City of Peoria, Arizona
Annual Program Budget
FY 2016

peoriaaz.gov

CITY OF PEORIA

ARIZONA

1954

City of Peoria
Annual Program Budget
Fiscal Year 2016

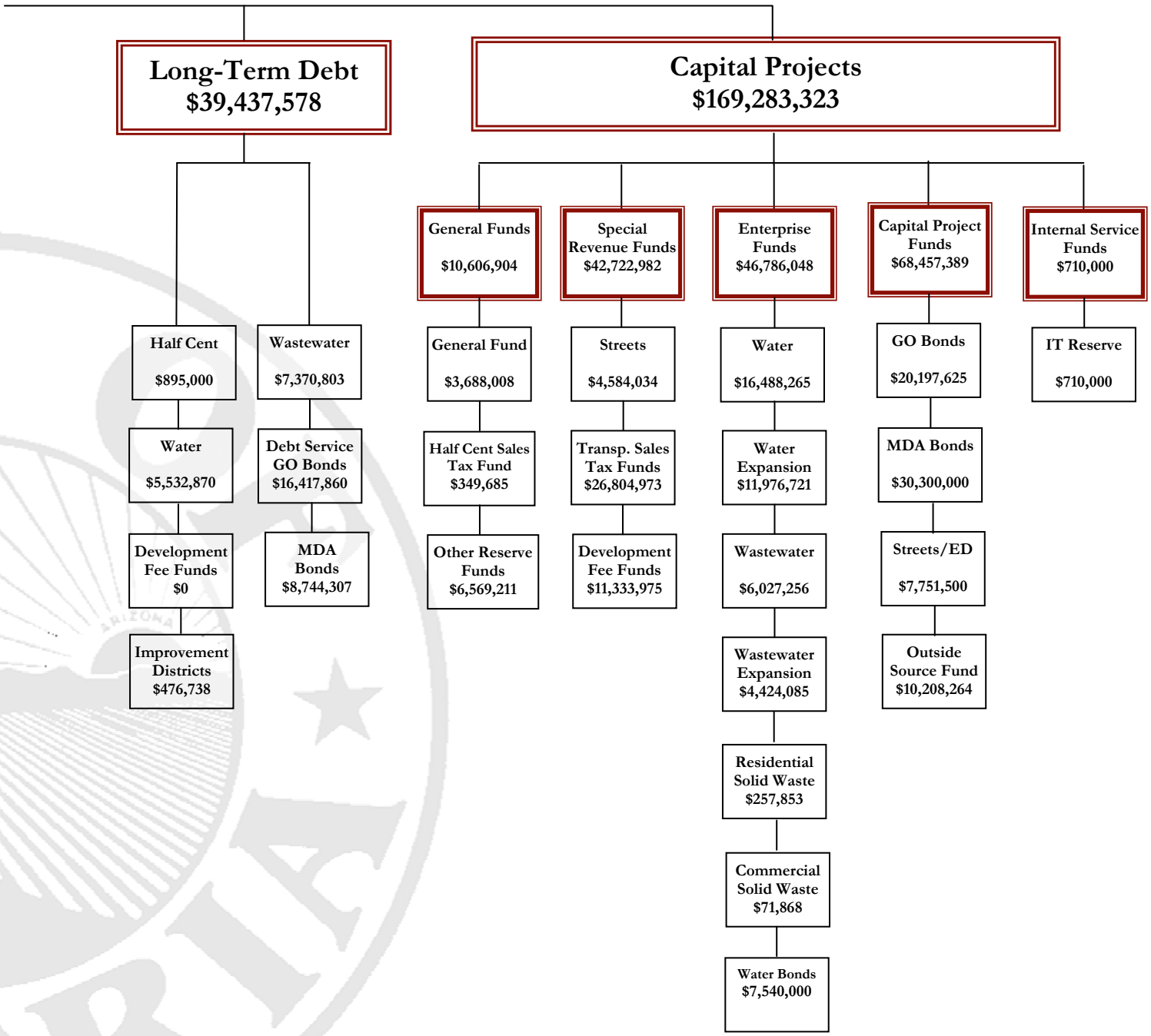
Total Fiscal Year 2016 Budget
$511,000,000

Operations
$256,429,099

- **General Funds** $134,364,417
  - General Fund $131,892,744
    - Half Cent $2,151,432
      - Other Reserve $320,241
- **Special Revenue** $19,474,874
  - Streets $10,042,631
    - Transp. Sales Tax Funds $191,195
      - Development Fees $3,604,456
        - Home & Housing Grants $331,959
          - Transit $1,077,848
            - Attorney Grants $24,268
              - Public Safety Grants $628,331
                - Other Grants $3,094,927
                - Community Serv. Grants $479,259
- **Enterprise Fund** $54,842,764
  - Water $22,281,495
    - Wastewater $11,073,395
      - Solid Waste Residential $9,696,602
        - Solid Waste Commercial $2,399,918
          - Stadium Ops. & Maint. $4,688,874
            - Enterprise Reserves $4,226,071
              - Enterprise Expansion $476,409
- **Internal Service Funds** $47,692,618
  - Fleet Maintenance $5,297,614
    - Fleet Reserve $4,720,114
      - Insurance Reserve $20,263,385
        - Facilities Maintenance $5,944,297
          - IT Operations $9,562,203
            - IT Reserve $871,685
              - IT Project $1,033,320
- **Debt, Trust & Agency Funds** $54,426
  - Fireman's Pension $30,600
    - Capital Bonds $23,826

Contingency
$45,850,000

- General Funds $22,700,000
  - Special Revenue $6,150,000
    - Enterprise Fund $13,850,000
      - Internal Service Funds $2,150,000
        - Capital Projects $1,000,000


Long-Term Debt
$39,437,578
Capital Projects
$169,283,323
Half Cent
$895,000
Water
$5,532,870
Development Fee Funds
$0
Improvement Districts
$476,738
Wastewater
$7,370,803
Debt Service GO Bonds
$16,417,860
MDA Bonds
$8,744,307
General Funds
$10,606,904
General Fund
$3,688,008
Half Cent Sales Tax Fund
$349,685
Other Reserve Funds
$6,569,211
Special Revenue Funds
$42,722,982
Streets
$4,584,034
Transp. Sales Tax Funds
$26,804,973
Development Fee Funds
$11,333,975
Enterprise Funds
$46,786,048
Water
$16,488,265
Water Expansion
$11,976,721
Wastewater
$6,027,256
Wastewater Expansion
$4,424,085
Residential Solid Waste
$257,853
Commercial Solid Waste
$71,868
Water Bonds
$7,540,000
Capital Project Funds
$68,457,389
GO Bonds
$20,197,625
MDA Bonds
$30,300,000
Streets/ED
$7,751,500
Outside Source Fund
$10,208,264
Internal Service Funds
$710,000
IT Reserve
$710,000

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How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2015 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2016 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. This section includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.

The Peoria Sports Complex entrance sports a new look after recent renovations to the stadium.

City of Peoria

Principal Officials of the City

Fiscal Year 2016

Cathy Carlat
Mayor

Bridget Binsbacher
Councilmember

Jon Edwards
Vice Mayor

Michael Finn
Councilmember

Vicki Hunt
Councilmember

Carlo Leone
Councilmember

Bill Patena
Councilmember

Carl Swenson
City Manager

Susan J. Daluddung
Deputy City Manager

Jeff Tyne
Deputy City Manager

George Anagnost
Municipal Judge

Thomas Adkins
Intergovernmental Affairs Director

John Imig
Information Technology Director

Stephen M. Kemp
City Attorney

Bobby Ruiz
Fire Chief

Bo Larsen
Director of Communications

John Sefton
Community Services Director

Roy Minter
Police Chief

Bill Mattingly
Public Works-Utility Operations Director

Andrew Granger
Development and Engineering Director

Rhonda Geriminsky
City Clerk

Scott Whyte
Economic Development Services Director

Julie Ayers
Human Resources Director

Brent Mattingly
Finance and Budget Director

Chris Jacques
Planning and Community Development Director

City of Peoria

Core Values

"The City of Peoria team members share a commitment to provide quality service for our community."

P

Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E

Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O

Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R

Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I

Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and "follows through" on development and completion of assignments.

A

Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.

City of Peoria Council Districts

Mayor
Cathy Carlat

Vice Mayor
Jon Edwards
Willow District

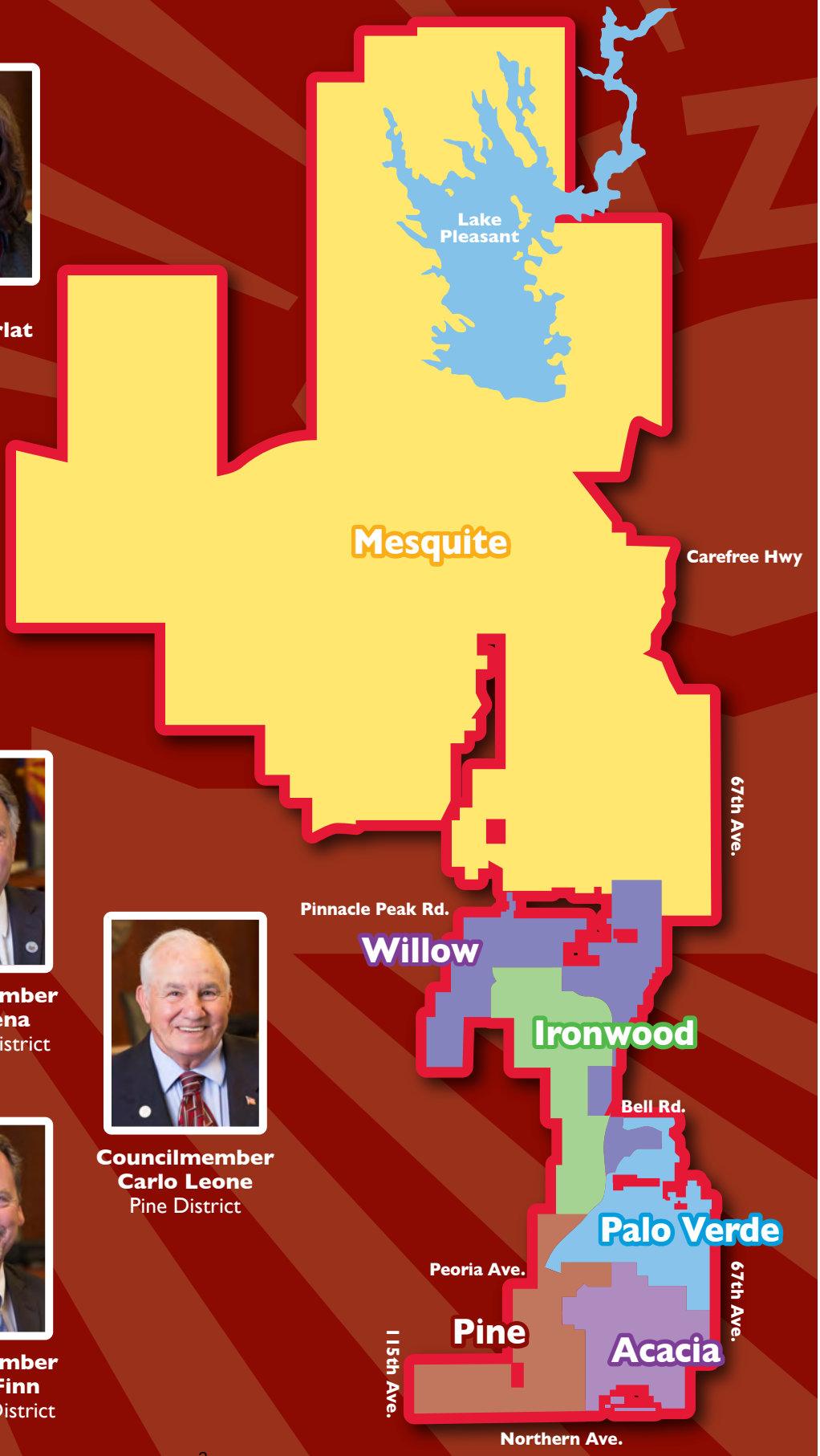
Councilmember
Vicki Hunt
Acacia District

Councilmember
Bill Patena
Ironwood District

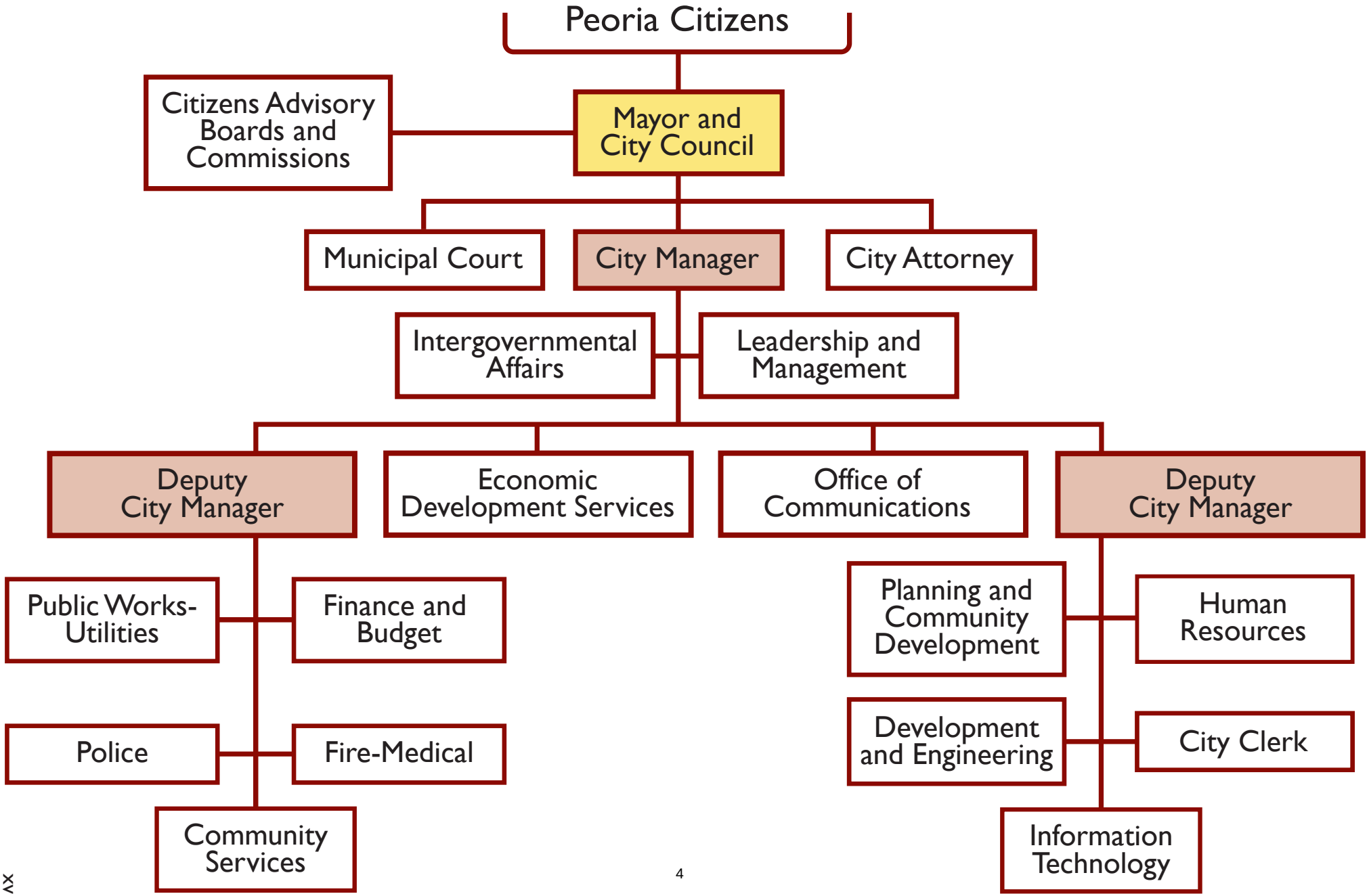
Councilmember
Bridget Binsbacher
Mesquite District

Councilmember
Carlo Leone
Pine District

Councilmember
Michael Finn
Palo Verde District



City of Peoria Organizational Chart



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2016 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

Peoria at a Glance

Founded in the 1880s by settlers from Illinois, Peoria has grown from its original one-square-mile size into a dynamic city encompassing more than 179 square miles of beautiful homes built in harmony with the Arizona desert. Solid neighborhoods boasting mature landscaping, master-planned communities, ranch homes close to schools and employment, golf-view homes and affordable apartment choices are plentiful. New home communities featuring mountain, desert and lake-view properties are still being built for those who desire a more rural lifestyle. Peoria is a well-run city for people who love having options.

A Glimpse of History

Early Peoria Pioneers

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to railroad lines, these settlers developed a thriving agricultural community. Peoria consisted of just one square mile of land when it was incorporated in 1954. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 179 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

Local Demographics

While Peoria has maintained the friendly family character that it developed as a small rural community, it now stands as one of the Valley's most dynamic cities. The combination of safe, well-planned neighborhoods and unlimited recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. The median price of a new home is $299,725. Our city has one of the lowest unemployment rates in the Phoenix metropolitan area and an affluent, young working community that enjoys the high quality of life they find in Peoria.

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the projected population for 2016 is 167,400.

Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid, featuring low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona, ranking the city among the top 100 places to live according to Money magazine. According to the results of a survey conducted by the city in 2013, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities.

From its stunning northern topography to its diverse workforce, excellent climate, widely varied amenities, and educational opportunities, Peoria is becoming an increasingly popular place to live and invest. Here are some of Peoria's notable features:

Rio Vista Community Park has a lovely lake.

Amenities

Parks and Recreation

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Peoria Community Center, Women's Club, Sunrise Family Center, three outdoor swimming pools, 34 neighborhood parks (including three with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, Rio Vista Recreation Center and Community Park, and Pioneer Community Park. The city also operates the Main Library and Sunrise Mountain Library, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books and Cultural Passes. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture.

The City's first community park, **Rio Vista**, has been very busy in the years since it opened. The park features such amenities as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground equipment, water splash ground, sand volleyball courts, softball/baseball fields, and the 52,000 square foot Recreation Center. **Pioneer Community Park** features a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, water splash ground, playground equipment, and ramadas, all of which continue to expand the recreational opportunities for our citizens.

Chilly weather didn't dampen the enthusiasm of the fishermen at Pioneer Community Park's 2015 Fish Bowl.

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Senior Programs, Adaptive Recreation programs, Outdoor Recreation, Teen programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size courts, two racquetball courts, classrooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The Peoria Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms. The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes.

There are 34 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, shaded playgrounds, turf areas, ramadas and more.

Outdoor Opportunities

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake boasts two full-service marinas and is an ideal destination for boating, fishing and water sports enthusiasts.

The city of Peoria Outdoor Recreation program offers a variety of outdoor activities and classes, including paddling (kayaking and canoeing), scuba diving, and geocaching.

Scorpion Bay Marina provides a picturesque view of the mountains surrounding Lake Pleasant.

The **mountain hiking and river trail system** is very popular among Peoria's residents and visitors. There are eight miles of mountain hiking trails in Peoria with trailheads offering access to Sunrise, West Wing and East Wing Mountains. Trailhead amenities include off-street parking, restroom facilities, and chilled drinking fountains from 6:00 a.m. to dusk.

When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. The City is pleased that it has completed a continuous segment along the New River from Olive Avenue to Williams Road. The New River system aligns along some of the City's local shopping, dining and entertainment venues, making it a fun way to reach your destination.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the Arizona Canal Diversion Trail (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex, making it a convenient and enjoyable way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.

Both trails are designed to accommodate all non-vehicular users, including walkers, joggers, strollers, bicyclists, roller blades, and equestrians.

Wildflowers create a beautiful border along a mountain hiking trail.

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994, becoming the Spring Training home of the Seattle Mariners and San Diego Padres. Both teams re-signed in 2014 for another 20 years. Renovations were completed on the teams' clubhouses in 2014 and on the Stadium in 2015. Final renovations will be completed in FY 2016 on amenities such as canopies, a large meeting room and youth play areas. The 11,333 seat stadium and 13 baseball fields host a number of baseball events, including the Arizona Fall League, adult and youth baseball leagues and special events.

Young baseball fans enjoy getting autographs from the players at a Spring Training game.

Culture and the Arts

Cultural activities, including symphonies, theatres, art galleries and museums can be found throughout the Valley of the Sun. Two community theaters are located within Peoria. The Peoria Center for the Performing Arts is a state-of-the-art facility featuring a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The center brings award-winning community theater to the downtown area and offers a variety of programs for children, including summer camps, a readers' theater program and special events. The Arizona Broadway Theater is a professional dinner theater, offering live musicals and shows. It showcases locally and nationally acclaimed artists onstage and behind the scenes. In addition, the art gallery within Peoria City Hall offers citizens another opportunity to experience the arts with varied exhibits that rotate on a regular basis.

Peoria Center for the Performing Arts

Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity.

Listed in this section are the top 10 private employers in Peoria. As you will see, there are many diverse sectors represented within the city. The largest product/service category is health care providers; also represented are construction and contractors, general retail services and manufacturing.

Peoria is an easily reached location, boasting very accessible transportation infrastructure and services that support current economic development, and planning that supports future development. The city is bisected by four state highways, with convenient access to Interstates 10 and 17 which provide access within seven hours to multiple large and mid-sized metropolitan areas in the Southwest, California, Texas, the Mountain States, and Mexico.

The Loop 303, connecting I-10 to I-17, provides unparalleled access to the northwest Phoenix metropolitan area. This freeway runs seven miles through Peoria's northern region, opening up the pristine landscape for commercial development as well as high wage employment.

Freight rail service is provided by the Atchison, Topeka & Santa Fe Railroad (a portion of the Burlington Northern Santa Fe Railroad system). The availability of rail-served sites affords Peoria with the opportunity to compete for industries needing rail service.

Peoria also offers close proximity to Phoenix Sky Harbor International Airport, professional sports arenas, NASCAR and numerous cultural and performing arts venues around the Valley of the Sun.

Retail Trade/Arts and Entertainment

Peoria has created a community with a very high quality of life, and as a result, retail and service offerings are very strong. The city has a thriving Entertainment District which is the most affluent and exciting 10-minute radius in the West Valley of the Phoenix metropolitan area. In that area, 29% of household incomes are over $100,000 annually.

The tremendous growth in the area over the last decade has fueled the need to expand retail services. Peoria has responded by targeting retail opportunities to meet the needs of residents and improve the community service offerings.

Targeted Growth Industries

The city sees its future growth in advanced business services, manufacturing, bioscience/ health care, and scientific and technical services.

There is a combination of factors that points toward the growth of these leading industries in Peoria We have a large, technically-skilled workforce that currently employed in these industries elsewhere. Peoria is only 30% developed, and therefore has a lot of room to grow.

Peoria's Top 10 Private Employers

Younger Brothers - Construction

Freedom Plaza Properties – Health Care

Immanuel Care Campus – Health Care

Antigua – Retail/Manufacturing

Northern Pipeline - Manufacturing

OakCraft - Manufacturing

Forum at Desert Harbor – Health Care

Sun Grove Village Care Center – Health Care

Good Shepherd Care Center – Health Care

Arizona Retirement Center – Health Care

The desert mountains create a stunning backdrop for Turf Soaring School.

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.

Peoria City Hall

City Services

Peoria's excellent public safety departments make the city one of the safest in Arizona. The **Peoria Fire-Medical Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/ investigation, fire-related public education, and emergency management services, all delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners.

The **Peoria Police Department** provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers.

Utilities provided by the city include water, wastewater and solid waste services. The **Greenway Water Treatment Plant** is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the **Butler Water Reclamation Plant**, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.

Peoria residents and business owners can get a behind-the-scenes look at how city government operates. Through the "**University of Peoria**," the city offers the Peoria Leadership Institute, an eight–week program (one night per week) that provides an overview of each city department and detailed discussions about how those departments provide services to the city. The **Peoria Leadership Institute** is open to any Peoria resident free of charge. In addition, both the Peoria Police and Fire-Medical departments offer citizen's academies that provide similar insight into the operations of these vital city departments.

Peoria Leadership Institute attendees enjoy a tour of one of Peoria's fire stations.

In the city of Peoria, sustainability is at the forefront of all we do. "Sustainable U" is one of many sustainability initiatives led by the city to provide our residents with practical educational tools.

Through a series of environmentally-related workshops, residents increase their understanding and awareness of the many sensible ways they can save money and the environment through everyday actions. Industry experts teach residents about water conservation in the home, proper landscape irrigation, recycling, com-posting, energy efficiency and more. In Peoria, we welcome even the smallest changes because we know that together they have a great impact.

Visitors have an opportunity to learn about Peoria's sustainable design features through inviting visual displays located throughout the City Hall campus.

Education

Peoria's educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. This open-enrollment district is the third largest school district in Arizona, serving more than 36,500 students. It also has an online high school and a "Transition Center" which provides alternative and adult education. PUSD consistently beats state and county test scores, received Gold Medal recognition and was rated in the top 17 percent of the 1,500 top-ranking school districts nationwide by Expansion magazine.

A small number of Peoria schools are part of the **Deer Valley Unified School District**. Its "A" rating makes it one of the top districts in Arizona. DVUSD prides itself in providing a variety of programs designed to make its students college- and career-ready.

The original Peoria High School is recognized as a Peoria Place of Pride.

There are numerous charter schools for students of various ages, as well as private schools, religious schools and preschools. Peoria is one of the newest locations for a BASIS charter school, a premier school that has been recognized as a top 10 school in the nation by Businessweek, Newsweek, US News and World Report, and the Washington Post. BASIS was created as a college preparatory school that would educate American students at the same level as their international peers in top-performing countries such as Finland, Canada, and Japan.

The Northwest Valley offers a plethora of opportunities for higher education. Arizona State University's West Campus, the Thunderbird School of Global Management, Midwestern University, and Trine University provide the spectrum of education and training from international business to osteopathic medicine to engineering technology.

Higher education is also the top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.

In addition to traditional schooling, Peoria offers other learning opportunities as well. At the **Challenger Space Center Arizona**, a Smithsonian Institute Affiliate, visitors can explore the mysteries and wonders of space, science and the universe. This non-profit education center offers a high-tech environment of space exploration through simulated flight missions, viewings, and multimedia presentations and has helped to establish our community as a viable learning center. It serves 50,000 visitors annually, including 30,000 students, Kindergarten through 8th grade. Interactive experiences promote child-led learning, and the Center encourages interest in science, technology, engineering and math subjects and careers and helps students develop the critical-thinking and problem-solving skills needed to survive in the 21st century.

Challenger Space Center

Peoria City Hall campus sports a profusion of fall colors.

Pioneer Community Park

Peoria at a Glance

Form of Government: Council-Manager
Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations.....8
Number of Employees.....168.5
Avg. Response Time (minutes) 5.30
Number of Incidents:
Emergency Medical Support 16,281
Fire Calls 1,947
Miscellaneous.....857

Police Protection

Number of Employees:
Sworn.....191
Non-Sworn 101
Priority 1 Response Time (minutes).....4.39
Number of calls answered 217,665

City Employees
(as of July 1, 2015)

Full-time 1,119.75
Part-time FTE's 25.87
Total authorized FTE's 1,145.62

Recreation

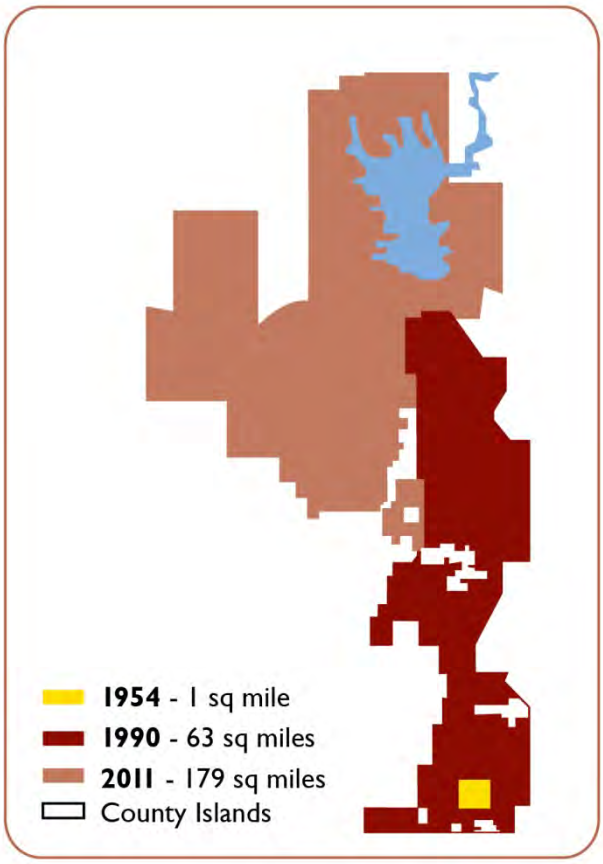
Community Parks.....2
Urban Lakes.....2
Splash Grounds.....2
Skate Park 1
Neighborhood Parks.....34
Ramadas 100
Tennis Courts 27
Swimming Pools 3
Sports Complex.....1
Community Lake.....1
Miles of Mountain and Multi-Use Trails.....26
Dog Parks.....5
Miles of Bicycle Lanes/Shared Use Paths 122

Peoria Unified School District

Number of Schools
Elementary Schools (grades K-8)..... 34
High Schools (grades 9-12) 7
Alternative High School 1

Number of Students
Elementary..... 24,270
High School 12,242

Annexed Area in Peoria
(sq mile)



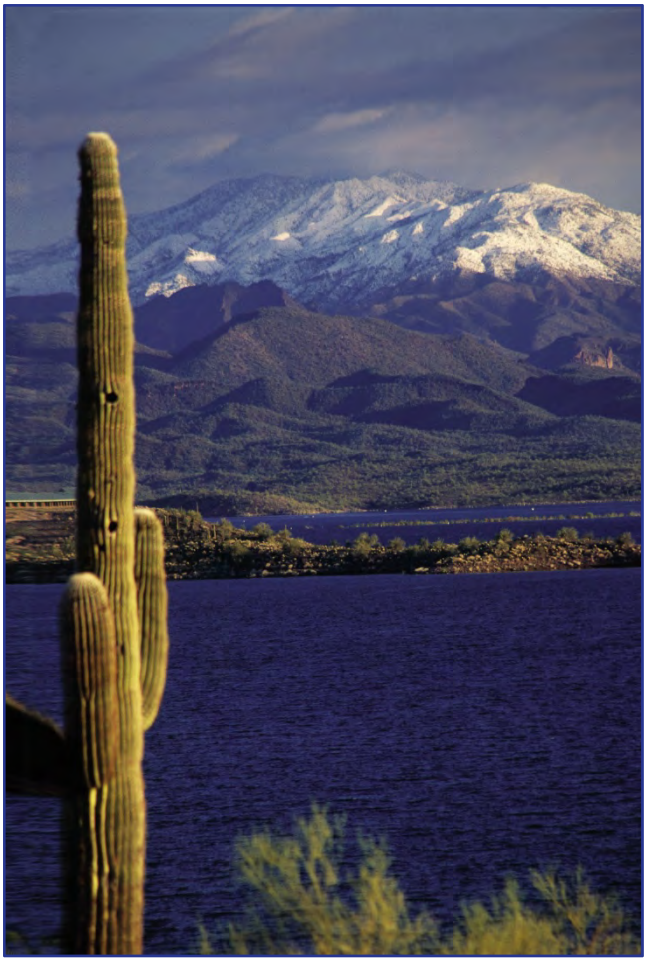
1965…….2.5
1975…….7.0
1980…..….23.0
1985……...30.8
1990……...63.0
1995……..96.5
2000……153.2
2005……178.0
2011……179.1

Streets and Utilities

Streets

Lane miles of streets maintained – 1,452

Arterial (paved)……..…..……417
Collectors (paved)……..220
Residential (paved)……...…..815
Unpaved……...……6.1
Streetlights……..……14,609



Snow-capped mountains surrounding Lake Pleasant provide a rare but beautiful sight.

Utilities

Number of active customers
Water…..……..51,560
Wastewater……...……54,880
Residential Solid Waste…… ……..……52,700

Water Data:
Annual household consumption……..….6,077,765,000
Avg. gal/household/month……..……..…8,575
Avg. gal/household/year……...……...102,896
Number of active wells in system……..…..……27
Available storage capacity……..40 million gal

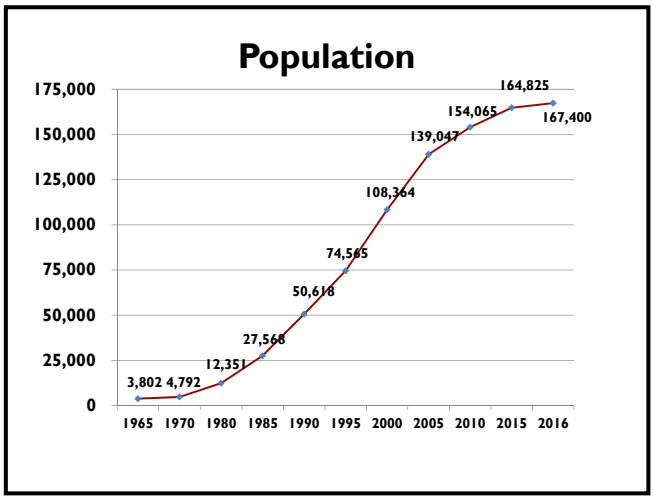
Wastewater data:
Treatment plant capacity
Beardsley Plant……..4.0 mil gal/day
Jomax Plant……..…….. .2.25 mil gal/day
Butler Plant……..…..…..10.0 mil gal/day
Annual wastewater treated
Beardsley Plant……..1.008 mil gal
Jomax Plant……..…..0.183 mil gal
Butler Plant……...2.502 mil gal

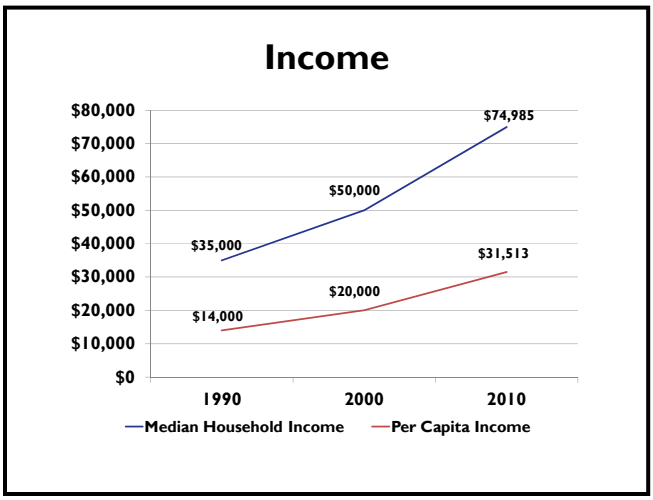
Solid Waste:
Residential tonnage processed……..….47,986
Commercial tonnage processed……..22,415
Recycle tonnage processed……..……15,155
Total tonnage processed……..…...…..84,967

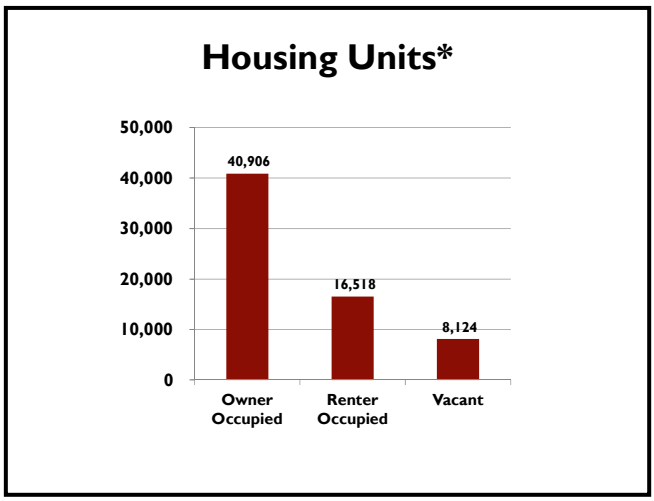
Election Statistics

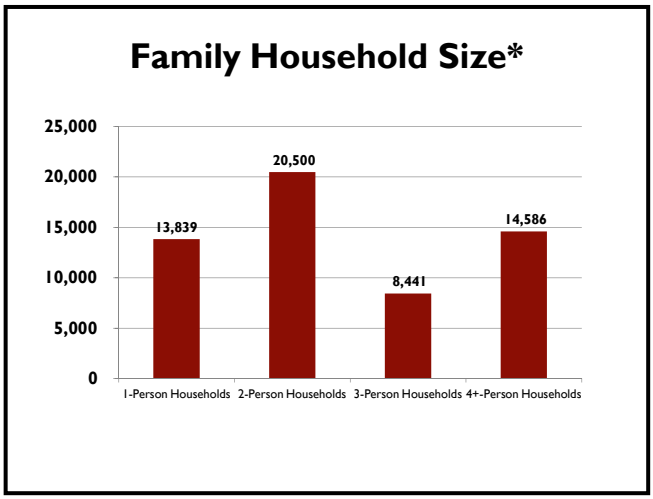
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
May 17, 2005	Special (Charter Amendments/ Bonds)	65,998	9,704	14.70%
September 13, 2005	Special (Sales Tax)	66,276	7,299	11.01%
November 8, 2005	Special (All Mail) (Franchise)	64,018	13,417	20.96%
September 12, 2006	Primary (Mayor/Districts/ Charter Amendment)	62,328	15,799	25.35%
November 7, 2006	General (Mayor/ Ironwood/Palo Verde Runoff)	63,544	38,539	60.65%
September 2, 2008	Primary (District/ Charter Amendments/Franchise)	70,987	15,595	21.98%
November 4, 2008	Special (Bonds) and Recall (Acacia)	76,323	61,595	81.17%
August 24, 2010	Primary (Mayor/Districts/ Charter Amendments/Franchise)	83,247	24,331	29.23%
November 2, 2010	General (Acacia Runoff)	7,595	3,202	42.16%
August 28, 2012	Primary (District/Charter Amendments)	85,592	20,319	23.74%
November 6, 2012	General (Ironwood/Willow Runoff)	29,447	24,082	81.73%
August 26, 2014	Primary (Mayor/District/ Charter Amendment)	89,604	22,319	24.91%
November 4, 2014	General (Palo Verde Runoff) and Special Primary (Mesquite)	16,725 15,498	8,201 6,973	49.03% 44.99%
March 10, 2015	Special General (Mesquite Runoff)	16,582	5,189	31.29%

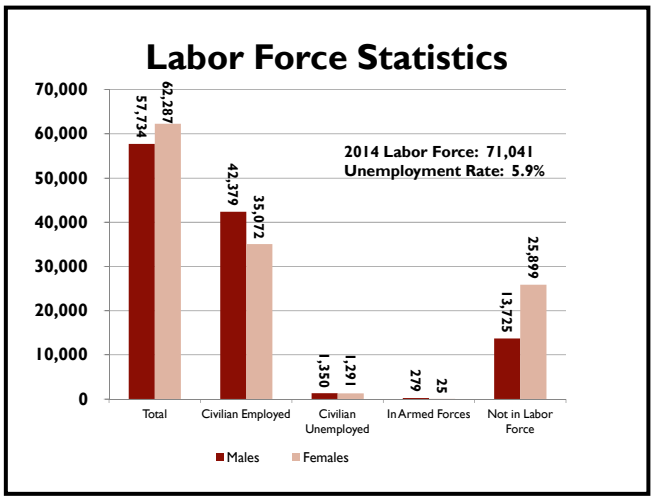
Demographics

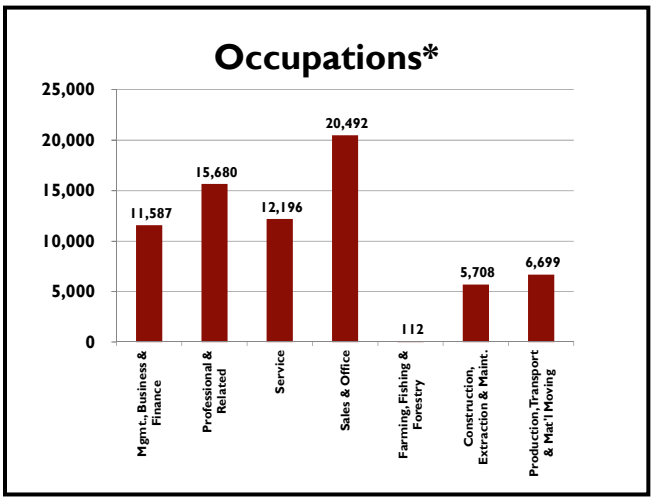


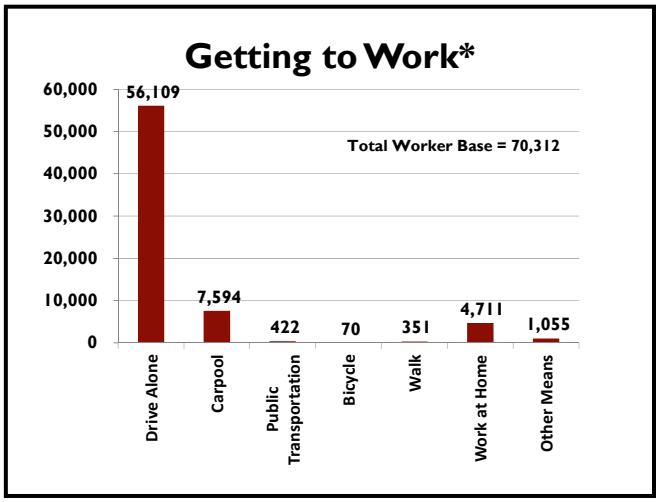


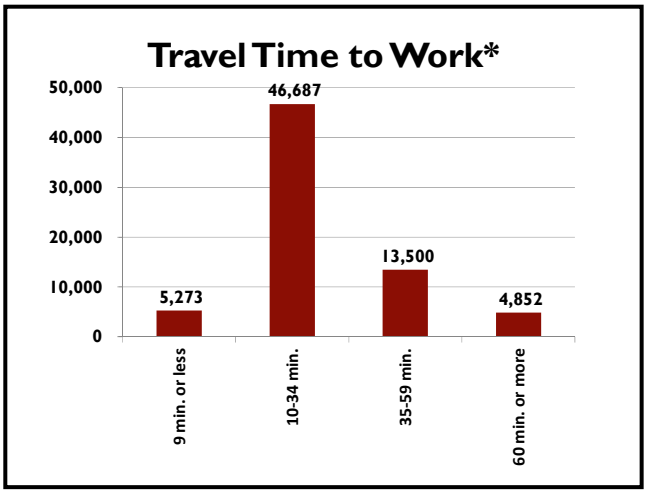




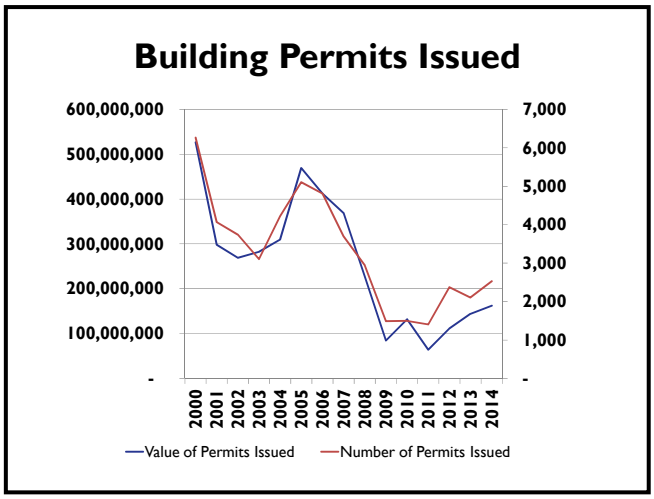




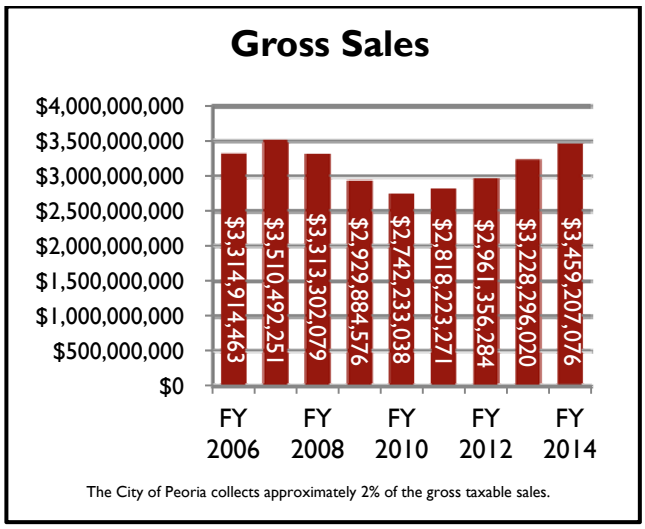




*Source – US Census Bureau, 2009-2013 5-Year American Community Survey



*Source – City of Peoria 2014 Comprehensive Annual Financial Report



Blackstone Country Club is nestled in Vistancia, a master-planned community in northern Peoria.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

A large crowd of baseball fans enjoy a Spring Training game on a beautiful day at the Peoria Sports Complex.

An aerial view of the Peoria Sports Complex.

CITY MANAGER BUDGET MESSAGE
Fiscal Year 2016

Mayor Carlat and Members of the Peoria City Council,

I am pleased to provide you with a recommended FY 2016 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide quality services and amenities to our residents, while preserving our organization's long-term financial viability.

As the city continues to manage through the economic recovery, we see positive signs of improvement to our five-year forecast. The revenue picture is improving; however, the costs to deliver current services are also growing, limiting our ability to support new or enhanced services in the upcoming year. The recommended budget continues to provide basic services, and maintains the quality standards our residents have come to expect. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

BUDGET APPROACH

Setting long-term priorities for the city is one of the most important responsibilities for Peoria's elected officials. In March, the City Council reviewed and updated their 24-month policy goals. These policy statements set the direction for the organization and act as a touchstone for making financial and operational decisions to achieve community expectations. The following broad policy priorities are reflected throughout the recommended budget:

Community Building
Enhancing Current Services
Preserving our Natural Environment
Total Planning
Economic Development
Leadership and Image

Over the past few months, staff has provided Council with information briefings regarding significant policy issues. This includes discussions on economic development initiatives, and overall financial and economic conditions. Additionally, the recommended budget includes appropriate funding to begin addressing demands associated with new growth in a thoughtful and deliberate manner, without disrupting our existing services.

Each year, as part of the city's strategic budgeting approach, department directors engage their employees to discuss trends, options, and opportunities for addressing citizen needs. As part of this process, the departments perform an analysis to determine the true cost of the services they provide. This information is included in the City Council budget workbooks at the beginning of each department section. Using this information, department directors then align their work plans with the Council's policy goals and submit associated budget requests to achieve desired performance outcomes.

The result is a FY 2016 recommended budget that works within existing resources, but also includes modest additions to ensure service levels are maintained and the council's priorities are addressed. Also, the plan strives to maintain or replace existing assets as needed and address demands of new growth throughout the city. Lastly, the city's vigorous economic development efforts continue to be funded in a manner that produces beneficial results, including the addition of key personnel in the areas of planning, communications and economic development services. A key focus of the city's economic development pursuits is to ensure that services and amenities are well-balanced and targeted to maximize business opportunities throughout the community.

PEORIA'S FISCAL POSITION

The city's revenue stream is largely influenced by overall economic conditions. The gradual national recovery has continued to improve but at a slow pace, hampered at times by unemployment/underemployment, federal policy indecision and a slower rate of recovery in the housing industry. There are, however, encouraging bright spots at the national, state, and local levels, such as 1) improving home resale values; 2) modest improvements in job growth; and 3) increased spending on big ticket items like automobiles that reflect a willingness by consumers to spend again.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2015. We expect sales tax revenues for this fiscal year to exceed FY 2014 actuals by 1.09 percent, with strong performance in the retail (especially auto sales), restaurants and bars, and construction categories. For FY 2016, we are forecasting roughly a 1.2 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. Home valuations have continued to increase and recent information from the County Assessor's Office projects a 5.8 percent increase in the city's assessed valuation in FY 2015. Future valuations should continue to increase, leading to tax collection increases in subsequent years.

TAXES, RATES AND USER FEES

Given the current economic climate, the budget as submitted limits the financial burden placed on our residents. The FY 2016 recommended budget assumes no increase to property tax rates for the upcoming year. Likewise, the city's retail sales tax rate remains at 1.8 percent.

After two years of no rate increases, the FY 2016 budget recommends modest utility rate adjustments for water, wastewater, reclaimed water and commercial solid waste services. These rate increases are needed to address growing cost pressures and capital requirements. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.

The city regularly evaluates its user charge system to ensure that appropriate fees are assessed for the services we provide. For FY 2016, this analysis resulted in adjustments to a small number of recreation fees to help recover the full cost of these services, per Council policy.

USE OF FUND RESERVES

The City Council-adopted Principles of Sound Financial Management have established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses. As a result, the budget remains compliant with the city's stated policies.

BUDGET PRIORITIES

The city's top priority is to preserve and enhance the high quality of life Peoria residents have come to expect. The FY 2016 budget provides the financial resources necessary to meet these expectations.

One of the keys to any community's quality of life is a vibrant and diversified economic base, with both a qualified workforce and quality jobs. As such, the recommended budget includes investments in a number of economic development initiatives and projects. One example is continued support for the BioInspire Medical Device Incubator project supporting biotechnology companies as well as cultivating entrepreneurship, which are the basis on which to build a bioscience economic cluster in Peoria. Another example is the planned construction of the Vistancia Commercial Core infrastructure, which supports future economic development opportunities in the northern area of the city. This is a key investment zone for the city's economic development efforts.

The P83 Entertainment District Improvements project continues to support a proposed 400,000 square foot mixed-use redevelopment project to be built on the west parking lot of the Peoria Sports Complex. Planned improvements are designed to create a unique year-round, outdoor, family-oriented urban destination. The second phase of these improvements is budgeted in FY 2016.

Public safety is a critical component to our residents' quality of life. This budget underscores the city's ongoing commitment to this important local responsibility. Funding is included for two additional sworn police officers, a Crime Scene Technician and provides resources to train six firefighters as paramedics. The city has submitted for a Staffing for Adequate Fire & Emergency Response (SAFER) grant to fund six new firefighters that would provide year-round, 24-hour coverage at the Lake Pleasant Fire Station. In the event this grant is not approved, funding has been identified to support the addition of two new firefighters in the upcoming year. This year, the budget includes one-time funding for safety equipment and facility improvements at a number of fire

stations. Additionally, the budget supports a number of one-time requests by the Police Department. This helps the organization continue its emphasis on a community-based policing approach, which proactively addresses neighborhood concerns while establishing vital relationships with community leaders.

These efforts will be supplemented by several other neighborhood-focused initiatives. Increased funding is provided to continue the successful Community Works program, which provides for small, targeted capital improvements that make an immediate difference. The neighborhood grant program is a partnership between the city and neighborhood organizations that results in aesthetic improvements to our neighborhoods. And the ever-popular Neighborhood Pride revitalization program is back for its 19th year, offering support to individual property owners.

Peoria has long boasted premier recreation programs, events, and facilities. The city has a long history of providing family-friendly and culturally diverse events. The FY 2016 budget includes funding to continue these popular events throughout the community. Lastly, we have supported a number of one-time requests to repair and maintain key amenities at various parks and aquatic facilities.

Over the past year, the city finalized labor agreements with two of the city's four labor groups. The recommended budget includes funding to for modest wage increases for city employees in line with the approved labor contracts.

CAPITAL IMPROVEMENT PROGRAM

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements.

The recommended CIP includes major investments in economic development, parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including renovations to the stadium at the Peoria Sports Complex, the installation of a new segment of the New River Trail from Northern Avenue to Olive Avenue, and the construction of a new roadway and utility infrastructure on El Mirage Road from Vistancia Boulevard to Lone Mountain Parkway. All three of these projects are on track to be completed in FY 2016.

The city recently initiated a study to determine the most appropriate location for a new community park in northern Peoria. The study will also evaluate access to the site, cultural sensitivity, and environmental issues, and will provide preliminary cost estimates for the project. Funding for the construction of the park is programmed in FY 2018. Other parks and trails projects planned for the next few years include new trailheads at 99th and Olive avenues and at 75th Avenue and Deer Valley Road, the creation of a Sonoran Desert Preservation Program, and a new trail segment connecting the Fletcher Heights and River Stone Estates subdivisions.

Economic Development has become a significant category within the capital program. The CIP includes financial participation in a number of projects and initiatives, including the BioScience Incubator, GE Avionics, Maxwell Technologies, and Trine University. One major focus area of the city's economic development efforts is the entertainment district surrounding the Peoria Sports Complex. The city recently completed the first phase of a project to revitalize and brand this area, and there is funding for additional enhancements in FY 2016. The capital program also includes funds to construct a new parking structure as part of a mixed-use redevelopment of the parking lot west of the stadium.

As important as these new capital undertakings is the responsibility to maintain existing assets. As such, the city allocated $1.5 million in new funding in FY 2016 to address this need. You will see various projects throughout the CIP related to facilities replacement and refurbishment. In addition, we continue to maintain more than 1,400 mile lanes of roadway, 1,000 miles of sidewalk, and 116 signalized intersections through a combination of maintenance programs in the capital program.

CONCLUSION

In summary, the proposed budget totals $511 million, which represents an 8.72 percent increase over the prior year. The budget for the general fund, the city's primary operating fund, is $131.9 million - a 7.07 percent increase. The $169.3 million capital budget for FY 2016 represents a 16.59 percent increase over the FY 2015 plan, while the 10-year capital improvement program totals $645.8 million, a 7.9 percent increase over last year's program.

Overall the outlook is continuing to improve. We've managed through the recession and our revenues are seeing modest growth. I believe this budget underscores a commitment by all city departments to maintain service levels and address community priorities, while preserving those things that make Peoria great.

I wish to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Finance and Budget Department staff, our deputy city managers, department directors, and all of the employees of the city who have contributed to make the FY 2016 budget a reality.

Sincerely,

Carl Swenson
City Manager

Long-Range Forecast

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well-managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Financial Policies

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The Principles of Sound Financial Management are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue, unforeseen needs, and economic downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10% of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of $250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents.

If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an "Operating Reserve" with an upper goal of 15% of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds $500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a "Budget Stabilization Reserve" with an upper goal of an additional 10% of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed $500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures. Instead, they may be used to supplement "pay as you go" capital outlay, fund one-time operating expenditures, or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
  - ✓ Half-Cent Sales Tax debt service reserve should be at least $1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
  - ✓ Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years.
- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services, including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City's financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25% of the actual operating expenditures for the current fiscal year.
- The City will maintain a "Rate Stabilization Fund" in water and wastewater equal to 5% of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a "Debt Stabilization Fund" in water and wastewater with an upper goal of 50% of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City's ability to meet debt service obligations.
- The City will maintain an "Asset Maintenance Fund" in water and wastewater with an upper goal of 2% of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, and the City Travel Reduction and Clean Air programs. In the past, the majority of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The state did reinstate a portion of the LTAF funding that is generated solely from Powerball Lottery sales.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a 10-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful lives, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events and financial obligations and other related issues as provided by the departments to the Chief Financial Officer.

- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity," as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer than two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles that overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events that can shape our community in the future.

The long-range financial forecast is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Throughout the country, governments have wrestled with the issues of a changing environment. Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Finance and Budget Department uses automated forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The long-range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions affecting Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into computer models, which in turn project financial trends for a five-year planning period.

After an extensive review of issues and events which impact our city, the Finance and Budget staff presented a "most likely" scenario to Council in January 2015. Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2016 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Financial Projection

The financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of presumptions on expected operational needs. The Finance and Budget Department has compiled a set of cost and revenue-related assumptions for developing a financial forecast. These assumptions can strongly influence the results of the forecast model, and must be closely analyzed to ensure the accuracy of the study. Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

The long-range financial forecast for FY 2016 includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks and recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund receives a distribution from the State of Arizona's Local Transportation Assistance Fund II (LTAFII), which are proceeds from Powerball Lottery sales.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Funds. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation, and debt requirements related to the Peoria Sports Complex. The City's share of all ticket, rental, and concession revenue collected from the complex are deposited in this fund. Additional financial support is provided by the City's Half Cent Sales Tax Fund.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria.

The city's revenue stream is largely influenced by overall economic conditions. The gradual national recovery has continued to improve but at a slow pace, hampered at times by nagging unemployment, federal policy indecision, and a slower-than-expected rate of recovery in the housing industry. There are, however, encouraging bright spots at the national, state, and local levels, such as 1) improving home resale values; 2) modest improvements in job growth; and 3) increased spending on big ticket items like automobiles.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2015. We expect sales tax revenues for this fiscal year to exceed FY 2014 actuals by 1 percent, with strong performance in the retail (especially auto sales), restaurants and bars, and construction categories. For FY 2016, we are forecasting 1.2 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. Home values continue to increase, and recent information from the Maricopa County Assessor's Office projects a 5.8 percent increase in the city's assessed valuation in FY 2015. Home values are expected to increase in FY 2016, which will result in increasing property tax revenues in future years.

Operational Impacts of Capital Plan

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

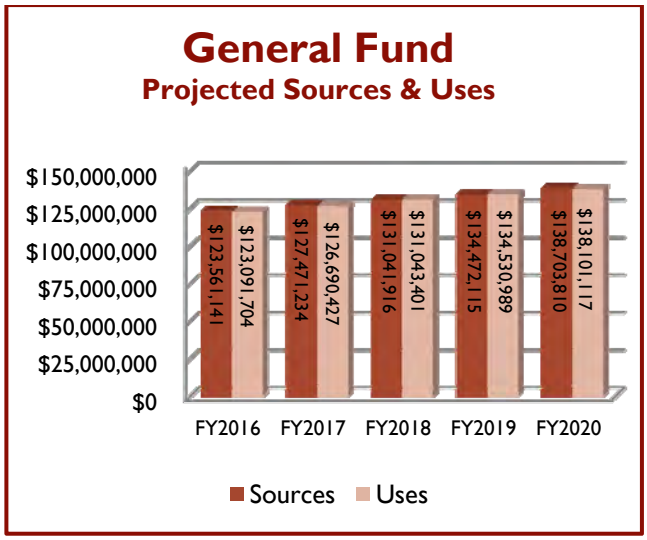
Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

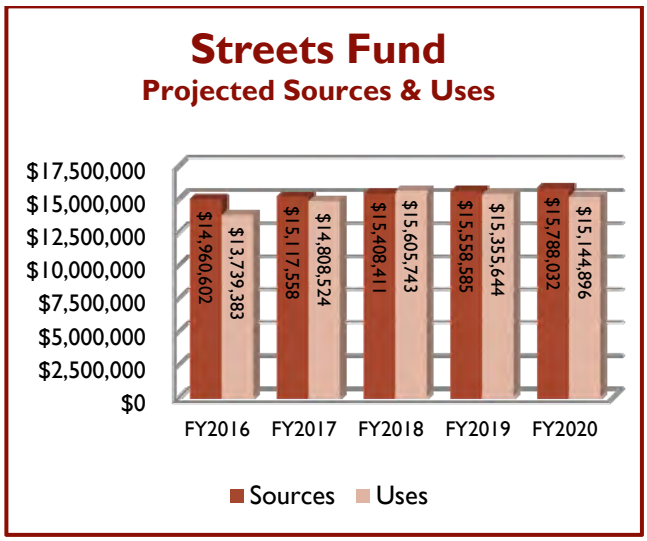
Within the City of Peoria Capital Improvement Program, an extensive effort by City staff is undertaken to assess the operational impacts of new facilities. In addition, City master plans are also utilized to assess future operational needs. The recurring costs identified in these plans are incorporated into the City's long-term financial models.

Forecasts of Major Operating Funds

General Fund. The City thoroughly examines ongoing General Fund requirements and revenue streams over multiple years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a "pay-as-you-go" basis. The growth in planned revenues is expected to meet the growth in expenditures over the five years of the forecast, which represents a structurally balanced fund. As ongoing funding becomes available, the City will follow a long-term strategy to determine how best to apply the new sources.

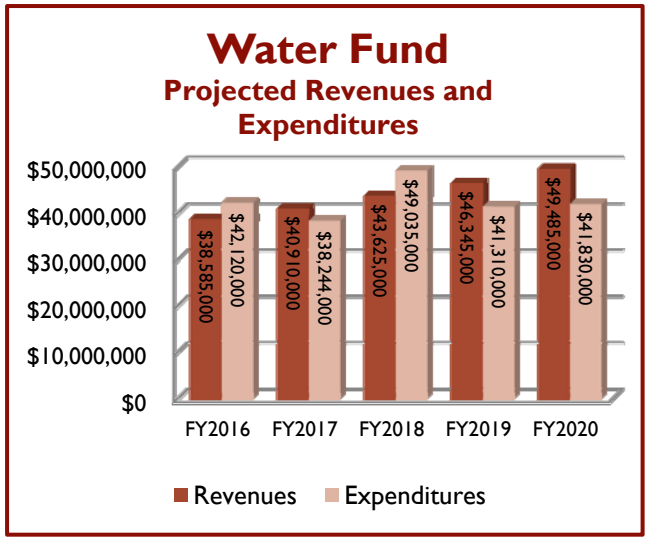


Streets Fund. The City's Streets Fund consists of proceeds from various sources, with HURF as its primary revenue source. Arizona's Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the city's 0.3¢ transportation sales tax help to stabilize this fund. It is not uncommon to see uses exceeding sources in one or more years of the forecast. This is because of "pay-as-you-go" capital projects funded by available fund balance. Ongoing uses are within ongoing sources, and this fund will remain financially independent throughout the planning period.



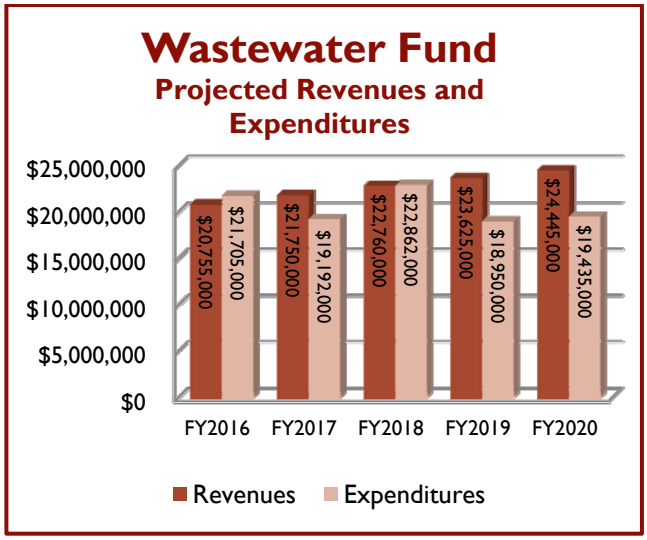
Water Fund. The City of Peoria provides water service to approximately 51,500 accounts within the city limits. All costs for water service are accounted for in the City's Water Fund. The fund is responsible for capital facility needs, debt service payments, and operating costs for water service-related activities.

Following a consultant-led review of the water rate structure in FY 2015, the city will implement rate adjustments beginning in FY 2016, as well as structural modifications to maintain adequate ongoing revenues and to ensure equity among users. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast shows expenditures greater than revenues for two years during the planning period because of one-time capital projects funded through available fund balance. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates the Water Fund will be financially self-sustaining into the future.

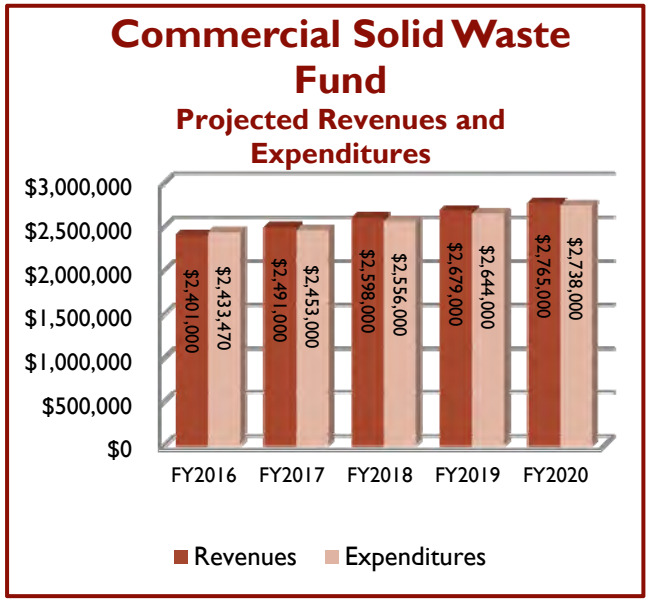


Wastewater Fund. The city provides wastewater services to approximately 54,800 accounts. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

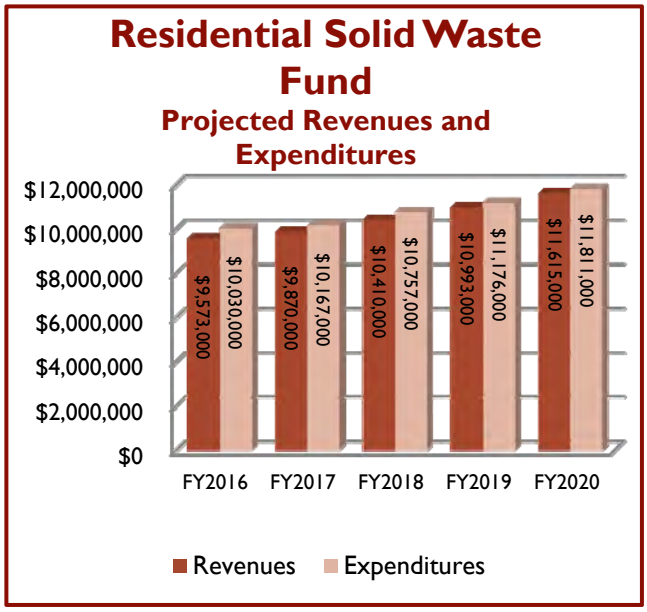
As part of the consultant-led review of the wastewater rate structure in FY 2015, the city will implement rate adjustments beginning in FY 2016, as well as structural modifications to maintain adequate ongoing revenues and to ensure equity among users. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast shows expenditures slightly greater than revenues for two years during the planning period because of one-time capital projects funded through available fund balance. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates that the Wastewater Fund will be financially self-sustaining into the future.



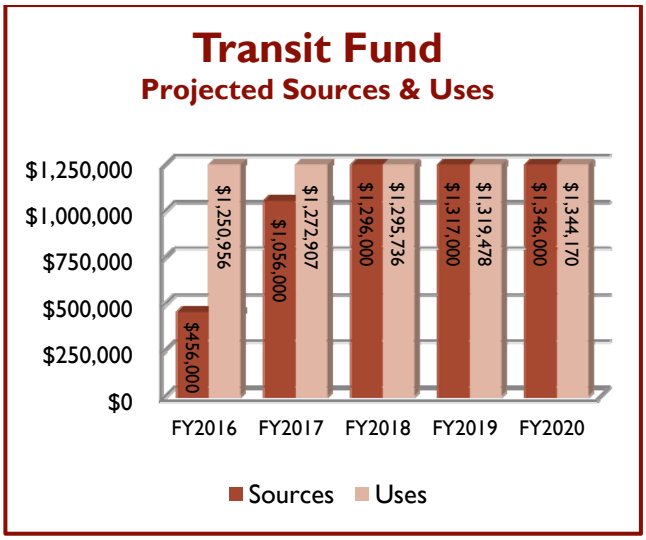
Commercial Solid Waste Fund. The commercial solid waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses have the option of selecting between the city and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the city's financial policies. The city plans to make minor rate adjustments for selected commercial service fees for FY 2016. Future increases affecting a broader array of services are forecast beginning in FY 2017 through the remainder of the planning period to ensure that the Commercial Solid Waste Fund will be financially self-sustaining into the future.



Residential Solid Waste Fund. The residential solid waste operation provides trash collection, recycling, and loose trash pickup for approximately 57,700 residential accounts. The city's residential solid waste operation is the sole provider of service for Peoria residents. After reducing residential service fees in FY 2013, the city does not plan to adjust rates to residential service fees for the third straight year in FY 2016. The city will continue to support its operating costs and meet cash reserve targets for this fund. The forecast shows expenditures greater than revenues throughout the planning period because of the planned provision of additional services beginning in FY 2016, as well as planned one-time capital projects in the first two years. While the Residential Solid Waste Fund has more-than-adequate fund balance to absorb the additional costs, modest rate adjustments are included in the forecast between FY 2018 and FY 2020 to ensure that the fund will be financially self-sustaining into the future.



Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a City Travel Reduction Program, and a Clean Air Campaign. In February 2010, the State of Arizona elected to stop the distribution of LTAF funds, which was approximately $855,000 per year to the City. In 2013, the State of Arizona began distributing LTAFII funds from Powerball Lottery sales, which is estimated $200,000 per year. The City has had to subsidize the remaining balance with Transportation Sales Tax revenues, and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable over the long term. The differences between sources and uses in the first two years of the forecast reflects the use of fund balances in lieu of operating transfers from other funds.



Budget Summary

Beginning at their annual workshop in January 2015, the City Council was provided updated information on the city's financial condition, including an assessment of the current economic state and a discussion on the long-term financial forecast. The City Council developed its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2016 budget process.

As in prior years, departments utilized a more long-term approach to their operation and budget requests. Each department updated its cost of service analysis, which outlines how they intend to meet service expectations within the available resources in FY 2016.

In February and March of 2015, the executive management team met with department directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

In April, the city manager brought forward a balanced budget for review by the City Council. As stated in the city's "Principles of Sound Financial Management", a "balanced budget" is defined as having ongoing revenues to meet the ongoing expenditures of the city. In addition, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

FY 2016 BUDGET CALENDAR

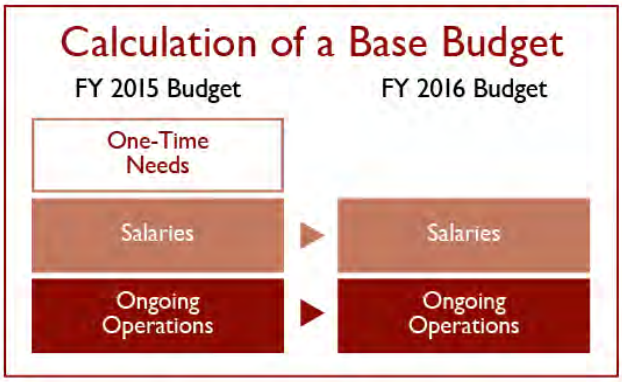
Activity	Date
City Council Annual Workshop	January, 2015
Department Review Sessions with City Management	February - March 2015
City Manager's Recommended Budget	April, 2015
Adopt Tentative Budget	June 2, 2015
Hold Public Hearing on Budget and Property Tax Levy	June 16, 2015
Adopt Final Budget	June 16, 2015
Adopt Property Tax Levy	July 7, 2015

Budget Objectives

For FY 2016, a "program and performance-based budgeting" method was utilized throughout the organization. Departments were required to develop strategic operating plans focused on addressing Council's policy goals without increasing expenditures. Budgets were developed with a focus on providing "core" services to our residents and identifying the true cost of providing those services.

A key component to performance-based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments were required to develop operating plans that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a "supplemental" request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a "supplemental" request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.



The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year's budget.

Budget Review

Once divisions submitted the base, supplemental, and carryover budget requests, Management and Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews through the months of February and March 2015. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager's recommended balanced budget, delivered with an overview of the city's financial condition, was presented to the entire City Council. The Council Budget Study Sessions were undertaken this year from April 13 to through April 15. Upon Council's revisions to the manager's recommended budget, the Management and Budget staff then finalized the proposed tentative budget.

Budget Adoption

After the initial study sessions, the proposed budget was presented to Council for tentative adoption on June 2, 2015. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and State law. As shown in the calendar on the previous page, the FY 2016 final budget was adopted on June 16, 2015 and the property tax levy on July 7, 2015.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the state constitution and the Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

1. A local home rule (alternative expenditure limitation)
2. A permanent base adjustment
3. One-time override
4. A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001, and most recently in 2003. In the March 2003 general election, voters approved a permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary. The approved increase of $15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This permanent base adjustment increased the original 1979-80 base of $3,247,857 to a new base of $18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these "base adjusted" amounts depending on the funding needs and available revenues. The approval of a permanent adjustment eliminated the need for voter approval every four years, and Budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is $819,983,730 in Fiscal Year 2016. This compares to the total appropriation of $511,000,000 in the final budget adopted by Council. However, the city estimates that $185,191,317 would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Management and Budget Division and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds,

all transfers of expenditure authority over $50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to $50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are "measurable and available". "Measurable" means the amount can be determined and "available" means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt, which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds, and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances that have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A strategic approach was utilized during the FY 2016 budget process. The departments addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals, and objectives and performance indicators. They also analyzed the costs of the various services they provide. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2016 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

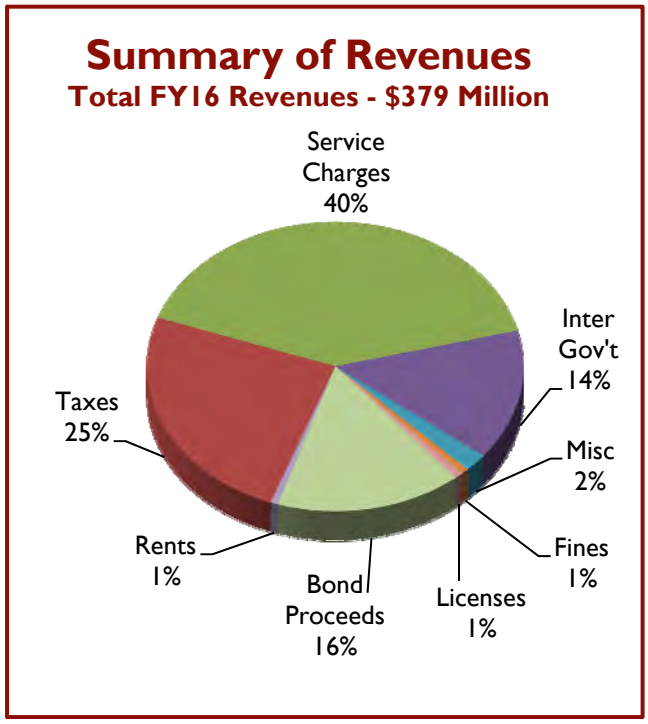
Budget Summary

The City of Peoria's FY 2016 annual budget appropriation totals $511 million. The operating budget totals an estimated $256 million, an increase of 8 percent from the prior year. The table and charts on this page and the following page provide a summary of the sources and uses of funds.

Revenues

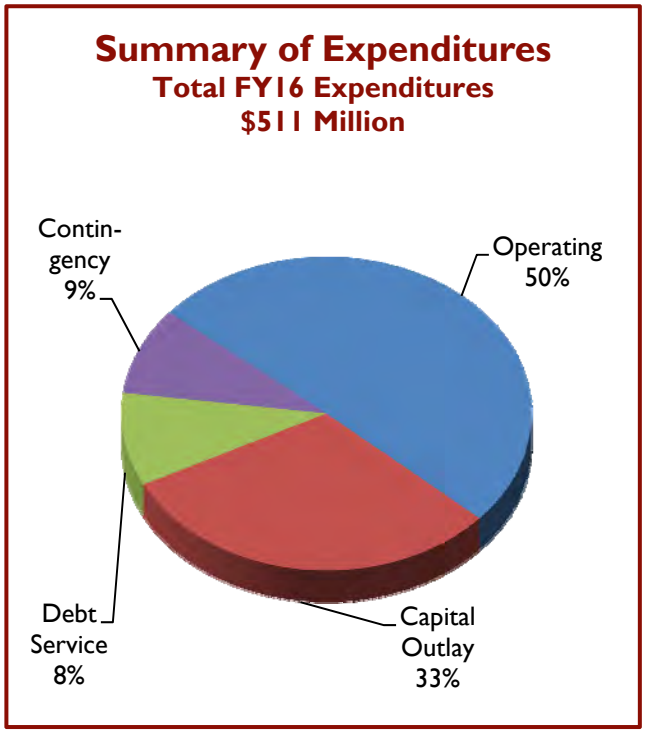
The FY 2016 estimated revenues total $379 million, which represents a 7.5 percent increase from FY 2015 budgeted revenues. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees.

In FY 2016, the city estimates revenue from service charges at $153 million (40 percent), taxes at $94 million (25 percent), intergovernmental revenues at $55 million (14 percent), and bond proceeds at $61 million (16 percent). The remaining categories represent $16 million (5 percent).



Expenditures

The $511 million budget is comprised of four major segments. The operating budget totals $256 million (50 percent), with debt service at $39 million (8 percent). Approximately $46 million (9 percent) is set aside for contingency accounts. Capital improvements total $169 million—33 percent of the total FY 2016 budget.



TOTAL REVENUES BY TYPE
(In Millions)

Description	FY12	FY13	FY14	FY15	FY16	% Change
Fines, Licenses, Permits & Rents	$6.4	$6.1	$6.7	$7.5	$7.5	0%
Bond Proceeds	$33.3	$55.1	$7.3	$41.6	$60.5	45%
Charges for Services	$132.4	$136.6	$143.4	$152.9	$153.5	0%
Intergovernmental Revenue	$52.9	$48.7	$51.0	$52.9	$55.3	4%
Taxes	$80.8	$82.5	$84.6	$90.3	$94.3	4%
Miscellaneous Revenue	$14.8	$6.1	$2.7	$5.3	$6.4	21%
Interest Income	$1.9	$1.7	$1.1	$1.5	$1.1	-29%
Total Revenues	**$322.6**	**$336.7**	**$296.9**	**$352.0**	**$378.6**	**8%**

TOTAL BUDGETED USES
(In Millions)

Description	FY12	FY13	FY14	FY15	FY16	% Change
Operations	$207.3	$218.7	$231.4	$237.4	$256.4	8%
Capital	$158.1	$170.4	$151.9	$145.2	$169.3	17%
Debt Service	$43.6	$40.7	$42.2	$45.0	$39.4	-12%
Contingencies	$51.0	$43.2	$42.5	$42.4	$45.9	8%
Total Expenditures	**$460.0**	**$473.0**	**$468.0**	**$470.0**	**$511.0**	**9%**

Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at $220 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The city plans on maintaining strong financial reserves in order to maintain the level of services being provided to Peoria residents and businesses.

The following chart outlines the financial plan for FY 2016. The total sources are estimated at $400 million and total uses are estimated at $486 million. The city is positioned to sustain fund balances at or near stated reserve requirements.

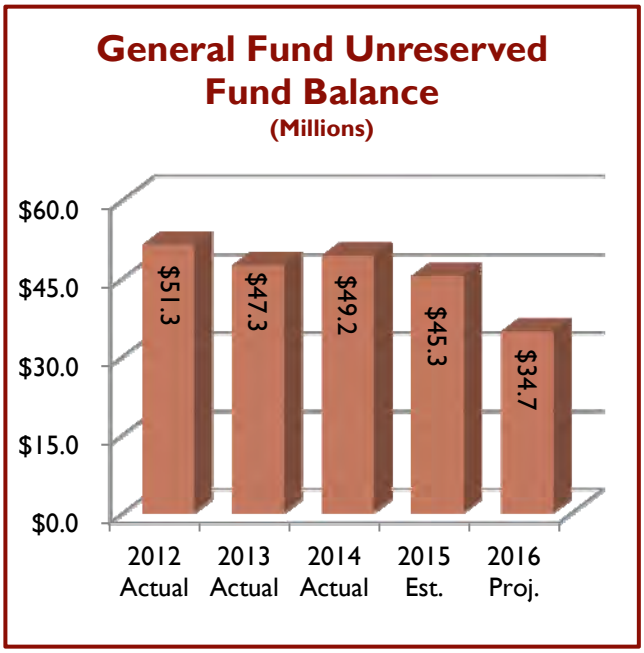
FINANCIAL PLAN SUMMARY
(In millions)

Fund Categories	Estimated Balance 7/1/2015	Total Sources	Total Uses	Estimated Balance 6/30/2016
General	$67.0	$145.6	$159.6	$53.0
Special Revenue	$80.8	$38.2	$64.7	$54.3
Enterprise	$77.7	$92.8	$118.4	$52.1
Internal Service	$28.0	$45.5	$49.5	$24.0
Capital Project	$14.8	$58.6	$68.5	$4.9
Debt Service	$38.3	$19.1	$25.7	$31.7
Total All Funds	**$306.6**	**$399.8**	**$486.4**	**$220.0**

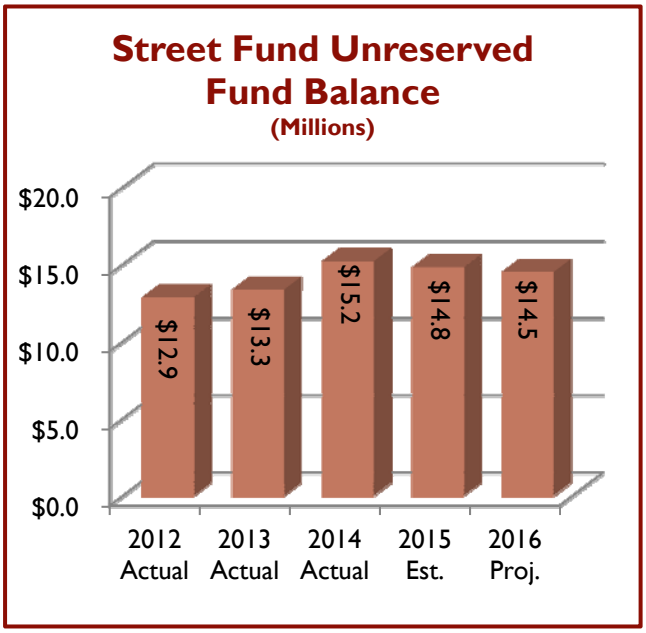
*Total Uses and Estimated Balance includes inter-fund transfers but excludes contingency appropriation.

Fund Balance Analysis

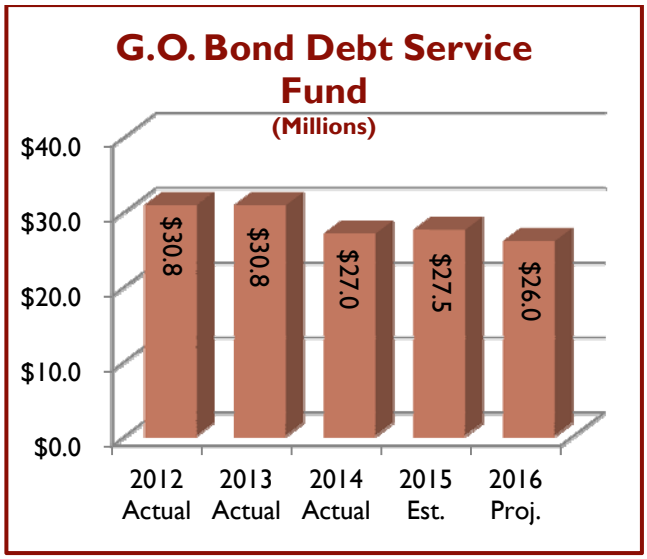
In the general fund, the fund balance reflects the city's strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



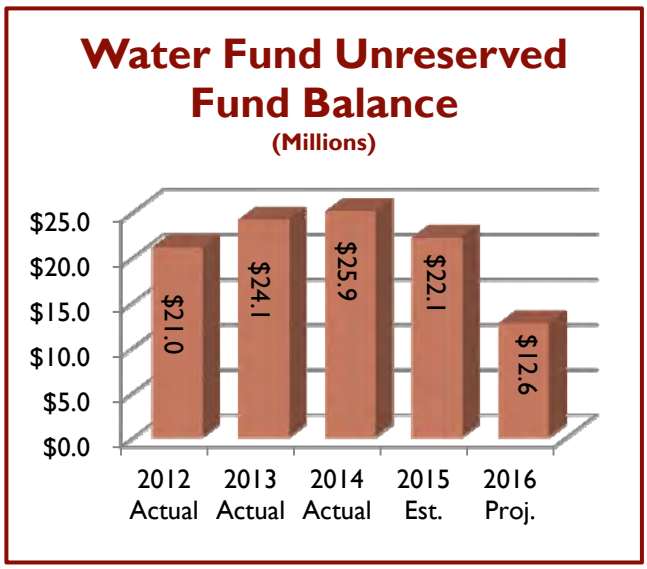
Street Fund Unreserved Fund Balance. For the street operating fund, a new transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the street operating fund. Future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.



G.O. Bond Debt Service Fund. The reserve requirements are provided to adequately meet debt service payments in subsequent years. While maintaining a healthy reserve requirement as indicated in the Principles of Sound Financial Management, the fund balance in the debt service funds reflects a strong assessed value growth. The 10-year Capital Improvement Plan programs the use of any excess reserve.

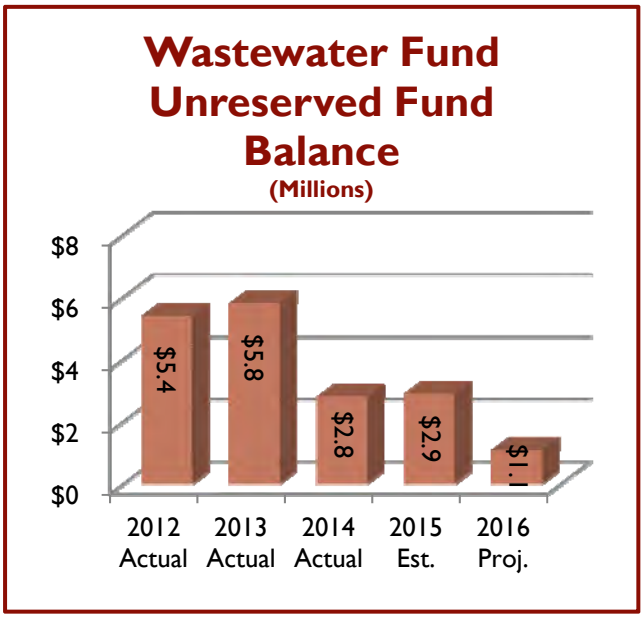


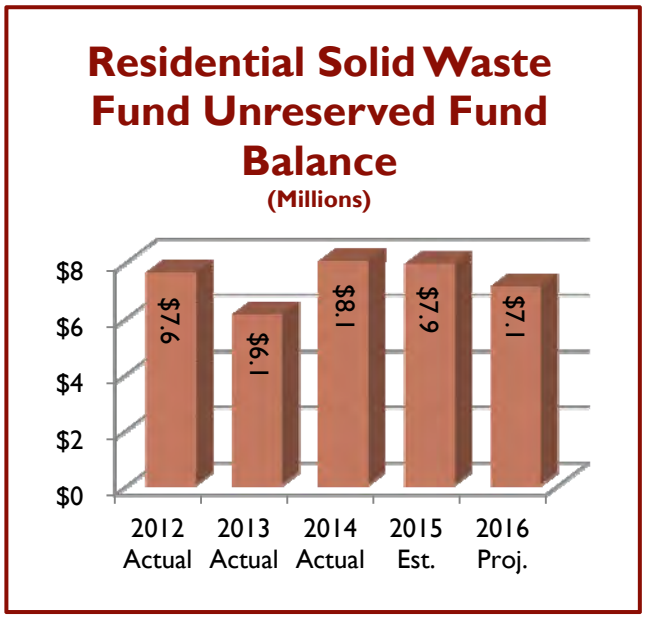
Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



Wastewater Fund Unreserved Fund Balance. The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

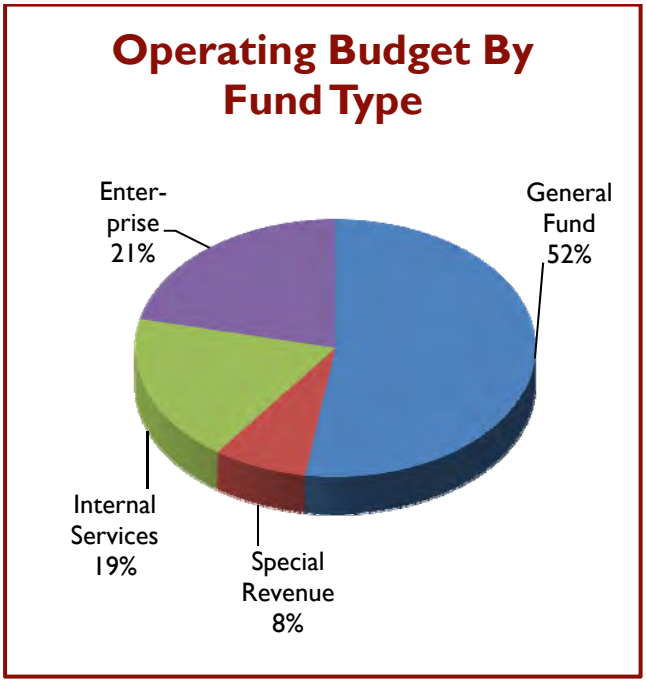
Residential Solid Waste Fund Unreserved Fund Balance. The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year.





Operating Budget

The FY 2016 operating budget of $256.4 million is an increase of $19.0 million, an 8 percent gain from last year's $237.4 million operating budget amount. Based on the city's projected revenue estimates, the FY 2016 operating budget can be balanced without any increase to city taxes.



The general fund makes up 52 percent of the total operating budget and is the largest component of the city's organization. Other fund categories include: enterprise funds (21 percent), internal service funds (19 percent), and special revenue funds (8 percent).

As stated in the City Manager's Budget Message, the FY 2016 budget reflects our commitment to maintain the quality standards our residents have come to expect, while preserving our organization's long-term financial viability. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. Staff responded to the economic downturn by freezing and eliminating vacancies and shifting work duties to create efficiencies while allowing the city to continue delivering the services expected by our residents. As the economy recovers and development activity picks up, the city has begun to add positions to meet the increased demand. The recommended budget also includes modest increases in wages and benefits.

Overall, the FY 2016 budget proposes 24.75 more FTE positions than in FY 2015. Positions were added with a focus on the economic development activity the city is experiencing. These new positions include a senior planner, a public information officer, an application system analyst and an economic development administrator. In addition, the Community Services Department will receive support of four positions in the recreation area including the Youth/Teen, Swimming, and Adult Day programs.

In the Public Works Department, the budget proposes six new positions. These include two system operators as a sewer cleaning crew to help reach maintenance goals, an equipment operator and supervisor in Residential Solid Waste to keep up with development needs, and a new crew of two equipment operators to serve residents with bulk trash collections twice per year.

Public safety is a critical component to our residents' quality of life. Funding is included for two additional sworn police officers, a crime scene technician, a fire prevention inspector and provides resources to train six firefighters as paramedics. The city has submitted for a Staffing for Adequate Fire & Emergency Response (SAFER) grant to fund six new firefighters that would provide year-round, 24-

hour coverage at the Lake Pleasant Fire Station. In the event this grant is not approved, funding has been identified to support the addition of two new firefighters in the upcoming year.

Total staffing authorization for benefitted positions was granted for 1,145.62 FTEs. A summary and detail of the city's full-time benefitted positions can be found under the "Schedules" section of this book in Schedule 6 and Schedule 7.

Department Summary

The Economic Development Services Department continues to work to achieve the goals of the Council-adopted Economic Development Implementation Strategy (EDIS). The FY 2016 budget allocates one-time funding to support this effort, including advertising and marketing, land development consulting, and community promotions and events. As mentioned above, new positions are being added for this department, which is facing increasing pressure to keep up with the demands of new development in Peoria.

The Planning and Community Development Department also is experiencing an increased workload as development picks up. As such, the department received a senior planner to support economic development activities and one-time funding for contract planners and for a contract administrative assistant. The department's budget also includes $150,000 for the Neighborhood Grants Program, which helps fund neighborhood improvements around the city.

The Police Department received funding for two new officers and a crime scene technician but also a number of one-time requests that will enhance its ability to protect the community. Well over half of these requests will be offset by grants or the use of forfeiture funds. Some of the items that are funded for FY 2016 include investments in the crime and traffic prevention programs, the expansion of the eCitation project allowing officers to use hand held units to complete a citation, a contract legal advisor, the purchase of body-worn cameras, and the replacement of an animal control vehicle.

The Fire-Medical Department will be training new paramedics in FY 2016 to continue to replace those lost to promotions, retirements, and resignations. In addition, the department is planning to provide year-round, 24-hour coverage at the Lake Pleasant Fire Station if the Staffing for Adequate Fire & Emergency Response (SAFER) grant is received for six new firefighters. This year, the budget includes one-time funding for safety equipment and facility improvements at a number of fire stations.

The Community Services Department is experiencing increased demands in their recreation programs throughout the city. The FY 2016 budget includes funding to continue to meet the demands of these popular programs in the areas of Youth/Teen, Swimming, and Adult Day services. The city has a long history of providing family-friendly and culturally diverse events and the budget continues to fund these community events. There are a number of one-time requests to repair and maintain key amenities at various parks and aquatic facilities.

The Public Works-Utilities Department is increasing its water supply budget to account for the rapidly rising cost of CAP water, which represents 60 percent of the city's annual water supply. The department is also increasing its repair and maintenance budget for the wastewater system with a new crew and a vactor truck for sewer cleaning. There is funding for the residential solid waste service to increase the bulk trash collections to twice per year and continue the household hazardous waste program providing three events per year. The Streets division is replacing an asphalt patch truck which is used on a continuous basis in the placement of approximately 3,500 tons of asphalt repairs citywide per year.

Operating Budget Change

For FY 2016, the city's operating budget is $256.4 million, representing a 7.9 percent increase from the operating budget of $237.4 million of the prior year. The operating budget includes $6.9 million in one-time expenditures.

Operating Budget History

GENERAL FUND	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Mayor & Council	$604,452	$652,117	$676,888	$705,276	$663,050
City Management & Leadership	$2,268,189	$2,437,779	$2,586,472	$2,510,130	$2,654,357
Office of Communications	$1,096,007	$1,196,518	$1,295,781	$1,450,008	$1,505,039
Development & Engineering	$3,460,179	$3,726,075	$3,731,934	$3,782,645	$7,027,231
Economic Development Services	$3,328,911	$3,519,896	$4,145,129	$4,416,353	$1,620,347
Human Resources	$2,316,165	$2,448,513	$2,679,726	$2,514,788	$2,716,901
City Clerk	$960,843	$949,360	$819,344	$971,151	$905,386
City Attorney	$2,961,367	$3,115,442	$3,155,905	$3,264,380	$3,204,841
Municipal Court	$1,821,218	$1,953,037	$1,906,941	$1,870,388	$1,944,394
Non-Departmental	$1,847,136	$1,375,973	$1,314,175	$1,778,614	$3,918,851
Finance & Budget	$9,376,747	$8,956,369	$10,152,449	$10,215,330	$10,597,188
Planning & Community Dev.	$2,131,843	$2,081,293	$2,526,009	$2,542,177	$2,851,681
Police	$35,205,043	$37,080,596	$38,995,559	$40,223,216	$41,926,694
Fire	$19,547,095	$21,233,589	$23,000,939	$23,957,261	$26,908,354
Community Services	$18,515,632	$19,905,182	$21,942,086	$22,311,291	$22,757,158
Public Works	$431,467	$548,525	$583,228	$673,750	$691,272
Half-Cent Sales Tax and Other	$1,521,813	$1,385,265	$1,689,116	$1,988,949	$2,471,673
SPECIAL REVENUE FUNDS					
Streets Funds	$8,951,788	$9,367,319	$9,672,000	$9,902,760	$10,042,631
Housing & Community Dev.	$1,647,884	$1,304,172	$999,418	$361,808	$331,959
Transit	$932,686	$995,894	$1,104,216	$1,313,050	$1,077,848
Grants & Miscellaneous	$3,707,788	$4,036,004	$4,345,882	$5,123,440	$8,022,436
ENTERPRISE FUNDS					
Water Fund	$20,701,422	$20,834,699	$20,778,797	$22,081,670	$22,288,976
Wastewater Fund	$10,332,275	$10,296,366	$10,421,199	$10,886,748	$11,077,614
Enterprise Reserves	$1,105,370	$3,057,343	$3,705,709	$1,355,097	$3,114,818
Solid Waste Funds	$10,388,016	$10,798,119	$10,847,089	$11,696,116	$13,672,482
Sports Complex	$4,353,164	$4,530,474	$4,598,905	$4,707,494	$4,688,874
INTERNAL SERVICE FUNDS					
Fleet Maintenance	$4,672,721	$5,088,622	$5,239,641	$5,330,744	$5,297,614
Fleet Reserve	$1,391,998	$1,904,099	$2,117,096	$4,040,968	$4,720,114
Insurance Reserve	$16,912,922	$17,868,800	$18,624,677	$18,879,716	$20,263,385
Facilities Maintenance	$5,470,869	$5,717,386	$5,869,887	$6,026,810	$5,944,297
IT Operations	$7,702,572	$8,364,809	$8,437,813	$9,102,318	$9,562,203
IT Reserve	$525,000	$786,950	$426,015	$331,600	$871,685
IT Projects	$169,236	$129,715	$824,819	$1,099,060	$1,033,320
Trust, Agency & Debt Svc	$30,600	$33,600	$30,600	$30,600	$54,426
TOTAL	**$207,307,782**	**$218,673,623**	**$229,245,444**	**$237,445,706**	**$256,429,099**

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2016 major grants are summarized below.

U.S. Department of Justice

The Police Department was awarded a Community Oriented Policing Services (COPS) Hiring Program Grant to hire three new police officers in FY 2015. The purpose of the COPS Hiring Program Grant is to enhance public safety by utilizing community policing to increase crime prevention and assist with full-time sworn officer staffing needs throughout agencies nationwide. In FY 2016, the grant will fund a portion of three new officers' salary and benefits with a maximum of $125,000 per officer through August 2016 ($375,000 over the life of the grant).

Developmental Disabilities Grant - State of Arizona Department of Economic Security

The Community Services Department offers an Adaptive Recreation Program that is contracted with the Department of Economic Security Division of Developmental Disabilities (DD) to offer a variety of day treatment and training services and recently expanded to include respite services. The primary goal of all DD contracted programs is to enhance social and independent living skills through various recreational opportunities, community outings and service projects. All programs are staffed on a 1:3 staff to participant ratio, so a high level of independence is required. For FY 2016, the city has budgeted expenditures of $622,794.

U.S. Department of Housing and Urban Development

The Planning and Community Development's Neighborhood Revitalization Program continues to expend funding on a grant of $1.5 million from the U.S. Department of Housing and Urban Development's Neighborhood Stabilization 3 Program. The funds will continue to be used to revitalize targeted communities by assisting with the purchase, rehabilitation and resale of foreclosed properties.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development. The FY 2016 CDBG budget totals $1.35 million. These monies will be used for various housing rehabilitation projects, as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded by the United States Department of Housing and Urban Development. This program is designated specifically for carrying out income-eligible housing strategies through acquisition, rehabilitation, and new construction. The FY 2016 budget for the HOME grant is $331,959.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2016, the city has budgeted expenditures of $539,000. These funds are used by the Police Department and the City Attorney's Office for training, supplies, and equipment.

Internal Service Funds

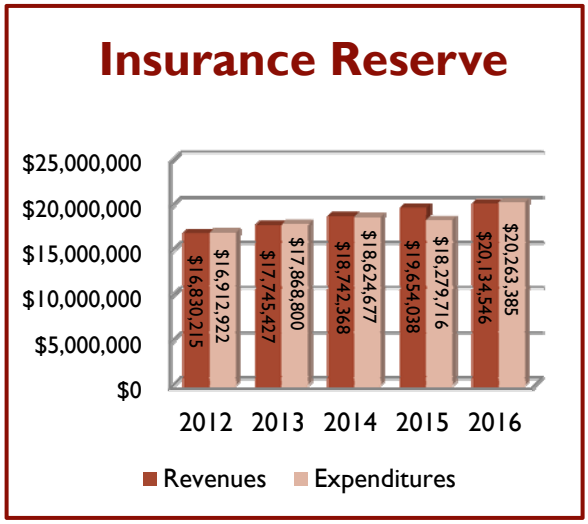
The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology, and IT replacement reserve. These funds are financed by service charges to all other funds, departments, and divisions of the city that employ their services.

Fleet Replacement Reserve

The Fleet Replacement Reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In FY 2016, the fleet reserve fund anticipates revenues from service charges and transfers of $2,510,203. Expenditures are budgeted at $4,720,114, reflecting a higher-than-average number of vehicles to be replaced. This reserve fund has a healthy fund balance that can accommodate the budgeted expenditures.

Insurance Reserve

The Insurance Reserve Fund accounts for the risk management function of the city, as well as claims paid under the city's self-funded risk, health, dental, and workers' compensation programs. The city carries excess insurance coverage and uses third-party administrators to monitor the self-funded programs. The FY 2016 budget for this fund is $20,263,385.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to city departments based on square footage of occupied space, maintenance records, and custodial requirements. Specific requests for maintenance, capital repairs, or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2016 appropriation totals $5,944,297.

Fleet Maintenance

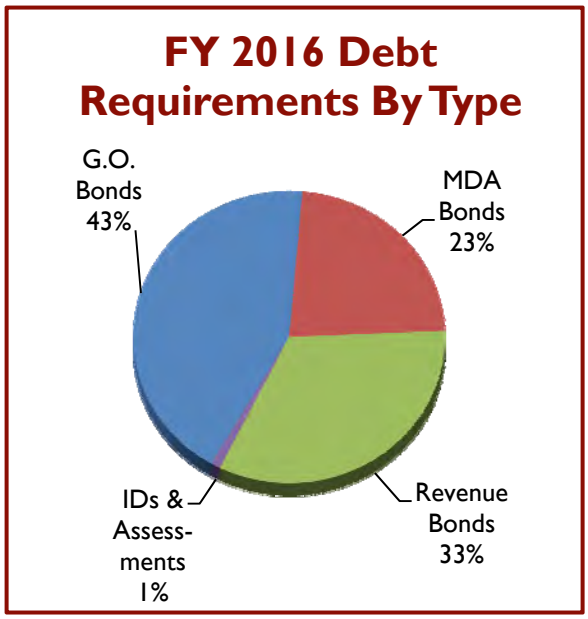
A division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2016 operating budget is $5,297,614.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city website, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2016 is $9,562,203 and $1,033,320 for IT projects.

Debt Service

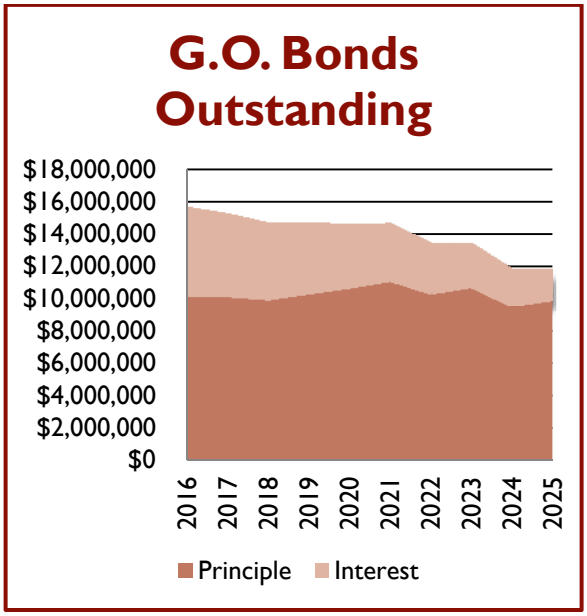
Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as described below) are available. More detail on planned debt service for FY 2016 may be found in Schedule 8 of the "Schedules" section of this document.



General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the city has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the city's G.O. bond ratings were upgraded by Moody's and Fitch. This upgrade is a reflection of the bond rating industry's increased confidence in the city's creditworthiness. The improved bond ratings help the city to obtain favorable interest rates on future bond sales and thus generate considerable savings for Peoria taxpayers.



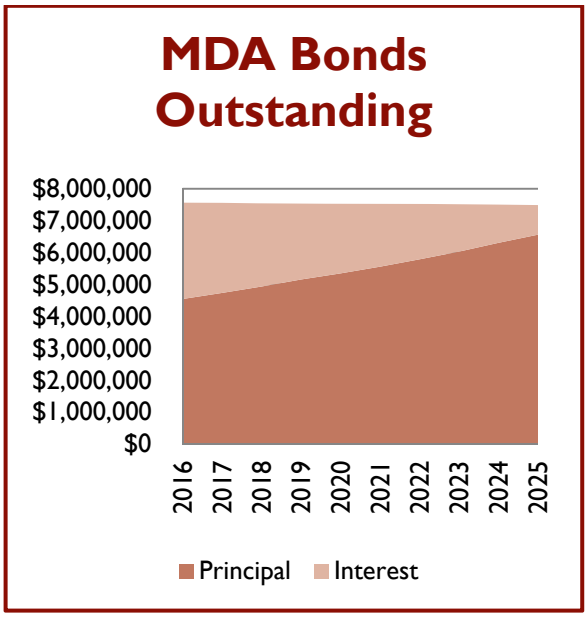
G.O. Bond Ratings

Moody's	Aa1
Standard & Poor's	AA+
Fitch	AA+

Municipal Development Authority Bonds

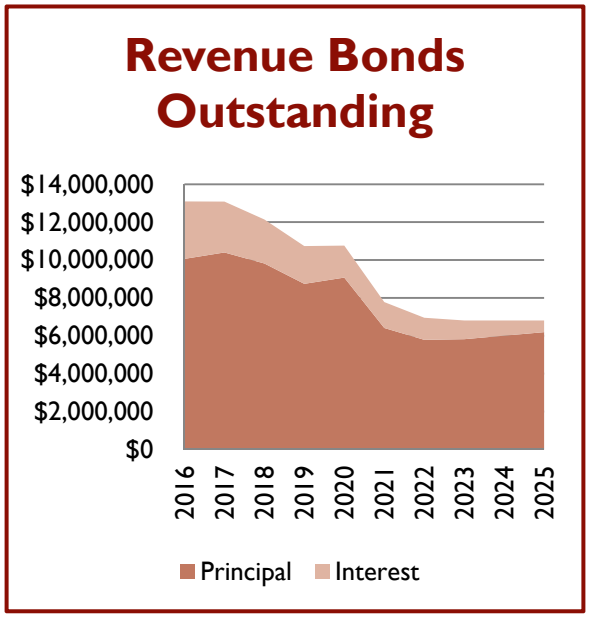
Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.



Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.



MDA Bond Ratings

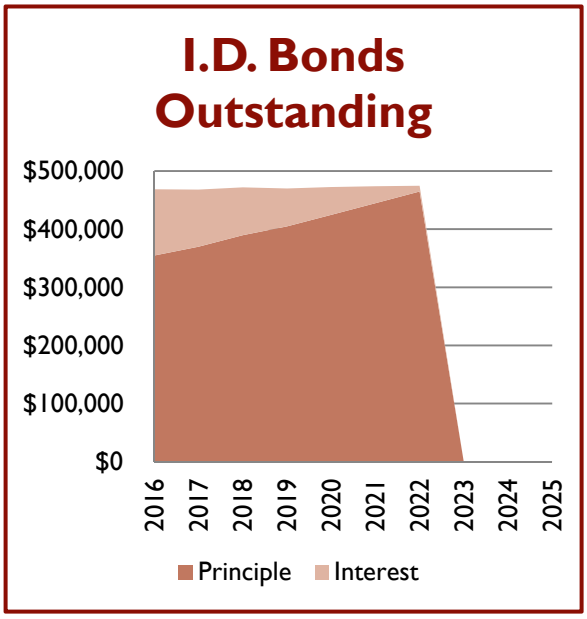
Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

Revenue Bond Ratings

Moody's	Aa3
Standard & Poor's	AA
Fitch	AA

Improvement District Bonds

Improvement district bonds are used to finance projects where certain property owners will benefit more than the general public. A majority of the property owners within a proposed improvement district must approve the formation of the district and the amount of indebtedness. These bonds are repaid by collection of property assessments levied on the property within the district.



I.D. Bond Ratings	
Moody's	Aa3
Standard & Poor's	A+
Fitch	AA

Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling $387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed here.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city's total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The housing crisis during the recession cut into the city's debt capacity; however, over the last two years the city's assessed values are gradually increasing. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

Description	2010	2011	2012	2013	2014	2015	2016
Population	154,065	155,148	156,780	160,504	164,104	168,115	172,712
Secondary Assessed Value (Millions)	$1,895	$1,610	$1,276	$1,137	$1,057	$1,156	$1,178
Net Bonded Debt (Millions)	$150	$136	$140	$132	$124	$115	$129
Pct. of Net Bonded Debt to Assessed Value	**8%**	**8%**	**11%**	**12%**	**12%**	**10%**	**11%**
Net Bonded Debt Per Capita	**$971**	**$875**	**$894**	**$820**	**$755**	**$686**	**$749**

Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

• The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city's ability to pay its debt when due.

• The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds or impact fees where applicable.

• The city does not intend to issue commercial paper or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.

• The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.

• Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.

• Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if savings exceed $750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.

• The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.

• The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.

• The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.

DEBT CAPACITY ANALYSIS

20% Limitation

(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)

FY 2016 Secondary Assessed Valuation	$1,178,158,150
Allowable 20% Bonds Outstanding	$235,631,630
Less 20% Bonds Outstanding	-$132,660,000
Unused 20% Debt Capacity	$102,971,630

6% Limitation

(All Other General Government Projects)

FY 2016 Secondary Assessed Valuation	$1,178,158,150
Allowable 6% Bonds Outstanding	$70,689,489
Less 6% Bonds Outstanding	-$0
Unused 6% Debt Capacity	$70,689,489

Revenue Summary

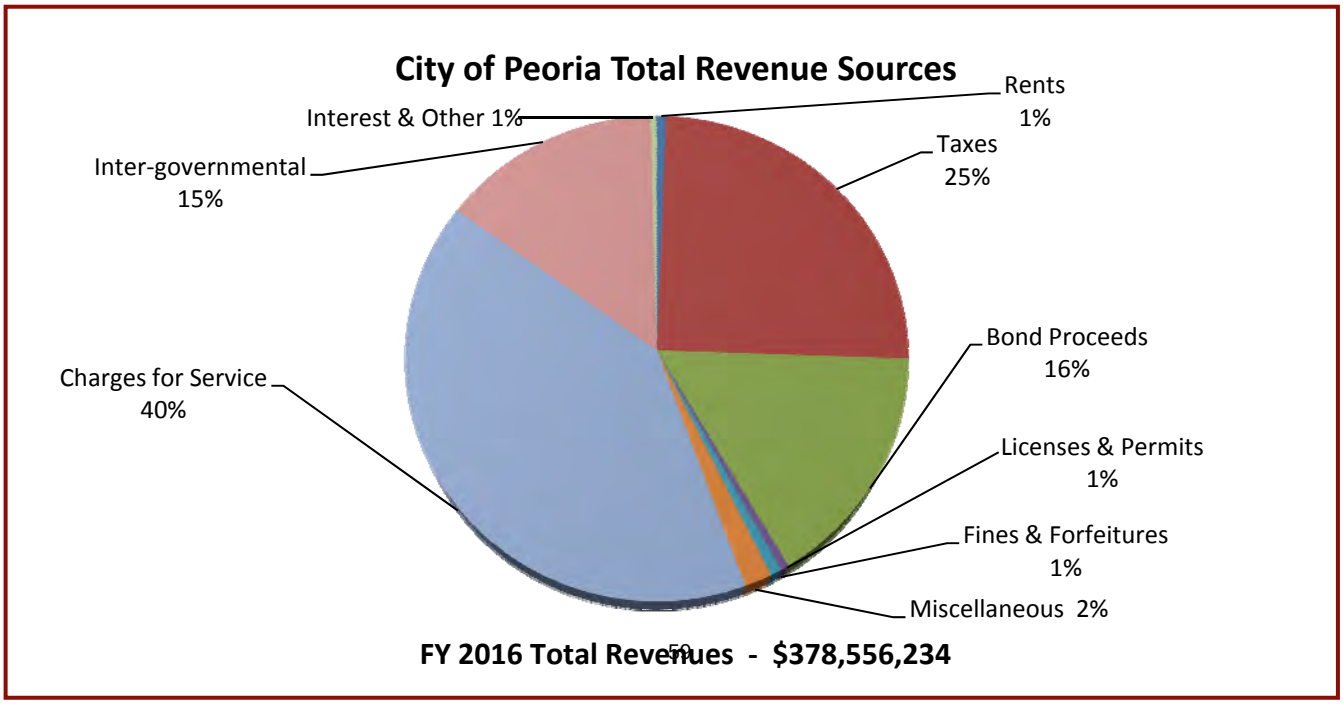
Total revenues for Fiscal Year 2016 are estimated at $378.5 million, an increase of 23.5% over the prior year's estimate of $306.4 million. Estimated FY 2016 bond proceeds increase revenues by more than $41 million. Bond proceeds can fluctuate from year-to-year with the timing of major projects and/or the actual receipt of proceeds. When this source is excluded, the City's FY 2016 revenue sources are forecasted to increase by 3.8% over the FY 2015 estimated total. FY 2016's budgeted revenues reflect a continuingly improving outlook for growth in the state and local economies.

The national economy is improving at an uneven pace and at rates that are reducing the unemployment rate only gradually. Consumer spending and confidence are improving, while business investment remains cautious. The Arizona economy has begun to rebound with improved sales and income tax collections, modest construction improvement and an improving outlook for tourism. Like the nation, the state has faced an extended recovery period to reach pre-recession levels in employment and personal income. The state, however, has has been slower to recover lost jobs during the recession than the nation, adding jobs at a much slower pace than after previous recessions.

Forecasters anticipate that a significant economic driver, positive in-migration to the state, will begin to return to moderate levels over the next few years. Locally, the greater Phoenix housing market has improved significantly both in terms of price appreciation and in transaction volume, though lower than pre-recession levels.

Distressed inventory has been absorbed and traditional resales are now the most significant type of resale transaction. New residential construction in Peoria is anticipated to continue to grow, while a commercial expansion is anticipated to take longer to return.

The revenue forecasts are based on historical data, assumptions on population changes, economic projections, and expected receipts from taxes and other sources. A Revenue Committee, consisting of members from various departments whose activities generate revenues, meets regularly to discuss revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.



City revenues can be categorized into ten major sources, as depicted in the graph on the previous page. Charges for Service account for the largest percentage of revenue by source, at an estimated $152.9 million, or 40% of total revenues. Revenue in this category is made up of sources that are both external and internal to the City. Of the total amount, $70.9 million is projected from enterprise activity, or 46% of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services is projected from internal service charge sources, which represent $58.0 million. The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs and development services and the collection of impact fees for development activity.

Tax revenues account for slightly more than 28% of total City revenue. The estimated tax revenue for FY 2016 is $94.3 million, which includes collections from local sales, franchise, and property taxes. Sales and franchise tax collections are estimated at $72.3 million, or 77% of total tax revenue. The City's major revenue sources are described in more detail in the following sections.

TOTAL REVENUES BY FUND

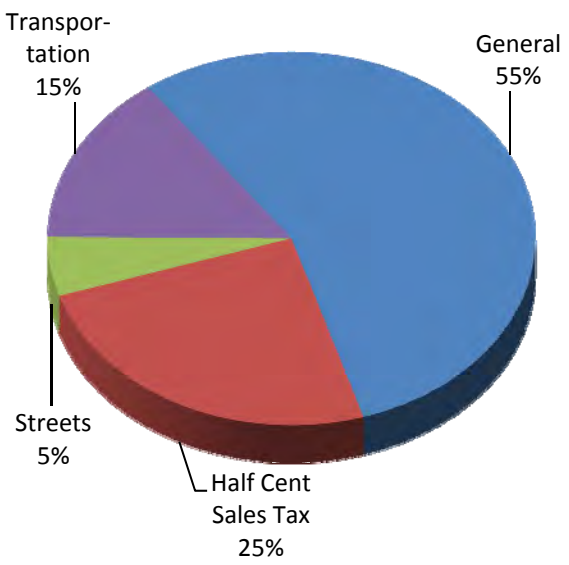
Fund	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Approved
General	$ 99,832,185	$ 106,232,472	$ 113,095,717	$ 117,696,009	$ 119,425,513
Bond	$ 29,154,564	$ 36,965,311	$ 280,083	$ 2,485	$ 60,506,330
Water	$ 52,718,465	$ 34,277,354	$ 35,801,266	$ 35,641,464	$ 37,817,049
Wastewater	$ 25,022,950	$ 19,787,143	$ 19,478,584	$ 20,227,296	$ 20,464,494
Insurance Reserve	$ 16,979,263	$ 18,002,495	$ 19,064,244	$ 20,317,145	$ 20,134,546
Half-Cent Sales Tax	$ 15,017,174	$ 16,428,976	$ 17,841,415	$ 17,970,999	$ 17,852,022
Debt Service	$ 17,485,625	$ 14,511,520	$ 13,631,124	$ 14,661,953	$ 14,928,977
Streets	$ 11,480,488	$ 12,345,046	$ 12,717,237	$ 12,992,467	$ 12,877,118
Transportation Sales Tax	$ 9,110,824	$ 9,971,623	$ 10,825,681	$ 10,910,050	$ 10,786,223
Impact Fees	$ 10,499,140	$ 12,333,073	$ 12,304,854	$ 7,558,388	$ 9,944,620
Residential Sanitation	$ 9,800,435	$ 8,799,346	$ 8,986,696	$ 9,143,121	$ 9,612,500
Information Technology	$ 6,736,172	$ 6,953,721	$ 7,577,460	$ 7,863,307	$ 8,441,680
Other	$ 12,533,040	$ 7,585,257	$ 4,534,992	$ 7,108,726	$ 8,140,324
Grant	$ 3,098,874	$ 3,590,612	$ 3,556,963	$ 3,231,933	$ 6,334,089
Facilities	$ 5,282,632	$ 5,896,577	$ 5,893,358	$ 5,945,316	$ 5,861,798
Fleet Maintenance	$ 4,962,661	$ 5,066,729	$ 5,016,218	$ 5,080,537	$ 5,299,380
Sports Complex	$ 2,755,704	$ 2,753,130	$ 3,182,427	$ 3,111,299	$ 3,082,887
Commercial Sanitation	$ 2,077,222	$ 2,270,260	$ 2,367,338	$ 2,409,805	$ 2,362,750
Fleet Reserve	$ 1,148,720	$ 1,152,408	$ 1,726,350	$ 1,862,774	$ 2,012,903
Sanitation Equipment Reserve	$ 896,581	$ 984,120	$ 955,952	$ 1,002,331	$ 1,000,293
Information Technology Reserve	$ 555,159	$ 598,886	$ 705,198	$ 708,186	$ 705,500
Improvement District	$ 1,624,291	$ 186,965	$ 221,217	$ 477,788	$ 478,238
Transit	$ 199,803	$ 861,910	$ 814,097	$ 495,056	$ 450,000
Economic Development Reserve	$ 3,158	$ 11,787	$ 17,572	$ 26,000	$ 37,000
Housing	$ 140,557	$ 168,153	$ -	$ -	$ -
Grand Total	$ 339,115,686	$ 327,734,874	$ 300,596,043	$ 306,444,435	$ 378,556,234

City Sales Tax Revenue

Sources

The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.

