	1000-0310-543005	CIPPK	$22,000
			Project Total	**$22,000**

Neighborhood Drainage Program

EN00458CO	CIP Capital Projects Fund	4550-4550-541003	CIPPK	$70,000
			Project Total	**$70,000**

New River Trail - BLM

EN00371SY	Proposed GO Bonds	4252-4252-520099	CIPRT	$110,000
EN00371LA	Proposed GO Bonds	4252-4252-540000	CIPRT	$79,529
EN00371CO	Proposed GO Bonds	4252-4252-543005	CIPRT	$83,408
EN00371CO	Proposed GO Bonds	4252-4252-543005	CIPPK	$203,228
			Project Total	**$476,165**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Parks

New River Trail - Williams Rd to Happy Valley Rd

CS00128CB	GO Bonds 2015	4251-4251-543005	CIPPK	$23,628
CS00128LA	GO Bonds 2015	4251-4251-543005	CIPRT	$100,000
CS00128DS	River Corridors & Trails Dev	7920-7920-543005	CIPPK	$250,000
			Project Total	**$373,628**

Northern Community Park

CS00059DS	Citywide Park/Rec Facility Dev	7910-7910-543005	CIPPK	$55,000
CS00059CO	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-520099	CIPPK	$250,000
CS00059CO	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-520510	CIPPK	$457
CS00059DS	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-543005	CIPPK	$1,545,000
			Project Total	**$1,850,457**

Palo Verde Ruin - Interpretive Plan

CS00178CO	General	1000-0310-541003	CIPPK	$145,000
CS00178CO	GO Bonds 2015	4251-4251-541003	CIPPK	$499,896
			Project Total	**$644,896**

Park and Recreation Facility Refurbishment

CS0018CO5	General	1000-0310-543005	CIPPK	$38,900
CS00185CO	General	1000-0310-543005	CIPPK	$500,000
			Project Total	**$538,900**

Sports Complex Asphalt Remediation

CS00179CO	Half Cent Sales Tax	1210-0350-541003	CIPPK	$448,800
			Project Total	**$448,800**

Sports Complex Improvements

CS00022CO	General	1000-0310-520510	CIPPK	$2,915
CS00022CO	Sports Complex	2000-2000-543005	CIPPK	$200,000
CS00022CO	Sports Complex Capital Reserve	2001-2021-541003	CIPPK	$159,174
CS00022CO	GO Bonds 2015	4251-4251-540500	CIPPK	$1,000,000
			Project Total	**$1,362,089**

Sports Complex Replacements and Enhancements

CS00181EQ	Half Cent Sales Tax	1210-0350-542006	CIPPK	$500,000
CS00181EQ	Sports Complex	2000-2000-542006	CIPPK	$250,000
CS00181EQ	Sports Complex Capital Reserve	2001-2021-542006	CIPPK	$30,000
CS00181EQ	Sports Complex Improvement Reserve	2002-2022-542006	CIPPK	$250,000
CS00181EQ	Sports Complex GA Surcharge	2003-2023-542006	CIPPK	$70,000
CS00181EQ	Capital Projects-Outside Srces	4810-4810-542006	CIPPK	$500,000
			Project Total	**$1,600,000**

Total - Parks ***$10,584,051***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Public Safety

Pinnacle Peak Public Safety Facility Expansion

PD00021CO	GO Bonds 2015	4251-4251-540500	CIPPS	$600,000
PD00021CO	Law Enforcement Dev	7930-7930-540500	CIPPS	$7,085,396
PD00021EQ	Law Enforcement Dev	7930-7930-542006	CIPPS	$198,052
PD00021CO	Law Enforcement Dev - Post 1-1-2012	7931-7931-540500	CIPPS	$320,062
PD00021CO	Law Enforcement Dev - Post 8-1-2014	7932-7932-540500	CIPPS	$282,152
PD00021EQ	Law Enforcement Dev - Post 8-1-2014	7932-7932-542006	CIPPS	$126,148
PD00021CO	General Government Dev	7940-7940-540500	CIPPS	$742,575
			Project Total	**$9,354,385**

Pyramid Peak Water Treatment Plant Expansion

UT00334CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPPS	$789,616
UT00334DS	WIFA Bonds	2270-2350-543002	CIPPS	$3,543,838
			Project Total	**$4,333,454**

Total - Public Safety ***$13,687,839***

Project Type - Streets

103rd Av; Northern Ave to Olive Ave -Full Street

EN00422CO	GO Bonds 2015	4251-4251-543001	CIPST	$500,000
EN00422DS	Proposed GO Bonds	4252-4252-543001	CIPST	$80,000
EN00422CO	Proposed GO Bonds	4252-4252-543001	CIPST	$310,000
EN00422CO	Transportation Sales Tax	7010-7075-543001	CIPST	$3,587,556
			Project Total	**$4,477,556**

75th Ave & Cactus Rd Intersection Improvements

EN00088LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$1,600,000
EN00088CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$1,500,000
EN00088LA	Transportation Sales Tax	7010-7075-540000	CIPST	$230,000
EN00088CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,693,070
			Project Total	**$5,023,070**

75th Ave & Peoria Ave Intersection Improvements

EN00081LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$660,000
EN00081CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,317,664
			Project Total	**$1,977,664**

79th Ave; Eugie to Tbird Rd; Intersection Widening

EN00116CO	Transportation Sales Tax	7010-7075-543001	CIPST	$874,130
			Project Total	**$874,130**

83rd Av & Tbird Rd Intersection Improvements (Ult)

EN00086LA	Transportation Sales Tax	7010-7075-540000	CIPST	$265,000
EN00086DS	Transportation Sales Tax	7010-7075-543001	CIPST	$650,000
			Project Total	**$915,000**

83rd Av Sidewalks & Bike Lanes; HVR to Jomax

EN00546DS	Transportation Sales Tax	7010-7075-543001	CIPST	$15,000
			Project Total	**$15,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Streets

87th Ave & Peoria Ave Intersection Alignment

PW00109LA	Transportation Sales Tax	7010-7075-540000	CIPST	$55,551
			Project Total	**$55,551**

88th Ave & Hatcher Rd One-Half Street Improvements

EN00325CO	Transportation Sales Tax	7010-7075-543001	CIPST	$10,000
			Project Total	**$10,000**

89th Ave; Golden Ln to Olive Av

EN00472LA	GO Bonds 2015	4251-4251-540000	CIPST	$138,000
EN00472CO	GO Bonds 2015	4251-4251-543001	CIPST	$785,664
			Project Total	**$923,664**

91st Av; Mountain View Rd to Grand Av

EN00561DS	Transportation Sales Tax	7010-7075-543001	CIPST	$340,000
			Project Total	**$340,000**

91st Ave; Deer Valley Rd to Pinnacle Pk Rd

EN00505CO	CIP Capital Projects Fund	4550-4550-543001	CIPST	$340,000
			Project Total	**$340,000**

99th Ave Reconstruction; Butler Dr to Olive Av

EN00421DS	Transportation Sales Tax	7010-7075-543001	CIPST	$528,477
EN00421CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,160,000
			Project Total	**$1,688,477**

ADA Accessibility

PW00025SY	Highway User	7000-7050-520099	CIPST	$100,000
PW00025CO	Highway User	7000-7050-520099	CIPST	$15,375
PW00025CO	Highway User	7000-7050-543001	CIPST	$219,010
			Project Total	**$334,385**

Arterial Road Pavement Preservation & Restoration

PW00992CO	Highway User	7000-7050-543001	CIPST	$897,000
PW00992CO	Transportation Sales Tax	7010-7075-543001	CIPST	$303,000
			Project Total	**$1,200,000**

Bell Rd and 83rd Av Right Turn Lane

EN00562LA	Transportation Sales Tax	7010-7075-540000	CIPST	$103,000
EN00562DS	Transportation Sales Tax	7010-7075-543001	CIPST	$70,000
			Project Total	**$173,000**

Bridge Maintenance and Management Program

EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	$643,459
			Project Total	**$643,459**

Cactus Rd & 69th Av Sidewalk, North Side

EN00550DS	Transportation Sales Tax	7010-7075-543001	CIPST	$74,000
EN00550CO	Transportation Sales Tax	7010-7075-543001	CIPST	$300,000
			Project Total	**$374,000**

Community Works Program

COP0001CO	Highway User	7000-7050-543001	CIPST	$431,655
			Project Total	**$431,655**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Streets

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

EN00395LA	Transportation Sales Tax	7010-7075-540000	CIPST	$230,000
			Project Total	**$230,000**

Dirt Shoulders, Dust Abatement PM-10 Program

PW01001CO	Transportation Sales Tax	7010-7075-543001	CIPST	$200,000
			Project Total	**$200,000**

Guardrail Program

EN00555SY	Highway User	7000-7050-520099	CIPST	$80,000
			Project Total	**$80,000**

Happy Valley Pkwy Widening; LPP to Agua Fria

EN00463DS	Proposed GO Bonds	4252-4252-543001	CIPST	$1,021,585
EN00463DS	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	$1,099,140
			Project Total	**$2,120,725**

Lake Pleasant Parkway Sidewalk

EN00480LA	Transportation Sales Tax	7010-7075-540000	CIPST	$60,000
EN00480CO	Transportation Sales Tax	7010-7075-543001	CIPST	$250,000
EN00480DS	Transportation Sales Tax	7010-7075-543001	CIPST	$297,030
			Project Total	**$607,030**

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

EN00241CO	Transportation Sales Tax	7010-7075-543001	CIPST	$61,542
			Project Total	**$61,542**

Lake Pleasant Towne Center Driveway

EN00552LA	Proposed GO Bonds	4252-4252-540000	CIPST	$50,000
			Project Total	**$50,000**

Lone Mountain ROW Acquistion

EN00479LA	Transportation Sales Tax	7010-7075-540000	CIPST	$3,600,000
			Project Total	**$3,600,000**

LPP & 91st Ave Right Turn Lanes

EN00359CO	Highway User	7000-7050-543001	CIPST	$200,000
EN00359CO	Transportation Sales Tax	7010-7075-543001	CIPST	$348,790
			Project Total	**$548,790**

Major Street Repairs

PW00027CO	Highway User	7000-7050-543001	CIPST	$100,010
PW00027CO	Transportation Sales Tax	7010-7075-543001	CIPST	$49,490
			Project Total	**$149,500**

Monroe St; 83rd Av to 85th Av Roadway Improvements

EN00549CO	Proposed GO Bonds	4252-4252-543001	CIPST	$370,000
EN00549DS	Proposed GO Bonds	4252-4252-543001	CIPST	$55,000
			Project Total	**$425,000**

Northern Parkway

EN00142CO	GO Bonds 2015	4251-4251-543001	CIPST	$1,600,000
			Project Total	**$1,600,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Streets

Pinnacle Pk Rd & 102nd Av Widening; 102nd to LPP

EN00513DS	GO Bonds 2015	4251-4251-543001	CIPST	$78,200
EN00513CO	GO Bonds 2015	4251-4251-543001	CIPST	$510,000
EN00513LA	Proposed GO Bonds	4252-4252-540000	CIPST	$250,000
EN00513CO	Proposed GO Bonds	4252-4252-543001	CIPST	$550,000
EN00513CO	CIP Capital Projects Fund	4550-4550-543001	CIPST	$573,031
EN00513CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$286,000
			Project Total	**$2,247,231**

Pyramid Pk Rd and Sonoran Mtn Ranch Rdwy Imp

EN00501DS	CIP Capital Projects Fund	4550-4550-543001	CIPST	$95,000
EN00501CO	CIP Capital Projects Fund	4550-4550-543001	CIPST	$300,000
			Project Total	**$395,000**