Sales Tax Revenue
FY 2016 Total - $72.3 million



Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting $72.3 million in sales tax revenue for FY 2016. This is a 0.6% increase over the FY 2015 estimate of $71.9 million. The small increase reflects some caution related to the impact of recent state tax reform legislation along with a modest outlook for improvements in consumer spending and population growth.

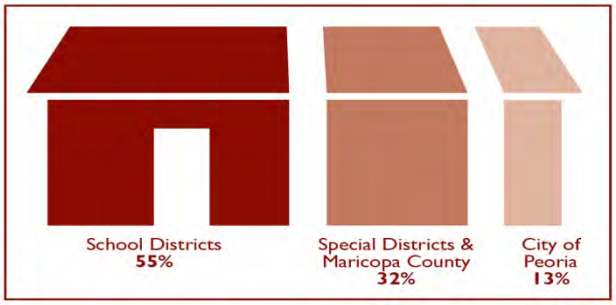
Total City Sales Tax Summary
($ in Millions)

Fund	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimated	FY 2016 Approved
General	$ 33.5	$ 36.5	$ 39.5	$ 39.9	$ 40.4
Half Cent Sales Tax	$ 15.0	$ 16.4	$ 17.8	$ 17.9	$ 17.8
Streets	$ 3.3	$ 3.3	$ 3.4	$ 3.3	$ 3.3
Transportation Sales Tax	$ 9.0	$ 9.8	$ 10.6	$ 10.8	$ 10.7
Total Sales Tax	**$ 60.7**	**$ 66.0**	**$ 71.2**	**$ 71.9**	**$ 72.3**

Property Tax Revenue

Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the primary tax rate by $0.05 per hundred dollars of assessed value, resulting in a combined rate of $1.44, where it remains for FY 2016.



Uses

The City Property Tax has two components: the primary property tax can be used for any general government operation and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year. Beginning in FY 2016, the State converts to a new system of limited property valuation, which creates a single value for both the primary and secondary tax levies and a 5% cap on assessed value increases.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2016 is estimated to increase slightly from the previous year's valuation. FY 2016's stabilizing valuation makes the second consecutive year of modest increases following the low point seen in FY 2014, yet still nearly 40% below the high point of FY 2010. The primary tax levy revenue for FY 2016 is estimated at $2.2 million.

The secondary tax rate remains stable at $1.2500 per $100 of assessed valuation. With secondary valuations increasing from the previous year, the resulting secondary levy is projected to be $14.7 million, a 2.1% increase over FY 2015.

Property Tax Rate and Levy

Property Tax Rates (per $100 of assessed valuation)		FY11 Actual	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Est.	FY16 Appr.
Primary		$ 0.19	$ 0.19	$ 0.19	$ 0.19	$ 0.19	$ 0.19
Secondary		$ 1.25	$ 1.25	$ 1.25	$ 1.25	$ 1.25	$ 1.25
	Total	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**
Property Tax Revenues	**($ in millions)**						
Primary Tax Levy		$ 2.9	$ 2.5	$ 2.2	$ 2.1	$ 2.1	$ 2.2
Secondary Tax Levy		$ 20.0	$ 16.7	$ 14.2	$ 13.2	$ 14.4	$ 14.7
	Total	**$ 22.9**	**$ 19.2**	**$ 16.4**	**$ 15.3**	**$ 16.5**	**$ 16.9**

State Shared Revenue

Sources

State shared revenues make up the largest component of the City's Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. Distribution data was updated following the 2010 U.S. Census, released in 2011. Census data indicated that Peoria's population grew to over 154,000 in 2010, representing a little over 3% of the state's 2010 total population.

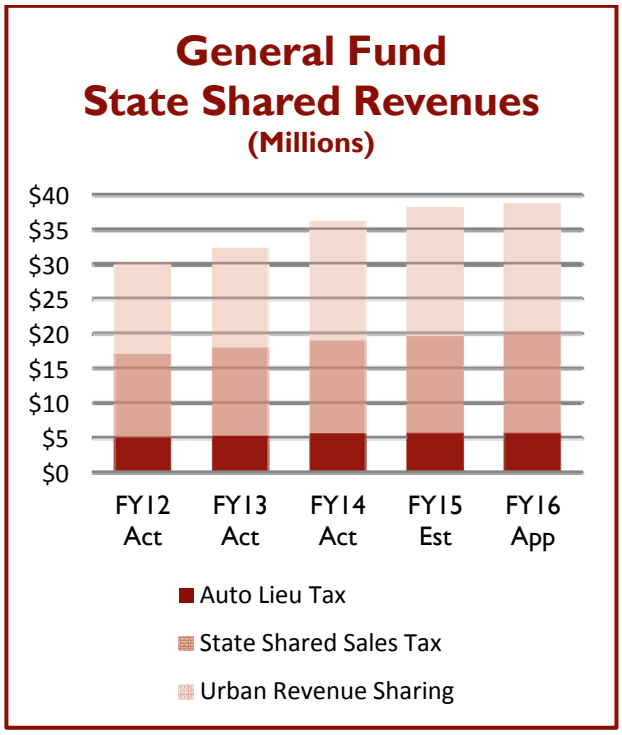
The largest of the three components, Urban Revenue Sharing, is based on state income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state's vehicle license collections within Maricopa and Yavapai Counties.

Uses

These three State Shared sources represent over 30% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2016, the budgeted State Shared revenues are $38.7 million, representing a 1.3% increase over the $38.2 million estimate for FY 2014. FY 2016 revenues are still shy of the previous peak level these sources reached in FY 2008. The FY 2016 estimates reflect known growth in previous statewide income tax receipts and forecasted improvements in sales tax revenue sources.



Highway User (HURF) Revenue

Sources

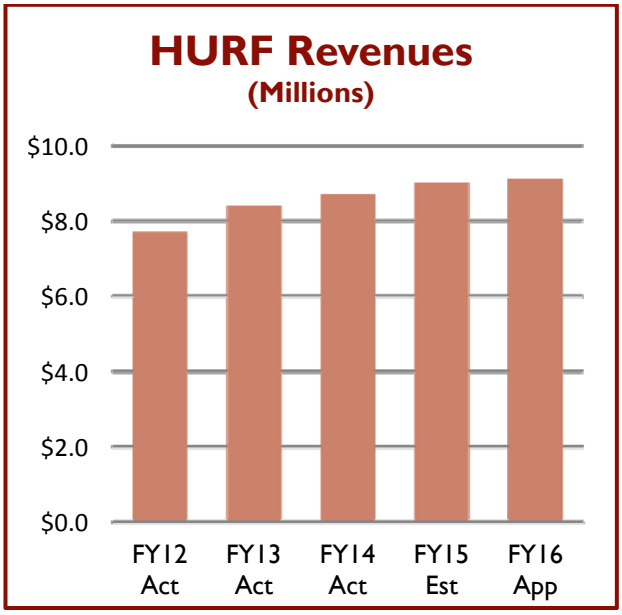
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of $0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits $0.13 of the $0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City's Streets Fund.

Projection

The Fiscal Year 2016 projection for HURF revenues is $9.1 million, a 1% increase over the prior year's estimate of $9.0 million. The City estimates growth in future years will be very modest as fuel reduction from conservation and and vehicle efficiencies offset growth from population.



License and Permit Revenue

Sources

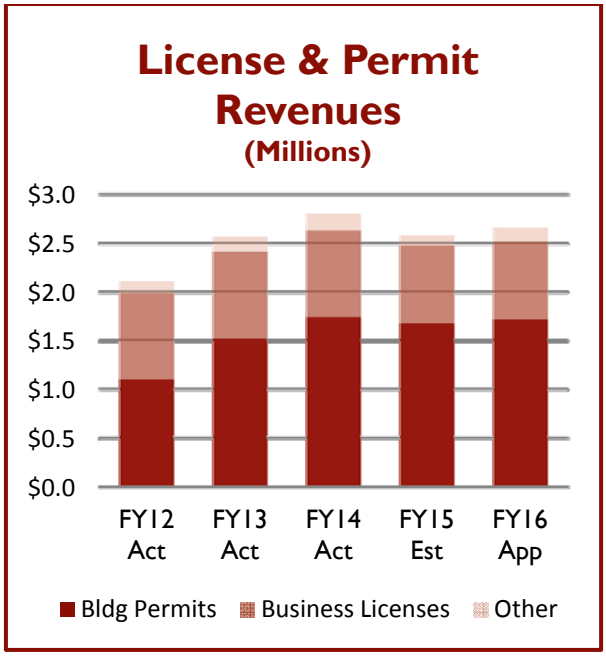
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by the Economic Development and Finance Departments, and is placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate $2.7 million in FY 2016. Building permit revenues are anticipated to contribute $1.7 million, or 65% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute almost $800,000, representing 30% of the total. Growth in permit-based revenues reflects a slightly more optimistic outlook for activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year-to-year.



Water Utility Revenue

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/ reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Utilities Department's water operations, and to support the debt service payments for the City's water capital improvement program.

Projection

Rate adjustments have been adopted for FY 2016. Rate adjustments, combined with modest residential account growth are projected to increase water revenues to $37.8 million in FY 2016.

Water Operating Revenue
(Millions)

Account Description	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Estimate	FY16 Approved
Water Fees	$ 30.9	$ 31.8	$ 33.0	$ 33.2	$ 35.3
Reclaimed Water Fees	$ 0.5	$ 0.6	$ 0.8	$ 0.6	$ 0.7
New Service Fees	$ 0.3	$ 0.3	$ 0.3	$ 0.3	$ 0.5
Water Meter Charges	$ 0.2	$ 0.2	$ 0.3	$ 0.2	$ 0.3
Disconnect/Reconnect Fees	$ 0.3	$ 0.3	$ 0.3	$ 0.3	$ 0.3
Quintero WTP Fees	$ 1.0	$ 0.3	$ 0.3	$ 0.4	$ 0.3
Non Potable Water Fees	$ 0.2	$ 0.2	$ 0.2	$ 0.2	$ 0.2
Interest Income	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Other	$ 0.5	$ 0.5	$ 0.5	$ 0.3	$ 0.3
Total Water Utility	**$ 34.1**	**$ 34.3**	**$ 35.8**	**$ 35.6**	**$ 37.8**

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment service. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

Rate adjustments have been adopted for FY 2016. Projected revenues for FY 2016 are $20.3 million, an increase of $0.2 million from the previous year's estimate.

Wastewater Operating Revenue
(Millions)

Account. Description	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Estimate	FY16 Approved
Wastewater Fees	$ 15.6	$ 17.5	$ 17.4	$ 18.2	$ 18.6
EPA Mandate Fees	$ 0.8	$ 0.9	$ 0.9	$ 0.9	$ 0.9
Allocated Interdept. Svc. Chrgs.	$ 1.6	$ 1.2	$ 0.9	$ 0.9	$ 0.7
Utility Late Fees	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Other	$ 0.1	$ 0.0	$ 0.0	$ 0.0	$ 0.0
Total Wastewater Utility	**$ 18.2**	**$ 19.7**	**$ 19.3**	**$ 20.1**	**$ 20.3**

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into its own operating fund. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities remain in their own respective funds to recover the costs of each service's operations.

Projection

Fiscal Year 2016 revenues for combined Solid Waste operations are estimated at $12.0 million, slightly higher than the projected 11.6 million for FY 2015. Neither service is adjusting its primary user rates in FY 2016. The majority of revenue – 80% is generated from residential user fees, with $9.6 million expected in FY 2016. Commercial user fees are estimated to contribute 20%, or about $2.4 million in projected revenues for FY 2016.

Solid Waste Operating Revenue
(Millions)

Fund	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Estimate	FY16 Approved
Commercial Solid Waste Fund	$ 2.1	$ 2.3	$ 2.4	$ 2.4	$ 2.4
Residential Solid Waste Fund	$ 9.8	$ 8.8	$ 9.0	$ 9.1	$ 9.6
Totals	**$ 11.9**	**$ 11.1**	**$ 11.4**	**$ 11.6**	**$ 12.0**

Performance Management

Why Measure Performance?

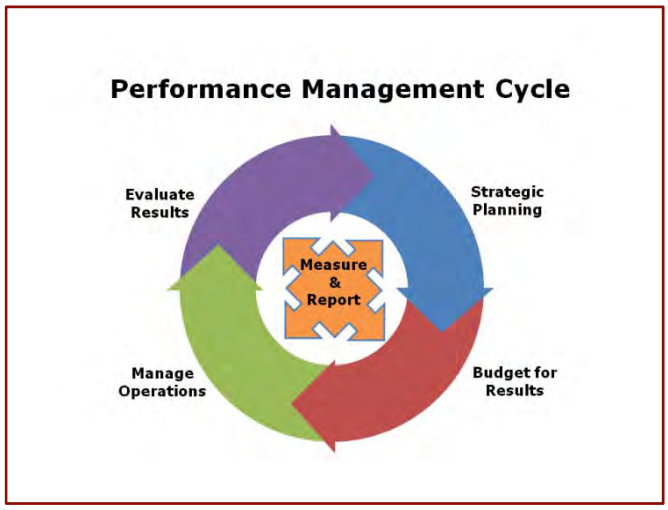
The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, performance management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating plans to identify desired outcomes, address service delivery objectives and to address Community/Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.

Transparency and Accountability

Performance management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With a limited amount of dollars available, a "performance-based" budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. The city's "PeoriaStat" model, which includes monthly collection of performance data and regular reporting to the City's executive leadership, helps identify performance trends and provides a forum to discuss and collaborate on operational strategies. These proactive measures help us to quickly respond and adapt to changes in our community.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY 2016 budget process included a full "costing out" of services to place greater emphasis on tying financial resources to desired outcomes. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are detailed in the following department summaries and individual division details. Special attention is paid to the "key outcome measures" that, if achieved, indicate progress towards the overall desired results.

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria's elected officials. In March of 2015, the City Council re-affirmed their 24-month Council Policy Goals. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, Department Directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY 2016 budget year are:

Community Building: Preserve and Expand Our Quality of Life

- Balanced amenities (northern Peoria)
- Sustainability
- Access to trail system
- Historic preservation
    - Local landmark designation
    - Promoting awareness
- Temporary recreation center
- Temporary access to lighted fields
- Explore removing alleys (Acacia district)
- Long-term infrastructure needs

Enhance Our Current Services

- Increase public safety resources
- Pursue ambulance service
- Expand human services function/program
- Expand bulk trash program
- Add a "green trash" program
- Increased technology
    - Paperless proces

Preserve Our Natural Environment

- Land acquisition
- Historic preservation (archeology)

Total Planning

- Expand water reclamation program
- Human capital strategic plan
- Charter amendment process (review)
- Circulator/Transit analysis

Economic Development

- Job creation
- Technical and vocational training
- Land banking: shovel-ready sites
- Market intervention
- Strategic and focused planning
- Revitalization of Old Town area

Leadership and Image

- Visibility – Increased communication, media and marketing
- Strategic representation
    - Local, State and National level
- Increased "District" communication

Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed **Organizational Strategic Plan** offers every employee insight into our long-term vision, values and standards. This plan provides a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Work Plans

To assist the city leadership in making informed budget recommendations, departments utilize a Department Operating Plan (DOP). These plans translate the organizational priorities into various policies, programs, services, and activities. The DOP for each department is considered a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2016 budget development was to explore creative ways to maintain service levels on core services and to implement cost-saving efficiences wherever possible. Using the Department Operating Plans as a guide, departments identified their core services, fully cost out activities, and addressed future trends in our changing community. In some cases, this approach results in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels and still preserve the things that make Peoria a great place to live.

The Department Operating Plan process not only helps departments more closely align their goals, objectives and performance measures with the City's broader strategic direction, but it also fosters more data-driven decision making.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These measures require regular review and analysis. Therefore, the City utilizes a "PeoriaStat" process that brings exe-cutive management together on a regular basis to review and evaluate performance data.

Lastly, additional performance data is collected at the department level to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

Citizen Survey Results

Surveys, both internal and external, are another tool used to measure the city's performance. The National Citizen Survey measures residents' opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city's programs and budget from year to year.

Peoria's most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria's survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

In the most recent citizen survey, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good." Most residents also agreed with the overall direction the city is taking. These results are much higher than cities comparable to ours. Complete results of the survey are available on the city's website at www.peoriaaz.gov/citizensurvey.

Continuous Improvement

Peoria is one of 11 cities that have been working together since 2011 with the Alliance for Innovation and Arizona State University to improve local government performance. The Valley Benchmark Cities is a collaborative of designated representatives from the largest cities in the Phoenix metropolitan area to identify common demographic, financial and performance information, to provide and discuss that information to better understand similarities and differences between our complex and diverse operations and to share information, resources and best practices with one another.

The Government Finance Officers Association (GFOA) recognized Peoria's efforts with Special Recognition in the area of Performance Management in the 2015 Distinguished Budget Presentation Award.

Peoria has been an active participant in the International City Management Association (ICMA)'s Center for Performance Analytics (CPA) program since 2007 and has been recognized each year for our achievements in creating and improving our performance management program. For the past five years, we have received the Certificate of Excellence, the highest award bestowed by ICMA CPA.

If you would like additional information on Peoria's performance management efforts, please contact Katie Gregory, Deputy Director, Finance and Budget Department, at 623-773-7364.

ICMA

Leaders at the Core of Better Communities

This

Certificate of Excellence

is presented to

Peoria, AZ

for exceeding the standards established by the ICMA Center for Performance Analytics™ in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance management in the organization's culture.

Presented at the 100th ICMA Annual Conference
Charlotte/Mecklenburg County, North Carolina
15 September 2014

Robert J. O'Neill Jr.
ICMA Executive Director

Simon Farbrother
ICMA President

Randall H. Reid
Director of Performance Initiatives
ICMA Center for Performance Analytics

Vital Stats

The City of Peoria uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an snapshot of the health and well-being of the City. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Performance Trend

Green: Meets target or shows a significant trend of improvement
Yellow: Not meeting target but showing stable or improving performance
Red: Not meeting target and showing little or no progress

COUNCIL GOAL: Community Building: Preserve or Expand our Quality of Life

	Desired Outcomes	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target	Performance Trend
1	% of residents rating the overall quality of life in Peoria as good or excellent^	83%	93%	93%	93%	
2	% of residents rating their neighborhood as good or excellent place to live^	80%	95%	95%	95%	
3	Residents overall satisfaction with Parks and Recreation in Peoria^	77%	81%	81%	81%	
4	Compliance with all Water and Wastewater system regulations	100%	100%	100%	100%	
5	% of residents rating traffic flow on major streets as good or excellent^	36%	57%	57%	57%	
6	Violent crimes per 1000/population	1.57	1.48	1.41	1.34	
7	Property crimes per 1000/population	23.68	20.03	18.03	16.23	
8	Patrol Response times to critical emergencies from dispatch to arrival	4:38	4:47	4:45	4:30	

COUNCIL GOAL: Enhance Current Services: Financial and Operational Excellence

	Desired Outcomes	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target	Performance Trend
1	% of residents rating the value of services received for the taxes paid as good or excellent^	56%	64%	64%	65%	
2	City General Obligation Bond Ratings (S&P/Moody's/Fitch)	AA+/Aa1/ AA+	AA+/Aa 1/AA+	AA+/Aa 1/AA+	AA+/A a1/AA+	
3	City Water and Wastewater Bond Ratings	AA/Aa3/ AA	AA/Aa3/ AA	AA/Aa3/ AA	AA/Aa3 / AA	

COUNCIL GOAL: *Preserve our Natural Environment*

	Desired Outcomes	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target	Performance Trend
1	% of residents rating the overall quality of Peoria's natural environment as good or excellent^	69%	69%	69%	69%	
2	Residential diversion rate (recycling)	23%	23%	24%	25%	
3	Preserved or developed Parks and Open Space acres per 1000/population	9.0	9.4	9.4	9.4	

COUNCIL GOAL: *Total Planning*

	Desired Outcomes	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target	Performance Trend
1	% of residents rating the overall quality of development in Peoria as good or excellent^	76%	76%	76%	76%	
2	% of residents saying Peoria is heading in the right direction (good or excellent response)^	72%	72%	72%	75%	

COUNCIL GOAL: *Economic Development*

Performance metrics have been selected and reported on based on the Economic Development Implementation Strategy (EDIS) approved by City Council in FY11.

	Desired Outcomes	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target	Performance Trend
1	Number of qualified prospects meeting Council stated Business attraction criteria	15	15	16	16	
2	Number of businesses contacted (retention or expansion)	175	36*	200**	200**	
3	% of City's assessed valuation that is classified as commercial/industrial	25%	25%	27%	27%	
4	% of residents rating the overall quality of business and service establishments as good or excellent^	75%	75%	75%	75%	

COUNCIL GOAL: *Leadership and Image*

	Desired Outcomes	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target	Performance Trend
1	% of residents rating Peoria's overall image or reputation as good or excellent^	69%	69%	69%	70%	
2	% of residents rating Peoria's Public Information Services as good or excellent^	73%	73%	73%	73%	
3	% of residents rating Peoria's Sense of Community as good or excellent^	54%	54%	54%	54%	

^**Citizen Survey Rating** - The city conducts a Citizen Survey approximately every three years, with the most recent survey conducted in FY 2013. As we strive to continually improve our performance, updated measures will be available again in FY 2016.
*Small Business Development staff exited position in December 2013 and the position was filled 6 months later. The previous years' count included participation in small business development programs, which has since shifted to the Peoria Chamber of Commerce.
**The new position is structurally different going forward. The responsibilities include Business Retention and Expansion multiple visits, including both new and revisited companies; the position is also responsible for Workforce Development and Commercial and Retail infill.

Performance Spotlight

CITY ATTORNEY'S OFFICE MISSION

To provide high quality legal services to our clients and achieving the interests of justice, using the most current technology and doing so in a competent, efficient, cost-effective and thoughtful manner.

DEPARTMENT OVERVIEW

The City Attorney's Office is legal advisor to City Council and its appointees, including city boards, commissions and committees, the City Manager and staff members in the conduct of city business. In addition, the City Attorney's Office represents the city in all court cases where the City has an interest and prosecutes all cases docketed into Municipal Court. Key services include helping the city comply with federal, state and local law, representing the city in all lawsuits, prosecuting city code and state law violations, overseeing deferred prosecution, and giving notice and assistance to crime victims. The City Attorney's Office also purchases insurance for the city and manages the city's self-insurance program and a variety of legal insurance loss events and claims.

Key Outcome Measures
City Attorney's Office

- % of responses to City Council requests within one week of request
- Number of domestic violence criminal cases
- % of criminal cases resulting in convictions
- Amount of insurance legal services paid
- Amount of city and non-city property claims

Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments and the city at large in all non-criminal legal service areas. This division includes overall department operations support, including management and legal administration services for the Office of the City Attorney and houses the city's Risk Management services. Legal civil practice groups share personnel who provide various types of legal services.

Civil practice groups:

- Economic Development, Finance and Land Use
- Environment and Utilities
- Government Operations and Labor and Employment
- Government Compliance, Taxation and Government Relations
- Litigation and Creditor Rights (includes Risk Management function)

Cost of Service Breakdown - City Attorney's Office – Civil & Risk Division					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Municipal Legal Governance Law Services	1.30	$157,126	$16,019	$17,934	$191,079
Development Legal Services	2.00	$241,733	$20,698	$23,189	$285,620
Administrative Legal Services	2.00	$241,733	$24,279	$27,202	$293,214
Transaction Legal Services	1.20	$145,040	$14,662	$16,436	$176,138
Litigation Legal Services	4.50	$543,989	$68,105	$69,719	$681,813
Operation of City's Self-Insurance Program	0.00	$0	$2,100,761	$137,576	$2,238,337
Claims Management Services	2.00	$156,684	$10,404[1]	$38,972	$206,060
General Legal Operations Management Services	.90	$108,780	$8,428	$14,907	$132,115
Legal Office Human Resources Services	.80	$96,693	$4,748	$10,490	$111,931
Legal Office Financial Services	1.10	$132,953	$4,869	$12,422	$150,244
Legal Office Technology Services	1.20	$145,040	$11,709	$20,025	$173,774
TOTAL	**17.00**	**$1,969,771**	**$2,284,682**	**$388,872**	**$4,643,325**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

[1] *This amount does not include risk fund contingency.*

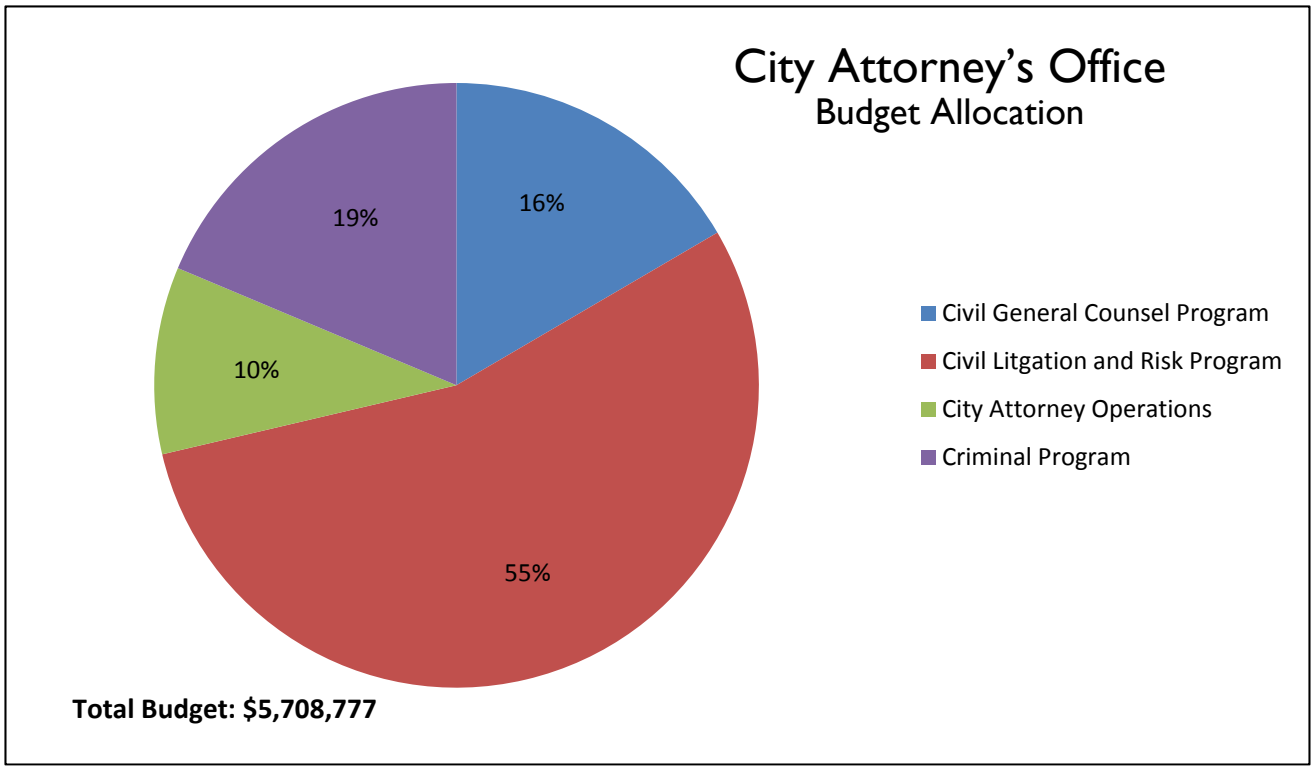
Criminal Division

The Criminal Division provides the prosecution and victim assistance services for the city. This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. Three major functions are covered by this practice group: Criminal Prosecution, Deferred Prosecution/ Probation and Victim Assistance Services.

Cost of Service Breakdown - City Attorney's Office - Criminal Division					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Criminal Prosecution	6.50	$613,559	$17,776	$136,342	$767,677
Victim Assistance Program	2.00	$160,441	$3,960	$70,299	$234,700
Deferred Prosecution/Probation	0.50	$47,197	$1,832	$14,046	$63,075
TOTAL	**9.00**	**$821,197**	**23,568**	**$220,687**	**$1,065,452** [2]

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

[2] *This amount does not include the City Attorney Forfeiture Fund grant budget ($17,688)*


City Attorney's Office
Budget Allocation
16%
19%
10%
55%
Civil General Counsel Program
Civil Litgation and Risk Program
City Attorney Operations
Criminal Program
Total Budget: $5,708,777

Performance Report

CITY ATTORNEY'S OFFICE

The City Attorney's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services	To provide high quality legal services to achieve the interests of justice	Customer Service Survey Ratings – Internal Departments	90%	90%	91%	95%
	Assure that city operations comply with all federal, state and local laws	Respond to requests for legal analysis, advice and answers to legal issues within 2 weeks of receipt	96%	83%	95%	95%
	Act as General Counsel for the Mayor and City Council, City Manager and Departments	% of responses to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	100%	72%	100%	100%
	To preserve and protect victims' rights during criminal case prosecution, fulfill prosecutorial statutory mandates allowing victims full participation in the criminal justice system, and increase and improve services provided to victims	Number of victim cases	1,479	1,676	1,550	1,550
	Reduce domestic violence victim numbers and increase domestic violence community awareness services	Number of non-domestic violence criminal cases	1,081	1,180	1,100	1,150
		Number of domestic violence criminal cases	398	496	450	400

Council Goal	Expected Outcome	Performance Measure	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services	Efficiently prosecute and dispose of Municipal Court criminal cases so that justice may be served, zealously represent the State's interest in all criminal matters, oversee the Deferred Prosecution Program and the Asset Forfeiture Grant	% of cases resulting in conviction	85%	83%	85%	80%[1]
		Number of criminal cases resulting in plea agreements	2,200	1,411	$1,300	1,450[1]
		% of deferred prosecution cases that are successfully completed	92%	70%	63%	75%
	Obtain insurance and excess liability coverage with best cost/benefit to the City's insurance program, maintain self-insurance and coverage level adequate for solvency and growth of insurance reserve fund and City's rising self-insurance needs	Amount paid in insurance premiums	$1.060 Million	$1.060 Million	1.046 Million	$1.046 Million
	Monitor insurance deductibles and self-insurance claims assuring lowest City costs, review and approve timely payment of legal expenses incurred defending tort claims, claim lawsuits, provide info and data for actuarial review and reserves calculation	Amount of insurance legal services paid	$150,000	$232,500	$25,000	$75,000
		Amount of Non-City Property Claims	$145,000	$41,885	$85,000	$85,000
		Amount of City Property Claims	$443,070	$394,244	$450,000	$285,000

[1] This reflects a lower number than previously counted due to use of more accurate data gathering method showing the actual #'s of cases resulting in conviction vs. dismissal. Cases received via citation that are dismissed upon reviewing the case, that are returned for additional evidence or that are referred to other agencies are no longer included in these stats.

Performance Spotlight

CITY CLERK'S OFFICE MISSION

To provide transparency and public access to City government through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council's policy-level goals and provide transparency and public access to City Government. Therefore, the City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute.

Clerk to the City Council

The City Clerk serves as the official secretary for the city. Service activities include administering City Council meetings through preparation of the agendas, packets, and minutes. Service activities also include supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations, code changes and customer service. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council, Council Subcommittees, and Boards and Commissions and provides excellent internal and external customer service.

Key Outcome Measures
City Clerk

- Open Meeting Law Compliance
- Public Records Request Compliance

Chief Records Management Officer

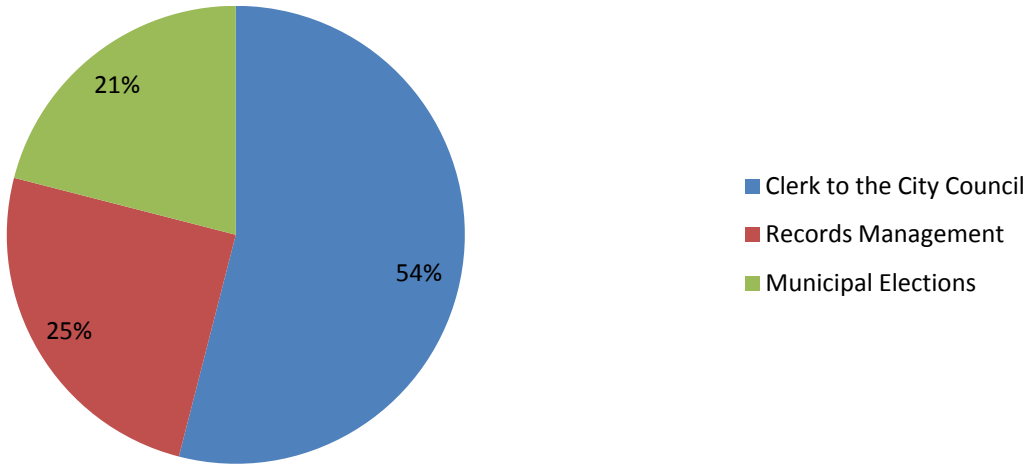
The City Clerk acts as the official keeper of all city documents. Service activities include administering city records through an electronic data management process, administering public records requests and providing records management training.

Chief Elections Officer

The City Clerk is responsible for administering municipal elections. Service activities include administering primary, general, recall and other special elections, campaign finance related filings and the preparation and distribution of publicity pamphlets.

Cost of Service Breakdown - City Clerk's Office					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Clerk to the City Council	3.75	$327,207	$107,917	$ 85,136	$520,260
Records Management	1.75	$152,696	$ 50,361	$ 39,730	$242,787
Municipal Elections	1.5	$130,883	$ 43,167	$ 34,054	$208,104
TOTAL	**7.00**	**$610,786**	**$201,445**	**$158,920**	**$971,151**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contractual services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as contracts information technology support and facility maintenance.



Total Budget: $971,151

Performance Report

CITY CLERK'S OFFICE

The City Clerk's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building/ Leadership & Image	Provide transparency and public access to city government	Comply with Open Meeting Law: - # of postings - % of compliance	688 99%	676 99%	680 99%	700 100%
Enhance Current Services/Total Planning	Support the City's diversity standards, ethical values, and customer service goals	Process City Contracts: - # of contracts processed - % processed w/in 1 week	1,063 73%	1,087 83%	1,075 86%	1,100 87%
		Administer public records requests: - # of records requests received - Avg # of days to complete - Avg # of days to redact	583 11 days 16 days	692 11 days 25 days	635 10 days 16 days	600 10 days 15 days

Performance Spotlight

CITY MANAGEMENT AND LEADERSHIP

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT OVERVIEW

The City Management and Leadership Department implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

The City Management and Leadership Department advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to effectively perform our jobs. This department is a leader in ethical organizational behavior through adopting and modeling the City Employees Code of Ethics.

Key Outcome Measures

City Management and Leadership

- Meet community needs, council priorities and organizational goals through efficient and effective service delivery
- % of Executive Staff in leadership roles in professional and regional organizations
- Number of credentialed departments

Office of Strategic Management

The Office of Strategic Management assists and supports the City Manager in planning, directing and reviewing activities and operations of the city in the area of strategic and process improvements. This office also provides professional assistance and consultation in the preparation and administration of grants. This includes research and analysis of grant opportunities, assistance with proposal preparation, and oversight of compliance monitoring by individual departments and divisions.

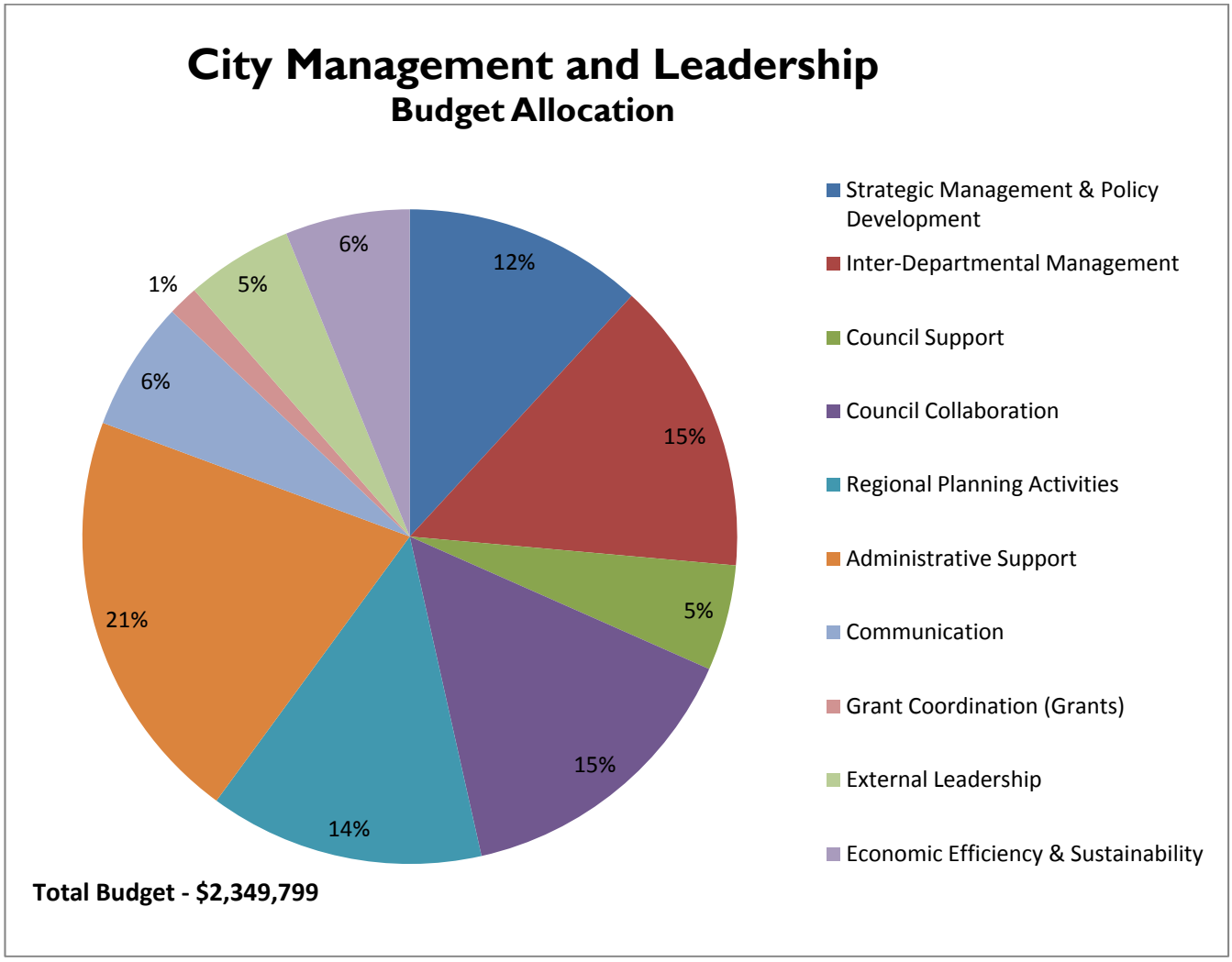
Office of Economic Efficiency and Sustainability

The Office of Economic Efficiency and Sustainability serves as the city's sustainability hub, designed to support and facilitate integrated sustainability network solutions to drive economic efficiencies and process improvements. This results in beneficial outcomes in environmental, social and economic sustainability. The office is a bi-directional resource that seeks to identify, analyze and implement best practices to enhance city operations and community resiliency, while improving Peoria residents' quality of life.

Cost of Service Breakdown – City Management and Leadership

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Strategic Management & Policy Development	1.56	$252,111	$10,467	$15,815	$278,393
Inter-Departmental Management	1.47	$317,328	$9,863	$14,903	$342,094
Council Support	1.20	$102,534	$8,051	$12,166	$122,751
Council Collaboration	2.19	$312,144	$14,693	$22,202	$349,039
Regional Planning Activities	2.08	$283,909	$13,955	$21,087	$318,951
Administrative Support	4.90	$399,029	$33,815	$51,095	$483,939
Communication	.77	$137,730	$5,166	$7,806	$150,702
Grant Coordination	.25	$31,047	$1,677	$2,534	$35,258
External Leadership	.58	$114,288	$3,891	$5,880	$124,059
Economic Efficiency & Sustainability	1.0	$127,766	$6,709	$10,138	$144,613
TOTAL	**16.00**	**$2,077,886**	**$108,287**	**$163,626**	**$2,349,799**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.


City Management and Leadership
Budget Allocation
12%
15%
5%
15%
14%
21%
6%
1%
5%
6%
Strategic Management & Policy Development
Inter-Departmental Management
Council Support
Council Collaboration
Regional Planning Activities
Administrative Support
Communication
Grant Coordination (Grants)
External Leadership
Economic Efficiency & Sustainability
Total Budget - $2,349,799

Performance Report

CITY MANAGEMENT AND LEADERSHIP

The City Management and Leadership Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Leadership & Image	Professional credentialing of all eligible departments	Four credentialed departments	Not measured	Not measured	4	4
	Executive staff provides leadership in professional and regional organizations	Percent of employees active in leadership roles	Not measured	Not measured	75%	80%
	Recognition of budget excellence by Government Finance Officers Association	Receive GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes
Enhance Current Services	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizen inquiries which are responded to or acted upon within two business days, as tracked by the Assistant to the City Manager	Not measured	98%	98%	98%

Performance Spotlight

COMMUNITY SERVICES DEPARTMENT MISSION

To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities which are cost-effective, creative and responsive to citizen input.

DEPARTMENT OVERVIEW

The Community Services Department provides residents and visitors alike with various recreational opportunities, including an array of recreation programs, city special events, neighborhood and community parks, open space and trails, year-round activities at the Peoria Sports Complex, two full-service Libraries, and unique arts and cultural experiences. The operation and management of these areas are fulfilled by the divisions outlined below.

Community Services Administration

Community Services Administration is responsible for the overall management, financial administration, technological support, and strategic direction for the Parks, Recreation, Library, Arts and Cultural Services and Sports Facilities divisions. This includes the promotion of excellent customer service, which the department strives to maintain with every customer interaction. The department also serves as liaison to multiple Boards and Commissions that advise the department and City Council in several key areas:

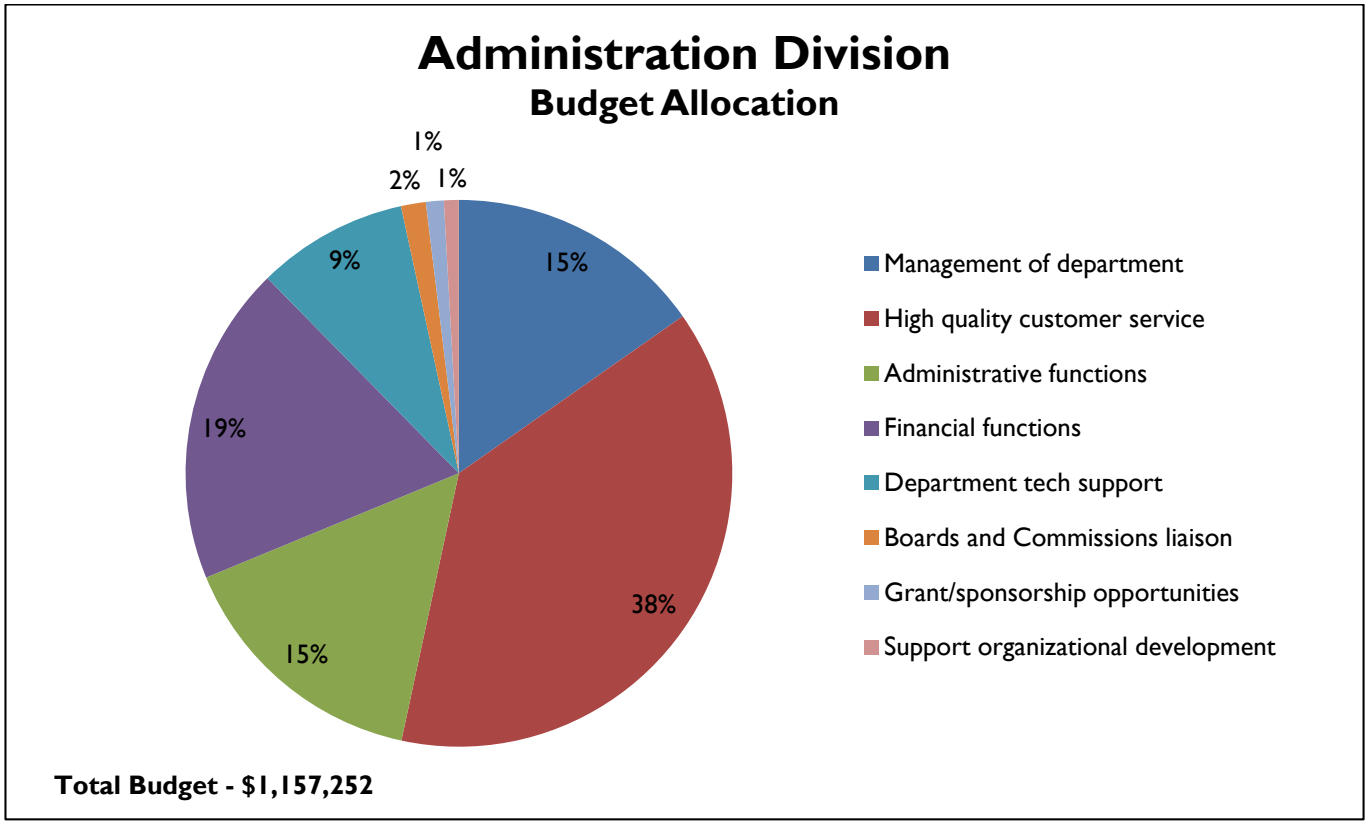
- Youth Advisory Board
- Parks and Recreation Board
- Library Board
- Veterans' Board
- Arts Commission

Key Outcome Measures
Community Services Department

- Overall satisfaction with parks and recreation services in Peoria
- % of residents rating the overall quality of Peoria's natural environment as good or excellent
- Total annual circulation in Peoria's Library system
- # of registered participants and event attendees
- Cost recovery goals in Recreation Programs
- Art Gallery Visits

Cost of Service Breakdown – Community Services Administration					
Activity Description	**Allocated FTEs**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Service Charges**	**Total Cost of Service**
Management of department/divisions	0.79	$150,262	$ 4,070	$22,318	$176,650
High quality customer services	5.47	$375,116	$10,160	$55,715	$440,991
Administrative functions	1.77	$151,625	$ 4,107	$22,520	$178,252
Financial functions	2.15	$185,878	$ 5,034	$27,608	$218,520
Department technological support	0.90	$ 87,964	$ 2,382	$13,065	$103,411
Boards and Commission liaison	0.16	$ 14,496	$ 393	$ 2,153	$ 17,042
Grant/sponsorship opportunities	0.11	$ 10,405	$ 282	$ 1,545	$ 12,232
Support organizational development	0.08	$ 8,637	$ 234	$ 1,283	$ 10,154
TOTAL	**11.43**	**$984,383**	**$26,662**	**$146,207**	**$1,157,252**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Recreation Programs

The Recreation division is responsible for providing programs that offer unique and varied recreational experiences. The division seeks to offer activities that prove fun, safe, and cost effective. Programs are offered for all ages, and are located in parks, schools, private and public facilities throughout the community. The division is also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center. Also, this division includes planning and implementation of city-managed special events.

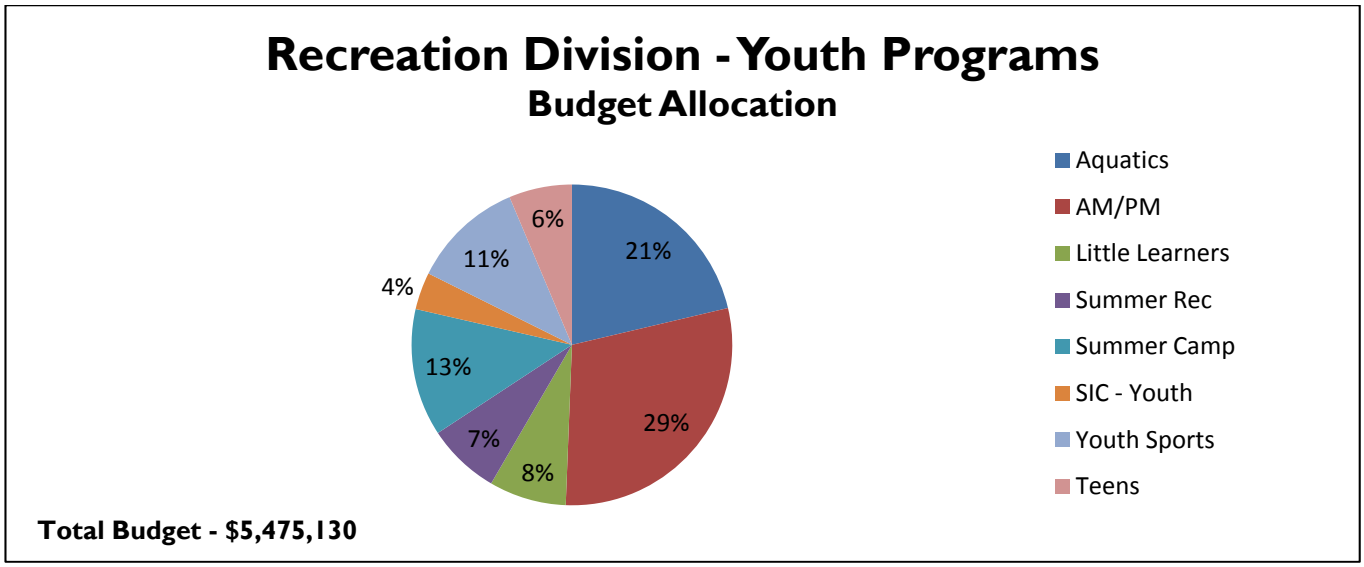
Youth Programs

Youth Programs include swimming lessons, swim and dive teams, pool maintenance, before and after school programs, kindergarten readiness year-round program, summer recreation options (both licensed and drop-in), youth special interest classes, youth sports and teen programs such as skate events, lunch box program and summer Step OUT. Recreation programming and leisure learning opportunities are aligned with the recently adopted Youth Master Plan.

Cost of Service Breakdown – Recreation – Youth Programs

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Aquatics Program	18.07	$ 689,368	$398,121	$78,758	$1,166,247
AM/PM Program	29.25	$1,105,370	$413,458	$86,555	$1,605,383
Little Learners	7.40	$ 293,863	$ 58,956	$72,963	$ 425,782
Summer Recreation	6.71	$ 244,412	$157,513	$ 625	$ 402,550
Summer Camp	12.04	$ 426,163	$242,723	$34,403	$ 703,289
Special Interest Classes - Youth	1.35	$ 118,049	$ 69,342	$18,209	$ 205,600
Youth Sports	6.05	$ 377,651	$178,700	$61,819	$ 618,170
Teens	5.12	$ 246,363	$ 86,903	$14,843	$ 348,109
TOTAL	**85.99**	**$3,501,239**	**$1,605,716**	**$368,175**	**$5,475,130**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



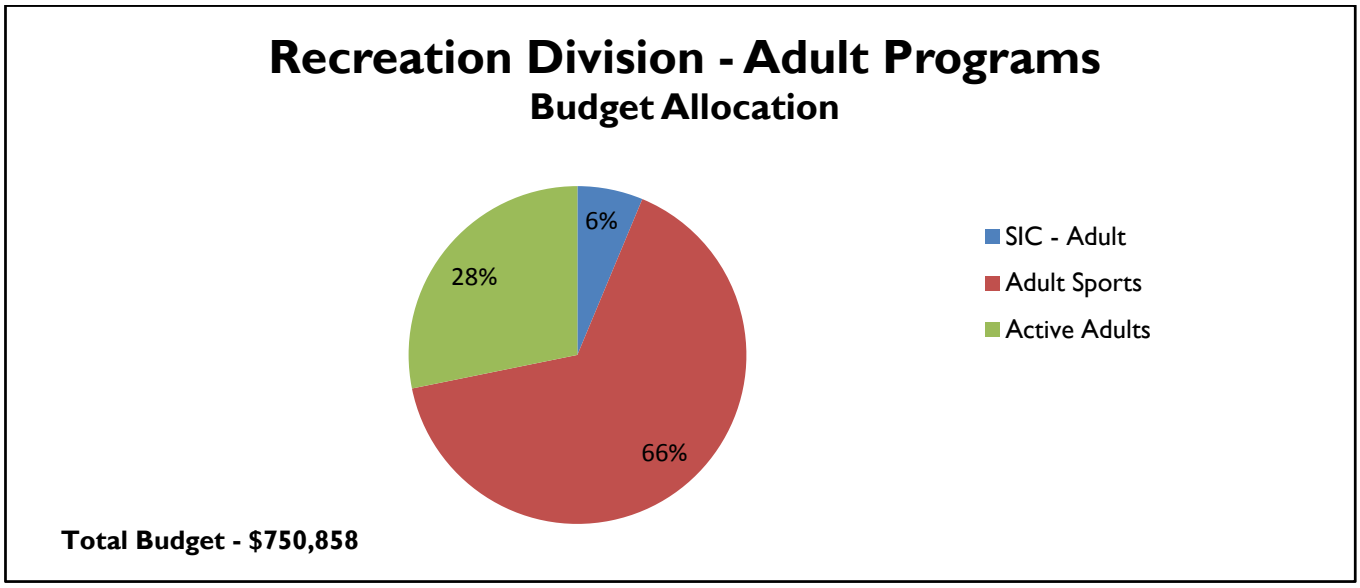
Adult Programs

Adult Recreation Programs include special interest classes geared towards adults, adult sports offerings such as softball leagues, indoor volleyball leagues and senior programs – trips, wellness classes, events at the community center and more.

Cost of Service Breakdown – Recreation – Adult Programs

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Special Interest Classes - Adult	0.42	$ 36,065	$ 9,771	$1,293	$ 47,129
Adult Sports	8.43	$395,468	$89,151	$7,500	$492,119
Active Adult Programs	1.72	$140,761	$67,329	$3,520	$211,610
TOTAL	**10.57**	**$572,294**	**$166,251**	**$12,313**	**$750,858**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Special Populations

Recreation programs for special populations include outdoor recreation opportunities such as kayaking, scuba diving and geocaching. Other offerings include social opportunities for teens and adults with developmental disabilities and day treatment and training services.

Cost of Service Breakdown – Recreation – Special Populations

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Outdoor Recreation	0.09	$ 58,006	$ 5,895	$ 1,435	$ 65,336
Adaptive Recreation	1.92	$113,409	$22,412	$ 14,300	$150,121
Adult Day Program	8.67	$400,632	$23,544	$105,804	$529,980
TOTAL	**10.68**	**$572,047**	**$51,851**	**$121,539**	**$745,437**

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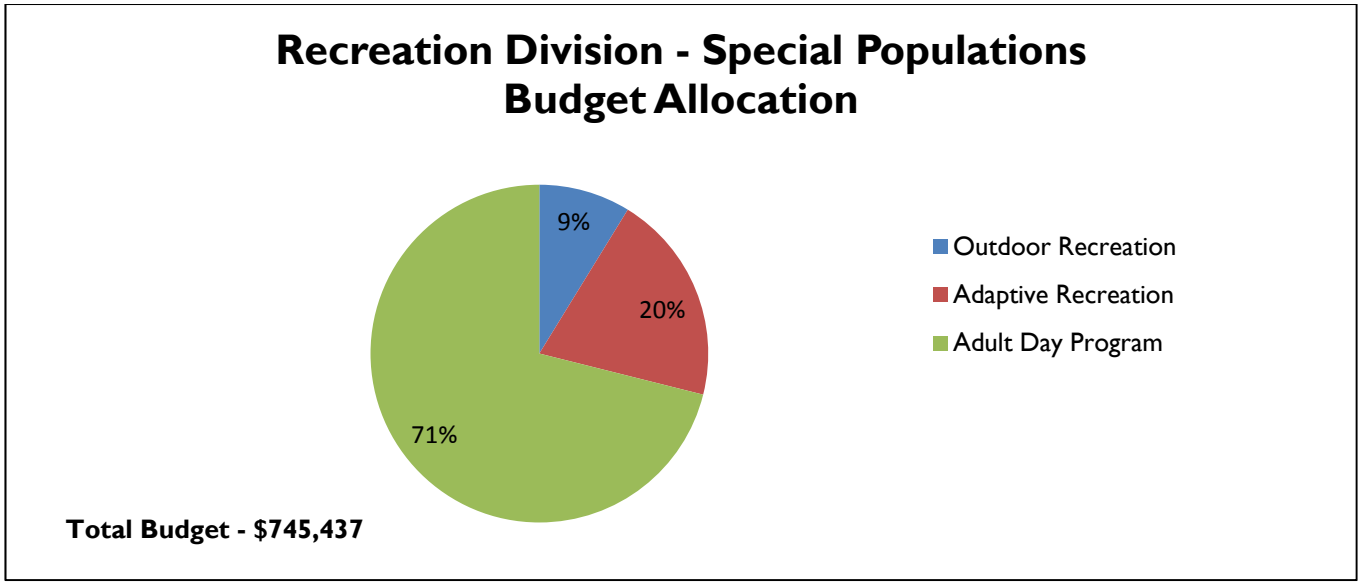

Facilities

The Recreation Division - Facilities is responsible for operations, maintenance and programming aspects of the Rio Vista Recreation Center and downtown Community Center.

Cost of Service Breakdown – Recreation - Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Community Center	2.74	$263,363	$ 99,678	$457,787	$ 820,828
Rio Vista Recreation Center	14.92	$952,604	$243,941	$258,513	$1,455,058
TOTAL	**17.66**	**$1,215,967**	**$343,619**	**$716,300**	**$2,275,886**

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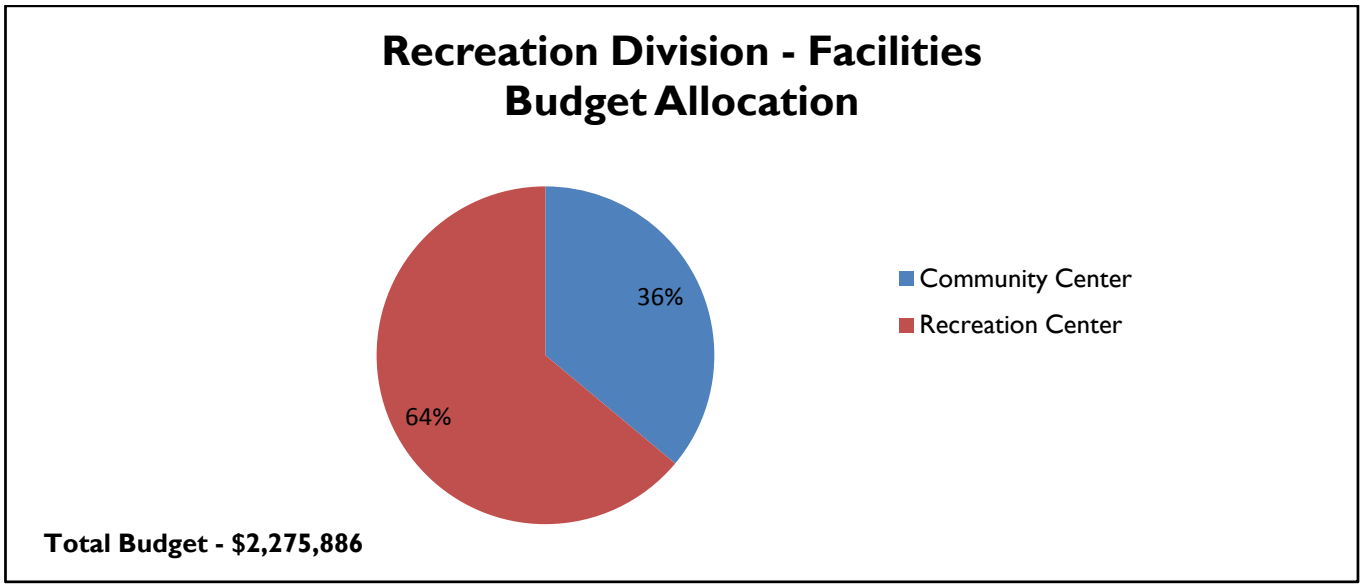

Special Events

The Recreation Division plans, manages and facilitates city-sponsored community and special events throughout the year, at venues across the city. Events coordinated include: July 4th All American Festival, Halloween Monster Bash, P83 Party, Dolly Sanchez Memorial Easter Egg Hunt, Peoria Arts and Cultural Festival and the Old Town Holiday Festival. One-time events are planned and budgeted for on a case-by-case basis each fiscal year.

Cost of Service Breakdown – Recreation – Special Events

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Plan and manage community special events	1.69	$ 71,927	$243,530	$5,856	$321,313
Plan and manage signature City special events	1.92	$127,258	$125,056	$3,007	$255,321
Assist outside organizations with events	0.25	$ 22,937	$144,801	$3,482	$171,220
Assist other departments with coordination and planning of events	0.11	$ 10,050	$ 72,401	$1,741	$ 84,192
Collaborate to develop and execute marketing strategies	0.11	$ 10,050	$ 72,401	$1,741	$ 84,192
Manage Boards and Commissions Dinner	0.20	$ 18,277	$ 14,648	$ 352	$ 33,277
TOTAL	**4.28**	**$260,499**	**$672,837**	**$16,179**	**$949,515**

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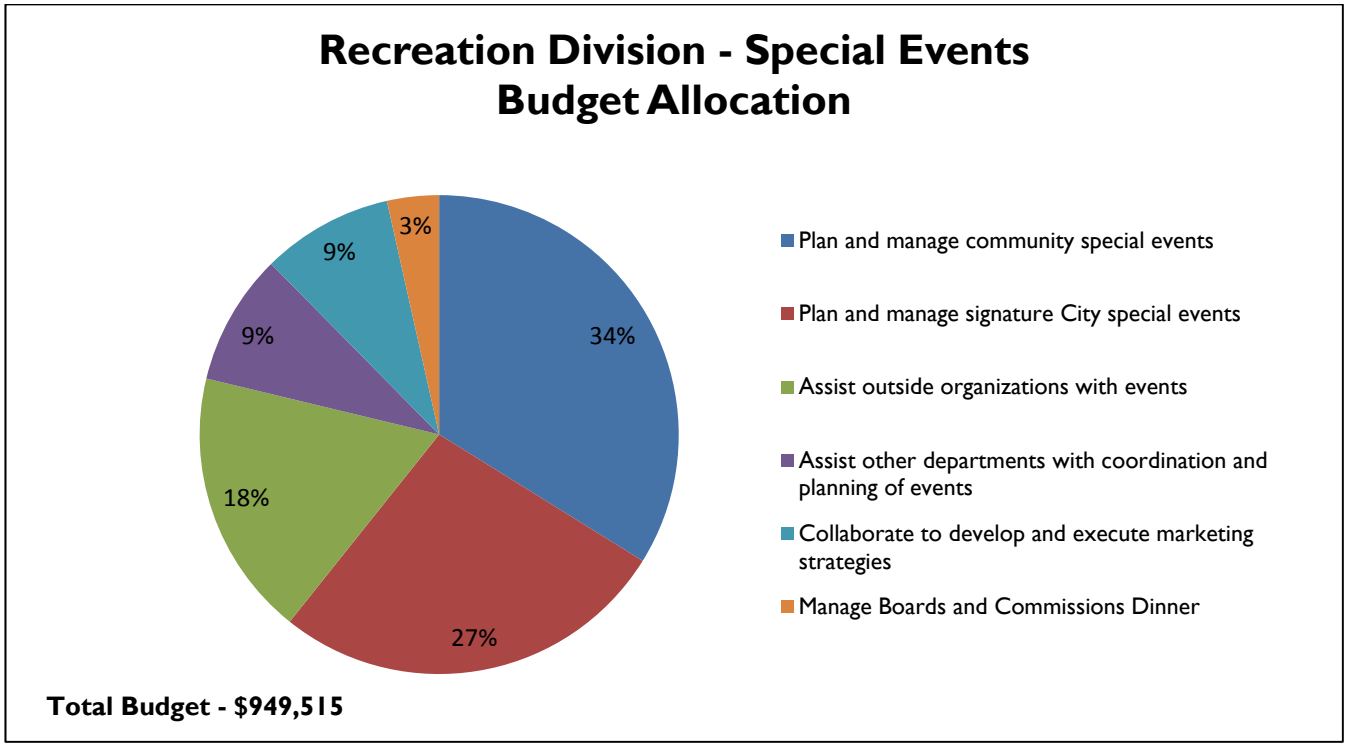

Neighborhood Park Maintenance

Neighborhood Park Maintenance is responsible for maintaining the city's 34 neighborhood parks, 25 miles of trail, city-owned retention basins and graffiti abatement. Key activities within this function include continual maintenance of parks, including daily cleanings, trimming, pruning, trash removal, turf maintenance, restroom cleaning, field preparation for sport programs, playground inspections, graffiti abatement, and utility payments for each park.

Right-of-Way Maintenance

The ROW Maintenance division is responsible for ensuring all ROW contract obligations are met throughout the city. Also included are contractual activities for grounds at City Hall, Old Town, maintenance improvement district (MID) basins, and general response to citizen requests concerning ROW maintenance. The division is also responsible for paying the utility bills for city-owned ROWs. A secondary function is to maintain the City's Tree City USA status and coordinate volunteer programs.

Parks Administration

Parks Administration is responsible for ensuring all park and ROW operations operate smoothly, and to analyze and coordinate operations. The section also assists the Engineering Department with CIP coordination of all park and trail projects, is the staff liaison to the Veterans Memorial Board, oversees the City's arts program and reviews relevant development plans.

Cost of Service Breakdown – Parks Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Neighborhood Park Maintenance	25.9	$1,700,505	$1,491,521	$533,758	$3,725,784
Right-of-Way	1.0	$ 110,163	$1,147,856	$36,065	$1,294,084
Parks Administration	1.0	$ 158,837	$ 2,000	$ 901	$ 161,738
TOTAL	**27.9**	**$1,969,505**	**$2,641,377**	**$570,724**	**$5,181,606**

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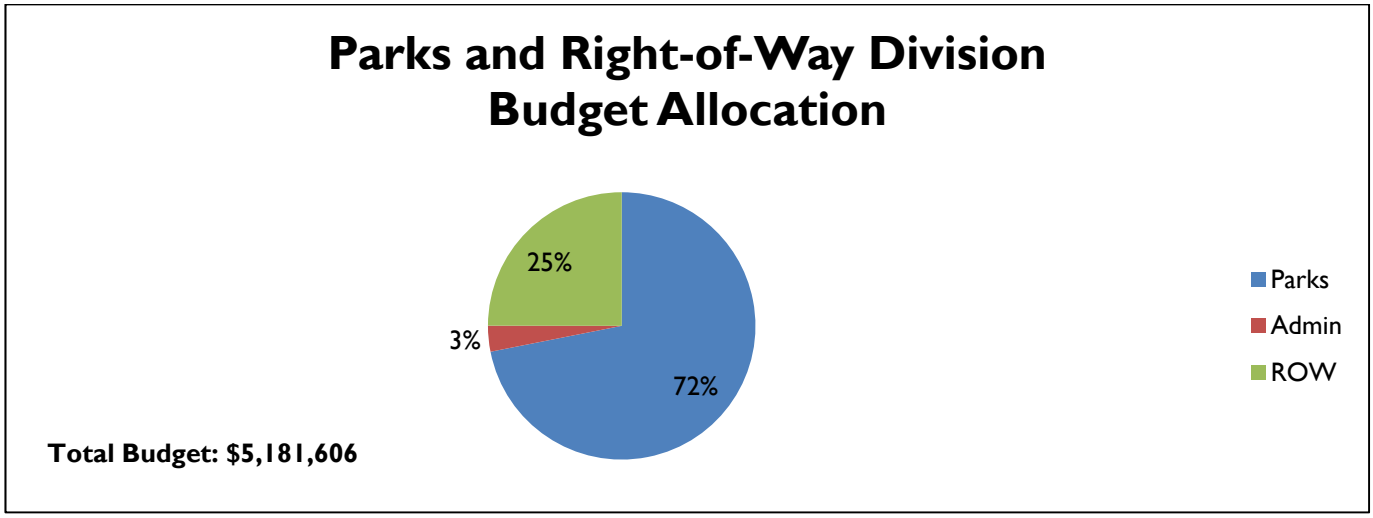

Sports Facilities

The Sports Facilities division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park, Pioneer Community Park and facilitates year round programming at these complexes. This includes Spring Training operations for the Seattle Mariners and the San Diego Padres.

Cost of Service Breakdown – Sports Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Rio Vista Community Park	10.60	$454,986	$ 393,887	$103,822	$ 952,695
Pioneer Community Park	12.09	$543,561	$ 422,834	$ 61,564	$1,027,959
Sports Complex - Year Round Activities	13.50	$747,414	$1,019,482	$371,908	$2,138,804
Sports Complex - Spring Training	13.27	$888,934	$1,212,517	$442,328	$2,543,779
TOTAL	**49.46**	**$2,634,895**	**$3,048,720**	**$979,622**	**$6,663,237**

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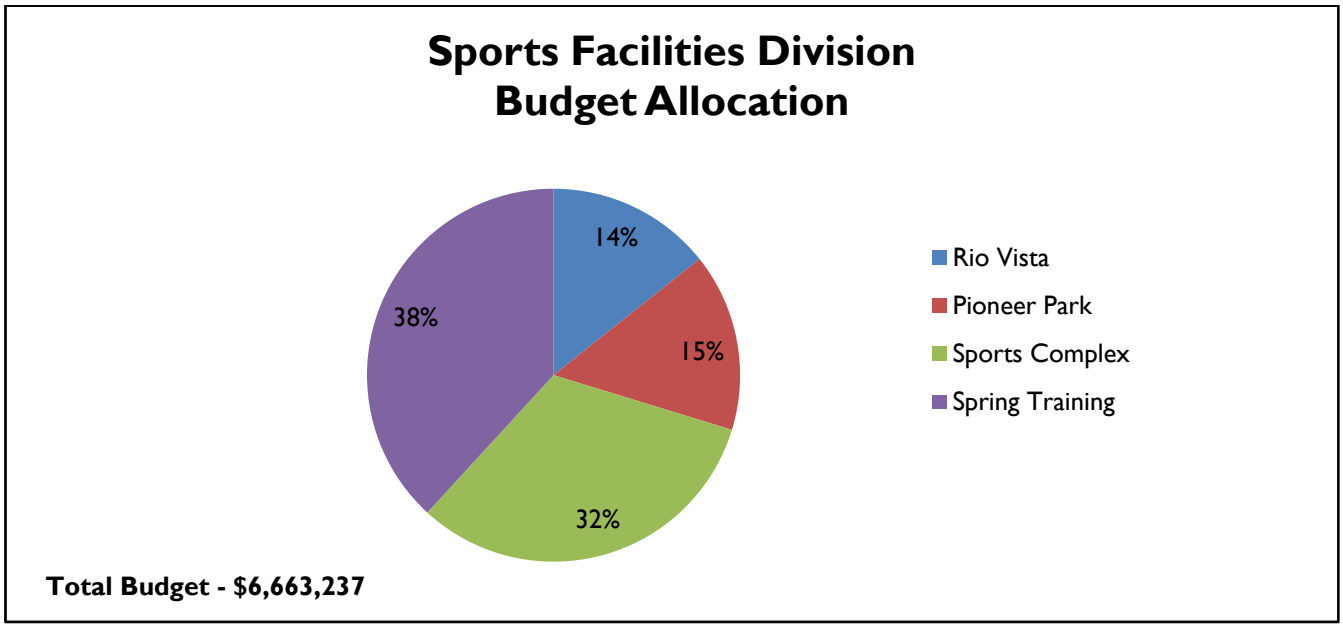

Peoria Public Library System

Library - Adult Services

The Adult Services Division within the Library is responsible for providing materials including books, periodicals, DVDs and digital services, programming and basic computer and e-reader classes and reference services. The Library staff in this unit continually reviews the collection to determine which popular selections are needed. It also oversees 48 computers for public use, and has two Workforce connection computers to assist citizens seeking employment. Staff also assists patrons with any computer-related questions.

Library – Youth Services

The Youth Services Division within the Library is responsible for providing youth-related materials including books, periodicals, DVDs and digital services, programming and reference services. The Library staff continually reviews its collection to determine popular selections. It also supports 25 computers for public use and assists patrons with any computer-related questions.

Library – Patron Services

Patron Services is responsible for offering patrons assistance with locating items, issuing library cards, online public access catalog, e-reader assistance and account management. Additionally, they process periodicals and inter-library loan requests. This area also manages the volunteer program, and sorts and shelves books.

Library – Technical Services

Technical Services is responsible for working with book vendors to place orders, verify accuracy of the orders, catalog new materials, process these materials, manage the library computer systems, support the automatic telephony system and maintain the library's website.

Library – Administration

Administration is responsible for evaluating programs and processes, and implementing recommended changes. They serve as staff liaison to the Library Board, are responsible for Community Outreach, and support the financial management of the division.

Cost of Service Breakdown - Libraries					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Adult Services	5.93	$533,384	$186,422	$410,247	$1,130,053
Library – Youth Services	5.33	$506,799	$192,775	$410,246	$1,109,820
Library – Patron Services	17.99	$882,044	$ 67,582	$175,292	$1,124,918
Library – Technical Services	4.79	$330,576	$108,874	$125,068	$ 564,518
Library – Administration	1.75	$231,270	$ 5,465	$115,293	$ 352,028
TOTAL	**35.79**	**$2,484,073**	**$561,118**	**$1,236,146**	**$4,281,337**

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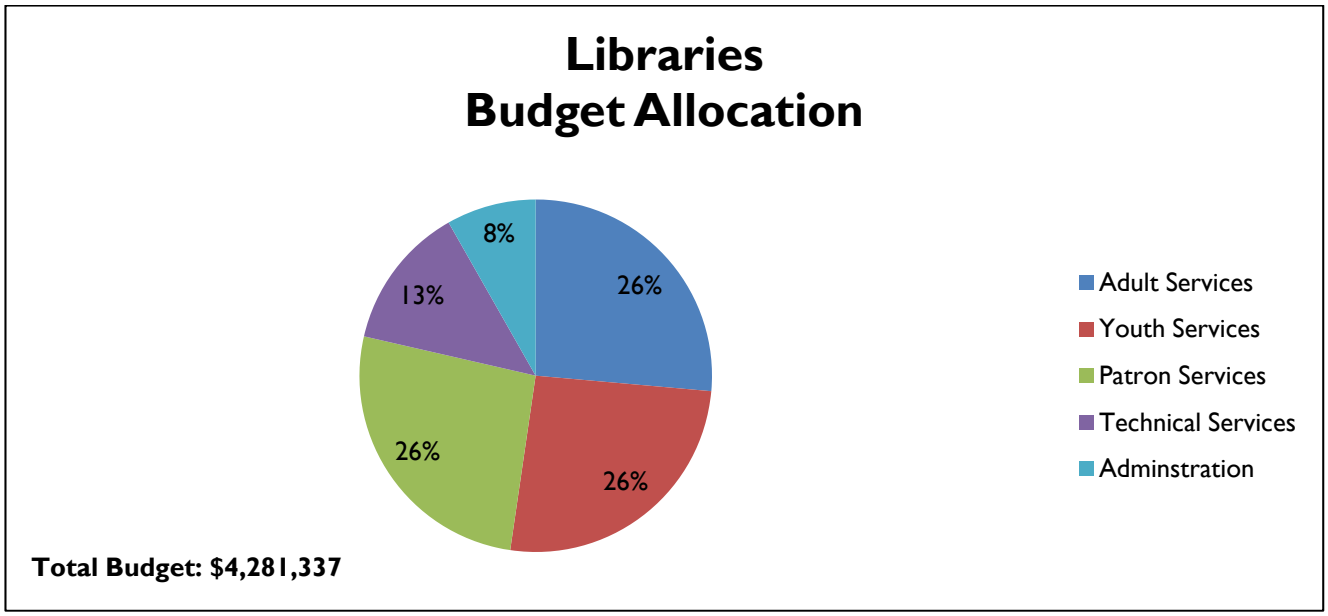

Arts

The Arts Division is responsible for managing and promoting the city's public art program. This division oversees management of the city's arts grant program, coordinates gallery operations, is involved with cultural activities/events, and serves as staff liaison to the Arts Commission Board.

Cost of Service Breakdown - Arts					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Grant Management	.100	$12,371	$25,200	$2,450	$40,021
Gallery Display Coordination	.100	$12,371	$ 1,528	$2,450	$16,349
Art Collection Management	.125	$15,464	$10,958	$2,450	$28,872
Cultural Activities/Events	.125	$15,464	$ 1,039	$2,450	$18,953
Boards and Commission	.050	$ 6,186	$ 250	$2,450	$ 8,886
TOTAL	**.5**	**$61,856**	**$38,975**	**$12,250**	**$113,081**

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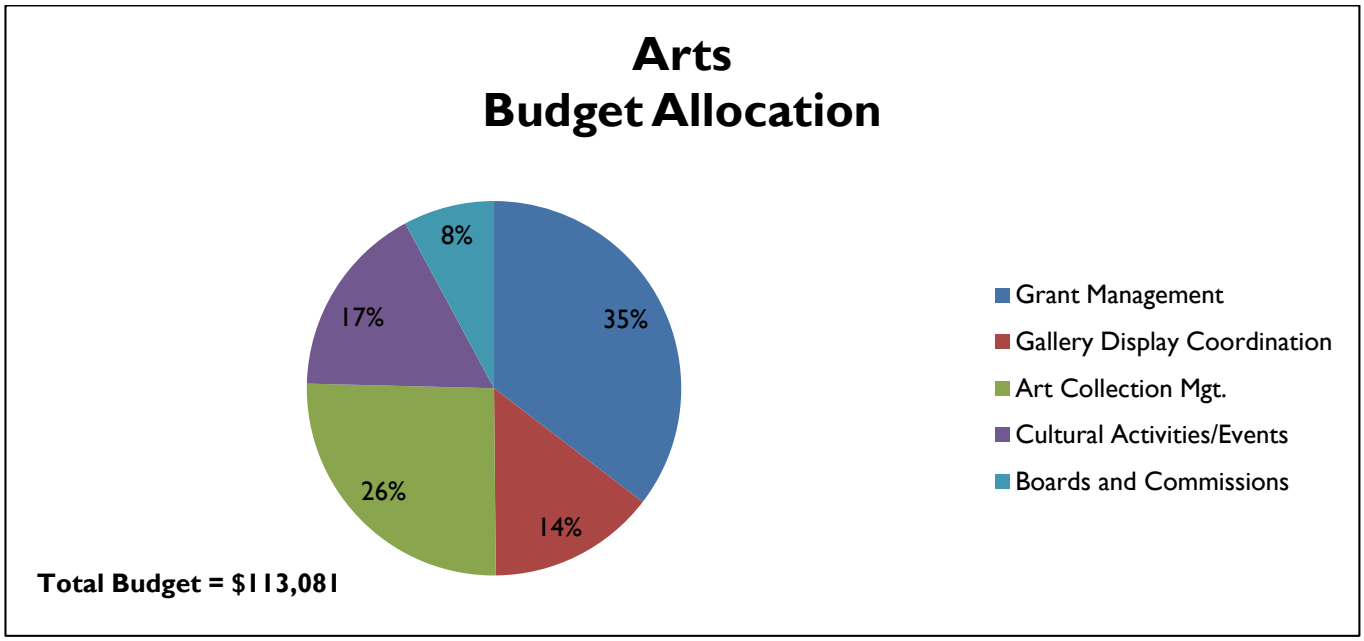
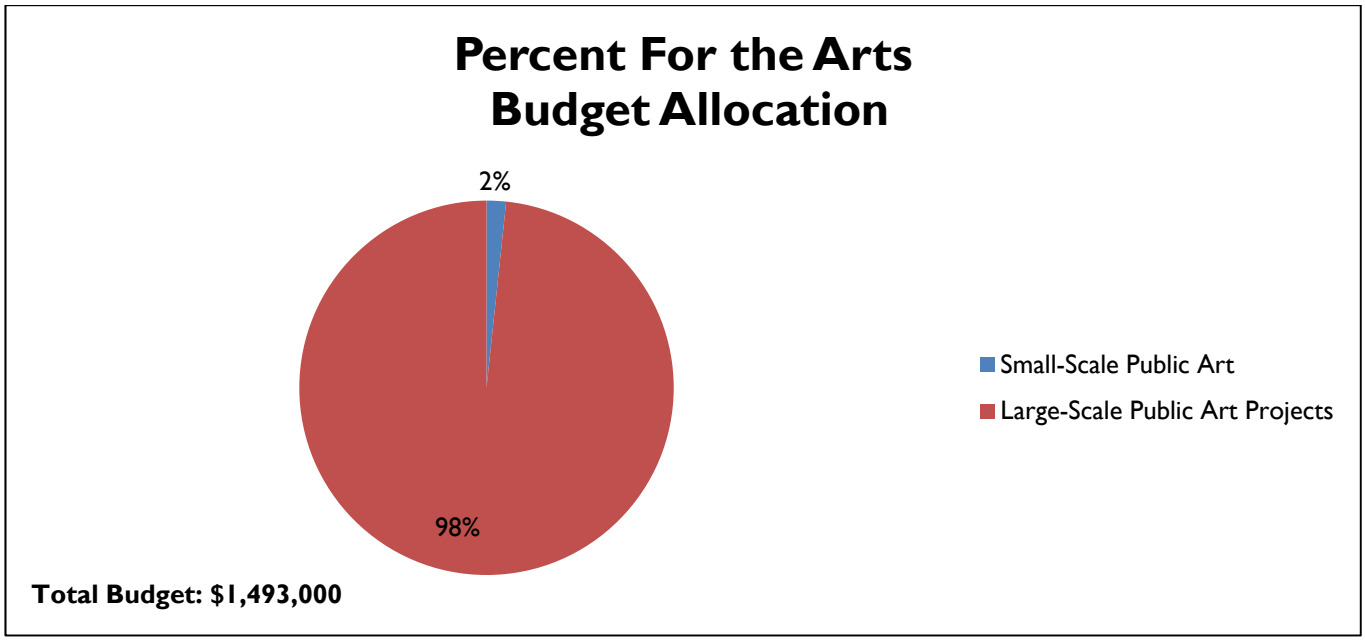


Percent for the Arts

This section is supported through the city's capital improvement program with a 1% contribution of the project cost, and is used to provide public art throughout the city. It has funded public art projects such as: Pioneer Community Park, Centennial Plaza, and Osuna Park. The FY 2015 budget was approved for Lake Pleasant Parkway and Happy Valley Road, 91st Avenue and Happy Valley Road, Camino a Lago Park, the Sports Complex, a Northern Peoria art piece, and small-scale art. Small art purchases have taken place and display areas have been established at numerous public buildings including: DCSB, the Community Center, Sunrise Mountain Library, Rio Vista Recreation Center and City Hall.

Cost of Service Breakdown - Percent for the Arts					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Percent for the Arts	**0**	**$0**	**$1,493,000**	**$0**	**$1,493,000**
The budget amounts listed above include all costs for that service or program for FY2015. Costs may include contracts for large-scale public art services and small art purchases.					



Performance Report

COMMUNITY SERVICES DEPARTMENT

The Community Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building: Preserve and Expand our Quality of Life	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life	Participant approval rating for Recreation Programs	91%	88%	90%	**91%**
		% of residents rating Recreation programs or classes as good or excellent (National Citizen Survey)	81%	81%	81%	**81%**
		Average daily visitor count at Rio Vista Recreation Center	1,200	1,245	1,300	**1,350**
		# of recreation participants	137,500	122,318	128,000	**134,000**
		Total visitors at the Community Center	N/A	157,889	160,000	**163,000**
		# of attendees at City Signature Special Events	73,225	74,950	78,000	**83,000**
	To provide exceptional neighborhood parks, trails, and open spaces that provide access to recreational enjoyment and preserves and protects important natural, historical, and cultural resources	Developed Neighborhood Park acres per 1,000 population	1.83	1.79	1.83	**1.83**
		% of citizens rating the quality of City Parks as good or excellent (National Citizen Survey)	83%	83%	83%	**83%**
		% of residents rating the availability of walking paths and trails as good or excellent (National Citizen Survey)	68%	68%	68%	**68%**

Council Goal	Expected Outcome	Performance Measure	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building: Preserve and Expand our Quality of Life	To provide aesthetically pleasing and well maintained public right-of-way areas throughout Peoria	% of residents rating the cleanliness of Peoria as good or excellent (National Citizen Survey)	84%	84%	84%	**84%**
		Graffiti abatement work order requests completed	1,388	1,276	1,500	**1,270**
	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista and Pioneer Community Parks with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	97%	100%	95%	**97%**
		# of Spring Training attendees	196,881	192,513	195,000	**199,000**
		# of Community Events held at the Peoria Sports Complex	103	105	105	**105**
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	98%	99%	97%	**97%**
	To provide Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain	Annual Library Visits (Physical and Virtual)	938,147	976,089	976,000	**978,000**
		Total annual circulation per capita	11	10	10	**10**
		% of residents rating the quality of library services as good or excellent (National Citizen Survey)	93%	93%	93%	**93%**
	To offer citizens enriching opportunities in the form of arts	% of residents rating opportunities to attend cultural activities as good or excellent (National Citizen Survey)	58%	58%	58%	**58%**
		Annual Art Gallery Visits	2,211	3,208	3,400	**3,500**

Performance Spotlight

DEVELOPMENT AND ENGINEERING DEPARTMENT MISSION

To provide quality engineering, architectural and development services to the citizens of Peoria through management of the capital improvement program, traffic engineering, property acquisition, right-of-way inspections, site development, and building development that will enhance the quality of life for years to come.

DEPARTMENT OVERVIEW

Administration and Property Acquisition

The Administration and Property Acquisition Division provides overall management direction and support to the Engineering Department and coordinates the acquisition of real property rights of way and easements for the entire city.

About half of the division's operating budget supports the day-to-day management of the department, including the management of its operational and capital budgets. The other half is related to property acquisition and management. Approximately 2 percent of the division's budget is offset through chargeback revenue from CIP projects.

Key Outcome Measures

Development and Engineering Department

- Percent of capital projects completed on time and within budget
- Customer satisfaction survey ratings related to capital project delivery
- Citizen survey ratings related to vehicular, bicycle and pedestrian traffic

Engineering Services

The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects), including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure. The division also provides technical support to internal and external customers of the Engineering Department.

Capital project delivery makes up approximately 47 percent of the cost of service. Other core services include project estimating, coordination with outside agencies and administrative functions. Approximately 52 percent of the division's budget is offset through chargeback revenue from projects.

Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings and courts), including the planning, programming, design and construction management.

Approximately 66 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, coordination with outside agencies and administrative functions. Approximately 77 percent of the division's budget is offset through chargeback revenue from CIP projects.

Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, and roadways.

Approximately 14 percent of the inspection workload is related to projects in the Capital Improvement Program. The remaining workload is comprised of private development projects, dry utility construction and some maintenance activities. Approximately 10 percent of the division's budget is offset through chargeback revenue from CIP projects.

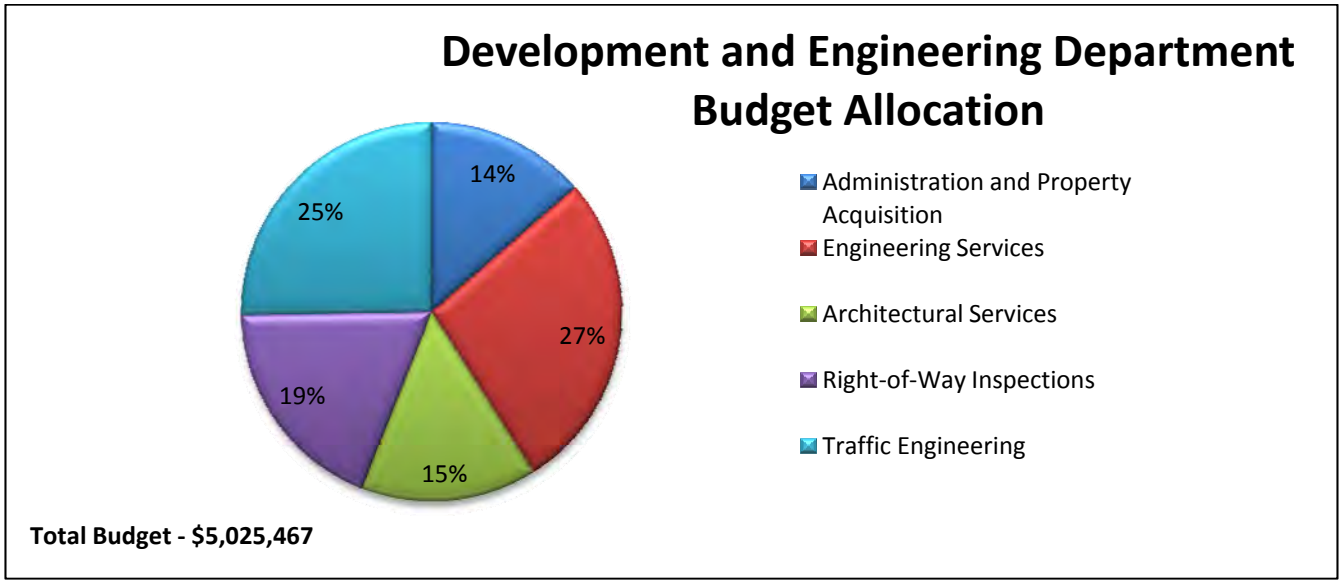
Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans and the Neighborhood Traffic Management Program.

Nearly 95 percent of the division's budget supports core services like preparing and reviewing traffic studies, operating the Traffic Management Center and managing the school, pedestrian and bicycle safety programs. Remaining funds cover non-core services like the Neighborhood Traffic Management Program. Approximately 3 percent of the budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Development and Engineering Department					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administration and Property Acquisition	6.75	$ 595,064	$ 49,860	$ 61,576	$ 706,500
Engineering Services	8.5	$1,204,320	$ 36,013	$ 92,575	$1,332,908
Architectural Services	5.0	$ 582,101	$ 17,075	$ 58,589	$ 657,765
Right-of-Way Inspections	8.0	$ 802,587	$ 137,689	$145,196	$ 1,085,472
Traffic Engineering	6.0	$ 798,876	$ 48,035	$395,911	$1,242,822
TOTAL	**34.25**	**$3,982,948**	**$288,672**	**$753,847**	**$5,025,467**

The budget amounts listed above include all costs for that service or program for FY2015 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Building Development

The Building Development Division is responsible for the implementation and regulation of the City's adopted Building Codes. Whether people live, work, or visit businesses within Peoria, our adopted codes provide minimum safeguards for everyone. It is the goal of our Division to provide a timely and accurate review of construction plans, issuance of permits, and timely building inspections. This is best accomplished through a cooperative and transparent process that helps our customers achieve their goals.

Cost of Service Breakdown - Building Development Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	6.8	$618,319	$36,243	$126,496	$781,058
Plan Review	3.7	$332,732	$19,503	$68,070	$420,305
Permitting	2.5	$222,123	$13,020	$45,442	$280,585
Administrative	2.0	$186,765	$10,947	$38,208	$235,920
TOTAL	**15.00**	**$1,359,939**	**$79,713**	**$278,216**	**$1,717,868**

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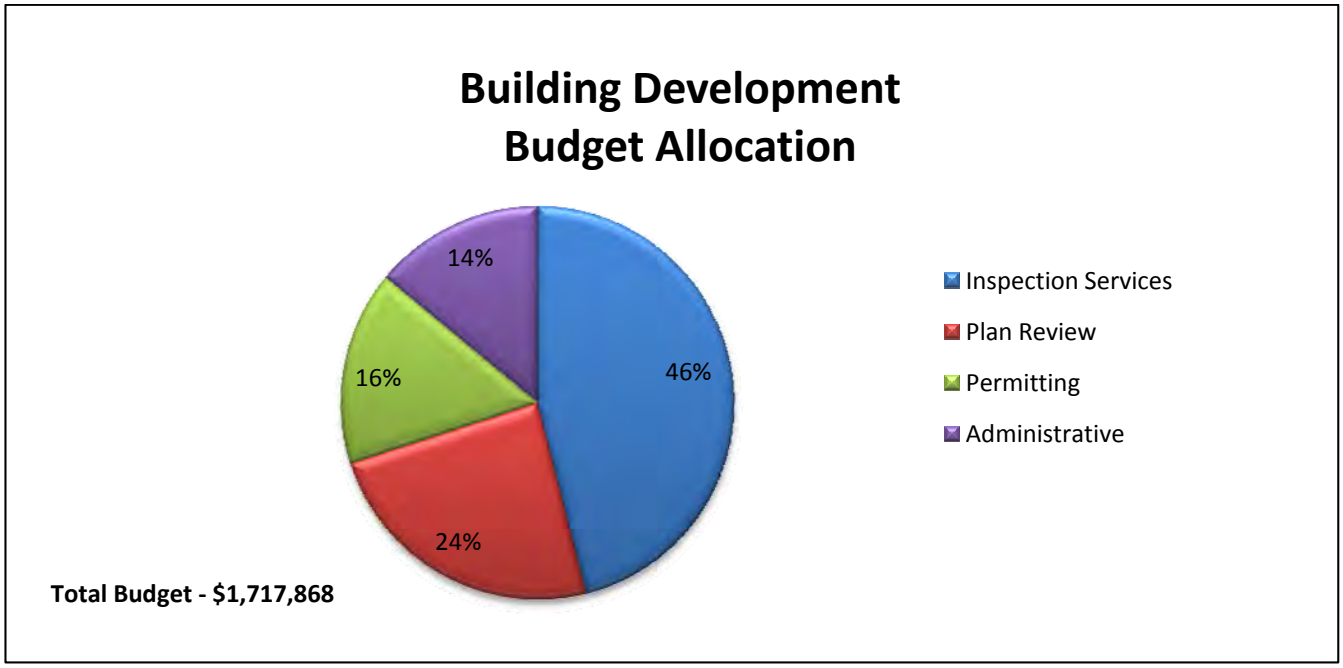

Site Development

The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

In addition, the division issues engineering permits for private development along with all improvements in the City's rights-of-way. Staff within the division is also involved in reviewing certain planning and zoning cases, as well as conducting constructability reviews and various capital improvement projects. Staff coordinates with both the customers (citizens, engineers, contractors, homebuilders, etc.) and other departments to ensure success for the development community and Peoria.

Cost of Service Breakdown - Site Development Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	0.72	$84,908	$1,465	$8,893	$95,266
Plan Review	3.72	$438,693	$7,571	$45,950	$492,214
Permitting	1.58	$186,327	$3,216	$19,516	$209,059
Administrative (includes internal design services)	2.48	$292,462	$5,048	$30,633	$328,143
TOTAL	**8.50**	**$1,002,390**	**$17,300**	**$104,992**	**$1,124,682**

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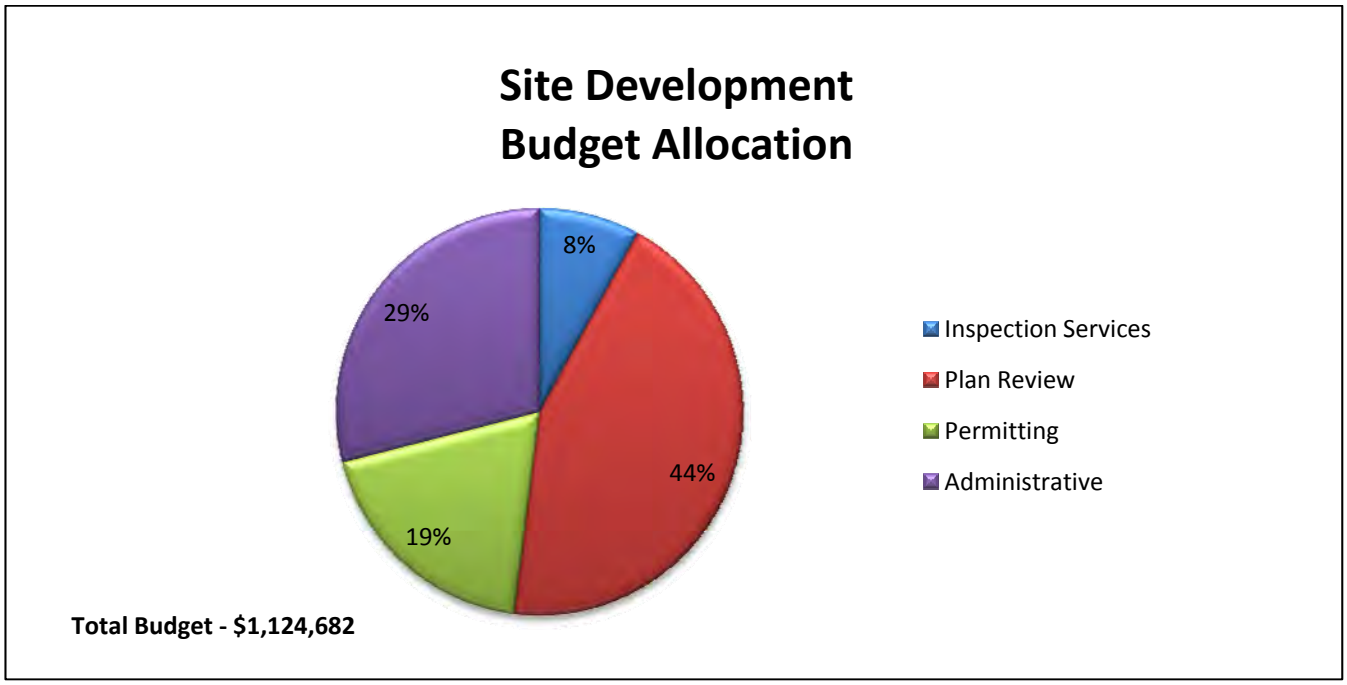

Performance Report

DEVELOPMENT AND ENGINEERING DEPARTMENT

The Development and Engineering Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Engineering Services						
Total Planning	Provide quality transportation and public utility improvements to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	-5%	-28%	-5%	+/-5%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	40%	39%	38%	50%
		% of residents rating traffic flow on major streets as good or excellent	57%	57%	57%	60%
		% of residents rating ease of car travel in Peoria as good or excellent	73%	73%	73%	75%
		% of residents rating ease of bicycle travel in Peoria as good or excellent	64%	64%	64%	65%
		% of residents rating traffic signal timing as good or excellent	61%	61%	61%	70%
		% of residents rating storm drainage as either good or excellent	79%	79%	79%	75%
	Architectural Services					
	Provide quality public facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	4%	6%	3%	+/-5%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	42%	57%	41%	65%

	Building Development					
	Expected Outcome	***Performance Measure***	**FY2013 Actual**	**FY2014 Actual**	**FY2015 Estimate**	**FY2016 Target**
Excellent Customer Service	Timely Building Plan Reviews (1st review)	Assist customers through timely plan review for: • Tenant Improvement • New Commercial • Single Family Res.	9.5 11.4 8.3	9.5 11.4 10.1	10.1 9.4 9.1	**12 working days**
	Timely Building Inspections *10 insp/day= national benchmark	# of annual inspections and average # of building inspections completed per day/per inspector	45,680 32/day	52,586 31/day	55,758 29/day	**58,540** **15**
	Timely Building Permits issued	Assist customers through process to achieve timely building permit issuance	3,570	4,014 (Up 11%)	4,234 (Up 5%)	**4,446** **(Up 5%)**
	Rollover Inspections	Industry standard is 95% of all building inspections completed next day	1,120	1,281	2,500	**1,400**
	Site Development					
	Expected Outcome	***Performance Measure***	**FY2013 Actual**	**FY2014 Actual**	**FY2015 Estimate**	**FY2016 Target**
	Timely Engineering Plan Reviews (1st review)	Assist customers through timely Site Development Plan Review	15.5	15.8	14.6	**12 working days**
	Timely Engineering Civil Sheets Reviewed	Number of Civil Sheets reviewed per plan reviewer (to meet customer expectations)	2,994 80 sheets/ month/ reviewer	3,331 92 sheets/ month/ reviewer	3,544 98 sheets/ month/ reviewer	**60 sheets/ month/ reviewer**
	Timely Engineering Permits Issued	Issuance of permits to meet customer expectations	1,020 28 permits/ month/FTE	1,327 37 permits/ month/FTE	1,354 38 permits/ month/FTE	**30 permits/ Month** /FTE

Performance Spotlight

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT MISSION

To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT OVERVIEW

Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Services Department. In addition, the Administration Division is responsible for managing the department's overall budget and providing oversight in the execution of the Economic Development Implementation Strategy (EDIS).

Key Outcome Measures
Economic Development Services

- Quality of universities attracted
- Quality of business attraction locates
- Investment generated in targeted investment zones
- Quality of companies located in BioInspire

Cost of Service Breakdown - Economic Development Services Administration Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
EDIS	.86	$177,447	$3,056	$25,028	$205,531
Administrative Support	1.34	$119,141	$2,051	$16,804	$137,996
Manage Dept's Budget	0.80	$65,600	$1,130	$9,253	$75,983
TOTAL	**3.0**	**$362,188**	**$6,237**	**$51,085**	**$419,510**

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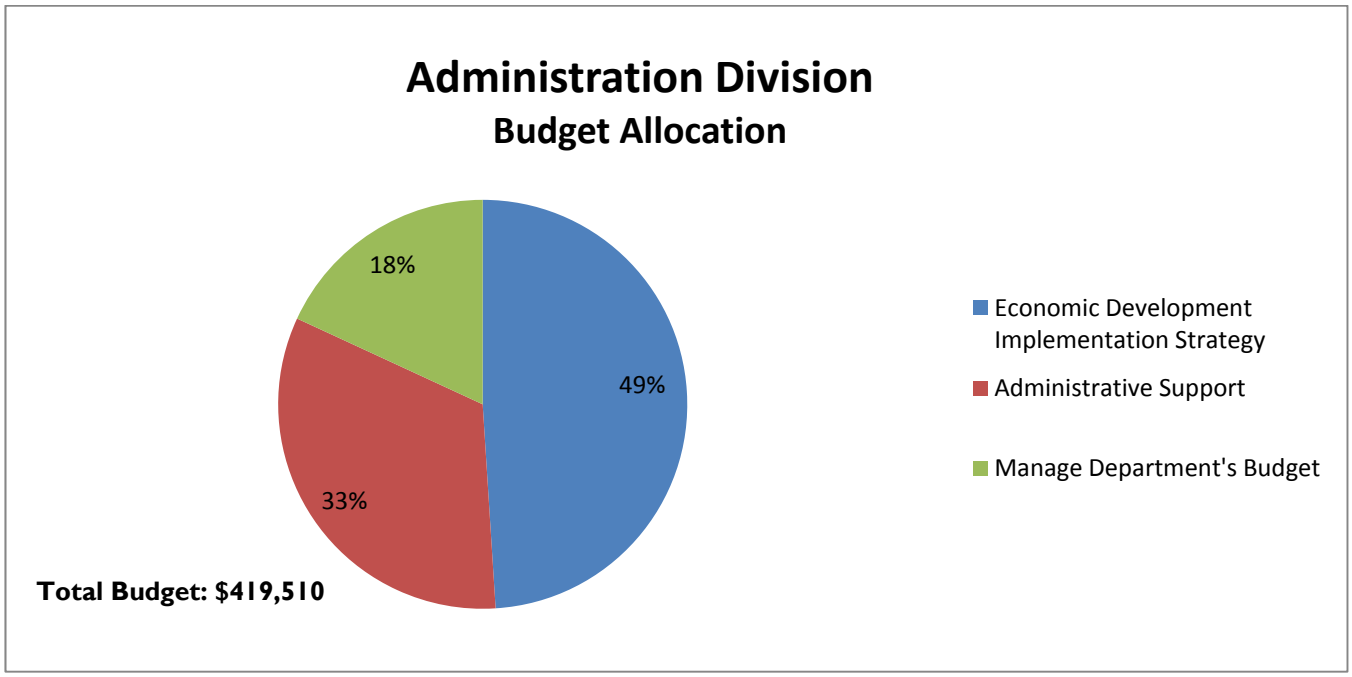

The Economic Development Services Department consists of three key functions or divisions:

Business and Real Estate Development (BRED)

The Business and Real Estate Development Division, or BRED, is responsible for implementing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate development opportunities in targeted investment zones, develop Peoria's workforce, and oversee the BioInspire Medical Device Incubator.

BRED implements the 11 initiatives that came out of the Economic Development Implementation Strategy. These initiatives include university and health care recruitment, investment zone development opportunities, nurturing medical device entrepreneurship, workforce development, and targeted business attraction. Additionally, BRED implements the business retention and expansion (BRE) program, export awareness and foreign direct investment (FDI) programs.

BRED Activities Defined:

- *Business Attraction* includes Targeted Industry Attraction, University Recruitment, Health Care Recruitment, BioInspire Incubator Companies, as well as Sales and Marketing activities
- *Investment Zones* include Plaza Del Rio, Loop 303, P83 Entertainment District, Old Town, and Loop 101
- *Business Retention* includes Business Assistance and City-wide Marketing
- *Redevelopment and Real Estate Development* efforts include the Avenue Shoppes at P83 Project, Vistancia Commercial Core Mixed-Use Project, Old Town Revitalization, Park West, Rovey Industrial Park and the Peoria Innovation Center
- *Workforce Development* includes partnerships with Maricopa County and universities to develop the workforce needed to attract targeted industries

Cost of Service Breakdown - Business and Real Estate Development (BRED)					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Business Attraction	2	$251,750	$341,374	$35,756	$628,880
Business Retention/Workforce Dev.	1	$80,374	$108,987	$11,416	$200,777
Redevelopment/Real Estate Dev.	1	$129,956	$176,221	$18,458	$324,635
TOTAL	**4.00**	**$462,080**	**$626,582**	**$65,630**	**$1,154,292**

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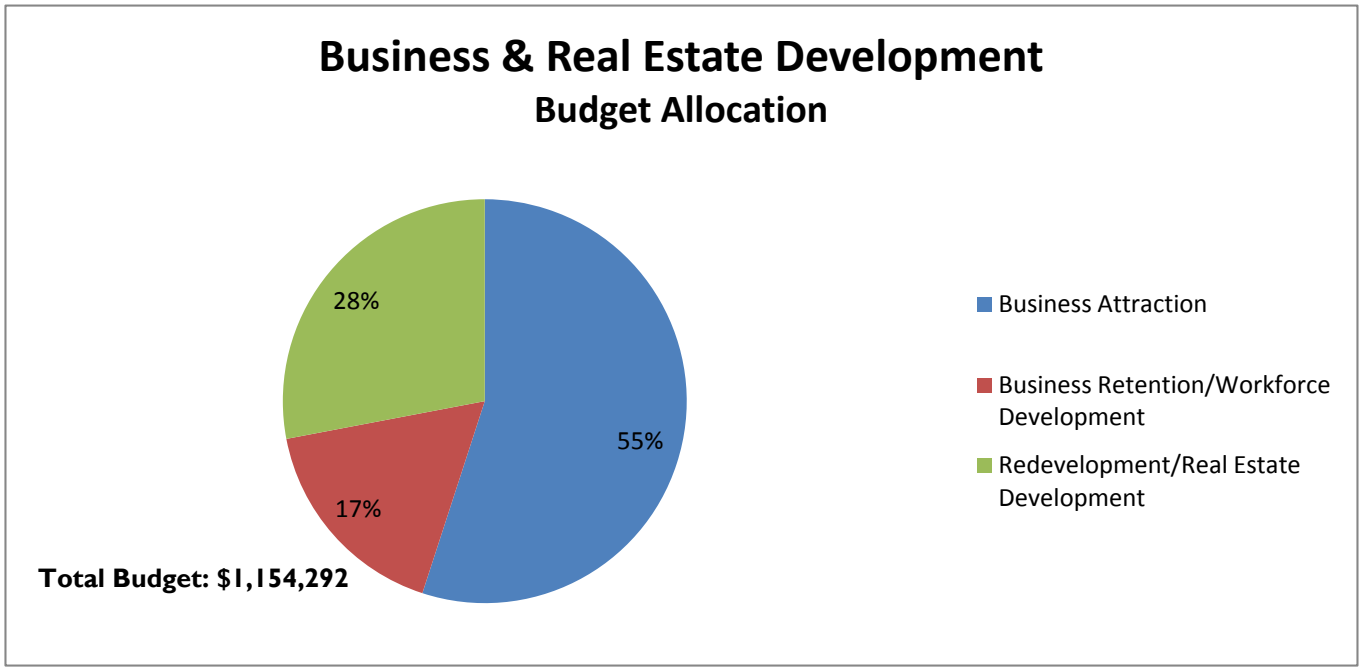


Performance Report

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT

The Economic Development Services Department uses performance as a tool for improving service delivery for our citizens and development customers. The measures selected are aligned with the City Council's adopted Economic Development Implementation Strategy (EDIS) and 24-month Policy Goals of providing excellent customer service.

Economic Development Initiatives from the EDIS						
Initiative	***Expected Outcome***	***Performance Measure***	**FY2013 Actual**	**FY2014 Actual**	**FY2015 Estimate**	**FY2016 Target**
University Recruitment	Execute Economic Development Agreements (EDA) for University Branch Campuses that meet STEM criteria	Trine University[1] Huntington University[2]	EDA[1]	0	**EDA[2]**	**Ongoing**
Investment Zones	Execute agreements that facilitate development in line with established criteria for identified investment zones	**Entertainment District:** *Peoria Sports Park*[3]	Ground Lease	Dev Agree	Dev. Agree. Extension	**DA/Ground Lease Extension**
		P83 Streetscape Imp. [4]	DCR	Final Designs	Constr. Complete	**Phase I Complete**
		Northern Peoria: *Vistancia Comm. Core Infrastructure*	Mktg & Promo.	DA Amended	Start Constr.	**Construction Complete**
		Vistancia Comm. Core Mixed-Use Project	Mktg & Promo.	Started project working group	Execute DA	**Ongoing**
	Execute agreements or attract tenants to fill vacant or underutilized buildings/site redevelopment	**Old Town:** CPLC & City Partnership	NA	Executed MOU	Ongoing	**Ongoing**
		Peoria Town Center	Ongoing	Ongoing	Ongoing	**Ongoing**
		Lucidi Distillery Co. and additional Washington Street redevelopment	NA	NA	Execute DA	**Ongoing**
		Smitty's Property	Ongoing	Ongoing	Ongoing	**Execute DA**
	Execute agreements or attract tenants for property development	**Loop 101:** Park West	Talks with HHC[5]	Amend DA	Ongoing	**Ongoing**
Healthcare Recruitment Strategy	Execute agreements or attract tenants to develop a hospital campus	Tenet Healthcare	Mktg & Promo.	Start project working group	Execute DA	**Ongoing**
Business Retention Program	Attract tenants to fill vacant retail space and meet with Peoria businesses	Retail/Commercial Space Absorption and Business Retention Visits	Ongoing	Ongoing	Ongoing	**Ongoing**

Economic Development Initiatives from the EDIS

Initiative	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Marketing Plan	Complete materials to attract businesses from Canada, California, Illinois, and New York Markets	Marketing/communications plan implementation				
			Ongoing	Ongoing	Ongoing	**Ongoing**
	Complete materials to create more market awareness of opportunities in the City	Advertising/Public Relations Campaign	Ongoing	Ongoing	Ongoing	**Ongoing**
Medical Device Incubator	Attract companies to the medical device incubator	BioInspire Companies	Six Co's.	Scorpion Pit Event & 2 New Companies	Graduate 2 Co's.	**Graduate 2 Co's.**
Workforce Development Other	Create workforce development opportunities in the City Pursue opportunities for infill development	Workforce Development	Ongoing	Ongoing	Ongoing	**Ongoing**
		Urban Infill Development	Ongoing	Ongoing	Ongoing	**Ongoing**
		Targeted Industries	Ongoing	Ongoing	Ongoing	**Ongoing**
Business Attraction	Attract new businesses that locate and create new employment opportunities and invest in capital expenditures	Maxwell Technologies per DA will invest $26 million in capital expenditures over a 3 year time frame and will create 30 jobs a year for 3 years	Execute DA	Ongoing	43 Jobs Created and $12 million capital investments made	**Ongoing**
		Aviage Systems per DA will invest $100 thousand in tenant improvements and create 30 positions, 20 of which will be created within thirty months	NA	NA	Execute DA Agreement	**Commence tenant improvements and hiring positions**

[1] Trine University – October 2012
[2] Huntington University – Spring 2015
[3] Peoria Sports Park Project – Ground Lease - January 2013; DA Approval and Ground Lease Amendment – Spring 2014
[4] P83 Streetscape Improvements – Construction completed – Summer 2015
[5] The Howard Hughes Corporation (HHC)

Performance Spotlight

FINANCE AND BUDGET DEPARTMENT MISSION

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT OVERVIEW

The City of Peoria's Finance & Budget Department provides city wide support to executive management in support of the council's goals, provides professional support to all city departments, and provides exemplary service to the customers and citizens of the city.

The Department consists of nine areas that provide a variety of key functions and service activities.

Administration

Financial Services

Management and Budget

Sales Tax Audit and Collections

Materials Management

Inventory Control

Revenue Administration

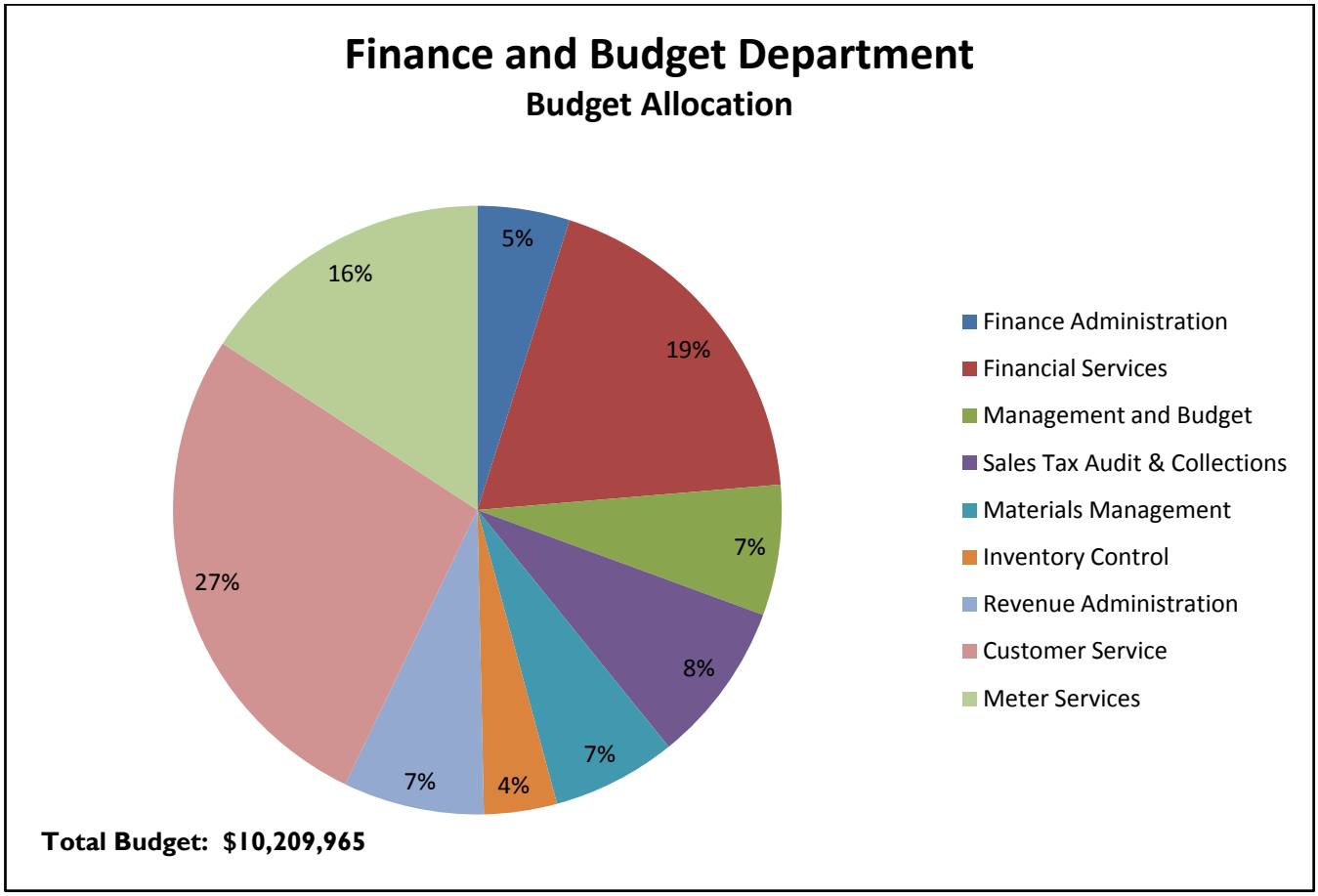
Customer Service

Meter Services

Key Outcome Measures
Finance & Budget Department

- Bond Ratings for General Obligation, MDA and Revenue Bonds
- Compliance with Investment Policy
- Unqualified audit opinion
- GFOA Certificate of Achievement in Financial Reporting
- Compliance with the Principles of Sound Financial Management
- Survey Ratings for services provided
- % Variance in Budget Forecast and Key Forecast Assumptions

Funding comes from both the general fund and utility funds. Many of the services provided are for customers internal to the city. Since our business is helping the city's other business units deliver services to the citizens, our Vision Statement focus is on enabling those business units to *"Serve the Customer"*.



Finance Administration

The **Finance Administration Division** is responsible for the overall leadership and management of the Finance Department by coordinating operations, facilitating financial planning, managing the city's debt, helping finance city projects, and providing city management with relevant financial information.

Cost of Service Breakdown - Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Service and support to council, management, citizens and customers	0.90	$136,958	$2,151	$11,104	$150,213
Leadership and management of the Finance & Budget Department	1.50	$228,264	$3,585	$18,507	$250,356
Maintain City's financial stability and fiscal health	0.60	$91,306	$1,434	$7,402	$100,142
TOTAL	**3.00**	**$456,528**	**$7,170**	**$37,013**	**$500,711**

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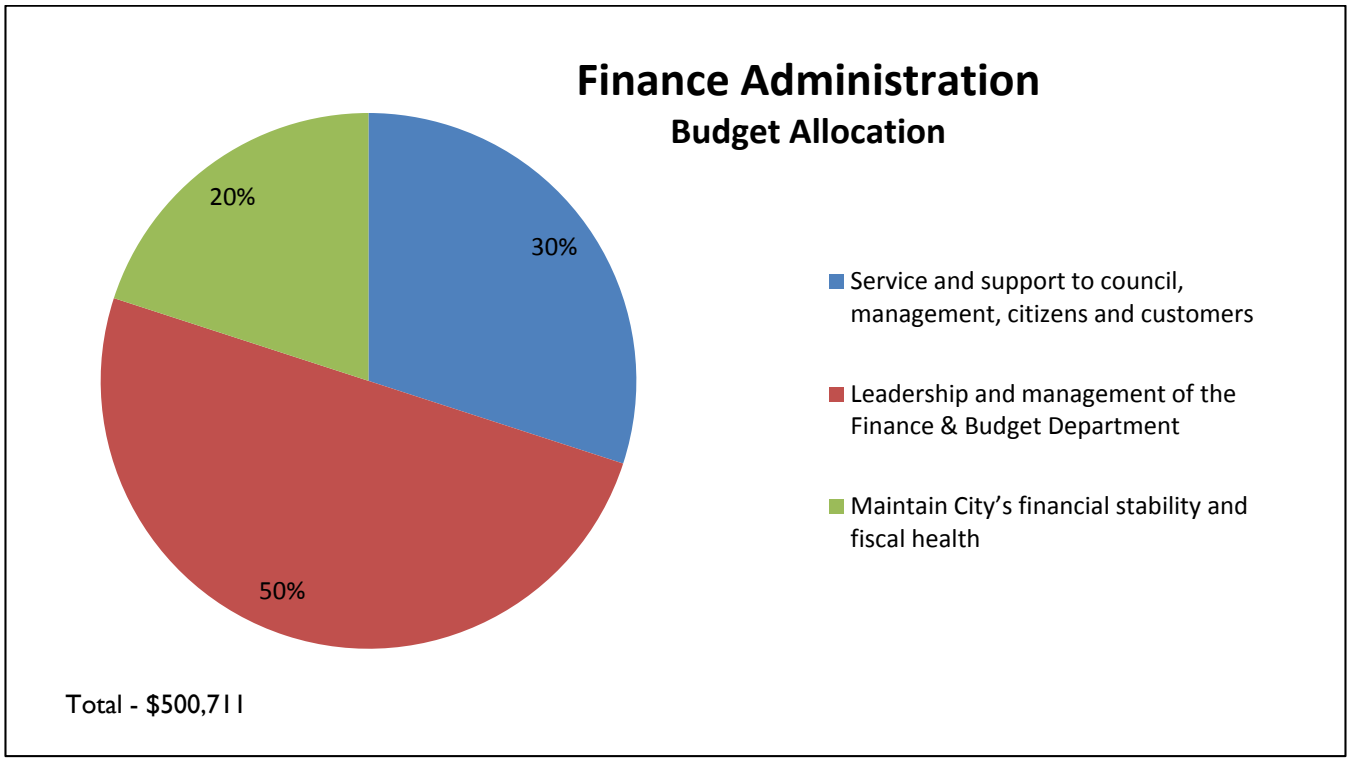

Financial Services

The **Financial Services Division** is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. Oversight of the division is provided by a Finance Manager.

Key activities within this function include the preparation of external financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, grant reports, state required reports, and other special reports and financial surveys. Annual reports are required by the City Charter and by Arizona Revised Statutes. Other important activities include treasury management, grant accounting, and maintenance of portions of the city's financial information system.

A second key function is payroll. The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws, city policies, and union memorandums of understanding. The staff prepares and files payroll taxes and required Federal and State reports on a biweekly, quarterly and annual basis and provides training throughout the organization. In addition, the staff maintains portions of the Human Resource Management System.

A third function is accounts payable. The accounts payable staff processes and pays city invoices. All departments in the city rely on invoice payment services. In addition, the staff provides citywide training to employees who are involved with procurement and vendor payment processing. The staff maintains certain portions of the city's financial information system. This system requires regular upgrades, configuration and associated testing.

Cost of Service Breakdown - Financial Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Accounting and financial reporting	7.50	$778,660	$244,926	$130,682	$1,154,268
Accounts payable	3.25	$239,063	$29,839	$34,330	$303,232
Payroll	2.60	$203,813	$34,504	$30,426	$268,743
Maintain accounting information systems	1.65	$166,868	$955	$21,426	$189,249
TOTAL	**15.00**	**$1,388,404**	**$310,224**	**$216,864**	**$1,915,492**

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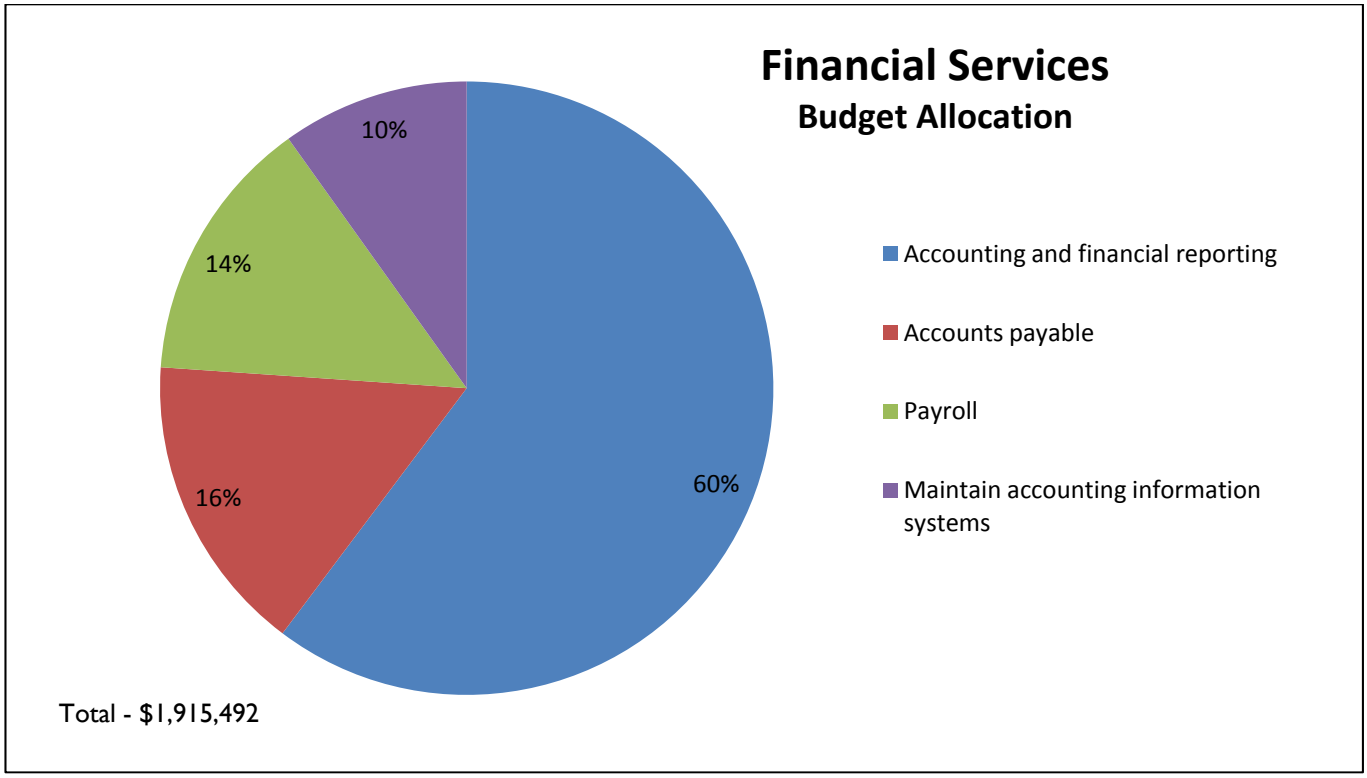

Sales Tax Audit & Collections

The **Sales Tax Audit & Collections Division** administers the sales tax code by issuing and collecting licenses and fees, collecting sales taxes, conducting audits of businesses, inspecting business establishments to insure proper licensing, providing customer service to the taxpayers, and collecting delinquent monies owed the city.

Administering the tax code includes processing license applications and sales tax payments. Each taxpayer receives a tax return monthly, quarterly, or annually depending on their annual gross receipts. Customer Service Representatives (CSRs) process the remittances using the city's sales tax system. The city has over 14,500 licensed businesses. Staff also coordinates and processes specialty licenses such as liquor licenses.

Auditing businesses is accomplished through the efforts of staff auditors. They research and analyze taxable transactions, search for tax discrepancies, and review business records. Staff works with the taxpayers, explaining the various tax laws, and collecting the amounts owed.

Cost of Service Breakdown – Sales Tax Audit & Collections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administer the tax code	3.20	$297,653	$67,376	$62,870	$427,899
Audit businesses	2.80	$262,317	$16,607	$48,040	$326,964
Process specialty licenses	0.45	$41,880	$7,999	$8,591	$58,470
Canvas and inspect licenses	0.55	$51,080	$2,940	$9,304	$63,324
TOTAL	**7.00**	**$652,930**	**$94,922**	**$128,805**	**$876,657**

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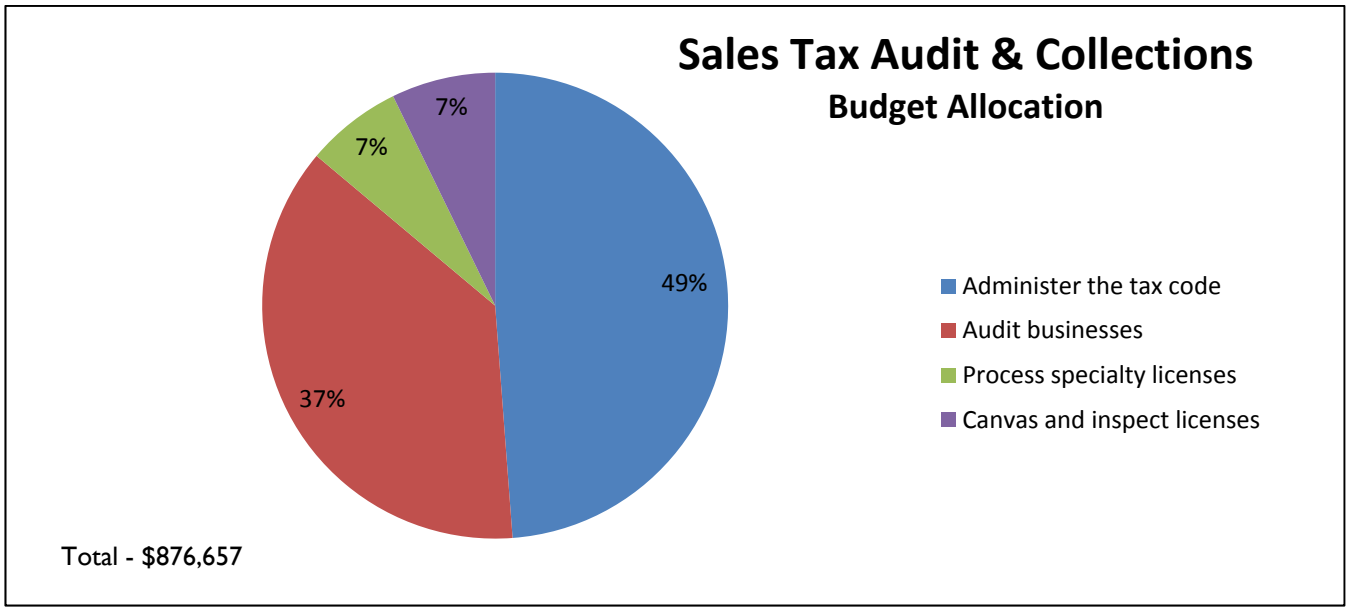

Management and Budget

The **Management and Budget Division** is made up of a resourceful and effective workgroup that helps develop and implement major city initiatives, ensures spending priorities are addressed in an efficient and effective manner, offers policy and financial analysis on important operational issues, and positions the organization toward long-term financial viability. Oversight is provided by a Budget Manager.

Budget Management

Budget Management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the City's strong fiscal integrity. Key activities within this function include revenue analysis and forecasting, operational and financial analysis, expenditure monitoring and process development. Additionally, the City is subject to numerous State and Charter law requirements regarding budgetary activity. These include public hearing and notice requirements, property tax disclosure, capital plan scrutiny, impact fee regulations and voter authority for bonding.

Management Support

In addition to the budget functions mentioned above, this division is also responsible for offering strategic support for important organizational initiatives, providing ad hoc professional analysis and managing the City's Performance Management Program. An important secondary function is to monitor a number of development activities such as development agreement obligations, Impact Fee studies and credit administration.

Cost of Service Breakdown – Management and Budget

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Financial Forecasting and Economic Analysis	0.42	$55,235	$2,319	$7,917	$65,471
Developing, Analyzing, Monitoring and Reporting on Financial Resources	2.85	$345,654	$10,435	$48,983	$405,072
Communication and Outreach	0.42	$47,527	$2,319	$6,857	$56,703
Rate and Revenue Analysis	0.82	$93,257	$2,319	$13,147	$108,723
Management of the City's Performance Management Program	0.14	$13,793	$1,159	$2,057	$17,009
Operational and Policy Analysis	0.27	$35,014	$2,319	$5,135	$42,468
Development Administration	0.08	$8,162	$2,319	$1,442	$11,923
TOTAL	**5.00**	**$598,642**	**$23,189**	**$85,538**	**$707,369**

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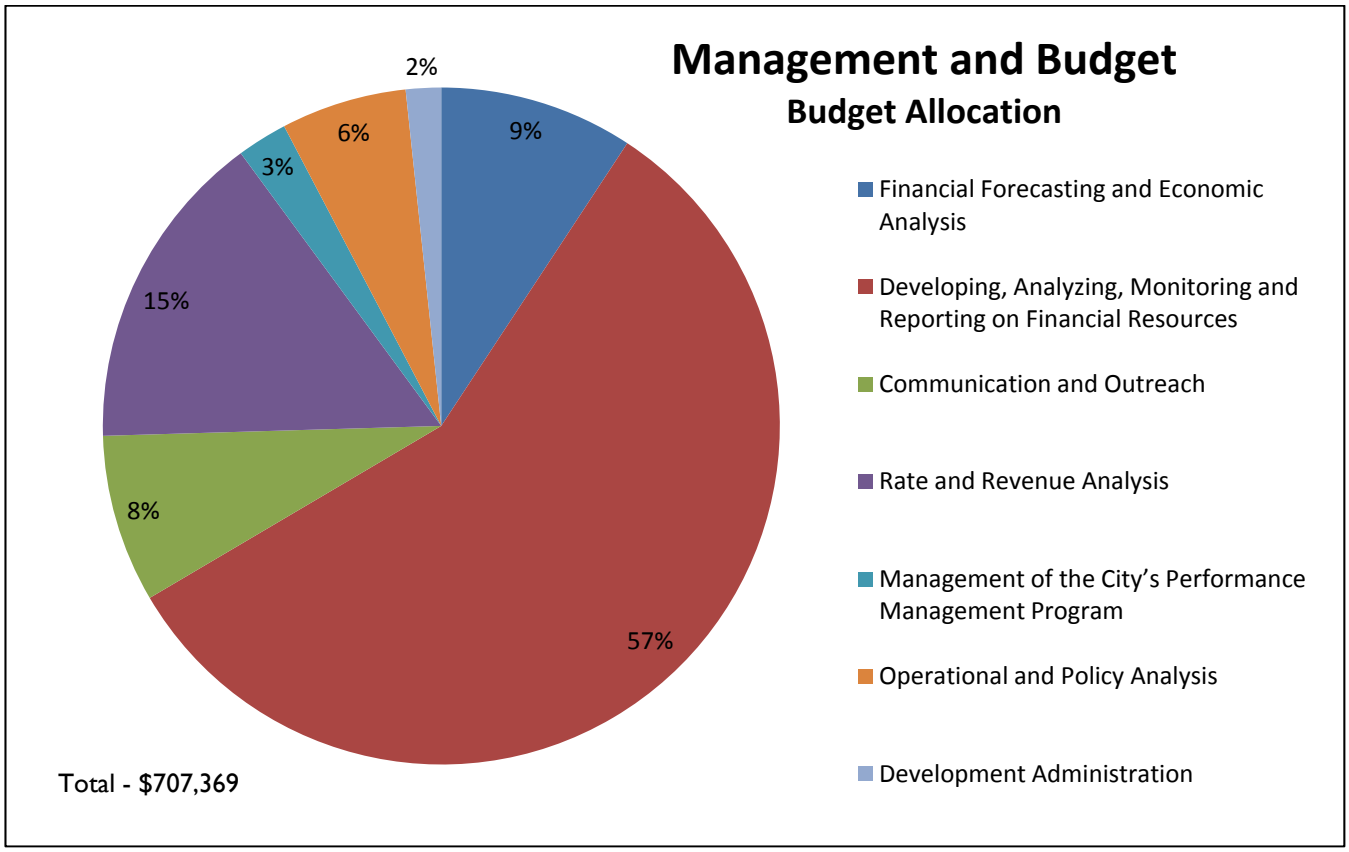

Materials Management

The **Materials Management Division** serves as the city's purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments. Operations are based out of city hall campus and through a warehouse located at the city's Municipal Operations Center (MOC). One Manager oversees both Materials Management and Inventory Control.

The purchasing and contracting processes are facilitated by the issuance of solicitations, contracts, purchase orders and direct purchases. The Division provides professional guidance, advice, and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. Lastly, the staff maintains the purchasing portions of the city's financial information system.

The Materials Management Division also manages the mail room and two reprographic centers located on the City Hall campus, providing oversight of the vendor providing these services (currently IKON). IKON services include staffing two copy centers, maintenance of all satellite copiers, copier supplies and mail sorting service for city departments.

Cost of Service Breakdown - Materials Management

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Procure goods & services	3.95	$358,170	$15,082	$48,321	$421,573
Contract management	1.80	$180,031	$14,433	$25,175	$219,639
Manage financial information systems	0.25	$27,827	$1,310	$3,772	$32,909
TOTAL	**6.00**	**$566,028**	**$30,825**	**$77,268**	**$674,121**

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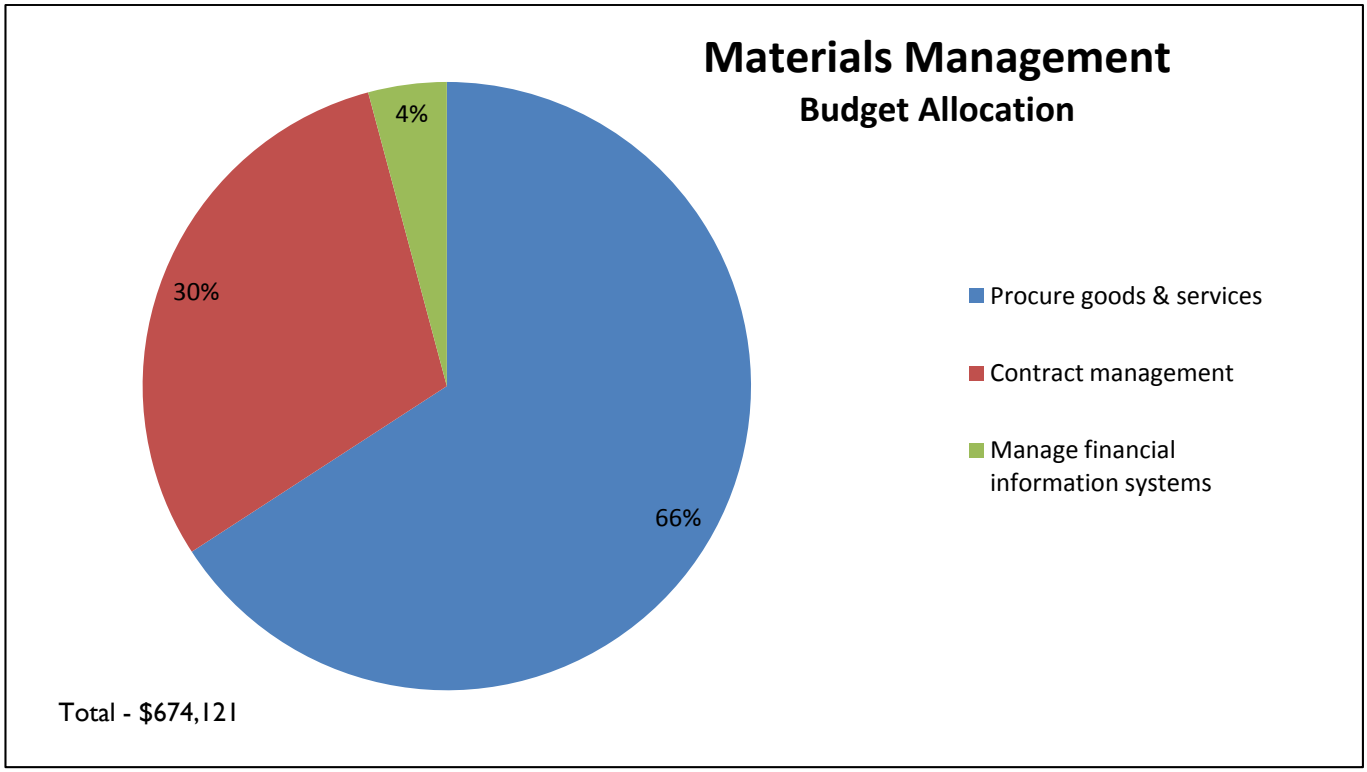

Inventory Control

The **Inventory Control Division** maintains a warehouse and a fleet parts room to ensure the availability of materials, supplies, and equipment to meet the city's operational needs. The staff also maintains portions of the financial information system. In addition, the staff manages the disposal of surplus property through public auction, competitive sealed bids or other methods advantageous to the city. Inventory also provides a citywide courier service for the delivery of packages, supplies, and requested items and equipment to all city facilities.

Cost of Service Breakdown - Inventory Control

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Warehouse operations	1.55	$85,351	$21,485	$38,902	$145,738
Fleet parts room service	1.00	$78,132	$10,523	$32,282	$120,937
Warehouse & fleet information systems	0.45	$31,144	$582	$11,553	$43,279
Distribution of mail & materials to locations	1.00	$57,080	$5,600	$22,824	$85,504
TOTAL	**4.00**	**$251,707**	**$38,190**	**$105,561**	**$395,458**

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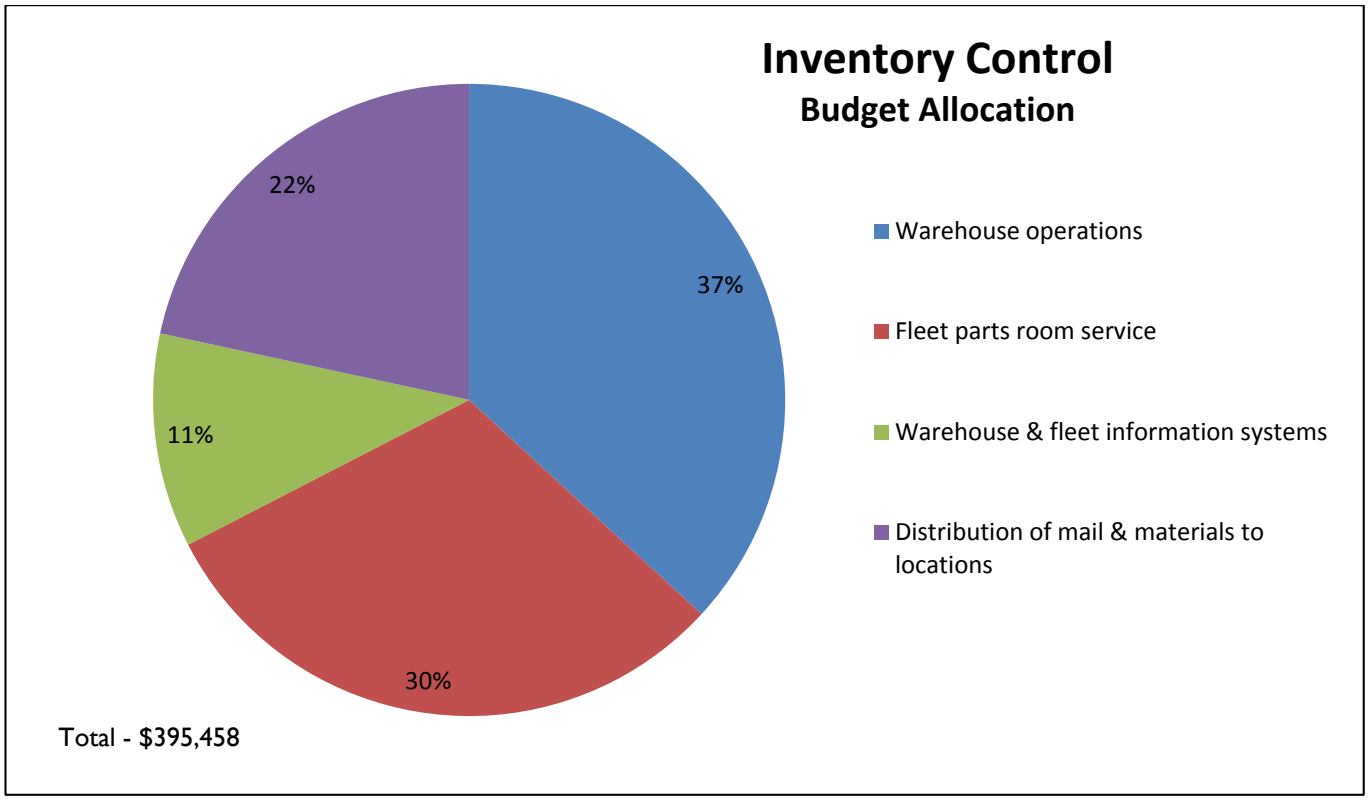

Revenue Administration

The **Revenue Administration Division** provides professional service to the city's utility operations and the citizens of Peoria in a timely and efficient manner. Functions include Customer Service, Meter Services, and Billing & Collections (in addition to Sales Tax). The staff in this area are responsible for maintaining several complex information systems, insuring the integrity of the data processed by these systems, budget preparation and monitoring and other administrative duties. Maintaining the integrity of the Revenue Division computer systems is a key function. These systems include meter reading, utility billing, customer service, interactive voice response, cashiering, customer internet interfaces and sales tax. Staff in this area also ensures the integrity of the data flowing to the city's accounting systems by reconciling revenue, accounts receivable, and cash.

Cost of Service Breakdown - Revenue Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
General management and support	1.75	$172,272	$4,733	$16,442	$193,447
Insure data integrity and maintain information systems	3.25	$330,097	$193,148	$48,600	$571,845
TOTAL	**5.00**	**$502,369**	**$197,881**	**$65,042**	**$765,292**

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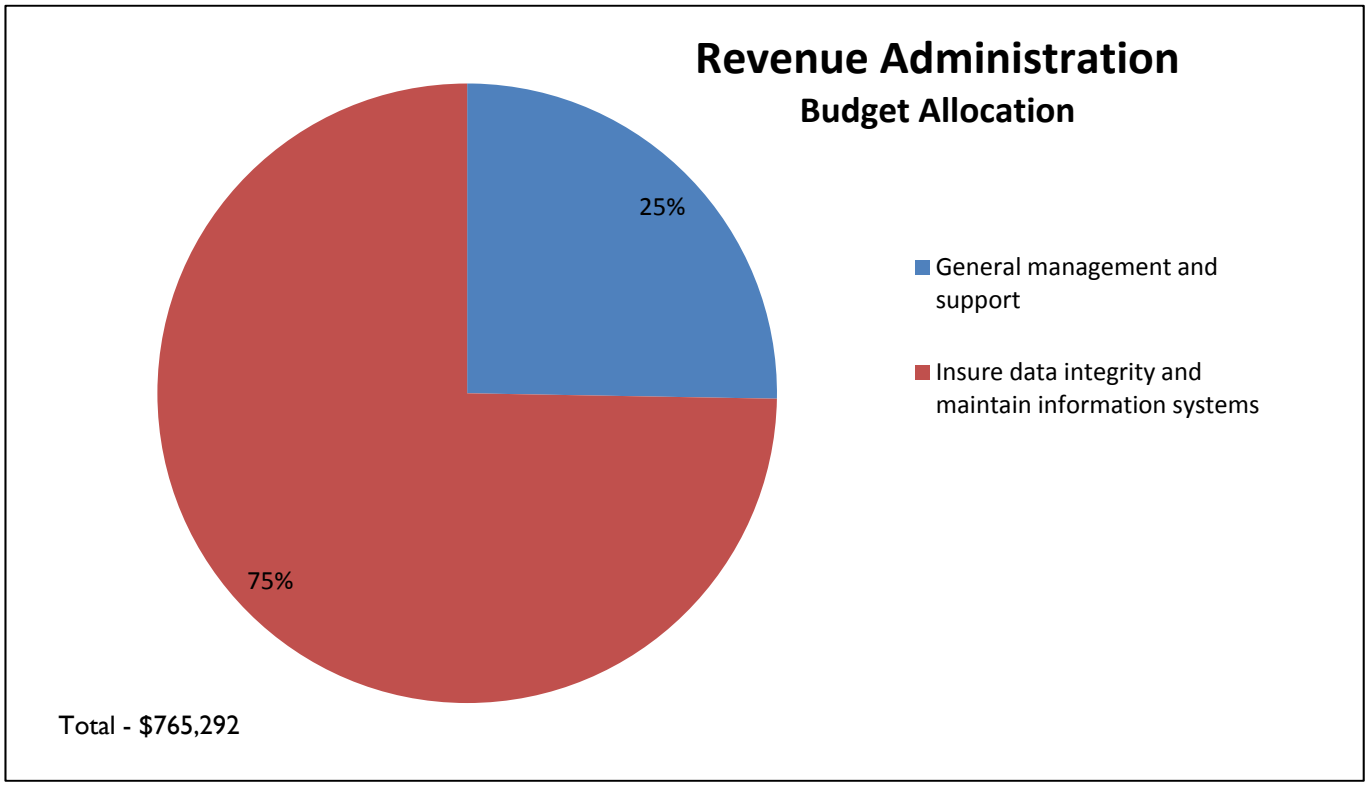

Customer Service

The **Customer Service Section** is responsible for generating and distributing billing statements, collecting water, wastewater and solid waste user fees, processing sales tax and business license applications and tax returns, processing and depositing daily cash receipts, establishing new utility service accounts, initiating service orders for delivery of solid waste containers, meter installations, repairs and replacements, investigation of water leaks and customer complaints, assisting customers in person and over the telephone, and collecting delinquent amounts owed the City.

Financial transactions are processed by cashiers taking payments and making account adjustments at city hall and in the DCSB building. Payments from other departments including Parks and Recreation, Libraries, Fire, and the City Clerk are processed through cashiering and deposited daily using an armored car service. The cashiering information system is integrated with other key financial information systems.

Our customer service call center strives to respond promptly to customer account inquiries by telephone. The call center answers an average of three hundred (300) calls each day, mostly related to utility services. The CSRs use the utility billing information system to retrieve and store customer information and generate work orders to modify, start, and stop utility services.

Cost of Service Breakdown - Customer Service

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Process customer financial transactions	7.30	$474,724	$682,873	$132,878	$1,290,475
Respond to customer inquiries	16.15	$1,008,342	$273,783	$147,172	$1,429,297
Collect on delinquent accounts	0.55	$39,465	$0	$4,530	$43,995
TOTAL	**24.00**	**$1,522,531**	**$956,656**	**$284,580**	**$2,763,767**

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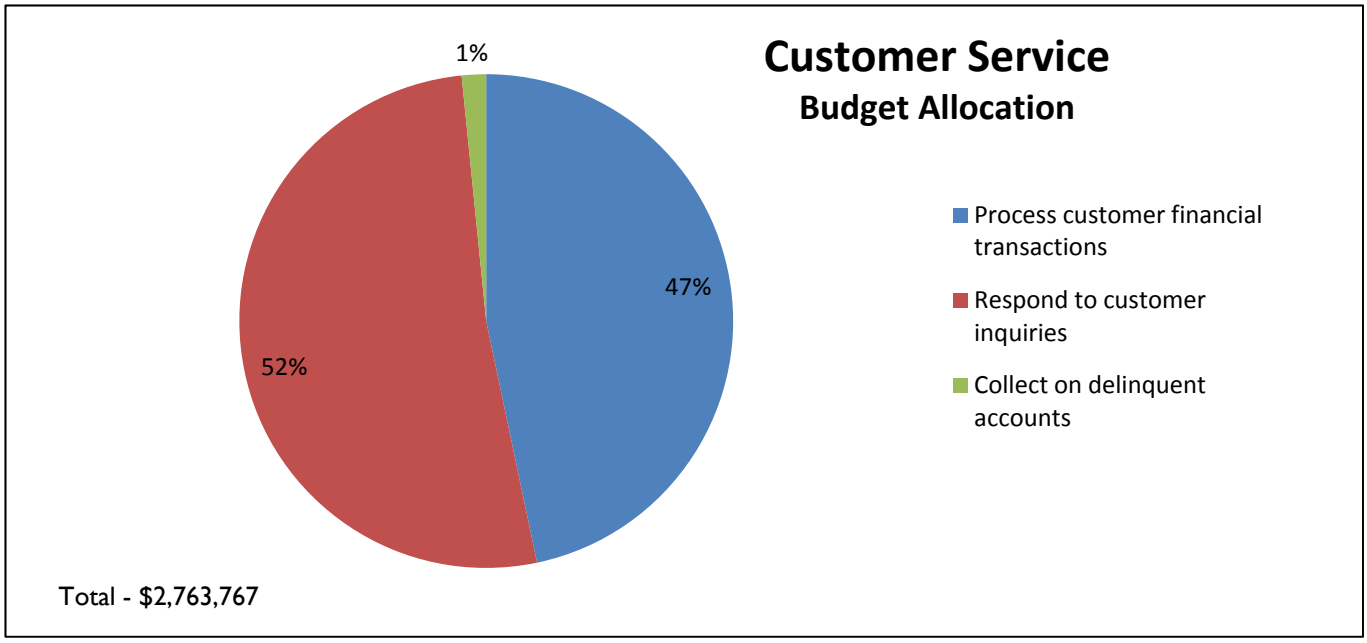


Meter Services

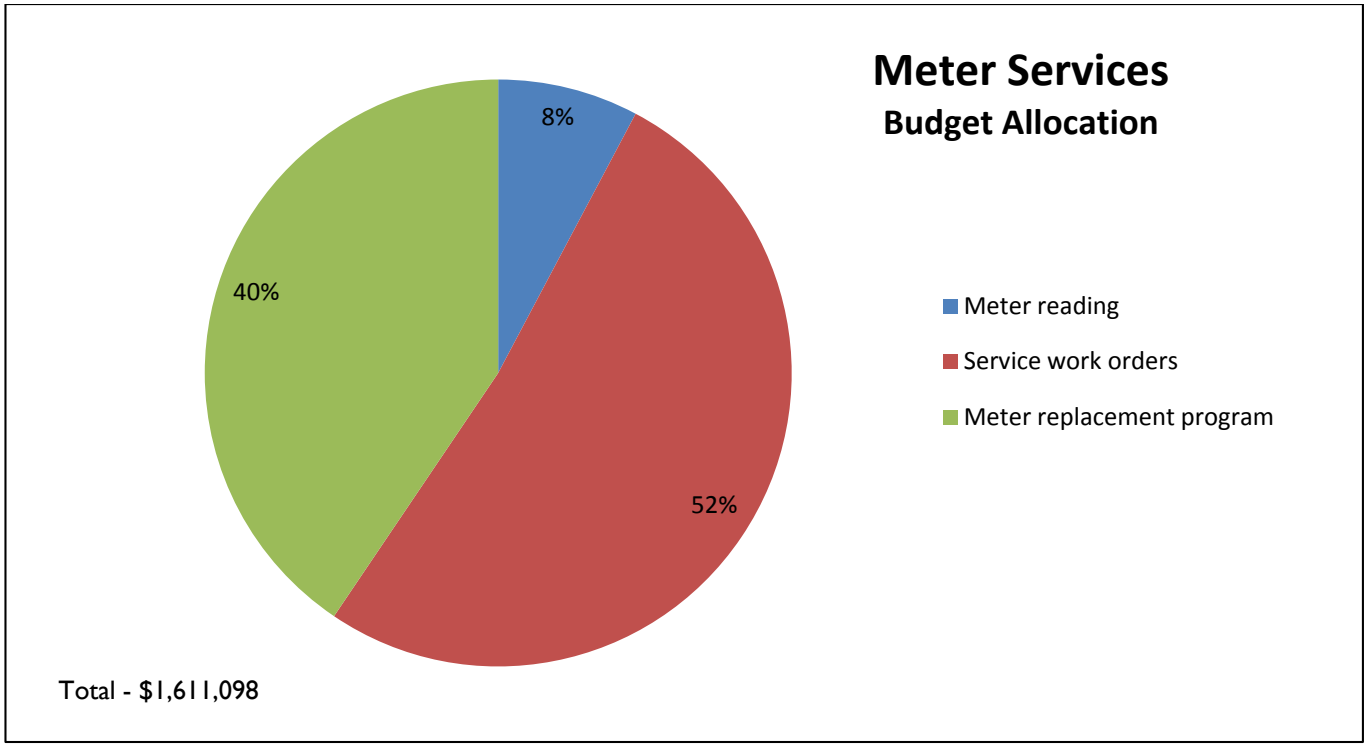
The **Meter Services Section** is responsible for accurately reading water meters each month to ensure timely and correct utility billing. Meter reading is accomplished through the use of automated technology. Meters are read each month according to established routes and schedules. Meter reads are collected electronically and uploaded into the billing system. These activities support the Utilities Department by ensuring full revenue collection to support their operational, infrastructure, and capital needs.

The section is also responsible for providing a high level of customer service while performing the following tasks: turning water services on/off for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, testing meters, and maintaining all water meters and meter vaults. One supervisor oversees both the meter services function as well as the billing and collections function.

Cost of Service Breakdown - Meter Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Meter reading	1.35	$96,602	$17,782	$10,683	$125,067
Service work orders	9.25	$660,883	$100,767	$71,130	$832,780
Meter replacement program	0.40	$32,341	$565,114	$55,796	$653,251
TOTAL	**11.00**	**$789,826**	**$683,663**	**$137,609**	**$1,611,098**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

FINANCE AND BUDGET DEPARTMENT

The Finance and Budget Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-Month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Leadership and Image	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA+ Aa1 AA+	AA+ Aa1 AA+	AA+ Aa1 AA+	**AA+** **Aa1** **AA+**
		Bond ratings for revenue bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA	**AA** **Aa3** **AA**
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	**Yes**
	Perform accurate and useful research on financial, operational, and policy issues for the leadership of the organization	Review success in operational goals as discussed in employee performance plan for Management and Budget Director	Satisf.	Satisf.	Satisf.	**Satisf.**
Total Planning	Effectively manage the City's planned resources to ensure organizational priorities are met	Maintain a (+-)3% variance in **budget** forecasts from the original forecast (September) to the final forecast (March Study Session)	-0.85%	+0.07%	+0.68%	**<3%**
		Maintain a (+-)3% variance in **revenue** forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.44%	-0.37%	+0.30%	**<3%**

Council Goal	Expected Outcome	Performance Measure	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services	Provide accurate and timely financial information and accounting services to management, policy makers, and external parties for making sound and informed decisions.	Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	**Yes**
		Receipt of the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	**Yes**
		Number of (A/P) payments made annually	11,100	11,260	11,300	**12,000**
	Provide accurate and timely payment to our vendors.	Percent of vendor invoices paid within 30 days of invoice date	90%	77%	83%	**82%**
		Percent of A/P payments made electronically	45%	46%	47%	**50%**
		Peoria investment return compared to Treasury Note benchmark	0.37% / 0.17%	0.34% / 0.13%	0.38% / 0.12%	**0.35% / 0.15%**
	Perform all procurement acquisition functions effectively, accurately and timely.	Number of vendor protests filed and number upheld	0/0	1/0	1/0	**0/0**
	Maintain an efficient sales tax audit program.	Number of audits completed annually	58	262	115	**60**
		Audit program recoveries as a ratio to the operating costs of the Sales Tax Section	.55	.77	.33	**.33**
		% of sales tax returns remitted electronically	20%	23%	25%	**25%**
		% of inspected businesses operating without a current license	8%	8%	8%	**15%**
		% of new business license applications processed within 14 days	90%	90%	90%	**90%**
	Improve the functionality and performance of revenue billing systems.	% of total utility customers receiving their utility bills electronically	15%	15%	17%	**>20%**
	Customer Service - Provide professional, efficient, and responsive service to all customers.	Annual number of incoming customer service calls answered by a CSR	83,000	82,000	82,000	**82,000**
		Average time for CSR to answer incoming calls (minutes)	2:05	1:42	3:00	**< 3 min**
	Read meters accurately and efficiently to facilitate correct utility billing.	Number of service orders processed by Meter Services staff	34,000	32,000	31,000	**31,000**

Performance Spotlight

FIRE-MEDICAL DEPARTMENT MISSION

The Peoria Fire-Medical Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT OVERVIEW

Fire Administration

Fire Administration provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration and community relations in order to ensure the efficient daily operations of the Fire-Medical Department.

Fire Prevention

Fire Prevention provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and coordinates fire department community relations events.

Key Outcome Measures
Fire-Medical Department

- Emergency response time from dispatch to arrival for: Fire Suppression, Emergency Medical Services (ALS & BLS), Rescue, Hazmat.
- Percent of citizens rating Peoria's Fire – Medical Department as good or excellent.

Support Services

Support Services is responsible for facility and equipment maintenance and repair. These include fire apparatus, support services and administrative staff fleet, computer aided dispatch coordination and database maintenance, capital construction, fleet services and allied equipment purchasing.

Emergency Medical Services

Emergency Medical Services manages the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, and emergency ambulance transportation contracts.

Fire Training

Fire Training is responsible for the coordination of fire suppression and rescue training, employee professional development and continuing education, in addition to supervisory and managerial development to all field personnel.

Emergency Management

Emergency Management directs emergency preparedness, homeland security programming, maintaining contracts with Maricopa County and the State in the area of Emergency Management, conducting yearly Emergency drills with City staff to improve citywide preparedness, maintaining mandatory National Incident Management System (NIMS) training records for all employees, as well as providing workplace safety training and review for City staff.

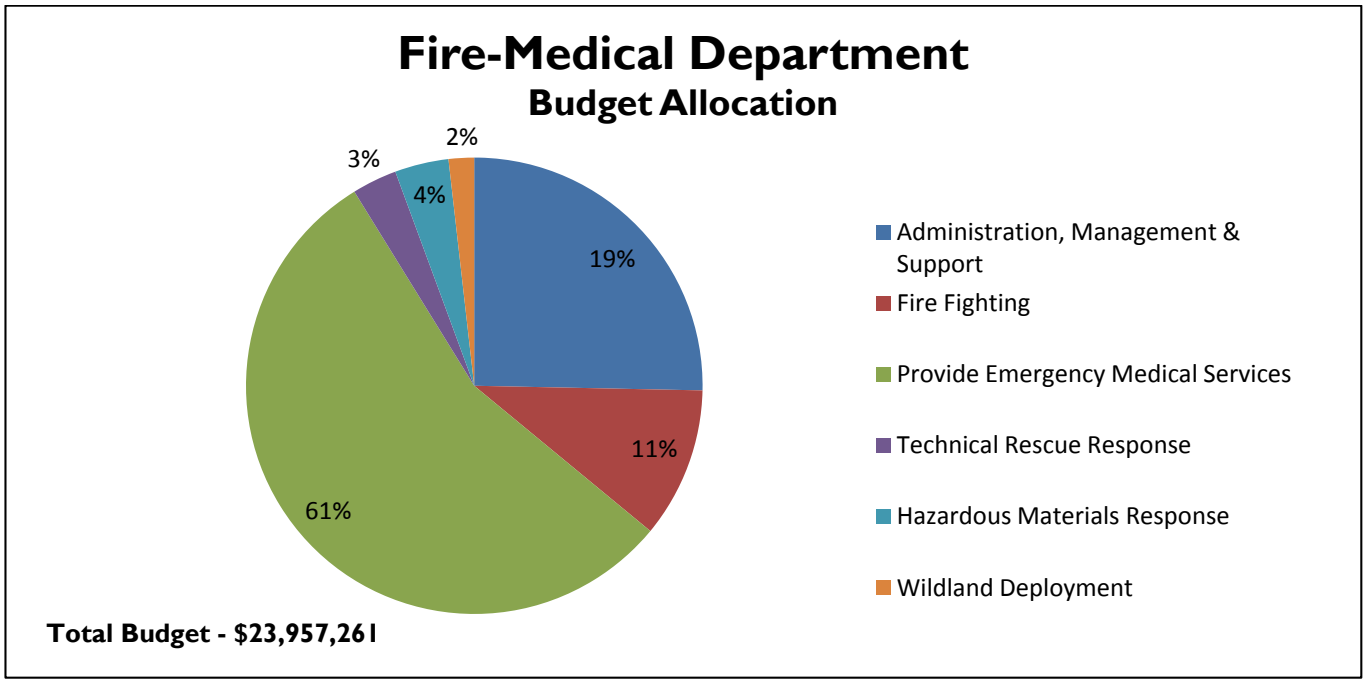
Fire Operations

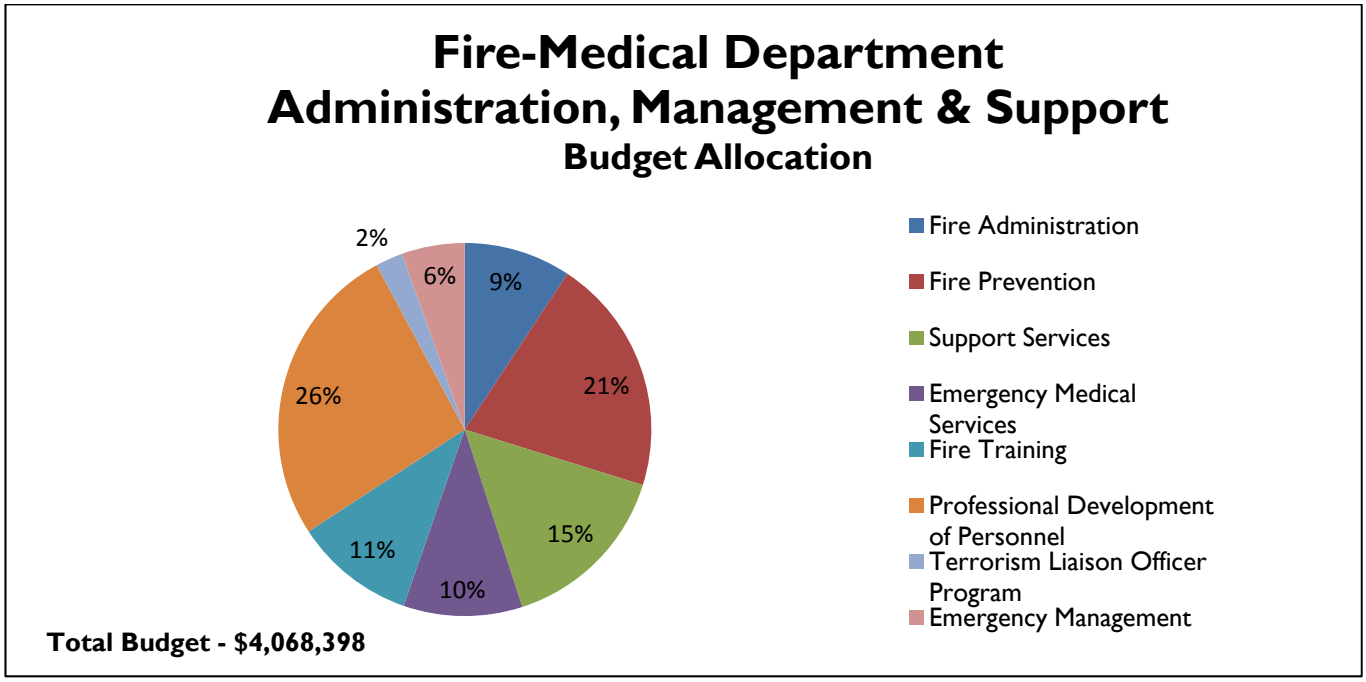
Fire Operations provides fire protection, emergency medical service delivery, technical rescue, and hazardous material emergency responses. The Operations Division currently staffs eight front-line Fire Engines, three reserve Fire Engines, two Ladder Trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two Ladder Tenders, one Technical Rescue Support Truck, two Brush Trucks, one Hazardous Materials Technical Rescue Truck, two Battalion Command Vehicles, one Fireboat, and one 6x6 Utility Terrain Vehicle.

Cost of Service Breakdown – Fire-Medical Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fire Administration	3.00	$365,105	$36,857	$116,454	$518,416
Fire Prevention	8.00	$852,926	$70,512	$233,465	$1,156,903
Support Services	5.00	$400,036	$136,959	$181,263	$718,258
Emergency Medical Services	3.00	$333,149	$251,975	$170,296	$755,420
Fire Training	2.00	$323,594	$339,096	$40,125	$702,815
Emergency Management	0.50	$54,359	$35,923	$126,304	$216,586
Fire Operations	147.00	$15,642,036	$2,779,901	$1,466,926	$19,888,863
TOTAL	**168.50**	**$17,971,205**	**$3,651,223**	**$2,334,833**	**$23,957,261**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.


Fire-Medical Department
Budget Allocation
19%
11%
61%
3%
4%
2%
Administration, Management & Support
Fire Fighting
Provide Emergency Medical Services
Technical Rescue Response
Hazardous Materials Response
Wildland Deployment
Total Budget - $23,957,261


Fire-Medical Department
Administration, Management & Support
Budget Allocation
9%
21%
15%
10%
11%
26%
2%
6%
Fire Administration
Fire Prevention
Support Services
Emergency Medical Services
Fire Training
Professional Development of Personnel
Terrorism Liaison Officer Program
Emergency Management
Total Budget - $4,068,398

Performance Report

FIRE-MEDICAL DEPARTMENT

The Fire-Medical Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building: Preserve and Expand our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Receive status of Accredited Agency and maintain Annual Compliance Report (ACR)	100%	100%	100%	**100%**
	Provide a safeguard for the community through proactive fire prevention and public education programs	Number of community awareness events held annually	114	86	110	**120**
	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Maintain quality Insurance Services Office (ISO) rating of 3 or better	3	3	3	**3**
		Number of advanced life support (ALS) calls	6,729	7,624	9,976	**10,000**
		% of 1st unit ALS response times less than 5 minutes	90%	90%	90%	**90%**
		Number of basic life support (BLS) calls	5,142	5,399	6,794	**7,000**
		% of 1st unit basic life support (BLS) response times less than 5 minutes	90%	90%	90%	**90%**
		Number of fire suppression calls within City limits	1,173	1,476	1,452	**1,500**
		% of 1st unit fire suppression response times less than 5 minutes	90%	90%	90%	**90%**
		Number of commercial occupancies inspected annually	1,841	2,400	1,024	**2,100**

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building: Preserve and Expand our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Manage and coordinate EMS Certifications/recertifications to maintain 100% compliance with state standards for EMTs and paramedics	100%	100%	100%	**100%**
		% compliance with firefighter training	100%	100%	100%	**100%**
		Ensure that less than 5% of equipment repairs return for re-work	1%	1%	1%	**1%**
		% of residents rating the quality of fire department services as good or excellent (National Citizen Survey)	89%	98%	98%	**100%**

Performance Spotlight

HUMAN RESOURCES DEPARTMENT MISSION

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

DEPARTMENT FUNCTIONS

Benefits and Wellness Programs

The Benefits and Wellness activities include designing and managing employee benefit programs, insurance, leave, benefits and workers compensation, developing benefit and cost-containment strategies, reviewing and managing insurance vendor contracts, overseeing and administering the program budget and related policies and procedures, addressing current work-life issues, and determining needed changes and assuring full compliance with all applicable laws.

Classification and Compensation

Classification and Compensation activities include reviewing and identifying proper job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees. Additional activities include developing and maintaining job descriptions for each classification, performing workforce reviews and studies, and planning and developing long-term strategies for compensation programs as well as providing position management, processing PAF's, and supporting negotiation contract costing.

Key Outcome Measures

Human Resources Department

- 100% completion of all identified audits to administer HR programs that are legally compliant with all state and federal employment laws
- 90% of exiting employees would recommend the City of Peoria as a place to work to others
- Leadership development programs filled to targeted enrollment to support employees effort to improve their job related skills and knowledge

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing workforce planning and employment services for the organization and employees, advising management and employees on human resources and performance management issues, interpreting policy, conducting exit interviews, negotiating and developing labor contracts, facilitating and maintaining positive employer-employee relations with all employee groups, and investigating and resolving employee or organizational issues.

Human Capital Management/Business Operation

Human Capital Management and Business Operation activities include management of employee information in the Human Resources Information System, creating and maintaining reports and queries pertaining to employee and benefits, retrieving data and supplying information for workforce surveys and requests, and handling of business operations that support the employer and operational needs. The business operation activities include the department financials, budget coordination, position management, personnel action forms, department timekeeping, record retention, and customer service.

Recruitment

Recruitment activities include hiring applicants for various employment opportunities, offering employment services to operating departments to ensure that they have diverse competent employees in the positions they need, coordinating background and pre-employment processes, conducting new employee orientation, and providing programs to help produce highly skilled workers to meet the demands of the employer/industry.

Safety Management

Safety Management activities include coordinating with departments to create a safe and hazard-free work environment to reduce the City's liability exposure, monitoring safety compliance and coordinating risk management, developing and maintaining the job hazard analysis for all classifications, conducting workforce OSHA reviews, and providing safety training to employees.

Training and Organizational Development

Training and Organizational Development includes developing, administering, and evaluating organizational training programs to enhance the knowledge/skill base of the City's workforce to retain highly qualified employees, overseeing the education assistance program, building and maintaining the City's Learning Management System, providing safety training, the Leadership Development program, and the Mentorship program.

Cost of Service Breakdown - Human Resources					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Benefits and Wellness Programs	2.51	$241,328	$ 61,986	$ 33,064	$336,378
Classification and Compensation	1.94	$220,517	$ 56,640	$ 30,213	$307,370
Employee Relations/Labor Relations	3.86	$431,017	$110,708	$ 59,053	$600,778
Human Capital Management	4.59	$377,806	$ 97,040	$ 51,763	$526,609
Recruitment and Retention	2.41	$214,609	$ 55,123	$ 29,403	$299,136
Safety Management	0.42	$ 51,435	$ 13,211	$ 7,047	$ 71,694
Training and Organizational Development	1.77	$267,475	$ 68,702	$ 36,647	$372,824
TOTAL	**17.5**	**$1,804,188**	**$463,410**	**$247,190**	**$2,514,788**

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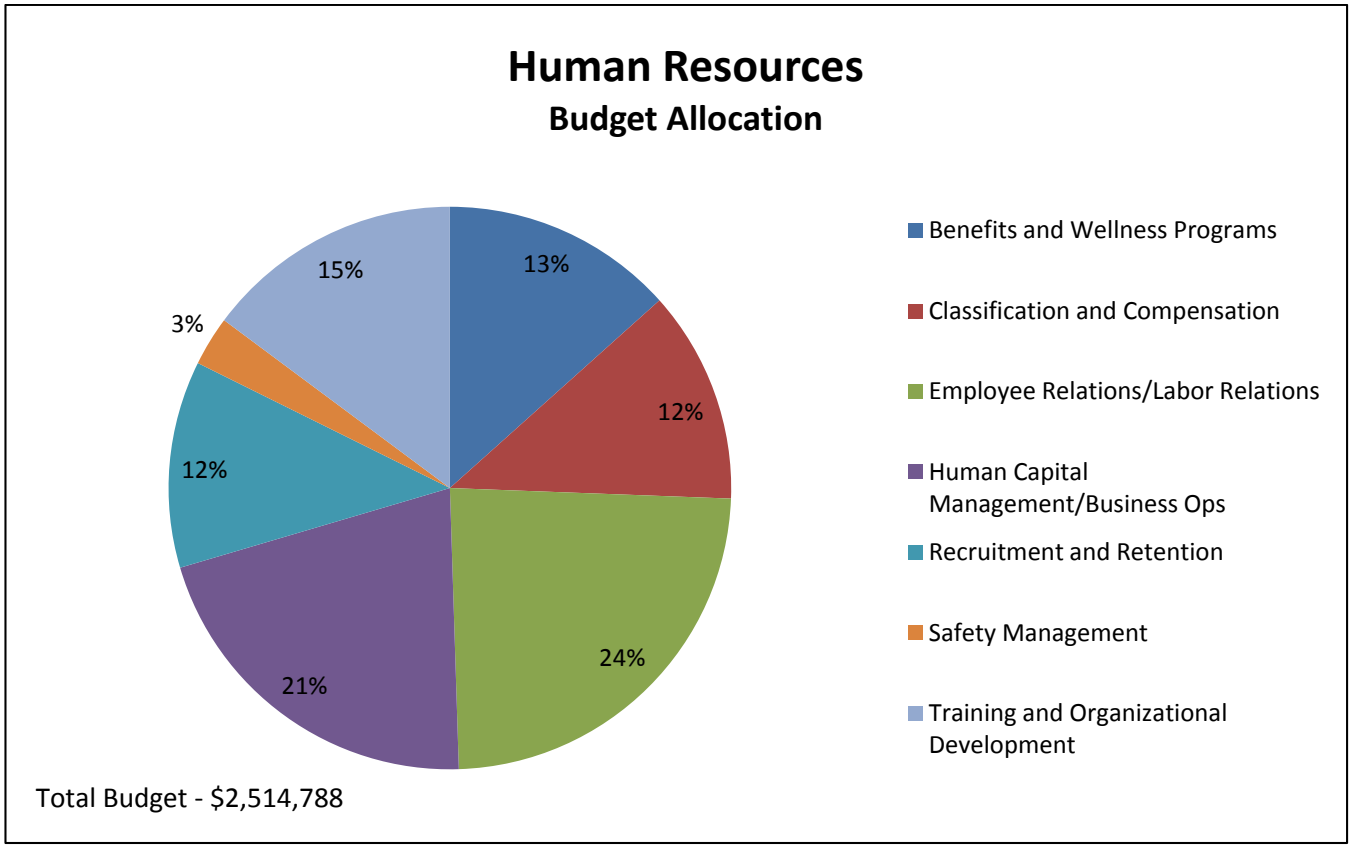


Performance Report

HUMAN RESOURCES DEPARTMENT

The Human Resources Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Leadership and Image	Administer HR programs and services in a manner that is legally compliant with federal and state law and is compliant with City of Peoria administrative policies.	Completion of all identified/required audits	100%	100%	100%	**100%**
Enhance Current Services	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee.	Percentage of new hires and competitively selected probationary employees that pass probation	91%	92%	92%	**90%**
		Number of classification reviews per total number of classifications	17%	47%	20%	**30%**
		Conduct exit interviews on 95% of employees who voluntarily depart from the City	68%	70%	75%	**95%**
		Percent of employees that voluntarily leave and would recommend the City as a place of employment for others	98%	95%	95%	**90%**
	Appropriate management of Human Resources transactions, processes, and procedures.	Entry of employee job record and benefit transactions with an error rate of less than 5%	95%	99.91%	97%	**95%**
		Percent of employees experiencing work related injuries returned to light duty per number of employees injured	93%	100%	93%	**95%**

Performance Spotlight

INFORMATION TECHNOLOGY DEPARTMENT MISSION

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT OVERVIEW

The Information Technology Department provides technology support and resources to all City departments. It is comprised of nine workgroups that provide support for all of the City's technology services and systems, including computers, applications, servers, network infrastructure, and radio systems, ensuring they are available, secure, and reliable. The IT Department also facilitates the Technology Review Committee (TRC) which reviews, approves, and prioritizes all technology requests to ensure alignment with the City's overall technology strategies as well as chairing the GIS Steering Committee, which discusses and prioritizes issues and projects related to the City's geospatial services.

Information Technology Administration

The Information Technology Administration section is responsible for the overall leadership and operational support of the Information Technology Department. IT Administration activities include:

- Budget and Performance Measurement Monitoring
- Contract Monitoring – Hardware/Software
- Inventory Reporting & Reconciliation
- Research/Special Projects
- IT Payroll Processing
- Administrative Support – IT Director & Department
- Procurement – IT & Citywide Technology
- Planning & Budgeting Activities
- Supervisory Duties & Workgroup Oversight
- IT Leadership/Liaison Responsibilities
- City Leadership Team Responsibilities

Key Outcome Measures
Information Technology Department

- 100% network availability during normal operating hours
- 100% compliance with all network security standards
- Customer Service Survey Ratings

Application Systems Support

Application Systems Support is responsible for application systems support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including library, utility billing, cashiering, sales tax, and utilities systems. Application systems support activities include:

- Application Implementation
- Application Support/Maintenance
- Application Upgrades
- Supervisory Functions
- Planning & Budgeting Activities

Desktop Support

Desktop Support is responsible for providing first and second level technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment. Desktop support activities include:

- First-Level Technical Support & Work Order Management
- User Network Account Management
- Hardware/Software Inventory Management
- Technology Procurement Activities
- Second-Level Technical Support & Field Repairs
- Cabling/Telecomm Support
- Equipment Deployments, Moves, Disposals
- After-Hours/Council Meeting Technical Support
- Supervisory Functions
- Planning & Budgeting Activities

Geographic Information Systems (GIS) Support

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments. GIS support activities include:

- GIS Application Support
- GIS Application Development
- Map/Data Service Requests
- Managed Data Maintenance
- GIS Project Data Development
- Supervisory Functions
- Planning & Budgeting Activities

Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and systems administration, system backup/restore, database support, VOIP/telephone infrastructure, and technology infrastructure coordination on building projects. Network support activities include:

- Network Security Administration
- Network Infrastructure Hardware/Administration
- System Backup Administration
- Email Administration
- Server & Active Directory Administration
- Records Requests/Litigation Holds
- Telecommunications Support
- SQL Database Support & Administration
- Supervisory Functions
- Operational Projects – Coordination
- Planning & Budgeting Activities

Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations. Project management activities include:

- Project Preparation
- Project Initiation & Planning
- Vendor Selection/Contracting
- Project Implementation & Management

Radio Support Services

Radio Support Services is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations. In addition, this group is heavily involved with the Regional Wireless Consortium (RWC) because of Peoria's membership in the RWC. This involvement ensures Peoria's radio needs are met, both for Public Safety and General Government radio users. Radio support activities include:

- Regional Radio Participation
- Radio Emergency Planning
- Subscriber Equipment Maintenance
- Radio Infrastructure Maintenance
- Dispatch Console Installation, Maintenance & Repair

Security Administration

Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities. This includes ensuring compliance with FBI CJIS, AZ DPS ACJIS, PCI, and HIPAA standards. Security administration activities include:

- Citywide Network and Application Security
- Compliance Management/Training (ACJIS, PCI, HIPAA)
- Security Reviews/Audits
- Business Recovery

Special Systems Support

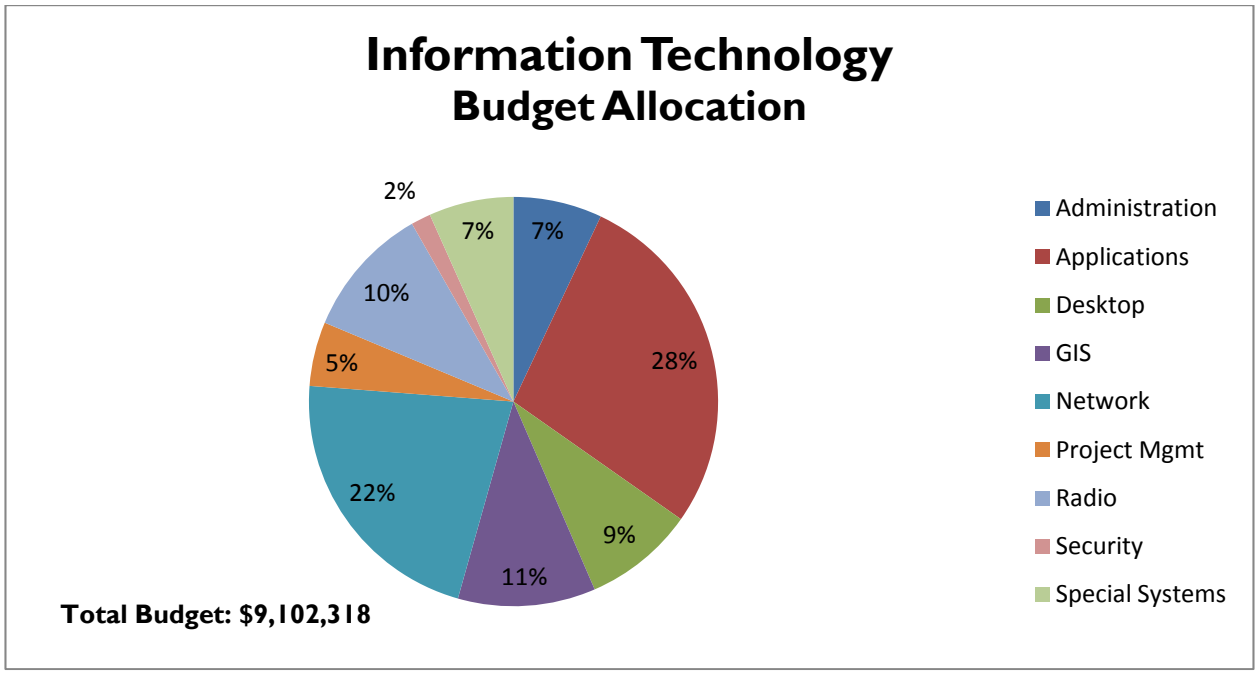
Special Systems Support is responsible for systems support for public safety departments, including Police and Fire. This includes the Police Computer Aided Dispatch/Records Management/Mobile system and other Fire and Police systems. These systems require 24/7 support due to the departments' missions to protect the public. Special Systems activities include:

- System Upgrades
- System Implementation
- System Support/Maintenance
- Supervisory Functions
- Planning & Budgeting Activities

Cost of Service Breakdown - Information Technology Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Maintenance Costs	Internal Services Charges	Total Cost of Service
Administration	4.0	$526,253	$11,054	$0	$101,498	$638,805
Application System Support	9.0	$1,027,586	$48,609	$1,219,343	$228,170	$2,523,708
Desktop Support	5.0	$516,934	$111,080	$39,793	$129,868	$797,675
Geographic Information Systems (GIS) Support	6.0	$556,579	$36,406	$244,193	$152,646	$989,824
Network Support	8.0	$910,989	$242,353	$628,813	$205,392	$1,987,547
Project Management	3.0	$381,655	$5,763	$0	$75,524	$462,942
Radio Support Services	2.0	$208,620	$649,433	$0	$91,910	$949,963
Security Administration	1.0	$108,073	$2,900	$6,329	$25,175	$142,477
Special Systems	2.0	$215,735	$2,801	$340,492	$50,349	$609,377
TOTAL	**40.0**	**$4,452,424**	**$1,110,399**	**$2,478,963**	**$1,060,532**	**$9,102,318**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.


Information Technology
Budget Allocation
7%
28%
9%
11%
22%
5%
10%
2%
7%
Administration
Applications
Desktop
GIS
Network
Project Mgmt
Radio
Security
Special Systems
Total Budget: $9,102,318

Performance Report

INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services	Enhance customer satisfaction by providing quality customer service	% of employees rating their overall experience as "Satisfied" or "Very Satisfied" for closed issues	97%	94%	96%	**98%**
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	98%	98%	98%	**100%**
	Ensure major systems availability, uptime, and maintenance	Internet connection uptime (excluding scheduled downtime)	100%	100%	100%	**100%**
		E-mail service uptime (excluding scheduled downtime)	100%	99.99%	100%	**100%**
	Provide reliable, accurate, and timely Geographic Information Systems (GIS) systems support	% of GIS staff time spent working on ad hoc projects	15%	12%	15%	**20%**
		% of GIS staff time spent working on IT support issues	N/A	6%	5%	**5%**
		% of GIS staff time spent working on data maintenance	50%	53%	50%	**45%**
		% of GIS staff time spent working on GIS Steering Committee projects	35%	29%	30%	**35%**

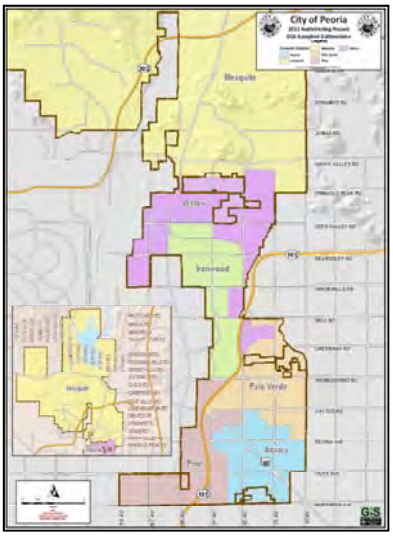
Performance Spotlight

MAYOR AND CITY COUNCIL OFFICE MISSION

To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT OVERVIEW

The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.



- ✓ Acacia District
- ✓ Ironwood District
- ✓ Mesquite District
- ✓ Palo Verde District
- ✓ Pine District
- ✓ Willow District

The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community.

The total budget for the Mayor and Council is $676,888 that covers salaries, contractual services such as travel/training, membership dues, internal service charges, general supplies and commodities. In addition, each member of Council receives $30,000 per year in Council District Funds to use at their discretion for projects, programs, services or events that accomplish a public purpose.

Performance Report

Mayor and City Council Office

The Mayor and City Council Office uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with their 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Leadership and Image	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens rating Peoria's sense of community as "good" or "excellent" (National Citizen Survey)	54%	54%	54%	**70%**
	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens saying Peoria is heading in the right direction (National Citizen Survey)	62%	62%	62%	**75%**

Performance Spotlight

MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT OVERVIEW

Court Administration and Support Services

The Administration and Support services provide the overall management direction and support for the court operations while ensuring that all state and local regulatory requirements are met.

Court Security

Court security screens for weapons and provides a safe environment for the public and staff.

Case Management

Case Management is the process of moving a case through the Court system for pre-adjudication, case adjudication, and post-adjudication.

Key Outcome Measures
Municipal Court

- 100% compliance with recognized guidelines for timely case processing and management

Protective Orders

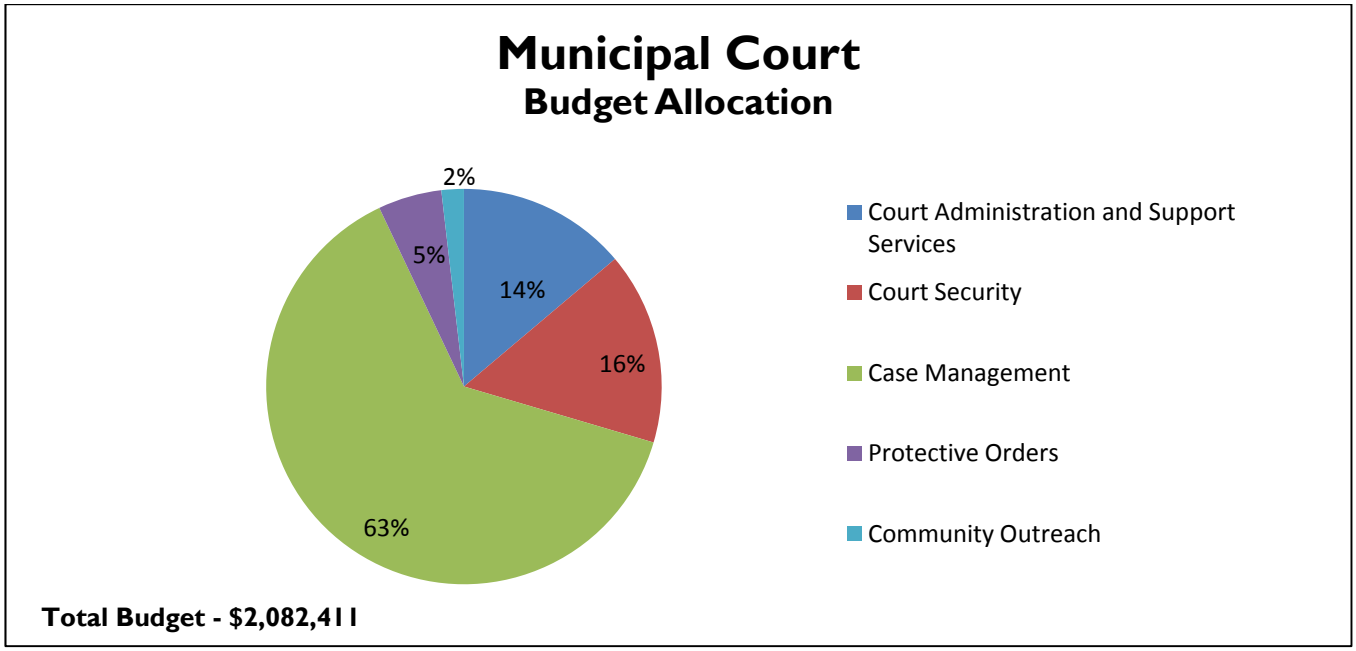
Orders of Protection and Injunctions Prohibiting Harassment issued to ensure the safety of the protected person.

Community Outreach Services

The court sponsors judicial training classes, meetings, weddings and outreach assistance to students and other agencies.

Cost of Service Breakdown - Municipal Court					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Court Administration and Support Services	2.13	$219,966	$26,666	$44,905	$291,538
Court Security	4.00	$251,390	$30,476	$51,320	$333,186
Case Management	13.44	$989,848	$119,999	$202,073	$1,311,919
Protective Orders	0.97	$78,559	$9,524	$16,038	$104,121
Community Outreach	0.36	$31,424	$3,809	$6,415	$41,648
TOTAL	**20.9**	**$1,571,187**	**$190,474**	**$320,750**	**$2,082,411**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

Municipal Court

The Municipal Court uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2014 Actual	FY2015 Actual	FY2016 Estimate	FY2017 Target
Leadership and Image	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process	% of cases with customer service complaints	<1%	<1%	< 1%	**<1%**
		% of cases adjudicated (Cases closed/Cases opened)	*124%	*112%	*110%	***105%**
		% of cases referred to judicial commission	0%	0%	0%	**0%**
Enhance Current Services	In criminal matters, provide legal counsel as required by due process and court interpreters services for court matters	% of qualified cases receiving court appointed counsel	100%	100%	100%	**100%**
		Compliance with foreign language and sign language interpretation requirements	Yes	Yes	Yes	**Yes**
	Court promptly disburses moneys, including those held in trust, those due in payment for services rendered and enforcement of court payment orders	Compliance in returning moneys held in trust by the court (e.g., bond and restitution), disbursing fines and fees to government agencies and payments to vendors or jurors	Yes	Yes	Yes	**Yes**

*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor's offices to close cases which have been open for a prolonged period.

Performance Spotlight

OFFICE OF COMMUNICATIONS MISSION

The Office of Communications exists to proactively communicate information to residents, customers, and employees; provide useful municipal information to residents and help foster community pride; and to develop a sense of organizational pride among employees.

DEPARTMENT FUNCTIONS

The Office of Communications provides a vast array of services to City staff and residents of Peoria including:

Media Relations

Media Relations is communication with and via the news media and includes researching, developing and distributing news releases and media advisories, responding to media inquiries and interview requests, monitoring news coverage and managing the overall city reputation as presented in the news media. In a typical month, the department generates more than 25 news items, and of those items, more than 80 stories will be published in various newspapers. The value of these news stories is nearly immeasurable. Potential readership of these articles in the papers is reaching more than two million people each month. As a department, we accurately track the monetary value of each story comparing the same space the story uses in a publication with that publication's advertising rates. On any given month, the city receives more than $200,000 in comparable advertising space. In addition, television coverage of events and programs is an important component of our media strategy.

Key Outcome Measures
Office of Communications

- Graphic design completions
- % increase in website usage
- % increase in social media usage
- Increase in media placement and media value

External Communications

The Office of Communications is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as PeoriaNOW, a monthly newsletter distributed through the city's water bill. Direct mailers on specific subjects or promotional fliers are also considered external communications. Other citizen community outreach is accomplished through the Peoria Leadership Institute, opinion-editorials in local newspapers, social media postings and specialty publications.

Internal Communications

Internal Communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising leaders on communication strategies and supporting city committees and programs. The OC manages the CityNet Intranet page, as well as most All-User emails, to keep employees informed.

Video Production Services

Video Production Services includes the broadcasting and recording of City Council and other city meetings, as well as creation and distribution of original programming that showcases the city's people, programs, projects and services such as Eye on Public Works, the Recreation, Education and Culture (REC) Show, Peoria NOW, West Valley Connection (Chamber of Commerce focus on city businesses), Behind the Shield (Fire and Police focus), Focus on PUSD (School District), Economic Development videos, special programming highlighting city departments (internal), and community needs productions featuring our arts community.

Online Communications and Social Media

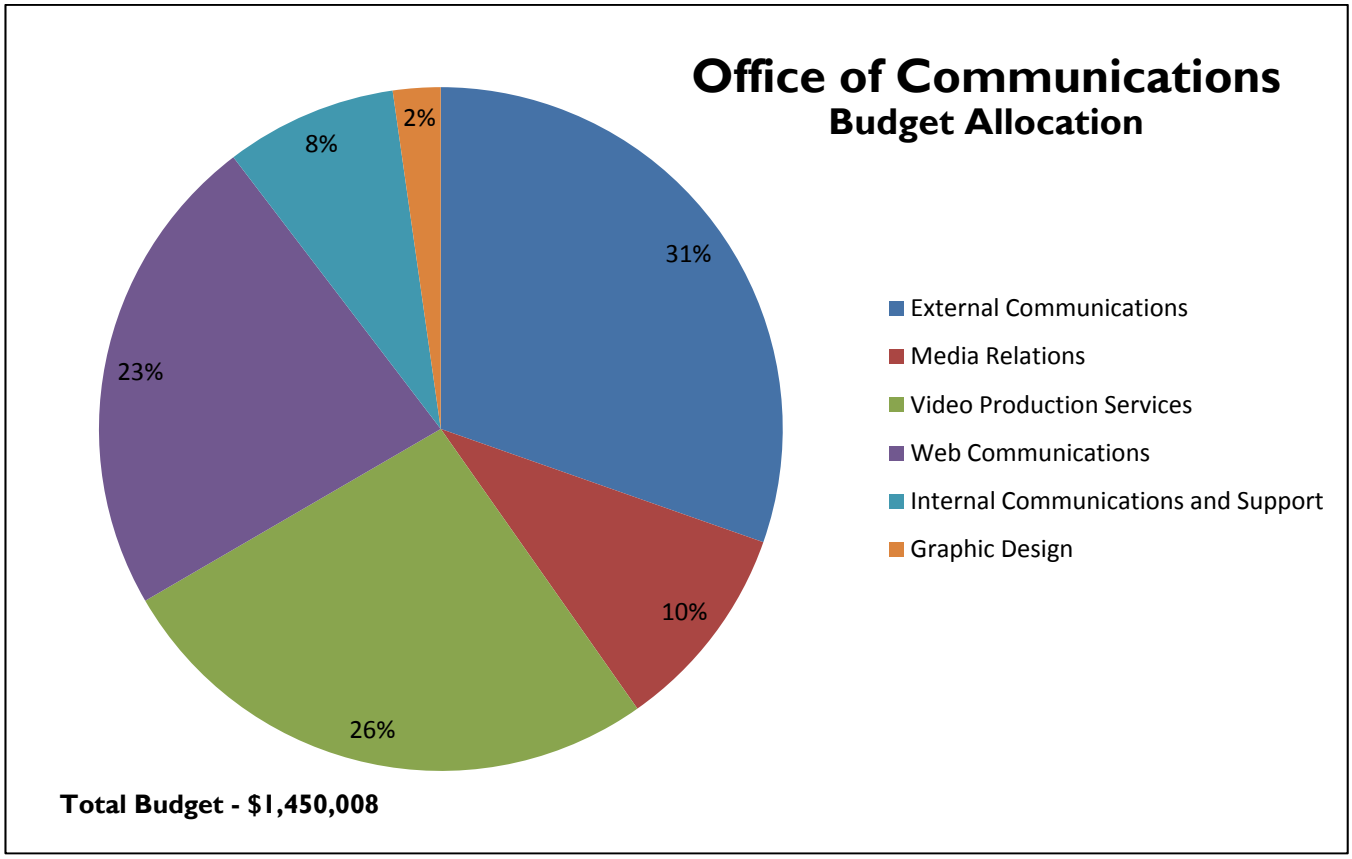
Online Communications and Social Media includes information and communications created and distributed via Peoria's Websites, Facebook, Twitter and YouTube outlets. These vehicles have become the central point of information and communication about the City. Primary activities include updating and maintaining City websites and training and supporting City staff on the development of content. The Office of Communications works with each department to provide up-to-date content for the websites.

Graphic Design Services

Graphic Design Services allows City departments and programs to have an internal resource for the production of professional looking communications, advertisements and promotional fliers. This service has proven to be a cost effective program for the City. In FY 2014, the City saved approximately $276,000 in graphic design fees on 433 completed projects. In addition, using our service has created a branded professional look for the City in all of its communications.

Cost of Service Breakdown - Office of Communications					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
External Communications	2.43	$255,248	$98,301	$86,891	$440,440
Media Relations	.79	$82,982	$31,958	$28,249	$143,188
Video Production Services	2.11	$221,635	$85,356	$75,449	$382,440
Web Communications	1.84	$193,274	$74,434	$65,794	$333,502
Internal Communications and Support	0.65	$68,276	$26,295	$23,242	$117,813
Graphic Design	.18	$18,907	$7,282	$6,436	$32,625
TOTAL	**8.00**	**$840,322**	**$323,625**	**$286,061**	**$1,450,008**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

OFFICE OF COMMUNICATIONS

The Office of Communications uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stake-holders	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	91%	90%	92%	**90%**
		Increase users of city's social media, e.g. Twitter and Facebook	12,507	17,346	25,000	**30,000**
		Coverage of city-generated news items in local media (print only)	1,039	977	950	**1000**
		Increase Media value	$4,133,160	$4,846,831	$4,510,555	**5,000,000**
		Increase media impressions (print only)	42,000,000	47,712,109	47,475,534	**50,000,000**
		Increase viewers of Channel 11 programming via YouTube and web stream	45,723 YT 20,457 ws	45,045 YT 12,319 ws	50,000 YT 15,000 ws	**+5%**
		Increase Peoria Centric video productions	125	**115**	**120**	**120**
		All emails to the webmaster receive standard response within 24 hours. All technical inquiries to the webmaster receive detailed response within two days. All subject-oriented emails to the webmaster are routed to topical expert within 24 hours.	195 rec 194 pot 99.5%	96 rec 93 pot 97%	100 rec 95 pot 95%	**99%**
		Increase www.PeoriaAZ.GOV user sessions	1,147,854	1,130,013	1,150,000	**1,200,000**
		All request for web content changes are responded to by e-mail within 24 hours and completed within 48 hours	1,458 rec 1,454 pot 99.7%	1,660 rec 1,655 pot 99.6%	1,400 rec 1,390 pot 99.3%	**95%**

Council Goal	*Expected Outcome*	*Performance Measure*	**FY2013 Actual**	**FY2014 Actual**	**FY2015 Estimate**	**FY2016 Target**
Leadership and Image	The creation and distribution of information to keep city employees informed and engaged	Increase use of CityNet , the employee intranet website, outside of homepage	530,497	623,321	575,540	**600,000**
	Provide quality graphic design collateral which meets city graphic standards (new position)	Graphic design collateral which meets city graphic standards: projects	457	441	450	**400**
		Completed projects	451	433	440	**400**
		External cost equivalent	1,850 hrs $277,500	1,843 hrs $276,450	1,850 hrs $277,500	**1500 hrs**

Performance Spotlight

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT MISSION

To promote and enhance the quality of the natural and built environment through sustainable and strategic planning and implementation of programs which provide human services and strengthen neighborhoods.

DEPARTMENT FUNCTIONS

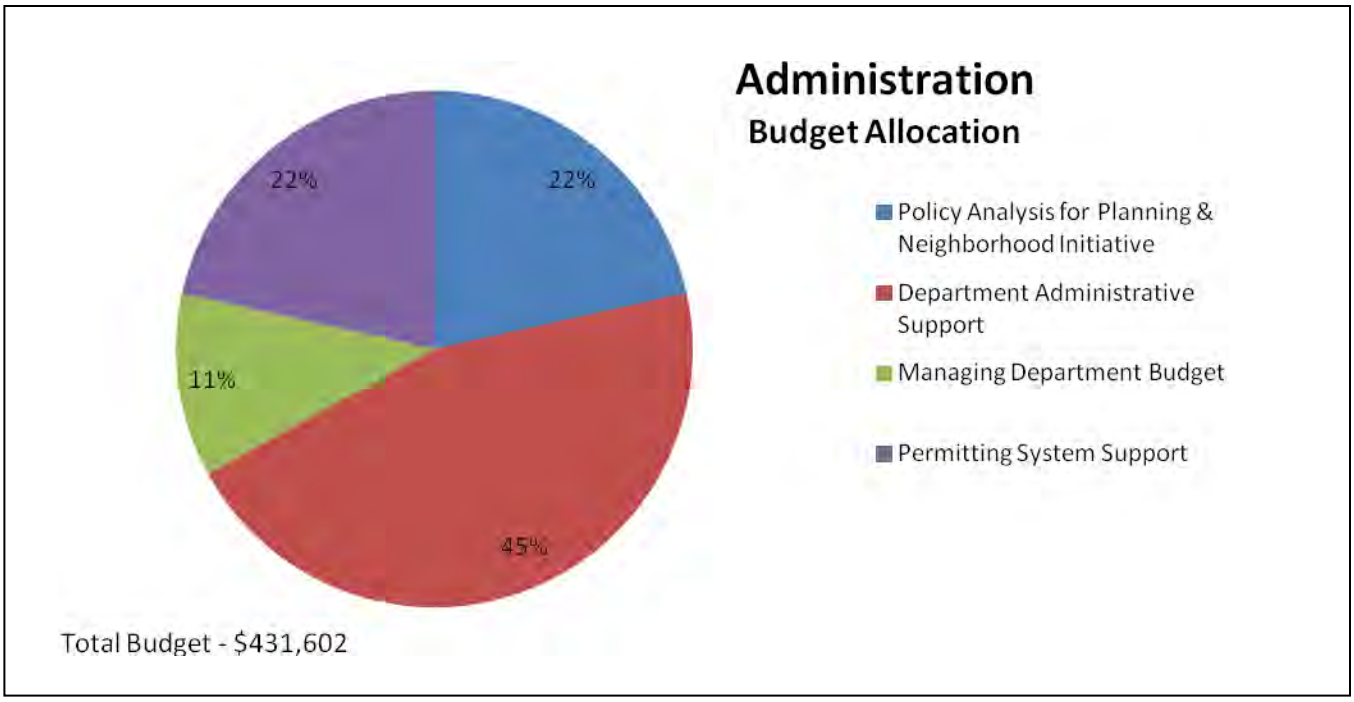
Planning & Community Development Administration

The Administration Division provides overall management, direction and support for the Community & Strategic Planning and Community Investment divisions. In addition, the Administration Division is responsible for the management and support of the department's overall budget and policy initiatives. A majority of the division budget and time is allocated in direct support of the various planning and neighborhood initiatives.

Key Outcome Measures Planning and Community Development

- % of Neighborhood Pride funding leveraged
- Number of foreclosed homes acquired for rehabilitation and resale
- HOA Academy satisfaction
- Human services delivered
- Plan review turnaround time
- Citizen Satisfaction Survey Ratings – pertaining to development, open space and housing choice
- Civic engagement efforts – appeal rates on development cases

Cost of Service Breakdown – Planning & Community Development Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Policy Analysis for Planning & Neighborhood Initiatives	0.75	$83,137	$4,882	$4,866	$92,884
Administrative Support	1.60	$175,695	$10,317	$10,283	$196,295
Manage the Department's Budget	0.40	$44,340	$2,604	$2,595	$49,538
Permitting System Support	.75	$83,137	$4,882	$4,866	$92,884
TOTAL	**3.5**	**$386,308**	**$22,685**	**$22,609**	**$431,602**
The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance. ***Includes part time contract administrative assistance.***					



Community & Strategic Planning Division

The overarching purpose of this division is to guide the physical development of the city. This is accomplished through strategic planning, development review, preservation of physical, cultural and historic attributes, and ensuring codes and policies advance the General Plan and Council goals. This division ensures that development proposals are in alignment with the General Plan, Zoning Ordinance, Design Review standards and other codes and ordinances. This division also looks forward to ensure that future development is coordinated through integrated master plans and strategic initiatives (e.g. multi-modal transportation, utilities, open space, and historic preservation). The eight (8) full-time equivalent positions in this division advise and support several boards and commissions including Planning & Zoning, Board of Adjustment, Historic Preservation and Design Review Standards/Appeals Board(s). Functions include:

- ✓ General Plan Amendments
- ✓ Site Plan / Design Review
- ✓ Variances
- ✓ Annexations
- ✓ Coordinate Utility / Transportation Master Plans
- ✓ Coordinate Citywide Open Space
- ✓ Rezoning (entitlements)
- ✓ Use Permits
- ✓ Zoning Ordinance Amendments
- ✓ Strategic/Advanced Planning
- ✓ Implement adopted plans (e.g. P83)
- ✓ Coordinate Citywide Historic Preservation

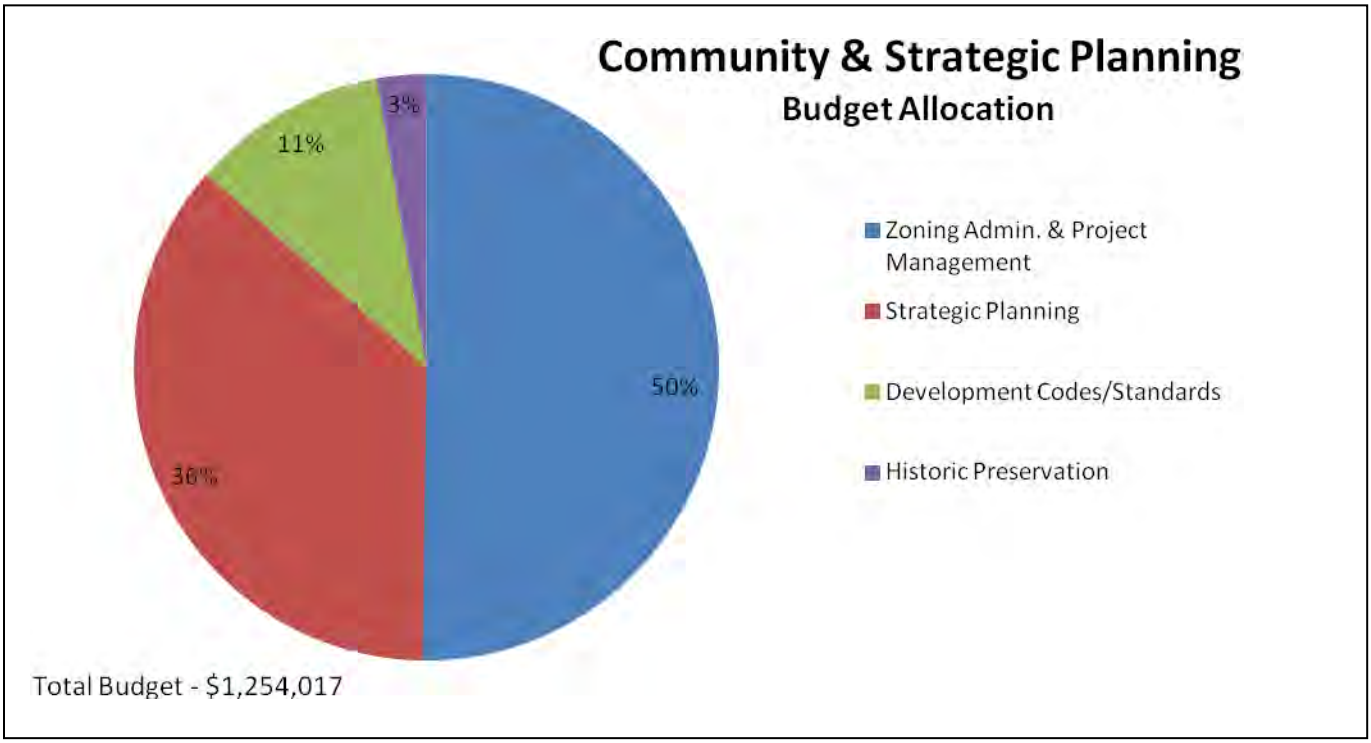
Functionally, the two highest cost drivers are Zoning Administration (50%) and Strategic Planning (36%). Zoning Administration generally consists of current development proposals and includes public contact, pre-application meetings, rezones, development case review, temporary events, annexations and time attributed to the various boards, commissions and subcommittees.

In FY13, the City began to experience a significant uptick in residential development and entitlement requests (e.g. rezones) reflecting a heightened demand for new housing and a corresponding limited supply in finished lots and the foreclosure/resale home inventory. Additionally, the City has processed several requests from landowners (particularly large master-planned communities) to amend their existing entitlements to reposition their properties for the new development patterns that are emerging. This activity level continued through FY15 with several key entitlements in current growth areas near Vistancia and the central corridor generally between Beardsley Road and Happy Valley Road. Finally, although Strategic Planning is identified as the second highest cost driver, in practical terms, there is a lot of crossover between the two categories. For example, annexation efforts can also be strategic.

The Strategic Planning functional category includes General Plan Amendments, regional planning coordination/initiatives and the implementation of approved plans in strategic areas such as Old Town, Sports Complex ("P83") and the Loop 303 corridor. Current implementation efforts include the development of a zoning overlay for signs within the P83 District. Other major efforts include:

- Finalization of the Sonoran Preservation Program
- Completion of the Integrated Utilities Master Plan.
- Completion the Weedville Historic Resource Report
- Completion of a Westland Road alignment study from Loop 303 to El Mirage Road
- Development of a new Donation Bin Ordinance

Cost of Service Breakdown – Community & Strategic Planning					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Zoning Admin. & Project Management	4.78	$449,442	$100,222	$80,110	$629,775
Strategic Planning	1.93	$181,469	$240,466	$32,346	$454,282
Development Codes/Standards	1.03	$98,846	$21,596	$17,262	$135,705
Historic Preservation	0.26	$24,447	$5,451	$4,357	$34,256
TOTAL	**8.00**	**$752,205**	**$367,736**	**$134,076**	**$1,254,017**
The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Community Investment Division

The purpose of this division is to provide programs and services to residents, neighborhood associations, and non-profit partners to enhance the quality of life in Peoria. The five (5) full time equivalent positions in this division advise and support the Council Not-for-Profit and Housing Subcommittee. Functions include:

- ✓ Federal Grant Administration (CDBG, HOME, NSP3)
- ✓ General Fund & Neighborhood Grant Administration
- ✓ Neighborhood Livability
- ✓ Foreclosure Assistance
- ✓ Human Services
- ✓ Neighborhood Pride Program
- ✓ HOA Academy
- ✓ Emergency Home Repair Program
- ✓ Outreach / Partnership Development
- ✓ Water Payment Assistance Program

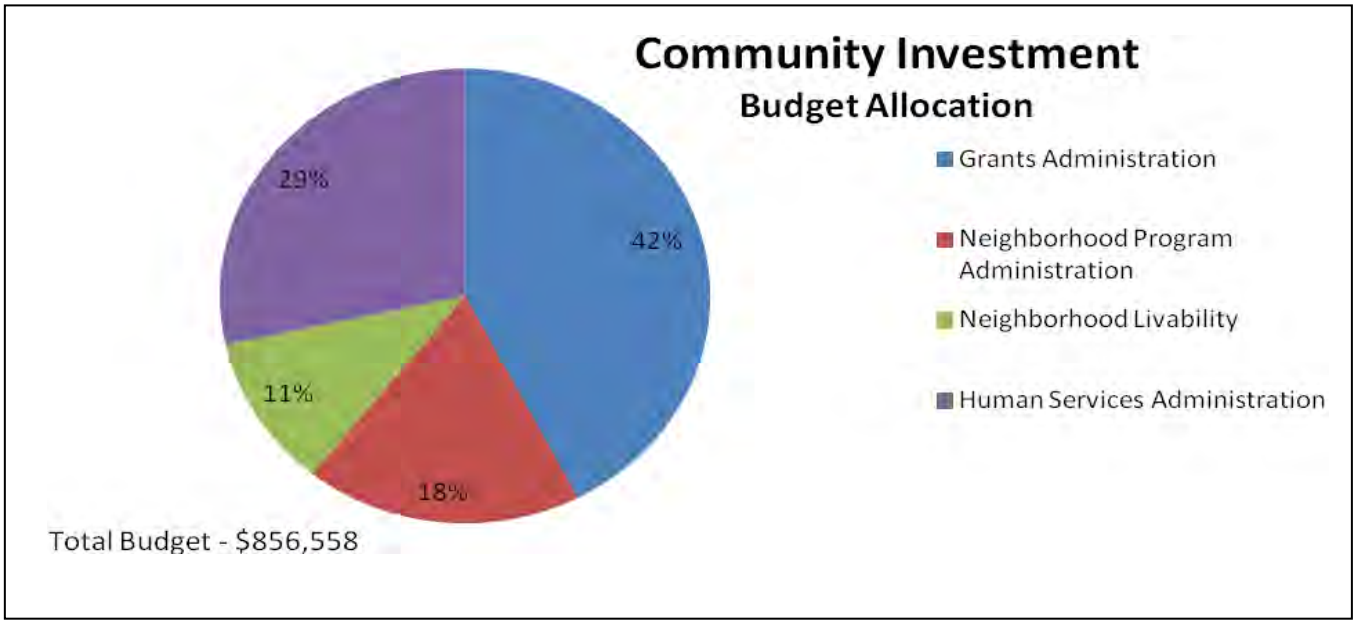
Functionally, the two highest cost drivers are Grant Administration (42%) and Human Services Administration (28%). The division administers both federal and local grants. Federal funding comes from the U.S. Department of Housing and Urban Development (HUD) and is used to further efforts in affordable housing and public services. These grants include the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME) and the Neighborhood Stabilization Program (NSP). Through partnerships with Chicanos Por La Causa and Habitat for Humanity in the administration of its $1.3 million NSP3 grant (Neighborhood Stabilization Project), a total of 11 foreclosed homes have been purchased, rehabilitated and resold to help stabilize neighborhoods.

The division also administers neighborhood grants whereby registered HOA's and Neighborhood Association's can apply for matching funds on local improvement efforts. This division continues to administer several successful neighborhood-serving programs such as the HOA Academy, various assistance programs and Neighborhood Pride – the latter whereby the City is able to assist neighborhoods through improvement projects by leveraging an initial investment with its partnership of volunteers.

The Division continues to expand the City's Human Services coordination capacity through work with both for-profit and non-profit service providers which help residents with issues affecting their quality of life. The City has branded this focused effort as "Peoria SUPPORT" which stands for Services Uniting to Provide People with Opportunities, Resources and Training. As part of this effort, monthly awareness seminars have been established to provide outreach on specific topics of concern such as financial awareness, grandparents raising grandchildren and understanding the Affordable Care Act. Additionally, the City is establishing a human services presence on a regional basis through organizations such as the West Valley Human Services Alliance and the Maricopa Association of Governments (MAG).

Cost of Service Breakdown – Community Investment					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Grants Administration	1.73	$162,737	$181,048	$19,098	$362,882
Neighborhood Programs Administration	.75	$70,471	$78,400	$8,270	$157,141
Community Outreach & Partnerships	0.44	$41,708	$46,401	$4,895	$93,004
Human Services Administration	1.16	$109,213	$121,501	$12,817	$243,531
TOTAL	**4.08**	**$384,128**	**$427,350**	**$45,080**	**$856,558**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance. Grant funded FTE's represent an additional .92 and total cost of $86,979 paid by administrative funding from the U.S. Department of Housing and Urban Development (HUD).



Performance Report

Planning and Community Development Department

The Planning and Community Development Department uses performance measures as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building	Improve Peoria neighborhoods	# of foreclosed, vacant or abandoned homes acquired for rehabilitation and resale (NSP/CDBG/HOME)	9	9	3	4
	Improve Peoria neighborhoods	Achieve 'above average' or higher satisfaction rating on HOA Academy Survey	100%	75%	100%	100%
	Improve Peoria neighborhoods	% of Neighborhood Pride funding leveraged	119%	100%	100%	100%
	Promote quality development	Overall quality of new development rated as 'good' or 'excellent' (National Citizen Survey)	69%[A]	76%[B] Rank #3[C]	76%[B] Rank #3[C]	76%
Preserve our Natural Environment	Incorporate open space into our built environment	Preservation of natural areas such as open space and greenbelts rated "good" or "excellent"	54%[A]	66%[B] Rank #9[C]	66%[B] Rank #9[C]	70%
Total Planning	Promote mix of living environments	Variety of housing options rated as "good" or "excellent"	69%[A]	80%[B] Rank #1[C]	80%[B] Rank #1[C]	80%
	Provide quality and effective planning and zoning services	Overall land use, planning and zoning services rated as "good" or "excellent"	48%[A]	56%[B] Rank #1[C]	56%[B] Rank #1[C]	60%

Council Goal	Expected Outcome	Performance Measure	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Site Plan Reviews; service expectation is 21 days for 1st review and 21 days for 2nd review	13/1st 9/2nd	22/1st 12/2nd	19/1st 20/2nd	21/1st 21/2nd
	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Preliminary Plats; service expectation is 21 days for 1st review and 21 days for 2nd review	N/A	20/1st 21/2nd	18/1st 16/2nd	21/1st 21/2nd
	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Rezones (non-PCD); service expectation is 21 days per review	N/A	31/1st 20/2nd	20/1st 23/2nd	21/1st 21/2nd
	Attempt to address and resolve conflicts through civic engagement	% of Planning & Zoning Commission CUP decisions upheld (not appealed)	100%	90%	100%	100%
	Attempt to address and resolve conflicts through civic engagement	% of Site Plan Review decisions upheld (not appealed)	100%	100%	100%	100%
	Enhance Human Services through volunteers	Value of in-kind labor from volunteers providing services to residents through external agencies or programs	N/A	N/A	$7.0M [D]	$7.1M
	Increase Human Services volunteer base	Number of volunteers assisting Peoria residents with Human Services needs	N/A	N/A	12,100	12,705
	Perform outreach related to Community Investment programs	Number of seminars/programs offered by City staff	N/A	N/A	16	16
	Continuously assess Human Services needs and assets	Number of on-site provider/agency visits	N/A	N/A	38	24

[A]2010 City of Peoria National Citizen Survey™
[B]2013 City of Peoria National Citizen Survey™
[C]2013 City of Peoria National Citizen Survey™ ranking against national benchmarks (100,000-200,000 population)
[D]Volunteer labor value per hour in Arizona according to the Corporation for National & Community Service ($22.50)

Performance Spotlight

POLICE DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT FUNCTIONS

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information, accreditation requirements and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, crime analysis, strategic planning and the School Resource Officer Program.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

Key Outcome Measures
Police Department

- Patrol response times to critical emergencies from dispatch to arrival
- UCR part 1 crime clearance rate
- Violent crimes per 1000/population
- Property crimes per 1000/population

Special Operations Support

Operational Support is responsible for the Tactical Enforcement Unit (SWAT), traffic enforcement, accident investigation and reconstruction and the Special Investigations related to gang and drug concerns.

Personnel and Training Services

Personnel and Training Services is responsible for recruitment and background investigations, firearms training and weapons inventory, and Police personnel training.

Communications/911 Call Center

Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department's, payroll, budget/financial management, grant administration, fleet, equipment and technology, property and evidence standards and compliance and records management.