Sidewalks Annual Program

PW00046CO	Highway User	7000-7050-543001	CIPST	$290,131
			Project Total	**$290,131**

Street Light Infill and Replacement Program

PW11160CO	Highway User	7000-7050-543001	CIPST	$290,000
			Project Total	**$290,000**

Street Maintenance Program

PW00138CO	Highway User	7000-7050-543001	CIPST	$1,997,500
PW00138CO	Transportation Sales Tax	7010-7075-543001	CIPST	$252,500
			Project Total	**$2,250,000**

Street Reconstruction and Rehab Program

PW13000DS	Transportation Sales Tax	7010-7075-543001	CIPST	$297,000
			Project Total	**$297,000**

Terramar Cove Access Road Improvements

EN00494CO	Transportation Sales Tax	7010-7075-543001	CIPST	$85,000
			Project Total	**$85,000**

Traffic Signal Renovation and Replacement

PW00993CO	GO Bonds 2015	4251-4251-543001	CIPST	$225,000
PW00993CO	Highway User	7000-7050-543001	CIPST	$65,000
			Project Total	**$290,000**

Total - Streets ***$35,613,560***

Project Type - Traffic Controls

Traffic Management Center Equipment Replacement

EN00433EQ	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	$482,345
EN00433EQ	Transportation Sales Tax	7010-7075-542006	CIPTC	$7,372
EN00433DS	Transportation Sales Tax	7010-7075-543001	CIPTC	$49,500
EN00433CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$54,600
EN00433OT	Transportation Sales Tax	7010-7075-543001	CIPTC	$40,000
EN00433EQ	Transportation Sales Tax	7010-7075-543001	CIPTC	$29,156
			Project Total	**$662,973**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Traffic Controls

Traffic Signal Interconnect Project (TSIP)

PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$68,632
			Project Total	**$68,632**

Traffic Signal Program

EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$833,000
			Project Total	**$833,000**

Traffic Signal System Software Replacement

EN00430EQ	Transportation Sales Tax	7010-7075-543007	CIPTC	$17,000
			Project Total	**$17,000**

Total - Traffic Controls ***$1,581,605***

Project Type - Wastewater

Butler Recharge Wells (ASR)

UT00309CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$217,241
			Project Total	**$217,241**

Beardsley Plant Equipment Upgrade and Expansion

UT00314EQ	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$262,500
			Project Total	**$262,500**

Butler Recharge Wells (ASR)

UT00309CO	Water Impact Fees - South of Bell Rd	2163-2223-543003	CIPWW	$300,000
UT00309CO	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$653,345
UT00309CO	Wastewater	2400-2550-543003	CIPWW	$136,953
UT00309SY	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWW	$10,215
UT00309DS	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$29,965
UT00309CO	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$217,782
UT00309SY	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPWW	$9,430
UT00309DS	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$27,659
			Project Total	**$1,385,349**

Butler WRF Plant Equipment Upgrade and Replacement

UT00333EQ	Wastewater	2400-2550-543003	CIPWW	$125,000
			Project Total	**$125,000**

Condition Assessment of Remote Sites

UT00256SY	Wastewater	2400-2550-520099	CIPWW	$10,000
			Project Total	**$10,000**

Dixileta 21 inch Sewer Extension

UT00404DS	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$89,992
UT00404CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$1,135,129
			Project Total	**$1,225,121**

Jomax WRF Operational Improvement/Upgrade/Replace

UT00323CO	Water	2050-2140-543003	CIPWW	$30,000
UT00323CO	Wastewater	2400-2550-543003	CIPWW	$217,500
			Project Total	**$247,500**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Wastewater

Lift Station Reconditioning				
UT00116CO	Wastewater	2400-2550-543003	CIPWW	$645,000
			Project Total	**$645,000**
Manhole Rehabilitation				
UT00307CO	Wastewater	2400-2550-543003	CIPWW	$272,500
			Project Total	**$272,500**
Miscellaneous Local Wastewater Line Improvements				
UT00191CO	Wastewater	2400-2550-543003	CIPWW	$100,000
			Project Total	**$100,000**
Reclaimed Water Booster Land Purchase at IPS				
UT00329LA	Wastewater	2400-2550-540000	CIPWW	$162,500
			Project Total	**$162,500**
SCADA Equipment Replacement				
UT00266EQ	Wastewater	2400-2550-543003	CIPWW	$75,000
			Project Total	**$75,000**
SROG Line Assessment& Repair				
UT00321CO	Wastewater	2400-2550-543003	CIPWW	$20,000
			Project Total	**$20,000**
Trunk Sewer Line Inspection				
UT00322SY	Wastewater	2400-2550-520099	CIPWW	$550,000
			Project Total	**$550,000**
Trunk Sewer Rehabilitation				
UT00296CO	Wastewater	2400-2550-543003	CIPWW	$2,222,365
UT00296DS	Wastewater	2400-2550-543003	CIPWW	$124,619
			Project Total	**$2,346,984**
Vistancia Zone 1-2 RCW Booster and Chlorine mods				
UT00406CO	Wastewater	2400-2550-543003	CIPWW	$115,445
UT00406DS	Wastewater	2400-2550-543003	CIPWW	$11,121
UT00406OT	Wastewater	2400-2550-543003	CIPWW	$2,532
			Project Total	**$129,098**
Water Meter Replacement Program				
UT00326EQ	Wastewater	2400-2550-543003	CIPWW	$1,035,396
			Project Total	**$1,035,396**
West Agua Fria Wastewater Lines				
UT00171CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$152,025
UT00171CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$770,000
			Project Total	**$922,025**
			Total - Wastewater	***$9,731,214***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Water

103rd Ave 12" Waterline Northern to Olive

UT00392CO	Water	2050-2140-543002	CIPWR	$698,914
			Project Total	**$698,914**

75 Ave 16-inch Waterline, Cactus and Peoria

UT00143CO	Water	2050-2140-543002	CIPWR	$1,577,336
			Project Total	**$1,577,336**

91st Av; Mountain View Rd to Grand Av

EN00561CO	Water	2050-2140-543001	CIPWR	$99,000
			Project Total	**$99,000**

Agua Fria Booster/PRV

UT00245CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$406,401
			Project Total	**$406,401**

Beardsley Plant Equipment Upgrade and Expansion

UT00314EQ	Water	2050-2140-543002	CIPWR	$87,500
			Project Total	**$87,500**

Butler Recharge Wells (ASR)

UT00309CO	Water	2050-2140-543002	CIPWR	$1,027,319
UT00309SY	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$29,860
UT00309DS	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$87,588
UT00309SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$29,074
UT00309DS	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$85,284
			Project Total	**$1,259,125**

Butler Well Site Rehabilitation

UT00410DS	Water	2050-2140-543002	CIPWR	$135,088
UT00410CO	Water	2050-2140-543002	CIPWR	$1,320,177
			Project Total	**$1,455,265**

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	$20,000
			Project Total	**$20,000**

Desert Harbor-Arrowhead Shores Well Mixing

UT00312DS	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$437,148
			Project Total	**$437,148**

Fire Hydrant Infill and Replacement

UT00204CO	Water	2050-2140-543002	CIPWR	$160,000
			Project Total	**$160,000**

Greenway Plant Equipment Upgrade/Replacement

UT00316EQ	Water	2050-2140-542006	CIPWR	$45,000
UT00316EQ	Water	2050-2140-543002	CIPWR	$150,000
			Project Total	**$195,000**

Jomax WRF Operational Improvement/Upgrade/Replace

UT00323CO	Water	2050-2140-543002	CIPWR	$62,500
			Project Total	**$62,500**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Water

Miscellaneous Local Waterline Improvements

UT00203CO	Water	2050-2140-543002	CIPWR	$200,000
			Project Total	**$200,000**

New River Utility Company Acquisition

UT00390OT	WIFA Bonds	2270-2350-543002	CIPWR	$4,000,000
			Project Total	**$4,000,000**

Pinnacle Pk Rd & 102nd Av Widening; 102nd to LPP

EN00513CO	Water	2050-2140-543001	CIPWR	$236,000
			Project Total	**$236,000**

Pyramid Peak Water Treatment Plant Expansion

UT00334CO	Water	2050-2140-543002	CIPWR	$800,000
			Project Total	**$800,000**

Quintero Plant Equipment Upgrade/Replacement

UT00418EQ	Water	2050-2140-543002	CIPWR	$150,000
			Project Total	**$150,000**

Reclaimed Water Booster Land Purchase at IPS

UT00329LA	Water	2050-2140-540000	CIPWR	$481,330
			Project Total	**$481,330**

SCADA Equipment Replacement

UT00266EQ	Water	2050-2140-543002	CIPWR	$75,000
			Project Total	**$75,000**

Thunderbird Rd 16" Watermain Replacement

UT00416SY	Water	2050-2140-520099	CIPWR	$137,273
UT00416OT	Water	2050-2140-543002	CIPWR	$66,557
UT00416CO	Water	2050-2140-543002	CIPWR	$2,910,717
UT00416DS	Water	2050-2140-543002	CIPWR	$279,877
			Project Total	**$3,394,424**

Ventana Well, Booster Rehabilitation

UT00394CO	Water	2050-2140-543002	CIPWR	$4,216,589
			Project Total	**$4,216,589**

Vistancia Zone 1-2 RCW Booster and Chlorine mods

UT00406DS	Water	2050-2140-543002	CIPWR	$33,363
UT00406OT	Water	2050-2140-543002	CIPWR	$7,594
UT00406CO	Water	2050-2140-543002	CIPWR	$346,335
			Project Total	**$387,292**

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	$495,000
			Project Total	**$495,000**

Water Line Assessment and Replacement

UT00335CO	Water	2050-2140-543002	CIPWR	$1,050,000
			Project Total	**$1,050,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2017

Project Type - Water

Water Meter Replacement Program

UT00326EQ	Water	2050-2140-543002	CIPWR	$2,104,996
			Project Total	**$2,104,996**

Water/Wastewater/Expansion Fee Update

UT00070SY	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$7,200
UT00070SY	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	$2,400
UT00070SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$30,400
UT00070SY	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWR	$23,600
UT00070SY	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPWR	$9,200
UT00070SY	Wastewater Impact Fees - Post 1-1-2012	2509-2629-520099	CIPWR	$7,200
			Project Total	**$80,000**

Wellhead Water Quality Mitigation

UT00272DS	Water	2050-2140-543002	CIPWR	$294,440
			Project Total	**$294,440**

Wells - New Construction

UT00117CO	Water Expansion	2161-2221-543002	CIPWR	$1,284,262
UT00117SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$50,000
UT00117CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$1,547,979
			Project Total	**$2,882,241**

West Agua Fria Water Lines

UT00170CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$792,987
			Project Total	**$792,987**

Westland Rd. Reservoir and Booster Station

UT00336CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$537,291
UT00336DS	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$130,684
UT00336CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$800,000
			Project Total	**$1,467,975**

White Mountain Apache Tribe Water Rights Purchase

UT00234CO	Water	2050-2140-543002	CIPWR	$1,026,020
UT00234CO	Water Resource Fees - Post 8-1-2014	2167-2227-543002	CIPWR	$700,000
			Project Total	**$1,726,020**

Total - Water ***$31,292,483***

Total FY 17 CIP ***$128,663,763***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
General Fund					
City Attorney					
Criminal	0230-01	IMLA Annual Code Enforcement Conf. for Prosecutors	$2,000	$0	**$2,000**
		Total - City Attorney	**$2,000**	**$0**	**$2,000**
City Clerk					
City Clerk	0150-01	2016 Election Cycle	$224,000	$0	**$224,000**
City Clerk	0150-02	2016 Redistricting	$100,000	$0	**$100,000**
		Total - City Clerk	**$324,000**	**$0**	**$324,000**
Community Services					
Community Services Administration	1400-01	Recreation Software Subscription Fees	$86,000	$50,000	**$136,000**
Community Services Administration	1400-09	Peoria Center for Performing Arts	$0	$350,000	**$350,000**
Swimming Pools	1410-01	StarGuard/Starfish Training Fees	$30,000	$30,000	**$60,000**
Am/Pm Program	1420-01	Grant Collaboration-Peoria Unified Sch District	$89,073	$0	**$89,073**
Adaptive Recreation Program	1500-01	Increased Program Expenses - Adaptive Recreation	$23,254	$5,000	**$28,254**
Special Events Program	1510-01	ParkFest!	$60,745	$0	**$60,745**
Special Events Program	1510-02	Bravo Peoria	$0	$18,132	**$18,132**
Special Events Program	1510-03	Peoria Concert Performances	$12,363	$0	**$12,363**
Special Events Program	1510-04	MLK Event	$25,000	$0	**$25,000**
Special Events Program	1510-05	P83 Party	$120,684	$0	**$120,684**
Special Events Program	1510-06	Fiesta Peoria	$141,527	$0	**$141,527**
Special Events Program	1510-07	FoodFest	$104,142	$0	**$104,142**
Special Events Program	1510-08	Affiliate Event Support	$70,000	$0	**$70,000**
Special Events Program	1510-09	Special Events Coordinator (Fixed Term, One Year)	$81,176	$0	**$81,176**
Pioneer Community Park	1533-01	Electrical Costs - Pioneer Park	$0	$61,196	**$61,196**
Pioneer Community Park	1533-02	John Deere 4052M Compact Tractor	$28,113	$3,654	**$31,767**
Branch Library	1550-01	Library Staff Supplemental	$0	$15,663	**$15,663**
Parks North	1560-02	Trail Maintenance	$0	$20,000	**$20,000**
Parks North	1560-03	Fletcher Heights North Park Contractual Services	$32,000	$0	**$32,000**
Parks South	1570-01	CDBG Improvements at Sundance Park	$100,000	$0	**$100,000**
Contracted Landscape Maintenance	1600-01	Increased Contract Costs	$0	$80,000	**$80,000**
		Total - Community Services	**$1,004,077**	**$633,645**	**$1,637,722**
Development and Engineering					
Building Development	0650-01	Contract Building Inspection Services	$40,000	$0	**$40,000**
Building Development	0650-02	Credit Card Service Fees	$130,000	$0	**$130,000**
Engineering Admin	0750-01	Lake Pleasant Infrastructure Master Plan	$100,000	$0	**$100,000**
Site Development	0810-01	Development Technician I - Site Development	$66,024	$0	**$66,024**
Eng Inspection Svc	0820-01	Contract Engineering Inspector	$87,784	$0	**$87,784**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
		Total - Development and Engineering	**$423,808**	**$0**	**$423,808**
Economic Development Services					
Business and Real Estate Development	0352-01	Advertising	$50,000	$0	**$50,000**
Business and Real Estate Development	0352-02	Sales/Marketing Travel	$36,000	$0	**$36,000**
Business and Real Estate Development	0352-03	Community Promotions and Events	$50,000	$0	**$50,000**
Business and Real Estate Development	0352-04	Memberships	$0	$9,000	**$9,000**
Business and Real Estate Development	0352-05	Professional Services	$100,000	$0	**$100,000**
Business and Real Estate Development	0352-06	Internatl Business Attraction & FDI Representation	$40,000	$0	**$40,000**
Business and Real Estate Development	0352-07	Retail Strategy	$60,000	$0	**$60,000**
Business and Real Estate Development	0352-08	Land Dev Consultant Services	$300,000	$0	**$300,000**
Business and Real Estate Development	0352-09	Legal Services	$50,000	$0	**$50,000**
Business and Real Estate Development	0352-11	Small Business Development Council	$90,000	$0	**$90,000**
		Total - Economic Development Services	**$776,000**	**$9,000**	**$785,000**
Finance and Budget					
Financial Services	0410-03	Accounting Coordinator	$2,405	$81,029	**$83,434**
Tax Audit & Collections	0420-02	ADOR TAS Changes	$134,784	$0	**$134,784**
Inventory Control	0500-01	Forklift	$55,000	$0	**$55,000**
		Total - Finance and Budget	**$192,189**	**$81,029**	**$273,218**
Fire-Medical					
Fire Operations	1260-02	Active Shooter Response Kits	$67,130	$0	**$67,130**
Ambulance Operations	1270-03	Ambulance Service	$261,485	$731,944	**$993,429**
		Total - Fire-Medical	**$328,615**	**$731,944**	**$1,060,559**
Human Resources					
Human Resources	0070-01	ADP HCM/Payroll Solution	($235,213)	$531,613	**$296,400**
Training	0080-01	Learning Management System (LMS)	$0	$10,000	**$10,000**
Training	0080-02	Professional Development Fund	$25,298	$0	**$25,298**
Training	0080-04	Education Assistance	$35,000	$0	**$35,000**
		Total - Human Resources	**($174,915)**	**$541,613**	**$366,698**
Leadership and Management					
City Manager's Office	0020-01	Audit Support Funding	$15,000	$0	**$15,000**
City Manager's Office	0020-02	Department Training and Professional Development	$10,000	$0	**$10,000**
City Manager's Office	0020-03	City Code Update	$20,000	$0	**$20,000**
Governmental Affairs	0025-01	State and Federal Services	$115,000	$0	**$115,000**
Governmental Affairs	0025-02	Peoria's Share for Federal Representation	$21,818	$0	**$21,818**
Governmental Affairs	0025-03	Luke Fighter Country Partnership	$25,000	$0	**$25,000**
Governmental Affairs	0025-04	League of Cities and Towns Conference Event	$4,000	$0	**$4,000**
Office of Sustainability	0026-01	Arizona Forward Membership and Sponsorship	$0	$2,000	**$2,000**
Office of Sustainability	0026-02	Employee Training and Sustainability Event	$15,000	$0	**$15,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
		Total - Leadership and Management	**$225,818**	**$2,000**	**$227,818**
Mayor and Council					
Mayor & City Council	0010-01	Youth Delegation to Conference	$9,500	$0	**$9,500**
Mayor & City Council	0010-02	Overnight Travel - Youth Liaisons	$3,500	$0	**$3,500**
Mayor & City Council	0010-03	Future Leaders Town Hall	$1,000	$0	**$1,000**
Mayor & City Council	0010-04	State of the City Event	$15,000	$0	**$15,000**
Mayor & City Council	0010-05	Travel Expenses	$16,000	$0	**$16,000**
		Total - Mayor and Council	**$45,000**	**$0**	**$45,000**
Non-Departmental					
Non-Departmental	0300-01	Diversity Committee Increase	$0	$5,000	**$5,000**
Non-Departmental	0300-02	Veteran's Memorial Enhancements	$100,000	$0	**$100,000**
Non-Departmental	0300-04	Energy Cost Savings Assessment	$80,000	$0	**$80,000**
		Total - Non-Departmental	**$180,000**	**$5,000**	**$185,000**
Office of Communications					
Public Information Office	0040-01	Website Design and Build	$140,000	$30,000	**$170,000**
Public Information Office	0040-02	Communication Strategic Plan Implementation	$90,000	$0	**$90,000**
Public Information Office	0040-03	Production/Marketing Enhancements	$100,000	$0	**$100,000**
		Total - Office of Communications	**$330,000**	**$30,000**	**$360,000**
Planning and Community Development					
Neighborhood Coordination	0570-04	FY17 Neighborhood Grant Funding	$150,000	$0	**$150,000**
Neighborhood Coordination	0570-05	Human Services Specialist	$1,700	$69,808	**$71,508**
Community Dev Administration	0600-01	Continuation of Contract Administrative Assistant	$46,132	$0	**$46,132**
Planning	0610-01	Continuation of Contract Planning Technician	$60,280	$0	**$60,280**
Planning	0610-02	Continuation of Contract Planner	$73,898	$0	**$73,898**
Planning	0610-03	Historic Preservation	$20,000	$0	**$20,000**
Planning	0610-05	General Plan- Vision 2040	$350,000	$0	**$350,000**
		Total - Planning and Community Development	**$702,010**	**$69,808**	**$771,818**
Police					
Neighborhood Services	0550-01	Contract Cart Personnel	$37,044	$0	**$37,044**
Neighborhood Services	0550-02	Lot Clean Up (Code Enforcement)	$40,000	$0	**$40,000**
Neighborhood Services	0550-03	Code Enforcement Officer and Vehicle	$50,230	$85,610	**$135,840**
Police Administration	1000-01	Contract Legal Advisor	$80,000	$0	**$80,000**
Police Administration	1000-03	Civilian Body Armor	$13,000	$5,950	**$18,950**
Criminal Investigation	1010-01	Property Unit Vehicles	$64,000	$5,400	**$69,400**
Patrol Services - South	1020-01	Crime Prevention Program	$35,000	$0	**$35,000**
Patrol Services - South	1020-02	Police Officer Overhire	$135,548	$0	**$135,548**
Operations Support	1025-01	Traffic Prevention Program	$35,000	$0	**$35,000**
Operations Support	1025-02	Radar Replacement	$21,075	$0	**$21,075**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
Operations Support	1025-03	Moving Radars for Replacement Motorcycles	$8,000	$0	**$8,000**
Operations Support	1025-04	Upgrade Traffic Accident Investigation Equipment	$108,000	$0	**$108,000**
Pd Technical Support	1030-01	Livescan Booking Workstation	$24,487	($2,671)	**$21,816**
Pd Technical Support	1030-03	Police Support Assistant (2)	$0	$56,047	**$56,047**
Pd Communications	1050-01	Additional Communications Support	$50,000	$0	**$50,000**
		Total - Police	**$701,384**	**$150,336**	**$851,720**
		Total - General Fund	***$5,059,986***	***$2,254,375***	***$7,314,361***
Percent for the Arts Fund					
Community Services					
Percent For The Arts	0120-01	Public Art - Northern Community Park	$250,000	$0	**$250,000**
Percent For The Arts	0120-02	Public Art - Veterans Memorial at Rio Vista	$150,000	$0	**$150,000**
		Total - Community Services	**$400,000**	**$0**	**$400,000**
		Total - Percent for the Arts Fund	***$400,000***	***$0***	***$400,000***
Economic Development Fund					
Economic Development Services					
Economic Development	1900-01	Plaza Lease - BioInspire	$174,322	$0	**$174,322**
		Total - Economic Development Services	**$174,322**	**$0**	**$174,322**
		Total - Economic Development Fund	***$174,322***	***$0***	***$174,322***
Sports Complex Fund					
Community Services					
Complex Operations/Maint	2000-02	Stadium Security	$0	$38,000	**$38,000**
Complex Operations/Maint	2000-04	Tractor Replacement	$39,500	$3,950	**$43,450**
Complex Operations/Maint	2000-06	Peoria Stadium Box Office Operations	$1,100	$45,183	**$46,283**
		Total - Community Services	**$40,600**	**$87,133**	**$127,733**
		Total - Sports Complex Fund	***$40,600***	***$87,133***	***$127,733***
Water Fund					
Public Works					
Production Svcs	2070-01	Water System Expansion and Maintenance	$0	$251,500	**$251,500**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
Distribution Services	2080-01	Utility System Operators II	$143,380	$157,370	**$300,750**
Water Resources/Conservation	2120-01	City Membership Dues	$0	$62,882	**$62,882**
Water Supply	2125-01	CAP Water Delivery Fees	$0	$385,000	**$385,000**
Drinking Water Environmental	2135-01	Cross Connection Assistant	$26,000	$18,694	**$44,694**
Drinking Water Environmental	2135-02	Environmental Compliance Inspector	$0	$24,496	**$24,496**
		Total - Public Works	**$169,380**	**$899,942**	**$1,069,322**
		Total - Water Fund	***$169,380***	***$899,942***	***$1,069,322***
Residential Solid Waste Fund					
Public Works					
Residential Collection	2760-01	Sanitation System Container Replacement	$0	$156,000	**$156,000**
Residential Recycling	2770-03	Equipment Operator	$0	$63,217	**$63,217**
Solid Waste Environmental	2810-01	Environmental Technician	$26,832	$72,511	**$99,343**
		Total - Public Works	**$26,832**	**$291,728**	**$318,560**
		Total - Residential Solid Waste Fund	***$26,832***	***$291,728***	***$318,560***
Storm Water Drainage System Fund					
Public Works					
Storm Drain - NPDES	2900-02	Grounds/Detention R&M	$25,000	$0	**$25,000**
Storm Drain - NPDES	2900-03	Contractual Services - Box Culvert Clean/clear	$50,000	$0	**$50,000**
		Total - Public Works	**$75,000**	**$0**	**$75,000**
		Total - Storm Water Drainage System Fund	***$75,000***	***$0***	***$75,000***
Fleet Services Fund					
Public Works					
Fleet Maintenance	3420-01	Upfitting for Shop Truck	$65,000	$0	**$65,000**
		Total - Public Works	**$65,000**	**$0**	**$65,000**
		Total - Fleet Services Fund	***$65,000***	***$0***	***$65,000***
Facilities Maintenance Fund					
Public Works					
Facilities Operating Projects	3690-01	Council Chambers Exec Conf Room	$35,000	$0	**$35,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
Technical Operations	3700-01	Facility Technical Operations	$35,000	$12,800	**$47,800**
		Total - Public Works	**$70,000**	**$12,800**	**$82,800**
		Total - Facilities Maintenance Fund	***$70,000***	***$12,800***	***$82,800***
Information Technology Fund					
Information Technology					
IT Operations	3750-01	Technical Support Staffing	$61,127	$80,022	**$141,149**
IT Operations	3750-07	Additional Ongoing Software & Hardware Maintenance	$0	$44,000	**$44,000**
		Total - Information Technology	**$61,127**	**$124,022**	**$185,149**
		Total - Information Technology Fund	***$61,127***	***$124,022***	***$185,149***
IT Project Fund					
Information Technology					
IT Projects	3850-01	Office 365 Microsoft Enterprise Agreement (EA)	$150,000	$300,000	**$450,000**
		Total - Information Technology	**$150,000**	**$300,000**	**$450,000**
		Total - IT Project Fund	***$150,000***	***$300,000***	***$450,000***
Highway User Fund					
Development and Engineering					
Traffic Engineering	7043-01	ITS Maintenance Support Services	$80,000	$0	**$80,000**
		Total - Development and Engineering	**$80,000**	**$0**	**$80,000**
Public Works					
Signs And Striping	7010-01	Vehicle Replacement and Equipment Upgrade	$29,000	$0	**$29,000**
Traffic Signal Maintenance	7020-04	Street Lighting Electricity	$0	$80,000	**$80,000**
Sweeper Operations	7040-02	Ruggedized Laptop - Sweeper Operations	$5,140	$800	**$5,940**
Sweeper Operations	7040-04	Contractual Services - Street Sweeping	$60,000	$0	**$60,000**
		Total - Public Works	**$94,140**	**$80,800**	**$174,940**
		Total - Highway User Fund	***$174,140***	***$80,800***	***$254,940***
Home Grant Fund					
Planning and Community Development					
Home Grant	7150-01	FY17 HUD HOME Funding	$0	$17,770	**$17,770**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
		Total - Planning and Community Development	**$0**	**$17,770**	**$17,770**
		Total - Home Grant Fund	***$0***	***$17,770***	***$17,770***
Community Dev Block Grant Fund					
Planning and Community Development					
Comm Dev Block Grant	7160-01	FY17 CDBG Funding	$0	$47,436	**$47,436**
		Total - Planning and Community Development	**$0**	**$47,436**	**$47,436**
		Total - Community Dev Block Grant Fund	***$0***	***$47,436***	***$47,436***
Neighborhood Stabilization Grant III Fund					
Planning and Community Development					
Neighborhood Stabilization Grant III	7180-01	FY17 NSP3 Funding	$320,000	$0	**$320,000**
		Total - Planning and Community Development	**$320,000**	**$0**	**$320,000**
		Total - Neighborhood Stabilization Grant III Fund	***$320,000***	***$0***	***$320,000***
Adult Day Program Grant Fund					
Community Services					
Adult Day Prg Grant	7250-01	Vehicle Replacement	$25,000	$0	**$25,000**
		Total - Community Services	**$25,000**	**$0**	**$25,000**
		Total - Adult Day Program Grant Fund	***$25,000***	***$0***	***$25,000***
State Anti-Racketeering - PD Fund					
Police					
St Anti-Racketeering-Pd	7500-01	Taser Replacement	$41,000	$0	**$41,000**
St Anti-Racketeering-Pd	7500-02	VOCA Grant Match	$10,000	$0	**$10,000**
St Anti-Racketeering-Pd	7500-03	Leadership Training	$15,000	$0	**$15,000**
St Anti-Racketeering-Pd	7500-04	Annual Maintenance Fee - Lexipol Policy Updates	$4,950	$0	**$4,950**
St Anti-Racketeering-Pd	7500-05	Crime Scene Tech Training	$3,000	$0	**$3,000**
St Anti-Racketeering-Pd	7500-06	First Aid Kits	$8,500	$0	**$8,500**
St Anti-Racketeering-Pd	7500-07	Computer Forensics Equipment	$9,000	$0	**$9,000**
St Anti-Racketeering-Pd	7500-08	Software Maintenance	$23,425	$0	**$23,425**
		Total - Police	**$114,875**	**$0**	**$114,875**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2017 One-time Cost	FY 2017 Ongoing Cost	FY 2017 Total Cost
		Total - State Anti-Racketeering - PD Fund	***$114,875***	***$0***	***$114,875***
Federal Forfeiture Fund					
Police					
Federal Forfeiture	7520-01	SAU Tactical Robot Repair/Upgrade	$36,000	$0	**$36,000**
Federal Forfeiture	7520-02	SAU Crisis Response Phone Equipment	$27,100	$0	**$27,100**
Federal Forfeiture	7520-03	Replacement All-Terrain Utility Vehicle	$15,500	$0	**$15,500**
Federal Forfeiture	7520-04	SAU Equipment	$13,000	$0	**$13,000**
		Total - Police	**$91,600**	**$0**	**$91,600**
		Total - Federal Forfeiture Fund	***$91,600***	***$0***	***$91,600***
		Total - Additions/(Reductions)	**$7,017,862**	**$4,116,006**	**$11,133,868**

Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2017
SLID 1	Westfield Gardens	$ 1,336
SLID 2	Autumn Point	$ 1,528
SLID 3	Vistas Avenida II	$ 1,086
SLID 4	Cypress Point Estates II @ WBV	$ 1,754
SLID 5	Shavano	$ 1,697
SLID 6	Bell Park Central	$ 2,589
SLID 7	Bell Park & Parcels 2B-8	$ 7,324
SLID 8	Foxwood Unit Four	$ 1,697
SLID 9	Vista Crossing	$ 1,207
SLID 10	Vista Pinnacle	$ 2,706
SLID 11	North Shores @ Ventana Lakes	$ 836
SLID 12	Vistas @ Desert Harbor Phase I	$ 1,503
SLID 13	Village Terrace	$ 2,002
SLID 14	The Coves/Ventana Lakes	$ 3,733
SLID 15	Windwood	$ 934
SLID 16	Lakeside Unit 2 @ Ventana Lakes	$ 2,405
SLID 17	Arrowhead Shores I	$ 3,006
SLID 18	Arrowhead Shores II	$ 2,756
SLID 19	Westfield Gardens 2	$ 782
SLID 20	Cactus Point Crossing	$ 1,836
SLID 21	Country Meadows Estates	$ 1,921
SLID 22	The Gardens @ V.L. includes North Park	$ 4,091
SLID 23	Brookside Village I & II	$ 1,754
SLID 24	Country Meadows Unit 11	$ 252
SLID 25	Vista Point, Village Terrace II & III @ WBV	$ 2,900
SLID 26	Calbrisa	$ 2,065
SLID 27	Torrey Pines I & II	$ 3,089
SLID 28	The Landings @ V.L. includes South Bay	$ 3,089
SLID 29	Sweetwater Place	$ 2,376
SLID 30	Vistas @ Desert Harbor Unit II	$ 1,670
SLID 31	Westfield Gardens III	$ 1,429
SLID 32	83rd Ave & Thunderbird	$ 4,157
SLID 33	Crystal Cove	$ 2,254
SLID 34	Villas @ Desert Harbor	$ 669
SLID 36	Arrowhead Cove	$ 1,921
SLID 37	Vistas Fairways @ WBV	$ 2,675
SLID 39	Bridlewood	$ 6,094
SLID 40	The Shores @ V.L.	$ 752
SLID 41	Fairway Views @ WBV	$ 1,837
SLID 42	Sweetwater Place II	$ 765
SLID 43	Steeple Hill	$ 2,447
SLID 44	Paradise Shores	$ 1,420
SLID 45	Calle Lejos Estates	$ 1,170
SLID 46	Eagle Ridge @ WBV	$ 2,504
SLID 47	Olive Park	$ 1,104
SLID 48	Paseo Verde Estates	$ 2,874
SLID 49	The Boardwalk	$ 2,672
SLID 50	Parkridge I & II	$ 12,186
SLID 51	Scottland Hills @ WBV	$ 1,503
SLID 54	Wildflower Point I	$ 2,005
SLID 55	Crystal Bay @ Desert Harbor	$ 419
SLID 56	Diamond Cove @ Desert Harbor	$ 2,215
SLID 57	Alta Vista Estates	$ 8,991
SLID 58	Sweetwater Ridge	$ 5,610
SLID 59	Hunter Ridge	$ 2,339
SLID 60	Arrowhead Horizons	$ 1,754
SLID 61	Cactus Place	$ 669
SLID 62	Legacy Place	$ 1,782
SLID 63	Granite Run	$ 3,173
SLID 64	Willow Ridge @ WBV	$ 3,673
SLID 66	New River Shores	$ 3,256
SLID 70	Sweetwater Ridge Unit 3	$ 469
SLID 71	Teresita	$ 2,027
SLID 72	Country Club Estates @ WBV	$ 1,003
SLID 73	Fletcher Heights Phase 1A	$ 16,804
SLID 76	Silverton	$ 6,094
SLID 77	Deer Village Unit 3	$ 1,336
SLID 78	Deer Village Unit 1	$ 2,005
SLID 79	Deer Village Unit 2	$ 2,172
SLID 80	Deer Village Unit 4	$ 1,587
SLID 82	Pivotal Peoria Center Tracts C & D	$ 1,867
SLID 83	Fairmont Unit 1	$ 4,841
SLID 84	Fairmont Unit 2	$ 3,006
SLID 93	Terramar Parcel 1	$ 4,983
SLID 94	Terramar Parcel 2A	$ 569
SLID 95	Terramar Parcel 3	$ 2,786
SLID 96	Terramar Parcel 4A	$ 1,731
SLID 97	Terramar Parcel 5	$ 1,587
SLID 98	Terramar Parcel 6	$ 3,641
SLID 99	Terramar Parcel 7B	$ 2,011
SLID 101	Terramar Parcel 9A	$ 1,170
SLID 102	Terramar Parcel 10A	$ 669
SLID 104	Dove Valley Ranch Parcel 2A3	$ 2,726
SLID 107	Fletcher Heights Phase 1B	$ 9,097
SLID 108	Fletcher Heights Phase 1C	$ 4,202
SLID 110	South Bay @ Ventana Lakes	$ 1,932