Cost of Service Breakdown - Police Department Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administrative Functions	2.00	$147,658	$16,187	$10,927	$174,772
Professional Standards Functions	3.00	$488,499	$53,551	$36,150	$578,201
Public Information/Media Relations	1.00	$98,377	$10,785	$7,280	$116,442
Management of Police Department Operations	4.00	$828,522	$90,826	$61,313	$980,661
Accreditation Administration	1.00	$84,616	$9,276	$6,262	$100,154
TOTAL	**11.00**	**$1,647,672**	**$180,625**	**$121,932**	**$1,950,229**

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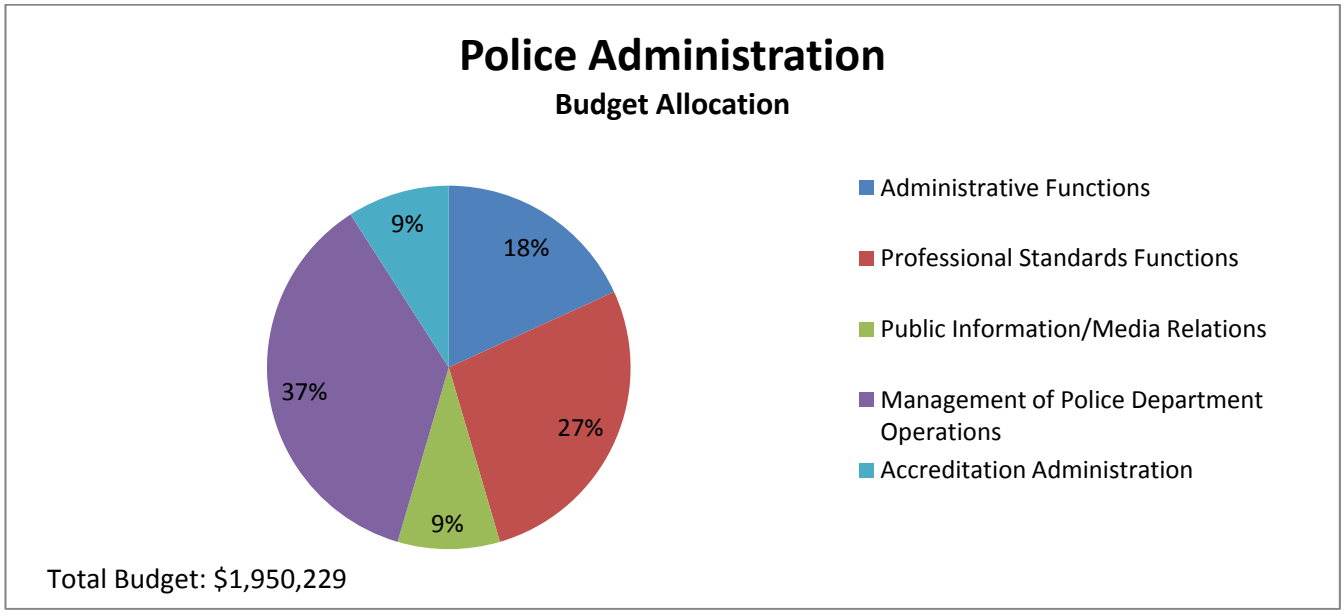

Cost of Service Breakdown - Police Department Patrol Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Operations	89.10	$10,448,381	$1,970,625	$683,772	$13,102,778
Management	42.90	$5,296,746	$998,997	$346,634	$6,642,377
Administrative Support	2.00	$144,450	$27,244	$9,453	$181,147
Provide Strategic Planning Information	2.00	$196,602	$37,080	$12,866	$246,548
School Resource Officer Program	4.00	$453,587	$85,549	$29,684	$568,820
TOTAL	**140.00**	**$16,539,766**	**$3,119,495**	**$1,082,410**	**$20,741,671**

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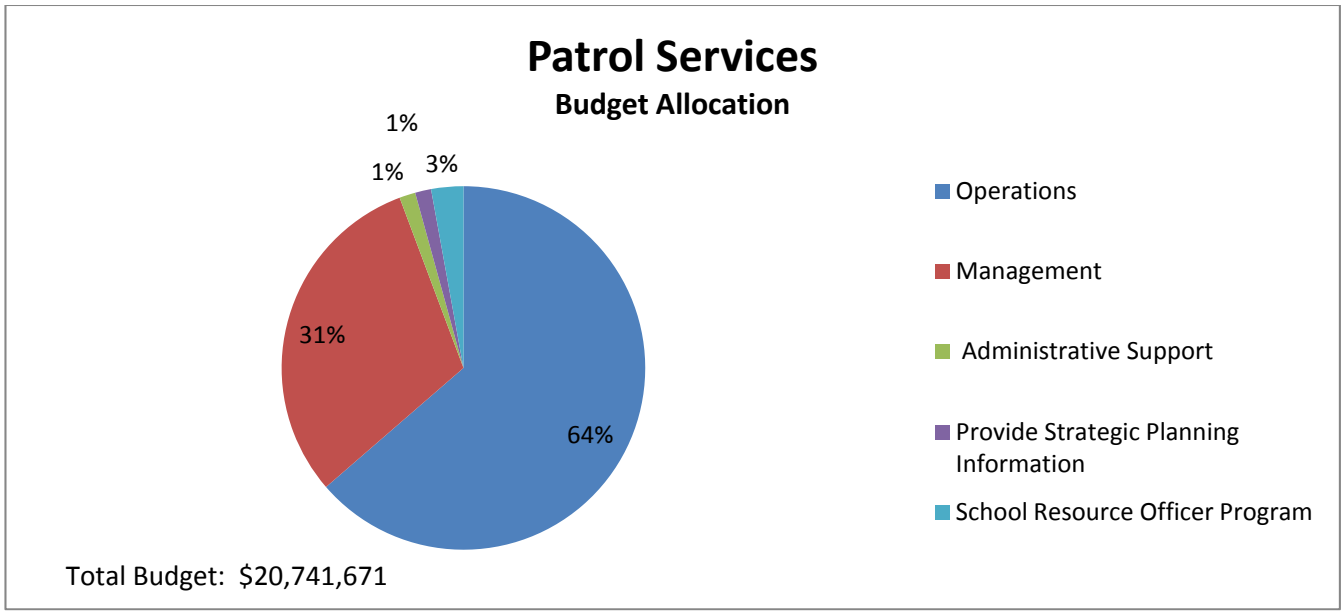

Cost of Service Breakdown - Police Department Criminal Investigations					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Investigations	12.83	$1,541,559	$179,050	$139,357	$1,859,966
Courts	2.55	$271,447	$31,528	$24,539	$327,513
Administrative Duties	10.15	$1,235,555	$143,508	$111,694	$1,490,757
AFIS and Photo Systems	1.40	$109,288	$12,694	$9,880	$131,862
Public Relations	2.07	$225,991	$26,249	$20,430	$272,669
Pawn Functions	1.00	$80,986	$9,406	$7,321	$97,714
TOTAL	**30.00**	**$3,464,826**	**$402,435**	**$313,220**	**$4,180,481**

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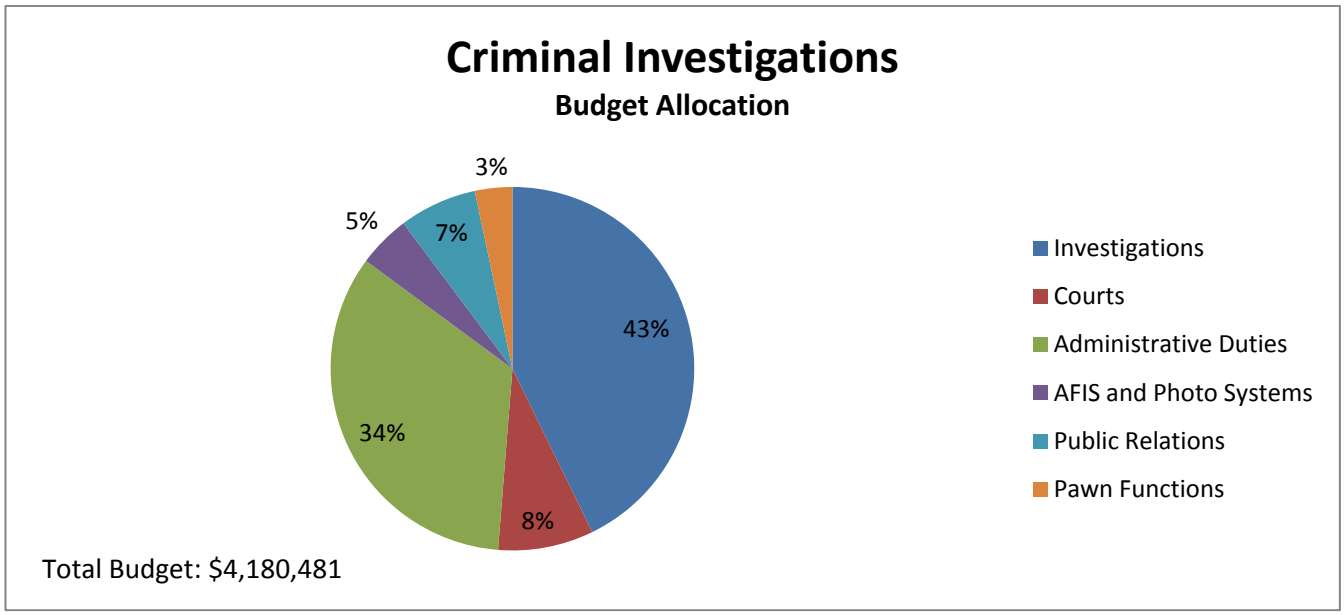

Cost of Service Breakdown - Police Department Neighborhood Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administrative Duties	6.71	$643,515	$117,245	$22,888	$783,649
Field Operations (City Code/Animal Control)	13.12	$1,083,267	$197,366	$38,529	$1,319,163
Community Relations	1.67	$144,042	$26,244	$5,123	$175,408
TOTAL	**21.50**	**$1,870,824**	**$340,856**	**$66,541**	**$2,278,220**
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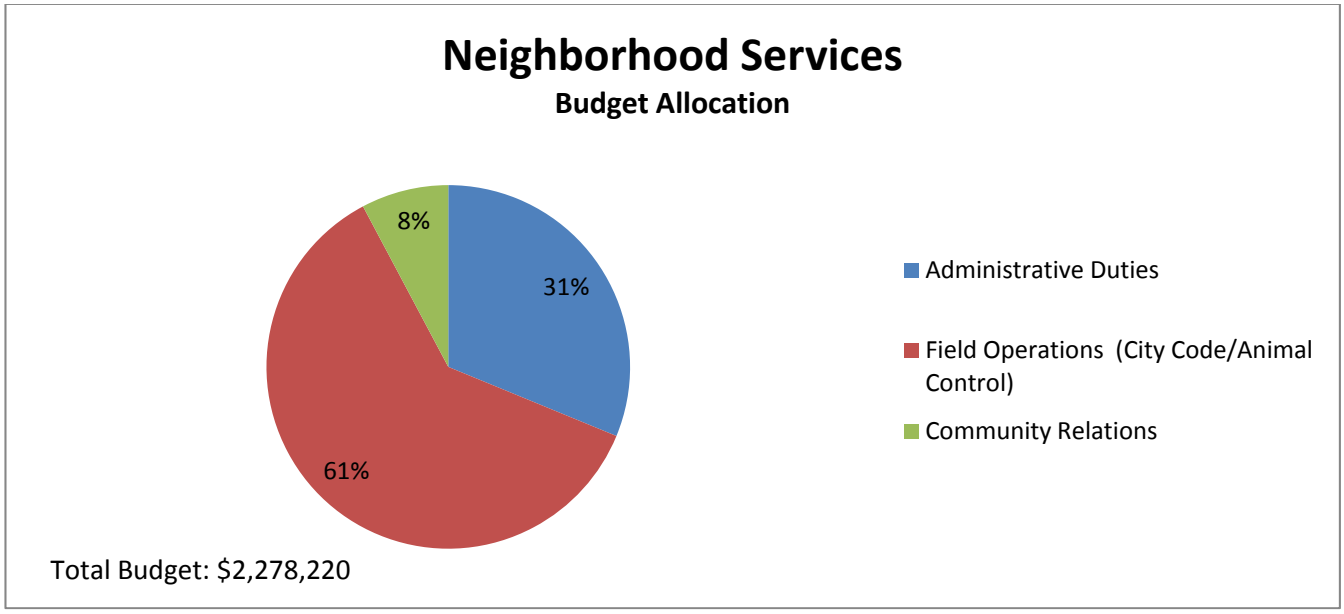

Cost of Service Breakdown - Police Department Special Operations					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Enforcement of State Traffic Laws	8.69	$1,077,942	$137,798	$45,507	$1,261,247
Traffic Safety Programs Administration	1.35	$163,213	$20,864	$6,890	$190,967
Office and administrative duties	3.71	$445,611	$56,965	$18,812	$521,387
Maintains readiness of traffic equipment	0.10	$8,388	$1,072	$354	$9,814
Management of Operations	1.75	$296,958	$37,962	$12,536	$347,456
Education	0.20	$25,476	$3,257	$1,076	$29,809
Other	1.20	$152,858	$19,541	$6,453	$178,852
Investigations	8.50	$1,045,352	$133,632	$44,131	$1,223,115
Courts	1.30	$153,547	$19,629	$6,482	$179,657
Administration	5.40	$683,802	$87,414	$28,868	$800,083
Public Relations	0.80	$99,090	$12,667	$4,183	$115,940
TOTAL	**33.00**	**$4,152,236**	**$530,800**	**$175,292**	**$4,858,328**

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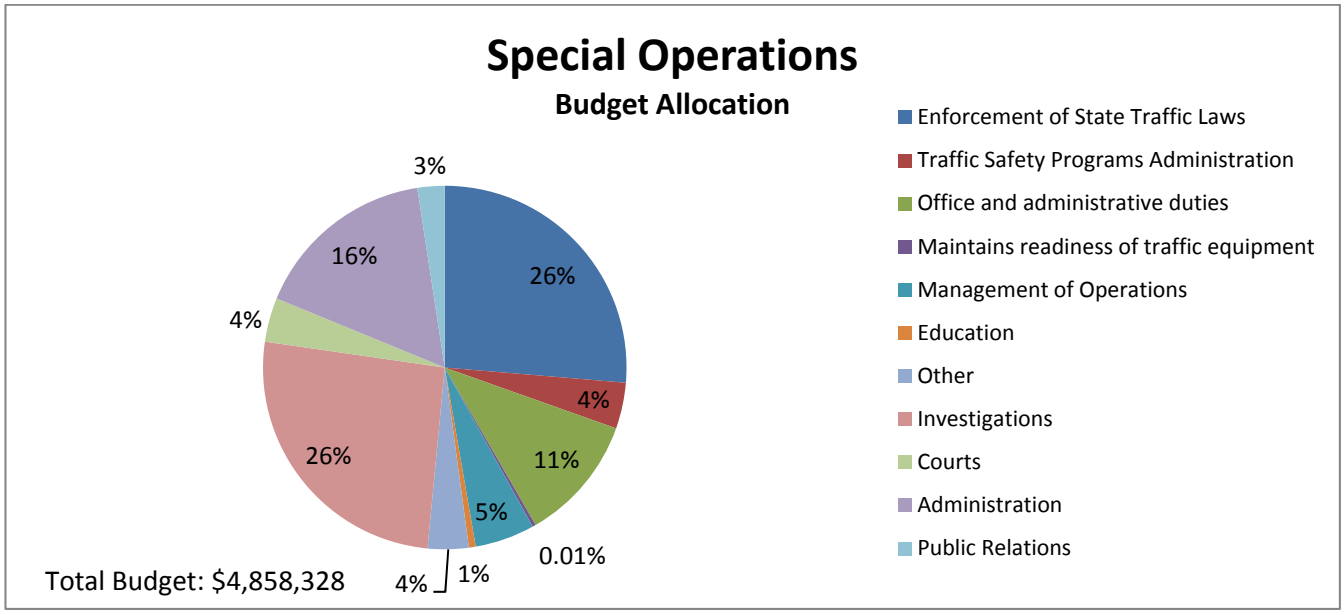

Cost of Service Breakdown - Police Department Personnel and Training Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Recruitment / Background Investigations	1.80	$194,203	$79,538	$26,564	$300,306
Firearms / Armory	1.10	$146,999	$60,205	$20,108	$227,312
Training	1.10	$162,239	$66,447	$22,192	$250,878
Administration & Management	1.00	$115,288	$47,217	$15,770	$178,275
TOTAL	**5.00**	**$618,729**	**$253,407**	**$84,634**	**$956,770**
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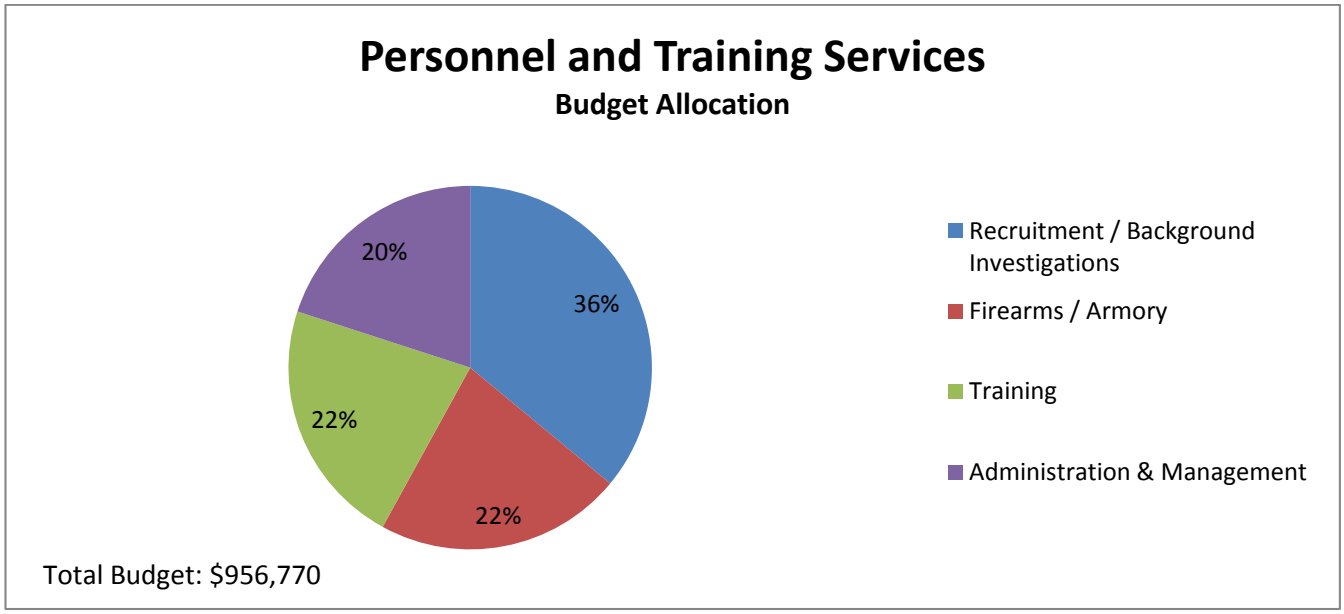

Cost of Service Breakdown – Police Department Communications/911 Call Center					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Answer and process all calls	9.70	$780,438	$96,641	$79,836	$956,914
Dispatch and coordinate radio activity	9.40	$752,457	$93,176	$76,973	$922,606
Process warrants	1.75	$140,656	$17,417	$14,389	$172,462
Trouble shoot/coordinate equipment	2.70	$240,578	$29,790	$24,610	$294,978
Coordinate police technical projects	0.83	$88,796	$10,995	$9,083	$108,874
Perform clerical support activities	5.55	$459,639	$56,917	$47,019	$563,575
Management of the Communications Center	2.10	$205,622	$25,462	$21,034	$252,118
Enter Code compliance calls	1.47	$117,749	$14,581	$12,045	$144,374
TOTAL	**33.50**	**$2,785,934**	**$344,979**	**$284,990**	**$3,415,903**

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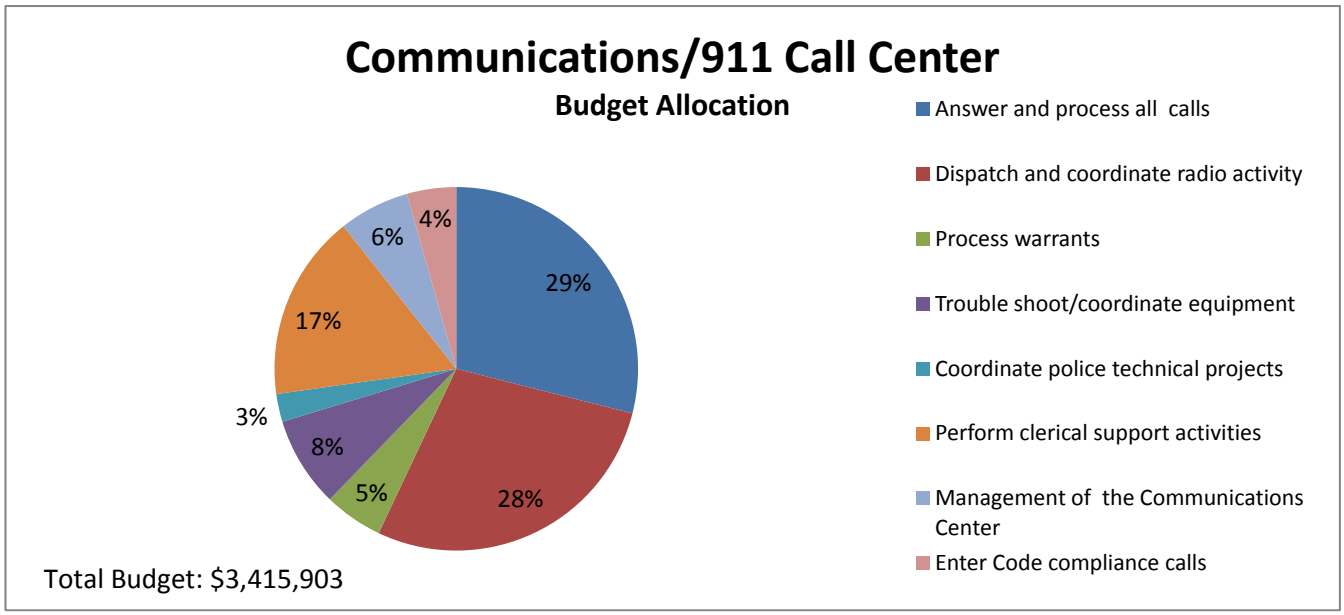

Cost of Service Breakdown - Police Department Administrative Support Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Maintain fiscal responsibility	2.85	$296,407	$47,649	$29,036	$373,092
Maintain readiness of vehicles & equipment	1.00	$89,137	$14,329	$8,732	$112,198
Strategic Planning	1.15	$116,281	$18,693	$11,391	$146,364
Records Management	5.45	$382,942	$61,560	$37,513	$482,015
Customer Service	2.55	$200,228	$32,188	$19,615	$252,031
Property & Evidence Management	4.00	$345,890	$55,603	$33,884	$435,377
Administrative Support	1.00	$74,622	$11,996	$7,310	$93,928
TOTAL	**18.00**	**$1,505,506**	**$242,017**	**$147,481**	**$1,895,004**

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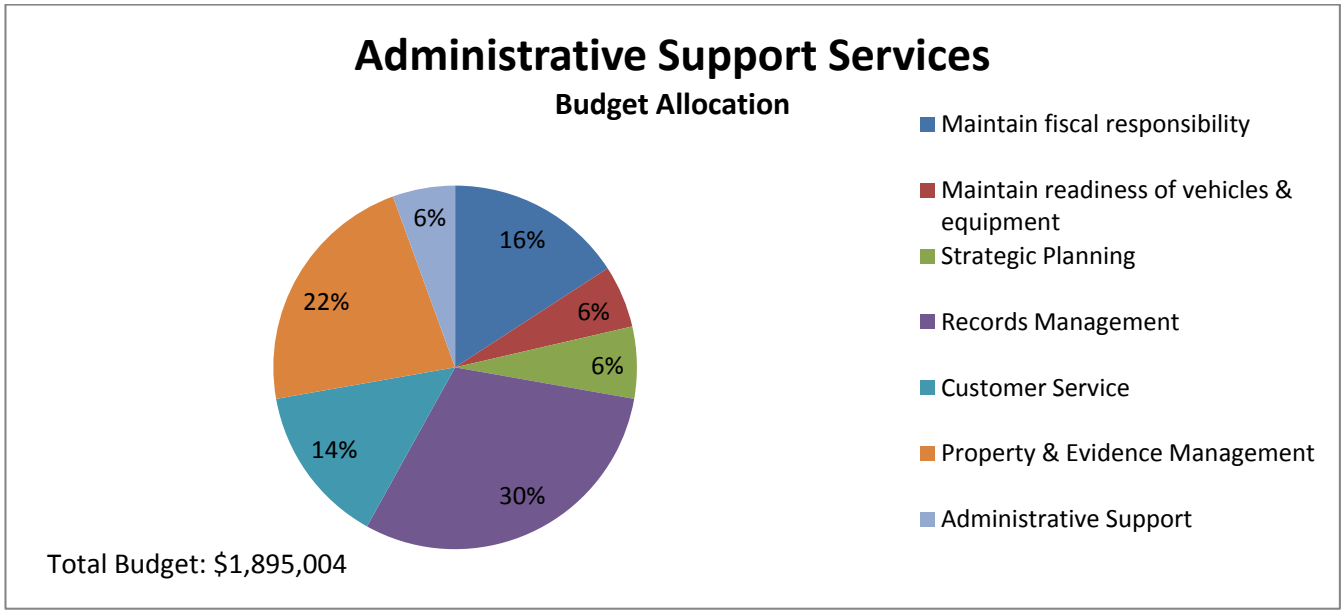
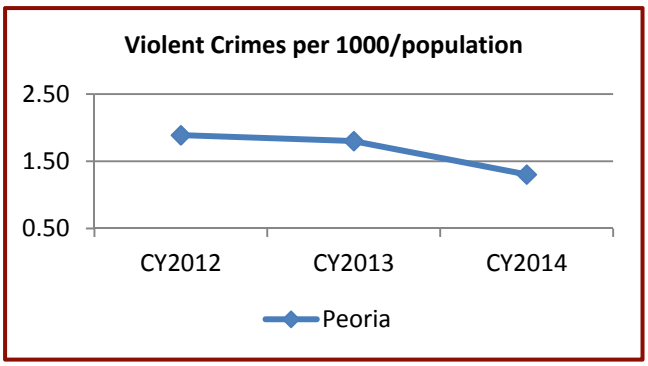


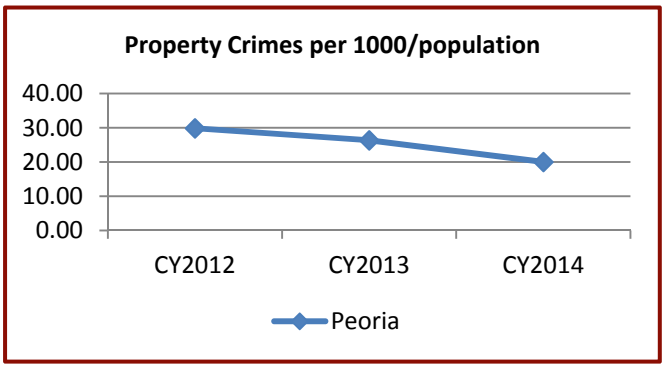
Performance Report

Police Department

The Police Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Community Building	Promote a sense of community through safe and healthy neighborhoods where people want to live and work	% of code violation cases resolved through: -Voluntary compliance - Induced compliance	80% 2%	75% 4%	80% 4%	82% 3%
		% of citizens rating the service received from Peoria Police Officers as "excellent" or "satisfactory" (CY)	93%	96%	96%	96%
	Engage internal and external stakeholders in cooperative problem-solving	Respond to Council or citizen requests for information within one business day of the request	100%	100%	100%	100%
Enhance Current Services	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services	Average response time to priority one calls (CY) -Call to Dispatch (CY) -Dispatch to Arrival (CY)	1:51 4:38	1:45 4:47	1:43 4:45	1:30 4:30
		Overall calendar year to year change in UCR Part I (CY) - Violent Crimes (CY) - Property Crimes (CY)	-13.9% -18.0%	-4.3% -13.9%	-5.0% -10.0%	-5.0% -10.0%
		% of UCR Part I crimes cleared (CY)	24.0%	24.1%	24.5%	25%
		% of citizens rating the overall service received from the Peoria Police Department as "excellent" or satisfactory" (National Citizen Survey)	83%	83%	83%	85%





Performance Spotlight

PUBLIC WORKS-UTILITIES DEPARTMENT MISSION

To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, quality service, operation and maintenance of the City's infrastructure and facilities.

DEPARTMENT FUNCTIONS

The Public Works–Utilities Department maintains the City's assets and resources, provides utility and transit services to our residents and supports other departments with fleet and facility services. The department consists of two major functional areas, Public Works and Utilities. Each of these has their own set of programs and services, all working with the same vision: to maintain our resident's quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

Public Works-Utilities Administration

The Public Works–Utilities Administrative Division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs. There are two major divisions of the department, Public Works and Utilities. Each of these has their own set of programs and services. Public Works is organized into five divisions including Facilities, Fleet Maintenance, Solid Waste, Streets and Storm Drain and Transit. Utilities is organized into three divisions including Plant Operations, Field Operations and Water Resources and Environmental.

Key Outcome Measures
Public Works-Utilities Department

- Residential Recycling Diversion Rate
- % of pavement with Pavement Condition Rating (PCR) of 70% or better
- Maintain City's fleet "in-service" at 90% or better
- 100% compliance with all storm drain requirements
- Experience no service delivery interruptions
- 100% compliance with all water and wastewater regulations

Cost of Service Breakdown - Public Works-Utilities Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Develop/Monitor Operating & CIP Budget	1.85	$226,025	$14,044	$262,567	$502,636
Internal Customer Service	1.80	$221,415	$29,456	$254,761	$505,632
External Customer Service	1.47	$177,062	$12,090	$208,280	$397,432
Staff Development	1.38	$178,049	$18,986	$195,861	$392,896
Develop/Implement Policy & Procedures	1.13	$156,647	$15,244	$160,024	$331,915
Business & Technology Support to Divisions	0.87	$100,334	$10,453	$124,897	$235,684
Totals	**8.50**	**$1,059,532**	**$100,273**	**$1,206,390**	**$2,366,195**

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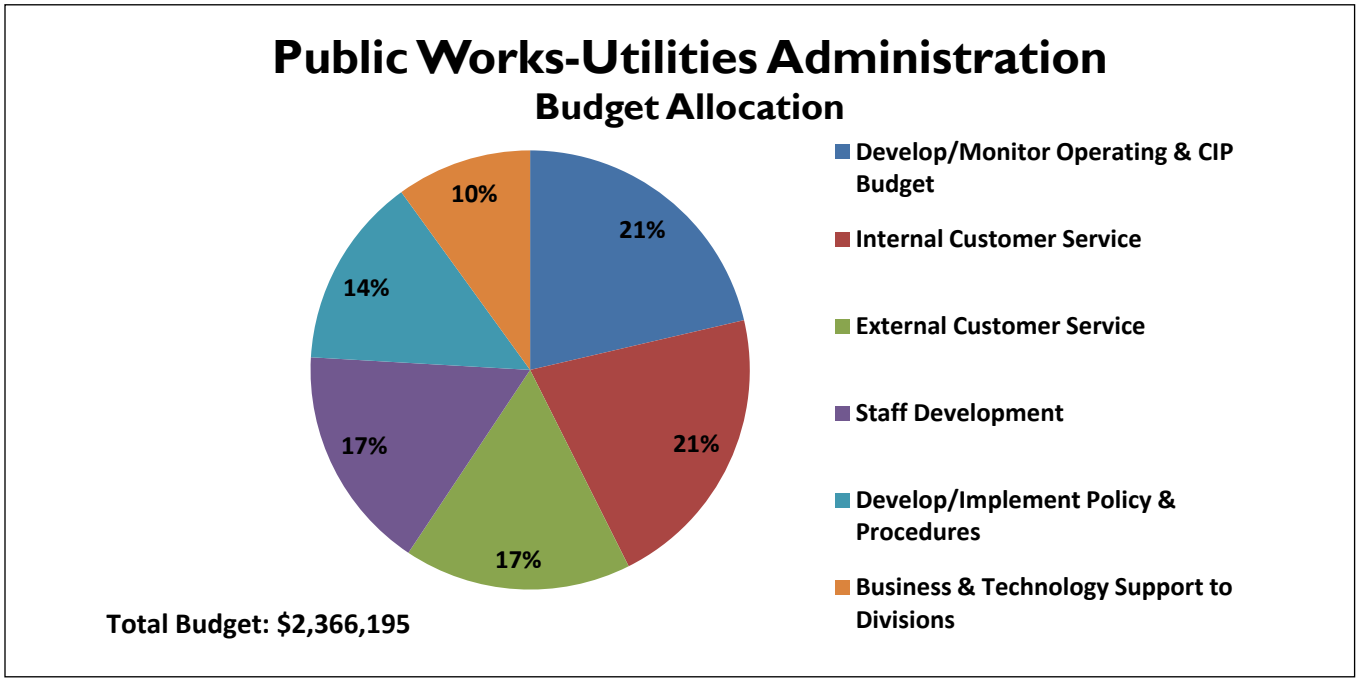

Facilities Maintenance

The Facilities Maintenance Division provides Utility Management, Building Maintenance, Custodial, Technical Operations (building systems and technical logistics support) and Operating Project Management services throughout the City including the City Hall Campus, the Municipal Operations Center, fire stations, police buildings, water and wastewater buildings, parking structures, libraries, parks, the Community Center and historical buildings.

Cost of Service Breakdown - Facilities Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Building Maintenance/Custodial	21.75	$1,317,847	$541,410	$425,426	$2,284,683
Technical Operations	9.00	$797,704	$447,256	$271,092	$1,516,052
Utility Management	0.00	$0	$978,743	$60,478	$1,039,221
Operating Project Management	5.00	$555,103	$129,630	$102,409	$787,142
Facilities Administration	3.00	$304,103	$7,260	$88,349	$399,712
Totals	**38.75**	**$2,974,757**	**$2,104,299**	**$947,754**	**$6,026,810**

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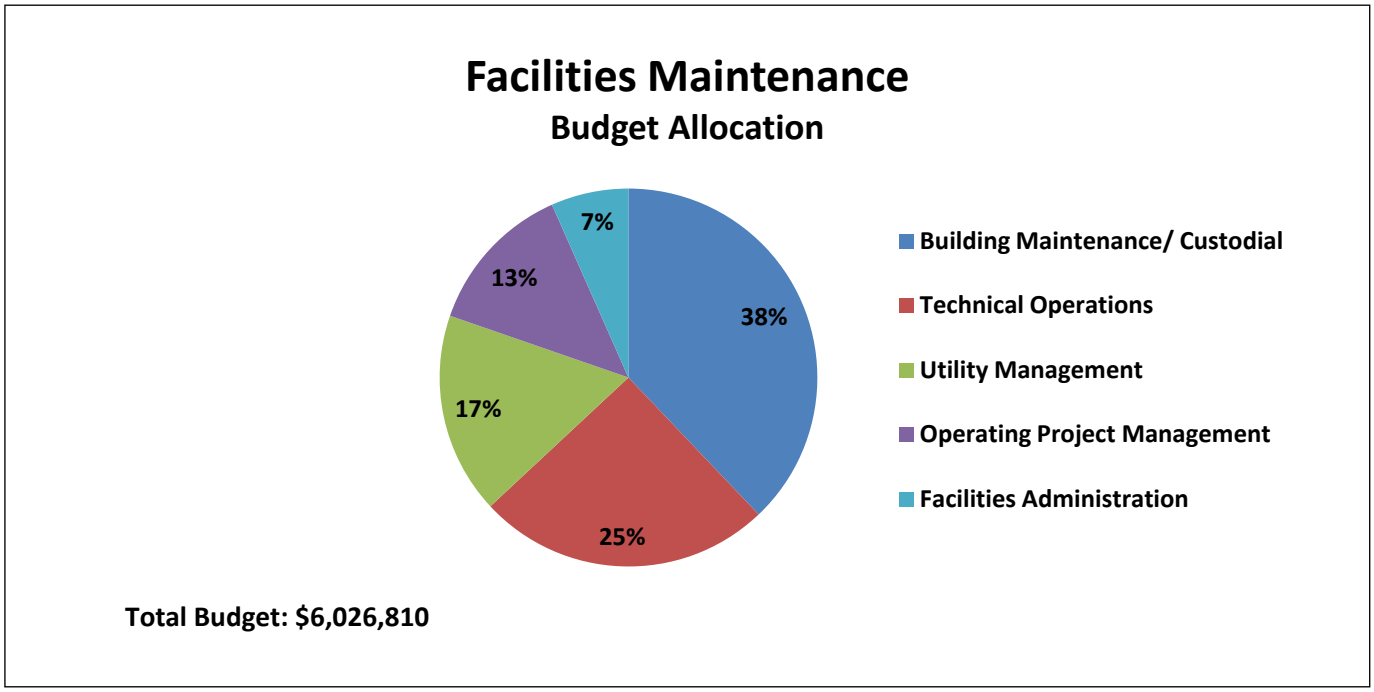

Fleet Maintenance

The Fleet Maintenance Division supports all City departments by providing vehicle repair, fuel, and fleet service management for approximately 714 vehicles and other pieces of equipment. Fleet mechanics are certified and trained to repair and service various sizes and types of equipment and the shop is certified to provide warranty work on behalf of many manufacturers. Services include: scheduled maintenance, general repair, road service, fuel supply, alternative fuels program and new vehicle purchases.

Cost of Service Breakdown - Fleet Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fuel Management	0.63	$59,344	$2,106,589	$39,315	$2,205,248
Vehicle and Equipment Repair	9.13	$733,090	$134,163	$569,775	$1,437,028
Parts	0.37	$40,080	$1,023,449	$23,090	$1,086,619
Sublet (vendor)	0.60	$57,083	$332,219	$37,445	$426,747
Asset Acquisition, Management, Reporting	0.70	$73,906	$17,455	$43,685	$135,046
Vehicle Wash	0.07	$5,105	$30,582	$4,369	$40,056
Totals	**11.50**	**$968,608**	**$3,644,457**	**$717,679**	**$5,330,744**

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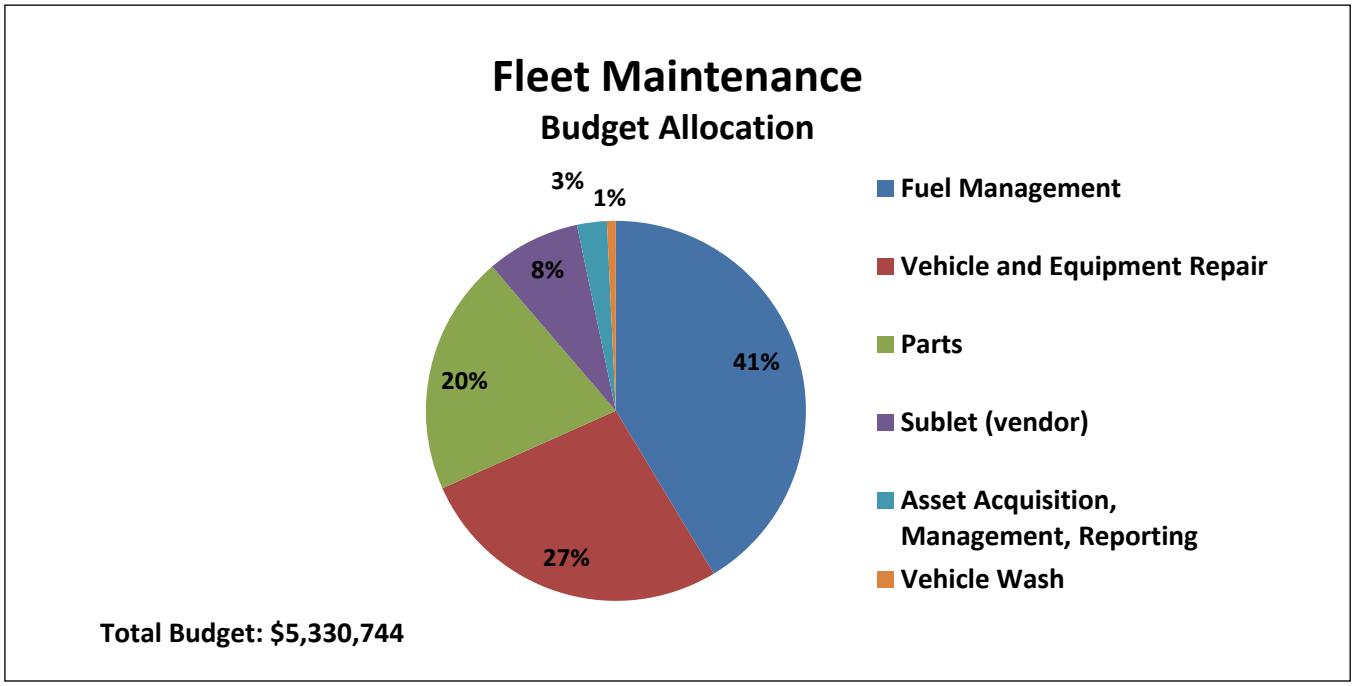

Solid Waste Division – Solid Waste Administration

The Solid Waste Division provides two types of Solid Waste Services – Residential and Commercial. The Solid Waste Administrative Section provides overall management and coordination of all Solid Waste functions including customer service and education.

Cost of Service Breakdown - Solid Waste Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Program Management	3.10	$221,238	$305,449	$188,630	$715,317
Budget Management	0.55	$53,469	$54,192	$33,467	$141,128
Personnel Management	0.35	$37,802	$34,487	$21,297	$93,586
Totals	**4.0**	**$312,509**	**$394,128**	**$243,394**	**$950,031**

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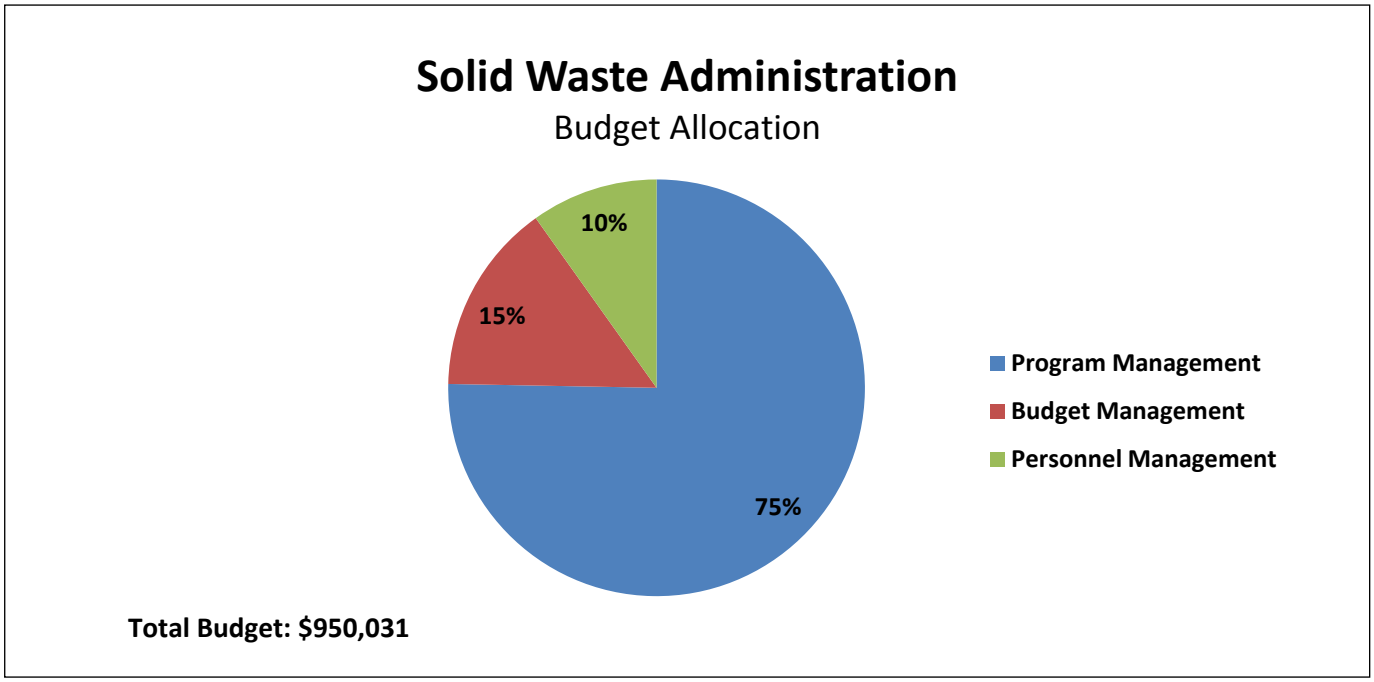

Solid Waste Division - Residential Trash/Recycling Collection

The Residential Service operation provides weekly trash and recycling collection for approximately 52,000 households. Residential service also includes once a year bulk trash collection, Christmas tree disposal, Household Hazardous Waste disposal and special haul services.

Cost of Service Breakdown - Residential Trash/Recycling Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Automated Trash/Recycling Collection	25.27	$1,933,231	$2,639,162	$1,720,910	$6,293,303
Container Repair and Delivery	1.52	$119,517	$277,432	$104,215	$501,164
Loose Trash Collection	1.87	$154,367	$191,902	$127,033	$473,302
Program Management/Administration	1.58	$121,976	$162,222	$107,280	$391,478
Special Hauls/Christmas Tree Disposal	1.56	$121,994	$160,005	$105,917	$387,916
Totals	**31.80**	**$2,451,085**	**$3,430,723**	**$2,165,355**	**$8,047,163**

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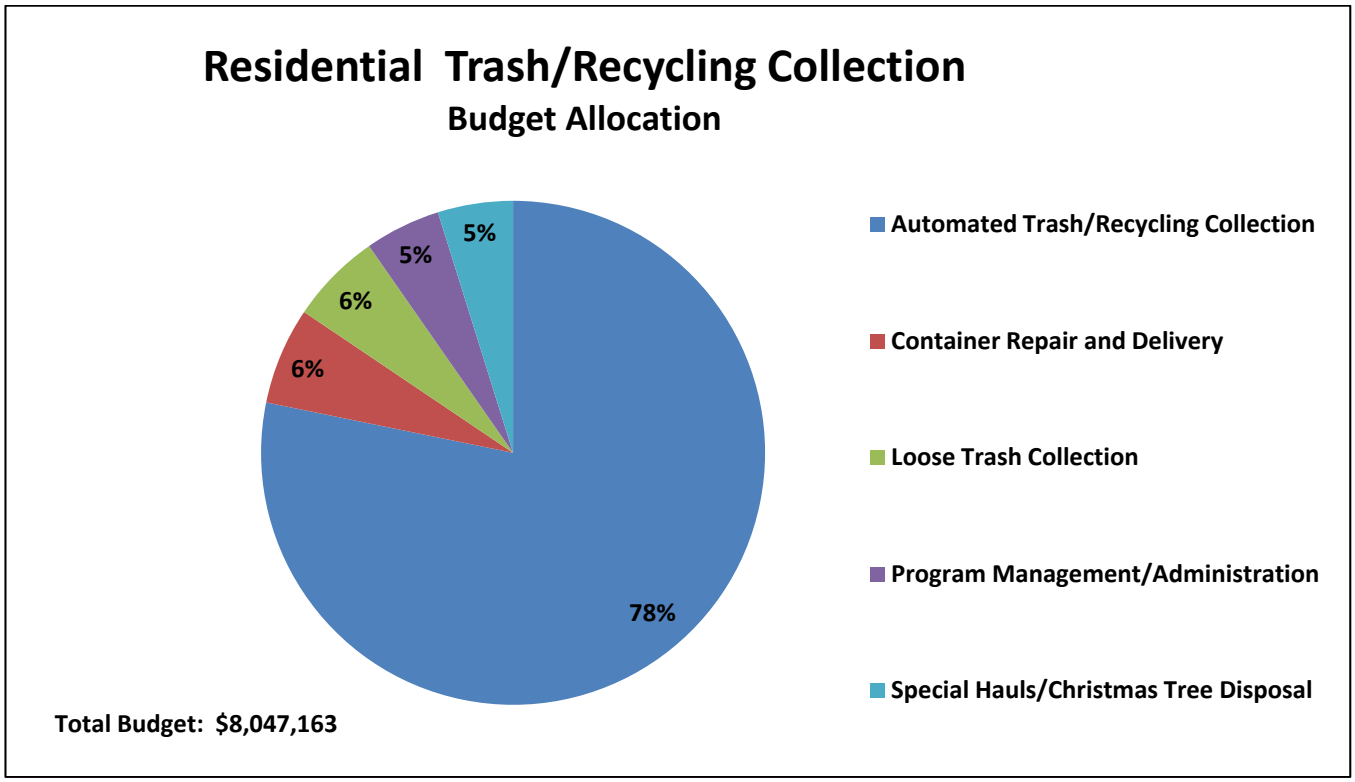

Solid Waste Division – Commercial Collection

The Commercial operation provides trash collection service to approximately 380 accounts citywide, 220 of which are businesses. The Solid Waste division competes with a number of private waste collection companies for general business customers. Apartment complexes makeup the next largest category, followed by government and schools.

Cost of Service Breakdown - Commercial Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Front Load	5.03	$406,460	$682,941	$476,100	$1,565,501
Roll-Off	2.08	$154,321	$283,710	$197,782	$635,813
Program Management/Administration	0.59	$49,250	$79,846	$55,663	$184,759
Totals	**7.70**	**$610,031**	**$1,046,497**	**$729,545**	**$2,386,073**

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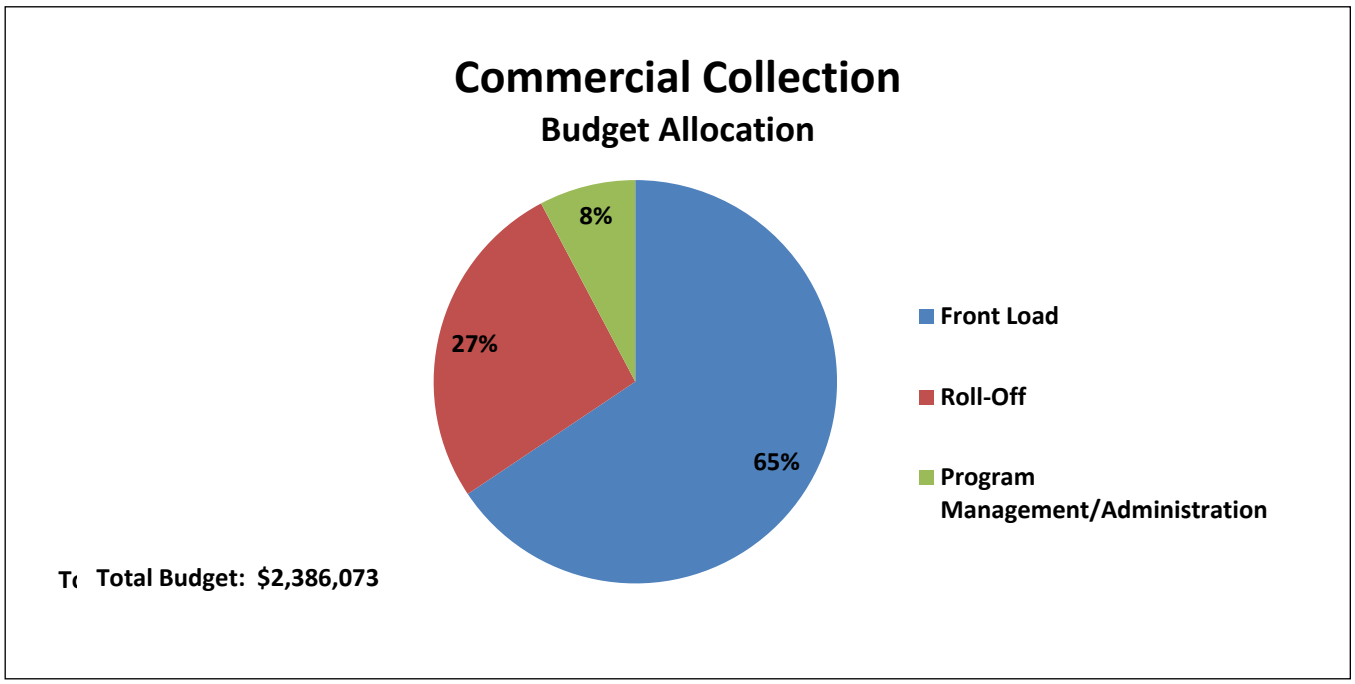

Streets Division – Highway User Revenue Fund (HURF)

The Streets Division is responsible for street maintenance, traffic signal maintenance, signs, striping, street improvements, storm water drainage, street sweeping, grading, street light repair and the Adopt-A-Street program.

Cost of Service Breakdown - Streets Division - HURF					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Street Maintenance	16.00	$1,376,853	$1,134,585	$617,006	$3,128,444
Street Lights & Traffic Signals	6.00	$487,338	$1,882,356	$398,176	$2,767,870
Street Signs & Striping	7.00	$542,600	$276,641	$318,021	$1,137,262
Administration	5.80	$541,909	$52,478	$252,121	$846,508
Street Sweeping	4.00	$314,971	$247,411	$217,472	$779,854
Totals	**38.80**	**$3,263,671**	**$3,593,471**	**$1,802,796**	**$8,659,938**
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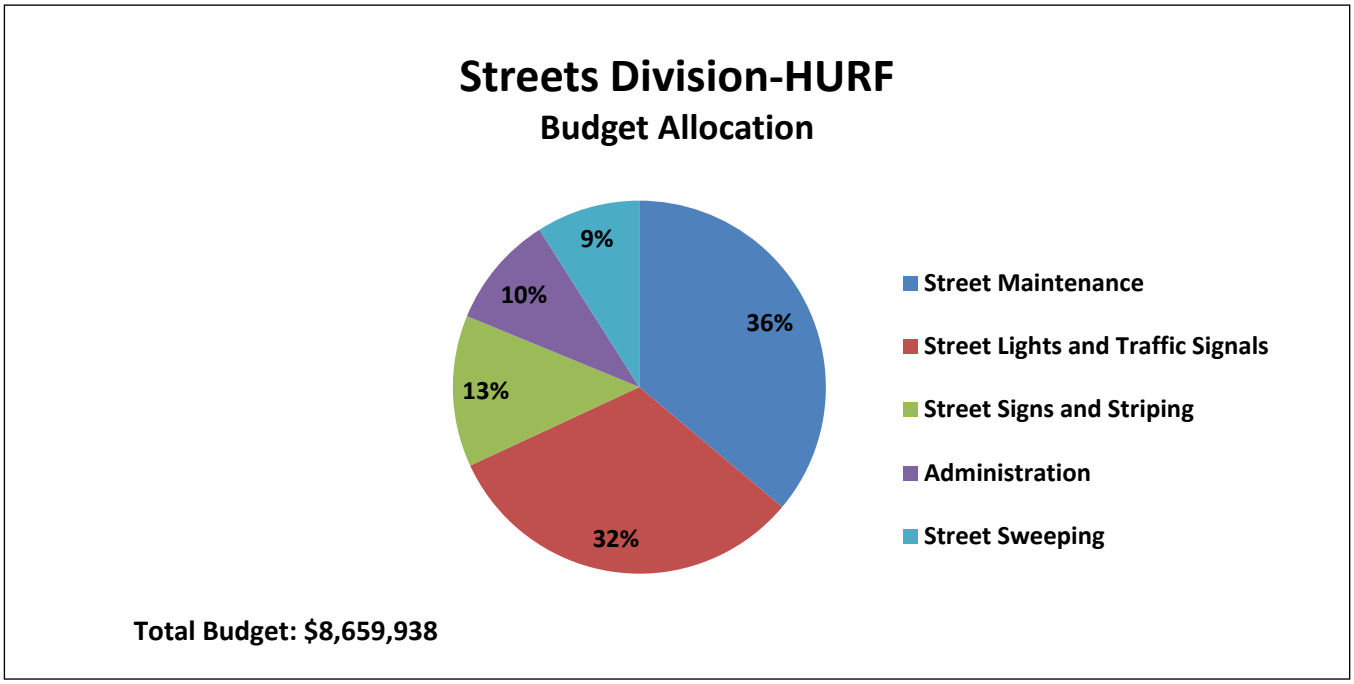

Streets Division - Stormwater

Stormwater Operations is responsible for the repair and maintenance of the City's Stormwater System. Stormwater staff is responsible for the operation and maintenance of stormwater retention basins, storm drain systems, system inspection, drywell inspections and bridge maintenance.

Cost of Service Breakdown - Streets Division - Stormwater

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations & Maintenance	1.84	$151,564	$39,207	$105,238	$296,009
Grounds/Landscape	0.64	$54,054	$80,708	$90,437	$225,199
Project Management	1.08	$66,097	$17,058	$95,864	$179,019
Inspections/Inventory	0.64	$54,054	$10,183	$90,437	$154,674
Totals	**4.20**	**$325,769**	**$147,156**	**$381,976**	**$854,901**

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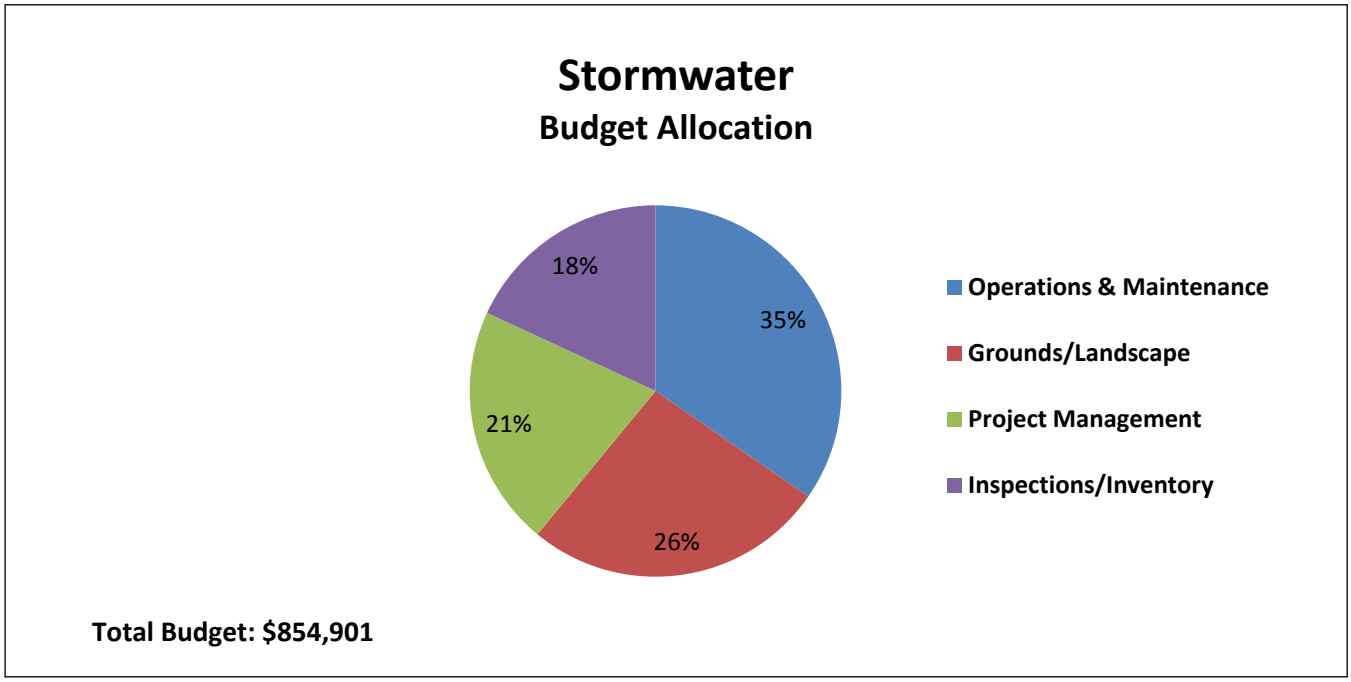


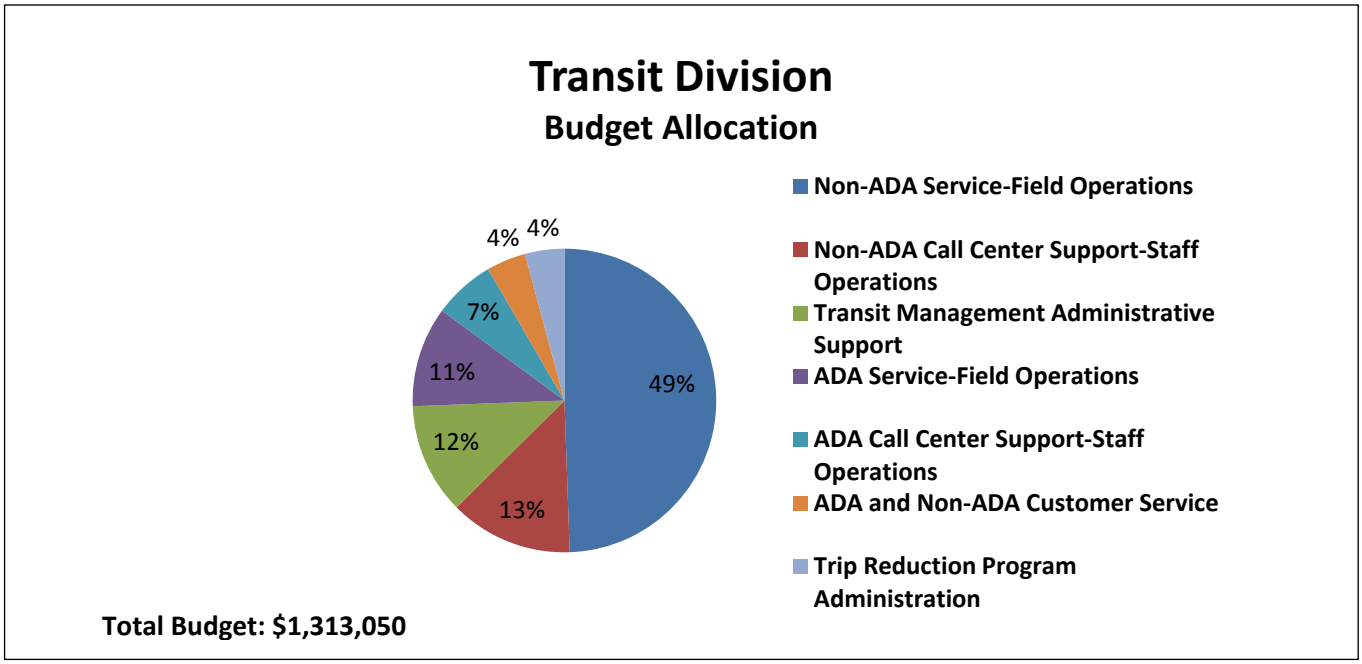
Transit Division

The Transit Division provides Dial-A-Ride services including Americans with Disabilities Act (ADA) service in full compliance with Federal Transportation Administration (FTA) requirements. The FTA requires Dial-A-Ride services to be provided within three quarters of a mile on either side of a bus route and match the hours of operation of that bus route.

The City of Peoria currently provides enhanced services which exceed the minimum FTA standards by offering Monday through Friday Dial-A-Ride services throughout the City. In addition, the City offers "Dial-A-Ride Plus" services to Peoria residents Monday through Friday. Dial-A-Ride Plus provides trips to local medical centers, including Thunderbird, Arrowhead and Boswell hospitals which are located outside the City boundaries.

Cost of Service Breakdown - Transit Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Non-ADA Service-Field Operations	3.98	$277,274	$336,698	$35,325	$649,297
Non-ADA Call Center Support-Staff Operations	1.38	$87,127	$54,100	$31,141	$172,368
Transit Management Administrative Support	0.80	$68,873	$56,157	$30,208	$155,238
ADA Service-Field Operations	0.87	$60,357	$49,665	$30,320	$140,342
ADA Call Center Support-Staff Operations	0.37	$24,231	$32,078	$29,516	$85,825
ADA and Non-ADA Customer Service	0.05	$4,899	$21,090	$29,001	$54,990
Trip Reduction Program Administration	0.05	$4,899	$21,090	$29,001	$54,990
Totals	**7.50**	**$527,660**	**$570,878**	**$214,512**	**$1,313,050**



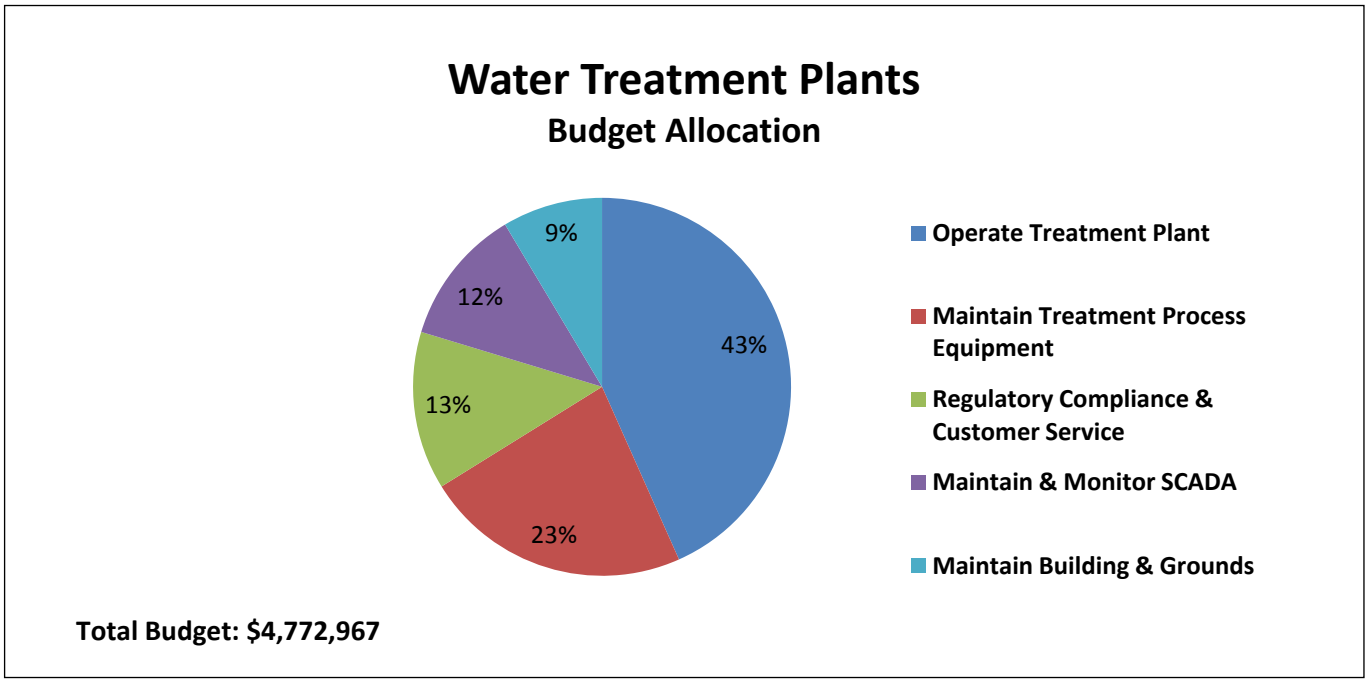
Utility Plant Operations Division – Water Treatment Plants

This division has two sections: water treatment and wastewater treatment. Water treatment includes the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from Salt River Project for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site drinking water storage reservoir, and the pumping station that delivers the water. In addition, the 24-hour water control room is located at this plant. The control room operation oversees the city wide potable water and delivery system for our customers and schedules and plans the daily deliveries and water orders.

Cost of Service Breakdown - Water Treatment Plants

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	4.52	$400,641	$1,375,645	$291,565	$2,067,851
Maintain Treatment Process Equipment	4.31	$424,965	$368,622	$296,332	$1,089,919
Regulatory Compliance & Customer Service	3.31	$343,412	$11,517	$291,120	$646,049
Maintain & Monitor SCADA	2.63	$243,565	$25,999	$290,106	$559,670
Maintain Building & Grounds	0.23	$18,356	$104,527	$286,595	$409,478
Totals	**15.00**	**$1,430,939**	**$1,886,310**	**$1,455,718**	**$4,772,967**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Utility Plant Operations Division – Water Reclamation Facilities

Wastewater is treated and reclaimed at the Butler, Beardsley and Jomax Water Reclamation Facilities. This reclaimed water meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

Cost of Service Breakdown - Water Reclamation Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	5.30	$517,054	$2,696,141	$416,324	$3,629,519
Maintain Process Equipment	7.30	$713,164	$969,509	$422,444	$2,105,117
Dispose of Biosolid Waste	0.60	$43,220	$961,165	$233,409	$1,237,794
Regulatory Compliance & Customer Service	3.75	$411,478	$13,351	$413,885	$838,714
Maintain & Monitor SCADA	2.60	$259,695	$30,737	$411,404	$701,836
Maintain Building & Grounds	0.45	$39,106	$131,932	$406,472	$577,510
Totals	**20.00**	**$1,983,717**	**$4,802,835**	**$2,303,938**	**$9,090,490**

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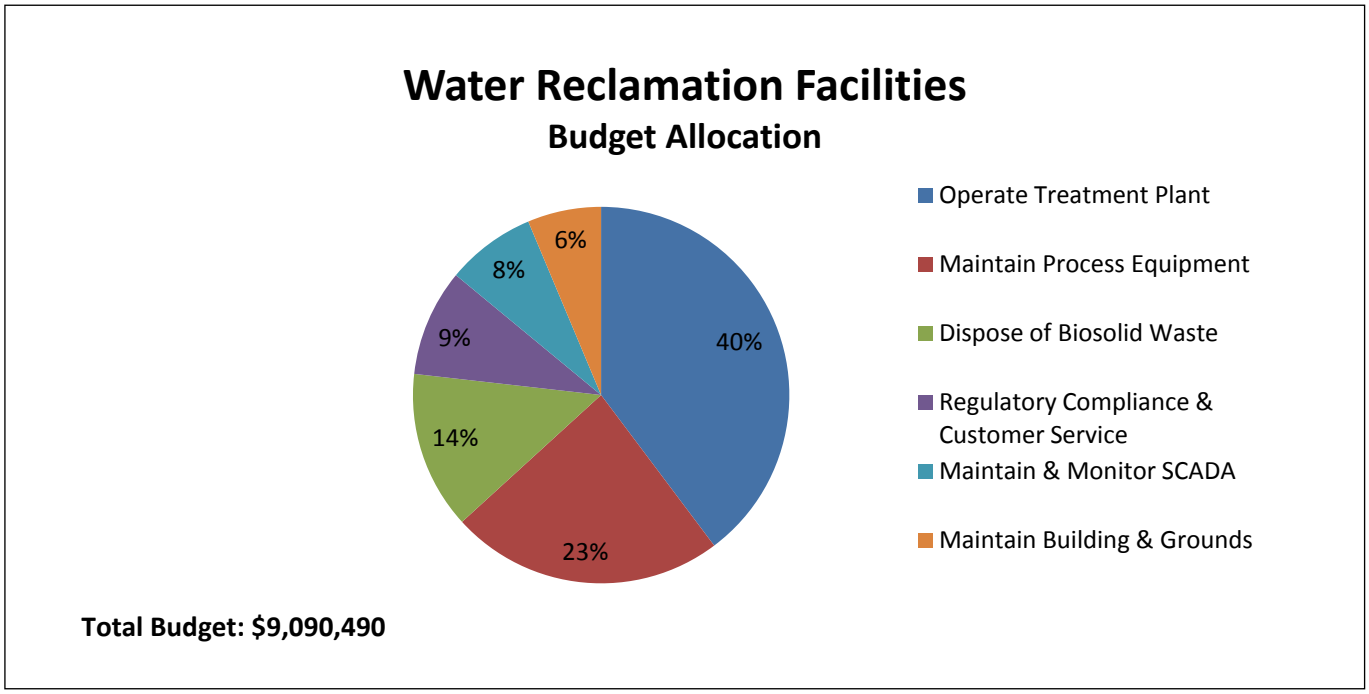

Utility Field Operations Division – Production Services

The Utility Field Operations division is comprised of four sections that maintain the water production system, the water distribution system, the wastewater collection system, and blue stake program for the City of Peoria.

The Water Production section is responsible for operating and maintaining all wells, reservoir storage, and booster stations.

Cost of Service Breakdown - Production Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Maintain Wells & Boosters	4.20	$342,367	$2,122,515	$258,592	$2,723,474
Chlorine Maintenance Program	2.50	$206,843	$146,180	$252,871	$605,894
Regulatory Compliance & Customer Service	0.98	$91,809	$4,743	$247,755	$344,307
Reservoir Maintenance	0.52	$50,980	$3,795	$246,207	$300,982
Totals	**8.20**	**$691,999**	**$2,277,233**	**$1,005,425**	**$3,974,657**

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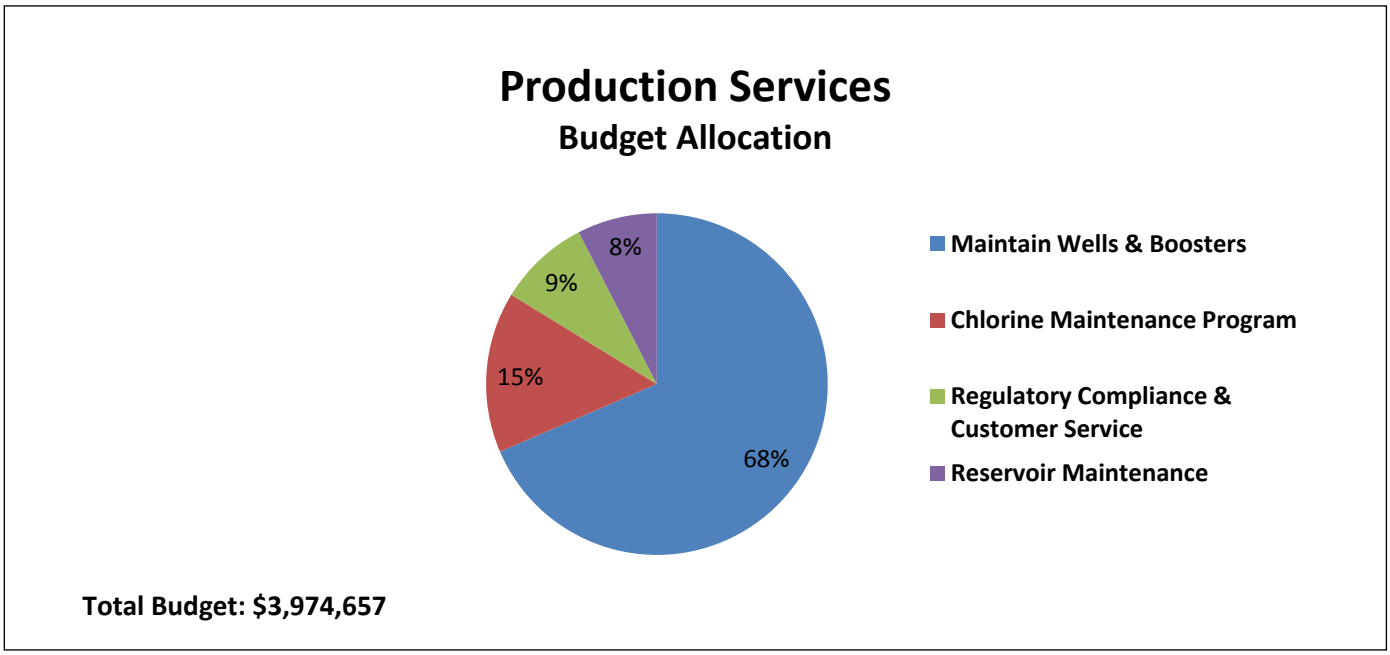
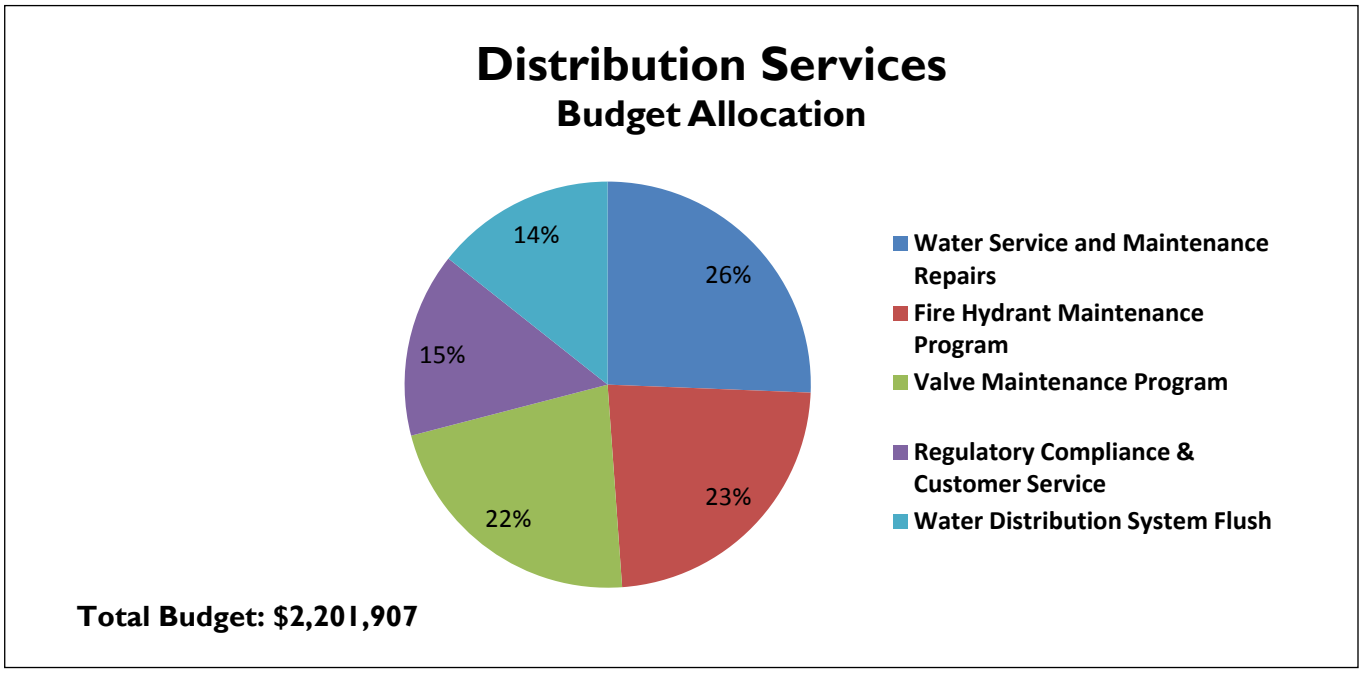


Utility Field Operations Division – Distribution Services

The Water Distribution section is responsible for monitoring, maintaining and repairing the City's water distribution system, to ensure efficient delivery of potable water to our customers and adequate pressure and flow for fire-fighting purposes.

Cost of Service Breakdown - Distribution Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Water Service and Maintenance Repairs	3.35	$273,485	$68,882	$222,370	$564,737
Fire Hydrant Maintenance Program	2.75	$227,095	$64,558	$218,878	$510,531
Valve Maintenance Program	2.65	$207,011	$62,128	$218,295	$487,434
Regulatory Compliance & Customer Service	1.08	$105,363	$10,402	$209,148	$324,913
Water Distribution System Flush	0.72	$63,635	$43,564	$207,093	$314,292
Totals	**10.55**	**$876,589**	**$249,534**	**$1,075,784**	**$2,201,907**
The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Utility Field Operations Division – Wastewater Collection/Prevention

The Wastewater Collections section is responsible for operating and maintaining the City's wastewater collection or sewer system.

Cost of Service Breakdown - Wastewater Collection/Prevention					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Inspection and Maintenance of Lift Stations	2.53	$191,986	$170,642	$97,777	$460,405
Sewer Main Line Cleaning	2.03	$150,884	$61,374	$92,012	$304,270
Manhole Treatment (Roach Control)	0.48	$40,441	$155,495	$74,147	$270,083
Regulatory Compliance & Customer Service	1.22	$108,412	$24,229	$82,676	$215,317
Close Circuit Television (CCTV) Sewer Line Inspection	1.03	$73,588	$43,171	$80,486	$197,245
Rehabilitate Sewer Manholes	0.48	$41,915	$73,828	$74,147	$189,890
Sanitary Sewer Overflows (SSO)	0.48	$38,803	$38,430	$74,147	$151,380
Totals	**8.25**	**$646,029**	**$567,169**	**$575,392**	**$1,788,590**

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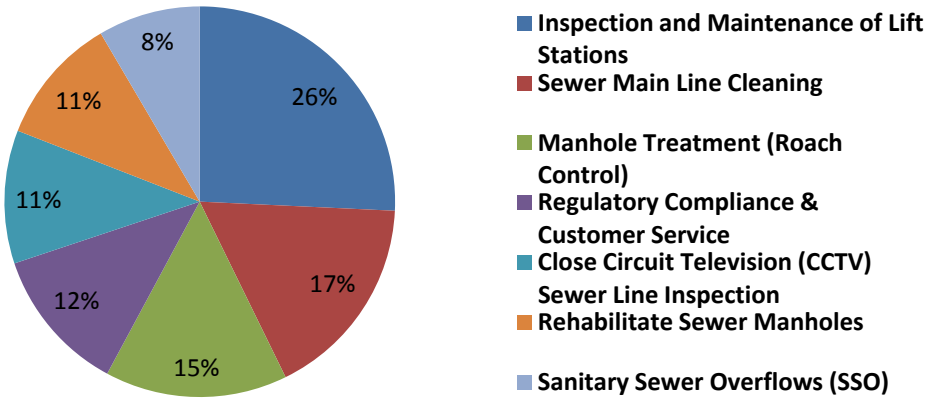

Total Budget: $1,788,590

Utility Field Operations Division – Blue Staking

The Blue Stake section provides underground utility marking services for City assets through the City's blue stake program.

Cost of Service Breakdown - Blue Staking					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Locate Peoria Underground Utilities	1.40	$124,846	$32,683	$42,715	$200,244
Emergency Blue Stake Requests	0.20	$17,835	$4,366	$39,415	$61,616
Respond to Blue Stake Requests Timely	0.20	$17,835	$4,366	$39,415	$61,616
Customer Service	0.20	$17,835	$2,791	$39,415	$60,041
Totals	**2.00**	**$178,351**	**$44,206**	**$160,960**	**$383,517**

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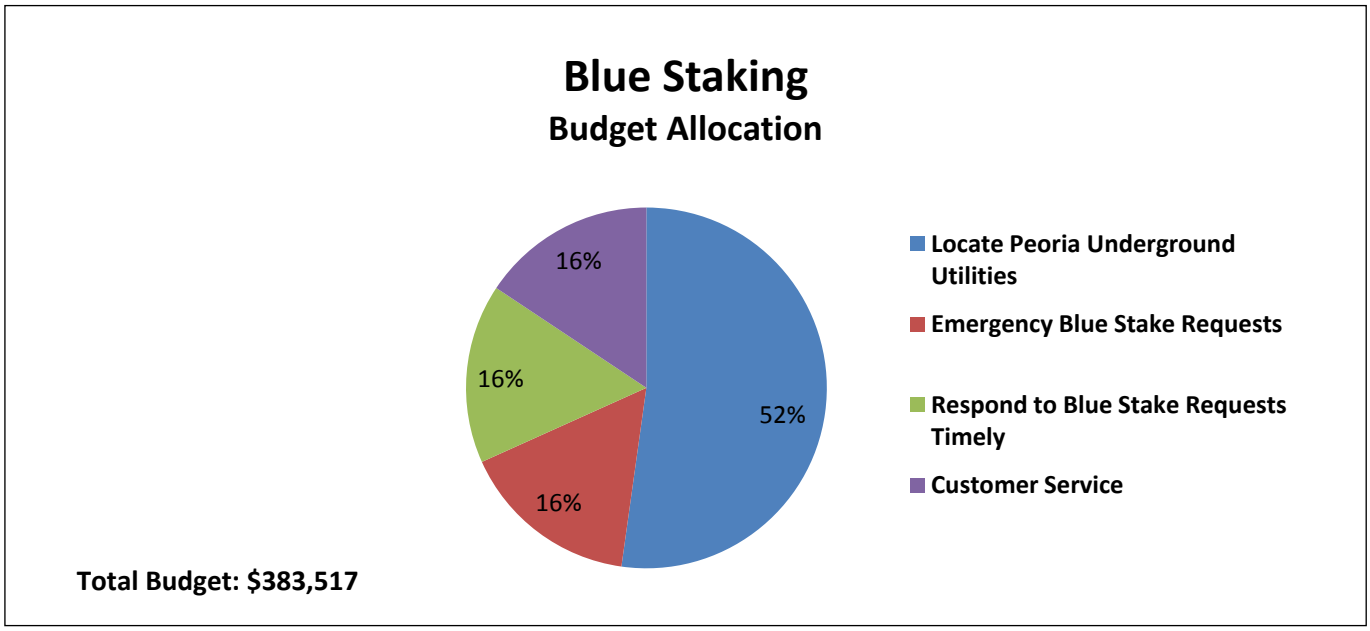

Water Resources and Environmental Division – Water Resources/ Conservation

The Water Resources and Environmental Division includes four sections: Water Resources/ Conservation, Drinking Water Environmental, Wastewater Environmental (Wastewater, Pretreatment, Biosolids, Stormwater, and Air) and Environmental Services.

The Water Resources/Conservation section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, and maintaining regulatory compliance. Additionally, in its water conservation capacity, this section oversees and updates the City's water conservation program which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the Water Conservation unit is to keep the City in compliance with the Assured Water Supply rules.

Cost of Service Breakdown - Water Resources/Conservation

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Implement Water Conservation Program	1.90	$164,904	$193,387	$78,886	$437,177
Manage Water Portfolio & Develop Supplies	1.42	$148,046	$89,914	$78,345	$316,305
Prepare Monthly/Annual Reports	1.00	$93,442	$3,977	$77,861	$175,280
Analyze Water Supply & Demand	0.68	$67,487	$2,910	$77,491	$147,888
Review Plans	0.50	$47,544	$2,213	$77,293	$127,050
Totals	**5.50**	**$521,423**	**$292,401**	**$389,876**	**$1,203,700**

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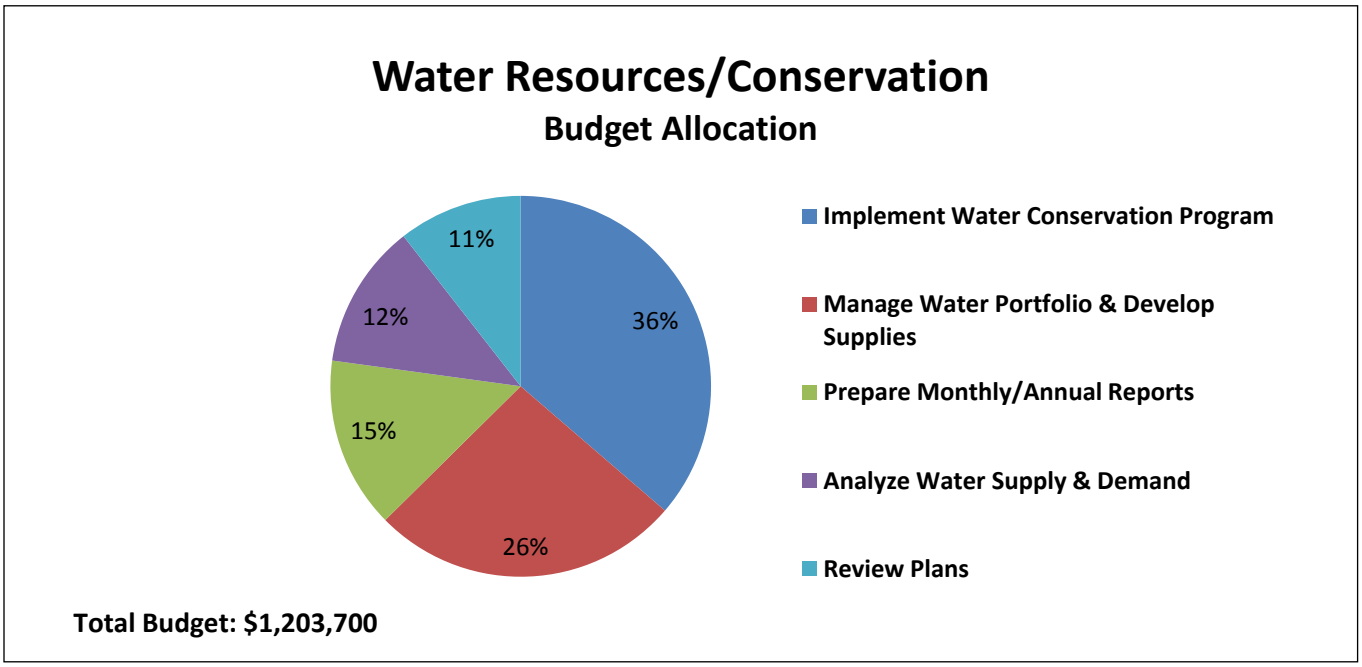
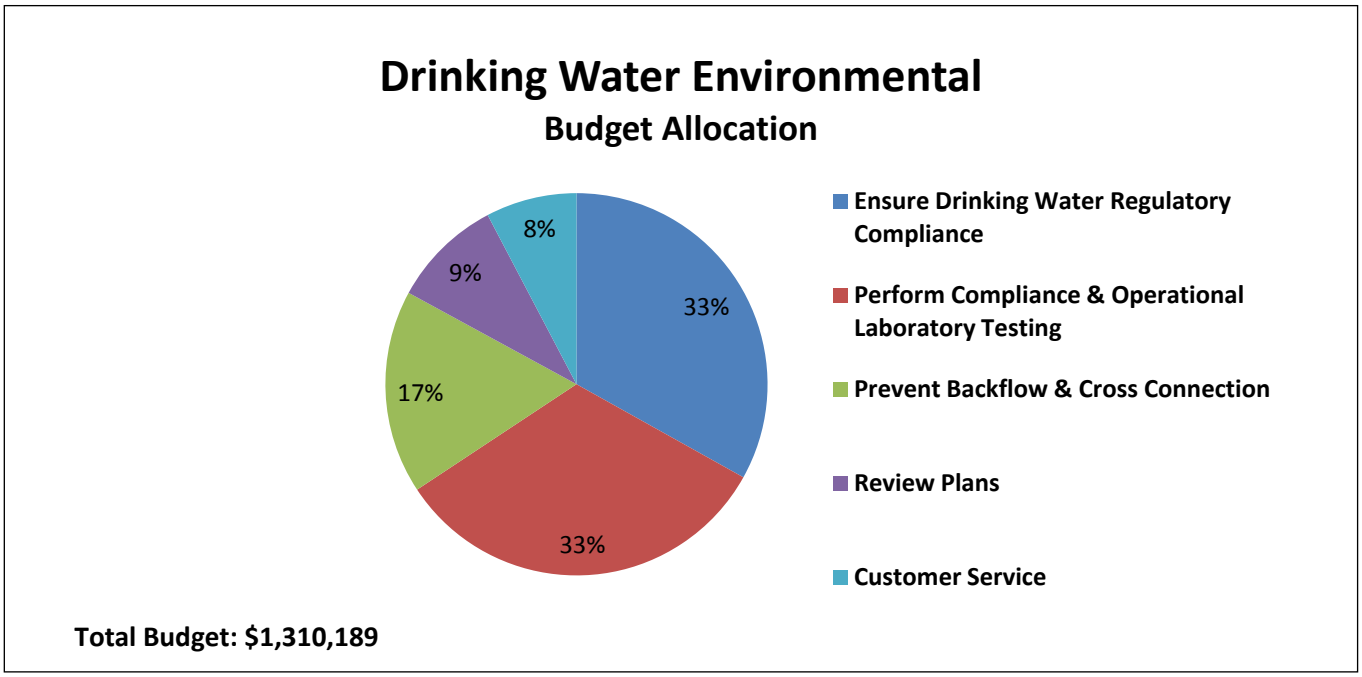


Water Resources and Environmental Division – Drinking Water Environmental

The Environmental sections provide environmental compliance support and monitoring for the City's utility operations. The Drinking Water Environmental section provides sampling and analysis support for the City's drinking water programs. Additionally this section operates and manages the City's environmental laboratory.

Cost of Service Breakdown - Drinking Water Environmental					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Ensure Drinking Water Regulatory Compliance	2.10	$203,182	$143,966	$86,456	$433,604
Perform Compliance & Operational Laboratory Testing	1.90	$145,969	$195,182	$86,167	$427,318
Prevent Backflow & Cross Connection	0.89	$79,209	$61,853	$84,716	$225,778
Review Plans	0.27	$27,389	$11,511	$83,822	$122,722
Customer Service	0.09	$11,999	$5,202	$83,566	$100,767
Totals	**5.25**	**$467,748**	**$417,714**	**$424,727**	**$1,310,189**
The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

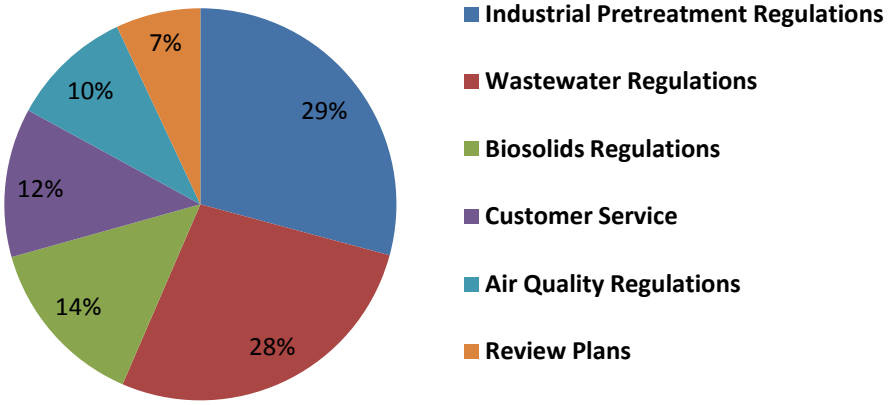


Water Resources and Environmental Division – Wastewater Environmental

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City's wastewater programs as well as compliance support for biosolids disposal, stormwater programs, and air quality permits.

Cost of Service Breakdown - Wastewater Environmental					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Industrial Pretreatment Regulations	1.98	$168,902	$74,437	$48,771	$292,110
Wastewater Regulations	1.08	$93,812	$132,193	$47,171	$273,176
Biosolids Regulations	0.74	$64,986	$30,307	$46,548	$141,841
Customer Service	0.78	$68,782	$7,556	$46,637	$122,975
Air Quality Regulations	0.46	$41,274	$13,394	$46,059	$100,727
Review Plans	0.21	$22,310	$2,009	$45,615	$69,934
Totals	**5.25**	**$460,066**	**$259,896**	**$280,801**	**$1,000,763**

The budget amounts listed above include all costs for that service or program for FY2015. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $1,000,763

Water Resources and Environmental Division – Environmental Services

The Environmental Services section provides support to the Solid Waste Division of the Department. Its primary function is to promote the reduction in solid waste through diversion of recycling material to a Materials Recovery Facility and the diversion of household hazardous wastes to City sponsored collection events.

Cost of Service Breakdown - Environmental Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Reduce Recycling Contamination Levels & Increase Diversion Rate	0.90	$77,700	$12,804	$17,245	$107,749
Household Hazardous Waste Events	0.20	$18,397	$71,187	$15,385	$104,969
Compliance with Maricopa County and ADEQ	0.55	$54,150	$6,386	$16,315	$76,851
Recycling Outreach & Education	0.15	$14,306	$9,051	$15,252	$38,609
Identify, Evaluate & Implement Sustainable Recycling Initiatives	0.20	$19,414	$867	$15,385	$35,666
Totals	**2.00**	**$183,967**	**$100,295**	**$79,582**	**$363,844**

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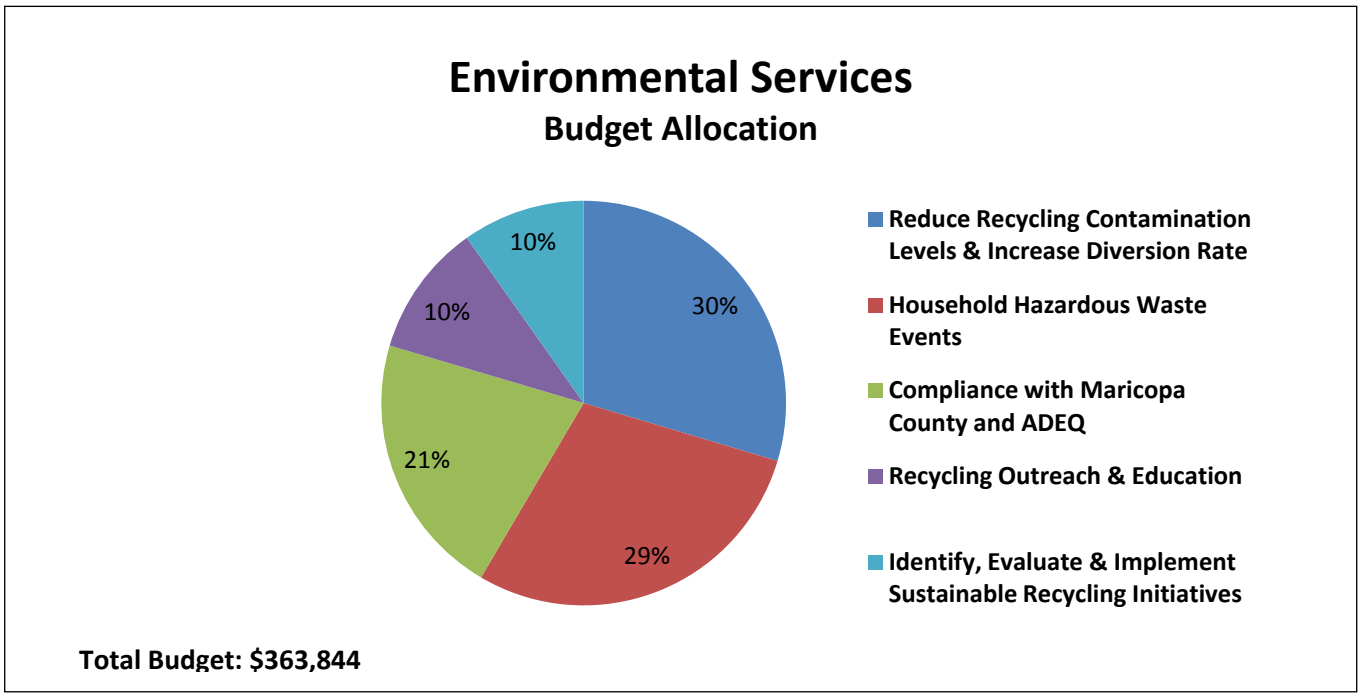


Performance Report

PUBLIC WORKS-UTILITIES DEPARTMENT

The Public Works-Utilities Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services/Total Planning	Provide Water and Wastewater Treatment Services	% of residents rating the quality of drinking water service as good or excellent	62%	62%	62%	**75%**
		Total million gallons of potable water delivered to customers	8,764	9,114	8,939	**8,939**
		Total million gallons of wastewater treated	3,635	3,691	3,663	**3,663**
	Operate Water and Wastewater Treatment Plants efficiently and effectively	Water Treatment Plants cost/1000 gallons Wastewater Reclamation Facilities cost/1000 gallons	$0.66 $1.58	$0.65 $1.67	$0.70 $1.66	**<$0.84** **<$1.73**
		Total Electrical Cost/1000 gallons of water treated Total Electrical Cost/1000 gallons of wastewater treated	$0.22 $0.50	$0.23 $0.49	$0.22 $0.53	**$0.23** **$0.56**
	Manage the City's water resource portfolio and ensure the City meets Federal, State and Local compliance regulations for water, wastewater, stormwater and air quality	% of reporting requirements met for ADWR, ADEQ (storm water and air quality), MCESD (water and wastewater)	100%	100%	100%	**100%**
		Number of drinking water tests run	11,223	9,399	10,311	**10,311**
		Number of wastewater tests run	2,846	918	1,882	**1,882**
		Percent of lost and unaccounted for water	4.97%	5.53%	5.26%	**<10%**

Council Goal	Expected Outcome	Performance Measure	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services/Total Planning	Maintain and operate the water distribution system to ensure efficient delivery of potable water	Test, flush and maintain all fire hydrants on an annual basis	100%	100%	100%	**100%**
		Exercise all water valves on a 5 year cycle	35.41%	36.05%	21.20%	**20%**
	Maintain and operate the wastewater collection systems to ensure system integrity	Clean all wastewater mains on a 5 year cycle	8.41%	5.71%	10.73%	**20%**
		Pest control treatment of manholes on a 2 year cycle	46.15%	50%	50%	**50%**
	Provide commercial solid waste collection and disposal service	Total number of roll-off containers serviced	2,523	2,572	2,580	**2,580**
		Average number of front load containers serviced each month	7,947	8,007	8,038	**8,038**
	Provide quality residential solid waste services which maximize recycling	Recycling diversion rate	23%	23%	24%	**25%**
		Total landfill tonnage collected	47,717	47,986	48,650	**48,650**
		Total recycled tonnage collected	14,378	14,565	15,422	**15,900**
		Percent of residents rating the quality of garbage collection as good or excellent (National Citizen Survey)	93%	93%	93%	**>90%**
	Operate a City-wide Dial-A-Ride demand response bus system	Total trips provided	32,172	33,308	33,312	**>33,000**
		% of trips scheduled compared to trips requested	100%	97%	100%	**100%**
	Effective management of electrical consumption at the City Hall Complex	Total kilowatts used (in millions)	7.68	7.74	7.88	**7.80**
		Total electricity cost (in thousands)	$777.4	$802.5	$842.0	**$849.0**

Council Goal	*Expected Outcome*	*Performance Measure*	FY2013 Actual	FY2014 Actual	FY2015 Estimate	FY2016 Target
Enhance Current Services/Total Planning	Provide the most efficient and effective fleet maintenance service	Maintain City's fleet "in-service" at 90% or better each month	93.7%	95.1%	95.0%	**>90%**
		% of repairs with a one day turnaround time	67.3%	72.7%	72.5%	**>70%**
		Customer Service Satisfaction	89.6%	95.1%	95.0%	**>90%**
		Total gallons of biodiesel fuel consumed	326,686	310,654	330,059	**330,059**
		Total gallons of unleaded fuel consumed	325,790	328,133	328,400	**328,400**
		Total gallons of ethanol fuel consumed	15,433	10,539	14,000	**15,000**
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Inspect all pavement on a 3 year cycle - percent completed	15%	42%	33%	**33%**
		Average number of weeks to complete residential street sweeping cycle	8.0	10.0	8.0	**8.0**
		Average number of weeks to complete arterial and collector street sweeping cycle	4.0	6.0	4.0	**4.0**
		Restripe all roads on an annual basis – percent completed	100%	100%	100%	**100%**
		Average number of days to repair street light outage	5.2	5.0	5.0	**10**

Introduction

Each year, the City of Peoria invests significant time and resources to design, construct and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP) – a 10-year plan for addressing present and future infrastructure needs.

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope and timing of *all* projects are coordinated throughout. Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than $100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least $5,000. All land is capitalized as a fixed asset, regardless of cost.

The Community Center in Old Town Peoria was recently remodeled and expanded.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2016 capital budget is significantly higher than any of the subsequent years because it includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted.

The 10-year Capital Improvement Program totals $645,786,896. For FY 2016 alone, budgeted capital projects total $169,283,323. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

Financial Policies

The City of Peoria Principles of Sound Financial Mangement establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (Peoriaaz.gov) under the Finance and Budget Depart-ment. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Following are some excerpts from this policy.

- The city manager will annually submit a financially-balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).
- The first year of the adopted capital plan will the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).

FY 2016-2024 CIP BY FUNDING SOURCE

Funding Source	10-Year Total	Pct. of Total
G.O. Bonds	$144,495,147	22%
Revenue Bonds	$128,409,260	20%
MDA Bonds	$30,300,000	5%
Impact Fees	$88,658,168	14%
Operating	$151,268,410	23%
Outside Sources	$18,722,823	3%
Transportation Sales Tax	$74,341,487	12%
RTP-ALCP	$9,591,602	1%
Total	**$645,786,896**	**100%**

CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identifies and prioritizes projects, estimates project costs, determines available resources and, ultimately, submits a recommended program to the City Council.

The Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a significant stake in the delivery of capital projects (including Finance and Budget). The CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

The following is an overview of the CIP process:

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets to review the proposed plan, making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

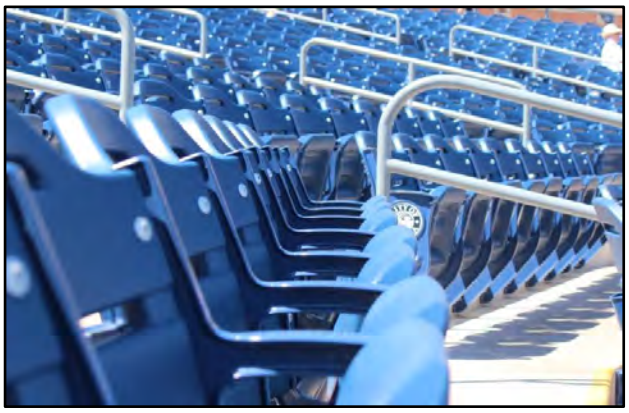
The City Council receives the CIP and offers its recommendations during study sessions.

April. The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.

Programming Projects in the CIP

Capital improvements are the "bricks and mortar" from which the City of Peoria delivers services to residents and businesses within its borders. By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and drywells.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.



FY 2016-2025 CIP BY PROJECT TYPE		
Project Type	**10-Year Total**	**Pct. of Total**
Drainage	$32,218,820	5%
Economic Development	$48,447,437	8%
Operational Facilities	$29,361,930	5%
Parks	$56,958,859	9%
Public Safety	$16,611,640	3%
Streets & Traffic Control	$183,417,210	28%
Wastewater	$79,111,196	12%
Water	$199,659,704	31%
Total	**$645,786,896**	**100%**

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city's General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council's Policy Goals provide near-term direction to city staff. The six broad policy goals for fiscal year 2016 are: (1) Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Below are some of the notable projects planned for the next three years.

A project to **mitigate the impact of storm water on Union Hills Drive**, particularly at the intersection with 107th Avenue. Improvements will include channel improvements, box culverts, storm drains, laterals, and catch basins.

A similar need has been identified and addressed for the **Beardsley Channel** between 99th and 111th Avenue. This requires improved channelization as well as local storm drain connections with storm drains, catch basins scuppers and swales. Landscape and landscape irrigation will be installed.

The Neighborhood Drainage Program is initiated to identify areas with minor drainage issues and provide for the investigation, evaluation and where appropriate, implementation of drainage solutions.

Revitalization of Peoria's P83 Entertainment District consistent with the Peoria Sports Complex Area Urban Design Plan approved by the City Council in July 2010. Funding is for Phase I of this project, which will include entry monuments, way-finding signage, a raised landscape median, and streetscape enhancements.

Re-development of the 17-acre parking lot at the Peoria Sports Complex into a mixed-use development. The first step toward this end is to build a parking structure to accommodate the

parking displaced by the development. The CIP includes $30 million for this purpose.

The City has conducted a study for the revitalization of the downtown area. The centerpiece of the revitalization is a **Transit Center** to support transit-oriented development. The Regional Transportation Plan also anticipates a **Park and Ride** facility that may be directly linked to the transit center. These facilities are included in the current plan.

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

Replacement of the **Fuel Island**, equipment, software, and tanks at the Municipal Operations Center and the replacement and/or upgrades to critical **Communication** and **Information Technology Infrastructure** are all addressed in this plan.

A neighborhood park near the south side of Olive in the vicinity of 99th Avenue. This park is 15 to 20 acres and includes amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, lighted turf areas.

Development of a **third community park** is underway in the northern portion of the City with site selection and preliminary design work ongoing and construction programmed in fiscal year 2018.

The **Trailhead at Vistancia** will construct a trailhead near White Peak Mountain to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, shade and landscaping.

Our continued commitment to the **Peoria Sports Complex** features a new interactive Kids Zone, 3rd base fixed seating and event space.

Additional space for the Police Department's north command on the campus of the Pinnacle Peak Public Safety Facility. The building will be home to police employees providing services to the northern reaches of the city.

In keeping with Peoria's goal to "preserve our natural environment," and supporting policy directives in the city's General Plan, staff is creating a dynamic **Open Space Preservation Program**. The program identifies areas that merit special consideration and then outlines how the city can strategically assemble them over time into a meaningful network of connected and synergistic open spaces for a variety of users.

The San Diego Padres' newly renovated clubhouse.

Lone Mountain Parkway from Lake Pleasant Parkway to the west boundary of Community Park #3. This project provides construction of the roadway, construction of a raised landscape median, and landscaping the area behind the new sidewalk from Lake Pleasant Parkway to the west boundary of the future Community Park #3 and along 99th Avenue from Pleasant Valley Unit 3 to Lone Mountain Parkway.

Widening of the intersections along 75th Avenue at Peoria Avenue and Cactus Road. From a safety and congestion relief standpoint, these are the highest priority intersections in Peoria. The city received federal Highway Safety Improvement Program funding for both intersections.

Reconstruction of the west half-street improvements on 103rd Avenue between Northern and Olive avenues. These improvements will provide additional traffic capacity and pedestrian facilities, improve drainage, repair failing roadway sections, and secure the old City of Glendale Landfill.

Projected growth in the northern part of the city will require **additional Central Arizona Project Treatment Capacity.** The city has rights to use CAP water but will need additional treatment capacity in the next five to 10 years. The city owns capacity in the City of Glendale Pyramid Peak Water Plant, which treats a portion of Peoria's CAP allocation. This project is proposed to purchase additional treatment capacity.

Purchase of additional water rights from the White Mountain Apache Tribe for delivery through the Central Arizona Project canal system. This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan.

Replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life. Outdated meters can lead to an increasing level of effort and cost to repair and less accurate billing information.

Inspection and rehabilitation of trunk sewer lines around the city to ensure continuous and reliable service.

Construction of a new concrete reservoir and booster pump station needed to expand the **reclaimed water system** in the Old Town area. This expansion will provide increased quantities of reclaimed water for future customers wishing to connect to the system.

Development in the north and northwest portions of the city will require that additional treatment capacity be added to meet the needs of continuing development in the area. **The 1.1 MGD expansion to the Jomax WRF** located just north of the Beardsley Canal and west of the Agua Fria River corresponds to the Vistancia master plan.

Impacts on the Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

OPERATING IMPACTS BY PROJECT TYPE

Project Type	FY2016	FY2017	FY2018	FY2019	FY2020
Drainage	$0	$0	$240,000	$328,000	$328,000
Economic Development	$288,965	$288,965	$288,965	$288,965	$438,965
Operational Facilities	$10,000	$10,500	$135,500	$285,500	$285,500
Parks	$98,700	$172,400	$1,118,700	$1,118,700	$1,262,167
Public Safety	$276,200	$276,560	$276,560	$276,560	$1,833,560
Streets & Traffic	$319,390	$322,440	$327,000	$346,140	$416,540
Wastewater	$101,600	$101,600	$104,103	$104,103	$104,103
Water	$210,725	$238,325	$243,114	$245,089	$265,189
Total	**$1,305,580**	**$1,410,790**	**$2,733,942**	**$2,993,057**	**$4,934,024**

Financing the CIP

The Capital Improvement Program for fiscal years 2016-2025 is a $646 million investment in 182 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources.

The major sources used to pay for capital projects in the CIP are discussed below.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

General obligation bonds helped pay for Pioneer Community Park, which opened for play in fall 2013.

ADOT installed the first land form graphics in Peoria as part of its Grand Avenue Improvements.

Debt Policies. The Principles of Sound Financial Management include policies governing the use of property-tax supported bonds:

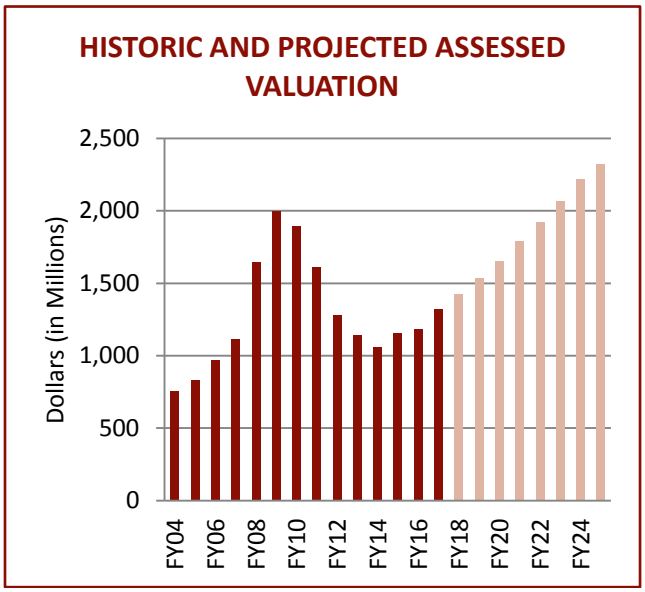
- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorum (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities" for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).
- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property's full cash value, as determined by the county assessor, by an assessment ratio (varies by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is $1.25 per $100 of assessed valuation. For FY 2016, Peoria's secondary assessed valuation is $1.18 billion and the secondary levy is $14.7 million.

The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. However, Arizona voters in November 2012 approved Proposition 117, which caps the growth of the secondary assessed valuation to 5 percent over the previous year's amount. This means that the city would have to raise its secondary property tax rate if the growth in assessed valuation were insufficient to meets its debt service obligations using the

existing rate. Fortunately, despite this new limit on the secondary assessed valuation, the city is still in a position to meets its needs with the existing rate for the foreseeable future.

Assessed valuation is highly susceptible to swings in the real estate market. The severe economic recession that began in 2008 decimated commercial and residential property values in the Phoenix metropolitan area, leading to dramatic declines in assessed valuation for cities like Peoria. Secondary assessed valuation peaked at almost $2 billion in FY 2009, but fell 47 percent by FY 2014 to $1.05 billion—a loss of nearly half the city's assessed valuation over a five-year period. The black cloud over the Valley's housing market has finally lifted, and Peoria homeowners have seen the value of their properties increasing again over the last couple of years. As a result, city forecasts show an 8 percent increase in secondary assessed valuation for FY 2016. The chart below shows historic and projected secondary assessed valuation.



This loss of secondary assessed valuation means the city cannot support the level of G.O.-bonded projects once programmed in the CIP, as property tax revenues would not be sufficient to pay the debt service. Indeed, G.O. bonds account for $144 million, or 22 percent, of the $646 million FY 2016-2025 CIP—compared to $319 million, or 32 percent, of the $1 billion FY 2009-2018 CIP. To look at it another way, the G.O.-bond supported portion of the CIP has decreased by 55 percent since FY 2009.

General Obligation Debt Limitations. The Arizona Constitution limits a city's bonded indebtedness (outstanding principal) to 20 percent or 6 percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the 6 percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table on the next page shows the city's estimated constitutional debt limitation as of July 1, 2015. Available borrowing capacity has decreased significantly since the onset of the Great Recession. Moreover, the city sold $29 million in new bonds in June 2010 and an additional $14.7 million in June 2012. Available capacity in the 20 percent category is now $78.7 million, compared to $200 million in FY 2010, while available capacity in the 6 percent category is now $68.9 million, compared to $108 million in FY 2010.

Forecasts show available capacity in both categories increasing in FY 2016, and rising steadily thereafter. This can be attributed to the aforementioned increases in assessed valuation beginning in FY 2016 combined with the fact that the city does not plan to issue large amounts of general obligation debt over the next four years. The city is anticipating a large debt issue in FY 2018 to finance a community park in northern Peoria, and this will certainly affect constitutional capacity in the years that follow.

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new

CONSTITUTIONAL DEBT LIMITATION
As of July 1, 2015

20% Bonds		6% Bonds	
Secondary Assessed Valuation	$1,178,158,150	Secondary Assessed Valuation	$1,178,158,150
Allowable 20% Debt Capacity	$235,631,630	Allowable 6% Debt Capacity	$70,689,489
Less 20% Bonds Outstanding	($143,501,558)	Less 6% Bonds Outstanding	($11,824,322)
Unused 20% Debt Capacity	**$92,130,072**	Unused 6% Debt Capacity	**$58,865,167**

PROJECTED CONSTITUTIONAL CAPACITY AFTER PLANNED BOND SALES
(All Dollars in Thousands)

Fiscal Year	Planned Bond Sales		Projected Capacity before Bond Sales		Principal Outstanding on Planned Bond Sales		Projected Capacity after Planned Bond Sales	
	6%	20%	6%	20%	6%	20%	6%	20%
2016	$4,483	$14,097	$70,689	$102,972	$4,483	$14,097	$66,206	$88,874
2017	$550	$8,056	$78,944	$140,697	$4,897	$21,727	$74,047	$118,970
2018	$959	$32,406	$85,254	$171,739	$5,708	$53,476	$79,545	$118,263
2019	$807	$12,965	$91,945	$204,428	$6,343	$64,824	$85,602	$139,604
2020	$3,737	$16,050	$99,038	$238,806	$9,888	$78,913	$89,150	$159,893

bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of $378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage ($277 million); Public Safety, Technology, and Municipal Operations ($60 million); and Parks, Recreation, and Trails ($41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

Property Tax Rate. This 10-year plan was developed under the assumption that the existing secondary property tax rate of $1.25 per $100 of assessed valuation will not change. The last time the secondary property tax rate changed was in FY 2008 when it increased to $1.25 from $1.20. Prior to that time, the rate held steady at $1.30 from FY 1999 to FY 2006.

Schedule 8 in the Annual Program Budget for FY 2016 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's general obligation bonds.

Revenue bonds helped pay for the Butler Drive Wastewater Reclamation Facility, the city's largest ever capital project.

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell.

For example, the issue will be required to have a coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with the Water Infrastructure Finance Authority of Arizona, or WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. The city has entered into loan agreements with WIFA to finance the construction and/or expansion of the Greenway Water Treatment Plant, Beardsley Water Reclamation Facility, and Butler Water Reclamation Facility, as well as other water and wastewater projects.

Schedule 8 in the Annual Program Budget for FY 2016 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's water and wastewater revenue bonds, including WIFA loan agreements.

Debt Policies. The Principles of Sound Financial Management include policies governing the use of revenue bonds:

- Revenue bonds of the city will be analyzed carefully by the Finance Department for fiscal soundness. Part of this analysis shall include a feasibility report prepared by an independent consultant prior to the issuance of utility-supported revenue bonds to ensure the generation of sufficient revenues to meet debt service requirements, compliance with existing bond covenants, and to protect the bondholders.
- Revenue bonds should typically be structured to provide level debt service over the life of the issue.
- Debt service reserve funds should be provided when required by rating agencies, bond insurers, or existing bond covenants.
- Interest earnings on the reserve fund balances will be used to pay debt service on the bonds

unless otherwise committed for other uses or purposes of the project.

- The term of any revenue bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.
- The target for the term of revenue bonds will typically be between 20 and 30 years. The target for the average weighted maturities for revenue bonds of the city will be 12.5 years.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times in recent years for high-profile projects around the city. Most recently, in July 2012, the Peoria MDA issued $35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex. These bonds are being repaid using the city's half-cent sales tax revenues. In March 2006, the MDA issued $6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and with the 1 percent charge to capital projects for public art. In February 2008, the MDA issued $47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Schedule 8 in the Annual Program Budget for FY 2016 shows the original issue amount, outstanding principal amount, and debt service requirements for MDA bonds.

The newly renovated Seattle Mariners' clubhouse is being financed with MDA bonds.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, libraries, law enforcement, fire protection, water expansion, wastewater expansion, water resource, and water reuse irrigation.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria pays for itself. Impact fee revenues are subject to

fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

The Arizona State Legislature approved—and the governor signed into law—SB 1525, which changes the way cities assess, collect, use, and administer development impact fees. To comply with the new statute, the city stopped collecting impact fees for trails, open space, general government, and solid waste as of January 1, 2012. The city has updated its development fees to conform to the revised requirements of Arizona's development fee enabling legislation. The updated fees, approved by the City Council on May 6, 2014, took effect August 1, 2014. Whatever the result, the new fee program is certain to have implications for the future of Peoria's Capital Improvement Program.

Operating Fund Revenues

Where possible, the city uses available cash, or "Pay-As-You-Go" funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of public safety projects have been supported by this revenue source over the years.

Grant and Intergovernmental Revenues

Peoria's grants coordinator and intergovernmental affairs staff work with city departments and outside agencies to aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona, and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

Federal dollars paid for much of the Beardsley Road Connector project, which provides enhanced freeway access for residents living in the northern reaches of Peoria.

Over the last few years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly $70 million in federal stimulus dollars awarded to either the city or to ADOT was put to work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various

locations. Federal Congestion Mitigation and Air Quality (CMAQ) money paid for almost 100 percent of the construction costs for the 84th Avenue streetscape and the 91st and Olive intersection improvements. Most recently, the city was awarded $13.7 million in federal Highway Safety Improvement Program funding for two intersection improvement programs along 75th Avenue at Peoria Avenue and Cactus Road.

The city also has received significant outside dollars for water and wastewater projects. The United States Department of the Interior awarded $1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements included the construction of an additional recharge basin to bank reclaimed water from the city's water reclamation facility, conversion of a well system from potable to non-potable water, and installation of a reclaimed water pipeline and water measuring devices. In addition, Peoria received $10 million in reduced-interest WIFA loans and $1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans paid for several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year $1 million for pavement maintenance, $1.6 million for transit operations, and $500,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately $4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Happy Valley Road, the 83rd Avenue widening from Williams Road to Calle Lejos Road, and the 75th Avenue and Thunderbird Road intersection improvements. Other completed projects that have been funded at least partially with this source include the Traffic Management Center, ITS Workstations at the Peoria Sports Complex, 84th Avenue Streetscape, intersection improvements along 75th Avenue at Peoria Avenue and Cactus Road; and 87th Avenue half-street improvements from Olive Avenue to Hatcher Road. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, and Bridge Maintenance Program. Over the next three years, the transportation sales tax will help pay for several key projects, including the acquisition of the right of way (ROW) along Lone Mountain Parkway between Lake Pleasant Pkwy and Loop 303 and the ROW for 99th Avenue between the north boundary of the Pleasant Valley Unit 3 subdivision and Lone Mountain Parkway; the widening of 91st Avenue between Mountain View Road and Peoria Avenue; the west half-street improvements to 103rd Avenue between Northern and Olive Avenues; and noise and speed mitigation along Deer Valley Road.

The city was reimbursed almost $21 million for its Happy Valley Road project through Maricopa County's Arterial Life Cycle Program.

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

Peoria has two projects in the arterial component of the RTP, known as the Arterial Life Cycle Program, or ALCP: Lake Pleasant Parkway and 75th Avenue and Thunderbird Road intersection improvements. Regional revenues have been allocated to each of these projects, and the city is required to match these revenues with a contribution of no less than 30 percent of the total project costs. The source of the regional revenues programmed in the ALCP for all of Peoria's projects except for the Beardsley Connector is the half-cent county transportation sales tax. The Beardsley Connector received federal surface transportation program funds rather than the county sales tax.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received $53.86 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway ($29.78 million), Happy Valley Road ($20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements ($1.89 million), and 83rd Avenue from Butler Drive to Mountain View Road ($1.56 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.