DESCRIPTION		PROJECTED FY2017
SLID 114	Fletcher Heights Phase 2A	$ 11,172
SLID 116	Tierra Norte V	$ 2,973
SLID 117	Summersett Village	$ 9,368
SLID 119	Dove Valley Ranch Parcel 3A	$ 2,045
SLID 121	Dove Valley Ranch Parcels 3D & 3E	$ 5,337
SLID 122	Clearview Estates	$ 4,089
SLID 123	Terramar Parcel 2B	$ 3,490
SLID 125	Terramar Parcel 12	$ 3,687
SLID 126	Terramar Parcel 13	$ 2,458
SLID 127	Terramar Parcel 14	$ 1,587
SLID 128	Peoria Mountain Vistas	$ 3,975
SLID 129	Fletcher Heights Phase 2B	$ 10,332
SLID 131	Bay Pointe @ V.L.	$ 5,234
SLID 135	Sun Cliff IV	$ 4,316
SLID 136	Ironwood Phase 1A	$ 2,158
SLID 137	Ironwood Phase 1B	$ 1,478
SLID 138	Ironwood Phase 2A	$ 1,137
SLID 139	Ironwood Phase 2B	$ 910
SLID 140	Ironwood Phase 3A	$ 569
SLID 141	Ironwood Phase 3B	$ 569
SLID 142	Ironwood Phase 4A	$ 569
SLID 143	Ironwood Phase 4B	$ 682
SLID 144	Crosswinds	$ 2,108
SLID 145	Sun Cliff III	$ 796
SLID 146	Ryland @ Silvercreek	$ 3,634
SLID 147	Harbor Shores @ Desert Harbor	$ 752
SLID 148	Sun Aire Estates, UNIT 6	$ 1,274
SLID 149	Silverton 2	$ 5,678
SLID 150	Dove Valley Ranch Parcel 6	$ 6,245
SLID 151	Dove Valley Ranch Parcel 3B	$ 3,861
SLID 152	Dove Valley Ranch Parcel 3C	$ 3,520
SLID 153	Dove Valley Ranch Parcel 3F	$ 1,591
SLID 154	Dove Valley Ranch Parcel 2B & 2C	$ 1,363
SLID 155	Dove Valley Ranch Parcel 2D	$ 3,944
SLID 156	Dove Valley Ranch Parcel 2E	$ 2,386
SLID 157	Dove Valley Ranch Parcel 2F	$ 1,932
SLID 159	Terramar Parcel 7A	$ 1,670
SLID 160	Terramar Parcel 11	$ 1,570
SLID 161	Skyview Place	$ 2,437
SLID 162	Arrowhead Shadows	$ 2,719
SLID 163	Greystone Heritage @ V.L.	$ 1,336
SLID 164	Erin Groves	$ 2,906
SLID 166	Bay Pointe Unit Two @ V.L.	$ 3,000
SLID 167	Springer Ranch 2	$ 1,358
SLID 171	Greystone II Heritage @ V.L.	$ 2,449
SLID 172	Erin Groves 2	$ 1,444
SLID 174	Hunter Field Estates	$ 1,813
SLID 176	Twin Palms	$ 1,594
SLID 177	Desert Star Subdivision	$ 7,766
SLID 179	Westwing Mountain Parcel 1A	$ 1,817
SLID 183	Westwing Mountain Parcel 4	$ 341
SLID 184	Westwing Mountain Parcel 5	$ 228
SLID 185	Westwing Mountain Parcel 6	$ 456
SLID 187	Westwing Mountain Parcel 8	$ 1,363
SLID 188	Westwing Mountain Parcel 9	$ 1,591
SLID 189	Westwing Mountain Parcel 10	$ 1,250
SLID 190	Westwing Mountain Parcel 11	$ 1,591
SLID 191	Westwing Mountain Parcel 12	$ 1,478
SLID 195	South Bay Unit 2 @ Ventana Lakes	$ 2,272
SLID 197	Sun Cliff V	$ 3,292
SLID 198	Fletcher Heights 3A	$ 11,839
SLID 199	Fletcher Heights 3B	$ 3,505
SLID 201	Central Park Subdivision	$ 3,520
SLID 202	Starlight Canyon	$ 910
SLID 204	North Ranch	$ 3,281
SLID 205	Tuscany Shores - Desert Harbor Parcel 12	$ 1,336
SLID 206	West Valley Ranch	$ 1,274
SLID 207	Sunset Ranch	$ 3,383
SLID 208	Sonoran Mountain Ranch Parcel 1	$ 2,589
SLID 209	Sonoran Mountain Ranch Parcel 2	$ 2,672
SLID 210	Vistancia Village A Par A37	$ 919
SLID 211	Vistancia Village A Par A36	$ 1,253
SLID 212	Vistancia Village A Par A33	$ 1,170
SLID 213	Vistancia Village Par A 32	$ 1,003
SLID 214	Vistancia Village A Par A14	$ 836
SLID 215	Vistancia Village A Par A13	$ 669
SLID 216	Vistancia Village Par A12	$ 1,086
SLID 218	Vistancia Village A Par A10B	$ 1,003
SLID 221	Cibola Vista 1B	$ 1,295
SLID 222	Cibola Vista 2	$ 2,422
SLID 223	Cibola Vista 3	$ 5,708
SLID 224	Cibola Vista 4	$ 1,921
SLID 225	Cibola Vista 5	$ 3,340
SLID 226	Sonoran Mountain Ranch Parcel 4.1	$ 2,339
SLID 227	Sonoran Mountain Ranch Parcel 4.2	$ 1,754
SLID 228	Sonoran Mountain Ranch Parcel 5	$ 1,670

DESCRIPTION		PROJECTED FY2017
SLID 229	Sonoran Mountain Ranch Parcel 6	$ 2,672
SLID 230	Sonoran Mountain Ranch Parcel 7	$ 2,839
SLID 231	Sonoran Mountain Ranch Parcel 9A Ph 1	$ 1,754
SLID 232	Sonoran Mountain Ranch Parcel 9A Ph 2	$ 1,170
SLID 233	Westwing Ph 2 Par 18	$ 2,034
SLID 234	Westwing Ph 2 Par 19	$ 910
SLID 235	Westwing Ph 2 Par 29	$ 2,954
SLID 236	Westwing Ph 2 Par 15	$ 2,158
SLID 237	Sonoran Mtn Ranch 9b	$ 2,559
SLID 238	Casa Del Rey	$ 9,098
SLID 239	Westwing Ph 2 Par 21	$ 1,018
SLID 240	Westwing Ph 2 Par 22	$ 1,356
SLID 1000	Sonoran Mountain Ranch Parcel 10	$ 3,924
SLID 1001	Vistancia Village A Parcel A9	$ 1,170
SLID 1002	Fletcher Farms	$ 2,088
SLID 1004	Vistancia Village A Parcel G10	$ 669
SLID 1005	Vistancia Phase 2 Parcel A-8	$ 752
SLID 1006	Vistancia Phase 2 Parcel A-15	$ 1,086
SLID 1007	Vistancia North Parcel G-11	$ 502
SLID 1008	Riverstone Estates	$ 1,754
SLID 1009	Vistancia Village A Parcel G3	$ 1,420
SLID 1010	Vistancia Parcel A-7	$ 502
SLID 1011	Varney Village	$ 252
SLID 1012	Vistancia North Parcel G-4	$ 669
SLID 1013	Vistancia A28	$ 1,837
SLID 1014	Vistancia A29	$ 2,906
SLID 1016	Sonoran Mountain Ranch Parcel 14	$ 1,921
SLID 1017	Vistancia Parcel G2	$ 6,918
SLID 1018	Park Rose	$ 9,900
SLID 1019	Vistancia North G-1	$ 3,316
SLID 1020	Plaza Del Rio Phase I	$ 2,358
SLID 1021	Plaza Del Rio Phase 2	$ 5,657
SLID 1022	Tierra del Rio Parcel 6	$ 11,611
SLID 1023	Tierra Del Rio North - Parcel 28	$ 7,841
SLID 1024	Plaza Del Rio Phase 3	$ 3,936
SLID 1025	Rio Estates	$ 679
SLID 1029	Grand Manor	$ 2,983
SLID 1031	Tierra del Rio Parcel 9	$ 4,921
SLID 1033	Camino a Lago South, Unit 8	$ 1,921
SLID 1034	Camino a Lago South, Unit 7	$ 1,420
SLID 1035	Tierra Del Rio Parcel 4a	$ 4,047
SLID 1038	Camino a Lago South, Unit 5	$ 2,088
SLID 1039	Camino a Lago South, Unit 6	$ 2,504
SLID 1046	Terramar 9B	$ 2,166
SLID 1048	Tierra Del Rio Parcel 12	$ 15,302
SLID 1049	Tierra Del Rio Parcel 11	$ 14,675
SLID 1050	Sunset Ranch IIA	$ 2,726
SLID 1053	The Meadows Parcel 11	$ 11,020
SLID 1055	Sunset Ranch IIB	$ 1,969
SLID 1058	Vistancia Parcel F3 - Phase 1	$ 1,379
SLID 1059	Vistancia Parcel F3 - Phase 2	$ 592
SLID 1060	Vistancia Parcel F4 Phase 1	$ 1,575
SLID 1063	Vistancia Parcel F5	$ 4,151
SLID 1065	Vistancia Parcel F1 Phase 1	$ 3,691
SLID 1066	Vistancia North Phase 3 Parcel F1 Phase 2	$ 1,036
SLID 1067	The Meadows Parcel 4A	$ 9,839
SLID 1068	Sunset Ranch IIC	$ 1,498
SLID 1069	Sunset Ranch IID	$ 395
SLID 1070	Sunset Ranch IIE	$ 3,230
SLID 1071	Umbria Estates	$ 1,385
SLID 1072	Tierra Del Rio Parcel 1	$ 2,756
SLID 1074	Sunset Ranch IIF	$ 1,846
SLID 1075	Tierra Del Rio Parcel 10B	$ 1,772
SLID 1076	Tierra Del Rio Parcel 27	$ 12,987
SLID 1077	Terramar Parcel 10B	$ 5,368
SLID 1079	Tierra Buena	$ 3,772
SLID 1081	Sunset Ranch IIG	$ 1,846
SLID 1082	Sunset Ranch IIH	$ 1,846
SLID 1083	Tierra Buena II	$ 794
SLID 1085	Peoria Village	$ 3,703
SLID 1089	Tierra Del Rio Parcel 20A & 21A	$ 7,341
		$ 704,949
MID 1	Cactus Point Crossing	$ 10,298
MID 2	Westfield Gardens II	$ 9,909
MID 3	Bell Park (Parcel 5)	$ 9,123
MID 4	Country Meadows	$ 10,210
MID 5	Crystal Cove	$ 18,807
MID 6	Westfield Gardens III	$ 10,814
MID 7	Sweetwater Place	$ 16,156
MID 10	Tierra Norte III	$ 18,892
MID 69	Stonebridge	$ 11,942
MID 1025	Bedford Village 1	$ 8,178
MID 1044	Bedford Village 2	$ 8,282
		$ 132,611

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
Fund Balance								
Fund Balance	65,859,370	79,979,047	80,604,689	28,002,654	28,891	28,353,554	31,161,637	313,989,842
Total Fund Balance	**65,859,370**	**79,979,047**	**80,604,689**	**28,002,654**	**28,891**	**28,353,554**	**31,161,637**	**313,989,842**
Sources								
Taxes	70,486,381	16,324,673	-	-	-	-	15,590,236	102,401,290
Assessment Revenue	-	-	-	-	-	-	476,550	476,550
Charges for Service	29,496,002	6,935,000	84,411,957	44,306,409	-	-	-	165,149,368
Fines & Forfeitures	1,595,674	160,000	-	-	-	-	-	1,755,674
Interest Income	250,000	204,600	505,550	120,900	100	127,000	138,000	1,346,150
Intergovernmental Revenue	42,667,400	16,143,907	-	-	30,600	-	-	58,841,907
Licenses & Permits	3,334,410	-	-	-	-	-	-	3,334,410
Miscellaneous Income	1,056,803	249,345	400,000	63,000	-	8,664,176	-	10,433,324
Rents	827,463	-	2,045,000	-	-	-	-	2,872,463
Bond Proceeds	-	-	7,600,000	-	-	11,700,000	-	19,300,000
Transfers In	6,222,994	2,000,000	4,778,775	3,043,550	-	-	9,074,656	25,119,975
Total Sources	**155,937,127**	**42,017,525**	**99,741,282**	**47,533,859**	**30,700**	**20,491,176**	**25,279,442**	**391,031,111**
Uses								
Personal Services	100,628,435	5,527,331	14,782,226	9,114,054	30,600	-	-	130,082,646
Contractual Services	41,945,958	15,184,462	36,295,474	29,730,094	-	1,084,781	-	124,240,769
Commodities	4,256,803	814,099	3,427,096	4,083,683	-	-	-	12,581,681
Capital Outlay	3,777,956	38,289,471	48,729,409	6,000,598	-	34,105,188	-	130,902,622
Debt Service	445,000	-	13,862,014	-	-	-	29,385,268	43,692,282
Contingency	31,250,000	8,950,000	7,450,000	2,950,000	-	4,500,000	400,000	55,500,000
Transfers Out	12,427,580	7,195,676	4,160,864	1,335,855	-	-	-	25,119,975
Total Uses	**194,731,732**	**75,961,039**	**128,707,083**	**53,214,284**	**30,600**	**39,689,969**	**29,785,268**	**522,119,975**
Estimated Balance 6/30/17	**27,064,765**	**46,035,533**	**51,638,888**	**22,322,229**	**28,991**	**9,154,761**	**26,655,811**	**182,900,978**

Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2017

Fiscal Year		Sch	FUNDS							
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2016	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	166,227,549	67,156,478	25,662,731	69,856,927	30,600	131,405,732	50,659,983	511,000,000
2016	Actual Expenditures/Expenses**	E	143,635,345	36,298,549	24,512,731	18,849,010	30,600	102,147,338	45,089,814	370,563,388
2017	Fund Balance/Net Position at July 1***		65,859,370	79,979,047	31,161,637	28,353,554	28,891	80,604,689	28,002,654	313,989,842
2017	Primary Property Tax Levy	B	2,365,156							2,365,156
2017	Secondary Property Tax Levy	B			15,560,236					15,560,236
2017	Estimated Revenues Other than Property Taxes	C	147,348,977	40,025,085	644,550	127,000	30,700	87,362,507	44,490,309	320,029,128
2017	Other Financing Sources	D	0	0	0	20,364,176	0	7,600,000	0	27,964,176
2017	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2017	Interfund Transfers In	D	6,225,605	2,004,949	9,074,656	0	0	4,778,775	3,043,550	25,127,535
2017	Interfund Transfers (Out)	D	12,427,580	7,203,236	0	0	0	4,160,864	1,335,855	25,127,535
2017	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
										0
										0
										0
2017	Total Financial Resources Available		209,371,528	114,805,845	56,441,079	48,844,730	59,591	176,185,107	74,200,658	679,908,538
2017	Budgeted Expenditures/Expenses	E	182,304,152	68,765,363	29,785,268	39,689,969	30,600	124,546,219	51,878,429	497,000,000

EXPENDITURE LIMITATION COMPARISON	2016	2017
1. Budgeted expenditures/expenses	$ 511,000,000	$ 497,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	511,000,000	497,000,000
4. Less: estimated exclusions	185,191,317	163,702,476
5. Amount subject to the expenditure limitation	$ 325,808,683	$ 333,297,524
6. EEC expenditure limitation	$ 819,983,730	$ 850,064,200

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**** Pursuant to Arizona Revised Statute §9-246, a Spanish language version of Schedule A is available through the Peoria City Clerk's Office.
(De acuerdo con los Estatutos Revisados de Arizona §9-246, una versión en Español del Programa A esta disponible de la Oficina de la Secretaria Municipal de Peoria.)

Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal Year 2017

	2016	2017
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 4,815,289	$ 5,017,186
2. Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 2,238,500	$ 2,365,156
B. Secondary property taxes	14,726,977	15,560,236
C. Total property tax levy amounts	$ 16,965,477	$ 17,925,392
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$ 2,126,575	
(2) Prior years' levies	111,925	
(3) Total primary property taxes	$ 2,238,500	
B. Secondary property taxes		
(1) **Current** year's levy	$ 6,117,203	
(2) Prior years' levies	848,274	
(3) Total secondary property taxes	$ 6,965,477	
C. Total property taxes collected	$ 9,203,977	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.1900	0.1900
(2) Secondary property tax rate	1.2500	1.2500
(3) Total city/town tax rate	1.4400	1.4400

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating zero special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
GENERAL FUND			
Local taxes			
General	$ 44,627,575	$ 47,288,100	$ 48,451,181
Half-Cent Sales Tax	17,817,022	19,223,633	19,670,044
Licenses and permits			
General	2,677,404	2,705,404	3,334,410
Intergovernmental			
General	39,397,695	39,856,740	42,667,400
Charges for services			
General	27,118,704	26,631,048	29,481,002
Half-Cent Sales Tax			15,000
Fines and forfeits			
General	1,840,099	1,545,771	1,595,674
Interest on investments			
General	160,000	160,000	175,000
Half-Cent Sales Tax	35,000	35,000	35,000
Economic Development Reserve	37,000	25,000	25,000
Municipal Office Complex Reserve	12,000	15,000	15,000
In-lieu property taxes			
Contributions			
Miscellaneous			
General	1,365,536	1,893,033	1,884,266
Half-Cent Sales Tax	-	25,838	-
Total General Fund	$ 135,088,035	$ 139,404,567	$ 147,348,977

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
SPECIAL REVENUE FUNDS			
Streets Fund	$ 12,877,118	$ 13,568,230	$ 13,821,642
	$ 12,877,118	$ 13,568,230	$ 13,821,642
Transit Fund	$ 450,000	$ 450,000	$ 306,000
	$ 450,000	$ 450,000	$ 306,000
Street Light Improvement District Fund	$ 686,022	$ 685,547	$ 704,949
Maintenance Improvement District Fund	129,744	129,699	132,611
	$ 815,766	$ 815,246	$ 837,560
Development Fee Funds	$ 4,494,665	$ 7,170,650	$ 6,213,100
	$ 4,494,665	$ 7,170,650	$ 6,213,100
Grant & Other Funds	$ 7,083,126	$ 3,790,944	$ 6,893,635
	$ 7,083,126	$ 3,790,944	$ 6,893,635
Transportation Sales Tax Fund	$ 10,786,223	$ 11,634,190	$ 11,953,148
	$ 10,786,223	$ 11,634,190	$ 11,953,148
Total Special Revenue Funds	$ 36,506,898	$ 37,429,260	$ 40,025,085

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
DEBT SERVICE FUNDS			
Municipal District Authority Fund	$ 12,000	$ 12,000	$ 15,000
	$ 12,000	$ 12,000	$ 15,000
General Obligations Bonds Fund	$ 190,000	$ 225,622	$ 150,000
	$ 190,000	$ 225,622	$ 150,000
Improvement District Funds	$ 478,238	$ 478,238	$ 479,550
	$ 478,238	$ 478,238	$ 479,550
Total Debt Service Funds	$ 680,238	$ 715,860	$ 644,550
CAPITAL PROJECTS FUNDS			
General Obligation Bonds Funds	$ 450	$ 10,500	$ 67,000
	$ 450	$ 10,500	$ 67,000
Strategic Capital Projects Fund	$ 50,000	$ 50,000	$ 60,000
	$ 50,000	$ 50,000	$ 60,000
Streets Capital Project Fund	$ 10,000	$ 350	$
	$ 10,000	$ 350	$
Total Capital Projects Funds	$ 60,450	$ 60,850	$ 127,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
PERMANENT FUNDS			
Volunteer Firefighter's Pension Fund	$ 30,600	$ 30,700	$ 30,700
	$ 30,600	$ 30,700	$ 30,700
Total Permanent Funds	$ 30,600	$ 30,700	$ 30,700
ENTERPRISE FUNDS			
Water Fund	$ 37,700,135	$ 39,011,035	$ 41,878,535
Water Replacement and Reserve Fund	116,914	124,912	149,899
Water Expansion and Improvement Districts	4,566,325	3,394,000	4,750,750
	$ 42,383,374	$ 42,529,947	$ 46,779,184
Wastewater Fund	$ 20,349,208	$ 20,753,708	$ 21,804,385
Wastewater Replacement and Reserve Fund	115,286	138,286	178,733
Wastewater Expansion and Improvement Districts	858,630	1,027,900	1,343,000
	$ 21,323,124	$ 21,919,894	$ 23,326,118
Storm Water Drainage System Fund	$ 859,300	$ 853,800	$ 858,500
	$ 859,300	$ 853,800	$ 858,500
Residential Sanitation Fund	$ 9,612,500	$ 9,328,000	$ 9,399,500
Commercial Sanitation Fund	2,362,750	2,342,925	2,096,200
Sanitation Reserve Fund	1,000,293	1,126,293	1,328,571
Sanitation Expansion Fund	25,000	30,000	40,000
	$ 13,000,543	$ 12,827,218	$ 12,864,271
Sports Complex Ops/Maintenance Fund	$ 2,818,000	$ 3,107,700	$ 3,172,000
Sports Complex Equipment Reserve Fund	264,887	349,037	362,434
	$ 3,082,887	$ 3,456,737	$ 3,534,434
Total Enterprise Funds	$ 80,649,228	$ 81,587,596	$ 87,362,507

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	$ 5,299,380	$ 4,853,062	$ 5,407,063
Fleet Reserve Fund	1,676,720	1,776,720	1,965,188
Streets/Transit Equipment Reserve	336,183	336,183	404,197
	$ 7,312,283	$ 6,965,965	$ 7,776,448
Insurance Reserve Fund	$ 2,406,404	$ 2,501,443	$ 2,575,517
Workers Compensation Self Insurance	1,465,415	1,467,415	1,774,528
Health Self Insurance	16,262,727	15,006,701	16,543,540
	$ 20,134,546	$ 18,975,559	$ 20,893,585
Facilities Maintenance Fund	$ 5,861,798	$ 5,861,798	$ 5,974,845
	$ 5,861,798	$ 5,861,798	$ 5,974,845
Information Technology Fund	$ 8,441,680	$ 8,463,719	$ 9,076,676
Information Technology Reserve Fund	705,500	708,293	768,755
	$ 9,147,180	$ 9,172,012	$ 9,845,431
Total Internal Service Funds	$ 42,455,807	$ 40,975,334	$ 44,490,309
TOTAL ALL FUNDS	$ 295,471,256	$ 300,204,167	$ 320,029,128

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 17 - Auditor General Schedule D
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017