Capital Improvement Program FY 2016-2025

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
1000 - General	$3,688,008	$250,000	$0	$0	$234,000	$0	$4,172,008
1210 - Half Cent Sales Tax	$349,685	$227,250	$0	$0	$0	$0	$576,935
1900 - Economic Development	$6,569,211	$0	$0	$0	$0	$0	$6,569,211
2050 - Water	$16,488,265	$6,735,990	$14,707,196	$5,148,604	$2,505,444	$15,215,394	$60,800,894
2161 - Water Expansion	$4,416,404	$0	$0	$0	$0	$0	$4,416,404
2162 - Water Expansion Post 1/1/12	$1,409,038	$647,080	$40,500	$100,000	$30,240	$532,143	$2,759,001
2163 - Water Exp. S. of Bell	$662,878	$116,767	$1,104,744	$116,767	$1,110,263	$295,699	$3,407,118
2164 - Water Exp. N. of Bell	$4,279,225	$1,230,434	$3,089,136	$5,475,585	$4,359,751	$7,607,793	$26,041,924
2167 - Water Resource Fee 2014	$509,176	$483,286	$457,395	$431,505	$0	$0	$1,881,362
2168 - Water Resource Fees - Post 1/12/12	$700,000	$0	$0	$0	$0	$0	$700,000
2222 - W/S Rev Bonds (Wtr)	$7,540,000	$27,674,000	$51,510,000	$0	$0	$31,694,078	$118,418,078
2400 - Wastewater	$6,027,256	$2,185,735	$6,689,748	$1,802,550	$1,865,525	$23,193,031	$41,763,845
2452 - WIFA Bonds 2006 Clean Water	$0	$0	$0	$6,489,505	$3,501,676	$0	$9,991,182
2506 - Wastewater Exp. E. of Agua Fria	$249,460	$38,923	$363,748	$38,923	$462,868	$620,825	$1,774,747
2507 - Wastewater Exp. W. of Agua Fria	$1,751,206	$138,889	$1,553,287	$120,733	$402,388	$332,983	$4,299,486
2509 - Wastewater Expansion Post 1/1/12	$1,425,025	$0	$575,000	$0	$30,240	$65,160	$2,095,425
2510 - Wastewater Expansion	$998,394	$0	$0	$0	$0	$0	$998,394
2590 - Commercial Solid Waste	$71,868	$0	$0	$0	$0	$250,000	$321,868
2600 - Residential Solid Waste	$257,853	$0	$0	$0	$0	$600,000	$857,853
2650 - Solid Waste Expansion	$0	$0	$0	$0	$0	$250,000	$250,000
3400 - IT Reserve	$710,000	$0	$0	$0	$0	$260,000	$970,000
4150 - Capital Projects	$350,000	$0	$0	$0	$0	$0	$350,000
4233 - Proposed MDA Bonds	$30,300,000	$0	$0	$0	$0	$0	$30,300,000
4240 - GO Bonds 2010	$1,015,978	$0	$0	$0	$0	$0	$1,015,978
4250 - GO Bonds 2012	$600,949	$0	$0	$0	$0	$0	$600,949
4251 - Proposed GO Bonds	$18,580,698	$0	$0	$0	$0	$0	$18,580,698
4550 - County Transportation Tax	$7,401,500	$855,102	$1,335,000	$0	$0	$0	$9,591,602
4810 - Outside Sources	$10,208,264	$4,600,157	$3,914,402	$0	$0	$0	$18,722,823
4970 - Proposed GO Bonds	$0	$8,605,718	$33,365,098	$13,771,839	$19,786,478	$48,768,389	$124,297,522
7000 - Highway User	$4,584,034	$3,612,180	$4,028,300	$3,501,333	$3,022,340	$16,137,609	$34,885,796
7003 - Streets Zone 3 Dev Fee	$0	$1,053,150	$10,777,793	$0	$0	$6,480,000	$18,310,943
7010 - Transportation Sales Tax	$26,804,973	$6,944,536	$10,051,898	$3,988,960	$6,745,000	$19,806,120	$74,341,487
7904 - Neighborhood Park Dev Zone 2	$0	$0	$0	$60,200	$0	$0	$60,200
7910 - Citywide Park/Rec Facility Dev	$0	$1,500,000	$53,001	$0	$0	$0	$1,553,001
7911 - Community Park Dev Fee - Post	$450,000	$251,856	$1,289,981	$0	$0	$0	$1,991,837
7915 - Open Space Dev	$2,053,816	$0	$0	$0	$0	$0	$2,053,816
7920 - River Corridors & Trails Dev	$332,263	$0	$0	$0	$0	$0	$332,263

Capital Improvement Program FY 2016-2025

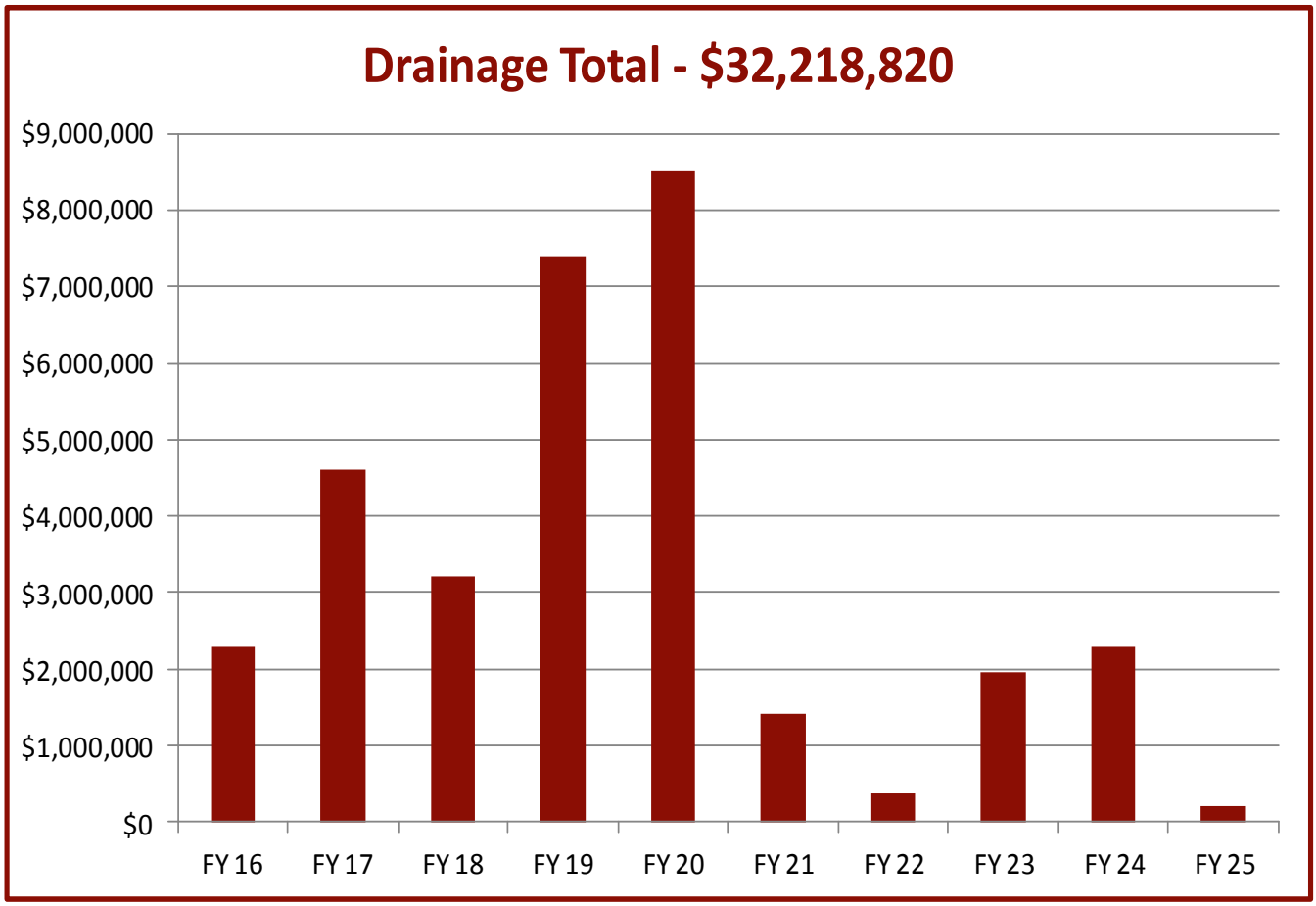
Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
7930 - Law Enforcement Dev	$7,458,018	$0	$0	$0	$0	$0	$7,458,018
7931 - Law Enforcement Dev - Post 1/1/12	$539,878	$0	$0	$0	$0	$0	$539,878
7932 - Law Enfrcmnt IF 2014	$500,000	$0	$0	$0	$0	$0	$500,000
7935 - Fire & Emergency Svc Dev	$0	$191,095	$0	$0	$0	$1,500,001	$1,691,096
7936 - Fire & Emergency Svc Dev Post	$0	$0	$0	$0	$0	$1,282,006	$1,282,006
7937 - Fire/EmergSvs Imp Fees 2014	$0	$0	$0	$0	$0	$4,140,850	$4,140,850
7941 - Park Imp Fee 2014 Bell to P.Peak	$0	$0	$0	$60,200	$0	$0	$60,200
7943 - Park Imp Fee 2014 W of Agua Fria	$0	$0	$0	$60,200	$0	$0	$60,200
Total	**$169,283,323**	**$67,342,147**	**$144,906,228**	**$41,166,904**	**$44,056,214**	**$179,032,080**	**$645,786,896**

Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The city partners with the development community to ensure that onsite drainage issues are addressed during the development process. The city's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. Drainage The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Pinnacle Peak Road and Rose Garden Lane and at 83rd Avenue and Pinnacle Peak Road. Drainage projects in the 10-year program include a project to mitigate the impact of storm water on Union Hills Drive, particularly at the intersection with 107th Avenue and continuation of funding for the Neighborhood Drainage program to identify areas with minor drainage issues and provide for the investigation, evaluation and, where appropriate, implementation of drainage solutions.



Drainage

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
4240 - GO Bonds 2010	$300,853	$0	$0	$0	$0	$0	$300,853
4251 - Proposed GO Bonds	$1,986,915	$0	$0	$0	$0	$0	$1,986,915
4970 - Proposed GO Bonds	$0	$4,597,973	$3,221,920	$7,386,500	$8,502,000	$6,222,659	$29,931,052
Total - Drainage	**$2,287,768**	**$4,597,973**	**$3,221,920**	**$7,386,500**	**$8,502,000**	**$6,222,659**	**$32,218,820**

Drainage

81st Ave - Varney Pk Drainage Solution

Project Number: EN00482 **Council District:** Acacia

Project Location: 81st Ave; Cherry Ln to Roosevelt Dr

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the drainage facilities on 81st Av between Roosevelt St and Cherry Hills Dr and within the Varney Park required to intercept and collect storm run-off. The improvements will include: construction of a wide valley gutter and scuppers on 81st Av, a basin on the Varney Park and spillway to allow the run-off to flow from 81st Av to the park basin. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	GO Bonds 2010	Carryover	$225,000	$0	$0	$0	$0	$0	$225,000
		Total Budget	**$225,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$225,000**

85th Ave Storm Drain; Peoria Ave to Grand Av

Project Number: EN00182 **Council District:** Acacia

Project Location: 85th Av from Peoria Av to Grand Av

This project is for the design, construction and construction administration for a storm drainage project to capture the drainage along 85th Av. North of Peoria Av. to reduce the impact of the storm water reaching and overwhelming the 85th Av. & Peoria Av. intersection. In addition, the storm drain will be extended north of the BNSFRR and help drain the ponding area north of the tracks. The improvements will consist of storm drains, laterals and catch basins which are an extension of the overall drainage system. There is a catch basin connected to the Salt River Project irrigation system that will also be reconfigured to connect to this proposed storm drain. The project also consists of the mill & overlay of the existing pavement from curb to curb and from Peoria Av to Grand Av.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$100,000	$0	$0	$100,000
Design	Proposed GO Bonds	Base	$0	$0	$212,000	$0	$0	$0	$212,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$1,000,000	$0	$0
Chargebacks	Proposed GO Bonds	Base	$0	$0	$32,000	$16,000	$48,000	$0	$48,000
Arts	Proposed GO Bonds	Base	$0	$0	$2,120	$0	$10,000	$0	$2,120
		Total Budget	**$0**	**$0**	**$246,120**	**$116,000**	**$1,058,000**	**$0**	**$362,120**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$1,500	$1,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,500**	**$1,500**

Drainage

87th Ave Storm Drain; Hatcher Rd to Monroe St

Project Number: EN00257 **Council District:** Pine

Project Location: 87th Av from Hatcher Rd to Monroe St & Mtn View Rd from 87th Av to 85th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, and construction administration for the storm drain on 87th Av from Hatcher Road to Monroe Street and along Mountain View Road from 87th Av to 85th Av. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system and mill and overlay of the existing pavement from curb to curb throughout the project limits. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$403,648	$403,648
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$2,004,152	$2,004,152
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$61,200	$61,200
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$24,079	$24,079
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,493,079**	**$2,493,079**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$22,800	$22,800
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$22,800**	**$22,800**

Beardsley Rd Channel Improvements

Project Number: PW00112 **Council District:** Willow

Project Location: Beardsley Rd drainage ditch from Lake Pleasant Rd to 107th Av Lining

This project will be an extension of the Union Hills Channel EN00137. The project consists of two options; 1) re-shape and concrete line the existing Beardsley Channel from 99th Av to 107th Av and 107th Av to 111th Av; 2) install two (2) parallel 60" storm drain pipes from 99th Av to 107th Av and 107th Av to 111th Av, landscape and an 8' wide sidewalk. Local storm drain connections will be made with storm drains, catch basins scuppers and swales. Landscape and landscape irrigation will be installed. The City will continue efforts for cost participation from the Flood Control District of Maricopa County identified through a previous request for their participation in their respective Capital Improvement Program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Proposed GO Bonds	Base	$60,000	$0	$0	$0	$0	$0	$60,000
Design	Proposed GO Bonds	Base	$120,000	$0	$0	$0	$0	$0	$120,000
Construction	Proposed GO Bonds	Base	$0	$2,000,000	$0	$0	$0	$0	$2,000,000
Chargebacks	Proposed GO Bonds	Base	$0	$44,000	$0	$0	$0	$0	$44,000
Arts	Proposed GO Bonds	Base	$0	$20,000	$0	$0	$0	$0	$20,000
		Total Budget	**$180,000**	**$2,064,000**	**$0**	**$0**	**$0**	**$0**	**$2,244,000**

Drainage

Mountain View Rd Drainage; 91st Ave to 89th Av

Project Number: EN00130 **Council District:** Pine

Project Location: Mtn View Rd from 91st Av to 89th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, and construction administration for a storm drainage project to capture the drainage along Mountain View Road, east of 91st Av, to reduce the impact of the storm water reaching and overwhelming the 91st Av and Mountain View Road intersection. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system, and the mill and overlay of the existing roadway from curb to curb throughout the project limits. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$150,000	$0	$0
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,055,000	$1,055,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$22,000	$44,000	$44,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$1,500	$10,550	$10,550
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$173,500**	**$1,109,550**	**$1,109,550**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$14,000	$14,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$14,000**	**$14,000**

Neighborhood Drainage Program

Project Number: EN00458 **Council District:** Multiple

Project Location: Citywide

This program will identify areas with minor drainage issues and provide for the investigation and evaluation of drainage solutions, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration. The improvements may include, but are not limited to, installing drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system or modifying connector pipes and inlets. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Carryover	$257,000	$0	$0	$0	$0	$0	$257,000
Construction	Proposed GO Bonds	Base	$350,000	$0	$0	$0	$0	$0	$350,000
		Total Budget	**$607,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$607,000**

Drainage

New River & Jomax Road Concrete Box Culvert

Project Number: EN00354 **Council District:** Mesquite

Project Location: New River and Jomax Rd

The project is for the hydrologic study, design, coordination with adjacent property owners, public involvement, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for an additional box culvert crossing for New River at Jomax Road. The roadway will be resurfaced in the immediate vicinity of the area disturbed for constructing the crossing. Earthwork, to direct drainage into the crossing, will be necessary both up and down stream of the crossing. The landscaping, sidewalks and streetlights will be restored. Permits for work in the Floodplain, 404 and off-site will be applied for and obtained. FEMA floodplain approvals and map changes will also be necessary. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$90,000	$90,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$153,000	$153,000
Design	Proposed GO Bonds	Base	$2,000	$0	$0	$0	$0	$0	$2,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,300,000	$1,300,000
Construction	Proposed GO Bonds	Base	$15,000	$0	$0	$0	$0	$0	$15,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$60,000	$60,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$14,530	$14,530
		Total Budget	**$17,000**	**$0**	**$0**	**$0**	**$0**	**$1,617,530**	**$1,634,530**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$1,260	$1,260
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,260**	**$1,260**

Peoria Storm Drain Master Plan - Land Preservation

Project Number: EN00524 **Council District:** City Wide

Project Location: City Wide

This project provides for the ROW acquisition for lands needed to achieve the Peoria Storm Drain Master Plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$200,000	$200,000	$200,000	$200,000	$1,000,000	$1,800,000
Land Acquisi	Proposed GO Bonds	Base	$200,000	$0	$0	$0	$0	$0	$200,000
Chargebacks	Proposed GO Bonds	Base	$0	$500	$500	$500	$500	$2,500	$4,500
		Total Budget	**$200,000**	**$200,500**	**$200,500**	**$200,500**	**$200,500**	**$1,002,500**	**$2,004,500**

Drainage

Pinnacle Peak Drainage; 87th Ave to 99th Av

Project Number: EN00455 **Council District:** Willow

Project Location: Pinnacle Peak Road; 87th Av to 95th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for the storm drainage improvements for Pinnacle Peak Road from 87th Av to 99th Av as a supplement to the facilities to be constructed by the developer. The construction will consist of installing storm drain pipe, manholes, junction structures, laterals and catch basins in Pinnacle Peak Road, including discharge facilities into the Camino a Lago drainage improvements. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required. Project costs will be split 50/50 with the Flood Control District.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Base	$0	$160,000	$0	$0	$0	$0	$160,000
Construction	Proposed GO Bonds	Base	$0	$0	$730,000	$0	$0	$0	$730,000
Chargebacks	Proposed GO Bonds	Base	$0	$10,800	$18,000	$0	$0	$0	$28,800
Arts	Proposed GO Bonds	Base	$0	$1,600	$7,300	$0	$0	$0	$8,900
		Total Budget	**$0**	**$172,400**	**$755,300**	**$0**	**$0**	**$0**	**$927,700**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$65,000	$65,000
Non-Pers OPS	$0	$0	$0	$0	$0	$45,000	$45,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$65,000**	**$110,000**

Drainage

Pinnacle Peak Rd & 67th Ave Channel to New River

Project Number: EN00119 **Council District:** Mesquite

Project Location: 67th Av & Pinnacle Peak Rd - 67th Av to New River

This project provides for the study or pre-design, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, as determined, for a storm drainage project to capture the drainage along 67th Av from Hatfield Rd. to Pinnacle Peak Road and along Pinnacle Peak Road from 67th Av to New River. The improvements will consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system. The City will partner with the Flood Control District on the regional drainage aspects of this project. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Base	$0	$130,000	$2,000,000	$7,000,000	$7,000,000	$0	$9,130,000
Arts	Proposed GO Bonds	Base	$0	$1,300	$20,000	$70,000	$70,000	$0	$91,300
		Total Budget	**$0**	**$131,300**	**$2,020,000**	**$7,070,000**	**$7,070,000**	**$0**	**$9,221,300**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$0	$0	$88,000	$88,000	$440,000	$616,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$88,000**	**$88,000**	**$440,000**	**$616,000**

Silverton Sub - DVR Drainage Channel Modifications

Project Number: EN00473 **Council District:** Willow

Project Location: Deer Valley Rd - 85th Ave to 87th Ave

This project provides for the pre-construction services, coordination with adjacent property owners, materials testing, construction and construction administration for a project that will improve the flow in the bottom of the Silverton Unit 1 subdivision Deer Valley Rd drainage channel by constructing a 6' wide valley gutter along the bottom of the channel which extends along the south side of Deer Valley Road between 85th Av and 87th Av.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Base	$195,000	$0	$0	$0	$0	$0	$195,000
		Total Budget	**$195,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$195,000**

Drainage

Sunrise Mtn High School Basin Modifications

Project Number: EN00478 **Council District:** Willow

Project Location: Lone Cactus Dr and 85th Av

This project provides for the pre-construction services, coordination with adjacent property owners and Peoria Unified School District (PUSD), utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for a project that will capture the drainage run-off from 85th Av (Silverton Unit 1 subdivision) into the Sunrise Mountain High School basin. This project will likely include the execution of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The City and PUSD will contribute different aspects towards the solution of the problem.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Base	$136,000	$0	$0	$0	$0	$0	$136,000
		Total Budget	**$136,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$136,000**

Union Hills Channel

Project Number: EN00137 **Council District:** Willow

Project Location: Union Hills Dr from 107th Av to 111th Av

This project provides for the study, design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Drive from the vicinity of 107th Av and Union Hills Drive. The improvements will reduce the impact of the storm water reaching and overwhelming the roadway, particularly the intersection at 107th Av and Union Hills Drive. The improvements will consist of channel improvements, box culverts, storm drains, laterals and catch basins that are an extension of the overall drainage system.

Budget by Fiscal Year

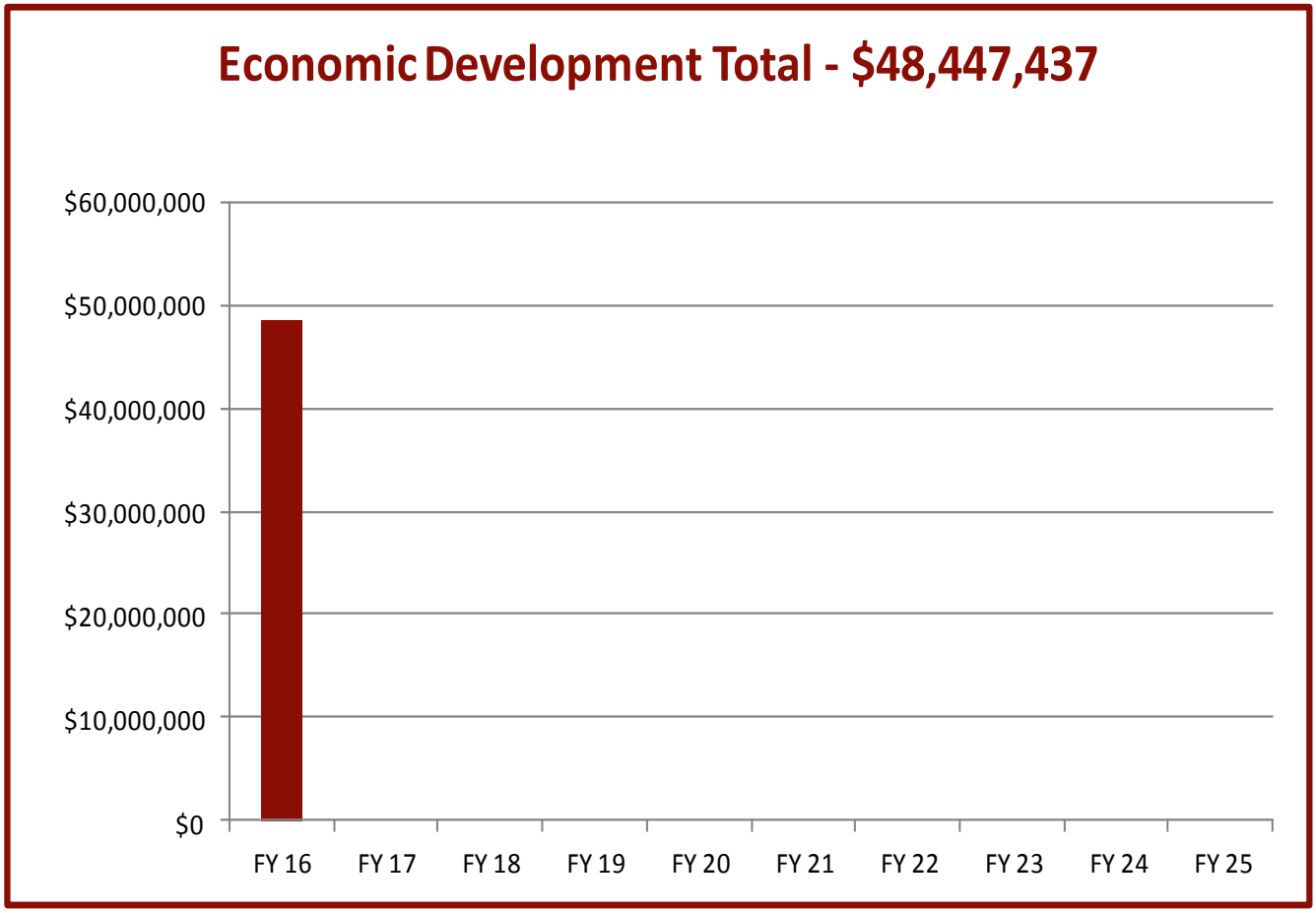
Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	GO Bonds 2010	Carryover	$75,853	$0	$0	$0	$0	$0	$75,853
Construction	Proposed GO Bonds	Base	$0	$1,985,913	$0	$0	$0	$0	$1,985,913
Construction	Proposed GO Bonds	Base	$651,915	$0	$0	$0	$0	$0	$651,915
Chargebacks	Proposed GO Bonds	Base	$0	$24,000	$0	$0	$0	$0	$24,000
Arts	Proposed GO Bonds	Base	$0	$19,860	$0	$0	$0	$0	$19,860
		Total Budget	**$727,768**	**$2,029,773**	**$0**	**$0**	**$0**	**$0**	**$2,757,541**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$240,000	$240,000	$240,000	$1,200,000	$1,920,000
Total Operating Impacts	**$0**	**$0**	**$240,000**	**$240,000**	**$240,000**	**$1,200,000**	**$1,920,000**

Economic Development

Economic development is one of the City Council's six policy goals. Economic development projects in the capital plan are meant to further the Economic Development Department's mission "to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained." Key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. FY 2016 Economic development projects include continuation of the revitalization of Peoria's P83 Entertainment District featuring final design and construction of a pedestrian crossing on 83rd Av including a HAWK signal, way finding signage, monument signage, lighting, and landscaping on 83rd Av, Arrowhead Fountain Center, and Paradise Lane from 83rd Av to 75th Av. A related project in the capital plan is the re-development of the 17-acre parking lot at the Peoria Sports Complex into a mixed-use development with a parking structure to accommodate the parking displaced by the development.



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
1000 - General	$94,727	$0	$0	$0	$0	$0	$94,727
1900 - Economic Development	$6,569,211	$0	$0	$0	$0	$0	$6,569,211
4150 - Capital Projects	$350,000	$0	$0	$0	$0	$0	$350,000
4233 - Proposed MDA Bonds	$30,000,000	$0	$0	$0	$0	$0	$30,000,000
4251 - Proposed GO Bonds	$2,986,500	$0	$0	$0	$0	$0	$2,986,500
4550 - County Transportation Tax	$5,174,350	$0	$0	$0	$0	$0	$5,174,350
7010 - Transportation Sales Tax	$3,272,649	$0	$0	$0	$0	$0	$3,272,649
Total - Economic Development	**$48,447,437**	**$0**	**$0**	**$0**	**$0**	**$0**	**$48,447,437**

Economic Development

BioScience Incubator

Project Number: ED00010 **Council District:** Ironwood

Project Location: Plaza Del Rio

As part of the adopted Economic Development Implementation Stragety (EDIS), this project has implemented the Business Incubator Initiative. The purpose of the incubator is to provide space and services that bio-medical start-up businesses need, including financial support, equipment and supplies, and administrative support, to encourage start-up companies to locate and grow in Peoria. This project is city-led and funded through a non-profit partner to manage the medical device/bioscience incubator. The monthly lease payments are currently budgeted in the "half cent sales tax" fund.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	County Transportation T	Carryover	$485,289	$0	$0	$0	$0	$0	$485,289
Other	Economic Development	Carryover	$852,634	$0	$0	$0	$0	$0	$852,634
Construction	Economic Development	Carryover	$15,567	$0	$0	$0	$0	$0	$15,567
Other	Economic Development	Base	$1,600,000	$0	$0	$0	$0	$0	$1,600,000
		Total Budget	**$2,953,490**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,953,490**

Economic Development Opportunity Fund

Project Number: ED00007 **Council District:** Various

Project Location: Various

The purpose of this fund is to enable Economic Development Services to pursue the stated initiatives in the Economic Development Implementation Strategy. Funds from this account will be used to invest in development projects related to business attraction activities, university recruitment, health care recruitment, and the development of the city's targeted investment zones. The primary uses of the fund will be to a) fill gaps in private development project financing that make the project improbable without public support to fill those financing gaps, and b) create opportunities for private development to occur.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	County Transportation T	Carryover	$1,091,337	$0	$0	$0	$0	$0	$1,091,337
Construction	County Transportation T	Carryover	$14,950	$0	$0	$0	$0	$0	$14,950
		Total Budget	**$1,106,287**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,106,287**

Economic Development

GE Avionics

Project Number: ED00015 **Council District:**

Project Location: Thunderbird, west of 101

The Economic Development Implementation Strategy (EDIS) identifies the attraction of targeted industries as a key objective in diversifying the economy and work force in the City of Peoria. As part of implementing the EDIS, the Economic Development Services Department (EDS) actively pursues targeted industries as part of an overall sales and marketing effort to attract high technology and innovative technology users, as well as other targeted industries, to Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	Economic Development	Carryover	$1,228,000	$0	$0	$0	$0	$0	$1,228,000
		Total Budget	**$1,228,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,228,000**

Land Assembly Opportunity Fund

Project Number: ED00003 **Council District:** Various

Project Location: Citywide

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the University Recruitment, Healthcare and Strategic Land Assembly initiatives and is consistent with the Old Town Peoria Revitalization Plan. This EDIS initiative seeks to strategically obtain or facilitate control of critical business development parcels to provide site-controlled parcels for development in the following areas: the Loop 303 corridor, Old Town redevelopment, and key parcels along the Loop 101 frontage. This project involves opportunity-based land acquisition activities throughout the city, including voluntary acquisitions in fee, by option, or other arrangement to establish site control for the purpose of disposition to, or joint venture with, a developer for redevelopment purposes. Each land acquisition will comport with a pre-established redevelopment strategy to ensure a larger exit strategy is known and accepted.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Carryover	$2,986,500	$0	$0	$0	$0	$0	$2,986,500
		Total Budget	**$2,986,500**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,986,500**

Economic Development

Maxwell Technologies

Project Number: ED00008 **Council District:** Ironwood

Project Location: Thunderbird west of 101

In December 2010, the Peoria City Council adopted the Economic Development Implementation Strategy (EDIS) to target business attraction activities to incentivize economic development and establish export base industries in the city of Peoria. As part of the city's business attraction activity, Peoria was awarded the Maxwell Technology expansion project, adding 150 technology-related jobs and absorbing 120,000 sq.ft. of vacant shell space. This funding is a reserve for the Section 108 (HUD) loan funding.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	Economic Development	Carryover	$910,000	$0	$0	$0	$0	$0	$910,000
Other	Economic Development	Base	$565,000	$0	$0	$0	$0	$0	$565,000
		Total Budget	**$1,475,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,475,000**

Mixed Use Redevelopment (MURP) Parking Structure

Project Number: ED00014 **Council District:** Willow

Project Location: 83rd Avenue South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the P83 Entertainment District within the Investment Zones initiative and involves implementing the Urban Design Plan with respect to a mixed-use development in the 17-acre parking lot west of the Sports Complex.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed MDA Bonds	Carryover	$30,000,000	$0	$0	$0	$0	$0	$30,000,000
		Total Budget	**$30,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$30,000,000**

Economic Development

Old Town Commercial Rehabilitation

Project Number: ED00006 **Council District:** Acacia

Project Location: Targeted areas in Old Town Peoria

As part of the adopted Economic Development Implementation Strategy (EDIS), this project is intended to address initiatives related to both University Recruitment and the Old Town Investment Zones. This program involves the design and construction of building façade and parking area improvements to privately owned businesses within the Old Town Target Area. Improvements will be funded as a 100% City grant and will be protected through a 20-year easement to the city. A pivotal component of attracting a private college or university to the Old Town area (Peoria Place development) is by improving and enhancing the physical appearance of the overall area. Phase I (FY11) of the program included Pre-construction services for Wagoner I & II Plazas. Phase I completed construction of those approved improvements for Wagoner I Plaza. Phase II of the program (FY12) will include the construction of the improvements for Wagoner II Plaza.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	County Transportation T	Carryover	$32,774	$0	$0	$0	$0	$0	$32,774
Construction	General	Carryover	$94,727	$0	$0	$0	$0	$0	$94,727
		Total Budget	**$127,501**	**$0**	**$0**	**$0**	**$0**	**$0**	**$127,501**

P83 Entertainment District Improvements

Project Number: ED00002 **Council District:** Willow

Project Location: 83rd Avenue South of Bell Road

This project is for final design and construction of a pedestrian crossing on 83rd Av including a HAWK signal, way finding signage, monument signage, lighting, and landscaping on 83rd Av, Arrowhead Fountain Center, and Paradise Lane from 83rd Av to 75th Av. The phases of the project will expand the theme and elements to various areas within the P83 Entertainment District to make this an entertainment destination with a pedestrian-friendly, vibrant streetscape. The various phases of the project will include paving, concrete, landscaping, lighting, signage, aesthetics, utility relocations, right-of-way acquisition, public involvement, and drainage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Capital Projects	Carryover	$350,000	$0	$0	$0	$0	$0	$350,000
Construction	County Transportation T	Base	$3,550,000	$0	$0	$0	$0	$0	$3,550,000
		Total Budget	**$3,900,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,900,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$84,665	$84,665	$84,665	$84,665	$84,665	$423,325	$846,650
	$4,300	$4,300	$4,300	$4,300	$154,300	$21,500	$193,000
Total Operating Impacts	**$84,665**	**$84,665**	**$84,665**	**$84,665**	**$84,665**	**$423,325**	**$1,039,650**

Economic Development

Trine University

Project Number: ED00013 **Council District:** Palo Verde

Project Location: Thunderbird Road & 101

As part of the adopted Economic Development Implementation Strategy (EDIS), this project implements the university recruitment initiative. University recruitment is a key initiative because it addresses the desire of high technology companies to have a ready and capable workforce and it results in a development partner for the city.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	Economic Development	Carryover	$1,348,010	$0	$0	$0	$0	$0	$1,348,010
Other	Economic Development	Base	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$1,398,010**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,398,010**

Vistancia Commercial Core Backbone Infrastructure

Project Number: ED00009 **Council District:** Mesquite

Project Location: Northern Peoria - Vistancia Commercial Core

The Council-approved Economic Development Implementation Strategy (EDIS) has identified several investment zones for targeted business attraction activities. One of them is the Vistancia Commercial Core in northern Peoria. This area – 500 acres of privately held land adjacent to the Vistancia master planned community – has been designated a Greater Phoenix Economic Council (GPEC) Megasite and was the host of a site selection tour in January 2012. Because the area offers pristine developable land with great transportation access and redundant fiber infrastructure, it is a primary target for business attraction of corporate campuses, health care, higher education, and advanced business services. The CIP project for this site is to build out El Mirage Road to Lone Mountain Parkway, with associated infrastructure, in order to create a backbone through the site that is directly accessible to the Loop 303.

Budget by Fiscal Year

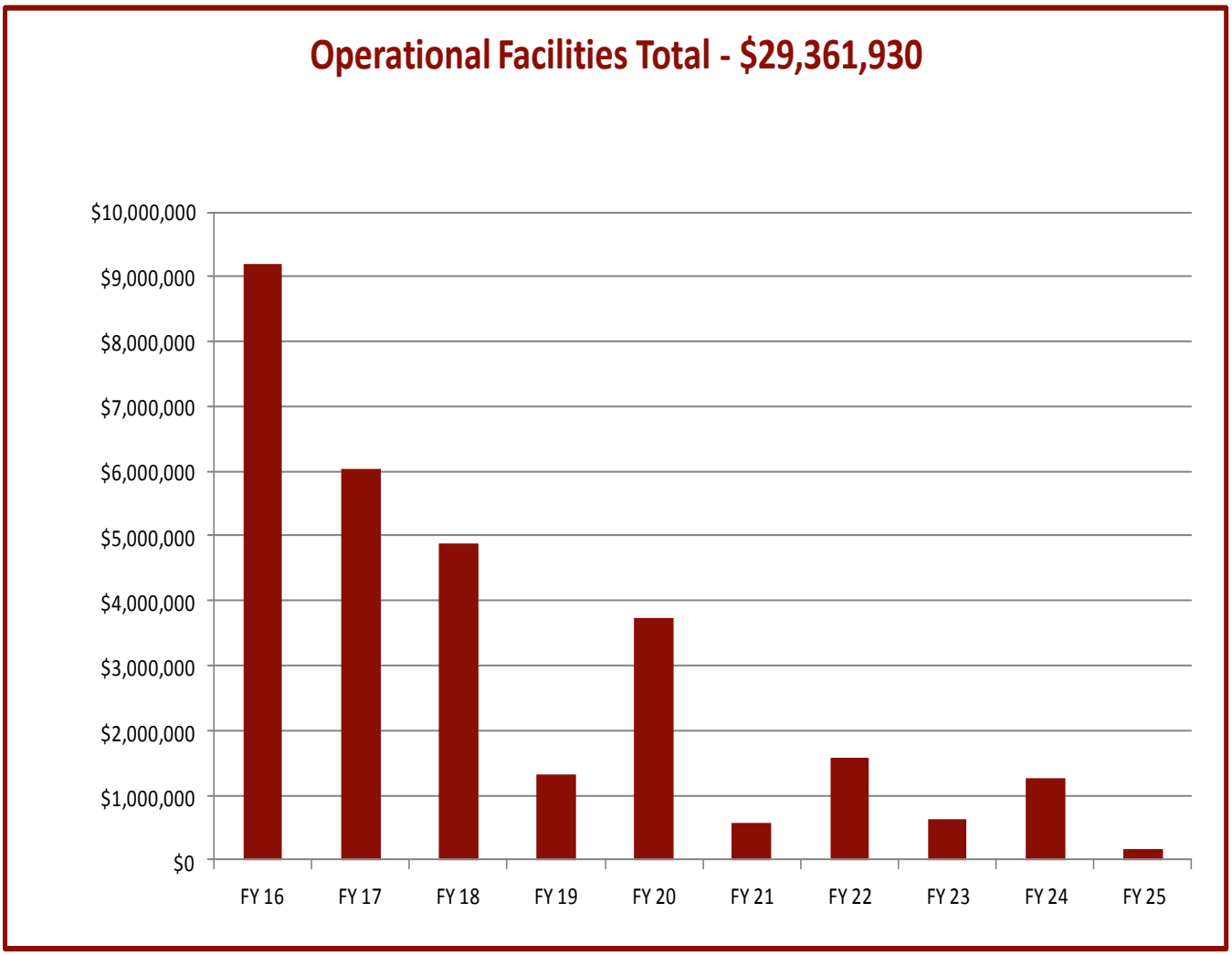
Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$3,272,649	$0	$0	$0	$0	$0	$3,272,649
		Total Budget	**$3,272,649**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,272,649**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,000,000
Total Operating Impacts	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**	**$2,000,000**

Operational Facilities

Operational facilities are the "bricks and mortar" from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include Community Works Program, which provides funding for projects that have a local benefit or that may arise during the fiscal year, replacement of the fuel island, equipment, software, and tanks at the Municipal Operations Center, and the replacement and/or upgrades to critical communication and information technology infrastructure.



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
1000 - General	$2,015,457	$250,000	$0	$0	$0	$0	$2,265,457
1210 - Half Cent Sales Tax	$3,746	$0	$0	$0	$0	$0	$3,746
2050 - Water	$269,039	$64,000	$0	$163,800	$0	$227,800	$724,639
2161 - Water Expansion	$16,835	$0	$0	$0	$0	$0	$16,835
2162 - Water Expansion Post 1/1/12	$15,842	$0	$0	$0	$0	$0	$15,842
2163 - Water Exp. S. of Bell	$6,533	$0	$0	$0	$0	$0	$6,533
2164 - Water Exp. N. of Bell	$41,993	$0	$0	$0	$0	$0	$41,993
2400 - Wastewater	$78,669	$0	$0	$80,400	$0	$80,400	$239,469
2506 - Wastewater Exp. E. of Agua Fria	$2,178	$0	$0	$0	$0	$0	$2,178
2507 - Wastewater Exp. W. of Agua Fria	$18,236	$0	$0	$0	$0	$0	$18,236
2509 - Wastewater Expansion Post 1/1/12	$13,008	$0	$0	$0	$0	$0	$13,008
2510 - Wastewater Expansion	$8,045	$0	$0	$0	$0	$0	$8,045
2590 - Commercial Solid Waste	$71,868	$0	$0	$0	$0	$0	$71,868
2600 - Residential Solid Waste	$257,853	$0	$0	$0	$0	$0	$257,853
3400 - IT Reserve	$710,000	$0	$0	$0	$0	$260,000	$970,000
4233 - Proposed MDA Bonds	$300,000	$0	$0	$0	$0	$0	$300,000
4240 - GO Bonds 2010	$38,528	$0	$0	$0	$0	$0	$38,528
4250 - GO Bonds 2012	$12,209	$0	$0	$0	$0	$0	$12,209
4251 - Proposed GO Bonds	$1,283,743	$0	$0	$0	$0	$0	$1,283,743
4550 - County Transportation Tax	$603,336	$850,102	$0	$0	$0	$0	$1,453,438
4810 - Outside Sources	$1,281,070	$4,117,812	$3,914,402	$0	$0	$0	$9,313,284
4970 - Proposed GO Bonds	$0	$752,545	$959,338	$1,075,498	$3,736,838	$3,635,086	$10,159,305
7000 - Highway User	$772,850	$0	$0	$0	$0	$0	$772,850
7010 - Transportation Sales Tax	$905,400	$0	$0	$0	$0	$0	$905,400
7920 - River Corridors & Trails Dev	$7,263	$0	$0	$0	$0	$0	$7,263
7930 - Law Enforcement Dev	$148,692	$0	$0	$0	$0	$0	$148,692
7931 - Law Enforcement Dev - Post 1/1/12	$1,816	$0	$0	$0	$0	$0	$1,816
7932 - Law Enfrcmnt IF 2014	$309,700	$0	$0	$0	$0	$0	$309,700
Total - Operational Facilities	**$9,193,909**	**$6,034,459**	**$4,873,740**	**$1,319,698**	**$3,736,838**	**$4,203,286**	**$29,361,930**

Operational Facilities

Arts Distribution FY2016

Project Number: AT02016 **Council District:**

Project Location:

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program … shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Arts	Water	Carryover	$15,337	$0	$0	$0	$0	$0	$15,337
Arts	Half Cent Sales Tax	Carryover	$400	$0	$0	$0	$0	$0	$400
Arts	Law Enforcement Dev -	Carryover	$1,816	$0	$0	$0	$0	$0	$1,816
Arts	Water Expansion	Carryover	$16,835	$0	$0	$0	$0	$0	$16,835
Arts	Water Exp. N. of Bell	Carryover	$15,098	$0	$0	$0	$0	$0	$15,098
Arts	Wastewater	Carryover	$6,200	$0	$0	$0	$0	$0	$6,200
Arts	Wastewater Expansion P	Carryover	$5,119	$0	$0	$0	$0	$0	$5,119
Arts	Wastewater Expansion	Carryover	$8,045	$0	$0	$0	$0	$0	$8,045
Arts	Commercial Solid Waste	Carryover	$26	$0	$0	$0	$0	$0	$26
Arts	Residential Solid Waste	Carryover	$94	$0	$0	$0	$0	$0	$94
Arts	Law Enforcement Dev	Carryover	$68,634	$0	$0	$0	$0	$0	$68,634
Arts	GO Bonds 2010	Carryover	$2,766	$0	$0	$0	$0	$0	$2,766
Arts	GO Bonds 2012	Carryover	$4,382	$0	$0	$0	$0	$0	$4,382
Arts	Proposed GO Bonds	Carryover	$43,786	$0	$0	$0	$0	$0	$43,786
Arts	County Transportation T	Carryover	$42,791	$0	$0	$0	$0	$0	$42,791
Arts	Outside Sources	Carryover	$28,196	$0	$0	$0	$0	$0	$28,196
Arts	Highway User	Carryover	$9,314	$0	$0	$0	$0	$0	$9,314
Arts	River Corridors & Trails	Carryover	$1,210	$0	$0	$0	$0	$0	$1,210
Arts	General	Carryover	$3,278	$0	$0	$0	$0	$0	$3,278
Arts	Proposed MDA Bonds	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
Arts	Water Exp. N. of Bell	Base	$26,895	$0	$0	$0	$0	$0	$26,895
Arts	Water Exp. S. of Bell	Base	$6,533	$0	$0	$0	$0	$0	$6,533
Arts	Water Expansion Post 1/	Base	$13,704	$0	$0	$0	$0	$0	$13,704
Arts	Water Expansion Post 1/	Base	$138	$0	$0	$0	$0	$0	$138
Arts	Wastewater	Base	$15,668	$0	$0	$0	$0	$0	$15,668
Arts	Half Cent Sales Tax	Base	$2,250	$0	$0	$0	$0	$0	$2,250
Arts	County Transportation T	Base	$45,300	$0	$0	$0	$0	$0	$45,300
Arts	Water	Base	$89,055	$0	$0	$0	$0	$0	$89,055
Arts	Wastewater Exp. E. of A	Base	$2,178	$0	$0	$0	$0	$0	$2,178
Arts	Wastewater Exp. W. of	Base	$18,236	$0	$0	$0	$0	$0	$18,236
Arts	Wastewater Expansion P	Base	$7,889	$0	$0	$0	$0	$0	$7,889
Arts	Commercial Solid Waste	Base	$685	$0	$0	$0	$0	$0	$685
Arts	Proposed GO Bonds	Base	$47,584	$0	$0	$0	$0	$0	$47,584
Arts	Highway User	Base	$33,380	$0	$0	$0	$0	$0	$33,380
Arts	Transportation Sales Tax	Base	$184,960	$0	$0	$0	$0	$0	$184,960
Arts	General	Base	$20,820	$0	$0	$0	$0	$0	$20,820
Arts	Residential Solid Waste	Base	$2,459	$0	$0	$0	$0	$0	$2,459
		Total Budget	**$1,091,061**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,091,061**

Operational Facilities

Asphalt Replacement-MOC

Project Number: PW01199 **Council District:** Acacia

Project Location: Municipal Operation Center

This project provides for asphalt replacement at aprons and parking areas at the Municipal Operations Complex (MOC) to support heavy equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Base	$0	$0	$250,000	$0	$0	$0	$250,000
Arts	Proposed GO Bonds	Base	$0	$0	$2,500	$0	$0	$0	$2,500
		Total Budget	**$0**	**$0**	**$252,500**	**$0**	**$0**	**$0**	**$252,500**

Ch. 11 Infrastructure - Digital Router

Project Number: OC00001 **Council District:** Acacia

Project Location: Ch. 11 PSAB

Digital Broadcast video and audio router for Ch. 11 Master Control. This router will meet the needs for current and future industry standards digital input needs for the station. This router selected will meet all the digital needs for Ch. 11, which will allow for any future industry standard changes, as well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	General	Base	$75,000	$0	$0	$0	$0	$0	$75,000
		Total Budget	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$75,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$500	$500	$500	$500	$2,500	$4,500
Total Operating Impacts	**$0**	**$500**	**$500**	**$500**	**$500**	**$2,500**	**$4,500**

Operational Facilities

Chargeback Distribution FY2016

Project Number: CB02016 **Council District:**

Project Location:

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Chargebacks	Water	Carryover	$16,371	$0	$0	$0	$0	$0	$16,371
Chargebacks	Half Cent Sales Tax	Carryover	$1,096	$0	$0	$0	$0	$0	$1,096
Chargebacks	Law Enforcement Dev	Carryover	$80,058	$0	$0	$0	$0	$0	$80,058
Chargebacks	Wastewater	Carryover	$13,885	$0	$0	$0	$0	$0	$13,885
Chargebacks	GO Bonds 2010	Carryover	$35,022	$0	$0	$0	$0	$0	$35,022
Chargebacks	GO Bonds 2012	Carryover	$7,827	$0	$0	$0	$0	$0	$7,827
Chargebacks	County Transportation T	Carryover	$21,258	$0	$0	$0	$0	$0	$21,258
Chargebacks	Outside Sources	Carryover	$88,692	$0	$0	$0	$0	$0	$88,692
Chargebacks	Highway User	Carryover	$4,539	$0	$0	$0	$0	$0	$4,539
Chargebacks	Transportation Sales Tax	Carryover	$466,570	$0	$0	$0	$0	$0	$466,570
Chargebacks	River Corridors & Trails	Carryover	$6,053	$0	$0	$0	$0	$0	$6,053
Chargebacks	Proposed GO Bonds	Carryover	$263,545	$0	$0	$0	$0	$0	$263,545
Chargebacks	General	Carryover	$2,986	$0	$0	$0	$0	$0	$2,986
Chargebacks	Law Enfrcmnt IF 2014	Base	$309,700	$0	$0	$0	$0	$0	$309,700
Chargebacks	Water Expansion Post 1/	Base	$2,000	$0	$0	$0	$0	$0	$2,000
Chargebacks	Wastewater	Base	$31,199	$0	$0	$0	$0	$0	$31,199
Chargebacks	Proposed GO Bonds	Base	$92,365	$0	$0	$0	$0	$0	$92,365
Chargebacks	County Transportation T	Base	$85,300	$0	$0	$0	$0	$0	$85,300
Chargebacks	Outside Sources	Base	$20,000	$0	$0	$0	$0	$0	$20,000
Chargebacks	Transportation Sales Tax	Base	$253,870	$0	$0	$0	$0	$0	$253,870
Chargebacks	Water	Base	$115,420	$0	$0	$0	$0	$0	$115,420
Chargebacks	Highway User	Base	$25,000	$0	$0	$0	$0	$0	$25,000
		Total Budget	**$1,942,756**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,942,756**

Operational Facilities

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995 **Council District:** Various

Project Location: Various locations

This program is for the systematic repair of asphalt, concrete and pavement maintenance of the city parks parking lots and asphalt along the New River Trail system. The Streets Division evaluates the condition and prioritizes the required maintenance of the existing parking lots every other year. Treatments may include minor surface treatments or full depth reconstruction depending upon the condition warrants.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Base	$0	$201,000	$0	$266,000	$0	$586,000	$1,228,000
Construction	Proposed GO Bonds	Base	$135,000	$0	$0	$0	$0	$0	$135,000
Arts	Proposed GO Bonds	Base	$0	$2,010	$0	$2,660	$0	$5,860	$12,280
		Total Budget	**$135,000**	**$203,010**	**$0**	**$268,660**	**$0**	**$591,860**	**$1,375,280**

Citywide Security Program

Project Number: PW00506 **Council District:** Various

Project Location: Citywide

This project addresses security issues under the guidance of the Citywide Security Committee. One of the issues which has been identified by the Committee includes replacement of existing cameras and support equipment that includes network video recorders, switches, pan and tilt mechanisms, and servers that are at the end of their useful life. The average useful life of this equipment is eight years. Therefore this project will allow for all security related equipment to be replaced every eight years. Our current security camera inventory consists of 382 cameras located at Municipal Office Complex buildings and Public Safety facilities. In FY16 the request is for funding to replace 36 cameras at an average cost of $2,431 (8-DCSB parking garage, 3-Agual Fria radio site, 10-PPPSF, 15-Stadium) total cameras = $90,000, adding 4 new cameras to the Fleet Building at the MOC to provide additional security of the city's fleet ($15,000). Security enhancements to the Court prisoner holding area ($55,000). And ($70,000) to provide funding to replace the panic button system in City buildings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	General	Base	$230,000	$0	$0	$0	$0	$0	$230,000
		Total Budget	**$230,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$230,000**

Operational Facilities

Citywide Telecommunications Infrastructure Upgrade

Project Number: IT00005 **Council District:** Various

Project Location: Citywide

This request will enable the IT Department to upgrade existing telecommunications systems in order to ensure all Voice over Internet Protocol (VoIP) systems are at levels that remain vendor supported for hardware and software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	IT Reserve	Base	$220,000	$0	$0	$0	$0	$0	$220,000
		Total Budget	**$220,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$220,000**

Community Works Program

Project Number: COP0001 **Council District:**

Project Location: Citywide

The program provides a mechanism to fund smaller projects addressing more localized needs that may otherwise be overlooked in the capital program and projects that either the Council feels are advantageous to meet the city's mission or present a timely opportunity that could be missed if pursued under the regular CIP approval process, or address an immediate need that cannot or should not wait for the regular CIP approval process.

Rio Vista Recreation Center/Park Painting - $225,000
Peoria Pool Deck - $125,000
Right of Way Landscape Plantings – WestWing Blvd and Bell Road 91st to 93rd Avenue - $35,000
Country Meadows Tennis Court and Fencing - $143,000
Kiwanis Park Playground Replacement - $100,000
Right of Way Quick Response - $30,000
Park Amenity Pending Public Meeting (Country Meadows) - $2,000
Community Garden Program - $5,000 plus $15,000 will be carried over from FY15 for $20,000

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Highway User	Carryover	$160,000	$0	$0	$0	$0	$0	$160,000
Construction	General	Carryover	$50,446	$0	$0	$0	$0	$0	$50,446
Construction	Highway User	Base	$476,190	$0	$0	$0	$0	$0	$476,190
Construction	Outside Sources	Base	$25,000	$0	$0	$0	$0	$0	$25,000
Construction	General	Base	$658,350	$0	$0	$0	$0	$0	$658,350
		Total Budget	**$1,369,986**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,369,986**

Operational Facilities

Data Backup System

Project Number: IT00007 **Council District:** Various

Project Location: City Hall Campus

This request will enable the IT Department to purchase or upgrade necessary systems to provide backups for all data in the City networks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	IT Reserve	Base	$210,000	$0	$0	$0	$0	$260,000	$470,000
		Total Budget	**$210,000**	**$0**	**$0**	**$0**	**$0**	**$260,000**	**$470,000**

Facilities Replacement (Key Support Systems)

Project Number: PW00050 **Council District:** All

Project Location: City Wide

Key support systems include HVAC, roofs and life safety systems in buildings. The FY16 request is for: PPPSF roof coating ($77,500); Fire Station #2 roof coating ($18,000); Fire Station #4 roof coating ($22,000); Fire Station #6 roof coating ($12,500); Replace coolers on Facilities/Parks building ($20,000).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	General	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,000**

Facilities Replacement-General Condition Elements

Project Number: PW00060 **Council District:** City Wide

Project Location: City Wide

General condition elements include the aesthetic aspects of City facilities. The FY16 request of $75,000 is to provide repairs to the masonry facings at the amphitheater.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$75,000	$0	$0	$0	$0	$0	$75,000
		Total Budget	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$75,000**

Operational Facilities

Fire Department Building Needs

Project Number: PW00090 **Council District:**

Project Location: Fire Station #3, 6 and Support Services building

This request is to address Facilities identified needs for Fire Station # 3, Fire Station #6, and the Fire Support Services building. 1. Fire Station # 3 was opened in 1991. After 23 years of 24/7 use it is in need of general refurbishment. Included in this request are flooring, finishes (interior and exterior), reconstruction of bathroom and kitchen areas, replacement of appliances and general refurbishment. Not included are furnishings such as beds, TV's, and other non-facility equipment. ($170,000) 2. Facilities has identified a need to meet ADA parking and bathroom requirements and provide roof access ladders to safely perform maintenance on roof mounted equipment at the Fire Support Services Facility. ($25,000) 3. At Fire Station #6 the masonry wall that separates the living quarters from the apparatus bay has numerous cracks. While investigations have indicated that there is no structural threat, it does create problems in controlling the air quality environment in the station. ($25,000)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$220,000	$0	$0	$0	$0	$0	$220,000
		Total Budget	**$220,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$220,000**

General Plan- Vision 2040

Project Number: CD00006 **Council District:**

Project Location: Citywide

The General Plan is the foundational policy document guiding future growth and development in the City and its Planning Area over the next twenty (20) years and towards buildout. It is a Plan defined and driven by extensive community participation amongst its citizens, business interests, community leaders and other stakeholders. With fourteen (14) elements, the Plan provides a collective statement of our community goals and development policies. While the General Plan is updated periodically to maintain currency and address localized changes to items like land use and circulation, State Statute requires that the citizens of Peoria ratify the document no less than every ten (10) years. The initial Growing Smarter General Plan was ratified in 2001 and re-ratified in 2010. This project will consist of a comprehensive update to the City's General Plan over the next twenty (20) year horizon and beyond in preparation for being placed on the ballot prior to 2020 to obtain voter approval. The project is anticipated to start in FY 2017 and take twenty-four (24) months to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	General	Base	$0	$250,000	$0	$0	$0	$0	$250,000
		Total Budget	**$0**	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**

Operational Facilities

Interactive Voice Response System Replacement

Project Number: MS00002 **Council District:** Citywide

Project Location: City Hall

The Interactive Voice Response System is used to answer customer phone calls about their utility accounts. It provides account information, accepts payments, and processes certain types of service requests. The current system was installed in 1999 and is outdated. Newer technology has features like voice recognition and "screen pop" capability. The "screen pop" feature keeps the customer's account information with the telephone call as it is routed, and brings up the account instantly on screen if the call is transferred to a Customer Service Representative. This means the customer does not need to repeat their account information when they speak to the Customer Service Representative (CSR).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Carryover	$4,505	$0	$0	$0	$0	$0	$4,505
Construction	Water	Carryover	$4,009	$0	$0	$0	$0	$0	$4,009
Construction	General	Carryover	$3,969	$0	$0	$0	$0	$0	$3,969
		Total Budget	**$12,483**	**$0**	**$0**	**$0**	**$0**	**$0**	**$12,483**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

Operational Facilities

MOC Fuel Island

Project Number: PW00305 **Council District:** Acacia

Project Location: MOC

The current fuel island equipment, software and tanks are more than 20 years old. Therefore, some known repairs need to be made as well as other issues that may arise from the system assessment. Currently a system assessment study which includes the entire fuel system, including software, electrical, tanks, turbines, dispensers, etc. is being conducted. The remaining portion of this project is to provide for design in FY 2015 (based on assessment study findings), and construction in FY 2016.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	General	Carryover	$1,312	$0	$0	$0	$0	$0	$1,312
Construction	Highway User	Carryover	$2,377	$0	$0	$0	$0	$0	$2,377
Construction	Residential Solid Waste	Carryover	$9,418	$0	$0	$0	$0	$0	$9,418
Construction	Commercial Solid Waste	Carryover	$2,625	$0	$0	$0	$0	$0	$2,625
Construction	Wastewater	Carryover	$266	$0	$0	$0	$0	$0	$266
Construction	Water	Carryover	$1,064	$0	$0	$0	$0	$0	$1,064
Construction	General	Carryover	$10,488	$0	$0	$0	$0	$0	$10,488
Construction	Highway User	Base	$62,050	$0	$0	$0	$0	$0	$62,050
Construction	Residential Solid Waste	Base	$245,882	$0	$0	$0	$0	$0	$245,882
Construction	Commercial Solid Waste	Base	$68,532	$0	$0	$0	$0	$0	$68,532
Construction	Wastewater	Base	$6,946	$0	$0	$0	$0	$0	$6,946
Construction	Water	Base	$27,783	$0	$0	$0	$0	$0	$27,783
Construction	General	Base	$273,808	$0	$0	$0	$0	$0	$273,808
		Total Budget	**$712,551**	**$0**	**$0**	**$0**	**$0**	**$0**	**$712,551**

MOC Washout Area Modifications

Project Number: PW00350 **Council District:** Acacia

Project Location: MOC

This project will make modifications to our existing truck washout area at the Municipal Operations Center. These modifications will include regrading the pad, installing new drainage channels, and providing drain protection from grit and debris.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Carryover	$60,000	$0	$0	$0	$0	$0	$60,000
		Total Budget	**$60,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$60,000**

Operational Facilities

Network Infrastructure Replacement-Beardsley WRF

Project Number: IT00011 **Council District:** Willow

Project Location: Beardsley Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Beardsley Treatment Facility will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Wastewater	Base	$0	$0	$0	$80,400	$0	$80,400	$160,800
		Total Budget	**$0**	**$0**	**$0**	**$80,400**	**$0**	**$80,400**	**$160,800**

Network Infrastructure Replacement-DCSB

Project Number: IT00015 **Council District:** Acacia

Project Location: DCSB

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Development and Community Services Building (DCSB) will require replacement in FY16 and FY21.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	IT Reserve	Base	$240,000	$0	$0	$0	$0	$0	$240,000
		Total Budget	**$240,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$240,000**

Operational Facilities

Network Infrastructure Replacement-Greenway WTF

Project Number: IT00010 **Council District:** Palo Verde

Project Location: Greenway Water Treatment Plant

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Greenway Water Treatment Plant will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Water	Base	$0	$0	$0	$93,800	$0	$93,800	$187,600
		Total Budget	**$0**	**$0**	**$0**	**$93,800**	**$0**	**$93,800**	**$187,600**

Network Infrastructure Replacement-Jomax WTF

Project Number: IT00012 **Council District:** Mesquite

Project Location: Jomax Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Jomax Water Treatment Facility will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Water	Base	$0	$0	$0	$70,000	$0	$70,000	$140,000
		Total Budget	**$0**	**$0**	**$0**	**$70,000**	**$0**	**$70,000**	**$140,000**

Operational Facilities

Network Infrastructure Replacement-Quintero WTF

Project Number: IT00017 **Council District:** Mesquite

Project Location: Quintero Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Quinerto Water Treatment Facility will require replacement in FY17 and FY22.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Water	Base	$0	$64,000	$0	$0	$0	$64,000	$128,000
		Total Budget	**$0**	**$64,000**	**$0**	**$0**	**$0**	**$64,000**	**$128,000**

Network Infrastructure Replacement-Sports Complex

Project Number: IT00019 **Council District:** Willow

Project Location: Sports Complex

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure at the Sports Complex will require replacement in FY16 and FY21.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	IT Reserve	Base	$40,000	$0	$0	$0	$0	$0	$40,000
		Total Budget	**$40,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$40,000**

Parking Lot/Structure Maint. for City Buildings

Project Number: PW11150 **Council District:** All

Project Location: Citywide

This project will address the need for ongoing repairs and maintenance for parking lots at City Facilities. This request does not address Park parking lot needs. The FY16 request is to repair, slurry coat and restripe the DCSB parking lot ($20,000) and Fire Station #3 parking lot ($10,000).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$30,000	$0	$0	$0	$0	$0	$30,000
		Total Budget	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$30,000**

Operational Facilities

Peoria Center for Performing Arts

Project Number: PW00080 **Council District:** Acacia

Project Location: 8355 W. Peoria

The Peoria Center for Performing Arts is over eight years old. It now requires refurbishment and enhancements to maintain the quality level of performances and improvement of operational efficiencies. The FY16 request ($100,000) is to provide refurbishment of finishes and replace production support equipment that is at end of life. The second element consisting of the installation of a heat exchange on the HVAC system is split between FY16 and FY17. FY16 dollars ($50,000) are to provide a design for the installation of the heat exchanger. FY17 dollars ($225,000) are to provide the actual installation of the equipment. The projected return on investment for the heat exchanger is in excess of 10 years.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	General	Base	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	General	Base	$100,000	$0	$0	$0	$0	$0	$100,000
		Total Budget	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,000**

Peoria Transit Center

Project Number: PW00325 **Council District:** Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Outside Sources	Carryover	$50,165	$0	$0	$0	$0	$0	$50,165
Land Acquisi	Outside Sources	Base	$782,876	$0	$0	$0	$0	$0	$782,876
Design	Outside Sources	Base	$156,575	$0	$0	$0	$0	$0	$156,575
Construction	Outside Sources	Base	$0	$1,559,505	$0	$0	$0	$0	$1,559,505
Chargebacks	Outside Sources	Base	$0	$43,225	$0	$0	$0	$0	$43,225
		Total Budget	**$989,616**	**$1,602,730**	**$0**	**$0**	**$0**	**$0**	**$2,592,346**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$125,000	$125,000	$125,000	$625,000	$1,000,000
Total Operating Impacts	**$0**	**$0**	**$125,000**	**$125,000**	**$125,000**	**$625,000**	**$1,000,000**

Operational Facilities

PSAB Security Enhancements

Project Number: PD00018 **Council District:** Acacia

Project Location: 83rd Avenue and Cinnabar/PSAB Building

This project will reconfigure the lobby of the Public Safety Administration Building to better meet the needs of the public and to enhance building access control and security. The enhancements include the repositioning of the front desk, the Records Conference Room, and the Station Officer area for a total of 2,800 square feet of remodeling.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	GO Bonds 2010	Carryover	$740	$0	$0	$0	$0	$0	$740
Construction	Proposed GO Bonds	Carryover	$31,303	$0	$0	$0	$0	$0	$31,303
Construction	Proposed GO Bonds	Carryover	$120,625	$0	$0	$0	$0	$0	$120,625
		Total Budget	**$152,668**	**$0**	**$0**	**$0**	**$0**	**$0**	**$152,668**

Radio Infrastructure Replacements - RWC Upgrades

Project Number: IT00024 **Council District:** Various

Project Location: Citywide

The Regional Wireless Consortium (RWC) will be upgrading and replacing equipment and software to remain in compliance with FCC narrow banding requirements and to maintain system uptime and capacity requirements for the city's radio system. Peoria is required to fund its portion of these upgrades per the IGA that is in effect with the RWC.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	County Transportation T	Base	$408,687	$850,102	$0	$0	$0	$0	$1,258,789
		Total Budget	**$408,687**	**$850,102**	**$0**	**$0**	**$0**	**$0**	**$1,258,789**

Radio Subscriber Replacements

Project Number: IT00018 **Council District:** Various

Project Location: Citywide

The Regional Wireless Consortium (RWC) will be upgrading equipment to remain in compliance with FCC narrow banding requirements and the city's subscriber radio units deployed citywide will require replacement in order to continue operation on the RWC network. The FCC rebanding mandate has been deferred to FY19, but subscriber replacements will begin in FY17 and continuing in FY18 and FY19. One-third of the subscribers will be replaced in each year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Proposed GO Bonds	Base	$0	$549,535	$706,838	$706,838	$706,838	$314,606	$2,277,817
Equipment	Proposed GO Bonds	Base	$549,535	$0	$0	$0	$0	$0	$549,535
		Total Budget	**$549,535**	**$549,535**	**$706,838**	**$706,838**	**$706,838**	**$314,606**	**$2,827,352**

Operational Facilities

Renovate Council Chambers

Project Number: PW00510 **Council District:** Acacia

Project Location: Municipal Office Complex

The Peoria City Council Chambers was constructed in 1991. Periodic improvements have been made to the building since that time, including the remodeling of the interior, replacement of audio visual equipment and the construction of ADA access ramps. Work will be done in FY 2015 to make modifications to existing equipment at the dais. Funding has been programmed in FY 2022 to renovate and/or replace building systems including mechanical systems; lighting system upgrades for energy efficiency; fire alarm system upgrades and interior and exterior painting. Execution of the project may be combined with the renovation of the Main Library for greatest efficiency.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,280,000	$1,280,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$53,820	$53,820
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$12,800	$12,800
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,346,620**	**$1,346,620**

Renovate Main Library

Project Number: PW00509 **Council District:** Acacia

Project Location: Municipal Office Complex

The purpose of this project is to evaluate, renovate and replace building systems in the City of Peoria Main Library. The library was originally built in 1991. As such, at a minimum building renovation such as painting, mechanical system refurbish/replacement, lighting system upgrades for energy efficiency, IT infrastructure, and fire alarm system enhancements are necessary. However, in addition to such building improvements, it is critical that we evaluate the state of the library system based on current and anticipated needs. Clearly the functionality of the library has changed and will be changing as we rely more on digital media. Therefore, the project calls for a study to be conducted in FY 2015 to assess such needs and evaluate overall building systems status. Then major building components will be slated for renovation and potential replacement in FY 2019. Finally, some internal building infrastructure will be slated for modifications based on the study findings in FY 2024. It is important to note that the study identified in FY 2015 is intended to be an overview study. Then in FY 2023, the original study recommendations will be re-evaluated and finalized as part of the final design.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Proposed GO Bonds	Base	$0	$0	$0	$100,000	$0	$50,000	$150,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$300,000	$300,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$3,000,000	$1,000,000	$1,000,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$19,000	$19,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$30,000	$13,000	$13,000
		Total Budget	**$0**	**$0**	**$0**	**$100,000**	**$3,030,000**	**$1,382,000**	**$1,482,000**

Operational Facilities

Transit Park and Ride Lot

Project Number: PW00335 **Council District:** Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a Park and Ride lot located in Peoria. Under this plan, the City of Peoria is responsible for the siting study. The Transit Park and Ride lot is envisioned as a 4-acre, 300-vehicle facility with an 80/20 mix of covered and non-covered parking spaces. The facility assumes minor adjacent offsite development, drainage basins, landscaping, signage, and security.

Budget by Fiscal Year

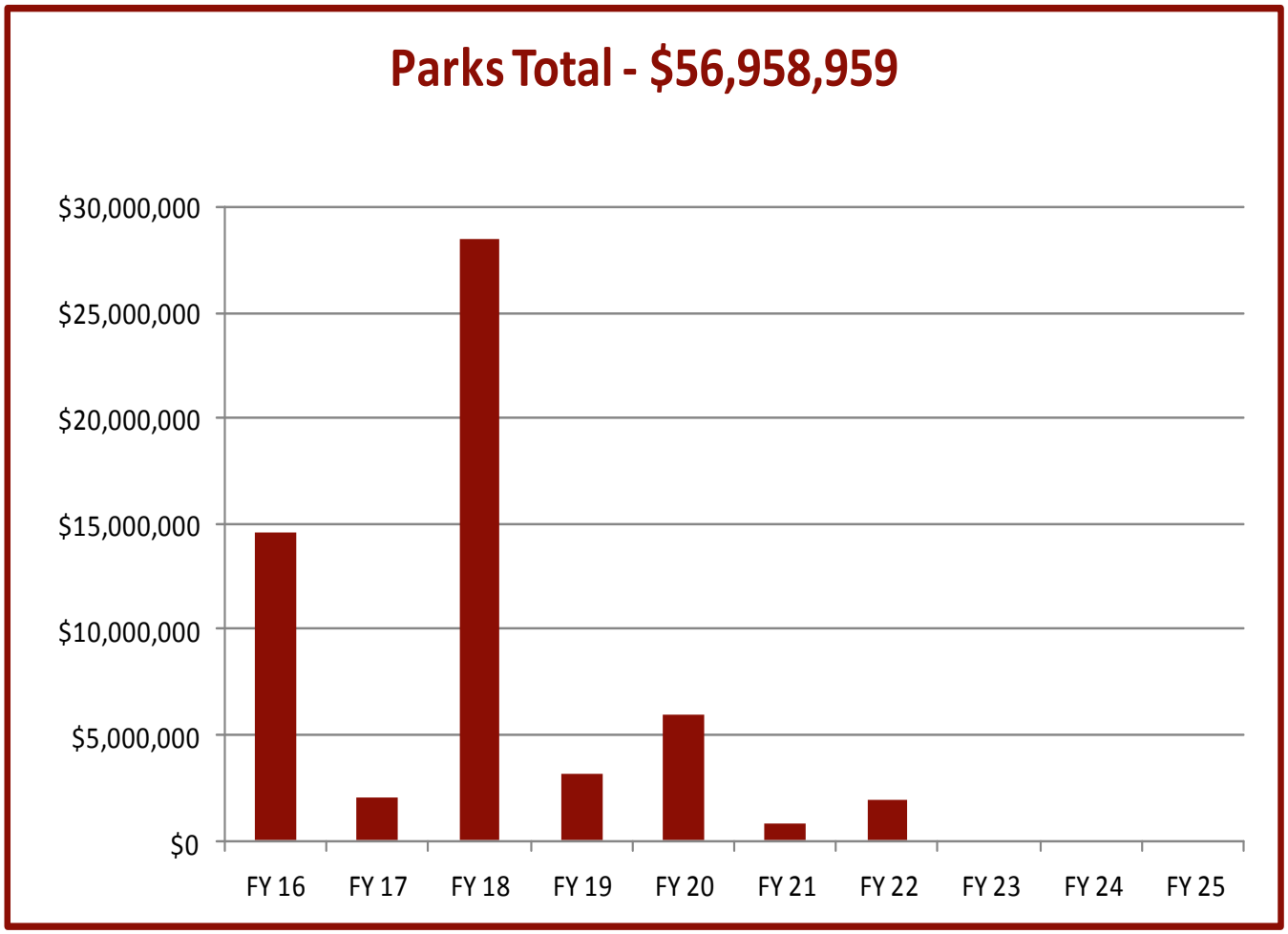
Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Outside Sources	Base	$129,566	$0	$0	$0	$0	$0	$129,566
Land Acquisi	Outside Sources	Base	$0	$2,138,675	$0	$0	$0	$0	$2,138,675
Design	Outside Sources	Base	$0	$376,407	$0	$0	$0	$0	$376,407
Construction	Outside Sources	Base	$0	$0	$3,914,402	$0	$0	$0	$3,914,402
		Total Budget	**$129,566**	**$2,515,082**	**$3,914,402**	**$0**	**$0**	**$0**	**$6,559,050**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$150,000	$150,000	$750,000	$1,050,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$150,000**	**$150,000**	**$750,000**	**$1,050,000**

Parks, Trails, Open Space and Libraries

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista Community Park offers lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller-bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. Projects in the 10-year program include development of a new community park in the northern portion of Peoria, design and construction of a new neighborhood park and a southern access point to the New River Trail system near the south side of Olive in the vicinity of 99th Avenue, as well as our continued commitment to the Peoria Sports complex features a new interactive Kids Zone, 3rd base fixed seating and event space.



Parks - Neighborhood

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
4240 - GO Bonds 2010	$32,122	$0	$0	$0	$0	$0	$32,122
4970 - Proposed GO Bonds	$0	$0	$0	$2,771,628	$5,366,140	$0	$8,137,768
Total - Parks - Neighborhood	**$32,122**	**$0**	**$0**	**$2,771,628**	**$5,366,140**	**$0**	**$8,169,890**

Parks - Other

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
1000 - General	$1,577,824	$0	$0	$0	$0	$0	$1,577,824
1210 - Half Cent Sales Tax	$345,939	$227,250	$0	$0	$0	$0	$573,189
4251 - Proposed GO Bonds	$4,010,680	$0	$0	$0	$0	$0	$4,010,680
4810 - Outside Sources	$0	$0	$0	$0	$0	$0	$0
4970 - Proposed GO Bonds	$0	$0	$0	$249,400	$0	$0	$249,400
7904 - Neighborhood Park Dev Zone 2	$0	$0	$0	$60,200	$0	$0	$60,200
7941 - Park Imp Fee 2014 Bell to P.Peak	$0	$0	$0	$60,200	$0	$0	$60,200
7943 - Park Imp Fee 2014 W of Agua Fria	$0	$0	$0	$60,200	$0	$0	$60,200
Total - Parks - Other	**$5,934,443**	**$227,250**	**$0**	**$430,000**	**$0**	**$0**	**$6,591,693**

Parks - Trails & Open Space

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
4240 - GO Bonds 2010	$585,247	$0	$0	$0	$0	$0	$585,247
4250 - GO Bonds 2012	$588,740	$0	$0	$0	$0	$0	$588,740
4251 - Proposed GO Bonds	$4,355,660	$0	$0	$0	$0	$0	$4,355,660
4550 - County Transportation Tax	$295,000	$0	$0	$0	$0	$0	$295,000
4970 - Proposed GO Bonds	$0	$0	$181,965	$0	$555,500	$2,739,735	$3,477,200
7915 - Open Space Dev	$2,053,816	$0	$0	$0	$0	$0	$2,053,816
7920 - River Corridors & Trails Dev	$325,000	$0	$0	$0	$0	$0	$325,000
Total - Parks - Trails & Open Space	**$8,203,463**	**$0**	**$181,965**	**$0**	**$555,500**	**$2,739,735**	**$11,680,663**

Parks - Community

Northern Community Park

Project Number: CS00059 **Council District:** Mesquite

Project Location:

This is a request for the development of a community park in the northern portion of Peoria. In FY 2015, there is funding to conduct a study to analyze the most appropriate location for the next community park. The study will analyze access to the site, cultural sensitivity, necessary infrastructure, cultural resources and environmental issues, and preliminary cost estimates to address these issues. Once the study recommendation is approved by the City Council, future funding will be used for land acquisition (if applicable), design, and construction and site improvements such as: lighted ball fields, playgrounds, picnic areas, open turf areas, dog park, restroom and concessions, maintenance facilities, and all associated amenities for parks. A future phase will include a recreation center and a pool.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Community Park Dev Fe	Carryover	$450,000	$0	$0	$0	$0	$0	$450,000
Design	Community Park Dev Fe	Base	$0	$230,024	$0	$0	$0	$0	$230,024
Design	Citywide Park/Rec Facil	Base	$0	$1,369,976	$0	$0	$0	$0	$1,369,976
Construction	Community Park Dev Fe	Base	$0	$0	$1,263,755	$0	$0	$0	$1,263,755
Construction	Citywide Park/Rec Facil	Base	$0	$0	$52,223	$0	$0	$0	$52,223
Construction	Proposed GO Bonds	Base	$0	$0	$26,584,021	$0	$0	$0	$26,584,021
Chargebacks	Community Park Dev Fe	Base	$0	$19,531	$8,588	$0	$0	$0	$28,120
Chargebacks	Citywide Park/Rec Facil	Base	$0	$116,324	$254	$0	$0	$0	$116,578
Chargebacks	Proposed GO Bonds	Base	$0	$0	$127,012	$0	$0	$0	$127,012
Arts	Community Park Dev Fe	Base	$0	$2,301	$17,638	$0	$0	$0	$19,939
Arts	Citywide Park/Rec Facil	Base	$0	$13,700	$523	$0	$0	$0	$14,223
Arts	Proposed GO Bonds	Base	$0	$0	$260,841	$0	$0	$0	$260,841
		Total Budget	**$450,000**	**$1,751,856**	**$28,314,857**	**$0**	**$0**	**$0**	**$30,516,713**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$0	$0	$500,000	$500,000	$500,000	$2,500,000	$4,000,000
Non-Pers OPS	$0	$0	$500,000	$500,000	$500,000	$2,500,000	$4,000,000
Total Operating Impacts	**$0**	**$0**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$8,000,000**

Parks - Neighborhood

99th & Olive Avenue Park

Project Number: CS00151 **Council District:** Pine

Project Location: 99th and Olive

This is a request for a neighborhood park near the south side of Olive in the vicinity of 99th Avenue. This park is 15-20 acres and park improvements will include land acquisition, design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, lighted turf areas, etc. Land acquisition is dependent upon the willingness of the current owner to sell as future development occurs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Base	$0	$0	$0	$1,767,500	$0	$0	$1,767,500
Construction	Proposed GO Bonds	Base	$0	$0	$0	$929,212	$5,265,536	$0	$929,212
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$47,948	$47,948	$0	$47,948
Arts	Proposed GO Bonds	Base	$0	$0	$0	$26,968	$52,656	$0	$26,968
		Total Budget	**$0**	**$0**	**$0**	**$2,771,628**	**$5,366,140**	**$0**	**$2,771,628**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$0	$0	$0	$0	$46,516	$232,580	$279,096
Non-Pers OPS	$0	$0	$0	$0	$68,451	$342,255	$410,706
Capital OPS	$0	$0	$0	$0	$28,500		
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$46,516**	**$232,580**	**$689,802**

Camino a Lago Park

Project Number: CS00054 **Council District:** Ironwood

Project Location: 98th Ave & Lake Pleasant Parkway

This neighborhood park offers basketball and tennis courts, state-of- the-art playground equipment, a misting pad, a butterfly garden in the shape of a butterfly and a youth sports field. FY 16 carryover remains for resolution of any first season splash pad refinements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	GO Bonds 2010	Carryover	$32,122	$0	$0	$0	$0	$0	$32,122
		Total Budget	**$32,122**	**$0**	**$0**	**$0**	**$0**	**$0**	**$32,122**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$33,500	$33,500	$33,500	$33,500	$33,500	$167,500	$335,000
Non-Pers OPS	$15,000	$15,000	$15,000	$15,000	$15,000	$75,000	$150,000
Total Operating Impacts	**$33,500**	**$33,500**	**$33,500**	**$33,500**	**$33,500**	**$167,500**	**$485,000**

Parks - Other

Community Center HVAC Enhancements

Project Number: CS00180 **Council District:** Acacia

Project Location: Community Center

In 2013, the City of Peoria completed the expansion and renovation of the Peoria Community Center to meet the multi-generational program needs of its residents. The facility contains various size meeting rooms, a large multi-functional room, food service facilities and a fitness room. The building is both code compliant and energy efficient for normal building use. To better serve higher density / higher intensity functions during high heat and humidity conditions additional cooling and ventilation enhancements are recommended for the large multi-purpose room.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$183,168	$0	$0	$0	$0	$0	$183,168
Chargebacks	General	Base	$15,000	$0	$0	$0	$0	$0	$15,000
		Total Budget	**$198,168**	**$0**	**$0**	**$0**	**$0**	**$0**	**$198,168**

Community Services ADA Compliance

Project Number: CS00177 **Council District:**

Project Location: city wide

Title II of the Americans with Disabilities Act (ADA) requires that all municipal sites and facilities be evaluated for accessibility to the programs and services provided, including those that existed before 1992. In September 2010, the Department of Justice published a new ADA Title II regulation that included new accessibility standards known as the “2010 ADA Standards for Accessible Design”. The City of Peoria is required to use these new “2010 ADA Standards for Accessible Design” to evaluate all existing sites.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Parks - Other

Community Services Master Plan

Project Number: CS00067 **Council District:** Citywide

Project Location: Citywide

This project is a request to update the comprehensive Community Services Master Plan (CSMP) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Park Imp Fee 2014 W of	Base	$0	$0	$0	$60,200	$0	$0	$60,200
Study	Park Imp Fee 2014 Bell t	Base	$0	$0	$0	$60,200	$0	$0	$60,200
Study	Neighborhood Park Dev	Base	$0	$0	$0	$60,200	$0	$0	$60,200
Study	Proposed GO Bonds	Base	$0	$0	$0	$249,400	$0	$0	$249,400
		Total Budget	**$0**	**$0**	**$0**	**$430,000**	**$0**	**$0**	**$430,000**

Community Services Playground Replacement

Project Number: CS00182 **Council District:**

Project Location: various

This is a request to replace the playground at Apache Park.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	General	Base	$75,000	$0	$0	$0	$0	$0	$75,000
		Total Budget	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$75,000**

Parks - Other

Palo Verde Ruin - Interpretive Plan

Project Number: CS00178 **Council District:** Mesquite

Project Location: 73rd Drive and Briles Road

The Palo Verde Ruin is a significant cultural resource within the City of Peoria. At one time, the ruin was the largest prehistoric habitation village of the Hohokam on the New River. In 2011, the ruin was placed on the National Register of Historic Places.

The site is connected to the city's Palo Verde Park and is located within the Terramar development. In 2013, the city installed interpretive signs within the park site. These signs provided visitors with general information about the ruins and were the first phase of a Council-approved interpretive plan for the ruins. The next phase of the interpretive plan is to construct:
- Decorative security fencing to secure the ruins from the park site and the connection at the New River trail leading to the Palo Verde Park
- An interpretive trail within the ruins with additional interpretive signage
- Partial excavation and protection of some artifacts

The project will also fund the completion of drainage improvements along the north edge of the site. In the past decade, water from the surrounding development has been eroding the site and damaging the artifacts.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Base	$74,611	$0	$0	$0	$0	$0	$74,611
Design	General	Base	$25,389	$0	$0	$0	$0	$0	$25,389
Construction	Proposed GO Bonds	Base	$410,363	$0	$0	$0	$0	$0	$410,363
Construction	General	Base	$139,637	$0	$0	$0	$0	$0	$139,637
Chargebacks	Proposed GO Bonds	Base	$14,922	$0	$0	$0	$0	$0	$14,922
Chargebacks	General	Base	$5,078	$0	$0	$0	$0	$0	$5,078
		Total Budget	**$670,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$670,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
Non-Pers OPS	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
Total Operating Impacts	**$0**	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$25,000**	**$90,000**

Park and Recreation Facility Refurbishment

Project Number: CS00185 **Council District:**

Project Location: various

This is a request to refurbish the following parks: Apache Park, Kiwanis Park, Parkridge Park, Rio Vista Community Park, the Sports Complex, as well as refurbishments at Rio Vista Recreation Center.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$610,152	$0	$0	$0	$0	$0	$610,152
		Total Budget	**$610,152**	**$0**	**$0**	**$0**	**$0**	**$0**	**$610,152**

Parks - Other

Pioneer Community Park Concrete Replacement

Project Number: CS00186 **Council District:** Acacia

Project Location: 83rd and Olive Avenue

The City of Peoria completed the construction of the 80-acre Pioneer Community Park in the Fall of 2013. The park was constructed over agricultural land that contains soils with high clay content and swell potential. Geotechnical investigations guided the design of concrete walkway and plaza hardscapes. Despite efforts to pre-empt concrete cracking through design and installation best practices, certain park areas exhibit excessive cracking, requiring removal and replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	General	Base	$76,300	$0	$0	$0	$0	$0	$76,300
Chargebacks	General	Base	$1,500	$0	$0	$0	$0	$0	$1,500
		Total Budget	**$77,800**	**$0**	**$0**	**$0**	**$0**	**$0**	**$77,800**

Sports Complex Asphalt Remediation

Project Number: CS00179 **Council District:**

Project Location: Sports Complex

This project replaces the existing 20-year old asphalt paving in the Seattle Mariners and San Diego Padres Clubhouse secure parking lots. This project also includes a multi-year program of large crack remediation, slurry seal, and restriping of Padres, Stadium, and Mariners Way followed by the stadium parking lots. The remediation and re-seal efforts are phased to start after the completion of the stadium construction with the Mariners parking completed last, allowing for resolution of any multi-use development. Actual remediation costs incurred in FY 2017 will determine any additional funding adjustments required for FY 2018.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Half Cent Sales Tax	Base	$225,000	$225,000	$0	$0	$0	$0	$450,000
Arts	Half Cent Sales Tax	Base	$0	$2,250	$0	$0	$0	$0	$2,250
		Total Budget	**$225,000**	**$227,250**	**$0**	**$0**	**$0**	**$0**	**$452,250**

Parks - Other

Sports Complex Improvements

Project Number: CS00022 **Council District:** Willow

Project Location: Sports Complex

Improvements were completed at both the Padre and Mariners Club Houses in 2014, and Phase II Stadium Improvements were completed in 2015. The next phase of improvements will include a Kids Zone, 3rd base fixed seating and event space.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Carryover	$3,510,784	$0	$0	$0	$0	$0	$3,510,784
Construction	General	Carryover	$143,685	$0	$0	$0	$0	$0	$143,685
Construction	General	Carryover	$2,915	$0	$0	$0	$0	$0	$2,915
Construction	Half Cent Sales Tax	Carryover	$40,000	$0	$0	$0	$0	$0	$40,000
Arts	Half Cent Sales Tax	Carryover	$80,939	$0	$0	$0	$0	$0	$80,939
		Total Budget	**$3,778,323**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,778,323**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$25,000	$78,700	$25,000	$25,000	$25,000	$325,000	$503,700
Total Operating Impacts	**$25,000**	**$78,700**	**$25,000**	**$25,000**	**$25,000**	**$325,000**	**$503,700**

Parks - Trails & Open Space

75th Avenue and Deer Valley Trailhead

Project Number: CS00173 **Council District:** Willow

Project Location: 75th Avenue and Deer Valley

This project will provide a connection to the New River Trail from the south side of Deer Valley Road, and will include shade, benches, drinking fountains, and limited parking. This project will provide a vital link for both pedestrian and bicycles, as it will enable the extension of bike lanes on Deer Valley Road to New River and will provide direct access to the Deer Valley Road underpass and New River Trail.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Carryover	$145,000	$0	$0	$0	$0	$0	$145,000
Construction	Proposed GO Bonds	Base	$950,000	$0	$0	$0	$0	$0	$950,000
		Total Budget	**$1,095,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,095,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$10,000	$10,000	$10,000	$10,000	$50,000	$90,000
Total Operating Impacts	**$0**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$90,000**

83rd Avenue and Village Parkway Trail/Trailhead

Project Number: CS00156 **Council District:** Willow

Project Location: 83rd Avenue and Village Parkway

This will involve land acquisition, design and construction of a trailhead and a path connection to the New River Trail. Improvements will be done in phases. The first phase is to acquire the parcel and build the path connection. A future phase will include: off-street parking, restroom, drinking fountain, resting area and landscaping.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	GO Bonds 2010	Carryover	$247,200	$0	$0	$0	$0	$0	$247,200
Construction	GO Bonds 2010	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$550,000	$0	$0
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$5,500	$0	$0
		Total Budget	**$347,200**	**$0**	**$0**	**$0**	**$555,500**	**$0**	**$347,200**

Parks - Trails & Open Space

99th Ave and Olive Trailhead

Project Number: CS00088 **Council District:** Pine

Project Location: 99th Avenue and Olive Avenue

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a shade ramadas, drinking fountain, and resting areas. Since this is also near an equestrian area in the community, facilities will also include services that accommodate those wishing to access the trail on horseback. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. Site remediation may be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
Construction	Proposed GO Bonds	Carryover	$1,270,000	$0	$0	$0	$0	$0	$1,270,000
		Total Budget	**$1,520,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,520,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$15,000	$15,000	$15,000	$15,000	$15,000	$75,000	$150,000
Total Operating Impacts	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$75,000**	**$150,000**

Parks - Trails & Open Space

New River Trail - BLM

Project Number: EN00371 **Council District:** Willow

Project Location: New River - Fletcher Hts 1A to River Stone Estates

This is a phased project. Phase 1 consists of funding for design, ROW acquistion, property clean-up, construction and construction administration for an at grade trail along New River West Bank alignment to connect existing trail segments. Construction will consist of trail excavation, engineered fill and grading for a 10' wide 4" thick Asphalt Concrete Trail contoured closely to the existing grade with minimal regrading or reshaping of the New River Channel Bed. Potential for remediation of landfill encountered with any excavations. Phase 2 funded in FY23 and FY24 provides for the coordination with adjacent property owners, public involvement, design, utility coordination, construction and construction administration for the construction of the west bank and continuation of trail along the remaining gap of New River between Deer Valley Road and Beardsley Road. The improvements will include: excavation, engineered fill, and installation of gabion mattress bank protection with hydroseeded soil covering, trail along top of bank along New River West Bank to connect existing trail segments. Signs and bollards will be installed to control use and access. Costs for remediation of identified landfill. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	GO Bonds 2012	Carryover	$110,000	$0	$0	$0	$0	$0	$110,000
Land Acquisi	GO Bonds 2012	Carryover	$79,529	$0	$0	$0	$0	$0	$79,529
Construction	GO Bonds 2012	Carryover	$169,323	$0	$0	$0	$0	$0	$169,323
Construction	GO Bonds 2012	Carryover	$205,000	$0	$0	$0	$0	$0	$205,000
Construction	GO Bonds 2010	Carryover	$215,000	$0	$0	$0	$0	$0	$215,000
		Total Budget	**$778,852**	**$0**	**$0**	**$0**	**$0**	**$0**	**$778,852**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$200	$200	$200	$200	$200	$1,000	$2,000
Total Operating Impacts	**$200**	**$200**	**$200**	**$200**	**$200**	**$1,000**	**$2,000**

Parks - Trails & Open Space

New River Trail - Northern to Olive Avenue

Project Number: CS00125 **Council District:** Pine

Project Location: 99th Avenue and Northern Avenue

This project includes the development of a multi-use pathway between Northern Av and Olive Av along the west bank of New River and also an underpass at Northern Av connecting to the City of Glendale's trail system. The project involves landscaping, guard rail where required, a 12-foot wide path and a lighted underpass. The majority of the funding is from a federal governement air quality program administered by ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	River Corridors & Trails	Carryover	$75,000	$0	$0	$0	$0	$0	$75,000
Construction	County Transportation T	Carryover	$295,000	$0	$0	$0	$0	$0	$295,000
Construction	GO Bonds 2012	Carryover	$24,888	$0	$0	$0	$0	$0	$24,888
Construction	GO Bonds 2010	Carryover	$23,047	$0	$0	$0	$0	$0	$23,047
		Total Budget	**$417,935**	**$0**	**$0**	**$0**	**$0**	**$0**	**$417,935**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

New River Trail - Williams Rd to Happy Valley Rd

Project Number: CS00128 **Council District:** Mesquite

Project Location: East side of New River between Pinnacle Peak and Happy Valley Road

Phase I: This project is for the construction of low-water crossing at New River near the Williams Road alignment to connect to the City of Glendale's New River Trail path at Williams Road. Phase II: North of Pinnacle Peak Road and the New River Trail will continue one more mile and connect several existing path segments between Pinnacle Peak Road and Happy Valley Road that have been constructed as development has occurred. This will close a 1.5-mile missing gap between Williams Road and the underpass at Happy Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Proposed GO Bonds	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	River Corridors & Trails	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
Construction	Proposed GO Bonds	Carryover	$23,628	$0	$0	$0	$0	$0	$23,628
Construction	Proposed GO Bonds	Base	$0	$0	$150,000	$0	$0	$0	$150,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$30,465	$0	$0	$0	$30,465
Arts	Proposed GO Bonds	Base	$0	$0	$1,500	$0	$0	$0	$1,500
		Total Budget	**$373,628**	**$0**	**$181,965**	**$0**	**$0**	**$0**	**$555,593**

Parks - Trails & Open Space

Sonoran Preservation Program (Open Space)

Project Number: CS00089 **Council District:**

Project Location: Citywide

In concert with Peoria's goal to "preserve our natural environment", and supporting policy directives in the city's General Plan, staff is creating a dynamic Sonoran Desert Preservation Program. The program identifies areas that merit special consideration and then outlines how the city can strategically assemble them over time into a meaningful network of connected open spaces. The project funds are needed to complete studies on specific properties, including cultural surveys, along with the direct land acquisition of areas threatened by development.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Proposed GO Bonds	Carryover	$76,398	$0	$0	$0	$0	$0	$76,398
Land Acquisi	Open Space Dev	Carryover	$2,053,816	$0	$0	$0	$0	$0	$2,053,816
Land Acquisi	Proposed GO Bonds	Carryover	$1,540,634	$0	$0	$0	$0	$0	$1,540,634
		Total Budget	**$3,670,848**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,670,848**

Trailhead at Vistancia

Project Number: CS00159 **Council District:** Mesquite

Project Location: Vistancia

This project will provide funding to construct a Type I trailhead near White Peak mountain in Vistancia North to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, landscape, shade, etc.

Budget by Fiscal Year

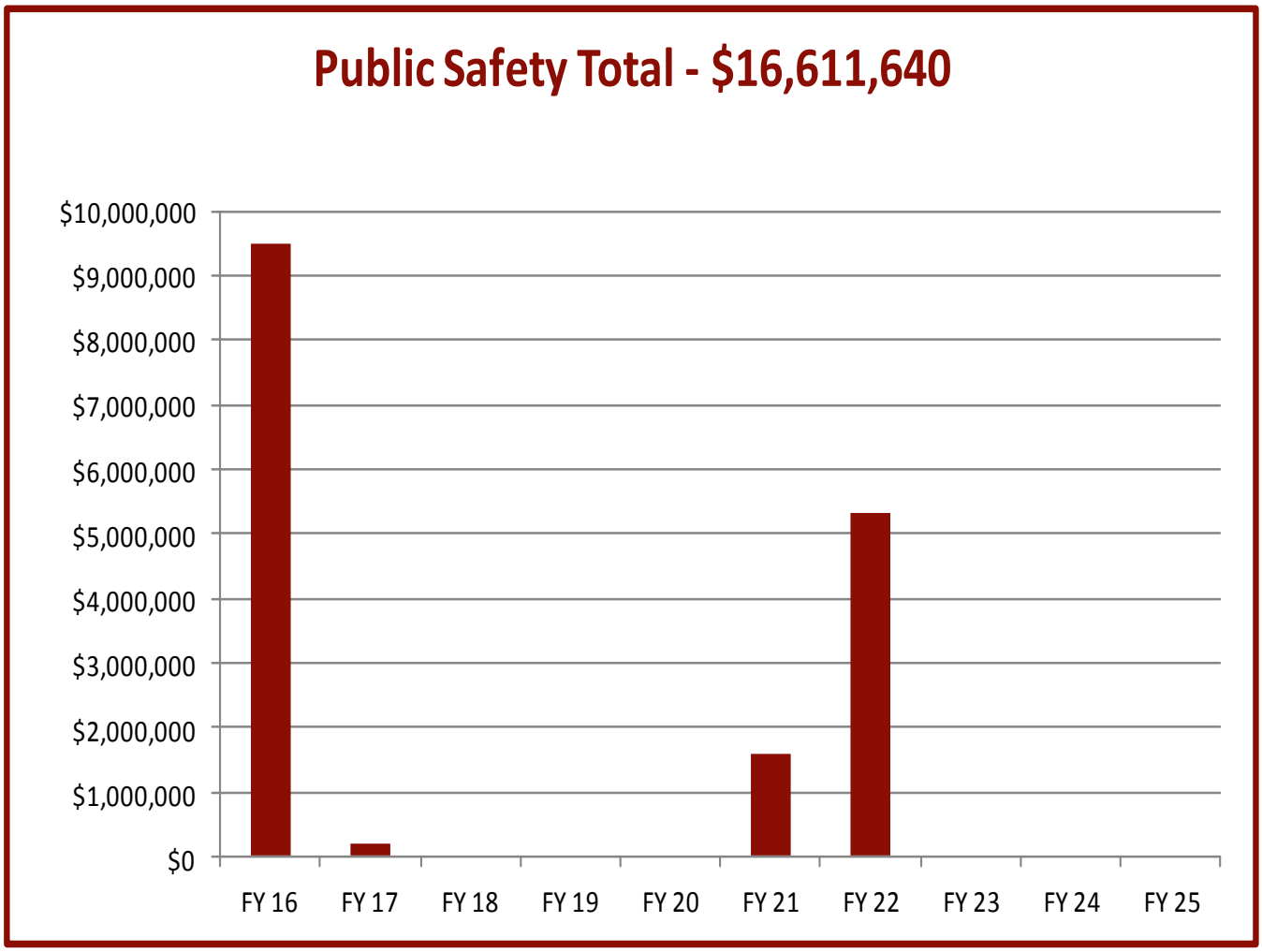
Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$404,000	$404,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$332,649	$332,649
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,885,012	$1,885,012
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$95,896	$95,896
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$22,178	$22,178
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,739,735**	**$2,739,735**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$0	$0	$0	$0	$0	$85,500	$85,500
Non-Pers OPS	$0	$0	$0	$0	$0	$45,000	$45,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$85,500**	**$130,500**

Public Safety

Peoria's public safety functions include not only the Police and Fire departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. FY 2016 Public Safety projects include additional space for the Police Department's north command on the campus of the Pinnacle Peak Public Safety Facility and installation of an emergency-only traffic signal in front of the fire station on Jomax Road.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
4240 - GO Bonds 2010	$53,000	$0	$0	$0	$0	$0	$53,000
4251 - Proposed GO Bonds	$1,407,000	$0	$0	$0	$0	$0	$1,407,000
7930 - Law Enforcement Dev	$7,309,326	$0	$0	$0	$0	$0	$7,309,326
7931 - Law Enforcement Dev - Post 1/1/12	$538,062	$0	$0	$0	$0	$0	$538,062
7932 - Law Enfrcmnt IF 2014	$190,300	$0	$0	$0	$0	$0	$190,300
7935 - Fire & Emergency Svc Dev	$0	$191,095	$0	$0	$0	$1,500,001	$1,691,096
7936 - Fire & Emergency Svc Dev Post	$0	$0	$0	$0	$0	$1,282,006	$1,282,006
7937 - Fire/EmergSvs Imp Fees 2014	$0	$0	$0	$0	$0	$4,140,850	$4,140,850
Total - Public Safety	**$9,497,688**	**$191,095**	**$0**	**$0**	**$0**	**$6,922,857**	**$16,611,640**

Public Safety

CAD Replacement

Project Number: PD00013 **Council District:** Acacia

Project Location: PSAB

Upgrade or replacement of the Computer Automated Dispatch (CAD), Mobile Digital Computers (MDC) and Records software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	GO Bonds 2010	Carryover	$3,000	$0	$0	$0	$0	$0	$3,000
Construction	GO Bonds 2010	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$53,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$53,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$167,000	$167,000	$167,000	$167,000	$167,000	$835,000	$1,670,000
Total Operating Impacts	**$167,000**	**$167,000**	**$167,000**	**$167,000**	**$167,000**	**$835,000**	**$1,670,000**

Public Safety

Fire Station #8

Project Number: FD00008 **Council District:** Mesquite

Project Location: TBD

This project provides funding to construct a fire station in the northwest section of the city. The facility would mirror our prototypical neighborhood fire station and be programmed at approximately 10,800 square feet. Total construction cost is estimated at $6.006 million. This cost includes administrative fees, engineering and design, furniture, fixtures, land, construction and equipment. Apparatus cost for one fire pumper is included as well as costs for one traffic signal. This building is priced to include a LEED silver certification level consistent with city sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$18,493	$18,493
Land Acquisi	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$301,507	$301,507
Equipment	Fire/EmergSvs Imp Fees	Base	$0	$0	$0	$0	$0	$100,980	$100,980
Equipment	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$57,916	$57,916
Equipment	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$471,104	$471,104
Design	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$40,454	$40,454
Design	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$659,546	$659,546
Construction	Fire/EmergSvs Imp Fees	Base	$0	$0	$0	$0	$0	$3,949,881	$3,949,881
Construction	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$1,135,119	$1,135,119
Chargebacks	Fire/EmergSvs Imp Fees	Base	$0	$0	$0	$0	$0	$50,490	$50,490
Chargebacks	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$18,267	$18,267
Chargebacks	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$61,248	$61,248
Arts	Fire/EmergSvs Imp Fees	Base	$0	$0	$0	$0	$0	$39,499	$39,499
Arts	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$11,757	$11,757
Arts	Fire & Emergency Svc D	Base	$0	$0	$0	$0	$0	$6,596	$6,596
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,922,857**	**$6,922,857**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$0	$0	$0	$0	$1,357,000	$6,785,000	$8,142,000
Non-Pers OPS	$0	$0	$0	$0	$200,000	$1,000,000	$1,200,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$1,357,000**	**$6,785,000**	**$9,342,000**

Public Safety

Jomax Fire Station #7 Emergency Traffic Signal

Project Number: FD13101 **Council District:** Mesquite

Project Location: Jomax Rd. at 77th Ave. Alignment

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Av alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow. The project may entail a minor easement purchase for a signal arm on the south side of Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Fire & Emergency Svc D	Base	$0	$15,000	$0	$0	$0	$0	$15,000
Design	Fire & Emergency Svc D	Base	$0	$20,000	$0	$0	$0	$0	$20,000
Construction	Fire & Emergency Svc D	Base	$0	$139,500	$0	$0	$0	$0	$139,500
Chargebacks	Fire & Emergency Svc D	Base	$0	$15,000	$0	$0	$0	$0	$15,000
Arts	Fire & Emergency Svc D	Base	$0	$1,595	$0	$0	$0	$0	$1,595
		Total Budget	**$0**	**$191,095**	**$0**	**$0**	**$0**	**$0**	**$191,095**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$360	$360	$360	$360	$1,800	$3,240
Total Operating Impacts	**$0**	**$360**	**$360**	**$360**	**$360**	**$1,800**	**$3,240**

Public Safety

Pinnacle Peak Public Safety Facility Expansion

Project Number: PD00021 **Council District:** Mesquite

Project Location: Pinnacle Peak Public Safety

This project responds to a space needs study undertaken in 2013 and entails land acquisition and an anticipated 15,000 square feet of new building construction to accommodate growth in the Peoria Police Department on the campus of the Pinnacle Peak Public Safety Facility. The LEED certified building will be home to police employees providing service to the northern reaches of the city. This project is anticipated to require a deceleration lane and median improvements at Lake Pleasant Parkway, a new signalized entry, and half street improvements along 102nd Av. New building construction will also include furnishings, information technology, security, and audio visual systems consistent with other City of Peoria public safety facilities.

Budget by Fiscal Year

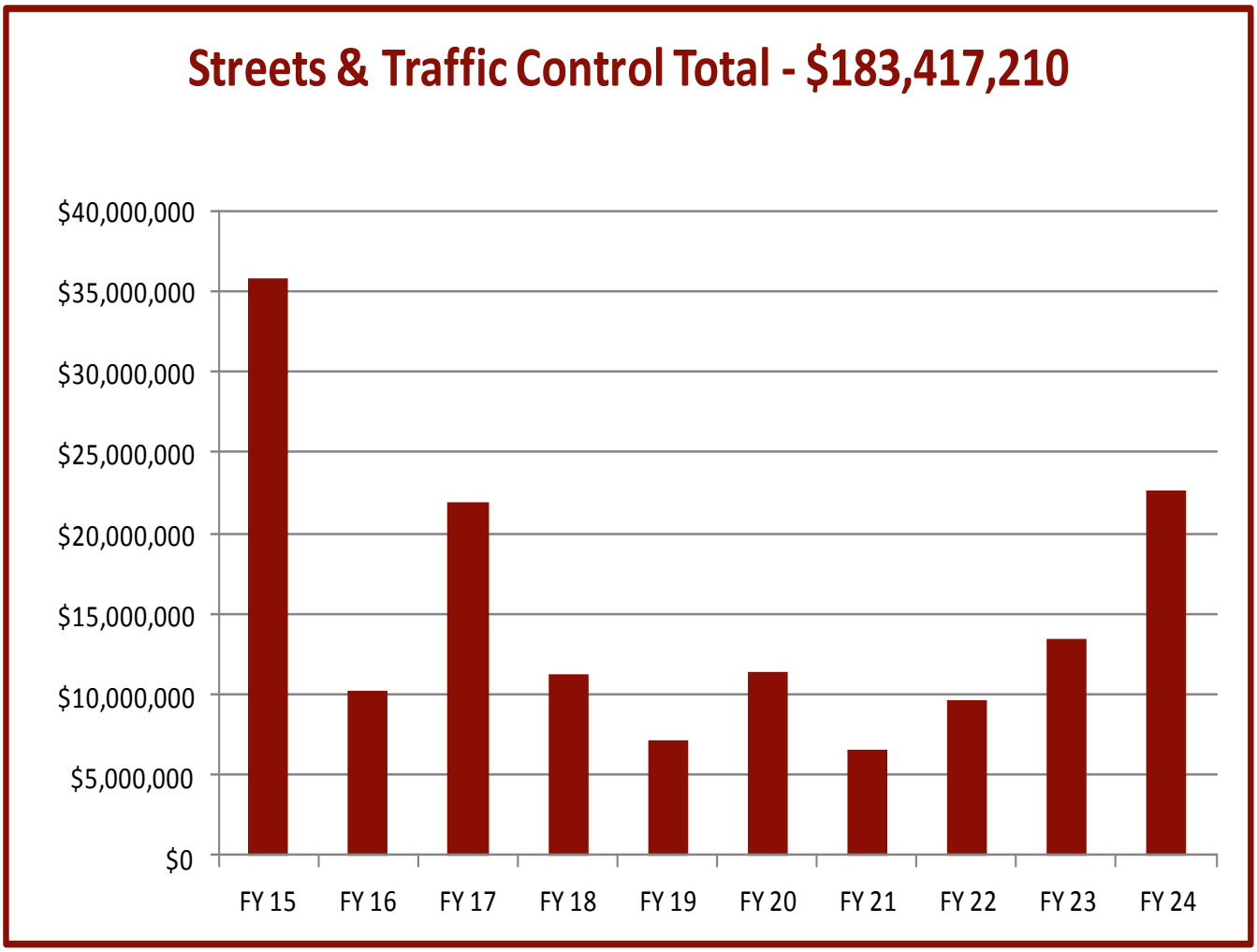
Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Law Enforcement Dev -	Carryover	$62,663	$0	$0	$0	$0	$0	$62,663
Construction	Law Enforcement Dev -	Carryover	$475,399	$0	$0	$0	$0	$0	$475,399
Construction	Law Enforcement Dev	Carryover	$198,052	$0	$0	$0	$0	$0	$198,052
Construction	Law Enforcement Dev	Carryover	$7,111,274	$0	$0	$0	$0	$0	$7,111,274
Construction	Proposed GO Bonds	Carryover	$1,407,000	$0	$0	$0	$0	$0	$1,407,000
Equipment	Law Enfrcmnt IF 2014	Base	$126,148	$0	$0	$0	$0	$0	$126,148
Construction	Law Enfrcmnt IF 2014	Base	$64,152	$0	$0	$0	$0	$0	$64,152
		Total Budget	**$9,444,688**	**$0**	**$0**	**$0**	**$0**	**$0**	**$9,444,688**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$109,200	$109,200	$109,200	$109,200	$109,200	$546,000	$1,092,000
Total Operating Impacts	**$109,200**	**$109,200**	**$109,200**	**$109,200**	**$109,200**	**$546,000**	**$1,092,000**

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include measures to mitigate against increased noise and speed along Deer Valley Road as a result of the county's extension of the roadway across the Agua Fria River, the widening of the intersections along 75th Avenue at Peoria Avenue and Cactus Road and reconstruction of the west ½ street improvements on 103rd Avenue between Northern and Olive Avenues.



Streets

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
1000 - General	$0	$0	$0	$0	$234,000	$0	$234,000
2050 - Water	$0	$0	$333,300	$0	$0	$0	$333,300
2162 - Water Expansion Post 1/1/12	$13,800	$243,080	$0	$0	$0	$0	$256,880
4240 - GO Bonds 2010	$6,228	$0	$0	$0	$0	$0	$6,228
4251 - Proposed GO Bonds	$2,550,200	$0	$0	$0	$0	$0	$2,550,200
4550 - County Transportation Tax	$1,328,814	$5,000	$1,335,000	$0	$0	$0	$2,668,814
4810 - Outside Sources	$8,660,594	$0	$0	$0	$0	$0	$8,660,594
4970 - Proposed GO Bonds	$0	$3,255,200	$2,030,000	$2,288,813	$1,626,000	$36,170,909	$45,370,922
7000 - Highway User	$3,811,184	$3,612,180	$4,028,300	$3,501,333	$3,022,340	$16,137,609	$34,112,946
7003 - Streets Zone 3 Dev Fee	$0	$1,053,150	$10,777,793	$0	$0	$6,480,000	$18,310,943
7010 - Transportation Sales Tax	$21,467,748	$6,115,380	$9,044,898	$3,188,960	$5,738,000	$15,792,120	$61,347,106
Total - Streets	**$37,838,568**	**$14,283,990**	**$27,549,291**	**$8,979,106**	**$10,620,340**	**$74,580,638**	**$173,851,933**

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
4810 - Outside Sources	$266,600	$482,345	$0	$0	$0	$0	$748,945
7010 - Transportation Sales Tax	$1,159,176	$829,156	$1,007,000	$800,000	$1,007,000	$4,014,000	$8,816,332
Total - Traffic Control	**$1,425,776**	**$1,311,501**	**$1,007,000**	**$800,000**	**$1,007,000**	**$4,014,000**	**$9,565,277**

Streets

103rd Av; Northern Ave to Olive Ave -Full Street

Project Number: EN00422 **Council District:** Pine

Project Location: 103rd Av; Northern Av to Olive Av

The first phase of this project provided for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Av, a preliminary traffic study and a public meeting was conducted. The next phase of the project will provide for the final design, ROW acquisition, materials testing, construction, construction administration, signal modifications, utility coordination, utility relocation, and undergrounding overhead facilities as needed, for the reconstruction and construction of the 103rd Av street improvements from Northern Av to Olive Av. This project will likely include processing utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence around the Glendale Landfill.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$400,000	$0	$0	$0	$0	$0	$400,000
Construction	Transportation Sales Tax	Carryover	$3,937,131	$0	$0	$0	$0	$0	$3,937,131
Construction	Proposed GO Bonds	Base	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$4,837,131**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,837,131**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$4,300	$4,300	$4,300	$4,300	$4,300	$21,500	$43,000
Non-Pers OPS	$8,000	$8,000	$8,000	$8,000	$8,000	$40,000	$80,000
Total Operating Impacts	**$4,300**	**$4,300**	**$4,300**	**$4,300**	**$4,300**	**$21,500**	**$123,000**

67th Ave Widening; Pinnacle Peak to Happy Valley

Project Number: EN00100 **Council District:** Mesquite

Project Location: 67th Av from Pinnacle Peak Rd to Happy Valley Rd

This project provides for the design, ROW acquisition, utility relocation, extension and burying overhead power lines as determined, construction and construction administration for the widening of 67th Av between Pinnacle Peak Road and Happy Valley Road to five lanes with bike lanes. The drainage portion of this project is a separate regional drainage project that must be completed prior to the construction of the roadway widening or simultaneously with the construction of the roadway widening.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,800,000	$1,800,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$850,000	$850,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$7,000,000	$7,000,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$967,000	$967,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$78,500	$78,500
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$10,695,500**	**$10,695,500**

Streets

75th Ave & Cactus Rd Intersection Improvements

Project Number: EN00088 **Council District:** Palo Verde

Project Location: 75th Av & Cactus Rd

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include installation of a section of 16-inch water line, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation. The FY15 request was for funding for the right-of-way (ROW)/easement acquisition and associated tasks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$260,000	$0	$0	$0	$0	$0	$260,000
Land Acquisi	Outside Sources	Carryover	$1,600,000	$0	$0	$0	$0	$0	$1,600,000
Construction	Transportation Sales Tax	Carryover	$2,828,505	$0	$0	$0	$0	$0	$2,828,505
Construction	Outside Sources	Carryover	$33,638	$0	$0	$0	$0	$0	$33,638
Construction	Outside Sources	Base	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
		Total Budget	**$6,722,143**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,722,143**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$9,000	$9,000	$9,000	$9,000	$9,000	$45,000	$90,000
Total Operating Impacts	**$9,000**	**$9,000**	**$9,000**	**$9,000**	**$9,000**	**$45,000**	**$90,000**

Streets

75th Ave & Peoria Ave Intersection Improvements

Project Number: EN00081 **Council District:** Acacia

Project Location: 75th Av & Peoria Av

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for constructing intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, as well as development and intergovernmental agreements. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation. The FY15 request was for funding the right-of-way (ROW)/easement acquistion and associated tasks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$37,600	$0	$0	$0	$0	$0	$37,600
Land Acquisi	Outside Sources	Carryover	$660,000	$0	$0	$0	$0	$0	$660,000
Construction	Transportation Sales Tax	Carryover	$1,431,394	$0	$0	$0	$0	$0	$1,431,394
Construction	Outside Sources	Carryover	$12,544	$0	$0	$0	$0	$0	$12,544
Construction	Outside Sources	Base	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
		Total Budget	**$4,141,538**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,141,538**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$9,000	$9,000	$9,000	$9,000	$9,000	$45,000	$90,000
Total Operating Impacts	**$9,000**	**$9,000**	**$9,000**	**$9,000**	**$9,000**	**$45,000**	**$90,000**

Streets

79th Ave; Eugie to Tbird Rd; Intersection Widening

Project Number: EN00116 **Council District:** Palo Verde

Project Location: 79th Ave; Eugie Ave. to Thunderbird Rd.