FUND	OTHER FINANCING 2017 SOURCES	OTHER FINANCING 2017 <USES>	INTERFUND TRANSFERS 2017 IN	INTERFUND TRANSFERS 2017 <OUT>
GENERAL FUND				
General Fund	$	$	$ 6,225,605	$ 603,691
Half Cent Sales Tax Fund				11,823,889
Total General Fund	$	$	$ 6,225,605	$ 12,427,580
SPECIAL REVENUE FUNDS				
Streets Fund	$	$	$ 1,704,949	$ 53,911
Transit Fund			300,000	1,896
Transportation Sales Tax Fund				5,996,568
Street Light Improvement Districts Fund				704,949
Maintenance Improvement Districts Fund				132,611
Arts Commission Capital Fund				263,301
Municipal Court Allocation Fund				50,000
Total Special Revenue Funds	$	$	$ 2,004,949	$ 7,203,236
DEBT SERVICE FUNDS				
MDA Debt Service	$	$	$ 9,074,656	$
Total Debt Service Funds	$	$	$ 9,074,656	$
CAPITAL PROJECTS FUNDS				
Proposed G.O. Bonds Future Issue	$ 11,700,000	$	$	$
Capital Projects - Outside Sources	8,664,176			
Total Capital Projects Funds	$ 20,364,176	$	$	$
PERMANENT FUNDS				
	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Water Infrastructure Financing Authority	$ 7,600,000	$	$	$
Sports Complex Fund			2,000,000	45,475
Sports Complex Equipment Reserve			39,500	
Wastewater Fund			2,581,175	186,549
Water Equipment Reserve			158,100	
Water Fund				3,118,229
Water Resources Fund				800,860
Storm Water Drainage System Fund				1,896
Commercial Solid Waste Fund				1,354
Residential Solid Waste Fund				6,501
Total Enterprise Funds	$ 7,600,000	$	$ 4,778,775	$ 4,160,864
INTERNAL SERVICE FUNDS				
Fleet Services	$	$	$	$ 69,875
Fleet Reserve			184,058	
Streets/Transit Equipment Reserve			29,000	
Insurance Reserve Fund			500,000	501,083
Information Technology Fund			958,082	750,000
Information Technology Reserve Fund			786,010	
Information Technology Project Fund			586,400	
Facilities Maintenance Fund				14,897
Total Internal Service Funds	$	$	$ 3,043,550	$ 1,335,855
TOTAL ALL FUNDS	$ 27,964,176	$	$ 25,127,535	$ 25,127,535

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2017

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
GENERAL FUND				
City Attorney	$ 3,204,841	$	$ 3,203,434	$ 3,349,167
City Clerk	905,386		905,386	1,194,130
Community Services	22,757,158	335,118	23,010,950	23,918,437
Development and Engineering	7,027,231	555,947	7,475,527	7,867,085
Economic Development Services	1,620,347	282,607	1,902,954	2,035,195
Finance and Budget	5,569,126	(65,000)	5,535,916	5,604,626
Finance Utilities	5,028,062	79,591	5,044,066	5,111,987
Fire-Medical	26,908,354	303,945	27,212,299	30,015,194
Human Resources	2,716,901	32,895	2,744,119	2,536,747
Leadership and Management	2,654,357	175,000	2,694,357	3,181,726
Mayor and Council	663,050	6,000	669,050	686,642
Municipal Court	1,944,394		1,944,394	1,972,926
Non-Departmental	25,606,859	(2,720,382)	7,716,093	24,598,205
Office of Communications	1,505,039		1,470,012	1,604,463
Planning and Community Development	2,851,681	25,000	2,567,821	3,271,258
Police	41,926,694	49,949	41,826,977	44,648,274
Public Works	691,272		691,272	709,285
Non-Departmental	6,896,117	842,453	4,715,670	14,711,159
Economic Development Services - Half Cent	7,739,452	(2,276,702)	2,070,241	4,737,646
Non-Departmental - Other Reserves	350,000	34,807	234,807	550,000
Total General Fund	$ 168,566,321	$ (2,338,772)	$ 143,635,345	$ 182,304,152
SPECIAL REVENUE FUNDS				
Streets-Development and Engineering	$ 1,244,702	$	$ 1,241,137	$ 1,263,494
Streets-Public Works	13,881,963	107,486	12,588,278	14,933,616
Transportation Sales Tax Fund-Non-Departmental	27,996,168	(2,086,933)	11,512,334	20,975,760
Development Fee Funds-Non-Departmental	16,538,431	576,025	6,178,707	22,440,666
Home and Housing Grants-Planning and Community Dev	331,959	66,934	153,881	434,116
Transit-Public Works	1,077,848	143,000	1,220,848	1,116,924
Attorney Grants-City Attorney	24,268		24,268	20,260
Attorney Grants-Police		10,097	10,097	5,000
Public Safety Grants-Fire-Medical	2,000	82,980	84,980	2,000
Public Safety Grants-Police	626,331	771,522	1,255,592	574,062
Other Grants-Community Services	1,005,205	86,529	106,934	1,677,505
Other Grants-Human Resources	12,837		12,837	12,970
Other Grants-Municipal Court	248,446	32,782	235,655	237,603
Other Grants-Non-Departmental	3,000,000	(1,197,442)		3,000,000
Other Grants-Planning and Community Development	1,878,439	(15,573)	1,197,587	1,580,646
Other Grants-Public Works		231,215		
Community Service Grants-Community Services	479,259		475,414	490,741
Total Special Revenue Funds	$ 68,347,856	$ (1,191,378)	$ 36,298,549	$ 68,765,363
DEBT SERVICE FUNDS				
General Obligation Bonds-Non-Departmental	$ 16,433,963	$	$ 16,433,963	$ 21,472,010
MDA Bonds-Non-Departmental	8,752,030		7,602,030	7,736,708
Improvement Districts-Non-Departmental	476,738		476,738	576,550
Total Debt Service Funds	$ 25,662,731	$	$ 24,512,731	$ 29,785,268
CAPITAL PROJECTS FUNDS				
General Obligation Bonds-Non-Departmental	$ 20,197,625	$ (1,278,671)	$ 7,440,665	$ 24,722,762
MDA Bonds-Non-Departmental	30,300,000	135,742	1,994	-
Capital Projects - Streets/Economic Development-Non-Departme	8,751,500	1,830,711	4,829,669	6,303,031
Outside Source Fund-Non-Departmental	10,208,264	(288,244)	6,576,682	8,664,176
Total Capital Projects Funds	$ 69,457,389	$ 399,538	$ 18,849,010	$ 39,689,969
PERMANENT FUNDS				
Fireman's Pension-Fire-Medical	$ 30,600	$	$ 30,600	$ 30,600
Total Permanent Funds	$ 30,600	$	$ 30,600	$ 30,600
ENTERPRISE FUNDS				
Water-Public Works	$ 56,802,630	$ (10,492,828)	$ 35,694,340	$ 52,845,496
Water Replacement & Reserves-Public Works	1,422,534	50,000	1,327,534	1,678,907
Water Expansion-Public Works	11,980,197	229,238	6,162,856	9,825,701
Water Bonds-Public Works	7,540,000	10,000,045	10,024,603	7,543,838
Wastewater-Public Works	24,721,454	3,874,115	26,263,550	25,369,047
Wastewater Replacement & Reserves-Public Works	486,119		485,669	262,000
Wastewater Expansion-Public Works	4,624,085	(1,443,283)	1,957,864	3,718,865
Residential Solid Waste-Public Works	10,454,455	(135,587)	10,005,368	10,347,373
Commercial Solid Waste-Public Works	2,621,786	10,000	2,481,626	2,684,607
Solid Waste Reserves-Public Works	2,216,900		2,216,900	1,859,000
Solid Waste Expansion-Public Works	472,933	620,000	475,263	1,777,170
Sports Complex Operations/Maintenance-Community Services	4,738,874	150,000	4,838,874	5,445,041
Sports Complex Equipment Reserves-Community Services	300,518	161,547	212,891	1,189,174
Total Enterprise Funds	$ 128,382,485	$ 3,023,247	$ 102,147,338	$ 124,546,219
INTERNAL SERVICE FUNDS				
Fleet Maintenance-Public Works	$ 5,297,614	$	$ 4,819,657	$ 5,337,188
Fleet Reserve-Public Works	5,020,114	(114,215)	4,333,499	4,211,538
Insurance Reserve-City Attorney	3,295,868		2,545,868	3,460,633
Insurance Reserve-Human Resources	18,717,517		15,978,507	19,712,395
Facilities Maintenance-Public Works	5,944,297	50,000	5,944,297	6,000,564
Information Technology-Information Technology	9,562,203	96,658	9,439,469	10,217,291
Information Technology Reserve-Information Technology	1,681,685	43,457	1,625,142	1,641,010
Information Technology Projects-Information Technology	1,033,320	31,465	403,375	1,297,810
Total Internal Service Funds	$ 50,552,618	$ 107,365	$ 45,089,814	$ 51,878,429
TOTAL ALL FUNDS	$ 511,000,000	$	$ 370,563,388	$ 497,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
City Attorney				
General Fund	$ 3,204,841	$	$ 3,203,434	$ 3,349,167
Attorney Grants	24,268		24,268	20,260
Insurance Reserve	3,295,868		2,545,868	3,460,633
Department Total	$ 6,524,977	$	$ 5,773,570	$ 6,830,060
City Clerk				
General Fund	$ 905,386	$	$ 905,386	$ 1,194,130
Department Total	$ 905,386	$	$ 905,386	$ 1,194,130
Community Services				
General Fund	$ 22,757,158	$ 335,118	$ 23,010,950	$ 23,918,437
Other Grants	1,005,205	86,529	106,934	1,677,505
Community Service Grants	479,259		475,414	490,741
Sports Complex Operations/Maintenance	4,738,874	150,000	4,838,874	5,445,041
Sports Complex Equipment Reserves	300,518	161,547	212,891	1,189,174
Department Total	$ 29,281,014	$ 733,194	$ 28,645,063	$ 32,720,898
Development and Engineering				
General Fund	$ 7,027,231	$ 555,947	$ 7,475,527	$ 7,867,085
Streets	1,244,702		1,241,137	1,263,494
Department Total	$ 8,271,933	$ 555,947	$ 8,716,664	$ 9,130,579
Economic Development Services				
General Fund	$ 1,620,347	$ 282,607	$ 1,902,954	$ 2,035,195
Other Reserve Funds	7,739,452	(2,276,702)	2,070,241	4,737,646
Department Total	$ 9,359,799	$ (1,994,095)	$ 3,973,195	$ 6,772,841
Finance and Budget				
General Fund	$ 10,597,188	$ 14,591	$ 10,579,982	$ 10,716,613
Department Total	$ 10,597,188	$ 14,591	$ 10,579,982	$ 10,716,613
Fire-Medical				
General Fund	$ 26,908,354	$ 303,945	$ 27,212,299	$ 30,015,194
Public Safety Grants	2,000	82,980	84,980	2,000
Volunteer Firefighter's Pension	30,600	-	30,600	30,600
Department Total	$ 26,940,954	$ 386,925	$ 27,327,879	$ 30,047,794
Human Resources				
General Fund	$ 2,716,901	$ 32,895	$ 2,744,119	$ 2,536,747
Other Grants	12,837		12,837	12,970
Insurance Reserve	18,717,517		15,978,507	19,712,395
Department Total	$ 21,447,255	$ 32,895	$ 18,735,464	$ 22,262,112
Information Technology				
Information Technology	$ 9,562,203	$ 96,658	$ 9,439,469	$ 10,217,291
Information Technology Reserve	1,681,685	43,457	1,625,142	1,641,010
Information Technology Projects	1,033,320	31,465	403,375	1,297,810
Department Total	$ 12,277,208	$ 171,580	$ 11,467,986	$ 13,156,111
Leadership and Management				
General Fund	$ 2,654,357	$ 175,000	$ 2,694,357	$ 3,181,726
Department Total	$ 2,654,357	$ 175,000	$ 2,694,357	$ 3,181,726
Mayor and Council				
General Fund	$ 663,050	$ 6,000	$ 669,050	$ 686,642
Department Total	$ 663,050	$ 6,000	$ 669,050	$ 686,642
Municipal Court				
General Fund	$ 1,944,394	$	$ 1,944,394	$ 1,972,926
Other Grants	248,446	32,782	235,655	237,603
Department Total	$ 2,192,840	$ 32,782	$ 2,180,049	$ 2,210,529
Non-Departmental				