This project will provide for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration design, construction, and post design services for widening of the 79th Av and Thunderbird Rd intersection to accommodate a northbound through lane and a separate northbound to eastbound right turn lane. The improvements include re-aligning the SEC of the intersection, updating the handicap ramps, remove, realign and reconstruct approximately 1000' of curb and gutter along the east side of 79th Av, construct new sidewalk, traffic signal modifications, striping and signage. Processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Transportation Sales Tax	Carryover	$140,000	$0	$0	$0	$0	$0	$140,000
Construction	Transportation Sales Tax	Base	$763,000	$0	$0	$0	$0	$0	$763,000
		Total Budget	**$1,003,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,003,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$2,500	$2,500	$2,500	$2,500	$12,500	$22,500
Total Operating Impacts	**$0**	**$2,500**	**$2,500**	**$2,500**	**$2,500**	**$12,500**	**$22,500**

83rd Ave Roadway Modifications; Bell to Paradise

Project Number: EN00459 **Council District:** Willow

Project Location: 83rd Av; Bell Rd to Paradise Ln

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, materials testing, utility coordination, utility relocation, construction, and construction administration for the lengthening of the northbound to westbound left turn pockets at 83rd Av and Bell Road. The improvements include modifying and reconstructing a portion of the raised landscape median to the main access located north of Chick-fil-A, lengthening the left turn lanes, constructing new deceleration lanes at the main access located north of the Chick-fil-A and the south driveway for the In-Out Burger, applying a micro-seal and re-striping and signing 83rd Av between Paradise Lane and Bell Road. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
		Total Budget	**$100,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$100,000**

Streets

87th Ave & Peoria Ave Intersection Alignment

Project Number: PW00109 **Council District:** Acacia

Project Location: 87th Av and Peoria Av Intersection

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for the re-alignment and construction of the street improvements for the south leg of the 87th Av and Peoria Av intersection to Jefferson Street. Improvements will consist of acquiring two parcels, paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$116,125	$0	$0	$0	$0	$0	$116,125
Design	Transportation Sales Tax	Base	$0	$0	$0	$255,000	$0	$0	$255,000
Construction	Transportation Sales Tax	Base	$0	$0	$0	$0	$1,575,000	$0	$0
Chargebacks	Transportation Sales Tax	Base	$0	$0	$0	$8,000	$32,000	$0	$8,000
Arts	Transportation Sales Tax	Base	$0	$0	$0	$2,550	$15,750	$0	$2,550
		Total Budget	**$116,125**	**$0**	**$0**	**$265,550**	**$1,622,750**	**$0**	**$381,675**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$0	$1,400	$1,400
Non-Pers OPS	$0	$0	$0	$0	$0	$500	$500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,400**	**$1,900**

88th Ave & Hatcher Rd One-Half Street Improvements

Project Number: EN00325 **Council District:** Pine

Project Location: 88th Av; Olive Av to Hatcher Rd and Hatcher Rd; 88th Av to 87th Av

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for construction of the east 1/2 street along 88th Av between Olive Av and Hatcher Rd and the south 1/2 street along Hatcher Rd from 88th Av to 87th Av. The improvements will include: widening 88th Av and Hatcher Rd, curb, gutter, and sidewalk. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$320,000	$0	$0	$0	$0	$0	$320,000
		Total Budget	**$320,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$320,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$1,400	$1,400	$1,400	$1,400	$1,400	$7,000	$14,000
Total Operating Impacts	**$1,400**	**$1,400**	**$1,400**	**$1,400**	**$1,400**	**$7,000**	**$14,000**

Streets

89th Ave; Golden Ln to Olive Av

Project Number: EN00472 **Council District:** Pine/Acacia

Project Location: West side of 89th Ave; Golden Ln to Olive Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, materials testing, utility coordination, utility relocation, construction and construction administration to complete the west one-half street improvements on 89th Av between Golden Lane and Olive Av (approx. 750 feet). The developer for the Crosspoint Subdivision located at the northwest corner of Butler and 89th Av is responsible for completing the remaining west one-half street improvements between Butler Dr and Golden Lane. The improvements include: acquire ROW, relocate existing irrigation facilities, remove and replace the existing block wall, remove existing trees, constructing new pavement, curb, gutter and sidewalks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$75,000	$0	$0	$0	$0	$0	$75,000
Land Acquisi	Proposed GO Bonds	Base	$140,000	$0	$0	$0	$0	$0	$140,000
Construction	Proposed GO Bonds	Base	$0	$545,000	$0	$0	$0	$0	$545,000
Construction	Proposed GO Bonds	Base	$32,000	$0	$0	$0	$0	$0	$32,000
Chargebacks	Proposed GO Bonds	Base	$0	$38,000	$0	$0	$0	$0	$38,000
Arts	Proposed GO Bonds	Base	$0	$5,450	$0	$0	$0	$0	$5,450
		Total Budget	**$247,000**	**$588,450**	**$0**	**$0**	**$0**	**$0**	**$835,450**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$0	$0	$3,300	$3,300	$16,500	$23,100
Total Operating Impacts	**$0**	**$0**	**$0**	**$3,300**	**$3,300**	**$16,500**	**$23,100**

Streets

91st Av;Mountain Vw Rd to Peoria Ave Roadway Impr

Project Number: EN00476 **Council District:** Pine

Project Location: 91st Av; Mountain View Rd to Peoria Av

This project provides for public involvement, design, utility coordination, utility relocation, burying overhead utilities as needed, materials testing, construction and construction management for the construction of the 91st Av roadway, water and drainage improvements. The improvements consist of: extending the storm drain from Mountain View Rd to Peoria Av, replacement of existing water line between Mountain View Rd and Monroe St, a raised landscape median, installation of a traffic signal at Mountain View Rd and burying overhead facilities required to install the traffic signal at 91st Av and Mountain View Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Transportation Sales Tax	Base	$0	$320,000	$0	$0	$0	$0	$320,000
Construction	Transportation Sales Tax	Base	$0	$0	$3,700,000	$0	$0	$0	$3,700,000
Construction	Proposed GO Bonds	Base	$0	$0	$200,000	$0	$0	$0	$200,000
Construction	Water	Base	$0	$0	$330,000	$0	$0	$0	$330,000
Chargebacks	Transportation Sales Tax	Base	$0	$96,000	$200,000	$0	$0	$0	$296,000
Arts	Transportation Sales Tax	Base	$0	$3,200	$37,000	$0	$0	$0	$40,200
Arts	Proposed GO Bonds	Base	$0	$0	$2,000	$0	$0	$0	$2,000
Arts	Water	Base	$0	$0	$3,300	$0	$0	$0	$3,300
		Total Budget	**$0**	**$419,200**	**$4,472,300**	**$0**	**$0**	**$0**	**$4,891,500**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$0	$0	$2,640	$2,640	$13,200	$18,480
	$0	$0	$0	$1,100	$1,100	$5,500	$7,700
Total Operating Impacts	**$0**	**$0**	**$0**	**$2,640**	**$2,640**	**$13,200**	**$26,180**

Streets

91st Ave & Bell Rd Right Turn Lane

Project Number: EN00488 **Council District:** Ironwood

Project Location: NEC of 91st ave & Bell Rd

This project provides for the coordination with adjacent property owners, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of a WB to NB right turn lane at the intersection of Bell Rd and 91st Av. The improvements will include: clearing and grubbing, saw cut along existing pavement, constructing additional pavement, relocating the returns and constructing the ramps to meet current ADA standards, traffic signal equipment modifications and re-striping the intersection as needed. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Base	$0	$0	$21,000	$0	$0	$0	$21,000
Design	Transportation Sales Tax	Base	$0	$0	$150,000	$0	$0	$0	$150,000
Construction	Transportation Sales Tax	Base	$0	$0	$0	$300,000	$330,000	$0	$300,000
Chargebacks	Transportation Sales Tax	Base	$0	$0	$16,000	$0	$25,000	$0	$16,000
Arts	Transportation Sales Tax	Base	$0	$0	$1,500	$3,000	$3,300	$0	$4,500
		Total Budget	**$0**	**$0**	**$188,500**	**$303,000**	**$358,300**	**$0**	**$491,500**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$0	$0			$1,000	
Total Operating Impacts	**$0**	**$0**	**$0**			**$1,000**	

91st Ave; Deer Valley Rd to Pinnacle Pk Rd

Project Number: EN00505 **Council District:** Pine

Project Location: 91st Ave - Deer Valley Rd to Pinnacle Pk Rd

This project provides for the cost sharing with the developer of The Meadows for the coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for the mill & overlay of the east side of 91st Ave between Deer Valley Rd and Pinnacle Pk Rd. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	County Transportation T	Base	$30,000	$0	$0	$0	$0	$0	$30,000
Construction	County Transportation T	Base	$310,000	$0	$0	$0	$0	$0	$310,000
		Total Budget	**$340,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$340,000**

Streets

95th Ave Widening; Olive Ave- Mission Ln

Project Number: EN00009 **Council District:** Pine

Project Location: 95th Ave; Olive Ave to Mission Ln

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the east 1/2 street improvements on 95th Av between Olive Av and Mission Lane. The improvements will include: clearing and grubbing, saw cut along existing pavement, install new pavement, curb, gutter, valley gutter and apron, sidewalk, handicap ramps and new wire fence. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Base	$0	$0	$90,000	$0	$0	$0	$90,000
Design	Transportation Sales Tax	Base	$0	$0	$90,000	$0	$0	$0	$90,000
Construction	Transportation Sales Tax	Base	$0	$0	$0	$253,000	$0	$0	$253,000
Chargebacks	Transportation Sales Tax	Base	$0	$0	$9,000	$13,000	$0	$0	$22,000
Arts	Transportation Sales Tax	Base	$0	$0	$900	$2,530	$0	$0	$3,430
		Total Budget	**$0**	**$0**	**$189,900**	**$268,530**	**$0**	**$0**	**$458,430**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$2,340	$2,340	$0	$0	$0	$0	$4,680
Total Operating Impacts	**$2,340**	**$2,340**	**$0**	**$0**	**$0**	**$0**	**$4,680**

99th Ave Reconstruction; Butler Dr to Olive Av

Project Number: EN00421 **Council District:** Pine

Project Location: 99th Av - Butler Dr to Olive Av

This project provides for the coordination with MCDOT and adjacent property owners, public involvement, conduct geotechnical investigation/environmental investigation to determine the limits of the landfill, landfill clean-up, design, utility coordination, utility relocation and burying overhead facilities, as needed, materials management, construction, and construction administration for conducting geotechnical investigation, clean-up landfill material as needed, reconstruct 99th Av between Butler Drive and Olive Av, construct a concrete sidewalk along the east side of 99th Av and address drainage issues. This project will likely include processing utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Transportation Sales Tax	Carryover	$40,000	$0	$0	$0	$0	$0	$40,000
Design	Transportation Sales Tax	Base	$400,000	$0	$0	$0	$0	$0	$400,000
Construction	Transportation Sales Tax	Base	$0	$2,940,000	$0	$0	$0	$0	$2,940,000
Chargebacks	Transportation Sales Tax	Base	$0	$11,600	$0	$0	$0	$0	$11,600
Arts	Transportation Sales Tax	Base	$0	$29,400	$0	$0	$0	$0	$29,400
		Total Budget	**$440,000**	**$2,981,000**	**$0**	**$0**	**$0**	**$0**	**$3,421,000**

Streets

ADA Accessibility Program

Project Number: PW00025 **Council District:** City Wide

Project Location: Various Street Intersections

This program funds the city's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies and provides the ability to respond to individual ADA requests. As these ADA deficiencies are identified, the program funding will also be used to design and construct the improvements. In addition, the ADA regulations identify that specific asphalt and concrete repair treatments that are considered to be alterations - requiring installation of curb ramps within the scope of the project. These funds will be used to correct ADA deficiencies related to the Street Reconstruction and Rehabilitation Program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Highway User	Carryover	$68,000	$0	$0	$0	$0	$0	$68,000
Construction	Highway User	Carryover	$63,431	$0	$0	$0	$0	$0	$63,431
Study	Highway User	Base	$34,000	$34,000	$34,000	$34,000	$34,000	$170,000	$340,000
Construction	Highway User	Base	$325,000	$165,000	$55,000	$55,000	$55,000	$275,000	$930,000
Chargebacks	Highway User	Base	$0	$10,000	$10,000	$10,000	$10,000	$50,000	$90,000
Arts	Highway User	Base	$0	$1,650	$550	$550	$550	$2,750	$6,050
		Total Budget	**$490,431**	**$210,650**	**$99,550**	**$99,550**	**$99,550**	**$497,750**	**$1,497,481**

Arterial Road Pavement Preservation & Restoration

Project Number: PW00992 **Council District:** Various

Project Location: Various Locations

This program provides for pavement preservation and restoration on arterial streets throughout the city. There are 427 lane miles of arterial streets in Peoria and it costs approximately $1M per mile to repair and restore conditions to extend the pavement lifecycle and ensure a good quality driving surface.
The Streets Division evaluates the existing arterials and prioritizes maintenance projects based upon condition, impact, and coordination with other city projects and private development. In the past two programs, stretches of 83rd Ave and 75th Ave were completed. The following arterial roads have been identified for treatment in upcoming funded years: 91st Avenue from Peoria Avenue north to Cactus Road; 75th Avenue from Peoria Avenue south to Northern Avenue; 83rd Avenue from Lake Pleasant Parkway north to Deer Valley Road; 107th Avenue from Beardsley Road north to Williams Road. ADA compliant ramps and concrete restoration are required elements of these projects. Compliant concrete work makes up 30%-50% of the project cost.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Base	$0	$303,000	$0	$606,000	$0	$2,121,000	$3,787,500
Construction	Highway User	Base	$0	$897,000	$0	$894,000	$0	$2,679,000	$5,362,500
Arts	Transportation Sales Tax	Base	$0	$3,030	$0	$6,060	$0	$21,210	$37,875
Arts	Highway User	Base	$0	$8,970	$0	$8,940	$0	$26,790	$53,625
		Total Budget	**$0**	**$1,212,000**	**$0**	**$1,515,000**	**$0**	**$4,848,000**	**$9,241,500**

Streets

Bridge Maintenance and Management Program

Project Number: EN00243 **Council District:** Various

Project Location: Various Locations

This project provides funding for the ongoing bridge and culvert maintenance and management program. The purpose of this program is to develop and implement a system to manage the city's expanding inventory of bridge structures. Bridges and culverts are typically some of the more costly elements of a transportation system. The program set up a system of routine procedures and actions that enable the city to both monitor and initiate repair and maintenance actions at the appropriate times in order to extend the structure's service life at a manageable cost. The project also provides for the design and construction of safety improvements including bridge barrier and lighting upgrades, pedestrian and vehicular safety improvements and determining overload haul routes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$281,993	$0	$0	$0	$0	$0	$281,993
Construction	Transportation Sales Tax	Base	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,000,000
Chargebacks	Transportation Sales Tax	Base	$0	$25,000	$25,000	$25,000	$25,000	$125,000	$225,000
Arts	Transportation Sales Tax	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
		Total Budget	**$481,993**	**$227,000**	**$227,000**	**$227,000**	**$227,000**	**$1,135,000**	**$2,524,993**

Streets

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

Project Number: EN00395 **Council District:** Willow

Project Location: Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, obtaining temporary construction easements, utility coordination, utility relocation, design, materials testing, construction, construction administration for the construction of a raised landscape median, reconstructing new walls or raising of the existing privacy walls, micro-sealing and restriping to include bike lanes on Deer Valley Road between 109th Av and Lake Pleasant Parkway. It also includes constructing a traffic signal at the intersection of 107th Av and Deer Valley Road, including new ramps, and obtaining power for the signal. A round-a-bout at 109th and Deer Valley is included as an optional item of work. The project will also include adding drainage to the roadway and modifying the basin at 107th Av for drainage and landscaping. Additionally, adding landscaping on the north side of Deer Valley in City-maintained ROW as needed to match the new median landscaping palate.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$150,000	$0	$0	$0	$0	$0	$150,000
Construction	Transportation Sales Tax	Carryover	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
Land Acquisi	Transportation Sales Tax	Base	$80,000	$0	$0	$0	$0	$0	$80,000
Design	Transportation Sales Tax	Base	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Transportation Sales Tax	Base	$0	$1,056,000	$0	$0	$0	$0	$1,056,000
Chargebacks	Transportation Sales Tax	Base	$0	$33,000	$0	$0	$0	$0	$33,000
Arts	Transportation Sales Tax	Base	$0	$10,560	$0	$0	$0	$0	$10,560
		Total Budget	**$2,330,000**	**$1,099,560**	**$0**	**$0**	**$0**	**$0**	**$3,429,560**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$4,000	$4,000	$4,000	$4,000	$4,000	$20,000	$40,000
	$8,800	$8,800	$8,800	$8,800	$8,800	$44,000	$88,000
Total Operating Impacts	**$4,000**	**$4,000**	**$4,000**	**$4,000**	**$4,000**	**$20,000**	**$128,000**

Streets

Dirt Shoulders, Dust Abatement PM-10 Program

Project Number: PW01001 **Council District:** Various

Project Location: Various Locations

This program will provide funding to apply a dust palliative to road shoulders that have no curbing. The shoulders will be covered with gravel or recycled asphalt millings. There are approximately 50 miles of dirt shoulders in the city. Lake Pleasant Parkway - Loop 303 to State Route 74 (4.0 miles) is currently federally and regionally funded in FY 2014. Other dirt shoulders which have previously been treated will be required to be retreated on a two year cycle. These include: Jomax Road - Terramar Boulevard to 83rd Av (1.5 miles); Jomax Road - 103rd Av to Lake Pleasant Parkway (2.5 miles); New River Road - State Route 74 to City limits (1.6 miles); Castle Hot Springs Road - State Route 74 to City limits (11 miles); Old Carefree Highway - Lake Pleasant Parkway to Cowtown (4.5 miles).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Highway User	Carryover	$539,622	$0	$0	$0	$0	$0	$539,622
Construction	Outside Sources	Carryover	$2,044,002	$0	$0	$0	$0	$0	$2,044,002
Construction	Transportation Sales Tax	Base	$0	$200,000	$0	$200,000	$0	$600,000	$1,200,000
Arts	Transportation Sales Tax	Base	$0	$2,000	$0	$2,000	$0	$6,000	$12,000
		Total Budget	**$2,583,624**	**$202,000**	**$0**	**$202,000**	**$0**	**$606,000**	**$3,795,624**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$8,500	$8,500	$8,500	$8,500	$8,500	$42,500	$85,000
Total Operating Impacts	**$8,500**	**$8,500**	**$8,500**	**$8,500**	**$8,500**	**$42,500**	**$85,000**

Streets

Happy Valley Pkwy Widening; LPP to L303

Project Number: EN00463 **Council District:** Mesquite

Project Location: Happy Valley Pkwy Widening; LPP to L303

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, design, ROW acquisition and annexation, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of Happy Valley Pkwy between Lake Pleasant Pkwy and L303. The improvements will include: clearing and grubbing, saw cut along existing pavement, install new pavement, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, widening and installing drainage facilities, widening of the bridge and accommodating the Agua Fria River trail connection under the bridge, street lighting, landscape and irrigation. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements and annexing the western portion of the Parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Streets Zone 3 Dev Fee	Base	$0	$0	$0	$0	$0	$303,000	$303,000
Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,197,000	$1,197,000
Construction	Streets Zone 3 Dev Fee	Base	$0	$0	$0	$0	$0	$5,700,000	$5,700,000
Construction	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$13,800,000	$24,391,000
Chargebacks	Streets Zone 3 Dev Fee	Base	$0	$0	$0	$0	$0	$420,000	$420,000
Chargebacks	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$210,000	$210,000
Arts	Streets Zone 3 Dev Fee	Base	$0	$0	$0	$0	$0	$57,000	$57,000
Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$149,970	$255,880
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$21,836,970**	**$32,533,880**

Lake Pleasant Parkway Sidewalk

Project Number: EN00480 **Council District:** Willow and Mesquite

Project Location: Deer Valley Rd to Happy Valley Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction, construction administration and expend funds deposited by developers with the City for the construction of a concrete sidewalk ranging in width from 8' to 4', along the west and east sides of Lake Pleasant Parkway between Deer Valley Rd and Happy Valley Road. The improvements will include: re-grading the existing drainage channel, constructing a new concrete sidewalk and handicap ramps, and installing decomposed granite. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$140,000	$0	$0	$0	$0	$0	$140,000
Design	Transportation Sales Tax	Base	$0	$260,000	$0	$0	$0	$0	$260,000
Construction	Transportation Sales Tax	Base	$670,000	$0	$1,100,000	$0	$0	$0	$1,770,000
Chargebacks	Transportation Sales Tax	Base	$0	$13,000	$18,000	$0	$0	$0	$31,000
Arts	Transportation Sales Tax	Base	$0	$2,600	$11,000	$0	$0	$0	$13,600
		Total Budget	**$810,000**	**$275,600**	**$1,129,000**	**$0**	**$0**	**$0**	**$2,214,600**

Streets

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

Project Number: EN00241 **Council District:** Mesquite

Project Location: LPP between Westwing Pkwy and L303

This project provides for design (Westwing to CAP), ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the demolition of the existing two lanes and construction of two lanes each direction, bike lanes, median improvements, street lighting, signalization and ITS improvements. The project will also address the missing sidewalk along Lake Pleasant Parkway from Happy Valley Road to Westwing Parkway, needed rehabilitation of Lake Pleasant Parkway from the Loop 303 to SR-74, and aesthetic enhancements to existing walls in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$65,000	$0	$0	$0	$0	$0	$65,000
		Total Budget	**$65,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$65,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000	$400,000
Non-Pers OPS	$72,000	$72,000	$72,000	$72,000	$72,000	$360,000	$720,000
Total Operating Impacts	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$200,000**	**$1,120,000**

Streets

Lone Mountain Pkwy; LPP to West Boundary of CP#3

Project Number: EN00345 **Council District:** Mesquite

Project Location: Lone Mountain Pkwy; Lake Pleasant Pkwy to West Boundary of CP#3

This project provides for the coordination with adjacent property owners, public involvement, design, utility coordination, utility installation, utility relocation, burying overhead facilities, construction and construction administration for the construction of the Lone Mountain Pkwy (LMP) from Lake Pleasant Pkwy (LPP) to the west boundary of the future Community Park #3 and 99th Av from Pleasant Valley Unit 3 to LMP. The improvements will include: construction of the roadway, construction of a raised landscape median, landscaping the area behind new sidewalk, pavement (BL:1:M:1:BL), curb, gutter, sidewalk, traffic signal modifications at LPP & LMP and a roundabout at LMP & 99th Av, striping and signage, 99th Av: pavement (BL:2:1:2:BL), curb, gutter, sidewalk, striping and signage. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Streets Zone 3 Dev Fee	Base	$0	$815,000	$0	$0	$0	$0	$815,000
Construction	Transportation Sales Tax	Base	$0	$0	$165,130	$0	$0	$0	$165,130
Construction	Streets Zone 3 Dev Fee	Base	$0	$0	$10,334,870	$0	$0	$0	$10,334,870
Chargebacks	Transportation Sales Tax	Base	$0	$0	$5,426	$0	$0	$0	$5,426
Chargebacks	Streets Zone 3 Dev Fee	Base	$0	$230,000	$339,574	$0	$0	$0	$569,574
Arts	Transportation Sales Tax	Base	$0	$0	$1,652	$0	$0	$0	$1,652
Arts	Streets Zone 3 Dev Fee	Base	$0	$8,150	$103,349	$0	$0	$0	$111,499
		Total Budget	**$0**	**$1,053,150**	**$10,950,001**	**$0**	**$0**	**$0**	**$12,003,151**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$0	$0	$24,100	$24,100	$120,500	$168,700
Total Operating Impacts	**$0**	**$0**	**$0**	**$24,100**	**$24,100**	**$120,500**	**$168,700**

Lone Mountain ROW Acquistion

Project Number: EN00479 **Council District:** Mesquite

Project Location: Lone Mountain Pkwy:LPP to L303

This project provides the funding for the acquisition of the ROW along Lone Mountain Pkwy between Lake Pleasant Pkwy and L303 and the ROW for 99th Av between the north boundary of the Pleasant Valley Unit 3 subdivision and Lone Mountain Pkwy.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Carryover	$3,600,000	$0	$0	$0	$0	$0	$3,600,000
		Total Budget	**$3,600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,600,000**

Streets

LPP & 91st Ave Right Turn Lanes

Project Number: EN00359 **Council District:** Ironwood/Willow

Project Location: Lake Pleasant Pkwy and 91st Av

This project provides for the coordination with adjacent property owners, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the construction of a WB to NB and an EB to SB right turn lane at the intersection of Lake Pleasant Parkway and 91st Av. The funding included in FY16 is for the design and construction of the EB to SB right turn lane. The improvements will include: clearing and grubbing, saw cut along existing pavement, constructing additional pavement, relocating the returns and constructing the ramps to meet current ADA standards, traffic signal equipment modifications and re-striping the intersection as needed. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Design	Transportation Sales Tax	Base	$48,000	$0	$0	$0	$0	$0	$48,000
Construction	Highway User	Base	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$348,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$348,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$200	$200	$200	$200	$1,000	$1,800
Total Operating Impacts	**$0**	**$200**	**$200**	**$200**	**$200**	**$1,000**	**$1,800**

Major Street Repairs

Project Number: PW00027 **Council District:** Any

Project Location: Various Locations

This project provides for street repairs in response to urgent or unexpected situations or concerns. Repairs typically consist of paving, milling, overlaying, re-surfacing of roadways (with minor concrete curb, gutter, valley gutter, and apron improvements).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Base	$49,000	$49,000	$49,000	$49,000	$49,000	$245,000	$490,000
Construction	Highway User	Base	$101,000	$101,000	$101,000	$101,000	$101,000	$505,000	$1,010,000
Arts	Transportation Sales Tax	Base	$0	$490	$490	$490	$490	$2,450	$4,410
Arts	Highway User	Base	$0	$1,010	$1,010	$1,010	$1,010	$5,050	$9,090
		Total Budget	**$150,000**	**$151,500**	**$151,500**	**$151,500**	**$151,500**	**$757,500**	**$1,513,500**

Streets

Northern Parkway

Project Number: EN00142 **Council District:** Acacia/Pine

Project Location: Northern Av From 71st Av to 115th Av

This project provides for the City's contribution toward land acquisition and construction to convert the existing Northern Av to an eight-lane, limited access "regionally significant" arterial roadway that will be designated Northern Parkway. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing. Per the City Attorney's Office, the City has a contractual obligation to contribute financially to this project under the terms of a 2008 intergovernmental agreement. The project budget reflects the latest financial plan formalized in the Arterial Life Cycle Program published by the Maricopa Association of Governments.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Proposed GO Bonds	Base	$0	$1,600,000	$1,600,000	$1,600,000	$1,600,000	$8,000,000	$14,400,000
Construction	Proposed GO Bonds	Base	$1,600,000	$0	$0	$0	$0	$0	$1,600,000
Chargebacks	Proposed GO Bonds	Base	$0	$10,000	$10,000	$10,000	$10,000	$50,000	$90,000
Arts	Proposed GO Bonds	Base	$0	$16,000	$16,000	$16,000	$16,000	$80,000	$144,000
		Total Budget	**$1,600,000**	**$1,626,000**	**$1,626,000**	**$1,626,000**	**$1,626,000**	**$8,130,000**	**$16,234,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$5,000	$5,000	$5,000	$5,000	$20,000	$100,000	$140,000
Non-Pers OPS	$25,000	$25,000	$25,000	$25,000	$80,000	$400,000	$580,000
Total Operating Impacts	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$20,000**	**$100,000**	**$720,000**

Streets

Paradise Lane Widening; Skunk Creek Bridge to 75th

Project Number: EN00373 **Council District:** Palo Verde

Project Location: Paradise Ln; Skunk Creek bridge to 75th Ave

This project provides for the project coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, as needed, ROW acquisition, materials testing, construction, and construction administration for the completion of the widening of the south side of Paradise Ln between the Skunk Creek Bridge and 75th Av to accommodate a EB to NB left turn lane, one future thru lane and one EB to SB right turn lane. The proposed improvements include: clearing, grubbing and grading of the work area, removal of existing pavement and installing new pavement, curb and gutter and side walk, apply a Skunk Creek Bridge deck sealant, micro-seal Paradise Ln. from 75th Av to west of the Skunk Creek Bridge, signing & striping, traffic signal modifications and installing decomposed granite. This project may also include processing of utility company (APS, Cox, Qwest/Century link, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Transportation Sales Tax	Base	$0	$0	$30,000	$0	$0	$0	$30,000
Design	Transportation Sales Tax	Base	$0	$0	$130,000	$0	$0	$0	$130,000
Construction	Transportation Sales Tax	Base	$0	$0	$0	$433,000	$0	$0	$433,000
Chargebacks	Transportation Sales Tax	Base	$0	$0	$11,000	$16,000	$0	$0	$27,000
Arts	Transportation Sales Tax	Base	$0	$0	$1,300	$4,330	$0	$0	$5,630
		Total Budget	**$0**	**$0**	**$172,300**	**$453,330**	**$0**	**$0**	**$625,630**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$0	$0	$0	$400	$2,000	$2,400
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$400**	**$2,000**	**$2,400**

Streets

Pinnacle Peak Rd & 102nd Ave Widening; 102-LPP

Project Number: EN00151 **Council District:** Mesquite

Project Location: Pinnacle Peak Rd from 102th Av to LPP & 102nd Av from Planada Dr to PP Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for Pinnacle Peak Road from Lake Pleasant Parkway to 102nd Avenue. The project will consist of completing half-width or the equivalent of 28 foot wide roadway improvements for Pinnacle Peak Road from LPP to 102nd Av. including the necessary drainage improvements within the roadway. The project will also include west half-width roadway improvements to 102nd Avenue from Pinnacle Peak Road south to connect with existing. Improvements consist of paving, curb, gutter, sidewalk, pavement markings and signing. The drainage improvements will consist of extending laterals, and installing catch basins. There will be no waterline improvements in either reach. The expectation is that a developer at the southeast corner of 102nd Av and Pinnacle Peak Road will complete complementary roadway improvements. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Proposed GO Bonds	Base	$0	$250,000	$0	$0	$0	$0	$250,000
Design	Water Expansion Post 1/	Base	$13,800	$0	$0	$0	$0	$0	$13,800
Design	Proposed GO Bonds	Base	$78,200	$0	$0	$0	$0	$0	$78,200
Construction	Water Expansion Post 1/	Base	$0	$236,000	$0	$0	$0	$0	$236,000
Construction	Proposed GO Bonds	Base	$0	$550,000	$0	$0	$0	$0	$550,000
Chargebacks	Water Expansion Post 1/	Base	$0	$4,720	$0	$0	$0	$0	$4,720
Chargebacks	Proposed GO Bonds	Base	$0	$8,000	$0	$0	$0	$0	$8,000
Arts	Proposed GO Bonds	Base	$0	$5,500	$0	$0	$0	$0	$5,500
Arts	Water Expansion Post 1/	Base	$0	$2,360	$0	$0	$0	$0	$2,360
		Total Budget	**$92,000**	**$1,056,580**	**$0**	**$0**	**$0**	**$0**	**$1,148,580**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS			$6,900	$6,900	$6,900	$34,500	
Total Operating Impacts			**$6,900**	**$6,900**	**$6,900**	**$34,500**	

Streets

Pinnacle Pk Rd & LPP Intersection Improvements

Project Number: EN00513 **Council District:** Mesquite

Project Location: Pinnacle Pk Rd; LPP to Sunset Ranch II, Parcel J, Improvements

This project provides for design, ROW acquisition, utility relocation, and extensions, as determined, construction and construction administration for the widening of the proposed roadway improvements along the south side of Pinnacle Pk Rd from the east boundary of Parcel 200-10-006F to Lake Pleasant Parkway (LPP), modifications to the LPP & Pinnacle Pk Rd intersection & traffic signal, re-grading the drainage swale along the east side of LPP and construction of the 10' concrete sidewalk adjacent to Parcel 200-10-006F. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	County Transportation T	Base	$18,500	$0	$0	$0	$0	$0	$18,500
Construction	County Transportation T	Base	$779,000	$0	$0	$0	$0	$0	$779,000
		Total Budget	**$797,500**	**$0**	**$0**	**$0**	**$0**	**$0**	**$797,500**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$0	$350	$350	$350	$350	$1,750	$3,150
Total Operating Impacts	**$0**	**$350**	**$350**	**$350**	**$350**	**$1,750**	**$3,150**

Pyramid Pk Rd and Sonoran Mtn Ranch Rdwy Imp

Project Number: EN00501 **Council District:** Mesquite

Project Location: Pyramid Pk Rd and Sonoran Mtn Ranch

This project provides for design, ROW acquisition land exchange land with ASLD, public involvement, utility coordination, utility relocation, construction and construction administration for the realignment of the intersection of Pyramid Peak Rd and Sonoran Mtn Ranch pavement improvements and the mill & overlay of the remaining portion of Sonoran Mtn Ranch Rd to Brookhart Way. The improvements will include: removal of existing pavement, place new asphalt, mill & overlay existing asphalt, re-align the 90 degree bend, and construct a new 5' concrete sidewalk along the west side of the roadway from Sonoran Mtn Ranch Rd to Brookhart Way and replace pavement markings. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	County Transportation T	Base	$0	$5,000	$0	$0	$0	$0	$5,000
Design	County Transportation T	Base	$95,000	$0	$0	$0	$0	$0	$95,000
Construction	County Transportation T	Base	$0	$0	$1,300,000	$0	$0	$0	$1,300,000
Chargebacks	County Transportation T	Base	$0	$0	$22,000	$0	$0	$0	$22,000
Arts	County Transportation T	Base	$0	$0	$13,000	$0	$0	$0	$13,000
		Total Budget	**$95,000**	**$5,000**	**$1,335,000**	**$0**	**$0**	**$0**	**$1,435,000**

Streets

Re-Chip Seal Dirt Roads

Project Number: PW00163 **Council District:** Mesquite/Willow

Project Location: 67th Ave. to 95th Ave., Happy Valley to Jomax Road

This project provides for the application of a rubberized chip seal in rural, residential areas of the city where city standard roadways do not exist. In order to reduce dust and meet PM10 regulations, a rubber chip seal is replaced every five years. The areas subject to this program are 67th Avenue to 72nd Avenue from Camino De Oro north to Villa Lindo; 77th Avenue to 79th Avenue from Pinnacle Peak north to Cielo Grande; 92nd Avenue to 95th Avenue from Happy Valley north to Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Base	$0	$0	$0	$0	$246,000	$246,000	$492,000
Construction	Highway User	Base	$0	$0	$0	$0	$404,000	$404,000	$808,000
Arts	Transportation Sales Tax	Base	$0	$0	$0	$0	$2,460	$2,460	$4,920
Arts	Highway User	Base	$0	$0	$0	$0	$4,040	$4,040	$8,080
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$656,500**	**$656,500**	**$1,313,000**

Resurvey Benchmarks

Project Number: PW00137 **Council District:** Various

Project Location: Various Locations

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The city must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the city, namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey."

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	General	Base	$0	$0	$0	$0	$234,000	$0	$0
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$234,000**	**$0**	**$0**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000	$50,000
Total Operating Impacts	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$25,000**	**$50,000**

Streets

Rural-Standard Roads Program

Project Number: PW01003 **Council District:** Mesquite

Project Location: Various Locations

This program provides for resurfacing non-residential roads built to rural standards with no curb and gutter. Currently, there are approximately 10 miles of non-residential, rural standard roads in the city. Through this program, these roads are chip sealed approximately every 5 years. They are inspected for appropriate treatments and prioritized in accordance with our pavement management program. Roads in this category include north Peoria/Lake Pleasant area roads: Christian Camp Road from SR 74 north to City limits; Castle Hot Springs from SR 74 to the north city limits; 87th Avenue from SR 74 to Lake Pleasant Marina/City Limits; New River Road from SR 74 to City limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$1,500,000	$1,500,000
Construction	Highway User	Base	$0	$0	$1,400,000	$0	$0	$0	$1,400,000
Arts	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$15,000	$15,000
Arts	Highway User	Base	$0	$0	$14,000	$0	$0	$0	$14,000
		Total Budget	**$0**	**$0**	**$1,414,000**	**$0**	**$0**	**$1,515,000**	**$2,929,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000	$250,000
Total Operating Impacts	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$125,000**	**$250,000**

Streets

Sidewalks Annual Program

Project Number: PW00046 **Council District:** City Wide

Project Location: Various Locations

This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The program provides for public involvement, design, utility coordination, utility relocation, ROW acquisition, materials testing, construction and construction administration for installing concrete sidewalks or temporary asphalt sidewalks, repair or replacement of landscape and irrigation system improvements, applying pre-emergent and decomposed granite, along with incidental work to accomplish connectivity. The project will likely include processing of utility agreements for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Highway User	Carryover	$110,131	$0	$0	$0	$0	$0	$110,131
Construction	Highway User	Base	$90,000	$90,000	$90,000	$90,000	$90,000	$450,000	$900,000
Chargebacks	Highway User	Base	$0	$15,000	$15,000	$15,000	$15,000	$75,000	$135,000
Arts	Highway User	Base	$0	$900	$900	$900	$900	$4,500	$8,100
		Total Budget	**$200,131**	**$105,900**	**$105,900**	**$105,900**	**$105,900**	**$529,500**	**$1,153,231**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$350	$350	$350	$350	$350	$1,750	$3,500
Non-Pers OPS	$3,100	$3,100	$3,100	$3,100	$3,100	$15,500	$31,000
Total Operating Impacts	**$350**	**$350**	**$350**	**$350**	**$350**	**$1,750**	**$34,500**

Street Light Infill and Replacement Program

Project Number: PW11160 **Council District:** Various

Project Location: Various Locations

This program provides for the replacement of old street lights and allows the city to respond to citizen requests for additional street lights in residential areas. Staff evaluates the condition of existing street lights which may be more than 30 years old and prioritizes these for replacement. The division also accepts applications for new street lights to address areas which may need additional lighting based on current lighting standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Highway User	Base	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,000,000
Arts	Highway User	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
		Total Budget	**$200,000**	**$202,000**	**$202,000**	**$202,000**	**$202,000**	**$1,010,000**	**$2,018,000**

Streets

Street Maintenance Program

Project Number: PW00138 **Council District:** Any

Project Location: Various Locations

This program provides for general street pavement maintenance throughout the city. Currently there are approximately 1,500 lane miles of arterial, collector and residential streets in the city. Through this program, approximately 55 lane miles (4% of our inventory) are maintained each year. The Streets Division evaluates the condition of the existing streets and prioritizes the required maintenance which may include surface treatments, pavement replacement and small-scale restorations as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Base	$250,000	$250,000	$250,000	$500,000	$500,000	$3,500,000	$5,500,000
Construction	Highway User	Base	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000	$10,000,000	$20,000,000
Arts	Transportation Sales Tax	Base	$0	$2,500	$2,500	$5,000	$5,000	$35,000	$52,500
Arts	Highway User	Base	$0	$20,000	$20,000	$20,000	$20,000	$100,000	$180,000
		Total Budget	**$2,250,000**	**$2,272,500**	**$2,272,500**	**$2,525,000**	**$2,525,000**	**$13,635,000**	**$25,732,500**

Street Reconstruction and Rehab Program

Project Number: PW13000 **Council District:** Various

Project Location: Citywide

This program provides for large-scale renovation projects in residential neighborhoods. There are 1,041 lane miles of residential and collector streets in the city. Through this program, approximately 11 miles (1% of our inventory) are reconstructed and/or rehabilitated every other year. The approach is based upon Pavement Management's prioritization of neighborhoods in which the pavement condition has fallen below that which can be restored with standard maintenance. Depending upon the conditions, this work may include treatment up to and including full-depth removal of old asphalt, restoration of the base, replacement with new asphalt and replacement of stripes and markings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Transportation Sales Tax	Base	$0	$300,000	$0	$300,000	$0	$900,000	$1,800,000
Construction	Transportation Sales Tax	Base	$2,700,000	$0	$2,700,000	$0	$2,700,000	$5,400,000	$10,800,000
Arts	Transportation Sales Tax	Base	$0	$3,000	$27,000	$3,000	$27,000	$63,000	$99,000
		Total Budget	**$2,700,000**	**$303,000**	**$2,727,000**	**$303,000**	**$2,727,000**	**$6,363,000**	**$12,699,000**

Streets

Terramar Cove Access Road Improvements

Project Number: EN00494 **Council District:** Mesquite

Project Location: Happy Valley Rd and 71st Av

This project provides funding to offset increased infrastructure costs of a City-preferred access plan to the Terramar Cove residential development project. The alternative access plan involves two roads - 71st Av (access from Happy Valley Road) and Buckskin Trail (access from 71st Av to Terramar Cove across two intervening vacant parcels). This funding is limited to the construction of the roadways, and shall be made available for reimbursement to Terramar Cove LLC only upon City approval of the road improvements and dedication of the roadways to the City. The City is not contributing toward the cost of right-of-way acquisition.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$85,000	$0	$0	$0	$0	$0	$85,000
		Total Budget	**$85,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$85,000**

Thunderbird Rd Widening Rehab; L101-95th Av

Project Number: EN00011 **Council District:** Ironwood/Palo Verde

Project Location: Thunderbird Rd; Loop 101 to 95th Av

This project provided for right-of-way acquisition, construction and construction administration required to widen Thunderbird Rd from Loop 101 to 94th Drive. The project consisted of additional thru lanes, a median and bike lanes. Improvements included paving, curb, gutter, sidewalk, driveways, medians, storm drains, street lights, traffic signal interconnect conduit, landscaping, pavement marking and signage, bridge widening and traffic signal modifications. The majority of the construction has been completed. Remaining funding is for project closeout.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	GO Bonds 2010	Carryover	$962	$0	$0	$0	$0	$0	$962
Construction	GO Bonds 2010	Carryover	$5,266	$0	$0	$0	$0	$0	$5,266
		Total Budget	**$6,228**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,228**

Streets

Traffic Signal Renovation and Replacement

Project Number: PW00993 **Council District:** All

Project Location: Various Locations

There are currently 116 signalized intersections in the City. This project provides for the replacement of wiring, signal cabinets, and controllers at an average rate of 6 intersections per year. Signal rewiring is planned for every year and on alternate years, signal cabinets and controllers are renovated and/or replaced to avoid deterioration-related problems. Using this alternative project maintenance schedule allows for a more efficient use of our funding and staffing resources. As part of the replacements, updated technology will be incorporated.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Highway User	Base	$80,000	$65,000	$84,000	$68,250	$84,000	$372,750	$738,250
Construction	Proposed GO Bonds	Base	$0	$225,000	$200,000	$656,250	$0	$1,968,750	$3,706,250
Construction	Proposed GO Bonds	Base	$200,000	$0	$0	$0	$0	$0	$200,000
Arts	Highway User	Base	$0	$650	$840	$683	$840	$3,729	$6,585
Arts	Proposed GO Bonds	Base	$0	$2,250	$2,000	$6,563	$0	$19,689	$37,065
		Total Budget	**$280,000**	**$292,900**	**$286,840**	**$731,746**	**$84,840**	**$2,364,918**	**$4,688,150**

Westgreen Estates Unit 9 Soundwall

Project Number: EN00324 **Council District:** Pine

Project Location: Sun Valley Elementary School Basin south boundary

This project provides for the coordination with adjacent property owners, public involvement, design, temporary construction easement acquisition, utility coordination, utility relocation, construction, and construction administration for the building of a Westfield Estates Unit 9 sound wall. This wall extends approximately 400 linear feet westerly along the PUSD storm water basin south boundary from the L101 right-of-way to 95th Av. This project will likely include the processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements.The FY15 funding provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of an 8' noise wall along the Westgreen Unit 9 subdivision sound wall from Lot 16 to Lot 1. The improvements will include: removing the existing wall and obtaining a 10' easement across Lots 1-16 and the parcels to the south. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, and agreements with the individual owners.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Outside Sources	Carryover	$310,410	$0	$0	$0	$0	$0	$310,410
Construction	County Transportation T	Carryover	$96,314	$0	$0	$0	$0	$0	$96,314
		Total Budget	**$406,724**	**$0**	**$0**	**$0**	**$0**	**$0**	**$406,724**

Traffic Control

ITS Equipment Upgrade

Project Number: EN00348 **Council District:** City Wide

Project Location: Northern Av, Olive Av, Peoria Av

This project provides for the design and construction to upgrade the existing cabinets, traffic controllers and also to upgrade the existing loop detection to video detection to improve the overall communication within the city's network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$50,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$50,000**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$3,600	$3,600	$3,600	$3,600	$3,600	$18,000	$36,000
Capital OPS	$20,000	$20,000	$20,000	$20,000	$20,000	$100,000	$200,000
Total Operating Impacts	**$3,600**	**$3,600**	**$3,600**	**$3,600**	**$3,600**	**$18,000**	**$236,000**

Traffic Management Center Equipment Replacement

Project Number: EN00433 **Council District:** Acacia

Project Location: Development and Community Services Building

This project provides funding for periodic equipment replacement in the city's Traffic Management Center (TMC) located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The city has been awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Equipment	Transportation Sales Tax	Base	$0	$29,156	$0	$0	$0	$400,000	$429,156
Equipment	Outside Sources	Base	$0	$482,345	$0	$0	$0	$0	$482,345
Design	Transportation Sales Tax	Base	$15,000	$0	$0	$0	$0	$0	$15,000
		Total Budget	**$115,000**	**$511,501**	**$0**	**$0**	**$0**	**$400,000**	**$1,026,501**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000	$50,000
Capital OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$25,000**	**$150,000**

Traffic Control

Traffic Signal Emergency Operations ITS

Project Number: EN00225 **Council District:** Acacia, Palo Verde

Project Location: Thunderbird Rd, 83rd Av, 75th Av

This ITS project will include the installation of additional fiber optic conduit, cable, communication lines, and computer networking equipment along Thunderbird Road, 83rd Av, and 75th Av, as well as the installation of ITS equipment (e.g. Closed Circuit Television cameras) at key locations throughout the City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$77,036	$0	$0	$0	$0	$0	$77,036
		Total Budget	**$77,036**	**$0**	**$0**	**$0**	**$0**	**$0**	**$77,036**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$20,000	$70,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$20,000**	**$70,000**

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133 **Council District:** City Wide

Project Location: Various Locations

The project provides for extension of the fiber optic system to provide communications to the city's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the city's traffic signals, as well as obtaining valuable intersection information from a central location. The city has applied for federal funding for two separate interconnect projects, and the requests through FY 2016 reflect the anticipated cost-sharing agreement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$129,434	$0	$0	$0	$0	$0	$129,434
Design	Transportation Sales Tax	Base	$0	$0	$25,000	$0	$25,000	$50,000	$75,000
Construction	Transportation Sales Tax	Base	$12,498	$0	$175,000	$0	$175,000	$350,000	$537,498
Construction	Outside Sources	Base	$206,772	$0	$0	$0	$0	$0	$206,772
Chargebacks	Transportation Sales Tax	Base	$0	$0	$5,000	$0	$5,000	$10,000	$15,000
Arts	Transportation Sales Tax	Base	$0	$0	$2,000	$0	$2,000	$4,000	$6,000
		Total Budget	**$348,704**	**$0**	**$207,000**	**$0**	**$207,000**	**$414,000**	**$969,704**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Personal OPS	$3,000	$3,000	$3,000	$3,000	$3,000	$15,000	$30,000
Non-Pers OPS	$5,000	$5,000	$5,000	$5,000	$5,000	$10,000	$35,000
Capital OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$3,000**	**$3,000**	**$3,000**	**$3,000**	**$3,000**	**$15,000**	**$165,000**

Traffic Control

Traffic Signal Program

Project Number: EN00170 **Council District:** Citywide

Project Location: Various Locations

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Outside Sources	Carryover	$59,828	$0	$0	$0	$0	$0	$59,828
Construction	Transportation Sales Tax	Base	$733,000	$733,000	$733,000	$733,000	$733,000	$2,932,000	$5,864,000
Chargebacks	Transportation Sales Tax	Base	$0	$59,670	$59,670	$59,670	$59,670	$238,680	$417,690
Arts	Transportation Sales Tax	Base	$0	$7,330	$7,330	$7,330	$7,330	$29,320	$51,310
		Total Budget	**$792,828**	**$800,000**	**$800,000**	**$800,000**	**$800,000**	**$3,200,000**	**$6,392,828**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

Traffic Signal System Software Replacement

Project Number: EN00430 **Council District:** Acacia

Project Location: Development and Community Services Building

This is to request funding for replacement of the city's existing traffic signal system software. This project includes the software installation, integration with traffic system hardware, software licenses, personnel training and software maintenance agreement.

Budget by Fiscal Year

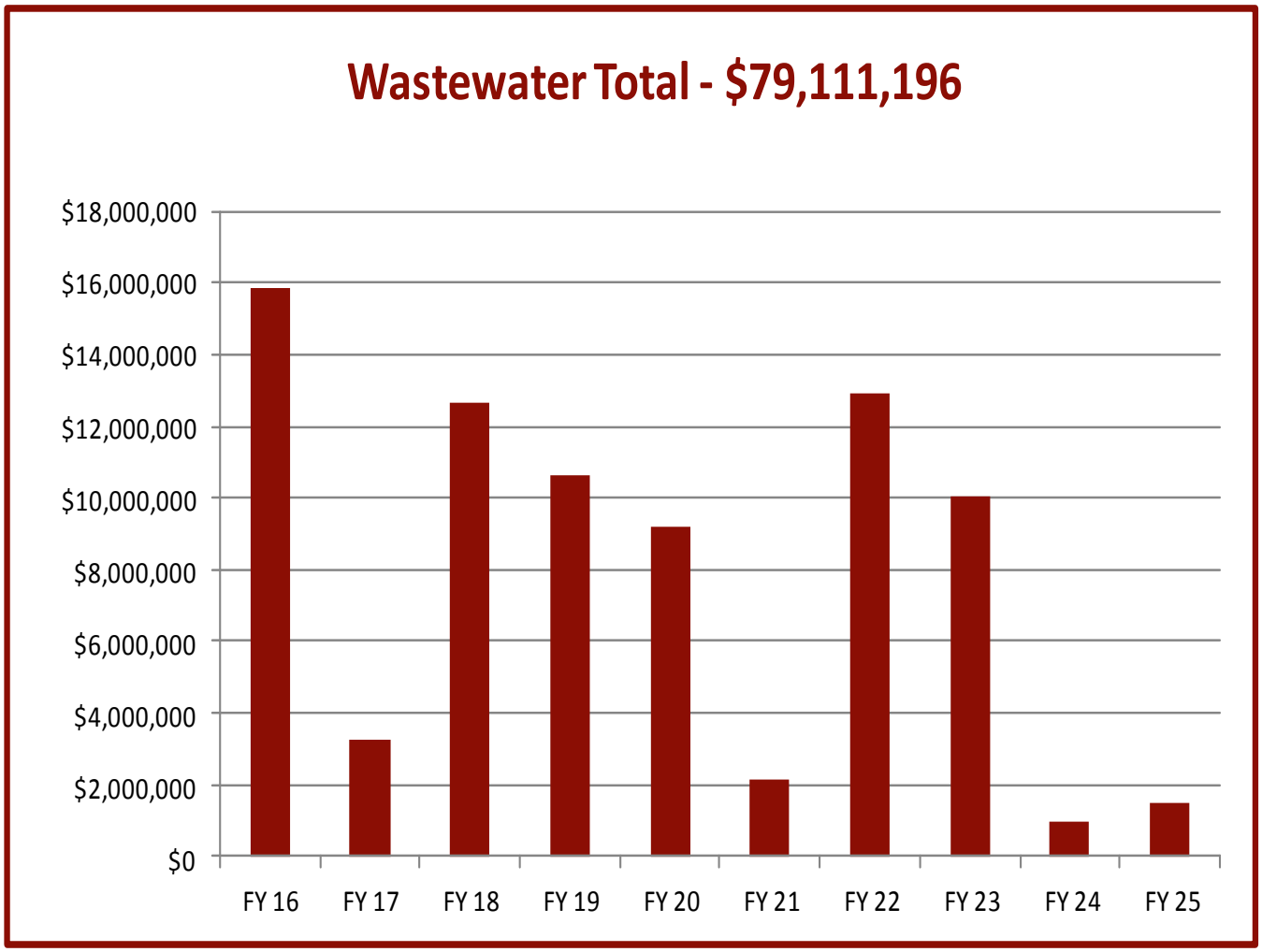
Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Transportation Sales Tax	Carryover	$42,208	$0	$0	$0	$0	$0	$42,208
		Total Budget	**$42,208**	**$0**	**$0**	**$0**	**$0**	**$0**	**$42,208**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$12,000	$12,000	$12,000	$0	$0	$0	$36,000
Total Operating Impacts	**$12,000**	**$12,000**	**$12,000**	**$0**	**$0**	**$0**	**$36,000**

Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in northern areas of the City, construction of a new concrete reservoir and booster pump station needed to expand the reclaimed water system in the Old Town area and additional treatment capacity be added to meet the needs of continuing development in the north and northwest portions of the City.



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
2050 - Water	$4,914,681	$1,206,735	$2,257,822	$192,642	$1,173,244	$238,625	$9,983,749
2162 - Water Expansion Post 1/1/12	$0	$0	$0	$0	$0	$266,983	$266,983
2163 - Water Exp. S. of Bell	$653,345	$116,767	$1,091,244	$116,767	$1,091,244	$268,019	$3,337,386
2164 - Water Exp. N. of Bell	$653,345	$150,089	$836,553	$2,181,312	$1,167,226	$4,313,570	$9,302,094
2400 - Wastewater	$5,327,824	$1,593,037	$6,052,050	$1,497,150	$1,515,525	$21,772,631	$37,758,217
2452 - WIFA Bonds 2006 Clean Water	$0	$0	$0	$6,489,505	$3,501,676	$0	$9,991,182
2506 - Wastewater Exp. E. of Agua Fria	$217,782	$38,923	$363,748	$38,923	$363,748	$407,245	$1,430,369
2507 - Wastewater Exp. W. of Agua Fria	$1,721,470	$138,889	$1,553,287	$120,733	$363,748	$249,723	$4,147,850
2509 - Wastewater Expansion Post 1/1/12	$1,403,017	$0	$500,000	$0	$0	$0	$1,903,017
2510 - Wastewater Expansion	$990,349	$0	$0	$0	$0	$0	$990,349
Total - Wastewater	**$15,881,813**	**$3,244,439**	**$12,654,705**	**$10,637,031**	**$9,176,412**	**$27,516,796**	**$79,111,196**

Wastewater

101st Ave and Northern Lift Station Pretreatment

Project Number: UT00398 **Council District:** Pine

Project Location: 101st Ave and Northern

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the installation of an automated vertical bar screen on the influent wastewater main entering the 101st Avenue and Northern Lift Station (L103). This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Wastewater	Base	$28,004	$0	$0	$0	$0	$0	$28,004
Construction	Wastewater	Base	$324,594	$0	$0	$0	$0	$0	$324,594
		Total Budget	**$352,598**	**$0**	**$0**	**$0**	**$0**	**$0**	**$352,598**

85th Avenue Reclaimed Waterline-Mtn View to Grand

Project Number: UT00310 **Council District:** Acacia

Project Location: 85th Av Mountain View Rd to Grand Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the installation of approx. 4,170 linear feet of new 12-inch ductile iron reclaimed waterline and appurtenances on 85th Av from Mountain View Road to Grand Av. This project may also include processing of utility company (APS, Cox, Qwest/CenturyLink, SRP, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Wastewater	Base	$0	$29,726	$0	$0	$0	$0	$29,726
Design	Water	Base	$0	$89,179	$0	$0	$0	$0	$89,179
Construction	Wastewater	Base	$0	$306,721	$0	$0	$0	$0	$306,721
Construction	Water	Base	$0	$920,162	$0	$0	$0	$0	$920,162
Chargebacks	Wastewater	Base	$0	$9,150	$0	$0	$0	$0	$9,150
Chargebacks	Water	Base	$0	$27,450	$0	$0	$0	$0	$27,450
Arts	Wastewater	Base	$0	$3,365	$0	$0	$0	$0	$3,365
Arts	Water	Base	$0	$10,094	$0	$0	$0	$0	$10,094
		Total Budget	**$0**	**$1,395,847**	**$0**	**$0**	**$0**	**$0**	**$1,395,847**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$2,503	$2,503	$2,503	$12,515	$20,024
Total Operating Impacts	**$0**	**$0**	**$2,503**	**$2,503**	**$2,503**	**$12,515**	**$20,024**

Wastewater

Agua Fria Lift Station-Wastewater Campus Land

Project Number: UT00284 **Council District:** Mesquite

Project Location: CAP Canal and Agua Fria River

This project will purchase a 40-acre site for a future water reclamation facility campus. This project site will initially be used for a regional wastewater lift station that will provide service for the portion of the city located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Land Acquisi	Wastewater Expansion P	Base	$0	$0	$500,000	$0	$0	$0	$500,000
Land Acquisi	Wastewater	Base	$0	$0	$2,500,000	$0	$0	$0	$2,500,000
Land Acquisi	Water Exp. N. of Bell	Base	$0	$0	$500,000	$0	$0	$0	$500,000
Land Acquisi	Water	Base	$0	$0	$500,000	$0	$0	$0	$500,000
		Total Budget	**$200,000**	**$0**	**$4,000,000**	**$0**	**$0**	**$0**	**$4,200,000**

Beardsley Plant Equipment Upgrade and Expansion

Project Number: UT00314 **Council District:** Willow

Project Location: Beardsley Treatment Plant

Initially this project will replace and update existing equipment identified in the 2010 Plant Master Plan as reaching the end of its life cycle prior to the plant expansion. The replacement of this equipment will maintain plant reliability and increase efficiencies. The main elements are upgrades to the disinfection system, odor control, overhauling of headworks equipment, and instrumentation equipment replacement. The FY21-22 component of this project will increase plant treatment capacity from 4 MGD to 6 MGD. The project will entail expanding plant capacity using the current plant process technology at Beardsley. New basins, clarifiers, pump capacity, filters, disinfection systems, recharge capacity, and backup generator power are the main elements of this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Wastewater	Base	$375,000	$262,500	$187,500	$112,500	$112,500	$112,500	$1,050,000
Equipment	Water	Base	$125,000	$87,500	$62,500	$37,500	$37,500	$37,500	$350,000
Construction	Wastewater	Base	$0	$0	$0	$0	$0	$12,808,126	$12,808,126
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$4,269,376	$4,269,376
Chargebacks	Wastewater	Base	$0	$2,250	$2,250	$2,250	$2,250	$6,750	$13,500
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$1,500	$1,500
Chargebacks	Water	Base	$0	$750	$750	$750	$750	$750	$3,000
Arts	Wastewater	Base	$0	$0	$0	$0	$0	$128,082	$128,082
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$42,694	$42,694
		Total Budget	**$500,000**	**$353,000**	**$253,000**	**$153,000**	**$153,000**	**$17,407,278**	**$18,666,278**

Wastewater

Beardsley WRF Solids Pipeline Rehabilitation

Project Number: UT00308 **Council District:** Ironwood

Project Location: Beardsley and 91st Av to 99th Av

This project involves the rehabilitation of an 8-inch force main that transports solids from the Beardsley Water Reclamation Facility to the sewer collector along 91st Av and then ultimately to the Butler Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	Wastewater	Base	$0	$0	$187,472	$0	$0	$0	$187,472
Other	Water	Base	$0	$0	$62,491	$0	$0	$0	$62,491
Design	Wastewater	Base	$0	$0	$226,400	$0	$0	$0	$226,400
Design	Water	Base	$0	$0	$53,700	$0	$0	$0	$53,700
Construction	Wastewater	Base	$0	$0	$1,415,000	$0	$0	$0	$1,415,000
Construction	Water	Base	$0	$0	$415,000	$0	$0	$0	$415,000
Chargebacks	Wastewater	Base	$0	$0	$33,739	$0	$0	$0	$33,739
Chargebacks	Water	Base	$0	$0	$11,200	$0	$0	$0	$11,200
Arts	Wastewater	Base	$0	$0	$16,414	$0	$0	$0	$16,414
Arts	Water	Base	$0	$0	$4,687	$0	$0	$0	$4,687
		Total Budget	**$0**	**$0**	**$2,426,103**	**$0**	**$0**	**$0**	**$2,426,103**

Butler Drive WRF Expansion to 13 MGD

Project Number: UT00225 **Council District:** Acacia

Project Location: Butler WRF

As growth continues south of Beardsley Road, the Butler Water Reclamation Facility treatment capacity will need to be expanded to 13 million gallons per day. This project will fund the addition of a booster pump at the influent pump station, additional membrane cassettes, one new centrifuge, one new UV module, and centrifuge solids building improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$0	$103,960	$103,960
Design	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$0	$34,653	$34,653
Construction	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$0	$299,252	$299,252
Construction	Wastewater	Base	$0	$0	$0	$0	$0	$1,185,898	$1,185,898
Construction	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$0	$230,711	$230,711
Construction	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$264,339	$264,339
Arts	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$0	$4,033	$4,033
Arts	Wastewater	Base	$0	$0	$0	$0	$0	$11,859	$11,859
Arts	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$0	$2,655	$2,655
Arts	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$2,644	$2,644
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,140,004**	**$2,140,004**

Wastewater

Butler Drive WRF Membrane Replacement

Project Number: UT00306 **Council District:** Acacia

Project Location: Butler WRF

This project provides funds to replace membrane filters at the Butler Water Reclamation Facility with more efficient membranes and retrofit existing membranes for continued use with the new system to maximize their useful life while reducing air requirements. This project also includes the replacement of an existing blower with a more efficient turbo blower.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Wastewater	Base	$749,950	$0	$0	$0	$0	$0	$749,950
Equipment	Water	Base	$2,249,850	$0	$0	$0	$0	$0	$2,249,850
Design	Wastewater	Base	$13,419	$0	$0	$0	$0	$0	$13,419
Design	Water	Base	$40,256	$0	$0	$0	$0	$0	$40,256
Construction	Wastewater	Base	$148,086	$0	$0	$0	$0	$0	$148,086
Construction	Water	Base	$444,257	$0	$0	$0	$0	$0	$444,257
		Total Budget	**$3,645,818**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,645,818**

Wastewater

Butler Recharge Wells

Project Number: UT00309 **Council District:** Acacia

Project Location: Butler WRF, Municipal Operations Center, Pioneer Park

This project will design and construct a new Aquifer Storage and Recovery (ASR) well at or near the Butler Water Reclamation Facility, Municipal Operations Center and Butler Influent Pump Station. The project will provide for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of pipe, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$1,025,558	$0	$0	$0	$0	$0	$1,025,558
Construction	Wastewater	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
Study	Water Exp. S. of Bell	Base	$0	$29,466	$0	$29,466	$0	$0	$58,933
Study	Water	Base	$0	$0	$0	$29,466	$0	$0	$29,466
Study	Wastewater Exp. W. of	Base	$0	$9,822	$0	$9,822	$0	$0	$19,644
Study	Wastewater Exp. E. of A	Base	$0	$9,822	$0	$9,822	$0	$0	$19,644
Study	Water Exp. N. of Bell	Base	$0	$29,466	$0	$0	$0	$0	$29,466
Design	Water	Base	$0	$0	$0	$86,435	$0	$0	$86,435
Design	Water Exp. S. of Bell	Base	$0	$86,435	$0	$86,435	$0	$0	$172,871
Design	Water Exp. N. of Bell	Base	$0	$86,435	$0	$0	$0	$0	$86,435
Design	Wastewater Exp. E. of A	Base	$0	$28,812	$0	$28,812	$0	$0	$57,624
Design	Wastewater Exp. W. of	Base	$0	$28,812	$0	$28,812	$0	$0	$57,624
Construction	Water Exp. N. of Bell	Base	$653,345	$0	$0	$0	$0	$0	$653,345
Construction	Wastewater Exp. E. of A	Base	$217,782	$0	$360,146	$0	$360,146	$0	$577,928
Construction	Water	Base	$0	$0	$1,080,439	$0	$1,080,439	$0	$1,080,439
Construction	Wastewater Exp. W. of	Base	$217,241	$0	$360,146	$0	$360,146	$0	$577,387
Construction	Water Exp. S. of Bell	Base	$653,345	$0	$1,080,439	$0	$1,080,439	$0	$1,733,784
Arts	Water	Base	$0	$0	$10,805	$865	$10,805	$0	$11,670
Arts	Wastewater Exp. W. of	Base	$0	$289	$3,602	$289	$3,602	$0	$4,180
Arts	Wastewater Exp. E. of A	Base	$0	$289	$3,602	$289	$3,602	$0	$4,180
Arts	Water Exp. N. of Bell	Base	$0	$865	$0	$0	$0	$0	$865
Arts	Water Exp. S. of Bell	Base	$0	$865	$10,805	$865	$10,805	$0	$12,535
		Total Budget	**$3,067,271**	**$311,379**	**$2,909,985**	**$311,379**	**$2,909,985**	**$0**	**$6,600,014**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$40,500	$40,500	$40,500	$40,500	$40,500	$202,500	$405,000
Total Operating Impacts	**$40,500**	**$40,500**	**$40,500**	**$40,500**	**$40,500**	**$202,500**	**$405,000**

Wastewater

Butler Reclaimed Water System Expansion Phase II

Project Number: UT00313 **Council District:** Acacia

Project Location: Butler WRF

This project is the next phase of the Butler Reclaimed System Expansion project and will construct a 1.5 MGD booster pump station to reach more potential reclaimed water users in the Old Town area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$27,005	$0	$0	$0	$0	$0	$27,005
Construction	Wastewater	Base	$1,178,884	$0	$0	$0	$0	$0	$1,178,884
Construction	Water	Base	$392,961	$0	$0	$0	$0	$0	$392,961
		Total Budget	**$1,598,850**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,598,850**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$16,100	$16,100	$16,100	$16,100	$16,100	$80,500	$161,000
Total Operating Impacts	**$16,100**	**$16,100**	**$16,100**	**$16,100**	**$16,100**	**$80,500**	**$161,000**

Butler WRF Plant Equipment Upgrade and Replacement

Project Number: UT00333 **Council District:** Acacia

Project Location: Butler Water Reclamation Facility

The Butler Water Reclamation Facility (WRF) is a complex, highly automated and mechanical plant with many mechanical and process components exposed to the harsh atmosphere and environment associated with wastewater treatment. The equipment is expensive and will need continuous replacement, even with on-going preventive maintenance performed by the staff and by contract services. Some of the larger pieces of equipment identified for replacement or major rebuilding/over-haul include the Influent Pump Station (IPS) pumps, IMLR pumps, drain pumps, waste pumps, permeate pumps, centrifuge scrolls, plant effluent pump station, and various variable frequency drives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Carryover	$25,000	$0	$0	$0	$0	$0	$25,000
Equipment	Wastewater	Base	$112,500	$108,750	$112,500	$75,000	$75,000	$375,000	$858,750
Equipment	Water	Base	$37,500	$36,250	$37,500	$25,000	$25,000	$125,000	$286,250
		Total Budget	**$175,000**	**$145,000**	**$150,000**	**$100,000**	**$100,000**	**$500,000**	**$1,170,000**

Wastewater

Dysart Sewer (Dixileta Dr. to Jomax Rd. Oversize)

Project Number: UT00337 **Council District:**

Project Location: Trilogy West

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of a 21-inch and 24-inch VCP sewer line and associated appurtenances near the Dysart Road alignment from Dixileta Drive to Jomax Road, and restoration and/or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. These costs represent the cost of oversizing the sewer main from a 10-inch main to a 21-inch and 24-inch main.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater Expansion P	Base	$891,089	$0	$0	$0	$0	$0	$891,089
Construction	Wastewater Exp. W. of	Base	$788,911	$0	$0	$0	$0	$0	$788,911
		Total Budget	**$1,680,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,680,000**

IPS Plant Effluent Water Booster Station

Project Number: UT00402 **Council District:**

Project Location:

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of an underground concrete reservoir, small booster pump and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Wastewater	Base	$13,364	$0	$0	$0	$0	$0	$13,364
Design	Water	Base	$4,455	$0	$0	$0	$0	$0	$4,455
Construction	Wastewater	Base	$147,268	$0	$0	$0	$0	$0	$147,268
Construction	Water	Base	$49,089	$0	$0	$0	$0	$0	$49,089
		Total Budget	**$214,176**	**$0**	**$0**	**$0**	**$0**	**$0**	**$214,176**

Wastewater

Jomax WRF Expansion

Project Number: UT00388 **Council District:** Mesquite

Project Location: Jomax Water Reclamation Facility, Jomax Rd., east of El Mirage Rd.

This project will include design and construction of an expansion to the Jomax WRF located just north of the Beardsley Canal and west of the Agua Fria River. The current treatment capacity of the Jomax WRF is 2.25 million gallons per day (MGD). Development in the north and northwest portions of the city will require that additional treatment capacity be added at this facility to meet the needs of continuing development in the area. The 1.1 MGD expansion corresponds to the Vistancia master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater Exp. W. of	Base	$0	$99,966	$0	$0	$0	$0	$99,966
Study	Water Exp. N. of Bell	Base	$0	$33,322	$0	$0	$0	$0	$33,322
Design	Wastewater Exp. W. of	Base	$0	$0	$999,661	$0	$0	$0	$999,661
Design	Water Exp. N. of Bell	Base	$0	$0	$333,220	$0	$0	$0	$333,220
Construction	WIFA Bonds 2006 Clea	Base	$0	$0	$0	$6,425,252	$3,467,005	$0	$6,425,252
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$2,159,714	$1,155,669	$0	$2,159,714
Arts	Wastewater Exp. W. of	Base	$0	$0	$9,997	$0	$0	$0	$9,997
Arts	WIFA Bonds 2006 Clea	Base	$0	$0	$0	$64,253	$34,671	$0	$64,253
Arts	Water Exp. N. of Bell	Base	$0	$0	$3,333	$21,598	$11,557	$0	$24,931
		Total Budget	**$0**	**$133,288**	**$1,346,211**	**$8,670,817**	**$4,668,902**	**$0**	**$10,150,316**

Jomax WRF Operational Improvement/Upgrade/Replace

Project Number: UT00323 **Council District:** Mesquite

Project Location: Jomax WRF

The equipment at Jomax Water Reclamation Facility is exposed to a harsh wastewater environment that causes rapid equipment deterioration and failure. The equipment is expensive and will need continuous replacement, even with ongoing preventive maintenance work performed by the staff and by contract services. The FY14 efficiency study provided an energy and equipment audit focusing on replacement needs and more efficient technology and will assist staff in identifying and prioritizing equipment replacement in future years based on cost savings, efficiency, criticality, and condition of the equipment. Potential projects determined via the study and additional operations evaluation include scrubber replacement with more efficient technology, turbo blower addition with more efficient technology, electrical component replacements and upgrades, influent screens and screening components, various pumps -such as influent pumps, chemical feed pumps, IMLR pumps, drain pumps and waste pumps.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	Wastewater	Base	$93,750	$105,000	$55,693	$37,500	$55,693	$223,886	$553,329
Construction	Water	Base	$31,250	$35,000	$18,564	$12,500	$18,564	$74,628	$184,442
Arts	Wastewater	Base	$0	$1,050	$557	$375	$557	$2,239	$4,596
Arts	Water	Base	$0	$350	$186	$125	$186	$747	$1,533
		Total Budget	**$175,000**	**$141,400**	**$75,000**	**$50,500**	**$75,000**	**$301,500**	**$793,900**

Wastewater

Lift Station Reconditioning

Project Number: UT00116 **Council District:** Various

Project Location: Citywide

This project addresses ongoing needs at all City of Peoria lift stations. The funds will be used to address pre-treatment, odor control, corrosion prevention, equipment upgrades, replacements, and efficiency/cost savings projects. The city has 14 lift stations in the wastewater collection system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Base	$380,000	$380,000	$380,000	$380,000	$380,000	$1,900,000	$3,800,000
Arts	Wastewater	Base	$0	$3,800	$3,800	$3,800	$3,800	$19,000	$34,200
		Total Budget	**$380,000**	**$383,800**	**$383,800**	**$383,800**	**$383,800**	**$1,919,000**	**$3,834,200**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$45,000	$45,000	$45,000	$45,000	$45,000	$225,000	$450,000
Total Operating Impacts	**$45,000**	**$45,000**	**$45,000**	**$45,000**	**$45,000**	**$225,000**	**$450,000**

Manhole Rehabilitation

Project Number: UT00307 **Council District:** Various

Project Location: Citywide

This project will repair and rehabilitate manholes throughout the city's wastewater collection system. The city has over 14,000 manholes with an expected life of 30 to 50 years. Manholes to be rehabilitated were identified in a sewer line assessment done in FY11.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Base	$247,750	$272,500	$272,500	$272,500	$272,500	$1,362,500	$2,700,250
Chargebacks	Wastewater	Base	$0	$2,500	$2,500	$2,500	$2,500	$12,500	$22,500
Arts	Wastewater	Base	$0	$2,725	$2,725	$2,725	$2,725	$13,625	$24,525
		Total Budget	**$247,750**	**$277,725**	**$277,725**	**$277,725**	**$277,725**	**$1,388,625**	**$2,747,275**

Wastewater

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191 **Council District:** Various

Project Location: Citywide

This project provides funding to rehabilitate, realign, or extend the city's existing wastewater collection system to ensure its continued compliant operation. These funds may also be used to construct sewer extensions in coordination with street improvement projects and to address sewer line rehabilitations identified during inspections.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Carryover	$26,868	$0	$0	$0	$0	$0	$26,868
Construction	Wastewater	Base	$150,000	$100,000	$100,000	$100,000	$100,000	$500,000	$1,050,000
Chargebacks	Wastewater	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
Arts	Wastewater	Base	$0	$1,000	$1,000	$1,000	$1,000	$5,000	$9,000
		Total Budget	**$176,868**	**$103,000**	**$103,000**	**$103,000**	**$103,000**	**$515,000**	**$1,103,868**

Reclaimed Water Booster Land Purchase at IPS

Project Number: UT00329 **Council District:** Pine

Project Location: 99th Av and Northern Av

This project provides funding for the purchase of land directly around the influent pump station for a reclaimed water booster station and reservoir. This land is estimated at 213,939 square feet. The actual total may vary.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Wastewater	Carryover	$162,500	$0	$0	$0	$0	$0	$162,500
Land Acquisi	Water	Carryover	$487,500	$0	$0	$0	$0	$0	$487,500
		Total Budget	**$650,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$650,000**

Wastewater

SROG Line Assessment& Repair

Project Number: UT00321 **Council District:** Pine

Project Location: 99th Avenue from Olive to Hwy 10

This project will fund a portion of an assessment and repairs to be done to the 99th Av West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.44 percent of all capital costs associated with this line. The program will be funded in two separate phases, with the first phase beginning in FY14 and FY15 and the second beginning in FY21 through FY23.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater	Carryover	$103,480	$0	$0	$0	$0	$0	$103,480
Construction	Wastewater	Carryover	$497,407	$0	$0	$0	$0	$0	$497,407
Construction	Wastewater	Base	$0	$0	$0	$0	$0	$876,896	$876,896
Arts	Wastewater	Base	$0	$0	$0	$0	$0	$8,770	$8,770
		Total Budget	**$600,887**	**$0**	**$0**	**$0**	**$0**	**$885,666**	**$1,486,553**

Trunk Sewer Line Inspection

Project Number: UT00322 **Council District:** All

Project Location: Citywide

This project will perform an inspection of all sanitary sewer lines 15 inches and larger within the wastewater collection system on a five-year basis to ensure the structural and operational viability of these large sewer mains. The inspections can be compared to the baseline data collected in FY12. The inspections will identify any existing or potential structural and operational issues. The inspection also collects data on the system that helps us update our information databases. Video of the lines is the main tool for the inspection.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater	Base	$0	$0	$550,000	$0	$0	$1,200,000	$2,350,000
		Total Budget	**$0**	**$0**	**$550,000**	**$0**	**$0**	**$1,200,000**	**$2,350,000**

Wastewater

Trunk Sewer Rehabilitation

Project Number: UT00296 **Council District:** Various

Project Location: Citywide

This project will repair and rehabilitate 15 inch and larger sewer lines within the city's wastewater collection system. These lines are classified as trunk sewers, which collect the wastewater from multiple areas. This project will correct deficiencies identified by the Trunk Sewer Inspection project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater	Base	$0	$0	$0	$500,000	$500,000	$1,000,000	$1,500,000
Arts	Wastewater	Base	$0	$0	$0	$5,000	$5,000	$10,000	$15,000
		Total Budget	**$0**	**$0**	**$0**	**$505,000**	**$505,000**	**$1,010,000**	**$1,515,000**

West Agua Fria Wastewater Lines

Project Number: UT00171 **Council District:** Mesquite

Project Location: Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The city is funding oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas.

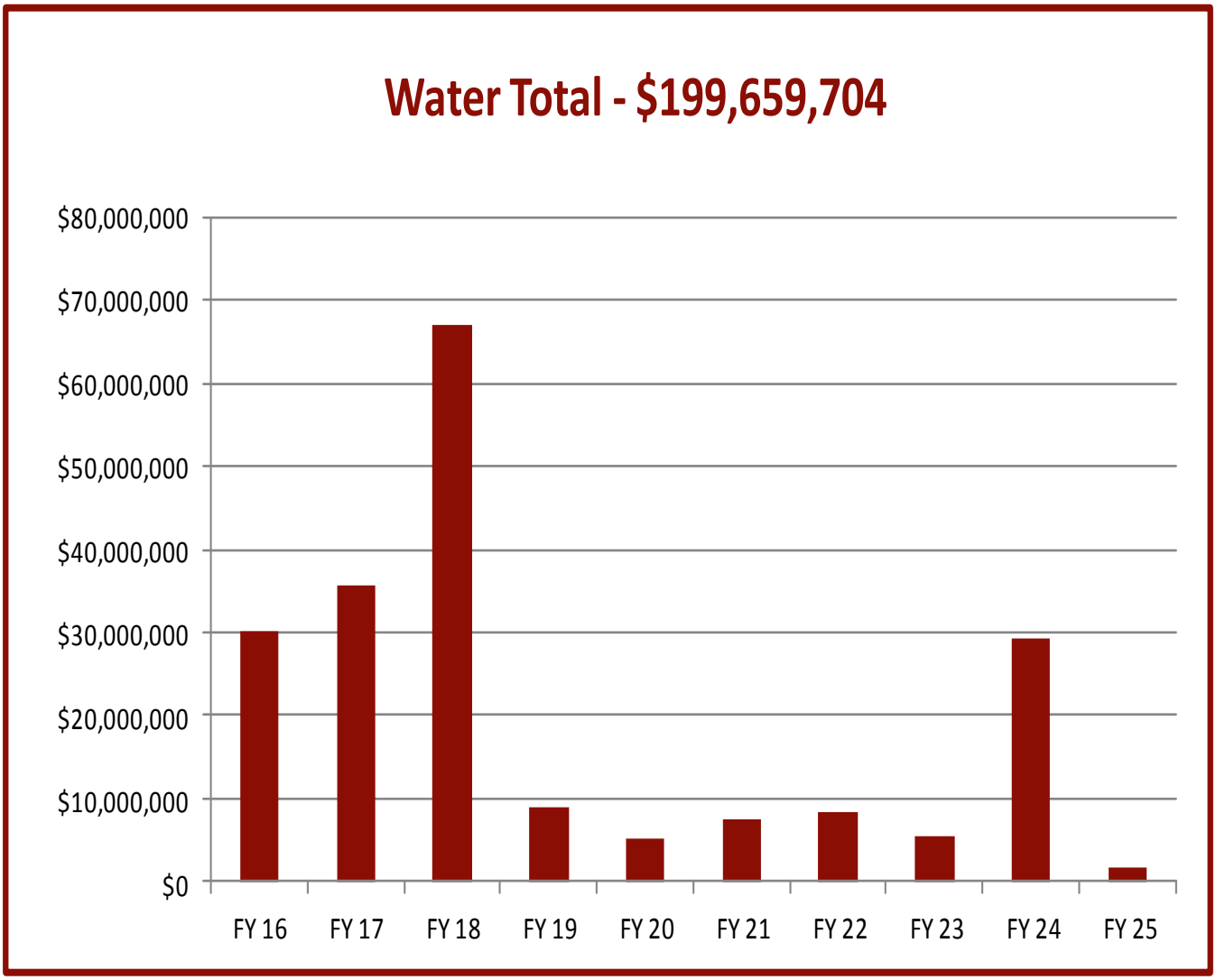
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Wastewater Expansion	Carryover	$990,349	$0	$0	$0	$0	$0	$990,349
Construction	Wastewater Expansion P	Carryover	$511,928	$0	$0	$0	$0	$0	$511,928
Construction	Wastewater Exp. W. of	Base	$715,318	$0	$178,100	$81,000	$0	$247,250	$1,221,668
Arts	Wastewater Exp. W. of	Base	$0	$0	$1,781	$810	$0	$2,473	$5,064
		Total Budget	**$2,217,595**	**$0**	**$179,881**	**$81,810**	**$0**	**$249,723**	**$2,729,009**

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of Peoria, replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life as well as upgrading existing water distribution and production sites to address reliability and efficiency issues as these facilities age. These upgrades allow the system to continue to operate with reliability, efficiency, and redundancy as well as ensuring water quality.



Water

Summary by Funding Source

Fund Number and Name	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
2050 - Water	$11,304,545	$5,465,255	$12,116,074	$4,792,162	$1,332,200	$14,748,969	$49,759,205
2161 - Water Expansion	$4,399,569	$0	$0	$0	$0	$0	$4,399,569
2162 - Water Expansion Post 1/1/12	$1,379,396	$404,000	$40,500	$100,000	$30,240	$265,160	$2,219,296
2163 - Water Exp. S. of Bell	$3,000	$0	$13,500	$0	$19,019	$27,679	$63,198
2164 - Water Exp. N. of Bell	$3,583,887	$1,080,345	$2,252,583	$3,294,274	$3,192,525	$3,294,223	$16,697,837
2167 - Water Resource Fee 2014	$509,176	$483,286	$457,395	$431,505	$0	$0	$1,881,362
2168 - Water Resource Fees - Post 1/12/12	$700,000	$0	$0	$0	$0	$0	$700,000
2222 - W/S Rev Bonds (Wtr)	$7,540,000	$27,674,000	$51,510,000	$0	$0	$31,694,078	$118,418,078
2400 - Wastewater	$620,763	$592,698	$637,698	$225,000	$350,000	$1,340,000	$3,766,159
2506 - Wastewater Exp. E. of Agua Fria	$29,500	$0	$0	$0	$99,120	$213,580	$342,200
2507 - Wastewater Exp. W. of Agua Fria	$11,500	$0	$0	$0	$38,640	$83,260	$133,400
2509 - Wastewater Expansion Post 1/1/12	$9,000	$0	$75,000	$0	$30,240	$65,160	$179,400
2590 - Commercial Solid Waste	$0	$0	$0	$0	$0	$250,000	$250,000
2600 - Residential Solid Waste	$0	$0	$0	$0	$0	$600,000	$600,000
2650 - Solid Waste Expansion	$0	$0	$0	$0	$0	$250,000	$250,000
Total - Water	**$30,090,336**	**$35,699,584**	**$67,102,750**	**$8,842,941**	**$5,091,984**	**$52,832,109**	**$199,659,704**

Water

103rd Ave 12" Waterline Northern to Olive

Project Number: UT00392 **Council District:**

Project Location: 103rd Ave Northern to Olive

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new 12" waterlines to replace existing AC and PVC pipe through the construction limits of the project, 103rd Ave Northern to Olive and, including fittings, valves, hydrants, appurtenances and abandonment of replaced waterlines, and restoration and or replacement of pavement, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed in association with the city street improvement project EN00422, which will be combined into one managed project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water	Base	$51,674	$0	$0	$0	$0	$0	$51,674
Construction	Water	Base	$690,493	$0	$0	$0	$0	$0	$690,493
		Total Budget	**$742,167**	**$0**	**$0**	**$0**	**$0**	**$0**	**$742,167**

67th Ave at Villa Lindo 12" Waterline

Project Number: UT00396 **Council District:** Mesquite

Project Location: 67th Ave and Villa Lindo Lane

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the installation of approx. 630 linear feet of new 12-inch ductile iron waterline and appurtenances on 67th Avenue from Hatfield Road to Villa Lindo Lane. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water	Base	$11,284	$0	$0	$0	$0	$0	$11,284
Construction	Water	Base	$147,366	$0	$0	$0	$0	$0	$147,366
		Total Budget	**$158,650**	**$0**	**$0**	**$0**	**$0**	**$0**	**$158,650**

Water

75 Ave 16-inch Waterline, Cactus and Peoria

Project Number: UT00143 **Council District:** Palo Verde

Project Location: 75th Av, Cactus and Peoria intersections

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new waterlines to replace existing AC and PVC Pipe through the construction limits of each intersection, 75th and Cactus and 75th and Peoria and to install new 16" watermain on 75th Ave. through the construction limits of the Cactus intersection, including fittings, valves, hydrants, appurtenances and abandonment of replaced waterlines, and restoration and or replacement of pavement, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed in association with the City street intersection improvement projects EN00081 and EN00088, which will be combined into one managed project by ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$433,794	$0	$0	$0	$0	$0	$433,794
Construction	Water	Base	$576,206	$663,222	$0	$0	$0	$0	$1,239,428
Chargebacks	Water	Base	$0	$13,760	$0	$0	$0	$0	$13,760
Arts	Water	Base	$0	$6,633	$0	$0	$0	$0	$6,633
		Total Budget	**$1,010,000**	**$683,615**	**$0**	**$0**	**$0**	**$0**	**$1,693,615**

75th Ave 16" Waterline Cholla St to Thunderbird Rd

Project Number: UT00400 **Council District:**

Project Location: 75th Ave Cholla St to Thunderbird Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new ductile iron waterlines to replace existing AC and PVC Pipe along 75th Avenue from Cholla Street to Thunderbird Road excluding segments constructed with the Thunderbird Road and Cactus Road intersection widening projects. Install new 16" watermain, including fittings, valves, hydrants, appurtenances and abandonment of existing replaced waterlines, and restoration and or replacement of pavement, including, landscaping, as necessary, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed separately from the 75th Avenue and Cactus Road Intersection Safety improvements project EN00088 and will be managed by City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water	Base	$0	$0	$0	$0	$0	$156,276	$156,276
Construction	Water	Base	$0	$0	$0	$0	$0	$2,238,735	$2,238,735
Arts	Water	Base	$0	$0	$0	$0	$0	$23,951	$23,951
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,418,962**	**$2,418,962**

Water

Additional CAP Water Treatment Capacity

Project Number: UT00334 **Council District:** Mesquite

Project Location: North Peoria

The project will provide an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	W/S Rev Bonds (Wtr)	Base	$0	$4,400,000	$0	$0	$0	$0	$4,400,000
Design	Water	Base	$800,000	$0	$0	$0	$0	$0	$800,000
Construction	W/S Rev Bonds (Wtr)	Base	$0	$23,000,000	$51,000,000	$0	$0	$0	$74,000,000
Arts	W/S Rev Bonds (Wtr)	Base	$0	$274,000	$510,000	$0	$0	$0	$784,000
		Total Budget	**$800,000**	**$27,674,000**	**$51,510,000**	**$0**	**$0**	**$0**	**$79,984,000**

ADOT Well-Sports Complex Well Connection

Project Number: UT00327 **Council District:** Willow

Project Location: Sports Complex

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of 12-inch waterline and appurtenances on 83rd Av and Paradise Lane from the Sports Complex well site to the ADOT well metering site, and restoration and/or replacement of pavement and striping, landscaping, etc. Installation of arsenic treatment is included in this project. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Water	Base	$0	$0	$0	$53,866	$0	$0	$53,866
Design	Water	Base	$0	$0	$0	$538,658	$0	$0	$538,658
Construction	Water	Base	$0	$0	$0	$1,957,476	$0	$0	$1,957,476
Arts	Water	Base	$0	$0	$0	$24,962	$0	$0	$24,962
		Total Budget	**$0**	**$0**	**$0**	**$2,574,962**	**$0**	**$0**	**$2,574,962**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$1,975	$1,975	$9,875	$13,825
Total Operating Impacts	**$0**	**$0**	**$0**	**$1,975**	**$1,975**	**$9,875**	**$13,825**

Water

Agua Fria Booster/PRV

Project Number: UT00245 **Council District:** Mesquite

Project Location: North Peoria

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the booster pump station and pressure reducing valve station, including hydrotank, piping, mechanical, electrical, instrumentation, SCADA, treatment processes to meet 2012 water quality requirements and restoration and or replacement of pavement, gates and site wall, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water	Base	$0	$406,401	$0	$0	$0	$0	$406,401
Construction	Water	Base	$0	$0	$4,123,811	$0	$0	$0	$4,123,811
Chargebacks	Water	Base	$0	$0	$82,476	$0	$0	$0	$82,476
Arts	Water	Base	$0	$4,065	$41,239	$0	$0	$0	$45,304
		Total Budget	**$0**	**$410,466**	**$4,247,526**	**$0**	**$0**	**$0**	**$4,657,992**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$27,600	$27,600	$27,600	$27,600	$138,000	$248,400
Total Operating Impacts	**$0**	**$27,600**	**$27,600**	**$27,600**	**$27,600**	**$138,000**	**$248,400**

Condition Assessment of Remote Sites

Project Number: UT00256 **Council District:** Various

Project Location: Citywide

This project will assess the condition of all water, wastewater, and reuse water sites (excluding treatment plants). The information gathered will be used to assess the overall funding needs for utility sites. In addition, this information may be used to increase the accuracy of some master plan elements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater	Carryover	$28,065	$0	$0	$0	$0	$0	$28,065
Study	Water	Carryover	$53,062	$0	$0	$0	$0	$0	$53,062
Study	Wastewater	Base	$0	$0	$0	$150,000	$0	$0	$150,000
Study	Water	Base	$0	$0	$0	$150,000	$0	$0	$150,000
		Total Budget	**$81,127**	**$0**	**$0**	**$300,000**	**$0**	**$0**	**$381,127**

Water

Desert Harbor-Arrowhead Shores Well Mixing

Project Number: UT00312 **Council District:** Ironwood

Project Location: 91st Av and Greenway Rd to Arrowhead Shores Well

This project will recommission the waterline from the Desert Harbor well to the Arrowhead Shores reservoir in order to facilitate mixing of the water sources. In addition, this project will evaluate the need for arsenic treatment and will implement the needed technologies and site improvements to meet water quality standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water Exp. N. of Bell	Base	$0	$437,148	$0	$0	$0	$0	$437,148
Construction	Water Exp. N. of Bell	Base	$0	$0	$1,231,253	$0	$0	$0	$1,231,253
Construction	Water	Base	$0	$0	$1,700,302	$0	$0	$0	$1,700,302
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$4,666	$0	$0	$0	$4,666
Chargebacks	Water	Base	$0	$3,443	$3,366	$0	$0	$0	$6,809
Arts	Water Exp. N. of Bell	Base	$0	$4,372	$12,313	$0	$0	$0	$16,685
Arts	Water	Base	$0	$0	$17,004	$0	$0	$0	$17,004
		Total Budget	**$0**	**$444,963**	**$2,968,904**	**$0**	**$0**	**$0**	**$3,413,867**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$500	$500	$500	$2,500	$4,000
Total Operating Impacts	**$0**	**$0**	**$500**	**$500**	**$500**	**$2,500**	**$4,000**

Fire Hydrant Infill and Replacement

Project Number: UT00204 **Council District:** Various

Project Location: Citywide

This is an ongoing program to install new fire hydrants in areas of the city where fire hydrant spacing exceeds city infrastructure guidelines. In addition, this program will provide for the systematic replacement of obsolete fire hydrants in the water distribution system. There are currently 8,169 fire hydrants in our water distribution system. This program will provide for the replacement of 20 hydrants per year at a cost of $110,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Base	$160,000	$160,000	$160,000	$160,000	$160,000	$800,000	$1,600,000
Chargebacks	Water	Base	$0	$1,600	$1,600	$1,600	$1,600	$8,000	$14,400
Arts	Water	Base	$0	$1,600	$1,600	$1,600	$1,600	$8,000	$14,400
		Total Budget	**$160,000**	**$163,200**	**$163,200**	**$163,200**	**$163,200**	**$816,000**	**$1,628,800**

Water

Greenway Plant Equipment Upgrade/Replacement

Project Number: UT00316 **Council District:** Palo Verde

Project Location: Greenway Water Treatment Plant

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, requires equipment and component replacement and overhaul on a periodic basis to ensure continuous and reliable operation. The next two years of this project will entail the replacement of chemical feed pumps and the continued installation of ladders and platforms for safe access to basins and pumping equipment. Future project items will include additional pump, motor, and VFD replacements as well as replacement of ozone generator and destruct unit components, mixers, influent screens, and various analyzers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$53,039	$0	$0	$0	$0	$0	$53,039
Equipment	Water	Base	$150,000	$150,000	$100,000	$100,000	$100,000	$500,000	$1,100,000
Chargebacks	Water	Base	$0	$3,000	$2,000	$2,000	$2,000	$10,000	$19,000
		Total Budget	**$203,039**	**$153,000**	**$102,000**	**$102,000**	**$102,000**	**$510,000**	**$1,172,039**

Greenway WTP 8 MGD Expansion

Project Number: UT00311 **Council District:** Palo Verde

Project Location: Greenway WTP

This project provides for an 8 million gallons per day (MGD) expansion of the Greenway Water Treatment Plant from its current capacity of 16 MGD to 24 MGD. The treatment plant was master planned to be expanded further to an ultimate capacity of 32 MGD. This project includes sizing major unit processes to increase existing capacity. The following unit processes will be sized to achieve a total capacity of 24 MGD - flocculation basin, final sedimentation basin, filters, chlorination equipment, ozone production equipment, and ancillary equipment and components.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$3,521,584	$3,521,584
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$27,710,176	$27,710,176
Chargebacks	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$150,000	$150,000
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$312,318	$312,318
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$31,694,078**	**$31,694,078**

Water

Integrated Utility Master Plan

Project Number: UT00271 **Council District:** Various

Project Location: Citywide

This project will update the 2015 Integrated Utility Master Plan, which addresses the city's water, wastewater, and reuse systems. The Integrated Utility Master Plan will identify the water resources needed to support the City's adopted General Plan Land Use map. This will be accomplished by determining the amount of potable and reuse water required along with the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements. Because it is so broad in scope, this project will require 18 months to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater Expansion P	Base	$0	$0	$0	$0	$27,000	$18,000	$18,000
Study	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$34,500	$23,000	$23,000
Study	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$88,500	$59,000	$59,000
Study	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$106,019	$70,679	$70,679
Study	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$16,981	$11,321	$11,321
Study	Water Expansion Post 1/	Base	$0	$0	$0	$0	$27,000	$18,000	$18,000
Chargebacks	Wastewater Expansion P	Base	$0	$0	$0	$0	$3,240	$2,160	$2,160
Chargebacks	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$4,140	$2,760	$2,760
Chargebacks	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$10,620	$7,080	$7,080
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$12,722	$8,482	$8,482
Chargebacks	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$2,038	$1,358	$1,358
Chargebacks	Water Expansion Post 1/	Base	$0	$0	$0	$0	$3,240	$2,160	$2,160
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$336,000**	**$224,000**	**$224,000**

Water

Jomax In-Line Booster Station Upgrades

Project Number: UT00285 **Council District:** Mesquite

Project Location: Jomax Rd and Terramar Blvd

This project includes upgrading the existing Jomax Booster Station from 12 to 18 million gallons per day (MGD) firm capacity. This will involve upgrading pumps 1 and 2 to 100 hp each to match pumps 3 and 4. The project will require a new emergency generator rated at 450 KW. The two 75 KW VFD drives will be replaced with 100 KW constant speed soft start motor controls. A section of the 16-inch water main near the turnout will be replaced with 24-inch pipe and a new 24-inch MAG meter installed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water Exp. N. of Bell	Base	$0	$0	$0	$129,202	$0	$0	$129,202
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$1,096,602	$0	$0	$1,096,602
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$45,000	$0	$0	$45,000
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$12,259	$0	$0	$12,259
		Total Budget	**$0**	**$0**	**$0**	**$1,283,063**	**$0**	**$0**	**$1,283,063**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$0	$0	$20,100	$100,500	$120,600
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$20,100**	**$100,500**	**$120,600**

Lone Mtn Pkwy 36-inch Waterline; LPP to L303

Project Number: UT00233 **Council District:** Mesquite

Project Location: Lone Mountain Pkwy, El Mirage Rd to Loop 303

This project provides funding for the oversizing of waterline infrastructure, including the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 36-inch waterline and appurtenances in Lone Mountain Parkway from the crossing of the Loop 303 freeway to the existing waterline near Lake Pleasant Parkway in accordance with the Water Master Plan, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water Expansion	Carryover	$2,551,302	$0	$0	$0	$0	$0	$2,551,302
Construction	Water Expansion Post 1/	Base	$1,370,396	$0	$0	$0	$0	$0	$1,370,396
		Total Budget	**$3,921,698**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,921,698**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$500	$500	$500	$500	$500	$1,000	$3,500
Total Operating Impacts	**$500**	**$500**	**$500**	**$500**	**$500**	**$1,000**	**$3,500**

Water

Miscellaneous Local Waterline Improvements

Project Number: UT00203 **Council District:** Various

Project Location: Citywide

This project provides funding to upgrade the city's existing water distribution system to ensure its continued operation and to replace water valves and ACP, HDPE, PVC, pipes and unlined ductile mains that have exceeded their usable life expectancy. These funds may also be used to construct water line extensions in coordination with street improvement projects, address water line rehabilitations identified during inspections, and replace on an annual basis approximately 10 deficient water valves.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	Water	Base	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,000,000
Chargebacks	Water	Base	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
Arts	Water	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
		Total Budget	**$250,000**	**$207,000**	**$207,000**	**$207,000**	**$207,000**	**$1,035,000**	**$2,113,000**

New River Utility Company Acquisition

Project Number: UT00390 **Council District:** Willow

Project Location: Deer Valley Rd./Beardsley Rd. & 83rd Ave. and surrounding area

This project entails preliminary costs associated with the purchase of the New River Utility Company water system such as water resource acquisition costs, system improvement costs, meter replacement costs, and costs associated with the integration of the water system into the City's water production and distribution system. This project excludes the cost of the purchase of the utility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Other	W/S Rev Bonds (Wtr)	Base	$7,540,000	$0	$0	$0	$0	$0	$7,540,000
		Total Budget	**$7,540,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$7,540,000**

Water

Patterson Well-W209, W210 Well Mixing

Project Number: UT00328 **Council District:** Willow

Project Location: 105th/Deer Valley to 104th/Rose Garden

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of waterline as needed to connect the three well sites to the Patterson Reservoir site, and restoration and/or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company, (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water	Base	$0	$0	$0	$0	$0	$437,194	$437,194
Construction	Water	Base	$0	$0	$0	$0	$0	$5,539,446	$5,539,446
Chargebacks	Water	Base	$0	$0	$0	$0	$0	$42,600	$42,600
Arts	Water	Base	$0	$0	$0	$0	$0	$59,767	$59,767
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,079,007**	**$6,079,007**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$0	$0	$4,289	$4,289	$4,289	$21,445	$34,312
Total Operating Impacts	**$0**	**$0**	**$4,289**	**$4,289**	**$4,289**	**$21,445**	**$34,312**

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037 **Council District:** Mesquite

Project Location: 67th Av and Jomax Rd

This project is for capital costs associated with the Pyramid Peak Water Treatment Plant, including the continuation of a study for condition assessment of the facility and 60-inch water transmission main from the facility to the Peoria turnout, and anticipated construction costs for projects identified as necessary as a result of early phases of the study. Peoria currently owns 23 percent of the Pyramid Peak Water Treatment Plant and is responsible for 23 percent of the cost of the study and resultant plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water Exp. N. of Bell	Carryover	$286,346	$0	$0	$0	$0	$0	$286,346
Construction	Water Expansion	Carryover	$23,000	$0	$0	$0	$0	$0	$23,000
Construction	Water Exp. N. of Bell	Base	$350,754	$632,500	$230,000	$0	$0	$0	$1,213,254
Arts	Water Exp. N. of Bell	Base	$0	$6,325	$2,300	$0	$0	$0	$8,625
		Total Budget	**$660,100**	**$638,825**	**$232,300**	**$0**	**$0**	**$0**	**$1,531,225**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$4,025	$4,025	$4,025	$4,025	$4,025	$20,125	$40,250
Total Operating Impacts	**$4,025**	**$4,025**	**$4,025**	**$4,025**	**$4,025**	**$20,125**	**$40,250**

Water

SCADA Equipment Replacement

Project Number: UT00266 **Council District:** Various

Project Location: Citywide

This project will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater and reclaimed water facilities operated by the city. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings. The project will also provide for project coordination, pre-design studies, design, programming, construction, materials testing, construction administration, utility coordination, utility relocation, processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements, as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Wastewater	Base	$75,000	$75,000	$75,000	$75,000	$350,000	$650,000	$1,300,000
Equipment	Water	Base	$75,000	$75,000	$75,000	$75,000	$350,000	$650,000	$1,300,000
		Total Budget	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$700,000**	**$1,300,000**	**$2,600,000**

Technology and Security Master Plan

Project Number: UT00304 **Council District:** Various

Project Location: Citywide

This project merges three previous master plans into a consolidated plan, linking planning efforts for Utilities technology, Supervisory Control and Data Acquisition (SCADA) and security into a single master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater Expansion P	Base	$0	$0	$75,000	$0	$0	$0	$75,000
Study	Water Exp. N. of Bell	Base	$0	$0	$171,000	$0	$0	$0	$171,000
Study	Water Exp. S. of Bell	Base	$0	$0	$13,500	$0	$0	$0	$13,500
Study	Water Expansion Post 1/	Base	$0	$0	$40,500	$0	$0	$0	$40,500
		Total Budget	**$0**	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$300,000**

Water

Utility Billing System

Project Number: UT00160 **Council District:** All

Project Location: Citywide

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Solid Waste Expansion	Base	$0	$0	$0	$0	$0	$250,000	$250,000
Equipment	Residential Solid Waste	Base	$0	$0	$0	$0	$0	$600,000	$600,000
Equipment	Commercial Solid Waste	Base	$0	$0	$0	$0	$0	$250,000	$250,000
Equipment	Wastewater Expansion P	Base	$0	$0	$0	$0	$0	$45,000	$45,000
Equipment	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$0	$57,500	$57,500
Equipment	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$0	$147,500	$147,500
Equipment	Wastewater	Base	$0	$0	$0	$0	$0	$600,000	$600,000
Equipment	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$190,000	$190,000
Equipment	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$0	$15,000	$15,000
Equipment	Water Expansion Post 1/	Base	$0	$0	$0	$0	$0	$45,000	$45,000
Equipment	Water	Base	$0	$0	$0	$0	$0	$600,000	$600,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,800,000**	**$2,800,000**

Ventana Well, Booster Rehabilitation

Project Number: UT00394 **Council District:** Ironwood

Project Location: Beardsley Rd and 107th Ave

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing two water wells, booster pump station, hydrotank, storage reservoir, including, piping, mechanical, electrical, instrumentation, SCADA, treatment processes to meet 2012 water quality requirements, and restoration and or replacement of pavement, gates and site wall, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Water	Base	$30,000	$0	$0	$0	$0	$0	$30,000
Design	Water	Base	$344,109	$0	$0	$0	$0	$0	$344,109
Construction	Water	Base	$3,100,000	$1,185,181	$0	$0	$0	$0	$4,285,181
Arts	Water	Base	$0	$11,852	$0	$0	$0	$0	$11,852
		Total Budget	**$3,474,109**	**$1,197,033**	**$0**	**$0**	**$0**	**$0**	**$4,671,142**

Water

Water & Wastewater Rate Study

Project Number: UT00298 **Council District:** All

Project Location: Citywide

This study will update the city's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the systems' capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Public Works-Utilities departments. During the interim years between full studies, staff anticipates a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater	Base	$0	$0	$45,000	$0	$0	$90,000	$135,000
Study	Water	Base	$0	$0	$45,000	$0	$0	$90,000	$135,000
		Total Budget	**$0**	**$0**	**$90,000**	**$0**	**$0**	**$180,000**	**$270,000**

Water Facility Reconditioning

Project Number: UT00206 **Council District:** Various

Project Location: Citywide

This project will upgrade and recondition over 40 existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions in the city's aging water conveyance system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	Water	Base	$1,000,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	$5,500,000
Chargebacks	Water	Base	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
Arts	Water	Base	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
		Total Budget	**$1,200,000**	**$510,000**	**$510,000**	**$510,000**	**$510,000**	**$2,550,000**	**$5,790,000**

Water

Water Line Assessment and Replacement

Project Number: UT00335 **Council District:** various

Project Location: City of Peoria

This project will entail the identification, design, and replacement of small diameter water mains throughout the city to minimize main breaks, service outages, and property damage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Water	Base	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	$0	$4,000,000
Arts	Water	Base	$0	$10,000	$10,000	$10,000	$0	$0	$30,000
		Total Budget	**$1,100,000**	**$1,010,000**	**$1,010,000**	**$1,010,000**	**$0**	**$0**	**$4,130,000**

Water Meter Replacement Program

Project Number: UT00326 **Council District:** Various

Project Location: Citywide

The city's inventory of over 49,000 water meters includes approximately 37,000 water meters that are using transmission technology and equipment that has reached its life expectancy and/or will not be supported with current technology within the next two to three years. A large portion of these meters have also reached, or will soon reach, the end of their useful lives during this timeframe. To ensure that the city's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace all of these meters over a six-year cycle. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff. The project includes $800,000 per year that was originally programmed in the Finance Utilities Meter Services operating budget.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Equipment	Wastewater	Base	$517,698	$517,698	$517,698	$0	$0	$0	$1,553,094
Equipment	Water	Base	$1,052,498	$1,052,498	$1,052,498	$0	$0	$0	$3,157,494
		Total Budget	**$1,570,196**	**$1,570,196**	**$1,570,196**	**$0**	**$0**	**$0**	**$4,710,588**

Water

Water/Wastewater/Expansion Fee Update

Project Number: UT00070 **Council District:** All

Project Location: Citywide

This study will update water and wastewater expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Wastewater Expansion P	Base	$9,000	$0	$0	$0	$0	$0	$9,000
Study	Wastewater Exp. W. of	Base	$11,500	$0	$0	$0	$0	$0	$11,500
Study	Wastewater Exp. E. of A	Base	$29,500	$0	$0	$0	$0	$0	$29,500
Study	Water Exp. N. of Bell	Base	$38,000	$0	$0	$0	$0	$0	$38,000
Study	Water Exp. S. of Bell	Base	$3,000	$0	$0	$0	$0	$0	$3,000
Study	Water Expansion Post 1/	Base	$9,000	$0	$0	$100,000	$0	$200,000	$409,000
		Total Budget	**$100,000**	**$0**	**$0**	**$100,000**	**$0**	**$200,000**	**$500,000**

Wellhead Water Quality Mitigation

Project Number: UT00272 **Council District:** Various

Project Location: Citywide

This project will provide for arsenic treatment at various well sites in Utility project UT00312, UT00327, UT00328, and UT00394 on an as needed basis. The treatment technology will allow the reduction of arsenic levels to allowable regulatory limits. Well blending may be utilized in addition to arsenic treatment to achieve regulatory compliance. Water quality testing and blending capabilities will be considered in determining if arsenic treatment is required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Design	Water Expansion Post 1/	Base	$0	$400,000	$0	$0	$0	$0	$400,000
Construction	Water	Base	$0	$0	$2,953,641	$0	$0	$0	$2,953,641
Arts	Water Expansion Post 1/	Base	$0	$4,000	$0	$0	$0	$0	$4,000
Arts	Water	Base	$0	$0	$29,537	$0	$0	$0	$29,537
		Total Budget	**$0**	**$404,000**	**$2,983,178**	**$0**	**$0**	**$0**	**$3,387,178**

Water

Wells - New Construction

Project Number: UT00117 **Council District:** Various

Project Location: Citywide

The city uses surface water, a renewable water source, as its primary water supply. However, it is still necessary to drill and equip new wells to meet system redundancy requirements as well as future water demand. The wells are expected to be located in the vicinity of the Loop 303 and Lake Pleasant Parkway and other suitable areas. These wells will be "recovery wells" that will recover water available to the city through credits for water reclaimed and recharged to the aquifer. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation and equipping of the wells, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Study	Water Expansion	Carryover	$46,467	$0	$0	$0	$0	$0	$46,467
Land Acquisi	Water Expansion	Carryover	$28,800	$0	$0	$0	$0	$0	$28,800
Construction	Water Expansion	Carryover	$1,750,000	$0	$0	$0	$0	$0	$1,750,000
Study	Water Exp. N. of Bell	Base	$0	$0	$0	$41,474	$0	$0	$41,474
Land Acquisi	Water Exp. N. of Bell	Base	$0	$0	$0	$82,948	$0	$0	$82,948
Design	Water Exp. N. of Bell	Base	$0	$0	$0	$60,000	$271,794	$0	$60,000
Construction	Water Exp. N. of Bell	Base	$1,547,979	$0	$0	$1,550,000	$2,727,955	$0	$3,097,979
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$25,863	$44,037	$0	$25,863
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$16,100	$29,998	$0	$16,100
		Total Budget	**$3,373,246**	**$0**	**$0**	**$1,776,386**	**$3,073,784**	**$0**	**$5,149,632**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$73,200	$73,200	$73,200	$73,200	$73,200	$732,000	$1,098,000
Total Operating Impacts	**$73,200**	**$73,200**	**$73,200**	**$73,200**	**$73,200**	**$732,000**	**$1,098,000**

West Agua Fria Water Lines

Project Number: UT00170 **Council District:** Mesquite

Project Location: Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia community. The city is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water Exp. N. of Bell	Carryover	$401,856	$0	$0	$0	$0	$0	$401,856
Construction	Water Exp. N. of Bell	Base	$137,370	$0	$595,100	$232,500	$0	$1,901,150	$2,866,120
Arts	Water Exp. N. of Bell	Base	$0	$0	$5,951	$2,325	$0	$19,012	$27,288
		Total Budget	**$539,226**	**$0**	**$601,051**	**$234,825**	**$0**	**$1,920,162**	**$3,295,264**

Water

Westland Rd. Reservoir and Booster Station

Project Number: UT00336 **Council District:**

Project Location: Westland Rd & CAP Canal

The Westland Rd. Reservoir/Booster facility will serve as a regional storage and booster facility for a large geographical area encompassing Lake Pleasant Heights, Saddleback Heights, Trilogy West, Vistancia, state land parcels, and city oversizing needs. The facility is located on Westland Rd. in proximity to the CAP canal. This project ensures that onsite piping and ancillary facilities are sized properly to provide the city oversizing capacity in future expansion phases of the facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water Exp. N. of Bell	Carryover	$821,582	$0	$0	$0	$0	$0	$821,582
		Total Budget	**$821,582**	**$0**	**$0**	**$0**	**$0**	**$0**	**$821,582**

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234 **Council District:** All

Project Location: Northern Peoria

This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan. This project will purchase additional Central Arizona Project (CAP) water rights from the White Mountain Apache Tribe.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Construction	Water Resource Fees - P	Carryover	$700,000	$0	$0	$0	$0	$0	$700,000
Construction	Water	Carryover	$1,026,020	$0	$0	$0	$0	$0	$1,026,020
Other	Water Resource Fee 201	Base	$509,176	$483,286	$457,395	$431,505	$0	$0	$1,881,362
		Total Budget	**$2,235,196**	**$483,286**	**$457,395**	**$431,505**	**$0**	**$0**	**$3,607,382**

Operating Impacts	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Non-Pers OPS	$133,000	$133,000	$133,000	$133,000	$133,000	$1,025,000	$1,690,000
Total Operating Impacts	**$133,000**	**$133,000**	**$133,000**	**$133,000**	**$133,000**	**$1,025,000**	**$1,690,000**

Water

Zone 5/6E PRV Station

Project Number: UT00286 **Council District:** Mesquite

Project Location: Loop 303 and Lake Pleasant Pkwy

This project includes land purchase and construction of a pressure reducing valve (PRV) station at the Pressure Zone 5E/6E boundary near Loop 303 on Lake Pleasant Parkway. This PRV will be in line with the 24-inch water main that will connect to the City of Phoenix Lake Pleasant Water Treatment Plant to the north. It will allow service to Zone 5E south of Loop 303. The site may be used for a future reservoir booster station to serve Zone 6E.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 21-25	Total
Land Acquisi	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$75,000	$75,000
Design	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$100,000	$100,000
Construction	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$890,000	$890,000
Chargebacks	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$30,000	$30,000
Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$9,900	$9,900
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,104,900**	**$1,104,900**

Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over $5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/15	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	$45,350,290	$119,425,513	$6,082,618	$170,858,421
2 Half Cent Sales Tax Fund	$11,348,177	$17,852,022	-	$29,200,199
3 Other Reserve Funds	$10,321,717	$49,000	$2,175,000	$12,545,717
Total General & Other	**$67,020,184**	**$137,326,535**	**$8,257,618**	**$212,604,337**
4 Streets	$14,777,614	$12,877,118	$1,685,522	$29,340,254
5 Streetlight Improvement Districts	$13,177	$686,022	-	$699,199
6 Maintenance Improvement Districts	$1,491	$129,744	-	$131,235
7 Transportation Sales Tax Fund	$30,470,992	$10,786,223	-	$41,257,215
8 Development Fee Funds	$29,044,669	$4,494,665	-	$33,539,334
9 Public Housing	-	-	-	-
10 Home and Housing Grants	-	$331,959	-	$331,959
11 Transit	$778,942	$450,000	-	$1,228,942
12 Attorney Grants	$108,995	$30,100	-	$139,095
13 Public Safety Grants	$17,402	$620,831	-	$638,233
14 Other Grants	$5,502,255	$5,595,180	-	$11,097,435
15 Community Service Grants	$63,869	$505,056	-	$568,925
Total Special Revenue Funds	**$80,779,406**	**$36,506,898**	**$1,685,522**	**$118,971,826**
16 Water	$22,120,247	$37,700,135	-	$59,820,382
17 Water Replacement & Reserves	$8,890,040	$976,214	-	$9,866,254
18 Water Expansion	$10,545,783	$4,566,325	-	$15,112,108
19 Water Bonds	-	$7,540,000	-	$7,540,000
20 Water Improvement Districts	-	-	-	-
21 Wastewater	$2,946,977	$20,349,208	$2,582,084	$25,878,269
22 Wastewater Replacement & Reserves	$8,338,831	$115,286	$127,000	$8,581,117
23 Wastewater Expansion	$3,776,777	$858,630	-	$4,635,407
24 Wastewater Bonds	-	-	-	-
25 Wastewater Improvement Districts	-	-	-	-
26 Residential Solid Waste	$7,924,240	$9,612,500	-	$17,536,740
27 Commercial Solid Waste	$1,877,674	$2,362,750	-	$4,240,424
28 Solid Waste Reserves	$3,265,835	$1,000,293	-	$4,266,128
29 Solid Waste Expansion	$6,988,311	$25,000	-	$7,013,311
30 Sports Complex Operations/Maintenance	$274,118	$2,818,000	$1,860,000	$4,952,118
31 Sports Complex Equipment Reserves	$791,780	$264,887	-	$1,056,667
Total Enterprise Funds	**$77,740,613**	**$88,189,228**	**$4,569,084**	**$170,498,925**
32 Fleet Maintenance	($321,633)	$5,299,380	$325,000	$5,302,747
33 Fleet Reserve	$9,859,274	$2,012,903	$537,300	$12,409,477
34 Insurance Reserve	$15,085,220	$20,134,546	-	$35,219,766
35 Facilities Maintenance	$154,021	$5,861,798	$83,000	$6,098,819
36 Information Technology	$1,158,340	$8,441,680	$989,229	$10,589,249
37 Information Technology Reserve	$1,314,445	$705,500	$821,685	$2,841,630
38 Information Technology Projects	$737,680	-	$310,235	$1,047,915
Total Internal Service Funds	**$27,987,347**	**$42,455,807**	**$3,066,449**	**$73,509,603**
39 Fireman's Pension	-	$30,600	-	$30,600
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	**-**	**$30,600**	**-**	**$30,600**
41 General Obligation Bonds	($2,467,709)	$22,666,330	-	$20,198,621
42 MDA Bonds	-	$30,300,000	-	$30,300,000
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	$12,651,596	$60,000	-	$12,711,596
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	$4,594,643	$5,613,621	-	$10,208,264
Total Capital Projects Funds	**$14,778,530**	**$58,639,951**	**-**	**$73,418,481**
48 General Obligation Bonds	$27,518,856	$14,916,977	-	$42,435,833
49 MDA Bonds	$9,988,777	$12,000	$3,691,832	$13,692,609
50 Improvement Districts	$786,203	$478,238	-	$1,264,441
Total Debt Service Funds	**$38,293,836**	**$15,407,215**	**$3,691,832**	**$57,392,883**
All Funds Total	**$306,599,916**	**$378,556,234**	**$21,270,505**	**$706,426,655**

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/16	
$131,892,744	$3,688,008	-	$18,000,000	$153,580,752	$580,346	$154,161,098	$16,697,323	1
$2,151,432	$349,685	$895,000	$3,500,000	$6,896,117	$13,200,395	$20,096,512	$9,103,687	2
$320,241	$6,569,211	-	$1,200,000	$8,089,452	-	$8,089,452	$4,456,265	3
$134,364,417	**$10,606,904**	**$895,000**	**$22,700,000**	**$168,566,321**	**$13,780,741**	**$182,347,062**	**$30,257,275**	
$10,042,631	$4,584,034	-	$500,000	$15,126,665	$233,608	$15,360,273	$13,979,981	4
-	-	-	-	-	$685,522	$685,522	$13,677	5
-	-	-	-	-	$129,624	$129,624	$1,611	6
$191,195	$26,804,973	-	$1,000,000	$27,996,168	$1,000,000	$28,996,168	$12,261,047	7
$3,604,456	$11,333,975	-	$1,600,000	$16,538,431	-	$16,538,431	$17,000,903	8
-	-	-	-	-	-	-	-	9
$331,959	-	-	-	$331,959	-	$331,959	-	10
$1,077,848	-	-	-	$1,077,848	$143,773	$1,221,621	$7,321	11
$24,268	-	-	-	$24,268	-	$24,268	$114,827	12
$628,331	-	-	-	$628,331	-	$628,331	$9,902	13
$3,094,927	-	-	$3,050,000	$6,144,927	$290,528	$6,435,455	$4,661,980	14
$479,259	-	-	-	$479,259	$221	$479,480	$89,445	15
$19,474,874	**$42,722,982**	**-**	**$6,150,000**	**$68,347,856**	**$2,483,276**	**$70,831,132**	**$48,140,694**	
$22,281,495	$16,488,265	$5,532,870	$12,500,000	$56,802,630	$2,905,730	$59,708,360	$112,022	16
$1,397,534	-	-	$25,000	$1,422,534	$773	$1,423,307	$8,442,947	17
$3,476	$11,976,721	-	-	$11,980,197	$711,300	$12,691,497	$2,420,611	18
-	$7,540,000	-	-	$7,540,000	-	$7,540,000	-	19
-	-	-	-	-	-	-	-	20
$11,073,395	$6,027,256	$7,370,803	$250,000	$24,721,454	$291,466	$25,012,920	$865,349	21
$486,119	-	-	-	$486,119	-	$486,119	$8,094,998	22
-	$4,424,085	-	$200,000	$4,624,085	-	$4,624,085	$11,322	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	-	25
$9,696,602	$257,853	-	$500,000	$10,454,455	$2,538	$10,456,993	$7,079,747	26
$2,399,918	$71,868	-	$150,000	$2,621,786	$662	$2,622,448	$1,617,976	27
$2,216,900	-	-	-	$2,216,900	-	$2,216,900	$2,049,228	28
$472,933	-	-	-	$472,933	$2,355	$475,288	$6,538,023	29
$4,688,874	-	-	$50,000	$4,738,874	$2,097	$4,740,971	$211,147	30
$125,518	-	-	$175,000	$300,518	-	$300,518	$756,149	31
$54,842,764	**$46,786,048**	**$12,903,673**	**$13,850,000**	**$128,382,485**	**$3,916,921**	**$132,299,406**	**$38,199,519**	
$5,297,614	-	-	-	$5,297,614	$1,766	$5,299,380	$3,367	32
$4,720,114	-	-	$300,000	$5,020,114	$325,000	$5,345,114	$7,064,363	33
$20,263,385	-	-	$1,750,000	$22,013,385	$441	$22,013,826	$13,205,940	34
$5,944,297	-	-	-	$5,944,297	$6,070	$5,950,367	$148,452	35
$9,562,203	-	-	-	$9,562,203	$756,290	$10,318,493	$270,756	36
$871,685	$710,000	-	$100,000	$1,681,685	-	$1,681,685	$1,159,945	37
$1,033,320	-	-	-	$1,033,320	-	$1,033,320	$14,595	38
$47,692,618	**$710,000**	**-**	**$2,150,000**	**$50,552,618**	**$1,089,567**	**$51,642,185**	**$21,867,418**	
$30,600	-	-	-	$30,600	-	$30,600	-	39
-	-	-	-	-	-	-	-	40
$30,600	**-**	**-**	**-**	**$30,600**	**-**	**$30,600**	**-**	
-	$20,197,625	-	-	$20,197,625	-	$20,197,625	$996	41
-	$30,300,000	-	-	$30,300,000	-	$30,300,000	-	42
-	-	-	-	-	-	-	-	43
-	$7,751,500	-	$1,000,000	$8,751,500	-	$8,751,500	$3,960,096	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	$10,208,264	-	-	$10,208,264	-	$10,208,264	-	47
-	**$68,457,389**	**-**	**$1,000,000**	**$69,457,389**	**-**	**$69,457,389**	**$3,961,092**	
$16,103	-	$16,417,860	-	$16,433,963	-	$16,433,963	$26,001,870	48
$7,723	-	$8,744,307	-	$8,752,030	-	$8,752,030	$4,940,579	49
-	-	$476,738	-	$476,738	-	$476,738	$787,703	50
$23,826	**-**	**$25,638,905**	**-**	**$25,662,731**	**-**	**$25,662,731**	**$31,730,152**	
$256,429,099	**$169,283,323**	**$39,437,578**	**$45,850,000**	**$511,000,000**	**$21,270,505**	**$532,270,505**	**$174,156,150**	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
General Fund						
Taxes						
	Sales Tax-Advertising	$27,744	$27,161	$31,668	$25,000	$25,000
	Sales Tax-Constr Contracting	$1,836,181	$2,620,283	$3,500,198	$3,300,000	$2,800,000
	Sales Tax-Job Printing	$7,171	$4,017	$4,296	$5,000	$5,000
	Sales Tax-Publishing	$90,269	$96,759	$89,694	$85,000	$85,000
	Sales Tax-Transp for Hire	$0	$1,063	$85	$0	$0
	Sales Tax-Restaurants/Bars	$5,554,533	$5,834,448	$6,075,180	$6,250,000	$6,476,076
	Sales Tax-Rent/Tangible Prop	$320,795	$330,491	$383,753	$395,000	$403,888
	Sales Tax-Commercial Rental	$1,666,731	$1,745,578	$1,612,376	$1,575,000	$1,610,438
	Sales Tax-Vehicle Rental	$276,385	$298,430	$311,000	$325,000	$332,313
	Sales Tax-Hotels/Motels	$611,420	$594,886	$668,307	$700,000	$690,188
	Sales Tax-Apts/Rm House/Resid	$1,275,621	$1,436,512	$1,539,944	$1,575,000	$1,631,971
	Sales Tax-Trailer Courts	$156,799	$176,833	$160,386	$164,890	$168,600
	Sales Tax-Retail	$17,489,062	$18,951,254	$20,486,227	$21,100,000	$21,831,499
	Sales Tax-Amusements	$640,241	$709,123	$685,965	$675,000	$699,416
	Sales Tax-Utilities	$2,191,358	$2,225,253	$2,238,848	$2,200,000	$2,230,079
	Sales Tax-Telecommunication	$724,424	$699,369	$701,402	$700,000	$719,141
	Sales Tax-Penalties/Interest	$115,806	$163,010	$197,777	$160,000	$75,000
	Sales Tax Recoveries	$192,051	$272,540	$418,939	$275,000	$200,000
	Use Tax	$314,665	$263,773	$348,405	$375,000	$375,000
	Property Tax	$2,521,693	$2,161,146	$2,023,517	$2,115,485	$2,238,500
	Govt Prop Lease Excise Tax Rev	$7,723	$7,462	$7,462	$0	$0
	SRP In-lieu Tax	$31,592	$32,410	$31,431	$30,000	$30,000
	Utility Franchise	$2,762,517	$2,807,169	$2,832,194	$2,850,000	$2,888,966
	Cablevision Franchise	$1,321,646	$1,328,836	$1,362,177	$1,350,000	$1,350,000
	Subtotal - Taxes	**$40,136,427**	**$42,787,806**	**$45,711,231**	**$46,230,375**	**$46,866,075**
Charges for Service						
	Devl Agreement Appl Fee	$0	$0	$10,000	$0	$0
	Pawn Shop Transaction Fees	$123,816	$146,049	$120,936	$110,000	$110,000
	Planning Appl/Review Fee	$217,041	$383,648	$302,667	$250,000	$250,000
	Subdiv Final Plat Fee/Appl	$18,098	$41,577	$69,325	$46,000	$68,890
	Engineering Applications	$13,475	$19,058	$22,335	$21,000	$22,100
	Plan Check Fees	$357,787	$479,622	$572,916	$530,000	$558,200
	Water Inspection Fees	$47,352	$274,839	$268,980	$304,000	$255,717
	Sewer Inspection Fees	$29,965	$222,291	$185,927	$300,000	$177,088
	Street Inspection Fees	$120,670	$331,004	$463,153	$400,000	$441,132
	Grading/Drainage Insp Fees	$61,399	$110,450	$184,141	$150,000	$175,020
	Eng Plan Check-Grd/Drng	$56,610	$140,430	$146,880	$155,000	$144,870
	Eng Plan Chk-Street Light	$4,680	$23,160	$25,200	$26,000	$25,040
	Addressing Fee	$5,275	$18,675	$43,425	$21,000	$43,150
	Water Review Fee-Eng	$20,830	$86,600	$84,010	$96,000	$83,020
	Sewer Review Fee-Eng	$19,570	$79,330	$97,350	$88,000	$96,020
	Street Review Fee-Eng	$34,600	$122,600	$144,610	$136,000	$143,690
	Storm Drainage Report-Eng	$14,995	$61,584	$43,018	$68,000	$42,750
	Traffic Impact Report-Eng	$3,700	$19,000	$16,800	$21,000	$16,690
	Storm Water Mgmt Rpt-Eng	$5,100	$15,950	$19,250	$18,000	$19,130
	Retaining Wall Inspection	$15,463	$111,730	$73,228	$124,000	$69,748
	Retaining Wall Review Fee	$3,500	$11,000	$17,500	$12,000	$17,390
	Traffic Plan Check Fee	$10,120	$35,920	$64,100	$40,000	$63,690
	Concrete Inspection	$48,835	$120,240	$280,637	$250,000	$267,295
	Fire-Plans Review Fee	$54,531	$58,291	$83,495	$175,000	$55,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Fire-New Bldg Inspection Fee	$20,215	$21,875	$33,425	$70,000	$20,000
	New Const Inspect-After hours	$0	$0	$1,400	$0	$0
	Expedited Plan Check Fee	$4,080	$6,240	$4,320	$7,000	$4,290
	Expedited Eng Svc Rev Fees	$4,800	$0	$1,080	$0	$0
	Reimb for O/S Inspec O/T	$11,718	$13,350	$50,025	$35,000	$15,338
	SLID Appl/Process Fee	$2,355	$12,090	$15,600	$13,000	$15,500
	MID Appl/Process Fee	$5,325	$13,365	$18,690	$15,000	$17,500
	Filming Application and Fees	$100	$50	$0	$0	$0
	Homeowners Assoc Academy Fee	$540	$1,180	$500	$400	$400
	Fire BC Academy Fee	$32,331	$0	$0	$0	$0
	Advanced Life Support Fees	$400,333	$504,352	$537,096	$500,000	$500,000
	EMS Contract Misc Fees	$358,100	$352,831	$379,674	$350,000	$350,000
	Fire Svc to County Islands	$3,698	$10,086	$7,319	$3,482	$2,500
	Fire EMT Services	$0	$0	$419	$0	$0
	Fire- Commercial Inspections	$203,061	$226,568	$243,322	$225,000	$310,000
	Fire-Resale Revenue	$11,318	$4,389	$5,249	$3,000	$2,000
	Swimming Pool Fees	$259,565	$290,306	$300,366	$321,115	$321,115
	Swim Pool Admin Fees-Txb	$2,999	$2,012	$2,660	$111	$0
	Rec Revenue-Outdoor	$0	$9,310	$2,162	$7,489	$7,489
	Rec Revenue-AM/PM Program	$1,939,466	$1,911,236	$1,890,719	$1,984,000	$2,029,000
	Rec Revenue-Tot Time Prog	$356,955	$352,948	$431,779	$378,165	$388,865
	Rec Revenue-Summer Rec Prg	$159,409	$184,426	$179,131	$193,300	$179,130
	Rec Retl-Txb-Summer Rec	$2,648	$2,979	$2,347	$55	$0
	Rec Revenue-Summer Camp	$726,682	$697,113	$807,112	$730,100	$745,100
	Rec Revenue-SIC - Adult	$0	$23,415	$32,421	$40,000	$46,000
	Rec Revenue-SIC - Youth	$206,487	$153,881	$151,289	$170,000	$140,000
	Rec Revenue-Sports Programs - Adult	$0	$357,419	$359,894	$674,867	$674,867
	Rec Revenue-Sports Programs - Youth	$783,768	$396,563	$389,715	$478,370	$478,370
	Rec Revenue-Senior Program	$81,494	$100,280	$92,418	$90,000	$90,000
	Rec Revenue-Adapt Rec Prog	$71,467	$66,120	$74,732	$71,420	$74,920
	Rec Revenue-Special Events	$197,594	$186,318	$146,352	$295,300	$390,300
	Rec Revenue-Teen Program	$89,991	$96,383	$87,259	$99,000	$99,000
	Rec Retl-Txb-Teen Program	($1)	$0	$0	$0	$0
	Rio Vista Rec Center Memberships	$819,999	$826,239	$805,584	$808,132	$808,132
	Rio Vista Retail Sales	$357	$261	$161	$5,800	$5,800
	Rio Vista Program Revenues	$2,875	$1,477	$1,310	$20,000	$20,000
	Library Services Revenues	($87)	$0	$0	$0	$0
	Library Copy/Print Fees - Main	$10,874	$11,382	$10,811	$10,500	$16,500
	Library Copy/Print Fees - Branch	$4,989	$6,384	$6,669	$6,500	$12,500
	Prfrmg Arts Ctr-Beverage sales	$0	$0	$349	$0	$0
	Recycling Program Revenue	$1,770	$16,245	$11,325	$2,000	$2,000
	Fees for General Services	$16,513	$15,562	$15,437	$6,880	$0
	Fees for Gen Svcs-Fire	$428,176	$429,834	$433,914	$436,000	$438,180
	Fees for General Svcs-Police	$65,766	$51,806	$41,264	$40,000	$40,000
	Training Revenue	$26,640	$26,328	$0	$10,800	$0
	COBRA Health Ins Contrib	$554	$0	$0	$0	$0
	Lien Filing Fees	$1,330	$876	$801	$0	$0
	In Kind Revenues	$0	$0	$14,930	$0	$0
	Allocated Interdept Svc Chrgs	$12,340,428	$12,073,111	$12,743,673	$13,602,299	$14,029,187
	CIP Engineering Charges	$1,609,945	$1,349,821	$1,156,561	$1,639,091	$1,639,091
	CIP Finance Charges	$120,000	$120,000	$120,000	$60,000	$60,000
	Subtotal - Charges for Service	**$22,674,040**	**$23,839,459**	**$24,951,147**	**$26,744,176**	**$27,118,704**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
Fines & Forfeitures						
	Court Fines and Forfeitures	$1,114,866	$951,553	$844,088	$875,000	$886,963
	Traffic School Receipts	$469,456	$359,290	$367,098	$350,000	$354,785
	Code Enforcement Fines	$39,031	$14,132	$1,237	$1,500	$11,500
	Deferred Prosecution Fees	$28,920	$33,790	$30,960	$20,000	$20,000
	Incarceration Fees	$153,343	$136,699	$106,942	$100,000	$101,367
	Enhanced School Zone Fines	$3,720	$1,307	$668	$1,000	$1,000
	Red Light Process Svc Fee	$8,228	$630	$420	$0	$0
	Red Light Admin Fees	$49,934	$4,692	$1,274	$0	$0
	Court Fines-Public Safety-PD	$135,623	$63,465	$53,234	$60,000	$60,000
	Court Fines-Public Safety-Attorney	$33,905	$15,866	$13,308	$15,000	$15,000
	Court Fines-Police-Safety Equipment	$13,953	$19,667	$19,345	$19,000	$20,000
	Library Fines and Forfeitures - Main	$93,519	$92,168	$99,541	$80,000	$93,000
	Library Fines and Forfeitures - Branch	$119,097	$116,281	$104,046	$100,000	$115,000
	False Alarm Fines-Police	$49,913	$46,125	$61,950	$45,000	$45,000
	PD Impound Admin Fee	$207,900	$202,358	$229,032	$157,724	$116,484
	False Alarm Fines-Fire	$0	$900	$0	$0	$0
	Subtotal - Fines & Forfeitures	**$2,521,407**	**$2,058,923**	**$1,933,143**	**$1,824,224**	**$1,840,099**
Interest Income						
	Interest Income	$189,737	$145,667	$126,603	$160,000	$160,000
Intergovernmental Revenue						
	State Shared Sales Tax	$12,087,651	$12,665,191	$13,431,637	$13,904,333	$14,460,506
	Urban Revenue Sharing	$13,231,006	$14,425,958	$17,172,500	$18,678,307	$18,578,786
	Peoria Distr Share-Pool	$158,559	$205,885	$219,821	$241,167	$175,076
	Intergovtl Partic-PD	$0	$0	$0	$0	$77,500
	Library Intergovtl Revenues	$67,431	$58,352	$29,236	$0	$0
	Grant Revenue	$0	$4,500	$0	$0	$0
	Grant Revenue-Comm Svc	$7,928	$7,975	$8,008	$8,041	$0
	Grant Revenue - Police	$0	$27,295	$0	$0	$0
	Grant Revenue - Federal	$2,248	$442	$0	$0	$488,663
	Auto Lieu Tax	$4,944,181	$5,155,206	$5,495,225	$5,600,000	$5,617,164
	Subtotal - Intergovernmental Revenue	**$30,499,004**	**$32,550,804**	**$36,356,427**	**$38,431,848**	**$39,397,695**
Licenses & Permits						
	Bldg Permit & Insp-Commercial	$273,185	$279,996	$223,615	$310,000	$220,960
	Bldg Permit & Insp-Residential	$826,837	$1,233,811	$1,509,733	$1,400,000	$1,491,660
	Occupational Business License	$55,029	$53,642	$56,684	$55,534	$57,053
	Bingo License Fees	$0	$0	$40	$0	$0
	Sales Tax Licenses	$748,855	$750,323	$753,727	$670,000	$688,321
	Fire Code Revenues	$46,995	$55,485	$48,325	$45,000	$45,000
	Liquor Licenses and Permits	$78,253	$83,832	$80,216	$73,000	$73,000
	Alarm Permits	$44,210	$52,760	$55,827	$55,000	$50,000
	Utility Revocable Permits	$300	$600	$2,500	$100	$5,410
	Park Permits-Sports Prg	$30,360	$29,050	$32,735	$28,000	$28,000
	Field Permits-Sports Prg	($1,470)	$24,125	$36,443	$20,000	$17,000
	Off-Track Betting License	$400	$200	$800	$1,000	$1,000
	Telecommunications License	$250	$250	$250	$0	$0
	Subtotal - Licenses & Permits	**$2,103,205**	**$2,564,074**	**$2,800,895**	**$2,657,634**	**$2,677,404**
Miscellaneous Income						
	Misc Police Revenues	$290,228	$132,803	$123,741	$75,000	$75,000
	Reimb Revenue-General	$41,723	$703,230	$9,762	$339,730	$30,000
	State Fire Reimbursement	$134,818	$159,626	$236,069	$90,000	$90,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Reimb from Workers Comp	$6,259	$0	$0	$0	$0
	Reimbursement-Jury Duty	$291	$356	$300	$0	$0
	Reimbursement for O/T	$6,529	$12,030	$6,311	$7,500	$7,500
	Reimb-Comm Svcs	$0	$0	$14	$798	$89,573
	Reimb Rev-Empl Overpymt	$0	$0	$178	$0	$0
	Repymt Zone Revenues	$490,235	$0	$0	$0	$0
	Commissions	$0	$36	$0	$0	$0
	Cash Over/Short	($816)	$202	($302)	$0	$0
	Cash Over/Short-Comm Svcs	$44	$90	($4)	$0	$0
	Misc A/R Penalties	$2,869	($5,816)	$8,845	$5,000	$5,000
	Gain on Disp of FA-Genl Govt	$0	$0	$8,317	$0	$0
	Gain on Disp of FA-Rec	$0	$0	$9,475	$0	$0
	Auction Proceeds	$33,535	$0	$40,851	$15,000	$15,000
	Other Revenue	$216,218	$182,100	$40,340	$15,000	$15,000
	Southwest Gas Capital Funds	$0	$0	$0	$420,000	$420,000
	Subtotal - Miscellaneous Income	**$1,221,933**	**$1,184,657**	**$483,897**	**$968,028**	**$747,073**
	Realized Gain/Loss - Invest					
	Realized Gains/Losses-Invest	$0	$0	$473	$0	$0
	Rents					
	General Rent Revenue	$40,576	$34,603	$40,776	$20,000	$20,000
	Rio Vista Ramada Rentals	$66,515	$61,502	$61,317	$70,000	$70,000
	Pioneer Park Ramada Rentals	$0	$0	$34,817	$72,060	$51,560
	Rio Vista Field Permits/Rental	$72,992	$79,445	$66,805	$120,000	$88,700
	Pioneer Park Field Permits/Rental	$0	$0	$49,403	$132,000	$132,000
	Rio Vista Concessions Rent	$29,654	$30,708	$24,546	$34,000	$34,000
	Pioneer Park Concessions Rent	$0	$0	$10,572	$22,000	$17,300
	Rio Vista Rec Center Rentals	$117,962	$88,992	$103,823	$107,790	$107,790
	Rent Rev-Swim Pool	$12,356	$13,475	$15,057	$20,000	$15,239
	Rent Rev-Comm Center	$22,053	$22,339	$45,617	$52,374	$52,374
	Rent Revenue - Salty Senoritas	$33,920	$32,245	$32,258	$29,500	$29,500
	Rent Revenue - Alter Group	$51,058	$729,195	$175,813	$0	$0
	Rent-AZ Broadway Theater(KLOS)	$0	$7,820	$48,289	$0	$0
	Rent Revenue - Arts Ctr Ticket Surchrg	$39,346	$758	$22,808	$0	$0
	Subtotal - Rents	**$486,432**	**$1,101,082**	**$731,901**	**$679,724**	**$618,463**
	Total - General Fund	**$99,832,185**	**$106,232,472**	**$113,095,717**	**$117,696,009**	**$119,425,513**
Half-Cent Sales Tax Fund						
	Taxes					
	Sales Tax-Advertising	$13,875	$13,583	$15,837	$12,500	$12,500
	Sales Tax-Constr Contracting	$918,257	$1,310,379	$1,750,424	$1,650,000	$1,100,000
	Sales Tax-Job Printing	$3,586	$2,009	$2,148	$2,500	$2,500
	Sales Tax-Publishing	$45,143	$48,388	$44,855	$42,500	$42,500
	Sales Tax-Transp for Hire	$0	$532	$42	$1	$0
	Sales Tax-Restaurants/Bars	$1,388,827	$1,458,817	$1,519,007	$1,562,500	$1,619,019
	Sales Tax-Rent/Tangible Prop	$160,424	$165,275	$191,912	$197,500	$201,944
	Sales Tax-Commercial Rental	$833,566	$872,294	$806,381	$787,500	$805,219
	Sales Tax-Vehicle Rental	$138,218	$149,242	$155,528	$162,500	$166,156
	Sales Tax-Hotels/Motels	$67,944	$66,107	$74,266	$77,777	$76,687
	Sales Tax-Apts/Rm House/Resid	$637,958	$718,420	$770,156	$787,500	$815,985
	Sales Tax-Trailer Courts	$78,414	$88,432	$80,211	$82,445	$84,300

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Sales Tax-Retail	$8,746,820	$9,477,292	$10,244,911	$10,550,000	$10,915,749
	Sales Tax-Amusements	$160,083	$177,306	$171,515	$168,750	$174,854
	Sales Tax-Utilities	$1,095,679	$1,112,626	$1,119,424	$1,100,000	$1,115,039
	Sales Tax-Cable T.V.	$0	$0	$0	$26	$0
	Sales Tax-Telecommunication	$362,278	$349,748	$350,765	$350,000	$359,570
	Sales Tax-Penalties/Interest	$56,846	$81,269	$98,626	$80,000	$37,500
	Sales Tax Recoveries	$93,640	$132,146	$206,760	$137,500	$100,000
	Use Tax	$157,362	$131,912	$174,191	$187,500	$187,500
	Subtotal - Taxes	**$14,958,919**	**$16,355,777**	**$17,776,959**	**$17,938,999**	**$17,817,022**
	Interest Income					
	Interest Income	$58,254	$46,074	$37,064	$32,000	$35,000
	Miscellaneous Income					
	Reimb Revenue-General	$0	$27,125	$27,392	$0	$0
	Total - Half-Cent Sales Tax Fund	**$15,017,174**	**$16,428,976**	**$17,841,415**	**$17,970,999**	**$17,852,022**
Transportation Sales Tax Fund						
	Taxes					
	Sales Tax-Advertising	$8,326	$8,151	$9,503	$7,500	$7,500
	Sales Tax-Constr Contracting	$550,972	$786,324	$1,050,383	$990,000	$660,000
	Sales Tax-Job Printing	$2,152	$1,205	$1,289	$1,500	$1,500
	Sales Tax-Publishing	$27,089	$29,036	$26,916	$25,500	$25,500
	Sales Tax-Transp for Hire	$0	$319	$25	$0	$0
	Sales Tax-Restaurants/Bars	$832,830	$874,800	$910,894	$937,500	$971,411
	Sales Tax-Rent/Tangible Prop	$96,249	$99,177	$115,258	$118,500	$121,166
	Sales Tax-Commercial Rental	$500,197	$523,438	$483,885	$472,500	$483,131
	Sales Tax-Vehicle Rental	$82,941	$89,556	$93,328	$97,500	$99,693
	Sales Tax-Hotels/Motels	$81,487	$79,284	$89,069	$93,333	$92,025
	Sales Tax-Apts/Rm House/Resid	$382,601	$431,100	$462,141	$472,500	$489,591
	Sales Tax-Trailer Courts	$47,054	$53,066	$48,133	$49,467	$50,580
	Sales Tax-Retail	$5,247,977	$5,687,055	$6,147,687	$6,330,000	$6,549,449
	Sales Tax-Amusements	$95,996	$106,324	$102,852	$101,250	$104,912
	Sales Tax-Utilities	$657,592	$667,576	$671,654	$660,000	$669,023
	Sales Tax-Telecommunication	$217,390	$209,874	$210,484	$210,000	$215,742
	Sales Tax-Penalties/Interest	$0	$0	$0	$48,000	$22,500
	Sales Tax Recoveries	$56,539	$79,726	$123,996	$82,500	$60,000
	Use Tax	$94,426	$79,158	$102,198	$112,500	$112,500
	Subtotal - Taxes	**$8,981,815**	**$9,805,169**	**$10,649,695**	**$10,810,050**	**$10,736,223**
	Interest Income					
	Interest Income	$129,009	$105,624	$95,986	$100,000	$50,000
	Miscellaneous Income					
	Reimb Revenue-General	$0	$60,830	$80,000	$0	$0
	Total - Transportation Sales Tax Fund	**$9,110,824**	**$9,971,623**	**$10,825,681**	**$10,910,050**	**$10,786,223**
Information Technology Fund						
	Charges for Service					
	Interdepartmental Svc Chg	$6,732,027	$6,934,980	$7,550,713	$7,858,107	$8,436,680

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Interest Income					
	Interest Income	$3,649	$3,159	$3,976	$5,200	$5,000
	Miscellaneous Income					
	Reimb Revenue-General	$364	$15,582	$22,771	$0	$0
	Reimbursement-Jury Duty	$132	$0	$0	$0	$0
	Subtotal - Miscellaneous Income	**$496**	**$15,582**	**$22,771**	**$0**	**$0**
	Total - Information Technology Fund	**$6,736,172**	**$6,953,721**	**$7,577,460**	**$7,863,307**	**$8,441,680**
	Economic Development Reserve Fund					
	Interest Income					
	Interest Income	$1,788	$6,882	$17,572	$26,000	$37,000
	Intergovernmental Revenue					
	Grant Revenue	$1,370	$0	$0	$0	$0
	Revenues					
	Other Revenue	$0	$4,905	$0	$0	$0
	Total - Economic Development Reserve Fund	**$3,158**	**$11,787**	**$17,572**	**$26,000**	**$37,000**
	Information Technology Reserve Fund					
	Charges for Service					
	Interdepartmental Svc Chg	$533,066	$589,557	$699,315	$700,045	$700,000
	Interest Income					
	Interest Income	$10,525	$9,329	$5,883	$5,300	$5,500
	Miscellaneous Income					
	Auction Proceeds	$11,567	$0	$0	$2,841	$0
	Total - Information Technology Reserve Fund	**$555,159**	**$598,886**	**$705,198**	**$708,186**	**$705,500**
	Facilities Fund					
	Charges for Service					
	Recycling Program Revenue	$0	$0	$322	$0	$0
	Fees for General Services	$0	($1)	$0	$0	$0
	Interdepartmental Svc Chg	$5,280,628	$5,895,231	$5,892,130	$5,941,568	$5,859,798
	Subtotal - Charges for Service	**$5,280,628**	**$5,895,230**	**$5,892,452**	**$5,941,568**	**$5,859,798**
	Interest Income					
	Interest Income	$2,004	$307	$906	$2,000	$2,000
	Miscellaneous Income					
	Reimb Revenue-General	$0	$1,040	$0	$1,748	$0
	Total - Facilities Fund	**$5,282,632**	**$5,896,577**	**$5,893,358**	**$5,945,316**	**$5,861,798**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
Fleet Maintenance Fund						
Charges for Service						
	Recycling Program Revenue	$2,324	$5,605	$6,823	$5,000	$1,000
	Interdepartmental Svc Chg	$4,956,781	$5,061,124	$5,009,338	$5,075,537	$5,298,380
	Subtotal - Charges for Service	**$4,959,105**	**$5,066,729**	**$5,016,161**	**$5,080,537**	**$5,299,380**
Miscellaneous Income						
	Reimb Revenue-General	$3,556	$0	$57	$0	$0
	Total - Fleet Maintenance Fund	**$4,962,661**	**$5,066,729**	**$5,016,218**	**$5,080,537**	**$5,299,380**
Fleet Reserve Fund						
Charges for Service						
	Interdepartmental Svc Chg	$1,091,358	$1,114,250	$1,692,703	$1,800,125	$1,972,903
Interest Income						
	Interest Income	$48,302	$38,158	$33,647	$37,000	$40,000
Miscellaneous Income						
	Auction Proceeds	$9,060	$0	$0	$22,000	$0
Revenues						
	Auction Proceeds	$0	$0	$0	$3,649	$0
	Total - Fleet Reserve Fund	**$1,148,720**	**$1,152,408**	**$1,726,350**	**$1,862,774**	**$2,012,903**
Debt Service Fund						
Taxes						
	Property Tax	$16,735,182	$14,217,722	$13,333,764	$14,446,518	$14,726,977
	SRP In-lieu Tax	$207,843	$213,221	$206,784	$30,000	$30,000
	Subtotal - Taxes	**$16,943,025**	**$14,430,943**	**$13,540,548**	**$14,476,518**	**$14,756,977**
Assessment Revenue						
	Assessment Principal	$431,477	$0	$0	$0	$0
	Assessment Interest	$11,298	$0	$0	$0	$0
	Assessment Penalties	$1,230	$0	$0	$0	$0
	Assessment Admin Charges	$355	$0	$0	$0	$0
	Subtotal - Assessment Revenue	**$444,360**	**$0**	**$0**	**$0**	**$0**
Interest Income						
	Interest Income	$98,239	$80,577	$90,576	$185,435	$172,000
	Total - Debt Service Fund	**$17,485,625**	**$14,511,520**	**$13,631,124**	**$14,661,953**	**$14,928,977**
Bond Fund						
Interest Income						
	Interest Income	$104,377	$77,627	$23,025	$2,485	$450
Miscellaneous Income						
	Reimb Revenue-General	$0	$0	$17,058	$0	$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Revenues					
	Reimb Revenue-General	$0	$238,203	$240,000	$0	$0
	Other Revenue	$0	$100,000	$0	$0	$0
	Subtotal - Revenues	**$0**	**$338,203**	**$240,000**	**$0**	**$0**
	Bond Proceeds					
	Bond Proceeds	$14,715,000	$35,510,000	$0	$0	$60,505,880
	Bond Proceeds -	$645,188	$1,039,481	$0	$0	$0
	Proceeds of Refunding Bonds	$13,690,000	$0	$0	$0	$0
	Subtotal - Bond Proceeds	**$29,050,188**	**$36,549,481**	**$0**	**$0**	**$60,505,880**
	Total - Bond Fund	**$29,154,564**	**$36,965,311**	**$280,083**	**$2,485**	**$60,506,330**
Commercial Sanitation Fund						
	Charges for Service					
	Utility Late Fee Charges	$2,528	$1,969	$1,580	$1,200	$1,200
	Field Trip Svc Fee-Utilities	$15,458	$16,608	$18,555	$18,000	$18,000
	Recycling Program Revenue	$1,568	$13,343	$11,772	$1,800	$1,800
	Commercial Sanitation Fees	$841,326	$829,976	$861,733	$840,000	$860,000
	Roll-Off Sanitation Fees	$476,167	$521,411	$593,695	$675,000	$600,000
	San Fees-Comm Multi-Fam Clc	$731,335	$749,785	$745,059	$740,000	$750,000
	Commercial Recycling Fees	$0	$129,986	$126,318	$125,000	$125,000
	Subtotal - Charges for Service	**$2,068,382**	**$2,263,078**	**$2,358,712**	**$2,401,000**	**$2,356,000**
	Interest Income					
	Interest Income	$8,840	$7,002	$6,057	$6,400	$6,750
	Miscellaneous Income					
	Reimb Revenue-General	$0	$0	$0	$405	$0
	Revenues					
	Commercial Special Hauls	$0	$180	$2,569	$2,000	$0
	Total - Commercial Sanitation Fund	**$2,077,222**	**$2,270,260**	**$2,367,338**	**$2,409,805**	**$2,362,750**
Residential Sanitation Fund						
	Charges for Service					
	Utility Late Fee Charges	$55,444	$51,087	$48,366	$45,200	$47,500
	Recycling Program Revenue	$521,691	$379,533	$355,195	$350,000	$475,000
	Special Haul Fees	$25,410	$23,844	$25,945	$30,000	$30,000
	San Fees-Res Multi-Fam Clc	$219,860	$166,493	$148,960	$150,000	$150,000
	San Fees-Automated Clc	$8,860,216	$5,979,586	$6,149,292	$8,360,000	$8,700,000
	Residential Recycling Fees	$0	$2,059,727	$2,080,039	$0	$0
	Allocated Interdept Svc Chrgs	$91,146	$101,274	$109,251	$126,921	$127,000
	Subtotal - Charges for Service	**$9,773,767**	**$8,761,544**	**$8,917,048**	**$9,062,121**	**$9,529,500**
	Interest Income					
	Interest Income	$26,668	$25,590	$24,573	$28,000	$30,000
	Miscellaneous Income					
	Reimb Revenue-General	$0	$500	$0	$0	$0
	Reimbursement-Jury Duty	$0	$276	$0	$0	$0
	Subtotal - Miscellaneous Income	**$0**	**$776**	**$0**	**$0**	**$0**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Revenues					
	Multi-Family Resid Recycling	$0	$11,436	$44,075	$53,000	$53,000
	Contributions - General	$0	$0	$1,000	$0	$0
	Subtotal - Revenues	**$0**	**$11,436**	**$45,075**	**$53,000**	**$53,000**
	Total - Residential Sanitation Fund	**$9,800,435**	**$8,799,346**	**$8,986,696**	**$9,143,121**	**$9,612,500**
Sanitation Equipment Reserve Fund						
	Charges for Service					
	Interdepartmental Svc Chg	$872,474	$966,478	$849,293	$944,400	$989,293
	Interest Income					
	Interest Income	$18,456	$17,642	$11,613	$10,000	$11,000
	Miscellaneous Income					
	Gain on Disposal of F/A	$0	$0	$95,046	$0	$0
	Auction Proceeds	$5,651	$0	$0	$47,931	$0
	Subtotal - Miscellaneous Income	**$5,651**	**$0**	**$95,046**	**$47,931**	**$0**
	Total - Sanitation Equipment Reserve Fund	**$896,581**	**$984,120**	**$955,952**	**$1,002,331**	**$1,000,293**
Sports Complex Fund						
	Charges for Service					
	Sports Complex Program Revenue	$143,827	$147,978	$172,718	$160,000	$100,000
	Recycling Program Revenue	$0	$114	$7,812	$0	$0
	In Kind Revenues	$68,718	$63,282	$25,000	$0	$0
	Ticket Sales-Spring Trg	$415,165	$509,862	$531,833	$590,000	$605,000
	Ticket Sales-Premium	$30,000	$0	$0	$0	$0
	Ticket Sales- Facility Surchg	$158,361	$159,197	$162,829	$190,000	$190,000
	Ticket Sales- Non Gen Admiss Surchg	$0	$0	$0	$55,000	$55,000
	Ticket.com Annual Fee	$10,000	$10,000	$10,000	$10,000	$10,000
	Ticket.com Convenience Fee	$49,415	$9,894	$7,126	$10,000	$10,000
	Program Sales	$10,470	$10,916	$9,804	$12,000	$12,000
	Adv Sales-BB Std/Sp Trng	$330,266	$310,711	$283,647	$300,000	$300,000
	Adv Sales-BB Std-Non Sp Trn	$8,150	$8,272	$3,850	$10,000	$10,000
	Interdepartmental Svc Chg	$33,690	$30,548	$76,342	$91,888	$91,887
	Subtotal - Charges for Service	**$1,258,061**	**$1,260,774**	**$1,290,961**	**$1,428,888**	**$1,383,887**
	Interest Income					
	Interest Income	$10,550	$5,773	$2,587	$9,100	$4,000
	Miscellaneous Income					
	Reimb Revenue-General	$0	$0	$0	$590	$0
	Other Revenue	$2,750	($1,250)	$0	$0	$0
	Subtotal - Miscellaneous Income	**$2,750**	**($1,250)**	**$0**	**$590**	**$0**
	Rents					
	General Rent Revenue	$52,342	$43,630	$45,341	$60,000	$55,000
	Genl Rent Rev-Sp Cmplx	$56,589	$75,329	$46,733	$40,000	$40,000
	Rent Revenue - Chili Davis	$7,202	$32,258	$35,191	$0	$30,000
	Rent Rev-Fields	$176,581	$178,992	$208,349	$185,000	$245,000
	Rent Rev-Fld/Clh/Padres	$54,258	$4,692	$90,000	$90,000	$90,000
	Rent Rev-Fld/Clh/Mariners	$89,326	$13,685	$104,174	$90,000	$90,000
	Rent Rev-Stadium	$69,189	$70,287	$149,337	$80,000	$115,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Rent Rev-Novelties/Sp Tr	$131,648	$151,307	$165,223	$150,000	$150,000
	Rent Rev/Stad Concssn/Sp Tr	$567,065	$580,898	$595,390	$650,000	$610,000
	Rent Rev/Stad Conc/Non Sp Tr	$62,155	$58,199	$94,727	$80,000	$50,000
	Rent Rev-Parking/Sp Tr	$217,987	$225,018	$222,545	$235,000	$240,000
	Subtotal - Rents	**$1,484,343**	**$1,434,295**	**$1,757,010**	**$1,660,000**	**$1,715,000**
	Revenues					
	Ticket Sales- Facility Surchg	$0	$0	$0	$0	($20,000)
	Ticket Sales- Non Gen Admiss Surchg	$0	$53,506	$108,791	$12,421	$0
	Interest Income	$0	$32	$167	$300	$0
	Reimb Revenue-General	$0	$0	$22,911	$0	$0
	Subtotal - Revenues	**$0**	**$53,538**	**$131,869**	**$12,721**	**($20,000)**
	Total - Sports Complex Fund	**$2,755,704**	**$2,753,130**	**$3,182,427**	**$3,111,299**	**$3,082,887**
Streets Fund						
	Taxes					
	Sales Tax-Utilities	$3,287,657	$3,338,510	$3,358,906	$3,300,000	$3,345,118
	Sales Tax Recoveries	$0	$0	($2,872)	$0	$0
	Subtotal - Taxes	**$3,287,657**	**$3,338,510**	**$3,356,034**	**$3,300,000**	**$3,345,118**
	Charges for Service					
	Reimb for O/S Inspec O/T	$359	$181	$0	$0	$0
	Recycling Program Revenue	$0	$1,021	$1,951	$0	$0
	Street Sign Revenue	$31,324	$49,749	$31,710	$30,000	$30,000
	Street Mnt Fees-Solid Waste	$0	$7,123	$185,476	$47,559	$0
	Street Cut Surcharge	$2,500	$2,245	$17,435	$2,000	$2,000
	Fog Seal Revenues	$3,833	$30,228	$42,260	$20,000	$5,000
	Fees for General Services	$1	($1)	$0	$0	$0
	Allocated Interdept Svc Chrgs	$295,000	$295,000	$295,000	$295,000	$295,000
	CIP Engineering Charges	$91,485	$72,270	$49,174	$60,000	$60,000
	Subtotal - Charges for Service	**$424,502**	**$457,816**	**$623,006**	**$454,559**	**$392,000**
	Interest Income					
	Interest Income	$54,155	$47,738	$46,110	$50,000	$50,000
	Intergovernmental Revenue					
	Highway User Revenue	$7,714,173	$8,435,926	$8,691,989	$9,000,000	$9,090,000
	Miscellaneous Income					
	Reimb Revenue-General	$0	$65,056	$98	$187,908	$0
	Total - Streets Fund	**$11,480,488**	**$12,345,046**	**$12,717,237**	**$12,992,467**	**$12,877,118**
Transit Fund						
	Charges for Service					
	Transit Collections	$26,799	$25,748	$28,167	$23,000	$25,000
	Fees for General Services	$0	($4)	$0	$0	$0
	Advertising-Bus Shelters	$15,903	$17,572	$17,613	$8,500	$8,000
	Subtotal - Charges for Service	**$42,702**	**$43,316**	**$45,780**	**$31,500**	**$33,000**
	Interest Income					
	Interest Income	$2,520	$3,117	$3,226	$4,000	$4,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Intergovernmental Revenue					
	Grant Revenue	$100,722	$610,091	$637,281	$454,556	$250,000
	Grant Revenue - Federal	$21,357	$142,571	$55,474	$0	$0
	Subtotal - Intergovernmental Revenue	**$122,079**	**$752,662**	**$692,755**	**$454,556**	**$250,000**
	Miscellaneous Income					
	Reimb Revenue-General	$32,502	$62,775	$72,336	$5,000	$20,000
	Reimbursement-Jury Duty	$0	$40	$0	$0	$0
	Subtotal - Miscellaneous Income	**$32,502**	**$62,815**	**$72,336**	**$5,000**	**$20,000**
	Revenues					
	Grant Revenue - Federal	$0	$0	$0	$0	$143,000
	Total - Transit Fund	**$199,803**	**$861,910**	**$814,097**	**$495,056**	**$450,000**
Wastewater Fund						
	Charges for Service					
	Utility Late Fee Charges	$78,628	$88,670	$79,410	$75,000	$75,000
	Wastewater Fees	$15,648,747	$17,479,461	$17,439,798	$18,200,000	$18,600,000
	EPA Mandate Fee	$847,522	$855,073	$865,894	$875,000	$885,000
	Interdepartmental Svc Chg	$45,277	$43,759	$91,869	$83,309	$85,886
	Allocated Interdept Svc Chrgs	$1,573,434	$1,248,773	$895,390	$879,522	$746,208
	Subtotal - Charges for Service	**$18,193,608**	**$19,715,736**	**$19,372,361**	**$20,112,831**	**$20,392,094**
	Interest Income					
	Interest Income	$41,447	$34,687	$35,726	$41,400	$42,400
	Intergovernmental Revenue					
	Grant Revenue	$0	$0	$35,000	$0	$0
	Miscellaneous Income					
	Reimb Revenue-General	$49,213	$36,720	$35,466	$35,000	$30,000
	Auction Proceeds	$0	$0	$0	$38,065	$0
	Subtotal - Miscellaneous Income	**$49,213**	**$36,720**	**$35,466**	**$73,065**	**$30,000**
	Revenues					
	Recycling Program Revenue	$0	$0	$31	$0	$0
	Bond Proceeds					
	Bond Proceeds -	$550,859	$0	$0	$0	$0
	Proceeds of Refunding Bonds	$6,187,824	$0	$0	$0	$0
	Subtotal - Bond Proceeds	**$6,738,683**	**$0**	**$0**	**$0**	**$0**
	Total - Wastewater Fund	**$25,022,950**	**$19,787,143**	**$19,478,584**	**$20,227,296**	**$20,464,494**
Water Fund						
	Charges for Service					
	Non-Potable Water Fees	$247,738	$216,576	$229,484	$190,000	$200,000
	Reclaimed Water Fees	$515,769	$638,808	$784,608	$630,000	$655,000
	Water Fees	$30,905,506	$31,783,159	$32,982,603	$33,220,000	$35,250,000
	Utility Late Fee Charges	$110,731	$108,106	$102,170	$85,000	$85,000
	New Service Fee-Water	$314,564	$296,902	$290,857	$265,000	$450,000
	Water Meter Charges	$208,000	$243,994	$319,214	$240,000	$300,000
	Disconnect/Reconnect Fees	$338,216	$299,492	$291,794	$265,000	$270,000
	Damaged Property Fees	$12,705	$17,667	$15,127	$10,000	$10,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Utility Delinquent Letter Fee	$47,639	$46,493	$48,613	$50,000	$50,000
	Utilities Tampering Fees	$9,920	$8,215	$8,885	$6,000	$6,000
	Field Trip Svc Fee-Utilities	$6,570	$10,168	$11,208	$9,500	$10,000
	ADWR Water Resource Fee	$203,254	($36)	($1)	($1)	$0
	Quintero WTP Fees	$969,404	$256,800	$256,800	$405,000	$256,800
	Recycling Program Revenue	$1,565	$128,131	$98,402	$45,000	$45,000
	Fees for General Services	$7,461	$6,782	$7,705	$5,000	$5,000
	Lien Filing Fees	$312	$276	$702	$100	$100
	Interdepartmental Svc Chg	$53,568	$49,145	$88,608	$78,630	$86,414
	Allocated Interdept Svc Chrgs	$17,670	$12,235	$12,235	$12,235	$12,235
	Subtotal - Charges for Service	**$33,970,592**	**$34,122,913**	**$35,549,014**	**$35,516,464**	**$37,691,549**
	Interest Income					
	Interest Income	$130,814	$120,958	$119,967	$125,000	$125,500
	Miscellaneous Income					
	Reimb Revenue-General	$0	$147	$126,060	$0	$0
	Reimbursement-Jury Duty	$60	$0	$0	$0	$0
	Gain on Disposal of F/A	$0	$0	$6,225	$0	$0
	Auction Proceeds	$3,225	$0	$0	$0	$0
	Other Revenue	$0	$33,336	$0	$0	$0
	Subtotal - Miscellaneous Income	**$3,285**	**$33,483**	**$132,285**	**$0**	**$0**
	Bond Proceeds					
	Bond Proceeds -	$1,521,597	$0	$0	$0	$0
	Proceeds of Refunding Bonds	$17,092,176	$0	$0	$0	$0
	Subtotal - Bond Proceeds	**$18,613,773**	**$0**	**$0**	**$0**	**$0**
	Total - Water Fund	**$52,718,465**	**$34,277,354**	**$35,801,266**	**$35,641,464**	**$37,817,049**
Impact Fees Fund						
	Charges for Service					
	Neighborhood Park Dev Fees	$774,396	($330,498)	$14	$0	$0
	Citywide Park/Rec Fac Dev Fee	$576,241	($334,527)	$64	$0	$0
	Open Space Dev Fee	$31,784	($137)	$137	$0	$0
	River Corridors/Trails Dev Fee	$46,021	($195)	$195	$0	$0
	Library Dev Fees	$141,803	($58,177)	$68	$0	$0
	Law Enforcement Dev Fees	$356,889	($189,951)	$0	$0	$0
	Fire & Emergency Dev Fees	$513,569	($206,284)	$59	$0	$0
	Streets Dev Fee	$4,342,378	($430,840)	$0	$0	$0
	Intersection Dev Fee	$256,963	($65,237)	$0	$0	$0
	General Government Dev Fee	$184,668	($567)	$567	$0	$0
	Water Expansion Fees	$1,605,063	($885,532)	($3,269)	$0	$0
	Water Resource Project Fee	$388,535	($189,568)	$416	$0	$0
	Wastewater Expansion Fees	$973,211	($255,667)	$0	$0	$0
	Solid Waste Dev Fees	$70,734	$0	$0	$0	$0
	Subtotal - Charges for Service	**$10,262,256**	**($2,947,180)**	**($1,749)**	**$0**	**$0**
	Charges for Services					
	Neighborhood Park Dev Fees	$0	$0	$0	$445,000	$475,000
	Law Enforcement Dev Fees	$0	$0	$0	$500,000	$500,000
	Fire & Emergency Dev Fees	$0	$0	$0	$375,000	$375,000
	Streets Dev Fee	$0	$0	$0	$2,250,000	$3,078,950
	Water Expansion Fees	$0	$0	$0	$1,750,000	$3,435,000
	Water Resource Project Fee	$0	$0	$0	$575,000	$1,100,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Wastewater Expansion Fees	$0	$0	$0	$646,000	$845,000
	Subtotal - Charges for Services	**$0**	**$0**	**$0**	**$6,541,000**	**$9,808,950**
	Interest Income					
	Interest Income	$236,884	$199,779	$130,660	$123,369	$115,345
	Revenues					
	Neighborhood Park Dev Fees	$0	$1,398,838	$1,339,258	$109,166	$0
	Citywide Park/Rec Fac Dev Fee	$0	$1,110,917	$984,530	$81,928	$0
	Library Dev Fees	$0	$234,714	$190,762	$13,000	$0
	Law Enforcement Dev Fees	$0	$638,497	$510,073	$38,823	$0
	Fire & Emergency Dev Fees	$0	$828,619	$591,506	$49,847	$0
	Streets Dev Fee	$0	$5,962,482	$3,709,179	$266,360	$0
	Intersection Dev Fee	$0	$358,471	$264,948	$18,914	$0
	Water Expansion Fees	$0	$2,547,338	$2,486,709	$126,300	$0
	Water Resource Project Fee	$0	$636,621	$558,285	$31,500	$0
	Wastewater Expansion Fees	$0	$1,352,431	$1,269,012	$100,000	$0
	Interest Income	$0	$11,546	$51,744	$58,181	$20,325
	Reimb Revenue-General	$0	$0	$219,937	$0	$0
	Subtotal - Revenues	**$0**	**$15,080,474**	**$12,175,943**	**$894,019**	**$20,325**
	Total - Impact Fees Fund	**$10,499,140**	**$12,333,073**	**$12,304,854**	**$7,558,388**	**$9,944,620**
Improvement District Fund						
	Assessment Revenue					
	Assessment Principal	$1,345,622	$0	$0	$340,000	$355,000
	Assessment Interest	$266,292	$182,323	$214,201	$135,788	$121,338
	Assessment Penalties	$11,829	$3,625	$5,919	$0	$0
	Assessment Admin Charges	($777)	$0	$25	$500	$400
	Subtotal - Assessment Revenue	**$1,622,966**	**$185,948**	**$220,145**	**$476,288**	**$476,738**
	Interest Income					
	Interest Income	$1,325	$1,017	$1,072	$1,500	$1,500
	Total - Improvement District Fund	**$1,624,291**	**$186,965**	**$221,217**	**$477,788**	**$478,238**
Insurance Reserve Fund						
	Charges for Service					
	Employee Health Ins Contrib	$2,076,178	$2,371,824	$2,489,731	$2,509,019	$2,545,044
	COBRA Health Ins Contrib	$264,184	$165,188	$183,735	$171,716	$180,000
	Employee Dental Ins Contrib	$0	$0	$9,926	$340,171	$340,000
	Interdepartmental Svc Chg	$2,617,820	$2,467,923	$2,583,129	$2,584,029	$2,378,404
	Employer Dental Ins Contrib	$0	$0	$0	$0	$151,440
	Employer Health Ins Contrib	$10,827,210	$11,647,823	$12,124,154	$12,433,851	$12,473,243
	Employer Dental Ins Contrib	$0	$0	$15,692	$535,836	$535,000
	Employer Workers Comp Contrib	$949,498	$1,100,005	$1,297,719	$1,382,160	$1,453,415
	Subtotal - Charges for Service	**$16,734,890**	**$17,752,763**	**$18,704,086**	**$19,956,782**	**$20,056,546**
	Interest Income					
	Interest Income	$56,365	$54,688	$47,993	$46,700	$50,000
	Miscellaneous Income					
	Reimb Revenue-General	$7,475	$0	$156,939	$179,883	$23,000
	Reimbursement-Jury Duty	$40	$0	$0	$0	$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
	Reimb-Damage to City Prop.	$166,385	$122,205	$177,766	$114,817	$0
	Reimbursement-Claims	$10,599	$62,481	($27,617)	$15,073	$0
	Other Revenue	$3,509	$0	$0	$0	$0
	Subtotal - Miscellaneous Income	**$188,008**	**$184,686**	**$307,088**	**$309,773**	**$23,000**
	Revenues					
	Reimb from Workers Comp	$0	$10,052	$5,015	$3,813	$5,000
	Reimbursement-Claims	$0	$306	$62	$77	$0
	Subtotal - Revenues	**$0**	**$10,358**	**$5,077**	**$3,890**	**$5,000**
	Total - Insurance Reserve Fund	**$16,979,263**	**$18,002,495**	**$19,064,244**	**$20,317,145**	**$20,134,546**
Housing Fund						
	Interest Income					
	Interest Income	$96	$73	$0	$0	$0
	Intergovernmental Revenue					
	HUD Operating Subsidy - CY	$140,461	$67,915	$0	$0	$0
	Miscellaneous Income					
	Other Revenue	$0	$5,034	$0	$0	$0
	Rents					
	Housing Rent	$0	$95,131	$0	$0	$0
	Total - Housing Fund	**$140,557**	**$168,153**	**$0**	**$0**	**$0**
Grant Fund						
		$0	$0	$112,000	$0	$0
	Interest Income					
	Interest Income	$1,666	$3,314	$802	$463	$200
	Intergovernmental Revenue					
	Intergovtl Participation	$0	$0	$0	$0	$3,000,000
	Grant Revenue	$1,098,095	$285,968	$406,436	$734,715	$595,067
	Grant Revenue - Federal	$1,736,813	$2,635,783	$2,545,222	$1,831,677	$1,683,789
	Seizure Revenue	$171,892	$401,396	$255,867	$369,009	$549,580
	Subtotal - Intergovernmental Revenue	**$3,006,800**	**$3,323,147**	**$3,207,525**	**$2,935,401**	**$5,828,436**
	Miscellaneous Income					
	Reimb Revenue-General	$90,408	$113,247	$120,000	$0	$0
	Revenues					
	Grant Revenue	$0	$0	$0	$0	$75,000
	Grant Revenue - Federal	$0	$20,441	$30,681	$17,935	$0
	Program Income Federal Grants	$0	$130,463	$85,955	$272,934	$430,353
	Interest Income	$0	$0	$0	$200	$100
	NSP3 Grant Program Revenue	$0	$0	$0	$5,000	$0
	Subtotal - Revenues	**$0**	**$150,904**	**$116,636**	**$296,069**	**$505,453**
	Total - Grant Fund	**$3,098,874**	**$3,590,612**	**$3,556,963**	**$3,231,933**	**$6,334,089**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Estimate	FY 2016 Budget
Other Fund						
Taxes						
	Street Light ID Tax	$484,321	$510,012	$579,808	$576,589	$685,522
	Maintenance ID Tax	$162,480	$137,663	$142,675	$142,849	$129,624
	Subtotal - Taxes	**$646,801**	**$647,675**	**$722,483**	**$719,438**	**$815,146**
Charges for Service						
	CFD Appl/Process Fee	($25,000)	$0	$50,000	$25,000	$0
	Utility Late Fee Charges	$1,544	$1,459	$1,191	$1,500	$1,500
	Storm Water Fee	$802,943	$815,019	$830,247	$845,000	$855,000
	Interdepartmental Svc Chg	$304,357	$556,405	$575,997	$600,000	$556,392
	Subtotal - Charges for Service	**$1,083,844**	**$1,372,883**	**$1,457,435**	**$1,471,500**	**$1,412,892**
Fines & Forfeitures						
	JCEF Revenue	$30,032	$24,824	$24,850	$15,000	$10,000
	Court Enhancement Fee	$205,583	$173,727	$170,298	$140,000	$150,000
	Subtotal - Fines & Forfeitures	**$235,615**	**$198,551**	**$195,148**	**$155,000**	**$160,000**
Interest Income						
	Interest Income	$200,847	$168,769	$104,249	$99,103	$99,220
Intergovernmental Revenue						
	State Ins Dept Rebate	$621	$612	$623	$30,300	$30,600
	Muni Court Allocation (FTG)	$18,928	$17,709	$17,363	$7,700	$5,000
	Subtotal - Intergovernmental Revenue	**$19,549**	**$18,321**	**$17,986**	**$38,000**	**$35,600**
Miscellaneous Income						
	Reimb Revenue-General	$10,335,683	$2,327,394	$1,968,385	$4,615,795	$5,613,621
	Contributions - General	$2,392	$0	$1,815	$5,121	$3,845
	Contributions-Fire	$0	$0	$25	$0	$0
	Contributions-Comm. Svcs.	$0	$0	$56,123	$0	$0
	Contributions-Library	$2,000	$0	$0	$0	$0
	Commissions	$2,222	$1,706	$1,235	$617	$0
	Other Revenue	$4,087	$11,074	$10,108	$4,152	$0
	Subtotal - Miscellaneous Income	**$10,346,384**	**$2,340,174**	**$2,037,691**	**$4,625,685**	**$5,617,466**
Revenues						
	Reimb Revenue-General	$0	$2,836,313	$0	$0	$0
	Other Revenue	$0	$2,571	$0	$0	$0
	Subtotal - Revenues	**$0**	**$2,838,884**	**$0**	**$0**	**$0**
	Total - Other Fund	**$12,533,040**	**$7,585,257**	**$4,534,992**	**$7,108,726**	**$8,140,324**
	Total - All Funds Revenue	**$339,115,686**	**$327,734,874**	**$300,596,043**	**$306,444,435**	**$378,556,234**

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
General & Other							
General Fund							
	City Attorney						
	Civil	$2,003,812	$2,184,672	$2,128,292	$2,198,928	$2,310,928	$2,112,934
	Victims' Assistance Prg	$210,575	$232,582	$227,945	$234,700	$234,700	$244,687
	Criminal	$753,426	$781,337	$742,173	$830,752	$828,397	$847,220
	Sub-total:	**$2,967,812**	**$3,198,592**	**$3,098,410**	**$3,264,380**	**$3,374,025**	**$3,204,841**
	City Clerk						
	City Clerk	$830,163	$776,394	$752,077	$971,151	$971,151	$905,386
	Sub-total:	**$830,163**	**$776,394**	**$752,077**	**$971,151**	**$971,151**	**$905,386**
	Community Services						
	Arts Commission	$193,754	$213,659	$217,107	$113,082	$113,082	$118,629
	Community Services Administration	$555,655	$1,202,239	$1,309,736	$1,325,157	$1,325,157	$1,429,324
	Swimming Pools	$994,951	$1,076,724	$1,207,950	$1,179,547	$1,186,364	$1,007,019
	Am/Pm Program	$1,643,132	$1,420,558	$1,422,587	$1,495,147	$1,586,151	$1,616,612
	Little Learners Program	$328,335	$366,428	$373,739	$432,563	$435,537	$390,378
	Summer Recreation Program	$293,774	$337,475	$365,468	$422,232	$423,517	$410,751
	Summer Camp Program	$760,648	$564,713	$654,835	$706,572	$705,287	$734,575
	Outdoor Recreation Program	$0	$34,413	$26,308	$44,815	$44,510	$45,610
	Special Interest Classes - Youth	$319,872	$198,640	$245,667	$215,481	$211,524	$217,430
	Special Interest Classes - Adult	$0	$54,862	$36,600	$40,024	$38,237	$39,815
	Sports Programs - Youth	$848,263	$534,675	$504,320	$569,631	$564,246	$588,189
	Sports Programs - Adult	$0	$324,699	$337,879	$468,549	$462,046	$529,971
	Active Adult Program	$190,779	$200,152	$203,371	$217,904	$218,467	$211,152
	Adaptive Recreation Program	$162,188	$169,322	$175,231	$175,796	$176,101	$147,380
	Special Events Program	$480,418	$540,332	$761,988	$895,055	$924,055	$1,063,886
	Teen Program	$293,062	$286,977	$299,528	$338,793	$338,494	$372,911
	Community Center	$508,074	$616,482	$682,968	$781,294	$780,731	$908,343
	Rio Vista Community Park	$829,814	$869,221	$842,694	$1,042,787	$1,042,787	$962,565
	Rio Vista Rec Center	$1,293,563	$1,432,311	$1,448,222	$1,433,683	$1,433,982	$1,397,294
	Pioneer Community Park	$0	$0	$589,600	$950,236	$950,236	$972,458
	Main Library	$2,349,744	$2,495,726	$2,625,995	$2,614,614	$2,618,902	$2,705,398
	Branch Library	$1,506,518	$1,610,906	$1,642,601	$1,666,723	$1,660,838	$1,745,266
	Parks North	$1,614,940	$1,639,365	$1,989,500	$1,975,401	$2,054,901	$1,928,413
	Parks South	$1,648,241	$1,853,167	$1,821,476	$1,861,079	$2,076,959	$1,762,950
	Contracted Landscape Maintenance	$1,154,423	$1,222,469	$1,344,615	$1,345,126	$1,432,630	$1,450,839
	Sub-total:	**$17,970,146**	**$19,265,515**	**$21,129,985**	**$22,311,291**	**$22,804,741**	**$22,757,158**
	Development and Engineering						
	Building Development	$1,425,446	$1,633,466	$1,583,462	$1,717,869	$1,920,364	$1,886,047
	Engineering Admin	$616,015	$562,881	$655,088	$706,500	$705,608	$784,571
	Site Development	$769,527	$810,130	$936,202	$1,124,682	$1,232,432	$1,174,754
	Engineering Services	$1,222,024	$1,270,140	$1,248,183	$1,332,908	$1,330,608	$1,383,973
	Architectural Services	$704,975	$697,571	$707,068	$657,765	$655,375	$673,992
	Eng Inspection Svc	$841,820	$900,817	$947,882	$1,085,472	$1,029,190	$1,123,894
	Sub-total:	**$5,579,806**	**$5,875,004**	**$6,077,885**	**$6,625,196**	**$6,873,577**	**$7,027,231**
	Economic Development Services						
	Economic Development Services Ad	$401,877	$360,238	$343,716	$419,510	$419,510	$516,734
	Business and Real Estate Developme	$601,930	$805,321	$730,523	$1,154,292	$1,299,223	$1,103,613
	Sub-total:	**$1,003,807**	**$1,165,559**	**$1,074,239**	**$1,573,802**	**$1,718,733**	**$1,620,347**
	Finance and Budget						

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Finance and Budget						
	Finance Admin	$294,767	$311,572	$326,874	$500,711	$500,711	$513,070
	Financial Services	$1,407,872	$1,354,387	$1,243,902	$1,832,958	$1,915,492	$1,878,080
	Tax Audit & Collections	$1,101,407	$1,018,276	$1,006,189	$1,104,105	$876,657	$1,348,728
	Management and Budget	$856,068	$923,576	$848,083	$707,369	$707,369	$710,935
	Materials Management	$582,690	$616,833	$694,577	$674,121	$674,121	$699,748
	Treasury Management	$339,244	$347,071	$279,275	$0	$0	$0
	Inventory Control	$386,831	$399,576	$368,923	$395,458	$395,458	$418,565
	Sub-total:	**$4,968,880**	**$4,971,290**	**$4,767,823**	**$5,214,722**	**$5,069,808**	**$5,569,126**
	Finance Utilities						
	Customer Service	$1,602,919	$1,696,537	$1,744,026	$1,803,921	$2,763,767	$2,770,305
	Revenue Administration	$403,659	$556,690	$662,607	$840,921	$765,292	$596,636
	Meter Services	$2,286,615	$1,528,451	$1,540,044	$1,611,098	$1,611,098	$1,661,121
	Utility Billing	$727,634	$736,319	$735,044	$744,668	$0	$0
	Sub-total:	**$5,020,828**	**$4,517,997**	**$4,681,721**	**$5,000,608**	**$5,140,157**	**$5,028,062**
	Fire-Medical						
	Fire Admin	$479,222	$394,190	$454,850	$518,416	$518,416	$535,231
	Fire Prevention	$1,013,685	$936,369	$1,120,981	$1,156,903	$1,156,903	$1,302,042
	Fire Support Services	$769,304	$774,014	$678,349	$718,258	$718,258	$927,432
	Emergency Medical Services	$481,366	$577,540	$681,885	$755,420	$788,794	$893,653
	Fire Training	$436,982	$488,114	$490,072	$702,815	$690,815	$595,645
	Emergency Management	$253,622	$199,380	$210,175	$216,586	$216,586	$199,880
	Fire Operations	$17,119,391	$17,618,547	$18,968,213	$19,888,863	$19,888,863	$22,454,471
	Sub-total:	**$20,553,572**	**$20,988,155**	**$22,604,525**	**$23,957,261**	**$23,978,635**	**$26,908,354**
	Human Resources						
	Human Resources	$2,282,358	$2,374,451	$2,094,227	$2,128,388	$2,094,796	$2,343,168
	Training	$0	$0	$246,697	$386,400	$432,613	$373,733
	Sub-total:	**$2,282,358**	**$2,374,451**	**$2,340,924**	**$2,514,788**	**$2,527,409**	**$2,716,901**
	Leadership and Management						
	City Manager's Office	$1,105,129	$1,250,213	$1,234,686	$1,293,860	$1,284,201	$1,926,777
	Governmental Affairs	$1,136,802	$1,138,447	$1,197,038	$1,216,270	$1,231,270	$545,515
	Office of Sustainability	$0	$0	$0	$0	$0	$182,065
	Sub-total:	**$2,241,931**	**$2,388,659**	**$2,431,724**	**$2,510,130**	**$2,515,471**	**$2,654,357**
	Mayor and Council						
	Mayor & City Council	$586,004	$601,700	$607,104	$705,276	$705,276	$663,050
	Sub-total:	**$586,004**	**$601,700**	**$607,104**	**$705,276**	**$705,276**	**$663,050**
	Municipal Court						
	Municipal Court	$1,729,263	$1,788,145	$1,769,809	$1,870,388	$1,850,261	$1,944,394
	Sub-total:	**$1,729,263**	**$1,788,145**	**$1,769,809**	**$1,870,388**	**$1,850,261**	**$1,944,394**
	Non-Departmental						
	Non-Departmental	$1,247,463	$1,329,419	$1,287,478	$1,778,614	$1,944,263	$3,918,851
	Gen Fund Capital Projects	$3,864,334	$3,232,796	$1,343,860	$1,807,959	$2,057,572	$3,688,008
	Sub-total:	**$5,111,797**	**$4,562,215**	**$2,631,338**	**$3,586,573**	**$4,001,835**	**$7,606,859**
	Office of Communications						
	Public Information Office	$708,662	$833,286	$881,179	$950,825	$948,325	$1,147,510
	Peoria Channel 11	$398,800	$327,666	$357,565	$499,183	$491,168	$357,529
	Sub-total:	**$1,107,461**	**$1,160,952**	**$1,238,744**	**$1,450,008**	**$1,439,493**	**$1,505,039**
	Planning and Community Development						
	Neighborhood Coordination	$481,723	$535,979	$784,154	$856,558	$854,920	$922,377
	Community Dev Administration	$221,439	$261,193	$324,311	$431,602	$441,450	$474,397
	Planning	$731,887	$900,247	$975,077	$1,254,017	$1,027,057	$1,454,907

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Planning and Community Development						
	Systems Planning	$315,160	$0	$0	$0	$0	$0
	Sub-total:	**$1,750,208**	**$1,697,419**	**$2,083,542**	**$2,542,177**	**$2,323,427**	**$2,851,681**
	Police						
	Neighborhood Services	$1,642,524	$1,846,715	$1,792,672	$1,944,368	$1,960,528	$1,933,603
	Police Administration	$1,530,461	$1,869,367	$1,769,988	$2,168,817	$2,113,520	$2,281,556
	Criminal Investigation	$3,579,870	$3,415,024	$3,373,306	$3,696,502	$3,765,906	$3,780,122
	Patrol Services - South	$10,635,342	$10,474,687	$10,357,059	$11,910,787	$11,874,002	$12,627,922
	Patrol Services - North	$6,168,419	$6,809,378	$7,167,010	$7,723,063	$7,748,915	$7,884,854
	Operations Support	$3,447,160	$4,496,318	$4,728,973	$4,571,827	$4,606,324	$4,800,215
	Pd Technical Support	$3,002,118	$2,961,646	$3,083,938	$3,420,965	$3,528,918	$3,690,294
	Staff Services	$983,210	$1,137,881	$1,197,650	$1,267,267	$1,238,745	$1,309,877
	Pd Communications	$2,671,771	$2,863,165	$2,788,151	$3,010,552	$3,114,036	$3,038,681
	Strategic Planning	$990,172	$535,198	$608,898	$509,068	$531,559	$579,570
	Sub-total:	**$34,651,046**	**$36,409,378**	**$36,867,645**	**$40,223,216**	**$40,482,453**	**$41,926,694**
	Public Works						
	Public Works Administration	$529,604	$564,412	$575,629	$673,750	$673,750	$691,272
	Sub-total:	**$529,604**	**$564,412**	**$575,629**	**$673,750**	**$673,750**	**$691,272**
	General Fund Total:	$108,884,686	$112,305,839	$114,733,124	$124,994,717	$126,450,202	$135,580,752
	Half Cent Sales Tax Fund						
	Non-Departmental						
	Half Cent Sales Tax	$3,809,560	$2,880,380	$4,412,828	$3,172,599	$4,027,886	$3,396,117
	Half Cent Sales Tax Fund Total:	$3,809,560	$2,880,380	$4,412,828	$3,172,599	$4,027,886	$3,396,117
	Other Reserve Funds						
	Economic Development Services						
	Economic Development	$1,370	$1,041,758	$1,107,016	$2,875,000	$1,025,968	$6,739,452
	Non-Departmental						
	Muni Off Complex Reserve	$199,380	$386,602	$1,388	$330,750	$330,750	$150,000
	Other Reserve Funds Total:	$200,750	$1,428,360	$1,108,404	$3,205,750	$1,356,718	$6,889,452
	General & Other Total:	**$112,894,996**	**$116,614,578**	**$120,254,356**	**$131,373,066**	**$131,834,806**	**$145,866,321**
Special Revenue Funds							
	Attorney Grants						
	City Attorney						
	St Anti-Racketeering-Cao	$21,358	$35,544	$698	$17,688	$17,688	$24,268
	Police						
	Victims' Rights Imp Grant	$1,400	$1,340	$10,101	$0	$47	$0
	Attorney Grants Total:	$22,758	$36,884	$10,799	$17,688	$17,735	$24,268
	Community Service Grants						
	Community Services						
	Adult Day Prg Grant	$377,127	$405,197	$506,855	$516,872	$518,582	$475,414
	Library Svc & Technology Grant	$8,180	$31,987	$11,883	$0	$16,705	$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Community Services						
	Citizen Donations-Cs	$3,377	$10,359	$0	$3,845	$3,845	$3,845
	Teen Council	$582	$2,843	$0	$0	$0	$0
	Community Service Grants Total:	$389,266	$450,387	$518,738	$520,717	$539,132	$479,259
Development Fee Funds							
	Non-Departmental						
	Streets Dev Zone 1	$227,354	$356,832	$75,901	$1,323,404	$2,245,784	$0
	Streets Dev Zone 2	$1,714,236	$759,430	$0	$5,600	$0	$0
	Streets Zone 3 Dev Fee	$0	$0	$0	$2,410,013	$0	$0
	Intersection Dev Zone 2	$0	$0	$213,593	$0	$0	$0
	Intersection Zone 3 Dev Fee	$0	$0	$0	$2,794,025	$1,030,734	$3,600,000
	Street Impact Fees - Zone 2 - Post 1-	$0	$0	$1,468,600	$2,806,133	$245,342	$0
	Instersection Impact Fees - Zone 2 -	$0	$0	$481,393	$6,201	$0	$0
	Neighbrhd Park Dev Zone 1	$68,254	$268,025	$283,284	$861,336	$753,413	$0
	Neighbrhd Park Dev Zone 2	$0	$27,144	$18,688	$0	$882	$0
	Neighborhood Park Dev Zone 3	$1,088,048	$669,294	$5,780	$0	$0	$0
	Neighborhood Park Dev Zone 1 - Po	$0	$0	$0	$543,664	$0	$0
	Ctywd Park/Rec Fac Dev	$382,336	$4,619	$5,780	$0	$0	$0
	Citywide Park/Rec Facility Dev - Pos	$0	$0	$0	$500,000	$52,025	$450,000
	Open Space Dev	$262,102	$33,798	$33,375	$2,053,816	$0	$2,053,816
	River Corridors/Trails Dev	$18,313	$9,138	$249,652	$686,423	$229,402	$332,263
	Library Dev - Post 1-1-2012	$0	$0	$0	$1,560	$0	$0
	Law Enforcement Dev	$0	$32,152	$38,598	$7,918,426	$473,895	$7,462,474
	Law Enforcement Dev - Post 1-1-201	$0	$0	$0	$1,413,654	$870,909	$321,878
	Law Enforcement Dev - Post 8-1-201	$0	$0	$0	$1,737	$0	$718,000
	Fire & Emerg Svc Dev	$0	$4,242	$236,292	$0	$0	$0
	Fire & Emergency Svc Dev Post 1-1-	$0	$0	$0	$6,240	$0	$0
	Fire & Emergency Svc Dev Post 8-1-	$0	$0	$0	$37,530	$0	$0
	General Govt Dev	$10,884	$495	$0	$0	$0	$0
	Parks Zone 1 - Post 8-1-2014	$0	$0	$0	$19,400	$0	$0
	Development Fee Funds Total:	$3,771,527	$2,165,169	$3,110,936	$23,389,162	$5,902,386	$14,938,431
Home and Housing Grants							
	Planning and Community Development						
	Capital Fund Prog (Hud)	$115,015	$66,222	$0	$0	$0	$0
	Home Grant	$163,859	$489,551	$349,297	$361,808	$60,708	$331,959
	Home and Housing Grants Total:	$278,874	$555,773	$349,297	$361,808	$60,708	$331,959
Other Grants							
	Community Services						
	Percent For The Arts	$95,985	$168,209	$88,057	$1,498,010	$232,400	$887,500
	Prop 302 Grant Program	$39,617	$73,869	$81,814	$67,705	$78,492	$67,705
	Human Resources						
	Employee Event Fund	$272	$0	$3,000	$3,000	$3,000	$3,000
	Employee Wellness Prg	$2,672	$4,303	$30,237	$9,838	$9,838	$9,837

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Leadership and Management						
	Federal Dept of Energy Grant	$159,120	$66,491	$0	$0	$0	$0
	Mayor and Council						
	Citizen Donations-Mayoral	$1,366	$0	$1,274	$0	$0	$0
	Municipal Court						
	Jud Coll Enh Fund-Local	$164,256	$0	$0	$111,830	$90,830	$21,000
	Ftg Trust Fund (Court)	$0	$0	$0	$0	$8,209	$47,000
	Municipal Court Enhancement Fd	$264,413	$111,405	$305,797	$212,023	$212,023	$180,446
	Non-City Entity						
	Comm Facilities Districts	$0	$0	$13,852	$0	$36,148	$0
	Non-Departmental						
	Palo Verde Ruin GT	$7,965	$0	$0	$0	$0	$0
	Planning and Community Development						
	Comm Dev Block Grant	$506,657	$467,610	$896,159	$1,491,795	$723,826	$1,351,830
	Section 108 HUD Program	$0	$0	$112,000	$0	$207,000	$0
	Neighborhood Stabilization Grant III	$326,560	$613,045	$260,868	$465,653	$159,044	$526,609
	Public Works						
	BOR Water SMART R14AP00071	$0	$0	$0	$0	$295,000	$0
	Other Grants Total:	$1,568,884	$1,504,933	$1,793,058	$3,859,854	$2,055,810	$3,094,927
Public Housing							
	Planning and Community Development						
	Public Housing Project	$137,064	$67,915	$0	$0	$0	$0
	Public Housing Total:	$137,064	$67,915	$0	$0	$0	$0
Public Safety Grants							
	Fire-Medical						
	Fed Assist to Firefighters Grt	$35,520	$0	$0	$0	$0	$0
	Homeland Security Grant - MMRS	$103,518	$362,955	$312,613	$0	$571,233	$0
	Citizen Donations-Fire	$0	$0	$0	$4,900	$0	$2,000
	Police						
	Az Auto Theft Grant	$0	$0	$15,795	$0	$0	$0
	St Anti-Racketeering-Pd	$177,903	$355,707	$286,062	$351,780	$269,750	$514,580
	Federal Forfeiture	$0	$0	$2,500	$37,700	$33,613	$5,000
	COPS Universal Hiring Grant	$0	$0	$21,809	$0	$0	$0
	GITEM Grant	$78,889	$66,053	$86,837	$101,362	$104,966	$101,251
	School Resource Officer IGA	$90,000	$105,000	$100,000	$0	$0	$0
	Postal Inspection System Grant	$210	$814	$308	$0	$0	$0
	Victims Of Crime Act Grant	$42,946	$40,907	$50,056	$0	$62,572	$0
	Justice Assistance Grant	$72,900	$52,902	$11,192	$9,523	$39,826	$0
	Governor of Highway Safety Grants (	$157,450	$129,623	$194,322	$21,925	$297,284	$0
	Bulletproof Vest Partnership	$16,244	$7,322	$0	$10,000	$10,000	$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Police						
	Arizona Criminal Justice System Gran	$10,800	$10,187	$17,913	$0	$17,913	$0
	Federal DEA IGA	$14,400	$27,583	$17,202	$44,369	$44,661	$0
	Tohono O'Odham Grant	$207,136	$0	$60,000	$0	$0	$0
	Economic Recovery Grant - Public S	$16,854	$0	$0	$0	$0	$0
	Homeland Security CFDA#	$100,010	$33,556	$70,591	$0	$135,229	$0
	Citizen Donations-Pd	$1,192	$1,053	$444	$1,500	$1,500	$1,500
	Police Explorer Trust Fd	$1,055	$1,937	$1,214	$3,200	$1,900	$4,000
	Public Safety Grants Total:	$1,127,026	$1,195,599	$1,248,858	$586,259	$1,590,447	$628,331
	Streets						
	Development and Engineering						
	Traffic Engineering	$1,167,909	$1,134,790	$1,221,418	$1,242,822	$1,265,673	$1,244,702
	Public Works						
	Streets Admin	$1,030,873	$843,317	$826,960	$846,508	$846,508	$877,705
	Signs And Striping	$1,072,220	$1,152,272	$1,112,536	$1,137,262	$1,137,262	$1,120,931
	Traffic Signal Maintenance	$2,428,111	$2,497,237	$2,548,900	$2,767,870	$2,767,870	$2,839,116
	Street Maintenance	$2,619,719	$2,703,031	$2,831,564	$3,128,444	$3,128,444	$3,182,515
	Sweeper Operations	$622,983	$731,035	$765,545	$779,854	$779,854	$777,662
	Streets Oper Capital Projects	$3,912,170	$3,574,953	$2,968,617	$5,374,575	$5,094,444	$4,584,034
	Streets Total:	$12,853,986	$12,636,636	$12,275,540	$15,277,335	$15,020,055	$14,626,665
	Transit						
	Public Works						
	Transit Division	$901,629	$1,145,731	$1,000,223	$1,313,050	$1,313,050	$1,077,848
	Transit Total:	$901,629	$1,145,731	$1,000,223	$1,313,050	$1,313,050	$1,077,848
	Transportation Sales Tax Fund						
	Non-Departmental						
	Transportation Sales Tax	$5,427,320	$3,084,036	$3,131,785	$25,746,498	$8,952,071	$26,996,168
	Transportation Sales Tax Fund Total:	$5,427,320	$3,084,036	$3,131,785	$25,746,498	$8,952,071	$26,996,168
	Special Revenue Funds Total:	**$26,478,334**	**$22,843,062**	**$23,439,234**	**$71,072,371**	**$35,451,394**	**$62,197,856**
Enterprise Funds							
	Commercial Solid Waste						
	Public Works						
	Commercial Front Load	$2,209,522	$2,341,164	$2,429,771	$2,386,073	$2,386,073	$2,021,298
	Commercial Roll-Off	$0	$0	$0	$0	$0	$450,488
	Commercial Solid Waste Total:	$2,209,522	$2,341,164	$2,429,771	$2,386,073	$2,386,073	$2,471,786
	Residential Solid Waste						
	Public Works						
	Solid Waste Admin	$612,590	$567,046	$552,524	$950,031	$950,031	$678,517
	Residential Collection	$5,123,858	$5,241,073	$5,396,909	$5,695,091	$5,695,091	$6,347,725

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Public Works						
	Residential Recycling	$2,144,451	$2,247,872	$2,110,010	$2,352,072	$2,352,072	$2,529,753
	Solid Waste Environmental	$322,712	$351,295	$389,883	$363,844	$363,844	$398,460
	Residential Solid Waste Total:	$8,203,611	$8,407,286	$8,449,326	$9,361,038	$9,361,038	$9,954,455
Solid Waste Expansion							
	Public Works						
	Solid Waste Expansion	$5,297	$78,076	$93,536	$100,000	$100,000	$472,933
	Solid Waste Expansion Total:	$5,297	$78,076	$93,536	$100,000	$100,000	$472,933
Solid Waste Reserves							
	Public Works						
	Solid Waste Eqt Reserve	$877,985	$1,592,831	$2,467,934	$182,896	$393,334	$2,216,900
	Solid Waste Reserves Total:	$877,985	$1,592,831	$2,467,934	$182,896	$393,334	$2,216,900
Sports Complex Equipment Reserves							
	Community Services						
	Sports Complex Capital Reserve	$0	$443,057	$161,868	$0	$1,696,964	$0
	Sports Complex Improvement Reserv	$0	$1,069,207	$0	$345,170	$345,170	$0
	Sports Complex GA Surcharge	$0	$0	$0	$0	$142,287	$0
	Complex Eqt Reserve	$0	$367,676	$0	$0	$0	$125,518
Sports Complex Equipment Reserves Total:		$0	$1,879,940	$161,868	$345,170	$2,184,421	$125,518
Sports Complex Operations/Maintenance							
	Community Services						
	Complex Operations/Maint	$3,625,001	$3,898,507	$3,856,085	$4,010,007	$4,097,661	$3,991,387
	Spring Training	$615,023	$624,297	$623,009	$697,487	$697,487	$697,487
	Complex Debt Service	$166,233	$81	$0	$0	$0	$0
Sports Complex Operations/Maintenance Total:		$4,406,257	$4,522,885	$4,479,094	$4,707,494	$4,795,148	$4,688,874
Wastewater							
	Public Works						
	Beardsley Water Reclamation Facility	$1,737,084	$1,644,276	$1,694,664	$1,773,205	$1,773,205	$1,773,457
	Wastewater Collection/Prevention	$1,344,617	$1,498,283	$1,480,605	$1,788,590	$1,788,590	$1,988,335
	Wastewater Environmental	$753,564	$762,457	$856,454	$1,000,763	$1,000,763	$1,054,605
	Jomax Water Reclamation Facility	$1,160,391	$1,055,334	$1,248,309	$1,331,472	$1,331,472	$1,300,431
	Butler Water Reclamation Facility	$4,673,305	$4,702,613	$4,777,008	$4,992,718	$5,032,718	$4,956,567
	Ww Oper Capital Projects	$2,589,807	$3,780,869	$2,278,347	$5,542,170	$4,077,220	$6,027,256
	Ww Debt Service	$14,574,726	$8,004,477	$7,382,839	$7,316,629	$7,316,629	$7,370,803
	Wastewater Total:	$26,833,493	$21,448,309	$19,718,226	$23,745,547	$22,320,597	$24,471,454
Wastewater Expansion							
	Public Works						
	Wastewater Impact Fees - East of Ag	$0	$0	$0	$268,714	$303,656	$249,460
	Wastewater Impact Fees - West of Ag	$0	$0	$0	$0	$0	$1,751,206

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Public Works						
	Wastewater Impact Fees - Post 1-1-2	$0	$0	$0	$536,277	$19,250	$1,425,025
	Ww Expansion (Unz)	$24,390	$1,586,038	$690,888	$1,504,630	$411,772	$998,394
	Wastewater Expansion Total:	$24,390	$1,586,038	$690,888	$2,309,621	$734,678	$4,424,085
Wastewater Replacement & Reserves							
	Public Works						
	Ww Eqt Reserve	$24,545	$348,945	$46,883	$37,600	$37,600	$481,900
	Ww Reserve-Bonds	$0	$0	$0	$0	$0	$4,219
	Wastewater Replacement & Reserves Total:	$24,545	$348,945	$46,883	$37,600	$37,600	$486,119
Water							
	Public Works						
	Utilities-Water/Ww Admin	$1,270,399	$1,359,839	$1,399,916	$1,692,445	$1,742,445	$1,695,211
	Utilities Operations Admin	$1,552,049	$1,845,195	$1,830,703	$1,986,190	$1,986,190	$2,064,831
	Greenway Potbl Wtr Trt Plant	$3,070,372	$3,004,896	$2,839,677	$3,335,570	$3,335,570	$3,278,506
	Quintero Treatment Plant	$432,475	$389,299	$440,829	$444,302	$444,302	$429,835
	Production Svcs	$3,719,649	$3,732,368	$4,005,714	$3,974,657	$3,974,657	$3,961,432
	Distribution Services	$1,870,050	$2,132,229	$2,166,770	$2,201,907	$2,201,907	$2,185,695
	Blue Staking	$284,260	$386,068	$366,664	$383,517	$383,517	$373,625
	Water Resources/Conservation	$981,293	$1,124,454	$1,131,719	$1,203,700	$1,203,700	$1,229,576
	Water Supply	$5,285,782	$4,493,292	$5,097,287	$5,549,193	$5,549,193	$5,785,371
	Drinking Water Environmental	$1,163,618	$1,152,764	$1,081,690	$1,310,189	$1,310,189	$1,277,413
	Wtr Oper Capital Projects	$1,598,374	$3,540,907	$5,328,411	$13,876,074	$9,050,682	$16,488,265
	Water Debt Service	$14,791,114	$4,708,390	$5,312,804	$5,299,398	$5,299,398	$5,532,870
	Wastewater Environmental	$0	$0	$142	$0	$0	$0
	Jomax Water Reclamation Facility	$0	$0	$112	$0	$0	$0
	Water Total:	$36,019,434	$27,869,703	$31,002,438	$41,257,142	$36,481,750	$44,302,630
Water Bonds							
	Public Works						
	W/S Rev Bonds 2003 (Wtr)	$0	$0	$0	$0	$0	$7,540,000
	Water Bonds Total:	$0	$0	$0	$0	$0	$7,540,000
Water Expansion							
	Public Works						
	Wtr Expansion	$100,866	$1,462,523	$1,424,757	$7,554,121	$2,533,528	$4,435,818
	Water Impact Fees - Post 1-1-2012	$0	$0	$0	$0	$0	$1,393,100
	Water Impact Fees - South of Bell Rd	$0	$0	$0	$0	$0	$662,878
	Water Impact Fees - North of Bell R	$0	$0	$0	$1,628,012	$104,383	$4,279,225
	Water Resource Fees - Post 8-1-2014	$0	$0	$0	$417,390	$417,390	$509,176
	Water Resource Fee - Post 1-1-2012	$0	$0	$0	$717,117	$17,117	$700,000
	Wtr Resources Project	$0	$413,387	$293,733	$0	$0	$0
	Water Expansion Total:	$100,866	$1,875,910	$1,718,490	$10,316,640	$3,072,418	$11,980,197
Water Replacement & Reserves							

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Public Works						
	Water Reserve-Bonds	$0	$0	$0	$0	$0	$4,005
	Wtr Eqt Reserve	$0	$25,701	$145,037	$179,700	$179,700	$290,500
	Storm Drain - NPDES	$785,371	$803,571	$824,335	$854,901	$854,901	$1,103,029
	Water Replacement & Reserves Total:	$785,371	$829,273	$969,372	$1,034,601	$1,034,601	$1,397,534
	Enterprise Funds Total:	**$79,490,771**	**$72,780,359**	**$72,227,826**	**$95,783,822**	**$82,901,658**	**$114,532,485**
Internal Service Funds							
Facilities Maintenance							
	Public Works						
	Facilities Admin	$310,409	$382,035	$380,119	$399,712	$399,712	$431,570
	Custodial Services	$1,383,608	$1,487,321	$1,354,923	$1,442,534	$1,442,534	$1,451,649
	Nighttime Facilities Services	$644,568	$775,393	$788,053	$842,149	$842,149	$835,952
	Utility Management	$929,255	$974,415	$968,392	$1,039,221	$1,039,221	$1,044,193
	Facilities Operating Projects	$635,220	$717,818	$712,766	$787,142	$787,142	$756,385
	Technical Operations	$1,317,305	$1,395,614	$1,503,892	$1,516,052	$1,516,052	$1,424,548
	Facilities Maintenance Total:	$5,220,366	$5,732,596	$5,708,145	$6,026,810	$6,026,810	$5,944,297
Fleet Maintenance							
	Public Works						
	Fleet Maintenance	$4,981,666	$5,116,260	$4,924,064	$5,330,744	$5,078,948	$5,297,614
	Fleet Maintenance Total:	$4,981,666	$5,116,260	$4,924,064	$5,330,744	$5,078,948	$5,297,614
Fleet Reserve							
	Public Works						
	Fleet Reserve	$911,570	$1,184,517	$1,263,172	$3,294,868	$1,699,598	$2,928,614
	Streets/Transit Equipment Reserve	$0	$623,866	$836,332	$746,100	$746,100	$1,791,500
	Fleet Reserve Total:	$911,570	$1,808,383	$2,099,504	$4,040,968	$2,445,698	$4,720,114
Information Technology							
	Information Technology						
	IT Operations	$2,416,900	$7,185,960	$7,071,065	$8,157,228	$7,952,124	$8,587,185
	IT Development Services	$3,802,515	$0	$0	$0	$0	$0
	Radio System Operations	$623,927	$861,222	$830,752	$945,090	$946,890	$975,018
	Information Technology Total:	$6,843,341	$8,047,182	$7,901,817	$9,102,318	$8,899,014	$9,562,203
Information Technology Projects							
	Information Technology						
	IT Projects	$37,684	$20,975	$502,130	$1,099,060	$560,400	$1,033,320
	Information Technology Projects Total:	$37,684	$20,975	$502,130	$1,099,060	$560,400	$1,033,320
Information Technology Reserve							
	Information Technology						
	Res For System Comp Eqt	$289,991	$922,575	$1,055,691	$504,800	$550,913	$1,210,000

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Information Technology						
	Res For Personal Comp Eqt	$151,385	$567,218	$253,803	$131,600	$253,118	$371,685
	Information Technology Reserve Total:	$441,376	$1,489,793	$1,309,494	$636,400	$804,031	$1,581,685
	Insurance Reserve						
	City Attorney						
	Insurance Prem/Deduct	$1,931,418	$2,162,796	$2,560,348	$2,238,337	$2,238,337	$2,340,871
	Risk Management	$165,555	$178,053	$204,613	$206,060	$219,150	$204,997
	Human Resources						
	Workers Compensation Self-Insuranc	$1,986,000	$1,064,364	$933,648	$1,390,000	$1,237,246	$1,460,500
	Employee Benefits - Health	$12,826,073	$11,669,039	$13,345,803	$15,045,319	$14,088,624	$15,236,287
	Employee Benefits - Dental	$0	$0	$0	$0	$800,110	$1,020,730
	Insurance Reserve Total:	$16,909,046	$15,074,251	$17,044,412	$18,879,716	$18,583,467	$20,263,385
	Internal Service Funds Total:	**$35,345,049**	**$37,289,441**	**$39,489,566**	**$45,116,016**	**$42,398,368**	**$48,402,618**
Trust & Agency Funds							
	Fireman's Pension						
	Fire-Medical						
	Vol Firefighter Pension Trust	$25,500	$24,650	$20,400	$30,600	$30,600	$30,600
	Fireman's Pension Total:	$25,500	$24,650	$20,400	$30,600	$30,600	$30,600
	Trust & Agency Funds Total:	**$25,500**	**$24,650**	**$20,400**	**$30,600**	**$30,600**	**$30,600**
Capital Projects Funds							
	Capital Projects - Streets/Economic Development						
	Engineering						
	Capital Reimbursements from ALCP	$3,099,431	$16,881,400	$3,911,072	$2,113,186	$3,389,577	$7,401,500
	Non-Departmental						
	Streets Capital Prj	$0	$0	$0	$2,783,581	$2,443,479	$350,000
	Projects - Streets/Economic Development Total:	$3,099,431	$16,881,400	$3,911,072	$4,896,767	$5,833,056	$7,751,500
	General Obligation Bonds						
	Non-Departmental						
	GO Bonds 2007	$2,939,010	$844,106	$620,513	$726,401	$0	$0
	GO Bonds 2009	$2,840,686	$4,477,121	$15,274,442	$1,489,350	$0	$0
	GO Bonds 2010	$5,079,340	$3,337,401	$1,820,937	$1,350,870	$1,684,432	$1,015,978
	GO Bonds 2012	$4,459,587	$8,606,754	$405,314	$538,631	$37,199	$600,949
	Proposed GO Bonds	$0	$158,797	$436,335	$7,560,519	$2,568,702	$18,580,698
	General Obligation Bonds Total:	$15,318,623	$17,424,179	$18,557,541	$11,665,771	$4,290,333	$20,197,625
	MDA Bonds						
	Non-Departmental						
	MDA Bonds 2012 - Sports Complex	$84,673	$3,806,030	$23,054,882	$6,819,135	$6,360,128	$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Budget	FY 2015 Estimate	FY 2016 Budget
	Non-Departmental						
	Proposed MDA Bonds	$0	$0	$0	$30,300,000	$0	$30,300,000
	MDA Bonds Total:	$84,673	$3,806,030	$23,054,882	$37,119,135	$6,360,128	$30,300,000
	Outside Source Fund						
	Non-Departmental						
	Capital Prj-Outside Sources	$89,827	$560,957	$838,415	$5,403,048	$597,527	$10,208,264
	Outside Source Fund Total:	$89,827	$560,957	$838,415	$5,403,048	$597,527	$10,208,264
	Capital Projects Funds Total:	**$18,592,554**	**$38,672,565**	**$46,361,910**	**$59,084,721**	**$17,081,044**	**$68,457,389**
Debt Service Funds							
	General Obligation Bonds						
	Finance and Budget						
	Go Bonds Debt Service	$17,868,519	$14,881,894	$15,632,656	$16,042,634	$16,042,634	$16,433,963
	General Obligation Bonds Total:	$17,868,519	$14,881,894	$15,632,656	$16,042,634	$16,042,634	$16,433,963
	Improvement Districts						
	Finance and Budget						
	Parks West I.D. #0601 Debt Svc	$475,885	$473,135	$474,850	$476,288	$476,288	$476,738
	Non-Departmental						
	N Val Pwr Cnt Id 8801 Ds	$477,997	$305,805	$0	$0	$0	$0
	Bell Rd Id 8802 Ds	$576,672	$584,240	$0	$0	$0	$0
	83rd Ave Id 9601 Ds	$89,855	$0	$0	$0	$0	$0
	Arrhd Ftn Cnt Id 9603 Ds	$194,620	$0	$0	$0	$0	$0
	Improvement Districts Total:	$1,815,029	$1,363,180	$474,850	$476,288	$476,288	$476,738
	MDA Bonds						
	Finance and Budget						
	Mda Debt Service	$8,420,150	$5,640,325	$7,646,044	$8,670,482	$7,605,406	$8,752,030
	MDA Bonds Total:	$8,420,150	$5,640,325	$7,646,044	$8,670,482	$7,605,406	$8,752,030
	Debt Service Funds Total:	**$28,103,699**	**$21,885,399**	**$23,753,550**	**$25,189,404**	**$24,124,328**	**$25,662,731**
	City Total:	**$300,930,902**	**$310,110,056**	**$325,546,842**	**$427,650,000**	**$333,822,198**	**$465,150,000**

Schedule 4 - Transfers

Transfers From Fund ↓ / Transfers To →	General Fund	Sports Complex	Economic Development	Wastewater Op Fund	Fleet Equip Reserve	Facilities Service
General	-	-	-	-	$169,300	$83,000
Percent for the Arts	-	-	-	-	-	-
Half Cent Sales Tax	$5,461,880	$1,860,000	$2,175,000	-	-	-
Sports Complex	-	-	-	-	-	-
Water	$295,546	-	-	$2,582,084	-	-
Water Resource Fees - Post 8-1-2014	-	-	-	-	-	-
Wastewater	$145,568	-	-	-	$127,000	-
Commercial Solid Waste	-	-	-	-	-	-
Residential Solid Waste	-	-	-	-	-	-
Solid Waste Expansion	-	-	-	-	-	-
Storm Water Drainage System	-	-	-	-	-	-
Fleet Services	-	-	-	-	-	-
Fleet Reserve	-	-	-	-	-	-
Insurance Reserve	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-
Highway User	-	-	-	-	$225,000	-
Transportation Sales Tax	-	-	-	-	-	-
Public Transit	-	-	-	-	$143,000	-
Adult Day Program Grant	-	-	-	-	-	-
Municipal Court Enhancement Fd	$50,000	-	-	-	-	-
Street Light Districts	-	-	-	-	-	-
Maintenance Imprvmnt Districts	$129,624	-	-	-	-	-
	$6,082,618	**$1,860,000**	**$2,175,000**	**$2,582,084**	**$664,300**	**$83,000**

Schedule 4 - Transfers

Information Technology	IT Reserve Fund	IT Project Fund	MDA Debt	Highway User Fund	Fleet Services	Transit Fund	Total Transferred
$25,718	$49,660	$252,668	-	-	-	-	**$580,346**
-	-	-	$240,528	-	-	-	**$240,528**
$963,511	-	-	$2,740,004	-	-	-	**$13,200,395**
-	-	$2,097	-	-	-	-	**$2,097**
-	-	$28,100	-	-	-	-	**$2,905,730**
-	-	-	$711,300	-	-	-	**$711,300**
-	$13,380	$5,518	-	-	-	-	**$291,466**
-	-	$662	-	-	-	-	**$662**
-	-	$2,538	-	-	-	-	**$2,538**
-	$2,355	-	-	-	-	-	**$2,355**
-	-	$773	-	-	-	-	**$773**
-	-	$1,766	-	-	-	-	**$1,766**
-	-	-	-	-	$325,000	-	**$325,000**
-	-	$441	-	-	-	-	**$441**
-	-	$6,070	-	-	-	-	**$6,070**
-	$756,290	-	-	-	-	-	**$756,290**
-	-	$8,608	-	-	-	-	**$233,608**
-	-	-	-	$1,000,000	-	-	**$1,000,000**
-	-	$773	-	-	-	-	**$143,773**
-	-	$221	-	-	-	-	**$221**
-	-	-	-	-	-	-	**$50,000**
-	-	-	-	$685,522	-	-	**$685,522**
-	-	-	-	-	-	-	**$129,624**
$989,229	**$821,685**	**$310,235**	**$3,691,832**	**$1,685,522**	**$325,000**	**$0**	**$21,270,505**

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2012	BUDGET FY 2013	BUDGET FY 2014	BUDGET FY 2015	PROJECTED FY 2016
Fiscal Year Budget Amount	$460,000,000	$473,000,000	$468,000,000	$470,000,000	$511,000,000
Qualifiable Exclusions (estimated)	$184,661,244	$191,083,823	$183,852,394	$175,810,528	$185,191,317
Total Estimated Expenditures	$275,338,756	$281,916,177	$284,147,606	$294,189,472	$325,808,683
Expenditure Limitation	$733,909,330	$759,367,985	$781,645,105	$788,205,401	$819,983,730
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,269,864,634	$1,134,224,292	$1,051,884,468	$1,113,413,321	$1,178,158,150
Maximum Allowable Primary Tax Levy	$4,248,967	$4,387,180	$4,539,934	$4,720,872	$4,815,289
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,276,866,735	$1,137,720,620	$1,057,558,348	$1,155,721,441	$1,178,158,150
A. Secondary Property Tax Levy	**$15,960,834**	**$14,221,508**	**$13,219,479**	**$14,446,518**	**$14,726,977**
B. Primary Property Tax Levy	**$2,412,743**	**$2,155,026**	**$1,998,580**	**$2,115,485**	**$2,238,500**
Total Property Tax Levy Amount	$18,373,577	$16,376,534	$15,218,060	$16,562,003	$16,965,477
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$2,292,106	$2,047,275	$1,898,651	$2,009,711	$2,126,575
Prior Year's	$120,637	$107,751	$99,929	$105,774	$111,925
B. Secondary Property Tax	$15,162,792	$13,510,432	$12,558,505	$13,724,192	$13,990,628
Prior Year's	$798,042	$711,075	$660,974	$722,326	$736,349
Total Current Year's Collections	$17,454,898	$15,557,707	$14,457,157	$15,733,903	$16,117,203
Total Prior Year's Collections	$918,679	$818,827	$760,903	$828,100	$848,274
Total Property Tax Levy Collected	$18,373,577	$16,376,534	$15,218,060	$16,562,003	$16,965,477
City of Peoria Tax Rate					
A. Primary Property Tax Rate	$0.1900	$0.1900	$0.1900	$0.1900	$0.1900
B. Secondary Property Tax Rate	$1.2500	$1.2500	$1.2500	$1.2500	$1.2500
Total Property Tax Rate	$1.4400	$1.4400	$1.4400	$1.4400	$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds		
Secondary assessed valuation		$1,178,158,150
Bond Indebtedness Limitation		$235,631,630
Debt Outstanding as of 07/01/15	$142,925,000	
Principal Payments FY16	($10,265,000)	
Proposed Debt FY16	$10,841,558	
Estimated Debt outstanding FY16		$143,501,558
Remaining limitation available		$92,130,072
6% Bonds		
Secondary assessed valuation		$1,178,158,150
Bond Indebtedness Limitation		$70,689,489
Debt Outstanding as of 07/01/15	$0	
Principal Payments FY16	$0	
Proposed Debt FY16	11,824,322	
Estimated Debt outstanding FY16		$11,824,322
Remaining limitation available		$58,865,167

Truth in Taxation Calculation

Previous year's primary levy / Current net assessed valuation(AV)	=	Tax Rate
$2,115,485 / $1,153,391,883	=	$0.1834
Current AV-Existing Property		$1,153,391,883
Prior year Levy		$2,115,485
Prior Year Tax Rate		$0.1900
Rate to Receive Prior Year Levy		$0.1834
New property valuation		$24,766,267
Growth in Levy-New Property		$45,425
Increase-Exclusive of New Property		$77,590

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
City Attorney	26.00	26.00	26.00	*0.00*	26.00	*0.00*	26.00
City Clerk	7.00	7.00	7.00	*0.00*	7.00	*0.00*	7.00
Community Services	128.41	132.47	133.47	*0.00*	133.47	*3.25*	136.72
Development and Engineering	52.75	54.75	56.75	*0.00*	56.75	*0.00*	56.75
Economic Development Services	6.50	6.50	7.00	*0.00*	7.00	*1.00*	8.00
Finance and Budget	44.75	43.00	43.00	*-3.00*	40.00	*0.00*	40.00
Finance Utilities	36.00	37.00	37.00	*2.00*	39.00	*0.00*	39.00
Fire-Medical	161.50	168.50	168.50	*0.00*	168.50	*7.00*	175.50
Human Resources	17.50	17.50	17.50	*0.00*	17.50	*1.50*	19.00
Information Technology	39.00	40.00	40.00	*0.00*	40.00	*1.00*	41.00
Leadership and Management	15.00	16.00	16.00	*0.00*	16.00	*0.00*	16.00
Municipal Court	20.90	20.90	20.90	*0.00*	20.90	*0.00*	20.90
Office of Communications	8.00	8.00	8.00	*0.00*	8.00	*1.00*	9.00
Planning and Community Development	12.50	13.50	14.00	*0.00*	14.00	*1.00*	15.00
Police	288.00	289.00	292.00	*0.00*	292.00	*3.00*	295.00
Public Works	234.25	234.75	234.75	*0.00*	234.75	*6.00*	240.75
City Totals:	**1,098.06**	**1,114.87**	**1,121.87**	***-1.00***	**1,120.87**	***24.75***	**1,145.62**

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Asst. City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Law Office Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Paralegal	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			15.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Paralegal	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Attorney Totals:		**26.00**	**26.00**	**26.00**	***0.00***	**26.00**	***0.00***	**26.00**
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Clerk Specialist I	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Clerk Specialist II	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Chief Deputy City Clerk	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Classified Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	City Clerk Totals:		**7.00**	**7.00**	**7.00**	***0.00***	**7.00**	***0.00***	**7.00**
Community Services									
General Fund									
1000 - 0042 Arts Commission									
	Cultural Arts Coordinator	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 1400	**Community Services Administration**								
	Administrative Assistant II - Classified	Full	0.00	1.75	**1.75**	*0.00*	**1.75**	*0.00*	1.75
	Administrative Assistant II - Classified	Part	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Community Services Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Customer Services Rep II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Part	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant II	Full	1.75	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.25	12.25	**12.25**	*0.00*	**12.25**	*0.00*	12.25
1000 - 1410	**Swimming Pools**								
	Aquatics Maintenance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Recreation Coordinator	Full	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.34*	**0.34**	*0.00*	0.34
	Aquatics Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			2.75	2.75	**2.75**	*-0.66*	**2.09**	*1.00*	3.09
1000 - 1420	**Am/Pm Program**								
	Recreation Coordinator	Full	1.40	1.40	**1.40**	*0.00*	**1.40**	*0.40*	1.80
	Recreation Programmer	Full	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.70*	**0.70**	*0.00*	0.70
	Recreation Supervisor	Full	0.70	0.70	**0.70**	*-0.70*	**0.00**	*0.00*	0.00
			3.60	3.60	**3.60**	*0.00*	**3.60**	*0.40*	4.00
1000 - 1430	**Little Learners Program**								
	Recreation Coordinator	Full	0.20	0.20	**0.20**	*-0.10*	**0.10**	*0.00*	0.10
	Recreation Specialist I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Specialist II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*-0.10*	**0.00**	*0.00*	0.00
			3.30	3.30	**3.30**	*-0.20*	**3.10**	*0.00*	3.10
1000 - 1440	**Summer Recreation Program**								
	Recreation Coordinator	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*-0.10*	**0.00**	*0.00*	0.00
			0.30	0.30	**0.30**	*-0.10*	**0.20**	*0.00*	0.20
1000 - 1450	**Summer Camp Program**								
	Recreation Coordinator	Full	0.20	0.20	**0.20**	*0.10*	**0.30**	*0.20*	0.50
	Recreation Programmer	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*-0.10*	**0.00**	*0.00*	0.00
			0.80	0.80	**0.80**	*0.00*	**0.80**	*0.20*	1.00
1000 - 1460	**Outdoor Recreation Program**								
	Recreation Coordinator	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
			0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
1000 - 1470	**Special Interest Classes - Youth**								
	Recreation Coordinator	Part	0.34	0.42	**0.42**	*0.00*	**0.42**	*0.00*	0.42
	Recreation Supervisor	Full	0.30	0.45	**0.45**	*0.00*	**0.45**	*0.00*	0.45
			0.64	0.87	**0.87**	*0.00*	**0.87**	*0.00*	0.87
1000 - 1471	**Special Interest Classes - Adult**								
	Recreation Coordinator	Part	0.18	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Supervisor	Full	0.25	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			0.43	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
1000 - 1480	**Sports Programs - Youth**								
	Recreation Coordinator	Full	1.40	1.40	**1.40**	*0.55*	**1.95**	*0.00*	1.95
	Recreation Programmer	Full	1.55	1.55	**1.55**	*-0.60*	**0.95**	*0.00*	0.95
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.33*	**0.33**	*0.00*	0.33
	Recreation Supervisor	Full	0.20	0.20	**0.20**	*-0.20*	**0.00**	*0.00*	0.00
			3.15	3.15	**3.15**	*0.08*	**3.23**	*0.00*	3.23

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 1481	**Sports Programs - Adult**								
	Recreation Coordinator	Full	0.60	0.60	**0.60**	*0.45*	**1.05**	*0.00*	1.05
	Recreation Programmer	Full	0.45	0.45	**0.45**	*0.60*	**1.05**	*0.00*	1.05
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.33*	**0.33**	*0.00*	0.33
	Recreation Supervisor	Full	0.40	0.40	**0.40**	*-0.40*	**0.00**	*0.00*	0.00
			1.45	1.45	**1.45**	*0.98*	**2.43**	*0.00*	2.43
1000 - 1490	**Active Adult Program**								
	Recreation Coordinator	Full	0.85	0.85	**0.85**	*0.00*	**0.85**	*0.00*	0.85
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.20*	**0.20**	*0.00*	0.20
	Administrative Assistant II	Full	0.15	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant II - Classified	Full	0.00	0.15	**0.15**	*-0.15*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.20	0.20	**0.20**	*-0.20*	**0.00**	*0.00*	0.00
			1.20	1.20	**1.20**	*-0.15*	**1.05**	*0.00*	1.05
1000 - 1500	**Adaptive Recreation Program**								
	Recreation Coordinator	Full	0.55	0.55	**0.55**	*-0.15*	**0.40**	*0.00*	0.40
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.30*	**0.30**	*0.00*	0.30
	Administrative Assistant II	Full	0.30	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant II - Classified	Full	0.00	0.30	**0.30**	*-0.30*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.30	0.30	**0.30**	*-0.30*	**0.00**	*0.00*	0.00
			1.15	1.15	**1.15**	*-0.45*	**0.70**	*0.00*	0.70
1000 - 1510	**Special Events Program**								
	Recreation Coordinator	Full	1.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*0.90*	**1.00**	*0.00*	1.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.30*	**0.30**	*0.00*	0.30
	Recreation Programmer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Special Events Supervisor	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			2.10	2.10	**2.10**	*0.20*	**2.30**	*0.00*	2.30
1000 - 1520	**Teen Program**								
	Recreation Coordinator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*0.40*	0.40
	Recreation Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*0.40*	1.40
1000 - 1530	**Community Center**								
	Administrative Assistant II - Classified	Full	0.00	1.55	**1.55**	*-0.55*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.45	0.45	**0.45**	*1.15*	**1.60**	*0.00*	1.60
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.40*	**0.40**	*0.00*	0.40
	Administrative Assistant II	Full	1.55	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Programmer	Full	0.15	0.15	**0.15**	*-0.15*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.40	0.40	**0.40**	*-0.40*	**0.00**	*0.00*	0.00
			2.55	2.55	**2.55**	*0.45*	**3.00**	*0.00*	3.00
1000 - 1531	**Rio Vista Community Park**								
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Maint Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Facilities Maint Coor	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	0.30	0.30	**0.30**	*-0.30*	**0.00**	*0.00*	0.00
			5.30	4.80	**4.80**	*-0.30*	**4.50**	*0.00*	4.50
1000 - 1532	**Rio Vista Rec Center**								
	Custodian	Full	4.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Customer Services Rep I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Coordinator	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Programmer	Part	1.75	1.75	**1.75**	*0.00*	**1.75**	*0.00*	1.75
	Recreation Supervisor	Full	0.45	0.45	**0.45**	*0.00*	**0.45**	*0.00*	0.45
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Rio Vista Manager	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			9.70	8.70	**8.70**	*0.00*	**8.70**	*0.00*	8.70

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 1533	**Pioneer Community Park**								
	Irrigation Technician	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Crew Leader	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Sports Facilities Maint Coor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			0.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
1000 - 1540	**Main Library**								
	Librarian	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Librarian	Part	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Librarian II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Assistant I	Part	1.35	1.35	**1.35**	*0.00*	**1.35**	*0.00*	1.35
	Library Assistant II	Part	1.35	1.35	**1.35**	*0.00*	**1.35**	*0.00*	1.35
	Library Assistant III	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Assistant III	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Library Technology Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			18.20	18.20	**18.20**	*0.00*	**18.20**	*0.00*	18.20
1000 - 1550	**Branch Library**								
	Librarian	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Librarian	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Librarian II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Librarian III	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Library Assistant I	Part	3.25	3.25	**3.25**	*-0.25*	**3.00**	*0.00*	3.00
	Library Assistant III	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Branch Library Manager	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Library Assistant II	Part	0.75	0.75	**0.75**	*-0.75*	**0.00**	*0.00*	0.00
			12.00	12.00	**12.00**	*0.00*	**12.00**	*0.00*	12.00
1000 - 1560	**Parks North**								
	Graffiti Abatement Technician	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker I	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Worker I	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	9.00	8.00	**8.00**	*-2.00*	**6.00**	*0.00*	6.00
	Parks Manager	Full	0.35	0.35	**0.35**	*0.00*	**0.35**	*0.00*	0.35
	Parks Supervisor	Full	1.00	1.00	**1.00**	*0.50*	**1.50**	*0.00*	1.50
	Parks & Sports Fac Crew Leader	Full	2.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			12.85	11.85	**11.85**	*1.00*	**12.85**	*0.00*	12.85
1000 - 1570	**Parks South**								
	Graffiti Abatement Technician	Full	1.00	1.00	**1.00**	*-0.50*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker I	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Worker III	Full	6.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	Parks Maintenance Coordinator	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Parks Manager	Full	0.35	0.35	**0.35**	*0.00*	**0.35**	*0.00*	0.35
	Parks Supervisor	Full	1.00	1.00	**1.00**	*-0.50*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	1.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
			11.85	12.85	**12.85**	*-1.00*	**11.85**	*0.00*	11.85
1000 - 1600	**Contracted Landscape Maintenance**								
	Landscape Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.30	0.30	**0.30**	*0.00*	**0.30**	*0.00*	0.30
			1.30	1.30	**1.30**	*0.00*	**1.30**	*0.00*	1.30

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
Sports Complex Fund									
2000 - 2000	**Complex Operations/Maint**								
	Administrative Assistant I - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Automation Technician	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Parks & Sports Fac Worker II	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Sales & Sponsorship Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sports Complex Maint Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sports Complex Operations Coordinato	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sports Facilities Maint Coor	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Sports Facilities Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Sports Complex Supervisor	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Facilities Operations Tech	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Marketing & Sponsorship Coord	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sales & Sponsorship Associate	Full	0.00	0.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Sports Complex Manager	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sports Complex Ops Coordinator	Full	2.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Sports Complex Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			16.00	16.50	**17.50**	*0.00*	**17.50**	*0.00*	17.50
Adult Day Program Fund									
7180 - 7250	**Adult Day Prg Grant**								
	Recreation Coordinator	Full	0.15	0.15	**0.15**	*0.00*	**0.15**	*0.00*	0.15
	Recreation Programmer	Full	0.85	0.85	**0.85**	*0.15*	**1.00**	*0.00*	1.00
	Recreation Specialist I	Part	2.96	3.00	**3.00**	*0.00*	**3.00**	*1.00*	4.00
	Recreation Specialist II	Part	0.73	0.75	**0.75**	*0.00*	**0.75**	*0.25*	1.00
	Sr Recreation Supervisor	Full	0.00	0.00	**0.00**	*0.10*	**0.10**	*0.00*	0.10
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*-0.10*	**0.00**	*0.00*	0.00
			4.79	4.85	**4.85**	*0.15*	**5.00**	*1.25*	6.25
	Community Services Totals:		**128.41**	**132.47**	**133.47**	***0.00***	**133.47**	***3.25***	**136.72**
Development and Engineering									
General Fund									
1000 - 0650	**Building Safety**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Inspector I	Full	1.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Building Inspector II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Inspector III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Building Official & Inspection Superviso	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Technician I	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Development Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Examiner I	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Plans Examiner II	Full	1.00	1.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Plans Review Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Building Safety Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Building Safety Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			13.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0750	**Engineering Admin**								
	Engineering Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Real Property Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Real Property Administrator	Full	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
			4.75	4.75	**4.75**	*0.00*	**4.75**	*0.00*	4.75

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 0810	**Development Engineering**								
	Associate Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Civil Engineer	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Deputy Engineering Director	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Plan Reviewer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Project Specialist	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Development Services Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Review Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Associate Planner	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Site Development Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.50	6.50	**8.50**	*0.00*	**8.50**	*0.00*	8.50
1000 - 0812	**Capital Engineering**								
	CIP Project Manager II	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	2.75	2.75	**3.75**	*1.00*	**4.75**	*0.00*	4.75
	Deputy Engineering Director	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Engineering Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Supervisor	Part	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Assistant City Engineer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Associate Engineer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sr Civil Engineer	Full	2.00	2.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			9.50	9.50	**9.50**	*0.00*	**9.50**	*0.00*	9.50
1000 - 0813	**Design and Construction**								
	Architect	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Architectural Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager I	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Construction Projects Coordinator	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0820	**Eng Inspection Svc**								
	Engineering Inspection Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Inspector	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Lead Engineering Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
Streets Fund									
7000 - 7043	**Traffic Engineering**								
	Assistant City Traffic Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Traffic Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Planning Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Development and Engineering Totals:		**52.75**	**54.75**	**56.75**	***0.00***	**56.75**	***0.00***	**56.75**

Economic Development Services

General Fund

1000 - 0351	**Economic Development Administration**								
	Economic Development Administrator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Economic Development Services Direct	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.50	2.50	**3.00**	*0.00*	**3.00**	*1.00*	4.00
1000 - 0352	**Economic Development**								
	Business Real Estate Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Economic Development Coordinator	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Economic Development Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Development Specialist	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
Economic Development Services Totals:			**6.50**	**6.50**	**7.00**	***0.00***	**7.00**	***1.00***	**8.00**
Finance and Budget									
General Fund									
1000 - 0400	**Finance Admin**								
	Deputy Director Finance & Budget	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance & Accounting Asst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 0410	**Financial Services**								
	Accountant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Accounting Technician III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Payroll Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Payroll Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Accountant	Full	2.00	3.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Treasury Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Accountant	Part	0.75	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.75	13.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0420	**Tax Audit & Collections**								
	Associate Sales Tax Auditor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Revenue Collection Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sales Tax Auditor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Accounting Technician I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Customer Services Rep II	Full	2.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Customer Services Rep III	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			11.00	10.00	**10.00**	*-3.00*	**7.00**	*0.00*	7.00
1000 - 0430	**Management & Budget**								
	Budget Coordinator	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Budget Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management & Budget Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Budget Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Cost and Rate Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Deputy Director Finance & Budget	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management & Budget Director	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	6.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0440	**Materials Management**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Officer	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Materials Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer II	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Materials Management Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
1000 - 0490	**Treasury Management**								
	Sr Accountant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Treasury Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
1000 - 0500	**Inventory Control**								
	Buyer I	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Inventory Control Specialist	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Storekeeper	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Storekeeper I	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Storekeeper II	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
	Finance and Budget Totals:		**44.75**	**43.00**	**43.00**	***-3.00***	**40.00**	***0.00***	**40.00**
Finance Utilities									
General Fund									
1000 - 0450	**Customer Service**								
	Customer Services Rep II	Full	0.00	0.00	**0.00**	*19.00*	**19.00**	*0.00*	19.00
	Lead Customer Services Rep	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Utility Services Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I	Full	12.00	13.00	**13.00**	*-13.00*	**0.00**	*0.00*	0.00
			15.00	16.00	**16.00**	*7.00*	**23.00**	*0.00*	23.00
1000 - 0460	**Revenue Administration**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Finance Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0470	**Meter Services**								
	Dispatcher	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Water Meter Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Services Supervisor	Full	0.70	0.70	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Meter Technician I	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Water Meter Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			10.70	10.70	**11.00**	*0.00*	**11.00**	*0.00*	11.00
1000 - 0480	**Utility Billing**								
	Customer Services Rep II	Full	4.00	4.00	**4.00**	*-4.00*	**0.00**	*0.00*	0.00
	Lead Customer Services Rep	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Utility Services Supervisor	Full	0.30	0.30	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.30	5.30	**5.00**	*-5.00*	**0.00**	*0.00*	0.00
	Finance Utilities Totals:		**36.00**	**37.00**	**37.00**	***2.00***	**39.00**	***0.00***	**39.00**
Fire-Medical									
General Fund									
1000 - 1200	**Fire Admin**								
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 1210	**Fire Prevention**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire and Life Safety Educ Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Prevention Inspector	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*1.00*	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Examiner II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Fire Battalion Chief	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Fire Marshal	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*1.00*	9.00
1000 - 1220	**Fire Support Services**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Fire Physical Resources Spvsr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Deputy Fire Chief	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 1230	**Emergency Medical Services**								
	Administrative Assistant I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	EMS Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	EMS Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 1240	**Fire Training**								
	Deputy Fire Chief	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Captain	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Fire Training Chief	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 1250	**Emergency Management**								
	Emergency Management & Safety Coo	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
1000 - 1260	**Fire Operations**								
	Deputy Fire Chief	Full	3.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	3.00	4.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Fire Battalion Support Officer	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Fire Captain	Full	33.00	33.00	**33.00**	*0.00*	**33.00**	*0.00*	33.00
	Fire Engineer	Full	32.00	32.00	**32.00**	*0.00*	**32.00**	*0.00*	32.00
	Firefighter	Full	64.00	70.00	**70.00**	*0.00*	**70.00**	*6.00*	76.00
			140.00	146.00	**147.00**	*0.00*	**147.00**	*6.00*	153.00
	Fire-Medical Totals:		**161.50**	**168.50**	**168.50**	***0.00***	**168.50**	***7.00***	**175.50**