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2017

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
General Fund	$ 25,606,859	$ (2,720,382)	$ 7,716,093	$ 24,598,205
Half Cent Sales Tax Fund	6,896,117	842,453	4,715,670	14,711,159
Other Reserve Funds	350,000	34,807	234,807	550,000
Transportation Sales Tax Fund	27,996,168	(2,086,933)	11,512,334	20,975,760
Development Fee Funds	16,538,431	576,025	6,178,707	22,440,666
Other Grants	3,000,000	(1,197,442)		3,000,000
General Obligation Bonds	20,197,625	(1,278,671)	7,440,665	24,722,762
MDA Bonds	30,300,000	135,742	1,994	
Capital Projects - Streets/Economic Dev	8,751,500	1,830,711	4,829,669	6,303,031
Outside Source Fund	10,208,264	(288,244)	6,576,682	8,664,176
General Obligation Bonds	16,433,963		16,433,963	21,472,010
MDA Bonds	8,752,030		7,602,030	7,736,708
Improvement Districts	476,738		476,738	576,550
Department Total	$ 175,507,695	$ (4,151,934)	$ 73,719,352	$ 155,751,027
Office of Communications				
General Fund	$ 1,505,039	$	$ 1,470,012	$ 1,604,463
Department Total	$ 1,505,039	$	$ 1,470,012	$ 1,604,463
Planning and Community Development				
General Fund	$ 2,851,681	$ 25,000	$ 2,567,821	$ 3,271,258
Home and Housing Grants	331,959	66,934	153,881	434,116
Other Grants	1,878,439	(15,573)	1,197,587	1,580,646
Department Total	$ 5,062,079	$ 76,361	$ 3,919,289	$ 5,286,020
Police				
General Fund	$ 41,926,694	$ 49,949	$ 41,826,977	$ 44,648,274
Attorney Grants		10,097	10,097	5,000
Public Safety Grants	626,331	771,522	1,255,592	574,062
Department Total	$ 42,553,025	$ 831,568	$ 43,092,666	$ 45,227,336
Public Works				
General Fund	$ 691,272	$	$ 691,272	$ 709,285
Streets	13,881,963	107,486	12,588,278	14,933,616
Transit	1,077,848	143,000	1,220,848	1,116,924
Other Grants		231,215		
Water	56,802,630	(10,492,828)	35,694,340	52,845,496
Water Replacement & Reserves	1,422,534	50,000	1,327,534	1,678,907
Water Expansion	11,980,197	229,238	6,162,856	9,825,701
Water Bonds	7,540,000	10,000,045	10,024,603	7,543,838
Wastewater	24,721,454	3,874,115	26,263,550	25,369,047
Wastewater Replacement & Reserves	486,119		485,669	262,000
Wastewater Expansion	4,624,085	(1,443,283)	1,957,864	3,718,865
Residential Solid Waste	10,454,455	(135,587)	10,005,368	10,347,373
Commercial Solid Waste	2,621,786	10,000	2,481,626	2,684,607
Solid Waste Reserves	2,216,900		2,216,900	1,859,000
Solid Waste Expansion	472,933	620,000	475,263	1,777,170
Fleet Maintenance	5,297,614		4,819,657	5,337,188
Fleet Reserve	5,020,114	(114,215)	4,333,499	4,211,538
Facilities Maintenance	5,944,297	50,000	5,944,297	6,000,564
Department Total	$ 155,256,201	$ 3,129,186	$ 126,693,424	$ 150,221,119
TOTAL ALL DEPARTMENT/FUND	$ 511,000,000	$	$ 370,563,388	$ 497,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2017

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs 2017	Retirement Costs 2017	Healthcare Costs 2017	Other Benefit Costs 2017	Total Estimated Personnel Compensation 2017
GENERAL FUND	870.30	$ 68,762,219	$ 13,126,011	$ 11,401,722	$ 6,537,091	$ 99,827,043
SPECIAL REVENUE FUNDS						
Streets	44.80	$ 2,827,152	$ 349,030	$ 609,565	$ 324,265	$ 4,110,012
Community Development Block Grant	0.92	64,415	8,495	14,988	5,171	93,069
Transit	7.50	381,419	45,196	62,484	40,700	529,799
Adult Day Program	6.25	303,930	28,328	51,601	26,080	409,939
Municipal Court Enhancement Fd	0.90	123,351		46,444	9,563	179,358
Total Special Revenue Funds	60.37	$ 3,700,267	$ 431,049	$ 785,082	$ 405,779	$ 5,322,177
DEBT SERVICE FUNDS						
		$	$	$	$	$
Total Debt Service Funds		$	$	$	$	$
CAPITAL PROJECTS FUNDS						
		$	$	$	$	$
Total Capital Projects Funds		$	$	$	$	$
PERMANENT FUNDS						
		$	$	$	$	$
Total Permanent Funds		$	$	$	$	$
ENTERPRISE FUNDS						
Sports Complex	18.50	$ 1,352,681	$ 151,864	$ 212,858	$ 123,061	$ 1,840,464
Water Utility	58.50	3,945,027	481,786	754,990	385,707	5,567,510
Wastewater Utility	32.50	2,050,035	250,042	400,472	216,580	2,917,129
Commercial Solid Waste	7.95	412,327	50,125	110,966	53,394	626,812
Residential Solid Waste	45.30	2,328,622	285,723	597,975	279,116	3,491,436
Storm Water Drainage System	4.20	227,462	28,462	59,160	23,791	338,875
Total Enterprise Funds	166.95	$ 10,316,154	$ 1,248,002	$ 2,136,421	$ 1,081,649	$ 14,782,226
INTERNAL SERVICE FUND						
Fleet Maintenance	11.50	$ 671,391	$ 82,959	$ 132,759	$ 70,088	$ 957,197
Insurance Reserve	2.00	115,904	14,085	24,202	8,941	163,132
Public Works-Facilities	38.75	2,083,384	256,195	451,528	204,381	2,995,488
Information Technology	42.00	3,682,223	454,555	460,704	291,628	4,889,110
Total Internal Service Fund	94.25	$ 6,552,902	$ 807,794	$ 1,069,193	$ 575,038	$ 9,004,927
TOTAL ALL FUNDS	1,191.87	$ 89,331,542	$ 15,612,856	$ 15,392,418	$ 8,599,557	$ 128,936,373

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RESOLUTION NO. 2016-68

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF PEORIA, ARIZONA, ADOPTING THE FISCAL YEAR 2017 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 17, 2016 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on June 7, 2016, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 7, 2016 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 21, 2016; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2017.

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 7th day of June 2016.

Cathy Carlat, Mayor

ATTEST:

Rhonda Geriminsky, City Clerk

APPROVED AS TO FORM:

Stephen Burg, Acting City Attorney

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET: An official statement from a government about how much it plans to spend during a particular period of time and how it will pay for the expenses.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than $1,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

***General Fund*:** A general purpose fund supported by taxes, fees and other non-enterprise revenues.

***Enterprise Funds*:** Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per $100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals
ACMA: AZ City Manager's Association
ADEQ: AZ Department of Environmental Quality
ADWR: AZ Department of Water Resources
AMMA: AZ Municipal Management Association
AMWUA: AZ Municipal Water Users Association
APWA: American Public Works Association
ARRA: American Recovery & Reinvestment Act of 2009
ASPA: AZ Society of Public Administration
AWPCA: AZ Water & Pollution Control Association
AWWA: American Water Works Association
CAFR: Comprehensive Annual Financial Report
CDBG: Community Development Block Grant
COJET: Council on Judicial Education & Training
CWA: Clean Water Act
DEQ: Department of Environmental Quality
EEO: Equal Employment Opportunity
EMS: Emergency Medical Services
FEMA: Federal Emergency Management Association
FHWA: Federal Highway Administration
FICA: Federal Insurance Contribution Act
FSL: Foundation for Senior Living
GAAP: Generally Accepted Accounting Principles
GASB: Government Accounting Standards Board
GFOA: Government Finance Officer's Association
GMA: Groundwater Management Act
GO: General Obligation
HUD: Federal Department of Housing & Urban Development
HURF: Highway User Revenue Fund
HOA: Homeowners Association
IAEI: International Association of Electrical Inspectors
IAPMO: International Association of Plumbing & Mechanical Officials
ICMA: International City Manager's Association
IFMA: International Facility Manager's Association
IMSA: International Municipal Sign Association
ISO: Insurance Service Organization
IT: Information Technology
ITE: Institute of Transportation Engineers
LEED: Leading Through Education & Environmental Design
MAG: Maricopa Association of Governments
MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
MDA: Municipal Development Authority
MOC: Municipal Office Complex
MOU: Memorandum of Understanding
MSCA: Municipal Sports Complex Authority
NFPA: National Fire Protection Association
NPDES: National Pollution Discharge Elimination System
NSPE: National Society for Professional Engineers
NUSA: Neighborhood U.S.A.
OSHA: Occupational Safety & Health Association
RPTA: Regional Public Transit Authority
SWPRA: Southwest Public Recycling Association
TIS: Transportation Infrastructure and Services
WRAG: Water Resources Advisory Group
WWTP: Wastewater Treatment Plant

Acknowledgements

There are a series of milestones to pass before an annual budget is developed. Financial analysis and fund projections must be developed to ensure our long-term financial strength. A formal process must be developed which links our resources to the City's organizational goals. Extensive review of operational performance must be undertaken. And finally, formal adoption and publication requirements must be met.

The development of the FY 2017 budget was a considerable undertaking. Although we continue to see improvements in the national and local economy, funding operational needs remains a challenge. Responding to these challenges requires teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees.

The preparation of the budget is a year-long process, involving numerous stakeholders, operational insight, and financial expertise. I would like to personally thank particular individuals who helped to make this budget a reality. While many have a hand in the process, the brunt of this day-to-day work falls on the Budget staff. Katie Gregory, Deputy Finance and Budget Director, provided exceptional leadership in working with the Executive Team and department heads to tackle important budget-related policy issues and provided sound analysis on issues impacting the City's overall finances. Barry Houg, Budget Manager, guided the budget process by managing assignments, maintaining complex systems, managing our master calendar, and spearheading the financial analysis and forecasting efforts. Howell Lindsay, Budget Coordinator, served as the budget lead on the utility impact fee study and utility rate analysis and provided budget support to numerous departments. Alex Munro, Senior Budget Analyst, performed exceptionally well in managing the City's substantial Capital Improvement Program. Mindy Russell, Budget Assistant, has been the linchpin that keeps us all together, providing departmental budget support, performing key research and analysis, and developing an outstanding budget document.

I would like to personally thank the City Manager, Carl Swenson, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Julie Ayers, Susan Daluddung, and Jeff Tyne for their continued stewardship during this budget process. Also, special thanks to all the department directors, division managers and department budget experts who played important roles in developing a balanced spending plan for the upcoming year.

Finally, I would like to express my gratitude to the Peoria City Council. Their continued support and thoughtful direction has resulted in a spending plan that continues to provide residents with an excellent quality of life and top notch City services.

Brent D. Mattingly
Chief Financial Officer

PEORIA

ARIZONA

City of Peoria

Produced by
FINANCE AND BUDGET DEPARTMENT
8401 West Monroe Street, Peoria, Arizona 85345

www.peoriaaz.gov