Human Resources

General Fund

1000 - 0070	**Human Resources**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Emergency Management & Safety Coo	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Executive Assistant	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Human Resources Analyst	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Human Resources Assistant	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Human Resources Consultant	Full	0.00	0.00	**0.00**	*3.00*	**3.00**	*0.00*	3.00
	Human Resources Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Manager	Full	2.00	2.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Human Resources Safety Coordinator	Part	0.00	0.00	**0.00**	*0.00*	**0.00**	*0.50*	0.50
	Human Resources Specialist	Full	4.00	5.00	**5.00**	*-1.00*	**4.00**	*0.00*	4.00
	Human Resources Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Classified Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Deputy Director of Human Resources	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Employment Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sr Human Resources Consultant	Full	3.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Total Compensation Administrator	Full	0.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Total Compensation Administrator - Be	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Total Compensation Administrator - Co	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Training & Development Coor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			17.50	16.50	**16.50**	*0.00*	**16.50**	*1.50*	18.00
1000 - 0080	**Training**								
	Organizational Development Coordinat	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Totals:		**17.50**	**17.50**	**17.50**	***0.00***	**17.50**	***1.50***	**19.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
Information Technology									
Information Technology Fund									
3300 - 3750 IT Operations									
	Application Systems Analyst	Full	0.00	6.00	**6.00**	*0.00*	**6.00**	*1.00*	7.00
	Application Systems Supervisor	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Applications/GIS Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Database Administrator	Full	0.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Programmer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	GIS Technician II	Full	0.00	3.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Information Technology Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	IT Project Manager	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	IT Security Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technician II	Full	3.00	3.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Systems Engineer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Network Administrator	Full	3.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Network Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Network Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Application Systems Analyst	Full	0.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Systems Engineer	Full	1.00	1.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	GIS Technician I	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	IT Application Systems Spvsr	Full	0.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	IT GIS Analyst	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	IT GIS Supervisor	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT Technician I	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Senior Management Analyst	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			16.00	38.00	**38.00**	*0.00*	**38.00**	*1.00*	39.00
3300 - 3751 IT Development Services									
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Application Systems Analyst	Full	6.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Database Administrator	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	GIS Technician II	Full	4.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT GIS Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT GIS Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT Project Manager	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	IT Technical Support Supervisor	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Application Systems Analyst	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			21.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
3300 - 3760 Radio System Operations									
	Lead Radio Systems Engineer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Radio Systems Engineer	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Information Technology Totals:		**39.00**	**40.00**	**40.00**	***0.00***	**40.00**	***1.00***	**41.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
Leadership and Management									
General Fund									
1000 - 0020	**City Manager's Office**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Assistant to the City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Council Assistant	Full	0.00	0.00	**0.00**	*3.00*	**3.00**	*0.00*	3.00
	Council Assistant to Mayor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Deputy City Manager	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Sr Executive Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Strategic Management Officer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
			6.00	7.00	**7.00**	*6.00*	**13.00**	*0.00*	13.00
1000 - 0025	**Governmental Affairs**								
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Council Assistant	Full	3.00	3.00	**3.00**	*-3.00*	**0.00**	*0.00*	0.00
	Council Assistant to Mayor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Council Office & Grant Prg Mgr	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			9.00	9.00	**9.00**	*-7.00*	**2.00**	*0.00*	2.00
1000 - 0026	**Office of Sustainability**								
	Economic Efficiency & Sustainability M	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
			0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Leadership and Management Totals:		**15.00**	**16.00**	**16.00**	***0.00***	**16.00**	***0.00***	**16.00**
Municipal Court									
General Fund									
1000 - 0250	**Municipal Court**								
	Court Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Court Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Judicial Assistant	Full	9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
	Lead Judicial Assistant	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Municipal Judge	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Municipal Security Guard	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
			20.00	20.00	**20.00**	*0.00*	**20.00**	*0.00*	20.00
Municipal Court Enhancement Fd Fund									
8062 - 8062	**Municipal Court Enhancement Fd**								
	Judge Pro Tem	Part	0.90	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
			0.90	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
	Municipal Court Totals:		**20.90**	**20.90**	**20.90**	***0.00***	**20.90**	***0.00***	**20.90**
Office of Communications									
General Fund									
1000 - 0040	**Public Information Office**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Communications & Marketing Manager	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Graphics Designer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Information Director	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Information Officer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*1.00*	1.00
	Web Designer/Developer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Webmaster	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Public Information Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*1.00*	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 0041	**Peoria Channel 11**								
	Video Production & Operations Speciali	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Office of Communications Totals:		**8.00**	**8.00**	**8.00**	***0.00***	**8.00**	***1.00***	**9.00**
Planning and Community Development									
General Fund									
1000 - 0570	**Neighborhood Coordination**								
	Housing & Development Grants Coordi	Full	0.00	0.00	**0.00**	*0.75*	**0.75**	*0.00*	0.75
	Human Services Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Revital. Manager	Full	0.00	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Neighborhood Imp. Specialist	Full	0.53	0.53	**0.53**	*0.00*	**0.53**	*0.00*	0.53
	Neighborhood Programs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.75	0.75	**0.75**	*-0.75*	**0.00**	*0.00*	0.00
	Neighborhood & Revital. Admin.	Full	0.80	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.08	4.08	**4.08**	*0.00*	**4.08**	*0.00*	4.08
1000 - 0600	**Community Dev Administration**								
	Development Administration Coordinat	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning & Comm Dev Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.50	1.50	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 0610	**Planning**								
	Engineering Planning Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planner	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Principal Planner	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Planner	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
	Planning Assistant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**6.00**	*0.00*	**6.00**	*1.00*	7.00
Community Development Block Grant Fund									
7110 - 7160	**Comm Dev Block Grant**								
	Housing & Development Grants Coordi	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Neighborhood & Revital. Manager	Full	0.00	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Neighborhood Imp. Specialist	Full	0.47	0.47	**0.47**	*0.00*	**0.47**	*0.00*	0.47
	Management Assistant	Full	0.25	0.25	**0.25**	*-0.25*	**0.00**	*0.00*	0.00
	Neighborhood & Revital. Admin.	Full	0.20	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.92	0.92	**0.92**	*0.00*	**0.92**	*0.00*	0.92
	Planning and Community Development Totals:		**12.50**	**13.50**	**14.00**	***0.00***	**14.00**	***1.00***	**15.00**
Police									
General Fund									
1000 - 0550	**Neighborhood Services**								
	Administrative Assistant II - Classified	Full	0.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Animal Control Officer	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Code Compliance Officer	Full	5.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Code Compliance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Animal Control Officer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Park Ranger Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Officer	Full	4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Public Education Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Code Technician	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Police Special Services Supv	Full	2.00	2.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			21.00	22.00	**22.00**	*-1.00*	**21.00**	*0.00*	21.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 1000	**Police Administration**								
	Accreditation/Compliance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Police Chief	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Sergeant	Full	1.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Public Information Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Deputy Director of Police	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Police Officer	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.00	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
1000 - 1010	**Criminal Investigation**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civilian Investigator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Crime Scene Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
	Pawn Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Investigative Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	19.00	19.00	**16.00**	*-1.00*	**15.00**	*0.00*	15.00
	Police Sergeant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Services Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			31.00	31.00	**28.00**	*-1.00*	**27.00**	*1.00*	28.00
1000 - 1020	**Patrol Services - South**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	4.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
	Police Officer	Full	64.00	64.00	**63.00**	*0.00*	**63.00**	*2.00*	65.00
	Police Sergeant	Full	7.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Services Officer	Full	8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Crime Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			86.00	84.00	**83.00**	*1.00*	**84.00**	*2.00*	86.00
1000 - 1021	**Patrol Services - North**								
	Customer Services Rep I	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	2.00	3.00	**3.00**	*-1.00*	**2.00**	*0.00*	2.00
	Police Officer	Full	43.00	43.00	**42.00**	*1.00*	**43.00**	*0.00*	43.00
	Police Sergeant	Full	8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
			55.00	56.00	**56.00**	*0.00*	**56.00**	*0.00*	56.00
1000 - 1025	**Operations Support**								
	Civilian Investigator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	19.00	19.00	**25.00**	*0.00*	**25.00**	*0.00*	25.00
	Police Sergeant	Full	4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Vehicle Impound Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			26.00	27.00	**33.00**	*0.00*	**33.00**	*0.00*	33.00
1000 - 1030	**Pd Technical Support**								
	Police Property Evidence Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Records Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Officer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Police Support Assistant	Full	6.00	6.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Property & Evidence Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Sergeant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			13.00	13.00	**12.00**	*0.00*	**12.00**	*0.00*	12.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
1000 - 1040	**Staff Services**								
	Administrative Assistant II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	1.00	1.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Police Sergeant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Training and Recruitment Super	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Hiring Specialist	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
1000 - 1050	**Pd Communications**								
	Communications Specialist	Full	26.00	26.00	**26.00**	*0.00*	**26.00**	*0.00*	26.00
	Communications Supervisor	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Communications Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			34.00	34.00	**34.00**	*0.00*	**34.00**	*0.00*	34.00
1000 - 1060	**Strategic Planning**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Police Equipment Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Support Assistant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**5.00**	*1.00*	**6.00**	*0.00*	6.00
	Police Totals:		**288.00**	**289.00**	**292.00**	***0.00***	**292.00**	***3.00***	**295.00**
Public Works									
General Fund									
1000 - 0900	**Public Works Administration**								
	Dep Director PW - Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Public Works & Utilities Dir	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.50	3.50	**3.50**	*0.00*	**3.50**	*0.00*	3.50
Water Utility Fund									
2050 - 2050	**Utilities-Water/Ww Admin**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Dep Director PW - Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Dept Training & Compliance Spc	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
2050 - 2055	**Utilities Operations Admin**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Instrument Control Tech II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Instrument Control Tech	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Maintenance Management System Tec	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Technology Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	SCADA Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
2050 - 2060	**Greenway Potbl Wtr Trt Plant**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Op Apprentice	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator II	Full	6.60	5.60	**5.60**	*0.00*	**5.60**	*0.00*	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			10.60	10.60	**10.60**	*0.00*	**10.60**	*0.00*	10.60

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
2050 - 2061	**Quintero Treatment Plant**								
	Utility Plant Operator II	Full	0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
			0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
2050 - 2070	**Production Svcs**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
			8.20	8.20	**8.20**	*0.00*	**8.20**	*0.00*	8.20
2050 - 2080	**Distribution Services**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.55	0.55	**0.55**	*0.00*	**0.55**	*0.00*	0.55
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Op Apprentice	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Utility System Operator II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Utility System Operator Apprentice	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			10.55	10.55	**10.55**	*0.00*	**10.55**	*0.00*	10.55
2050 - 2090	**Blue Staking**								
	Utility Locator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
2050 - 2120	**Water Resources/Conservation**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Environmental Resources Supv	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Policy Administrator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Environmental Coordinator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Assistant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Resources and Environ Manager	Full	0.00	0.50	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
	Water Resources Manager	Full	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Resources Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.50	5.50	**5.50**	*0.00*	**5.50**	*0.00*	5.50
2050 - 2135	**Drinking Water Environmental**								
	Business Systems Analyst	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Cross Connection Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Quality Compliance Coo	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Laboratory Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Environmental Quality Assurance Offic	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Management Assistant	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Water Resources and Environ Manager	Full	0.00	0.25	**0.25**	*-0.25*	**0.00**	*0.00*	0.00
	Water Resources Manager	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.25	5.25	**5.25**	*0.00*	**5.25**	*0.00*	5.25
Wastewater Utility Fund									
2400 - 2470	**Beardsley Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
2400 - 2480	**Wastewater Collection/Prevention**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Op Apprentice	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	4.00	3.00	**3.00**	*0.00*	**3.00**	*2.00*	5.00
			8.25	8.25	**8.25**	*0.00*	**8.25**	*2.00*	10.25
2400 - 2490	**Wastewater Environmental**								
	Environmental Compliance Inspector	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Environmental Compliance Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Quality Compliance Coo	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Lead Environmental Compliance Inspe	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Environmental Quality Assurance Offic	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Lead Water Quality Inspector	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Water Quality Inspector	Full	3.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
	Water Resources and Environ Manager	Full	0.00	0.25	**0.25**	*-0.25*	**0.00**	*0.00*	0.00
	Water Resources Manager	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.25	5.25	**5.25**	*0.00*	**5.25**	*0.00*	5.25
2400 - 2495	**Jomax Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Treatment Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
2400 - 2496	**Butler Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Mechanic II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
Commercial Solid Waste Fund									
2590 - 2720	**Commercial Front Load**								
	Equipment Operator	Full	6.00	6.50	**6.50**	*-2.25*	**4.25**	*0.00*	4.25
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	0.20	0.20	**0.20**	*-0.10*	**0.10**	*0.00*	0.10
	Solid Waste Worker	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.20	8.70	**7.70**	*-2.35*	**5.35**	*0.00*	5.35
2590 - 2730	**Commercial Roll-Off**								
	Equipment Operator	Full	0.00	0.00	**0.00**	*2.25*	**2.25**	*0.00*	2.25
	Solid Waste Supervisor	Full	0.00	0.00	**0.00**	*0.10*	**0.10**	*0.00*	0.10
			0.00	0.00	**0.00**	*2.35*	**2.35**	*0.00*	2.35
Residential Solid Waste Fund									
2600 - 2750	**Solid Waste Admin**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant I - Classified	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Classified Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
2600 - 2760	**Residential Collection**								
	Equipment Operator	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Equipment Operator	Full	16.00	16.00	**16.00**	*0.00*	**16.00**	*2.00*	18.00
	Lead Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Solid Waste Supervisor	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*1.00*	1.80
	Solid Waste Worker	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			20.80	20.80	**21.80**	*0.00*	**21.80**	*3.00*	24.80

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
2600 - 2770	**Residential Recycling**								
	Equipment Operator	Full	8.00	8.00	**8.00**	*0.00*	**8.00**	*1.00*	9.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			10.00	10.00	**10.00**	*0.00*	**10.00**	*1.00*	11.00
2600 - 2810	**Solid Waste Environmental**								
	Environmental Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
Storm Water Drainage System Fund									
2700 - 2900	**Storm Drain - NPDES**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Transportation Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.20	4.20	**4.20**	*0.00*	**4.20**	*0.00*	4.20
Fleet Maintenance Fund									
3000 - 3420	**Fleet Maintenance**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician II	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Fleet Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fleet Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.50	11.50	**11.50**	*0.00*	**11.50**	*0.00*	11.50
Public Works-Facilities Fund									
3250 - 3650	**Facilities Admin**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
3250 - 3660	**Custodial Services**								
	Custodian	Part	0.00	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Custodian	Full	6.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			11.00	10.75	**10.75**	*0.00*	**10.75**	*0.00*	10.75
3250 - 3661	**Nighttime Facilities Services**								
	Custodian	Part	1.75	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Custodian	Full	4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Operations Tech	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Operations Technician	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			10.75	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
3250 - 3690	**Facilities Operating Projects**								
	City Security Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Construction Superintendent	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Project Coordinator	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Security Coordinator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
3250 - 3700	**Technical Operations**								
	Facilities Operations Tech	Full	0.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Facilities Systems Operations Tec	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Facilities Operations Technician	Full	3.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Facilities Systems Ops Analyst	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
Streets Fund									
7000 - 7000	**Streets Admin**								
	Administrative Assistant I - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Street Maintenance Supervisor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Administrative Assistant I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.80	5.80	**5.80**	*0.00*	**5.80**	*0.00*	5.80
7000 - 7010	**Signs And Striping**								
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Street Maintenance Worker	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician I	Full	4.00	4.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			8.00	8.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
7000 - 7020	**Traffic Signal Maintenance**								
	Lead Traffic Signal Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician I	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			5.00	5.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
7000 - 7030	**Street Maintenance**								
	Equipment Operator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Equipment Operator	Full	4.00	4.00	**4.00**	*-1.00*	**3.00**	*0.00*	3.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Street Maintenance Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Street Maintenance Worker	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			16.00	16.00	**16.00**	*0.00*	**16.00**	*0.00*	16.00
7000 - 7040	**Sweeper Operations**								
	Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
Transit Fund									
7150 - 7200	**Transit Division**								
	Transit Dispatcher	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Transit Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Transit Operator I	Part	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Transit Operator II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transit Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.50	7.50	**7.50**	*0.00*	**7.50**	*0.00*	7.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2013	Budget FY 2014	Budget FY 2015	*Base Change*	Revised FY 2015	*Change in Position*	Budget FY 2016
	Public Works Totals:	**234.25**	**234.75**	**234.75**	***0.00***	**234.75**	***6.00***	**240.75**
	City Totals:	**1,098.06**	**1,114.87**	**1,121.87**	***-1.00***	**1,120.87**	***24.75***	**1,145.62**
	Full	1,072.25	1,089.75	**1,096.75**	*0.00*	**1,096.75**	*23.00*	1,119.75
	Part	25.81	25.12	**25.12**	*-1.00*	**24.12**	*1.75*	25.87

***Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.**

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2015	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2007A	$94,380,000	$54,300,000	$3,595,000	$2,236,219	$0	$350	$5,831,569
GO Series 2007B Refunding	$18,365,000	$7,440,000	$1,790,000	$261,800	$0	$350	$2,052,150
GO Series 2009	$68,440,000	$34,250,000	$1,935,000	$1,360,190	$0	$350	$3,295,540
GO Series 2010	$29,170,000	$22,130,000	$1,065,000	$873,388	$0	$350	$1,938,738
GO Series 2012A	$14,715,000	$13,575,000	$600,000	$427,113	$0	$350	$1,027,463
GO Series 2012B	$13,690,000	$11,230,000	$1,280,000	$242,050	$0	$350	$1,522,400
Sub-Total Existing GO Debt	**$238,760,000**	**$142,925,000**	**$10,265,000**	**$5,400,760**	**$0**	**$2,100**	**$15,667,860**
Proposed Debt:							
Proposed GO Debt	$22,665,880	$22,665,880	$0	$550,000	$200,000	$0	$750,000
Total GO Debt	**$261,425,880**	**$165,590,880**	**$10,265,000**	**$5,950,760**	**$200,000**	**$2,100**	**$16,417,860**
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2006 Community Theater	$6,675,000	$4,220,000	$310,000	$168,806	$0	$2,500	$481,306
MDA Series 2008 Street Capital Projects - TST	$47,000,000	$32,915,000	$2,385,000	$1,545,500	$0	$2,500	$3,933,000
MDA Series 2011 GRIC Water Rights	$7,920,000	$6,665,000	$455,000	$248,125	$0	$2,500	$705,625
MDA Series 2012	$35,510,000	$32,930,000	$1,320,000	$1,150,876	$0	$3,500	$2,474,376
Sub-Total Existing MDA Debt	**$97,105,000**	**$76,730,000**	**$4,470,000**	**$3,113,307**	**$0**	**$11,000**	**$7,594,307**
Proposed Debt:							
Proposed MDA Debt	$30,300,000	$30,300,000	$0	$800,000	$350,000	$0	$1,150,000
Total MDA Debt	**$127,405,000**	**$107,030,000**	**$4,470,000**	**$3,913,307**	**$350,000**	**$11,000**	**$8,744,307**
WATER & SEWER REVENUE BONDS							
Existing Debt:							
2000 Water & Sewer Bonds (WIFA)-Phase III	$1,964,789	$970,608	$105,564	$36,169	$0	$200	$141,933
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	$27,183,342	$19,704,991	$1,383,414	$582,568	$0	$50	$1,966,032
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	$42,741,542	$31,963,448	$2,009,172	$1,020,405	$0	$50	$3,029,627
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	$8,575,248	$6,827,898	$386,786	$230,880	$0	$50	$617,716
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-(	$727,612	$572,170	$33,175	$19,315	$0	$0	$52,490
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrade:	$8,030,340	$6,213,182	$360,688	$120,593	$0	$200	$481,481
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations Bl	$3,733,794	$2,872,653	$182,669	$55,627	$0	$0	$238,296
2009 Water Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-(	$4,371,597	$3,493,392	$193,252	$111,142	$0	$0	$304,394
WIFA DW-127-2009 Pin Pk Wtr Ln - UT00278	$757,624	$592,799	$31,439	$18,640	$0	$200	$50,279
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 2	$15,780,000	$11,570,000	$1,280,000	$404,275	$0	$0	$1,684,275
2012 Water & Sewer Revenue Bonds Refunding	$23,280,000	$16,485,000	$3,490,000	$572,150	$0	$0	$4,062,150
Sub-total Existing Water & Sewer Revenue Debt	**$137,145,888**	**$101,266,141**	**$9,456,159**	**$3,171,764**	**$0**	**$750**	**$12,628,673**
Proposed Debt:							
Proposed Water Revenue Bonds	$7,540,000	$7,540,000	$0	$200,000	$75,000	$0	$275,000
Proposed Wastewater Revenue Bonds	$0	$0	$0	$0	$0	$0	$0
Total Water & Sewer Revenue Bonds	**$144,685,888**	**$108,806,141**	**$9,456,159**	**$3,371,764**	**$75,000**	**$750**	**$12,903,673**
IMPROVEMENT DISTRICTS							
Existing Debt:							
ID 0601	$4,950,000	$2,855,000	$355,000	$121,338	$0	$400	$476,738
Sub-Total Existing I.D. Debt	**$4,950,000**	**$2,855,000**	**$355,000**	**$121,338**	**$0**	**$400**	**$476,738**
Proposed I.D. Debt							
Proposed I.D. Debt	$0	$0	$0	$0	$0	$0	$0
Total ID Debt	**$4,950,000**	**$2,855,000**	**$355,000**	**$121,338**	**$0**	**$400**	**$476,738**
DEVELOPMENT AGREEMENTS							
Existing Debt:							
Westcor Partners, Ltd. (Target)	$0	$0	$0	$0	$0	$0	$0
DMB Circle Partners	$0	$0	$225,000	$10,000	$0	$0	$235,000
DIB Investments (Berge Lexus)	$0	$0	$120,000	$0	$0	$0	$120,000
BCC Development (Bell Acura)	$0	$0	$0	$0	$0	$0	$0
Phoenix Motor Co (Mercedes)	$0	$0	$130,000	$0	$0	$0	$130,000
Walmart	$0	$0	$410,000	$0	$0	$0	$410,000
Arizona Motors (Volkswagen)	$0	$0	$0	$0	$0	$0	$0
Park West	$0	$0	$0	$0	$0	$0	$0
	$0	**$0**	**$885,000**	**$10,000**	**$0**	**$0**	**$895,000**
GRAND TOTALS	**$538,466,768**	**$384,282,021**	**$25,431,159**	**$13,367,169**	**$625,000**	**$14,250**	**$39,437,578**

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2016	Comment
Fleet Reserve Fund			
Public Works			
Fleet Reserve	542501	$30,200	Unmarked Replaces Veh #1214
Fleet Reserve	542501	$55,000	FY16 Supp: Police Officer (2)-Vehicle w/ radio
Fleet Reserve	542501	$30,200	Unmarked Replaces Veh #1020
Fleet Reserve	542501	$30,200	Unmarked Replaces Veh #1200
Fleet Reserve	542501	$30,617	Estimated carryover for vehicles not purchased in prior year.
Fleet Reserve	542502	$41,200	Full Size P/U 1 Ton Replaces Veh #977
Fleet Reserve	542502	$31,200	Full Size P/U 1/2 Ton Replaces Veh #1189
Fleet Reserve	542502	$31,200	Full Size P/U 1/2 Ton Replaces Veh #1197
Fleet Reserve	542502	$31,200	Full Size P/U 1/2 Ton Replaces Veh #1212
Fleet Reserve	542502	$31,200	Full Size P/U 1/2 Ton Replaces Veh #1318
Fleet Reserve	542502	$45,000	PPV Replaces Veh #1660
Fleet Reserve	542502	$38,200	Full Size P/U 3/4 Ton Replaces Veh #1320
Fleet Reserve	542502	$30,600	Full Size P/U 1 Ton Replaces Veh #1306
Fleet Reserve	542502	$30,600	Full Size P/U 1 Ton Replaces Veh #1345
Fleet Reserve	542502	$25,750	Full Size P/U 1/2 Ton Replaces Veh #1131
Fleet Reserve	542502	$32,250	Van Replaces Veh #1182
Fleet Reserve	542502	$24,000	Full Size P/U 1/2 Ton Replaces Veh #875
Fleet Reserve	542502	$45,000	PPV Replaces Veh #1337
Fleet Reserve	542502	$45,000	PPV Replaces Veh #1607
Fleet Reserve	542502	$33,200	Van Replaces Veh #1586
Fleet Reserve	542502	$45,000	PPV Replaces Veh #1382
Fleet Reserve	542502	$27,500	Full Size P/U 3/4 Ton Replaces Veh #1330
Fleet Reserve	542502	$32,900	Full Size P/U 1/2 Ton Replaces Veh #1390
Fleet Reserve	542502	$28,500	Full Size P/U 1/2 Ton Replaces Veh #1097
Fleet Reserve	542502	$55,100	FY16 Supp: Animal Control Truck-Animal Control Truck with Cages
Fleet Reserve	542502	$28,000	FY16 Supp: Pioneer Community Park - Transportation Needs-1/2 ton single cab F150
Fleet Reserve	542502	$31,200	FY16 Supp: Fire Inspector / Investigator-F150 w Camper Shell
Fleet Reserve	542502	$45,000	PPV Replaces Veh #1653
Fleet Reserve	542502	$25,000	FY16 Carryover:Full Size P/U 3/4 Ton Replaces Vehicle #951-Trucks and Vans
Fleet Reserve	542505	$25,688	Sand Rake Replaces Veh #1328
Fleet Reserve	542505	$25,688	Sand Rake Replaces Veh #1634
Fleet Reserve	542505	$75,130	Mower Replaces Veh #1403
Fleet Reserve	542505	$25,688	Sand Rake Replaces Veh #1228
Fleet Reserve	542505	$15,134	ATV Replaces Veh #1366
Fleet Reserve	542505	$107,200	Dump Truck Replaces Veh #764
Fleet Reserve	542505	$105,000	Loader Replaces Veh #826
Fleet Reserve	542505	$1,535,154	FY16 Carryover:Pumper Replacements-Other Vehicles
	Total - Public Works	**$2,924,699**	
	Total - Fleet Reserve Fund	***$2,924,699***	
General Fund			
Finance Utilities			
Meter Services	543008	$362,114	Meters for regular replacement program.
	Total - Finance Utilities	**$362,114**	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2016	Comment
Fire-Medical			
Fire Operations	542002	$81,200	FY16 Supp: Thermal Imaging Cameras-14 Thermal Imaging Cameras at $5,800 each
Total - Fire-Medical		**$81,200**	
Police			
Patrol Services - South	542001	$58,000	FY16 Supp: Ecitation Expansion Project-Electronic Equipment
Total - Police		**$58,000**	
Total - General Fund		***$501,314***	
Information Technology Fund			
Information Technology			
IT Operations	542008	$25,000	FY16 Supp: Network Analyzer Appliance-Network Analyzer Appliance
Total - Information Technology		**$25,000**	
Total - Information Technology Fund		***$25,000***	
IT Project Fund			
Information Technology			
IT Projects	542007	$22,000	FY16 Carryover:Pavement Management Software-Pavement Management Software
IT Projects	542008	$28,235	FY16 Supp: Livescan Booking Workstation-Computer Hardware
IT Projects	543007	$50,000	FY16 Carryover:IDS/Core-Security Intrusion Detection System (IDS) Core
IT Projects	543007	$100,625	FY16 Carryover:Disaster Recovery Consulting/Planning Phase I-Disaster Recovery Phase I
IT Projects	543007	$5,940	FY16 Carryover:Repl - Financial & Registration System (Comm Svcs)-Computer Hardware - Comm Svcs System
IT Projects	543007	$40,000	FY16 Supp: HelpDesk System Upgrade/Replacement-HelpDesk System Upgrade/Replacement
IT Projects	543007	$17,850	FY16 Carryover:Repl - Financial & Registration System (Comm Svcs)-Implementation Services - Comm Svcs System
IT Projects	543007	$57,200	FY16 Carryover:Repl - Financial & Registration System (Comm Svcs)-Hosted Software - Comm Svcs System
IT Projects	543007	$450,000	FY16 Carryover:Automated Time and Attendance System-Automated Time and Attendance System
Total - Information Technology		**$771,850**	
Total - IT Project Fund		***$771,850***	
IT Reserve Fund			
Information Technology			
Res For System Comp Eqt	542008	$200,000	FY16 Server Replacements
Res For System Comp Eqt	543007	$300,000	FY2016 PD Server Replacements
Res For Personal Comp Eqt	542008	$2,100	FY16 Supp: Utility System Operators II-Vehicle Docking Station Person# 01
Res For Personal Comp Eqt	542008	$185	FY16 Supp: Utility System Operators II-PC Docking Station Person# 02
Res For Personal Comp Eqt	542008	$2,100	FY16 Supp: Police Officer (2)-Vehicle Docking Station

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2016	Comment
Res For Personal Comp Eqt	542008	$185	FY16 Supp: Utility System Operators II-PC Docking Station Person# 01
Res For Personal Comp Eqt	543007	$975	FY16 Supp: Computer Workstations-Data Drop (3)
Res For Personal Comp Eqt	543007	$325	FY16 Supp: Utility System Operators II-Toughbook Data Drop Person# 01
Res For Personal Comp Eqt	543007	$325	FY16 Supp: Crime Scene Technician-Data Drop
Res For Personal Comp Eqt	543007	$325	FY16 Supp: Solid Waste Supervisor-Data Drop
Res For Personal Comp Eqt	543007	$325	FY16 Supp: Utility System Operators II-Toughbook Data Drop Person# 02
Total - Information Technology		**$506,845**	
Total - IT Reserve Fund		***$506,845***	
Percent for the Arts Fund			
Community Services			
Percent For The Arts	541003	$880,000	FY16 Carryover:Large-Scale Public Art-Imp Other Than Land/Buildings
Total - Community Services		**$880,000**	
Total - Percent for the Arts Fund		***$880,000***	
Solid Waste Equipment Reserve Fund			
Public Works			
Solid Waste Eqt Reserve	542501	$15,000	Estimated carryover for vehicles not purchased in prior year.
Solid Waste Eqt Reserve	542502	$32,900	Full Size P/U 1/2 Ton Replaces Veh #1206
Solid Waste Eqt Reserve	542505	$305,100	Side Loader Replaces Veh #1624
Solid Waste Eqt Reserve	542505	$259,100	Rear Loader Replaces Veh #1310
Solid Waste Eqt Reserve	542505	$259,100	Rear Loader Replaces Veh #1309
Solid Waste Eqt Reserve	542505	$305,100	Front Loader Replaces Veh #1631
Solid Waste Eqt Reserve	542505	$305,100	Side Loader Replaces Veh #1625
Solid Waste Eqt Reserve	542505	$125,300	Container Handler Replaces Veh #695
Solid Waste Eqt Reserve	542505	$305,100	Side Loader Replaces Veh #1623
Solid Waste Eqt Reserve	542505	$305,100	Side Loader Replaces Veh #1626
Total - Public Works		**$2,216,900**	
Total - Solid Waste Equipment Reserve Fund		***$2,216,900***	
Solid Waste Expansion Fund			
Public Works			
Solid Waste Expansion	542502	$26,000	FY16 Supp: Solid Waste Supervisor-Pick up truck for operations and response
Solid Waste Expansion	542505	$303,000	FY16 Supp: Solid Waste Equipment Operator-Automated Side Load Sanitation Vehicle
Total - Public Works		**$329,000**	
Total - Solid Waste Expansion Fund		***$329,000***	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2016	Comment
Sports Complex Eqt Reserve Fund			
Community Services			
Complex Eqt Reserve	542505	$25,688	Sand Rake Replaces Veh #1316
Complex Eqt Reserve	542505	$24,700	Utility Vehicle Replaces Veh #1298
Complex Eqt Reserve	542505	$75,130	Mower Replaces Veh #1299
Total - Community Services		**$125,518**	
Total - Sports Complex Eqt Reserve Fund		***$125,518***	
State Anti-Racketeering - PD Fund			
Police			
St Anti-Racketeering-Pd	542501	$27,000	FY16 Supp: Crime Scene Technician-Vehicle (1)
St Anti-Racketeering-Pd	542501	$64,000	FY16 Supp: Operational Vehicles (2)-Automobiles w/ Radio (2)
Total - Police		**$91,000**	
Total - State Anti-Racketeering - PD Fund		***$91,000***	
Storm Water Drainage System Fund			
Public Works			
Storm Drain - NPDES	542006	$10,000	FY16 Supp: Replacement Dump trailer-Other Equipment
Total - Public Works		**$10,000**	
Total - Storm Water Drainage System Fund		***$10,000***	
Streets/Transit Equipment Reserve Fund			
Public Works			
Streets/Transit Equipment Reserve	542501	$15,000	Estimated carryover for vehicles not purchased in prior year.
Streets/Transit Equipment Reserve	542502	$225,000	FY16 Supp: Asphalt Patch Truck-Trucks and Vans
Streets/Transit Equipment Reserve	542502	$66,500	Full Size P/U 1 Ton Replaces Veh #1213
Streets/Transit Equipment Reserve	542502	$23,000	FY16 Carryover:Full Size P/U 3/4 Ton Replaces Vehicle #916-Trucks and Vans
Streets/Transit Equipment Reserve	542505	$143,000	FY16 Supp: Transit Replacement Buses-Purchase two (2) replacement buses
Streets/Transit Equipment Reserve	542505	$437,000	Paint Striper Replaces Veh #1265
Streets/Transit Equipment Reserve	542505	$131,000	Aerial Bucket Truck Replaces Veh #1262
Streets/Transit Equipment Reserve	542505	$131,000	Aerial Bucket Truck Replaces Veh #1264
Streets/Transit Equipment Reserve	542505	$310,000	Sweeper Replaces Veh #1515
Streets/Transit Equipment Reserve	542505	$310,000	Sweeper Replaces Veh #1516
Total - Public Works		**$1,791,500**	
Total - Streets/Transit Equipment Reserve Fund		***$1,791,500***	
Wastewater Fund			
Public Works			
Beardsley Water Reclamation Facility	542006	$20,000	Large plant equipment replacement.
Jomax Water Reclamation Facility	542006	$20,000	Large capitalized wastewater equipment replacement.
Butler Water Reclamation Facility	543003	$20,000	Larger capitalized wastewater equipment replacement

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2016	Comment
Total - Public Works		**$60,000**	
Total - Wastewater Fund		***$60,000***	
Wastewater Equipment Reserve Fund			
Public Works			
Ww Eqt Reserve	542501	$15,000	Estimated carryover for vehicles not purchased in prior year.
Ww Eqt Reserve	542502	$88,000	FY16 Supp: Replacement of Vactor Truck-Trucks and Vans
Ww Eqt Reserve	542502	$27,200	Full Size P/U 1/2 Ton Replaces Veh #1113
Ww Eqt Reserve	542502	$29,700	Full Size P/U 1/2 Ton Replaces Veh #1139
Ww Eqt Reserve	542502	$39,000	FY16 Supp: Utility System Operators II-Vehicle (2)
Ww Eqt Reserve	542505	$283,000	Vactor Truck Replaces Veh #1138
Total - Public Works		**$481,900**	
Total - Wastewater Equipment Reserve Fund		***$481,900***	
Water Fund			
Public Works			
Utilities Operations Admin	542001	$9,000	Capitalized electronic equipment.
Greenway Potbl Wtr Trt Plant	543002	$50,000	To cover capitalized expenditures.
Total - Public Works		**$59,000**	
Total - Water Fund		***$59,000***	
Water Equipment Reserve Fund			
Public Works			
Wtr Eqt Reserve	542502	$27,300	Van Replaces Veh #1117
Wtr Eqt Reserve	542505	$158,000	Dump Truck Replaces Veh #660
Wtr Eqt Reserve	542505	$105,200	Dump Truck Replaces Veh #751
Total - Public Works		**$290,500**	
Total - Water Equipment Reserve Fund		***$290,500***	
Total - Operating Capital		**$11,065,026**	

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Drainage

81st Ave - Varney Pk Drainage Solution

EN00482CO	GO Bonds 2010	4240-4240-543004	CIPDR	$225,000
			Project Total	**$225,000**

Beardsley Rd Channel Improvements

PW00112SY	Proposed GO Bonds	4251-4251-520099	CIPDR	$60,000
PW00112DS	Proposed GO Bonds	4251-4251-543004	CIPDR	$120,000
			Project Total	**$180,000**

Community Works Program

COP0001CO	General	1000-0310-543004	CIPDR	$50,446
			Project Total	**$50,446**

Neighborhood Drainage Program

EN00458CO	Proposed GO Bonds	4251-4251-543004	CIPDR	$607,000
			Project Total	**$607,000**

New River & Jomax Road Concrete Box Culvert

EN00354DS	Proposed GO Bonds	4251-4251-543004	CIPDR	$2,000
EN00354CO	Proposed GO Bonds	4251-4251-543004	CIPDR	$15,000
			Project Total	**$17,000**

Peoria Storm Drain Master Plan - Land Preservation

EN00524LA	Proposed GO Bonds	4251-4251-540000	CIPDR	$200,000
			Project Total	**$200,000**

Silverton Sub - DVR Drainage Channel Modifications

EN00473CO	Proposed GO Bonds	4251-4251-543004	CIPDR	$195,000
			Project Total	**$195,000**

Sunrise Mtn High School Basin Modifications

EN00478CO	Proposed GO Bonds	4251-4251-543004	CIPDR	$136,000
			Project Total	**$136,000**

Union Hills Channel

EN00137CO	GO Bonds 2010	4240-4240-543004	CIPDR	$75,853
EN00137CO	Proposed GO Bonds	4251-4251-543004	CIPDR	$651,915
			Project Total	**$727,768**

Total - Drainage ***$2,338,214***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Operational Facilities

Arts Distribution FY2016

AT02016AT	General	1000-0310-525515	CIPOF	$24,098
AT02016AT	Half Cent Sales Tax	1210-0350-525515	CIPOF	$2,650
AT02016AT	Water	2050-2140-525515	CIPOF	$104,392
AT02016AT	Water	2050-2140-544001	CIPOF	$115,420
AT02016AT	Water Expansion	2161-2221-525515	CIPOF	$16,835
AT02016AT	Water Impact Fees - Post 1-1-2012	2162-2221-525515	CIPOF	$138
AT02016AT	Water Impact Fees - Post 1-1-2012	2162-2222-525515	CIPOF	$13,704
AT02016AT	Water Impact Fees - South of Bell Rd	2163-2223-525515	CIPOF	$6,533
AT02016AT	Water Impact Fees - North of Bell Rd	2164-2224-525515	CIPOF	$41,993
AT02016AT	Wastewater	2400-2550-525515	CIPOF	$21,868
AT02016AT	Wastewater Impact Fees - East of Agua Fria	2506-2626-525515	CIPOF	$2,178
AT02016AT	Wastewater Impact Fees - West of Agua Fria	2507-2627-525515	CIPOF	$18,236
AT02016AT	Wastewater Impact Fees - Post 1-1-2012	2509-2629-525515	CIPOF	$13,008
AT02016AT	Wastewater Expansion (Unzoned)	2510-2630-525515	CIPOF	$8,045
AT02016AT	Commercial Solid Waste	2590-2720-525515	CIPOF	$711
AT02016AT	Residential Solid Waste	2600-2760-525515	CIPOF	$2,553
AT02016AT	Proposed MDA Bonds	4233-4233-525515	CIPOF	$300,000
AT02016AT	GO Bonds 2010	4240-4240-525515	CIPOF	$2,766
AT02016AT	GO Bonds 2012	4250-4250-525515	CIPOF	$4,382
AT02016AT	Proposed GO Bonds	4251-4251-525515	CIPOF	$91,370
AT02016AT	Capital Reimbursements from ALCP	4550-4550-525515	CIPOF	$88,091
AT02016AT	Capital Projects-Outside Srces	4810-4810-525515	CIPOF	$28,196
AT02016AT	Highway User	7000-7050-525515	CIPOF	$42,694
AT02016AT	Transportation Sales Tax	7010-7075-525515	CIPOF	$184,960
AT02016AT	River Corridors & Trails Dev	7920-7920-525515	CIPOF	$1,210
AT02016AT	Law Enforcement Dev	7930-7930-525515	CIPOF	$68,634
AT02016AT	Law Enforcement Dev - Post 1-1-2012	7931-7931-525515	CIPOF	$1,816
			Project Total	**$1,206,481**

BioScience Incubator

ED00010OT	Economic Development	1900-1900-522070	CIPOF	$2,452,634
ED00010CO	Economic Development	1900-1900-524506	CIPOF	$15,567
ED00010OT	Capital Reimbursements from ALCP	4550-4550-522070	CIPOF	$485,289
			Project Total	**$2,953,490**

Ch. 11 Infrastructure - Digital Router

OC00001OT	General	1000-0310-542008	CIPOF	$75,000
			Project Total	**$75,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Operational Facilities

Chargeback Distribution FY2016

CB02016CB	General	1000-0310-544001	CIPOF	$2,986
CB02016CB	Half Cent Sales Tax	1210-0350-544001	CIPOF	$1,096
CB02016CB	Water	2050-2140-544001	CIPOF	$16,371
CB02016CB	Water Impact Fees - Post 1-1-2012	2162-2221-544001	CIPOF	$2,000
CB02016CB	Wastewater	2400-2550-544001	CIPOF	$45,084
CB02016CB	GO Bonds 2010	4240-4240-544001	CIPOF	$35,022
CB02016CB	GO Bonds 2012	4250-4250-544001	CIPOF	$7,827
CB02016CB	Proposed GO Bonds	4251-4251-544001	CIPOF	$355,910
CB02016CB	Capital Reimbursements from ALCP	4550-4550-544001	CIPOF	$106,558
CB02016CB	Capital Projects-Outside Srces	4810-4810-544001	CIPOF	$108,692
CB02016CB	Highway User	7000-7050-544001	CIPOF	$29,539
CB02016CB	Transportation Sales Tax	7010-7075-544001	CIPOF	$720,440
CB02016CB	River Corridors & Trails Dev	7920-7920-544001	CIPOF	$6,053
CB02016CB	Law Enforcement Dev	7930-7930-544001	CIPOF	$80,058
CB02016CB	Law Enforcement Dev - Post 8-1-2014	7932-7932-544001	CIPOF	$309,700
			Project Total	**$1,827,336**

City Parks Parking Lots - Asphalt Replacement

PW00995CO	Proposed GO Bonds	4251-4251-543004	CIPOF	$135,000
			Project Total	**$135,000**

Citywide Security Program

PW00506EQ	General	1000-0310-541003	CIPOF	$230,000
			Project Total	**$230,000**

Citywide Telecommunications Infrastructure Upgrade

IT00005EQ	IT Reserve	3400-3800-543007	CIPOF	$220,000
			Project Total	**$220,000**

Community Works Program

COP0001CO	General	1000-0310-542003	CIPOF	$658,350
COP0001CO	Capital Projects-Outside Srces	4810-4810-542003	CIPOF	$25,000
COP0001CO	Highway User	7000-7050-543001	CIPOF	$476,190
			Project Total	**$1,159,540**

Data Backup System

IT00007EQ	IT Reserve	3400-3800-542008	CIPOF	$210,000
			Project Total	**$210,000**

Economic Development Opportunity Fund

ED00007OT	Capital Reimbursements from ALCP	4550-4550-522070	CIPOF	$1,091,337
ED00007CO	Capital Reimbursements from ALCP	4550-4550-540500	CIPOF	$14,950
			Project Total	**$1,106,287**

Facilities Replacement (Key Support Systems)

PW00050EQ	General	1000-0310-524002	CIPOF	$150,000
			Project Total	**$150,000**

Facilities Replacement-General Condition Elements

PW00060CO	General	1000-0310-524002	CIPOF	$75,000
			Project Total	**$75,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Operational Facilities

Fire Department Building Needs

PW00090CO	General	1000-0310-524002	CIPOF	$220,000
			Project Total	**$220,000**

GE Avionics

ED00015OT	Economic Development	1900-1900-522070	CIPOF	$1,228,000
			Project Total	**$1,228,000**

Interactive Voice Response System Replacement

MS00002CO	General	1000-0310-543007	CIPOF	$3,969
MS00002CO	Water	2050-2140-543007	CIPOF	$4,009
MS00002CO	Wastewater	2400-2550-543007	CIPOF	$4,505
			Project Total	**$12,483**

Land Assembly Opportunity Fund

ED00003LA	Proposed GO Bonds	4251-4251-540000	CIPOF	$2,986,500
			Project Total	**$2,986,500**

Maxwell Technologies

ED00008OT	Economic Development	1900-1900-522070	CIPOF	$1,475,000
			Project Total	**$1,475,000**

Mixed Use Redevelopment (MURP) Parking Structure

ED00014CO	Proposed MDA Bonds	4233-4233-540500	CIPOF	$30,000,000
			Project Total	**$30,000,000**

MOC Fuel Island

PW00305SY	General	1000-0310-520099	CIPOF	$1,312
PW00305CO	General	1000-0310-541003	CIPOF	$273,808
PW00305CO	General	1000-0310-542006	CIPOF	$10,488
PW00305CO	Water	2050-2140-541003	CIPOF	$27,783
PW00305CO	Water	2050-2140-542006	CIPOF	$1,064
PW00305CO	Wastewater	2400-2550-541003	CIPOF	$6,946
PW00305CO	Wastewater	2400-2550-542006	CIPOF	$266
PW00305CO	Commercial Solid Waste	2590-2720-541003	CIPOF	$68,532
PW00305CO	Commercial Solid Waste	2590-2720-542006	CIPOF	$2,625
PW00305CO	Residential Solid Waste	2600-2760-541003	CIPOF	$245,882
PW00305CO	Residential Solid Waste	2600-2760-542006	CIPOF	$9,418
PW00305CO	Highway User	7000-7050-541003	CIPOF	$62,050
PW00305CO	Highway User	7000-7050-542006	CIPOF	$2,377
			Project Total	**$712,551**

MOC Washout Area Modifications

PW00350CO	General	1000-0310-540500	CIPOF	$60,000
			Project Total	**$60,000**

Network Infrastructure Replacement - DCSB

IT00015EQ	IT Reserve	3400-3800-543007	CIPOF	$240,000
			Project Total	**$240,000**

Network Infrastructure Replacement - Sports Complex

IT00019EQ	IT Reserve	3400-3800-543007	CIPOF	$40,000
			Project Total	**$40,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016
Project Type - Operational Facilities				
Old Town Commercial Rehabilitation				
ED00006CO	General	1000-0310-540500	CIPOF	$94,727
ED00006CO	Capital Reimbursements from ALCP	4550-4550-540500	CIPOF	$32,774
			Project Total	**$127,501**
P83 Entertainment District Improvements				
ED00002SY	Streets Capital Projects	4150-4150-520099	CIPOF	$350,000
ED00002CO	Capital Reimbursements from ALCP	4550-4550-541003	CIPOF	$3,550,000
			Project Total	**$3,900,000**
Parking Lot/Structure Maint. for City Buildings				
PW11150CO	General	1000-0310-541003	CIPOF	$30,000
			Project Total	**$30,000**
Peoria Center for Performing Arts				
PW00080SY	General	1000-0310-520099	CIPOF	$50,000
PW00080CO	General	1000-0310-524002	CIPOF	$100,000
			Project Total	**$150,000**
Peoria Transit Center				
PW00325SY	Capital Projects-Outside Srces	4810-4810-520099	CIPOF	$50,165
PW00325LA	Capital Projects-Outside Srces	4810-4810-540000	CIPOF	$782,876
PW00325DS	Capital Projects-Outside Srces	4810-4810-540500	CIPOF	$156,575
			Project Total	**$989,616**
PSAB Security Enhancements				
PD00018SY	GO Bonds 2010	4240-4240-520099	CIPOF	$740
PD00018CO	Proposed GO Bonds	4251-4251-540500	CIPOF	$120,625
PD00018CO	Proposed GO Bonds	4251-4251-543007	CIPOF	$31,303
			Project Total	**$152,668**
Radio Infrastructure Replacements - RWC Upgrades				
IT00024EQ	Capital Reimbursements from ALCP	4550-4550-542001	CIPOF	$408,687
			Project Total	**$408,687**
Radio Subscriber Replacements				
IT00018EQ	Proposed GO Bonds	4251-4251-542006	CIPOF	$549,535
			Project Total	**$549,535**
Transit Park and Ride Lot				
PW00335SY	Capital Projects-Outside Srces	4810-4810-520099	CIPOF	$129,566
			Project Total	**$129,566**
Trine University				
ED00013OT	Economic Development	1900-1900-522070	CIPOF	$1,398,010
			Project Total	**$1,398,010**
			Total - Operational Facilities	***$54,158,251***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Other

Sports Complex Improvements

CS00022CO	Half Cent Sales Tax	1210-0350-540500	CIPOT	$40,000
			Project Total	**$40,000**
			Total - Other	***$40,000***

Project Type - Parks

75th Avenue and Deer Valley Trailhead

CS00173DS	Proposed GO Bonds	4251-4251-543005	CIPPK	$145,000
CS00173CO	Proposed GO Bonds	4251-4251-543005	CIPPK	$950,000
			Project Total	**$1,095,000**

83rd Avenue and Village Parkway Trail/Trailhead

CS00156LA	GO Bonds 2010	4240-4240-540000	CIPRT	$247,200
CS00156CO	GO Bonds 2010	4240-4240-543005	CIPRT	$100,000
			Project Total	**$347,200**

99th Ave and Olive Trailhead

CS00088CO	Proposed GO Bonds	4251-4251-543005	CIPPK	$1,270,000
CS00088DS	Proposed GO Bonds	4251-4251-543005	CIPRT	$250,000
			Project Total	**$1,520,000**

Camino a Lago Park

CS00054CO	GO Bonds 2010	4240-4240-543005	CIPPK	$32,122
			Project Total	**$32,122**

City-Wide Park Refurbishment

CS00185CO	General	1000-0310-543005	CIPPK	$610,152
			Project Total	**$610,152**

City-Wide Playground Replacement

CS00182EQ	General	1000-0310-542003	CIPPK	$75,000
			Project Total	**$75,000**

Community Center HVAC Enhancements

CS00180CB	General	1000-0310-541003	CIPPK	$15,000
CS00180CO	General	1000-0310-541003	CIPPK	$183,168
			Project Total	**$198,168**

Community Services ADA Compliance

CS00177CO	General	1000-0310-543005	CIPPK	$300,000
			Project Total	**$300,000**

New River Trail - BLM

EN00371CO	GO Bonds 2010	4240-4240-543005	CIPPK	$215,000
EN00371SY	GO Bonds 2012	4250-4250-520099	CIPRT	$110,000
EN00371LA	GO Bonds 2012	4250-4250-540000	CIPRT	$79,529
EN00371CO	GO Bonds 2012	4250-4250-543005	CIPPK	$205,000
EN00371CO	GO Bonds 2012	4250-4250-543005	CIPRT	$169,323
			Project Total	**$778,852**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016
Project Type - Parks				
New River Trail - Northern to Olive Avenue				
CS00125CO	GO Bonds 2010	4240-4240-543005	CIPRT	$23,047
CS00125CO	GO Bonds 2012	4250-4250-543005	CIPRT	$24,888
CS00125CO	Capital Reimbursements from ALCP	4550-4550-543005	CIPRT	$295,000
CS00125CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	$75,000
			Project Total	**$417,935**
New River Trail - Williams Rd to Happy Valley Rd				
CS00128CO	Proposed GO Bonds	4251-4251-543005	CIPPK	$23,628
CS00128DS	Proposed GO Bonds	4251-4251-543005	CIPRT	$100,000
CS00128CO	River Corridors & Trails Dev	7920-7920-543005	CIPPK	$250,000
			Project Total	**$373,628**
Northern Community Park				
CS00059SY	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-520099	CIPPK	$450,000
			Project Total	**$450,000**
Palo Verde Ruin - Interpretive Plan				
CS00178CB	General	1000-0310-541003	CIPPK	$5,078
CS00178CO	General	1000-0310-541003	CIPPK	$139,637
CS00178DS	General	1000-0310-541003	CIPPK	$25,389
CS00178DS	Proposed GO Bonds	4251-4251-541003	CIPPK	$74,611
CS00178CB	Proposed GO Bonds	4251-4251-541003	CIPPK	$14,922
CS00178CO	Proposed GO Bonds	4251-4251-541003	CIPPK	$410,363
			Project Total	**$670,000**
Pioneer Community Park Concrete Replacement				
CS00186CO	General	1000-0310-541003	CIPPK	$76,300
CS00186CB	General	1000-0310-541003	CIPPK	$1,500
			Project Total	**$77,800**
Sonoran Preservation Program (Open Space)				
CS00089SY	Proposed GO Bonds	4251-4251-520099	CIPRT	$76,398
CS00089LA	Proposed GO Bonds	4251-4251-540000	CIPRT	$1,540,634
CS00089LA	Open Space Dev	7915-7915-540000	CIPRT	$2,053,816
			Project Total	**$3,670,848**
Sports Complex Asphalt Remediation				
CS00179CO	Half Cent Sales Tax	1210-0350-541003	CIPPK	$225,000
			Project Total	**$225,000**
Sports Complex Improvements				
CS00022CO	General	1000-0310-520510	CIPPK	$2,915
CS00022CO	General	1000-0310-540500	CIPPK	$143,685
CS00022AT	Half Cent Sales Tax	1210-0350-525515	CIPPK	$80,939
CS00022CO	Proposed GO Bonds	4251-4251-540500	CIPPK	$3,510,784
			Project Total	**$3,738,323**
			Total - Parks	***$14,580,028***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Public Safety

CAD Replacement

PD00013OT	GO Bonds 2010	4240-4240-520504	CIPPS	$3,000
PD00013CO	GO Bonds 2010	4240-4240-543007	CIPPS	$50,000
			Project Total	**$53,000**

Pinnacle Peak Public Safety Facility Expansion

PD00021CO	Proposed GO Bonds	4251-4251-540500	CIPPS	$1,407,000
PD00021CO	Law Enforcement Dev	7930-7930-540500	CIPPS	$7,111,274
PD00021CO	Law Enforcement Dev	7930-7930-542006	CIPPS	$198,052
PD00021LA	Law Enforcement Dev - Post 1-1-2012	7931-7931-540000	CIPPS	$62,663
PD00021CO	Law Enforcement Dev - Post 1-1-2012	7931-7931-540500	CIPPS	$257,399
PD00021CO	Law Enforcement Dev - Post 8-1-2014	7932-7932-540500	CIPPS	$282,152
PD00021EQ	Law Enforcement Dev - Post 8-1-2014	7932-7932-542006	CIPPS	$126,148
			Project Total	**$9,444,688**

Total - Public Safety ***$9,497,688***

Project Type - Streets

103rd Av; Northern Av to Olive Av -Full Street

EN00422CO	Proposed GO Bonds	4251-4251-543001	CIPST	$500,000
EN00422LA	Transportation Sales Tax	7010-7075-540000	CIPST	$400,000
EN00422CO	Transportation Sales Tax	7010-7075-543001	CIPST	$3,937,131
			Project Total	**$4,837,131**

75th Av & Peoria Av Intersection Improvements

EN00081LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$660,000
EN00081CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$2,012,544
EN00081LA	Transportation Sales Tax	7010-7075-540000	CIPST	$37,600
EN00081CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,431,394
			Project Total	**$4,141,538**

75th Ave & Cactus Rd Intersection Improvements

EN00088LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$1,600,000
EN00088CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$2,033,638
EN00088LA	Transportation Sales Tax	7010-7075-540000	CIPST	$260,000
EN00088CO	Transportation Sales Tax	7010-7075-543001	CIPST	$2,828,505
			Project Total	**$6,722,143**

79th Ave; Eugie to Tbird Rd; Intersection Widening

EN00116LA	Transportation Sales Tax	7010-7075-540000	CIPST	$100,000
EN00116CO	Transportation Sales Tax	7010-7075-543001	CIPST	$903,000
			Project Total	**$1,003,000**

83rd Av Roadway Modifications; Bell to Paradise

EN00459CO	Transportation Sales Tax	7010-7075-543001	CIPST	$100,000
			Project Total	**$100,000**

87th Av & Peoria Av Intersection Alignment

PW00109LA	Transportation Sales Tax	7010-7075-540000	CIPST	$116,125
			Project Total	**$116,125**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Streets

88th Ave & Hatcher Rd One-Half Street Improvements

EN00325CO	Transportation Sales Tax	7010-7075-543001	CIPST	$320,000
			Project Total	**$320,000**

89th Ave; Golden Ln to Olive Av

EN00472LA	Proposed GO Bonds	4251-4251-540000	CIPST	$140,000
EN00472CO	Proposed GO Bonds	4251-4251-543001	CIPST	$32,000
EN00472CO	Transportation Sales Tax	7010-7075-543001	CIPST	$75,000
			Project Total	**$247,000**

91st Ave; Deer Valley Rd to Pinnacle Pk Rd

EN00505CO	Capital Reimbursements from ALCP	4550-4550-543001	CIPST	$310,000
EN00505DS	Capital Reimbursements from ALCP	4550-4550-543001	CIPST	$30,000
			Project Total	**$340,000**

99th Av Reconstruction; Butler Dr to Olive Av

EN00421SY	Transportation Sales Tax	7010-7075-520099	CIPST	$40,000
EN00421DS	Transportation Sales Tax	7010-7075-543001	CIPST	$400,000
			Project Total	**$440,000**

ADA Accessibility Program

PW00025SY	Highway User	7000-7050-520099	CIPST	$102,000
PW00025CO	Highway User	7000-7050-543001	CIPST	$388,431
			Project Total	**$490,431**

Bridge Maintenance and Management Program

EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	$481,993
			Project Total	**$481,993**

Community Works Program

COP0001CO	Highway User	7000-7050-543001	CIPST	$160,000
			Project Total	**$160,000**

Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

EN00395LA	Transportation Sales Tax	7010-7075-540000	CIPST	$230,000
EN00395DS	Transportation Sales Tax	7010-7075-543001	CIPST	$100,000
EN00395CO	Transportation Sales Tax	7010-7075-543001	CIPST	$2,000,000
			Project Total	**$2,330,000**

Dirt Shoulders, Dust Abatement PM-10 Program

PW01001CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$2,044,002
PW01001CO	Highway User	7000-7050-543001	CIPST	$539,622
			Project Total	**$2,583,624**

Lake Pleasant Parkway Sidewalk

EN00480CO	Transportation Sales Tax	7010-7075-543001	CIPST	$810,000
			Project Total	**$810,000**

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

EN00241CO	Transportation Sales Tax	7010-7075-543001	CIPST	$65,000
			Project Total	**$65,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Streets

Lone Mountain ROW Acquistion

EN00479LA	Transportation Sales Tax	7010-7075-540000	CIPST	$3,600,000
			Project Total	**$3,600,000**

LPP & 91st Av Right Turn Lanes

EN00359CO	Highway User	7000-7050-543001	CIPST	$200,000
EN00359DS	Transportation Sales Tax	7010-7075-543001	CIPST	$48,000
EN00359CO	Transportation Sales Tax	7010-7075-543001	CIPST	$100,000
			Project Total	**$348,000**

Major Street Repairs

PW00027CO	Highway User	7000-7050-543001	CIPST	$101,000
PW00027CO	Transportation Sales Tax	7010-7075-543001	CIPST	$49,000
			Project Total	**$150,000**

Northern Parkway

EN00142CO	Proposed GO Bonds	4251-4251-543001	CIPST	$1,600,000
			Project Total	**$1,600,000**

Pinnacle Peak Rd & 102nd Av Widening; 102-LPP

EN00151DS	Proposed GO Bonds	4251-4251-543001	CIPST	$78,200
			Project Total	**$78,200**

Pinnacle Pk Rd & LPP Intersection Improvements

EN00513DS	Capital Reimbursements from ALCP	4550-4550-543001	CIPST	$18,500
EN00513CO	Capital Reimbursements from ALCP	4550-4550-543001	CIPST	$779,000
			Project Total	**$797,500**

Pyramid Pk Rd and Sonoran Mtn Ranch Rdwy Imp

EN00501DS	Capital Reimbursements from ALCP	4550-4550-543001	CIPST	$95,000
			Project Total	**$95,000**

Sidewalks Annual Program

PW00046CO	Highway User	7000-7050-543001	CIPST	$200,131
			Project Total	**$200,131**

Street Light Infill and Replacement Program

PW11160CO	Highway User	7000-7050-543001	CIPST	$200,000
			Project Total	**$200,000**

Street Maintenance Program

PW00138CO	Highway User	7000-7050-543001	CIPST	$2,000,000
PW00138CO	Transportation Sales Tax	7010-7075-543001	CIPST	$250,000
			Project Total	**$2,250,000**

Street Reconstruction and Rehab Program

PW13000CO	Transportation Sales Tax	7010-7075-543001	CIPST	$2,700,000
			Project Total	**$2,700,000**

Terramar Cove Access Road Improvements

EN00494CO	Transportation Sales Tax	7010-7075-543001	CIPST	$85,000
			Project Total	**$85,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016
Project Type - Streets				
Thunderbird Rd Widening Rehab; L101-95th Av				
EN00011OT	GO Bonds 2010	4240-4240-523014	CIPST	$962
EN00011CO	GO Bonds 2010	4240-4240-543001	CIPST	$5,266
			Project Total	**$6,228**
Traffic Signal Renovation and Replacement				
PW00993CO	Proposed GO Bonds	4251-4251-543001	CIPST	$200,000
PW00993CO	Highway User	7000-7050-543001	CIPST	$80,000
			Project Total	**$280,000**
Vistancia Commercial Core Backbone Infrastructure				
ED00009CO	Transportation Sales Tax	7010-7075-543001	CIPST	$3,272,649
			Project Total	**$3,272,649**
Westgreen Estates Unit 9 Soundwall				
EN00324CO	Capital Reimbursements from ALCP	4550-4550-543001	CIPST	$96,314
EN00324CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$310,410
			Project Total	**$406,724**
			Total - Streets	***$41,257,417***
Project Type - Traffic Controls				
ITS Equipment Upgrade				
EN00348CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$50,000
			Project Total	**$50,000**
Traffic Management Center Equipment Replacement				
EN00433CO	Transportation Sales Tax	7010-7075-542006	CIPTC	$100,000
EN00433DS	Transportation Sales Tax	7010-7075-543001	CIPTC	$15,000
			Project Total	**$115,000**
Traffic Signal Emergency Operations ITS				
EN00225CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$77,036
			Project Total	**$77,036**
Traffic Signal Interconnect Project (TSIP)				
PW00133CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	$206,772
PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$141,932
			Project Total	**$348,704**
Traffic Signal Program				
EN00170CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	$59,828
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$733,000
			Project Total	**$792,828**
Traffic Signal System Software Replacement				
EN00430CO	Transportation Sales Tax	7010-7075-543007	CIPTC	$42,208
			Project Total	**$42,208**
			Total - Traffic Controls	***$1,425,776***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Wastewater

101st Ave and Northern Lift Station Pretreatment

UT00398DS	Wastewater	2400-2550-543003	CIPWW	$28,004
UT00398CO	Wastewater	2400-2550-543003	CIPWW	$324,594
			Project Total	**$352,598**

Agua Fria Lift Station-Wastewater Campus Land

UT00284SY	Wastewater	2400-2550-520099	CIPWW	$200,000
			Project Total	**$200,000**

Beardsley Plant Equipment Upgrade and Expansion

UT00314EQ	Water	2050-2140-542006	CIPWW	$125,000
UT00314EQ	Wastewater	2400-2550-542006	CIPWW	$375,000
			Project Total	**$500,000**

Butler Drive WRF Membrane Replacement

UT00306EQ	Water	2050-2140-542006	CIPWW	$2,249,850
UT00306DS	Water	2050-2140-543003	CIPWW	$40,256
UT00306CO	Water	2050-2140-543003	CIPWW	$444,257
UT00306EQ	Wastewater	2400-2550-542006	CIPWW	$749,950
UT00306DS	Wastewater	2400-2550-543003	CIPWW	$13,419
UT00306CO	Wastewater	2400-2550-543003	CIPWW	$148,086
			Project Total	**$3,645,818**

Butler Recharge Wells

UT00309CO	Water Impact Fees - South of Bell Rd	2163-2223-543003	CIPWW	$653,345
UT00309CO	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$653,345
UT00309CO	Wastewater	2400-2550-543003	CIPWW	$300,000
UT00309CO	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$217,782
UT00309CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$217,241
			Project Total	**$2,041,713**

Butler Reclaimed Water System Expansion Phase II

UT00313CO	Water	2050-2140-543003	CIPWW	$392,961
UT00313CO	Wastewater	2400-2550-543003	CIPWW	$1,178,884
			Project Total	**$1,571,845**

Butler WRF Plant Equipment Upgrade and Replacement

UT00333EQ	Water	2050-2140-542006	CIPWW	$37,500
UT00333EQ	Wastewater	2400-2550-542006	CIPWW	$112,500
UT00333CO	Wastewater	2400-2550-542006	CIPWW	$25,000
			Project Total	**$175,000**

Condition Assessment of Remote Sites

UT00256SY	Wastewater	2400-2550-520099	CIPWW	$28,065
			Project Total	**$28,065**

Dysart Sewer (Dixileta Dr. to Jomax Rd. Oversize)

UT00337CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$788,911
UT00337CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$891,089
			Project Total	**$1,680,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016
Project Type - Wastewater				
IPS Plant Effluent Water Booster Station				
UT00402DS	Water	2050-2140-543003	CIPWW	$4,455
UT00402CO	Water	2050-2140-543003	CIPWW	$49,089
UT00402DS	Wastewater	2400-2550-543003	CIPWW	$13,364
UT00402CO	Wastewater	2400-2550-543003	CIPWW	$147,268
			Project Total	**$214,176**
Jomax WRF Operational Improvement/Upgrade/Replace				
UT00323CO	Water	2050-2140-543003	CIPWW	$31,250
UT00323CO	Wastewater	2400-2550-543003	CIPWW	$143,750
			Project Total	**$175,000**
Lift Station Reconditioning				
UT00116CO	Wastewater	2400-2550-543003	CIPWW	$380,000
			Project Total	**$380,000**
Manhole Rehabilitation				
UT00307CO	Wastewater	2400-2550-543003	CIPWW	$247,750
			Project Total	**$247,750**
Miscellaneous Local Wastewater Line Improvements				
UT00191CO	Wastewater	2400-2550-543003	CIPWW	$176,868
			Project Total	**$176,868**
Reclaimed Water Booster Land Purchase at IPS				
UT00329LA	Wastewater	2400-2550-540000	CIPWW	$162,500
			Project Total	**$162,500**
SROG Line Assessment & Repair				
UT00321CO	Wastewater	2400-2550-520099	CIPWW	$103,480
UT00321CO	Wastewater	2400-2550-543003	CIPWW	$497,407
			Project Total	**$600,887**
West Agua Fria Wastewater Lines				
UT00171CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$715,318
UT00171CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$511,928
UT00171CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	$990,349
			Project Total	**$2,217,595**
			Total - Wastewater	***$14,369,815***
Project Type - Water				
103rd Ave 12" Waterline Northern to Olive				
UT00392DS	Water	2050-2140-543002	CIPWR	$51,674
UT00392CO	Water	2050-2140-543002	CIPWR	$690,493
			Project Total	**$742,167**
67th Ave at Villa Lindo 12" Waterline				
UT00396CO	Water	2050-2140-543002	CIPWR	$147,366
UT00396DS	Water	2050-2140-543002	CIPWR	$11,284
			Project Total	**$158,650**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Water

75 Av 16-inch Waterline, Cactus and Peoria

UT00143CO	Water	2050-2140-543002	CIPWR	$1,010,000
			Project Total	**$1,010,000**

Additional CAP Water Treatment Capacity

UT00334DS	Water	2050-2140-543002	CIPWR	$800,000
			Project Total	**$800,000**

Butler Recharge Wells

UT00309CO	Water	2050-2140-543002	CIPWR	$1,025,558
			Project Total	**$1,025,558**

Butler Reclaimed Water System Expansion Phase II

UT00313CO	Water	2050-2140-543002	CIPWR	$27,005
			Project Total	**$27,005**

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	$53,062
			Project Total	**$53,062**

Fire Hydrant Infill and Replacement

UT00204CO	Water	2050-2140-543002	CIPWR	$160,000
			Project Total	**$160,000**

Greenway Plant Equipment Upgrade/Replacement

UT00316CO	Water	2050-2140-542006	CIPWR	$53,039
UT00316EQ	Water	2050-2140-542006	CIPWR	$150,000
			Project Total	**$203,039**

Lone Mtn Pkwy 36-inch Waterline; LPP to L303

UT00233CO	Water Expansion	2161-2221-543002	CIPWR	$2,551,302
UT00233CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$1,370,396
			Project Total	**$3,921,698**

Miscellaneous Local Waterline Improvements

UT00203CO	Water	2050-2140-543002	CIPWR	$250,000
			Project Total	**$250,000**

New River Utility Company Acquisition

UT00390OT	W/S Rev Bonds (Wtr)	2222-2292-543002	CIPWR	$7,540,000
			Project Total	**$7,540,000**

Pinnacle Peak Rd & 102nd Av Widening; 102-LPP

EN00151DS	Water Impact Fees - Post 1-1-2012	2162-2221-543002	CIPWR	$13,800
			Project Total	**$13,800**

Pyramid Peak Water Treatment Plant - Upgrades

UT00037CO	Water Expansion	2161-2221-543002	CIPWR	$23,000
UT00037CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$637,100
			Project Total	**$660,100**

Reclaimed Water Booster Land Purchase at IPS

UT00329LA	Water	2050-2140-540000	CIPWR	$487,500
			Project Total	**$487,500**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Water

SCADA Equipment Replacement

UT00266EQ	Water	2050-2140-542008	CIPWR	$75,000
UT00266EQ	Wastewater	2400-2550-542008	CIPWR	$75,000
			Project Total	**$150,000**

Ventana Well, Booster Rehabilitation

UT00394SY	Water	2050-2140-520099	CIPWR	$30,000
UT00394DS	Water	2050-2140-543002	CIPWR	$344,109
UT00394CO	Water	2050-2140-543002	CIPWR	$3,100,000
			Project Total	**$3,474,109**

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	$1,200,000
			Project Total	**$1,200,000**

Water Line Assessment and Replacement

UT00335CO	Water	2050-2140-543002	CIPWR	$1,100,000
			Project Total	**$1,100,000**

Water Meter Replacement Program

UT00326EQ	Water	2050-2140-542006	CIPWR	$1,052,498
UT00326EQ	Wastewater	2400-2550-542006	CIPWR	$517,698
			Project Total	**$1,570,196**

Water/Wastewater/Expansion Fee Update

UT00070SY	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$9,000
UT00070SY	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	$3,000
UT00070SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$38,000
UT00070SY	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWR	$29,500
UT00070SY	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPWR	$11,500
UT00070SY	Wastewater Impact Fees - Post 1-1-2012	2509-2629-520099	CIPWR	$9,000
			Project Total	**$100,000**

Wells - New Construction

UT00117SY	Water Expansion	2161-2221-520099	CIPWR	$46,467
UT00117LA	Water Expansion	2161-2221-540000	CIPWR	$28,800
UT00117CO	Water Expansion	2161-2221-543002	CIPWR	$1,750,000
UT00117CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$1,547,979
			Project Total	**$3,373,246**

West Agua Fria Water Lines

UT00170CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$539,226
			Project Total	**$539,226**

Westland Rd. Reservoir and Booster Station

UT00336CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$821,582
			Project Total	**$821,582**

White Mountain Apache Tribe Water Rights Purchase

UT00234CO	Water	2050-2140-543002	CIPWR	$1,026,020
UT00234OT	Water Resource Fees - Post 8-1-2014	2167-2227-543002	CIPWR	$509,176
UT00234CO	Water Resource Fees - Post 1-1-2012	2168-2228-543002	CIPWR	$700,000
			Project Total	**$2,235,196**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2016

Project Type - Water

Total - Water ***$31,616,134***

Total FY 16 CIP ***$169,283,323***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
General Fund					
City Clerk					
City Clerk	0150-01	Agenda Manager Replacement	$65,000	$6,000	**$71,000**
		Total - City Clerk	**$65,000**	**$6,000**	**$71,000**
Community Services					
Arts Commission	0042-03	Public Art Maintenance	$5,000	$0	**$5,000**
Community Services Administration	1400-01	Part-time Non-Benefitted Staff One Time Payout	$37,700	$0	**$37,700**
Community Services Administration	1400-02	Professional Development	$14,000	$0	**$14,000**
Community Services Administration	1400-03	Department Marketing Strategy	$0	$40,000	**$40,000**
Swimming Pools	1410-01	Maintenance Staffing Adjustments	$0	$27,818	**$27,818**
Am/Pm Program	1420-01	Recreation Coordinator - Youth and Teen Programs	$0	$64,053	**$64,053**
Am/Pm Program	1420-02	Grant Collaboration - Peoria Unified Sch District	$89,073	$0	**$89,073**
Adaptive Recreation Program	1500-01	Increased Programming Funding - Adaptive Rec	$0	$3,500	**$3,500**
Special Events Program	1510-01	Bravo Peoria	$17,132	$0	**$17,132**
Special Events Program	1510-02	Keep It Safe	$9,363	$0	**$9,363**
Special Events Program	1510-03	Grillfest	$101,142	$0	**$101,142**
Special Events Program	1510-04	P83 Party	$117,684	$0	**$117,684**
Special Events Program	1510-05	ParkFest!	$57,745	$0	**$57,745**
Special Events Program	1510-07	Special Event Support Materials & Equipment	$30,000	$0	**$30,000**
Special Events Program	1510-08	Affiliate Event Support	$60,000	$0	**$60,000**
Special Events Program	1510-08	Fiesta Peoria	$138,527	$0	**$138,527**
Special Events Program	1510-09	MLK Event	$15,000	$0	**$15,000**
Pioneer Community Park	1533-02	Pioneer Community Park - Transportation Needs	$28,000	$4,000	**$32,000**
Main Library	1540-01	Mobile Printing/ Document Stations at Libraries	$17,870	$1,158	**$19,028**
Parks North	1560-02	Trails Maintenance	$15,000	$15,000	**$30,000**
Parks North	1560-05	Fletcher Heights North Park Maintenance	$30,000	$0	**$30,000**
Parks North	1560-3	Electrical Costs	$0	$13,000	**$13,000**
Contracted Landscape Maintenance	1600-02	Increases of Right-of-Way Service Areas	$0	$25,000	**$25,000**
Contracted Landscape Maintenance	1600-03	P83 Entertainment District Maintenance	$0	$88,965	**$88,965**
		Total - Community Services	**$783,236**	**$282,494**	**$1,065,730**
Economic Development Services					
Business and Real Estate Development	0352-01	On-Line Computer Service for Real Estate Research	$0	$12,000	**$12,000**
Business and Real Estate Development	0352-02	Advertising	$50,000	$0	**$50,000**
Business and Real Estate Development	0352-03	Marketing Partnership with AZ Commerce Authority	$50,000	$0	**$50,000**
Business and Real Estate Development	0352-04	Greater Phoenix Economic Council (GPEC) Contract	$0	$20,437	**$20,437**
Business and Real Estate Development	0352-05	Legal and Land Development Consulting Services	$300,000	$0	**$300,000**
Business and Real Estate Development	0352-06	Economic Development Administrator	$2,430	$105,553	**$107,983**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
		Total - Economic Development Services	**$402,430**	**$137,990**	**$540,420**
Engineering					
Building Development	0650-02	Credit Card Service Fees	$0	$50,000	**$50,000**
Building Development	0650-03	Building Development - Staff Required Training	$13,300	$0	**$13,300**
Building Development	0650-06	Contract Building Inspection Services	$83,500	$0	**$83,500**
Building Development	0650-07	Development Contract Plan Review Services	$20,000	$0	**$20,000**
Engineering Admin	0750-01	Administrative Support	$68,000	$0	**$68,000**
Site Development	0810-01	Development Technician I - Site Development	$63,910	$0	**$63,910**
Eng Inspection Svc	0820-01	Contract Inspector	$86,000	$0	**$86,000**
		Total - Engineering	**$334,710**	**$50,000**	**$384,710**
Finance and Budget					
Finance Admin	0400-01	Department Training for Professional Development	$34,500	$0	**$34,500**
Financial Services	0410-01	Financial Advisor Fees	$0	$30,000	**$30,000**
Tax Audit & Collections	0420-01	Transition Costs - Sales Tax to State DOR	$157,500	$322,500	**$480,000**
		Total - Finance and Budget	**$192,000**	**$352,500**	**$544,500**
Fire					
Fire Prevention	1210-01	Lock Boxes	$5,000	$0	**$5,000**
Fire Prevention	1210-02	Fire Inspector / Investigator	$52,000	$84,055	**$136,055**
Fire Support Services	1220-02	Decon Laundry Equipment	$33,000	$0	**$33,000**
Fire Support Services	1220-03	Flooring Replacement	$50,000	$0	**$50,000**
Fire Support Services	1220-04	Turnout Gear	$220,000	$0	**$220,000**
Emergency Medical Services	1230-01	Paramedic Training	$206,200	$32,400	**$238,600**
Emergency Medical Services	1230-07	Wi-Fi Connection for Philips MRX Monitor	$21,280	$1,920	**$23,200**
Emergency Medical Services	1230-08	Carbon Monoxide (Carboxyhemoglobin) Monitors	$14,976	$0	**$14,976**
Emergency Medical Services	1230-09	Cyanide Antidote Kit	$7,515	$0	**$7,515**
Fire Operations	1260-01	Rover-Firefighters	$0	$498,330	**$498,330**
Fire Operations	1260-07	Thermal Imaging Cameras	$81,200	$0	**$81,200**
		Total - Fire	**$691,171**	**$616,705**	**$1,307,876**
Human Resources					
Training	0080-01	Tuition Reimbursement Fund	$35,000	$0	**$35,000**
Training	0080-04	Special Professional Development Fund	$50,000	$0	**$50,000**
Training	0080-05	Graduate/Intern Program	$20,000	$0	**$20,000**
		Total - Human Resources	**$105,000**	**$0**	**$105,000**
Leadership and Management					
City Manager's Office	0020-02	Audit Support Funding	$15,000	$0	**$15,000**
City Manager's Office	0020-03	Department Training and Professional Development	$10,000	$0	**$10,000**
Governmental Affairs	0025-01	State and Federal Services	$115,000	$0	**$115,000**
Governmental Affairs	0025-02	Peoria's Share for Federal Representation	$52,124	$0	**$52,124**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
Governmental Affairs	0025-03	Luke Fighter Country Partnership	$25,000	$0	**$25,000**
Governmental Affairs	0025-04	League of Cities and Town Conference Event	$6,000	$0	**$6,000**
Office of Sustainability	0026-01	Economic Efficiency & Sustainability Operations	$5,000	$32,000	**$37,000**
		Total - Leadership and Management	**$228,124**	**$32,000**	**$260,124**
Mayor and Council					
Mayor & City Council	0010-01	Youth Delegation to Conference	$9,500	$0	**$9,500**
Mayor & City Council	0010-02	Overnight Travel - Youth Council Liaisons	$3,500	$0	**$3,500**
Mayor & City Council	0010-03	Future Leaders Town Hall	$1,000	$0	**$1,000**
		Total - Mayor and Council	**$14,000**	**$0**	**$14,000**
Non-Departmental					
Non-Departmental	0300-01	Increase in City Membership Fees	$0	$17,100	**$17,100**
Non-Departmental	0300-02	Center for Performing Arts	$350,000	$0	**$350,000**
Non-Departmental	0300-03	Community Promotions	$15,000	$0	**$15,000**
Non-Departmental	0300-05	City-wide Initiatives	$195,000	$0	**$195,000**
		Total - Non-Departmental	**$560,000**	**$17,100**	**$577,100**
Office of Communications					
Public Information Office	0040-02	Public Information Officer	$0	$84,860	**$84,860**
Public Information Office	0040-06	Social Media Archiving Recovery System	$5,000	$0	**$5,000**
Public Information Office	0040-07	Marketing and Outreach	$100,000	$0	**$100,000**
Peoria Channel 11	0041-02	Fiber Optics Installation	$12,000	$0	**$12,000**
Peoria Channel 11	0041-04	Video Camera	$10,000	$0	**$10,000**
		Total - Office of Communications	**$127,000**	**$84,860**	**$211,860**
Planning and Community Development					
Neighborhood Coordination	0570-01	FY16 Neighborhood Grant Funding	$150,000	$0	**$150,000**
Neighborhood Coordination	0570-02	FY16 Not-For-Profit Funding	$0	$50,000	**$50,000**
Community Dev Administration	0600-01	Contract Administrative Assistant	$44,358	$0	**$44,358**
Planning	0610-01	Contract Associate Planner	$71,588	$0	**$71,588**
Planning	0610-02	Contract Planner	$80,963	$0	**$80,963**
Planning	0610-06	Sonoran Preservation Program Support	$50,000	$0	**$50,000**
Planning	0610-07	Sr. Planner	$4,700	$92,453	**$97,153**
Planning	0610-08	Historic Preservation	$12,000	$0	**$12,000**
		Total - Planning and Community Development	**$413,609**	**$142,453**	**$556,062**
Police					
Neighborhood Services	0550-01	Lot Clean Up (Code Enforcement)	$10,000	$0	**$10,000**
Neighborhood Services	0550-02	Animal Control Truck	$55,100	$0	**$55,100**
Police Administration	1000-01	Contract Legal Advisor	$80,000	$0	**$80,000**
Police Administration	1000-02	COPPS MOU Training	$12,500	$0	**$12,500**
Criminal Investigation	1010-02	Crime Scene Technician	$31,955	$69,596	**$101,551**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
Patrol Services - South	1020-03	Police Officer (2)	$73,390	$183,686	**$257,076**
Patrol Services - South	1020-04	Crime Prevention Program	$35,000	$0	**$35,000**
Patrol Services - South	1020-05	Body Worn Camera Expansion	$37,654	$57,205	**$94,859**
Operations Support	1025-01	Traffic Prevention Program	$35,000	$0	**$35,000**
Pd Technical Support	1030-01	eCitation Expansion Project	$108,000	$22,500	**$130,500**
Pd Technical Support	1030-02	Livescan Booking Workstation	$23,635	($12,000)	**$11,635**
Pd Technical Support	1030-03	Computer Workstations	$13,465	$0	**$13,465**
		Total - Police	**$515,699**	**$320,987**	**$836,686**
		Total - General Fund	***$4,431,979***	***$2,043,089***	***$6,475,068***
Economic Development Fund					
Economic Development Services					
Economic Development	1900-01	Plaza Lease - BioInspire	$170,241	$0	**$170,241**
		Total - Economic Development Services	**$170,241**	**$0**	**$170,241**
		Total - Economic Development Fund	***$170,241***	***$0***	***$170,241***
Sports Complex Fund					
Community Services					
Complex Operations/Maint	2000-05	Peoria Stadium Furniture, Fixings & Equipment	$35,000	$0	**$35,000**
		Total - Community Services	**$35,000**	**$0**	**$35,000**
		Total - Sports Complex Fund	***$35,000***	***$0***	***$35,000***
Water Fund					
Public Works					
Water Supply	2125-01	CAP Water - Delivery Fees	$0	$185,500	**$185,500**
		Total - Public Works	**$0**	**$185,500**	**$185,500**
		Total - Water Fund	***$0***	***$185,500***	***$185,500***
Wastewater Fund					
Public Works					
Wastewater Collection/Prevention	2480-01	Replacement of Vactor Truck	$88,000	$0	**$88,000**
Wastewater Collection/Prevention	2480-02	Utility System Operators II	$52,380	$147,366	**$199,746**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
		Total - Public Works	**$140,380**	**$147,366**	**$287,746**
		Total - Wastewater Fund	***$140,380***	***$147,366***	***$287,746***
Commercial Solid Waste Fund					
Public Works					
Commercial Front Load	2720-01	Commercial Recycling Market Research Study	$45,000	$0	**$45,000**
		Total - Public Works	**$45,000**	**$0**	**$45,000**
		Total - Commercial Solid Waste Fund	***$45,000***	***$0***	***$45,000***
Residential Solid Waste Fund					
Public Works					
Residential Collection	2760-01	Solid Waste Supervisor	$28,355	$87,540	**$115,895**
Residential Collection	2760-02	Expand Bulk Trash Collection to Twice per Year	$40,000	$232,500	**$272,500**
Residential Recycling	2770-02	Solid Waste Equipment Operator	$303,000	$178,390	**$481,390**
Solid Waste Environmental	2810-04	Household Hazardous Waste Program	$0	$35,000	**$35,000**
		Total - Public Works	**$371,355**	**$533,430**	**$904,785**
		Total - Residential Solid Waste Fund	***$371,355***	***$533,430***	***$904,785***
Storm Water Drainage System Fund					
Public Works					
Storm Drain - NPDES	2900-03	Mandated Stormwater Permitting	$200,000	$0	**$200,000**
Storm Drain - NPDES	2900-03	Replacement Dump trailer	$10,000	$1,000	**$11,000**
Storm Drain - NPDES	2900-04	Additional Basin and Channel Maintenance	$0	$30,000	**$30,000**
		Total - Public Works	**$210,000**	**$31,000**	**$241,000**
		Total - Storm Water Drainage System Fund	***$210,000***	***$31,000***	***$241,000***
Fleet Services Fund					
Public Works					
Fleet Maintenance	3420-01	Medium Duty Vehicle Lift	$20,000	$400	**$20,400**
		Total - Public Works	**$20,000**	**$400**	**$20,400**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
		Total - Fleet Services Fund	***$20,000***	***$400***	***$20,400***
Insurance Reserve Fund					
City Attorney					
Insurance Prem/Deduct	3600-01	Liability Insurance Cost Increases	$0	$105,000	**$105,000**
		Total - City Attorney	**$0**	**$105,000**	**$105,000**
		Total - Insurance Reserve Fund	***$0***	***$105,000***	***$105,000***
Facilities Maintenance Fund					
Public Works					
Technical Operations	3700-01	Required Building System Equipment Repair	$0	$150,000	**$150,000**
		Total - Public Works	**$0**	**$150,000**	**$150,000**
		Total - Facilities Maintenance Fund	***$0***	***$150,000***	***$150,000***
Information Technology Fund					
Information Technology					
IT Operations	3750-01	Technical Support Staffing	$105,000	$0	**$105,000**
IT Operations	3750-02	Applications System Analyst (Accela)	$7,660	$90,965	**$98,625**
IT Operations	3750-03	Additional Ongoing Software & Hardware Maintenance	$40,000	$107,015	**$147,015**
IT Operations	3750-04	Technology Security Assessment	$80,000	$0	**$80,000**
IT Operations	3750-05	HelpDesk System Upgrade/Replacement	$40,000	$0	**$40,000**
IT Operations	3750-06	Technology System Upgrades/Projects Prof Services	$150,000	$0	**$150,000**
IT Operations	3750-08	Microsoft Office License Upgrades	$50,000	$0	**$50,000**
IT Operations	3750-09	Network Storage Replacements	$30,000	$0	**$30,000**
IT Operations	3750-10	Network Analyzer Appliance	$25,000	$0	**$25,000**
		Total - Information Technology	**$527,660**	**$197,980**	**$725,640**
		Total - Information Technology Fund	***$527,660***	***$197,980***	***$725,640***
Highway User Fund					
Engineering					
Traffic Engineering	7043-01	ITS Maintenance Support Services	$40,000	$0	**$40,000**
		Total - Engineering	**$40,000**	**$0**	**$40,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
Public Works					
Traffic Signal Maintenance	7020-01	Test Equipment and Replacement of Signal Batteries	$0	$26,000	**$26,000**
Traffic Signal Maintenance	7020-04	Street Lighting Electricity	$0	$50,520	**$50,520**
Street Maintenance	7030-01	Asphalt Patch Truck	$225,000	$15,000	**$240,000**
		Total - Public Works	**$225,000**	**$91,520**	**$316,520**
		Total - Highway User Fund	***$265,000***	***$91,520***	***$356,520***
Home Grant Fund					
Planning and Community Development					
Home Grant	7150-01	FY16 HOME Funding	$0	$3,150	**$3,150**
		Total - Planning and Community Development	**$0**	**$3,150**	**$3,150**
		Total - Home Grant Fund	***$0***	***$3,150***	***$3,150***
Neighborhood Stabilization Grant III Fund					
Planning and Community Development					
Neighborhood Stabilization Grant III	7180-01	FY16 NSP3 Funding	$220,000	$0	**$220,000**
		Total - Planning and Community Development	**$220,000**	**$0**	**$220,000**
		Total - Neighborhood Stabilization Grant III Fund	***$220,000***	***$0***	***$220,000***
Public Transit Fund					
Public Works					
Transit Division	7200-01	Transit Replacement Buses	$143,000	$0	**$143,000**
		Total - Public Works	**$143,000**	**$0**	**$143,000**
		Total - Public Transit Fund	***$143,000***	***$0***	***$143,000***
Adult Day Program Grant Fund					
Community Services					
Adult Day Prg Grant	7250-01	DDD Group Supported Employment	$0	$23,498	**$23,498**
Adult Day Prg Grant	7250-02	Extended Hours of Service for Adult Day Programs	$0	$44,049	**$44,049**
		Total - Community Services	**$0**	**$67,547**	**$67,547**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2016 One-time Cost	FY 2016 Ongoing Cost	FY 2016 Total Cost
		Total - Adult Day Program Grant Fund	***$0***	***$67,547***	***$67,547***
State Anti-Racketeering - PD Fund					
Police					
St Anti-Racketeering-Pd	7500-01	VOCA Grant Match	$10,000	$0	**$10,000**
St Anti-Racketeering-Pd	7500-02	Firearm Training Supplies	$90,000	$0	**$90,000**
St Anti-Racketeering-Pd	7500-03	Taser Replacement	$41,000	$0	**$41,000**
St Anti-Racketeering-Pd	7500-04	SWAT Vests	$30,000	$0	**$30,000**
St Anti-Racketeering-Pd	7500-05	K-9 Replacement	$15,000	$0	**$15,000**
St Anti-Racketeering-Pd	7500-06	Leadership Training	$15,000	$0	**$15,000**
St Anti-Racketeering-Pd	7500-07	Annual Maintenance Fee - Lexipol Policy Updates	$4,950	$0	**$4,950**
St Anti-Racketeering-Pd	7500-08	Mobile Field Force Equipment	$5,000	$0	**$5,000**
St Anti-Racketeering-Pd	7500-09	Forensic Computer Equipment	$13,000	$0	**$13,000**
St Anti-Racketeering-Pd	7500-10	SAU Weapons Replacement	$30,000	$0	**$30,000**
St Anti-Racketeering-Pd	7500-11	Ballistic Shields Replacement	$26,000	$0	**$26,000**
St Anti-Racketeering-Pd	7500-12	Operational Vehicles (2)	$64,000	$0	**$64,000**
		Total - Police	**$343,950**	**$0**	**$343,950**
		Total - State Anti-Racketeering - PD Fund	***$343,950***	***$0***	***$343,950***
State Anti-Racketeering - CAO Fund					
City Attorney					
St Anti-Racketeering-Cao	7720-01	City Atty Pros Forf. Grant - Technology Updates	$2,200	$0	**$2,200**
St Anti-Racketeering-Cao	7720-02	Temporary Support Staff During Employee FMLA Leave	$4,000	$0	**$4,000**
		Total - City Attorney	**$6,200**	**$0**	**$6,200**
		Total - State Anti-Racketeering - CAO Fund	***$6,200***	***$0***	***$6,200***
		Total - Additions/(Reductions)	**$6,929,765**	**$3,555,982**	**$10,485,747**

Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2016
SLID 1	Westfield Gardens	$ 1,320
SLID 2	Autumn Point	$ 1,459
SLID 3	Vistas Avenida II	$ 1,073
SLID 4	Cypress Point Estates II @ WBV	$ 1,732
SLID 5	Shavano	$ 1,621
SLID 6	Bell Park Central	$ 2,557
SLID 7	Bell Park & Parcels 2B-8	$ 7,236
SLID 8	Foxwood Unit Four	$ 1,621
SLID 9	Vista Crossing	$ 1,192
SLID 10	Vista Pinnacle	$ 2,675
SLID 11	North Shores @ Ventana Lakes	$ 826
SLID 12	Vistas @ Desert Harbor Phase I	$ 1,485
SLID 13	Village Terrace	$ 1,981
SLID 14	The Coves/Ventana Lakes	$ 3,688
SLID 15	Windwood	$ 891
SLID 16	Lakeside Unit 2 @ Ventana Lakes	$ 2,377
SLID 17	Arrowhead Shores I	$ 2,969
SLID 18	Arrowhead Shores II	$ 2,722
SLID 19	Westfield Gardens 2	$ 773
SLID 20	Cactus Point Crossing	$ 1,757
SLID 21	Country Meadows Estates	$ 1,897
SLID 22	The Gardens @ V.L. includes North Park	$ 4,040
SLID 23	Brookside Village I & II	$ 1,732
SLID 24	Country Meadows Unit 11	$ 249
SLID 25	Vista Point, Village Terrace II & III @ WBV	$ 2,866
SLID 26	Calbrisa	$ 2,039
SLID 27	Torrey Pines I & II	$ 3,051
SLID 28	The Landings @ V.L. includes South Bay	$ 3,051
SLID 29	Sweetwater Place	$ 2,269
SLID 30	Vistas @ Desert Harbor Unit II	$ 1,650
SLID 31	Westfield Gardens III	$ 1,367
SLID 32	83rd Ave & Thunderbird	$ 3,969
SLID 33	Crystal Cove	$ 2,226
SLID 34	Villas @ Desert Harbor	$ 661
SLID 36	Arrowhead Cove	$ 1,897
SLID 37	Vistas Fairways @ WBV	$ 2,646
SLID 39	Bridlewood	$ 6,019
SLID 40	The Shores @ V.L.	$ 743
SLID 41	Fairway Views @ WBV	$ 1,814
SLID 42	Sweetwater Place II	$ 730
SLID 43	Steeple Hill	$ 2,339
SLID 44	Paradise Shores	$ 1,402
SLID 45	Calle Lejos Estates	$ 1,155
SLID 46	Eagle Ridge @ WBV	$ 2,474
SLID 47	Olive Park	$ 1,053
SLID 48	Paseo Verde Estates	$ 2,748
SLID 49	The Boardwalk	$ 2,639
SLID 50	Parkridge I & II	$ 12,036
SLID 51	Scottland Hills @ WBV	$ 1,485
SLID 54	Wildflower Point I	$ 1,979
SLID 55	Crystal Bay @ Desert Harbor	$ 414
SLID 56	Diamond Cove @ Desert Harbor	$ 2,189
SLID 57	Alta Vista Estates	$ 8,881
SLID 58	Sweetwater Ridge	$ 5,363
SLID 59	Hunter Ridge	$ 2,309
SLID 60	Arrowhead Horizons	$ 1,732
SLID 61	Cactus Place	$ 661
SLID 62	Legacy Place	$ 1,702
SLID 63	Granite Run	$ 3,134
SLID 64	Willow Ridge @ WBV	$ 3,628
SLID 66	New River Shores	$ 3,216
SLID 70	Sweetwater Ridge Unit 3	$ 480
SLID 71	Teresita	$ 1,937
SLID 72	Country Club Estates @ WBV	$ 990
SLID 73	Fletcher Heights Phase 1A	$ 16,630
SLID 76	Silverton	$ 6,019
SLID 77	Deer Village Unit 3	$ 1,320
SLID 78	Deer Village Unit 1	$ 1,979
SLID 79	Deer Village Unit 2	$ 2,144
SLID 80	Deer Village Unit 4	$ 1,567
SLID 82	Pivotal Peoria Center Tracts C & D	$ 1,782
SLID 83	Fairmont Unit 1	$ 4,783
SLID 84	Fairmont Unit 2	$ 2,969
SLID 93	Terramar Parcel 1	$ 4,924
SLID 94	Terramar Parcel 2A	$ 563
SLID 95	Terramar Parcel 3	$ 2,751
SLID 96	Terramar Parcel 4A	$ 1,709
SLID 97	Terramar Parcel 5	$ 1,567
SLID 98	Terramar Parcel 6	$ 3,597
SLID 99	Terramar Parcel 7B	$ 1,986
SLID 101	Terramar Parcel 9A	$ 1,155
SLID 102	Terramar Parcel 10A	$ 661

DESCRIPTION		PROJECTED FY2016
SLID 104	Dove Valley Ranch Parcel 2A3	$ 2,697
SLID 107	Fletcher Heights Phase 1B	$ 9,005
SLID 108	Fletcher Heights Phase 1C	$ 4,158
SLID 110	South Bay @ Ventana Lakes	$ 1,911
SLID 114	Fletcher Heights Phase 2A	$ 11,059
SLID 116	Tierra Norte V	$ 2,851
SLID 117	Summersett Village	$ 8,976
SLID 119	Dove Valley Ranch Parcel 3A	$ 2,023
SLID 121	Dove Valley Ranch Parcels 3D & 3E	$ 5,281
SLID 122	Clearview Estates	$ 4,045
SLID 123	Terramar Parcel 2B	$ 3,448
SLID 125	Terramar Parcel 12	$ 3,643
SLID 126	Terramar Parcel 13	$ 2,429
SLID 127	Terramar Parcel 14	$ 1,567
SLID 128	Peoria Mountain Vistas	$ 3,933
SLID 129	Fletcher Heights Phase 2B	$ 10,225
SLID 131	Bay Pointe @ V.L.	$ 5,177
SLID 135	Sun Cliff IV	$ 4,271
SLID 136	Ironwood Phase 1A	$ 2,136
SLID 137	Ironwood Phase 1B	$ 1,462
SLID 138	Ironwood Phase 2A	$ 1,124
SLID 139	Ironwood Phase 2B	$ 900
SLID 140	Ironwood Phase 3A	$ 563
SLID 141	Ironwood Phase 3B	$ 563
SLID 142	Ironwood Phase 4A	$ 563
SLID 143	Ironwood Phase 4B	$ 675
SLID 144	Crosswinds	$ 2,014
SLID 145	Sun Cliff III	$ 787
SLID 146	Ryland @ Silvercreek	$ 3,596
SLID 147	Harbor Shores @ Desert Harbor	$ 743
SLID 148	Sun Aire Estates, UNIT 6	$ 1,216
SLID 149	Silverton 2	$ 5,619
SLID 150	Dove Valley Ranch Parcel 6	$ 6,180
SLID 151	Dove Valley Ranch Parcel 3B	$ 3,821
SLID 152	Dove Valley Ranch Parcel 3C	$ 3,484
SLID 153	Dove Valley Ranch Parcel 3F	$ 1,574
SLID 154	Dove Valley Ranch Parcel 2B & 2C	$ 1,349
SLID 155	Dove Valley Ranch Parcel 2D	$ 3,903
SLID 156	Dove Valley Ranch Parcel 2E	$ 2,360
SLID 157	Dove Valley Ranch Parcel 2F	$ 1,911
SLID 159	Terramar Parcel 7A	$ 1,650
SLID 160	Terramar Parcel 11	$ 1,552
SLID 161	Skyview Place	$ 2,497
SLID 162	Arrowhead Shadows	$ 2,786
SLID 163	Greystone Heritage @ V.L.	$ 1,320
SLID 164	Erin Groves	$ 2,977
SLID 166	Bay Pointe Unit Two @ V.L.	$ 3,074
SLID 167	Springer Ranch 2	$ 1,296
SLID 171	Greystone II Heritage @ V.L.	$ 2,421
SLID 172	Erin Groves 2	$ 1,378
SLID 174	Hunter Field Estates	$ 1,684
SLID 176	Twin Palms	$ 1,633
SLID 177	Desert Star Subdivision	$ 7,688
SLID 179	Westwing Mountain Parcel 1A	$ 1,799
SLID 183	Westwing Mountain Parcel 4	$ 337
SLID 184	Westwing Mountain Parcel 5	$ 226
SLID 185	Westwing Mountain Parcel 6	$ 451
SLID 187	Westwing Mountain Parcel 8	$ 1,349
SLID 188	Westwing Mountain Parcel 9	$ 1,574
SLID 189	Westwing Mountain Parcel 10	$ 1,236
SLID 190	Westwing Mountain Parcel 11	$ 1,573
SLID 191	Westwing Mountain Parcel 12	$ 1,462
SLID 195	South Bay Unit 2 @ Ventana Lakes	$ 2,248
SLID 197	Sun Cliff V	$ 3,253
SLID 198	Fletcher Heights 3A	$ 11,718
SLID 199	Fletcher Heights 3B	$ 3,467
SLID 201	Central Park Subdivision	$ 3,484
SLID 202	Starlight Canyon	$ 900
SLID 204	North Ranch	$ 3,361
SLID 205	Tuscany Shores - Desert Harbor Parcel 12	$ 1,320
SLID 206	West Valley Ranch	$ 1,216
SLID 207	Sunset Ranch	$ 3,387
SLID 208	Sonoran Mountain Ranch Parcel 1	$ 2,557
SLID 209	Sonoran Mountain Ranch Parcel 2	$ 2,639
SLID 210	Vistancia Village A Par A37	$ 908
SLID 211	Vistancia Village A Par A36	$ 1,238
SLID 212	Vistancia Village A Par A33	$ 1,155
SLID 213	Vistancia Village Par A 32	$ 990
SLID 214	Vistancia Village A Par A14	$ 826
SLID 215	Vistancia Village A Par A13	$ 661
SLID 216	Vistancia Village Par A12	$ 1,073
SLID 218	Vistancia Village A Par A10B	$ 990

DESCRIPTION		PROJECTED FY2016
SLID 221	Cibola Vista 1B	$ 1,289
SLID 222	Cibola Vista 2	$ 2,391
SLID 223	Cibola Vista 3	$ 5,688
SLID 224	Cibola Vista 4	$ 1,897
SLID 225	Cibola Vista 5	$ 3,299
SLID 226	Sonoran Mountain Ranch Parcel 4.1	$ 2,309
SLID 227	Sonoran Mountain Ranch Parcel 4.2	$ 1,732
SLID 228	Sonoran Mountain Ranch Parcel 5	$ 1,650
SLID 229	Sonoran Mountain Ranch Parcel 6	$ 2,639
SLID 230	Sonoran Mountain Ranch Parcel 7	$ 2,804
SLID 231	Sonoran Mountain Ranch Parcel 9A Ph 1	$ 1,732
SLID 232	Sonoran Mountain Ranch Parcel 9A Ph 2	$ 1,155
SLID 233	Westwing Ph 2 Par 18	$ 2,012
SLID 234	Westwing Ph 2 Par 19	$ 900
SLID 235	Westwing Ph 2 Par 29	$ 2,923
SLID 236	Westwing Ph 2 Par 15	$ 2,136
SLID 238	Casa Del Rey	$ 8,986
SLID 239	Westwing Ph 2 Par 21	$ 1,007
SLID 240	Westwing Ph 2 Par 22	$ 1,342
SLID 1000	Sonoran Mountain Ranch Parcel 10	$ 3,875
SLID 1001	Vistancia Village A Parcel A9	$ 1,155
SLID 1002	Fletcher Farms	$ 2,062
SLID 1004	Vistancia Village A Parcel G10	$ 661
SLID 1005	Vistancia Phase 2 Parcel A-8	$ 743
SLID 1006	Vistancia Phase 2 Parcel A-15	$ 1,073
SLID 1007	Vistancia North Parcel G-11	$ 496
SLID 1008	Riverstone Estates	$ 1,732
SLID 1009	Vistancia Village A Parcel G3	$ 1,402
SLID 1010	Vistancia Parcel A-7	$ 496
SLID 1011	Varney Village	$ 249
SLID 1012	Vistancia North Parcel G-4	$ 661
SLID 1013	Vistancia A28	$ 1,814
SLID 1014	Vistancia A29	$ 2,977
SLID 1016	Sonoran Mountain Ranch Parcel 14	$ 1,897
SLID 1017	Vistancia Parcel G2	$ 6,959
SLID 1018	Park Rose	$ 9,977
SLID 1020	Plaza Del Rio Phase I	$ 2,386
SLID 1021	Plaza Del Rio Phase 2	$ 5,704
SLID 1022	Tierra del Rio Parcel 6	$ 11,593
SLID 1023	Tierra del Rio Parcel 28	$ 7,874
SLID 1025	Rio Estates	$ 649
SLID 1031	Tierra del Rio Parcel 9	$ 4,933
SLID 1033	Camino a Lago South, Unit 8	$ 10,603
SLID 1034	Camino a Lago South, Unit 7	$ 7,831
SLID 1038	Camino a Lago South, Unit 5	$ 11,560
SLID 1039	Camino a Lago South, Unit 6	$ 13,863
SLID 1046	Terramar 9B	$ 2,160
SLID 1048	Tierra del Rio Parcel 12	$ 15,294
SLID 1049	Tierra del Rio Parcel 11	$ 14,703
SLID 1050	Sunset Ranch IIA	$ 2,738
SLID 1055	Sunset Ranch IIB	$ 1,961
SLID 1063	Vistancia Parcel F5	$ 4,173
SLID 1065	Vistancia Parcel F1	$ 3,689
SLID 1067	The Meadows Parcel 4A	$ 9,856
SLID 1068	Sunset Ranch IIC	$ 1,498
SLID 1069	Sunset Ranch IID	$ 392
SLID 1070	Sunset Ranch IIE	$ 3,237
SLID 1071	Umbria Estates	$ 1,388
SLID 1074	Sunset Ranch IIF	$ 1,847
SLID 1076	Tierra del Rio Parcel 27	$ 13,063
SLID 1077	Terramar Parcel 10B	$ 5,387
SLID 1079	Tierra Buena	$ 3,809
SLID 1081	Sunset Ranch IIG	$ 1,845
SLID 1082	Sunset Ranch IIH	$ 1,845
		$ 685,522
MID 1	CACTUS POINT CROSSING	$ 10,071
MID 2	WESTFIELD GARDENS II	$ 9,905
MID 3	BELL PARK PARCEL 5	$ 9,120
MID 4	COUNTRY MEADOWS	$ 9,374
MID 5	CRYSTAL COVE	$ 19,588
MID 6	WESTFIELD GARDENS III	$ 10,849
MID 7	SWEETWATER PLACE	$ 13,204
MID 10	TIERRA NORTE III	$ 18,087
MID 69	STONEBRIDGE	$ 12,499
MID 1025	BEDFORD VILLAGE 1	$ 8,645
MID 1044	BEDFORD VILLAGE 2	$ 8,282
		$ 129,624

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
Fund Balance								
Fund Balance	67,020,184	80,779,406	77,740,613	27,987,347	-	14,778,530	38,293,836	306,599,916
Total Fund Balance	**67,020,184**	**80,779,406**	**77,740,613**	**27,987,347**	**-**	**14,778,530**	**38,293,836**	**306,599,916**
Sources								
Taxes	64,683,097	14,896,487	-	-	-	-	14,756,977	94,336,561
Assessment Revenue	-	-	-	-	-	-	476,738	476,738
Charges for Service	27,118,704	5,410,342	78,611,823	42,325,307	-	-	-	153,466,176
Fines & Forfeitures	1,840,099	160,000	-	-	-	-	-	2,000,099
Interest Income	244,000	194,435	292,405	102,500	-	60,450	173,500	1,067,290
Intergovernmental Revenue	39,397,695	15,821,789	-	-	30,600	-	-	55,250,084
Licenses & Permits	2,677,404	-	-	-	-	-	-	2,677,404
Miscellaneous Income	747,073	23,845	30,000	28,000	-	5,613,621	-	6,442,539
Rents	618,463	-	1,715,000	-	-	-	-	2,333,463
Bond Proceeds	-	-	7,540,000	-	-	52,965,880	-	60,505,880
Transfers In	8,257,618	1,685,522	4,569,084	3,066,449	-	-	3,691,832	21,270,505
Total Sources	**145,584,153**	**38,192,420**	**92,758,312**	**45,522,256**	**30,600**	**58,639,951**	**19,099,047**	**399,826,739**
Uses								
Personal Services	94,684,594	5,546,018	13,965,506	8,906,969	30,600	-	-	123,133,687
Contractual Services	42,344,136	12,868,368	34,825,067	28,628,251	-	2,872,262	23,826	121,561,910
Commodities	4,110,498	980,802	3,290,641	4,137,504	-	-	-	12,519,445
Capital Outlay	3,832,093	42,802,668	49,547,598	6,729,894	-	65,585,127	-	168,497,380
Debt Service	895,000	-	12,903,673	-	-	-	25,638,905	39,437,578
Contingency	22,700,000	6,150,000	13,850,000	2,150,000	-	1,000,000	-	45,850,000
Transfers Out	13,780,741	2,483,276	3,916,921	1,089,567	-	-	-	21,270,505
Total Uses	**182,347,062**	**70,831,132**	**132,299,406**	**51,642,185**	**30,600**	**69,457,389**	**25,662,731**	**532,270,505**
Estimated Balance 6/30/16	**30,257,275**	**48,140,694**	**38,199,519**	**21,867,418**	**0**	**3,961,092**	**31,730,152**	**174,156,150**

Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2016

Fiscal Year		Sch	FUNDS							
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2015	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	144,784,041	81,232,284	25,189,404	68,998,319	30,600	101,956,149	49,007,897	471,198,694
2015	Actual Expenditures/Expenses**	E	131,834,806	35,451,394	24,124,328	17,081,044	30,600	82,901,658	42,398,368	333,822,198
2016	Fund Balance/Net Position at July 1***		67,020,184	80,779,406	38,293,836	14,778,530		77,740,613	27,987,347	306,599,916
2016	Primary Property Tax Levy	B	2,238,500							2,238,500
2016	Secondary Property Tax Levy	B			14,726,977					14,726,977
2016	Estimated Revenues Other than Property Taxes	C	135,088,035	36,506,898	680,238	60,450	30,600	80,649,228	42,455,807	295,471,256
2016	Other Financing Sources	D	0	0	0	66,119,501	0	0	0	66,119,501
2016	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2016	Interfund Transfers In	D	8,257,618	1,685,522	3,691,832	0	0	4,569,084	3,066,449	21,270,505
2016	Interfund Transfers (Out)	D	13,780,741	2,483,276	0	0	0	3,916,921	1,089,567	21,270,505
2016	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
										0
										0
										0
2016	Total Financial Resources Available		198,823,596	116,488,550	57,392,883	80,958,481	30,600	159,042,004	72,420,036	685,156,150
2016	Budgeted Expenditures/Expenses	E	168,566,321	68,347,856	25,662,731	69,457,389	30,600	128,382,485	50,552,618	511,000,000

EXPENDITURE LIMITATION COMPARISON	2015	2016
1. Budgeted expenditures/expenses	$ 471,198,694	$ 511,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	471,198,694	511,000,000
4. Less: estimated exclusions	175,810,528	185,191,317
5. Amount subject to the expenditure limitation	$ 295,388,166	$ 325,808,683
6. EEC expenditure limitation	$ 788,205,401	$ 819,983,730

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal Year 2016

	2015	2016
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 4,720,872	$ 4,815,289
2. Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 2,115,485	$ 2,238,500
B. Secondary property taxes	14,446,518	14,726,977
C. Total property tax levy amounts	$ 16,562,003	$ 16,965,477
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$ 2,009,711	
(2) Prior years' levies	105,774	
(3) Total primary property taxes	$ 2,115,485	
B. Secondary property taxes		
(1) **Current** year's levy	$ 13,724,192	
(2) Prior years' levies	722,326	
(3) Total secondary property taxes	$ 14,446,518	
C. Total property taxes collected	$ 16,562,003	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.1900	0.1900
(2) Secondary property tax rate	1.2500	1.2500
(3) Total city/town tax rate	1.4400	1.4400

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating zero special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
GENERAL FUND			
Local taxes			
General Fund	$ 42,315,959	$ 44,114,890	$ 44,627,575
Half Cent Sales Tax Fund	16,969,450	17,938,999	17,817,022
Licenses and permits			
General Fund	2,574,540	2,657,634	2,677,404
Intergovernmental			
General Fund	37,518,728	38,431,848	39,397,695
Charges for services			
General Fund	25,841,648	26,744,176	27,118,704
Fines and forfeits			
General Fund	1,960,274	1,824,224	1,840,099
Interest on investments			
General Fund	257,000	198,000	209,000
Half Cent Sales Tax Fund	70,000	32,000	35,000
In-lieu property taxes			
Contributions			
Miscellaneous			
General Fund	1,288,463	1,647,752	1,365,536
Total General Fund	$ 128,796,062	$ 133,589,523	$ 135,088,035

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
SPECIAL REVENUE FUNDS			
Streets Fund	$ 12,602,372	$ 12,992,467	$ 12,877,118
	$ 12,602,372	$ 12,992,467	$ 12,877,118
Transit Fund	$ 431,700	$ 495,056	$ 450,000
	$ 431,700	$ 495,056	$ 450,000
Street Light Improvement Districts Fund	$ 549,378	$ 577,089	$ 686,022
Maintenance Improvement Districts Fund	142,949	142,969	129,744
	$ 692,327	$ 720,058	$ 815,766
Development Fee Funds	$ 13,201,344	$ 4,245,898	$ 4,494,665
	$ 13,201,344	$ 4,245,898	$ 4,494,665
Grant Funds	$ 7,910,797	$ 4,048,362	$ 7,083,126
	$ 7,910,797	$ 4,048,362	$ 7,083,126
Transportation Sales Tax Fund	$ 10,348,387	$ 10,910,050	$ 10,786,223
	$ 10,348,387	$ 10,910,050	$ 10,786,223
Total Special Revenue Funds	$ 45,186,927	$ 33,411,891	$ 36,506,898

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
DEBT SERVICE FUNDS			
General Obligation Bonds Fund	$ 185,000	$ 190,435	$ 190,000
Improvement Districts Funds	476,688	477,788	478,238
Municipal District Authority Fund	85,000	25,000	12,000
	$ 746,688	$ 693,223	$ 680,238
Total Debt Service Funds	$ 746,688	$ 693,223	$ 680,238
CAPITAL PROJECTS FUNDS			
General Obligation Bonds	$ 19,200	$ 2,485	$ 450
	$ 19,200	$ 2,485	$ 450
County Transportation Sales Tax	$ 65,000	$ 50,644	$ 50,000
	$ 65,000	$ 50,644	$ 50,000
Strategic Capital Projects	$ 10,000	$ 10,000	$ 10,000
	$ 10,000	$ 10,000	$ 10,000
Total Capital Projects Funds	$ 94,200	$ 63,129	$ 60,450

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
PERMANENT FUNDS			
Fireman's Pension Fund	$ 30,600	$ 30,600	$ 30,600
	$ 30,600	$ 30,600	$ 30,600
Total Permanent Funds	$ 30,600	$ 30,600	$ 30,600
ENTERPRISE FUNDS			
Water Fund	$ 35,853,535	$ 35,532,834	$ 37,700,135
Water Replacement & Reserves Fund	109,630	108,630	116,914
Water Expansion & Improvement Districts	1,409,500	2,528,275	4,566,325
	$ 37,372,665	$ 38,169,739	$ 42,383,374
Wastewater Fund	$ 19,653,522	$ 20,076,522	$ 20,349,208
Wastewater Replacement & Reserves Fund	112,709	150,774	115,286
Wastewater Expansion & Improvement Districts	98,000	760,215	858,630
	$ 19,864,231	$ 20,987,511	$ 21,323,124
Storm Water Drainage System Fund	$ 824,200	$ 849,200	$ 859,300
	$ 824,200	$ 849,200	$ 859,300
Residential Sanitation Fund	$ 9,193,421	$ 9,143,121	$ 9,612,500
Commercial Sanitation Fund	2,305,400	2,409,805	2,362,750
Sanitation Reserve Funds	954,400	1,002,331	1,000,293
Sanitation Expansion Funds	28,000	24,000	25,000
	$ 12,481,221	$ 12,579,257	$ 13,000,543
Sports Complex Ops/Maintenance Fund	2,854,700	2,808,590	2,818,000
Sports Complex Equipment Reserve Fund	$ 283,588	$ 302,709	$ 264,887
	$ 3,138,288	$ 3,111,299	$ 3,082,887
Total Enterprise Funds	$ 73,680,605	$ 75,697,006	$ 80,649,228

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2016

SOURCE OF REVENUES	ESTIMATED REVENUES 2015	ACTUAL REVENUES* 2015	ESTIMATED REVENUES 2016
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	$ 5,331,393	$ 5,080,537	$ 5,299,380
Fleet Reserve Fund	1,529,798	1,554,798	1,676,720
Streets/Transit Equipment Reserve	307,327	307,976	336,183
	$ 7,168,518	$ 6,943,311	$ 7,312,283
Insurance Reserve Fund	$ 2,614,029	$ 2,726,948	$ 2,406,404
Workers Compensation Self Insurance	1,390,660	1,393,699	1,465,415
Health Self Insurance	15,049,349	16,196,498	16,262,727
	$ 19,054,038	$ 20,317,145	$ 20,134,546
Facilities Maintenance Fund	$ 5,943,121	$ 5,945,316	$ 5,861,798
	$ 5,943,121	$ 5,945,316	$ 5,861,798
Information Technology Fund	$ 7,861,107	$ 7,863,307	$ 8,441,680
Information Technology Reserve Fund	706,045	708,186	705,500
	$ 8,567,152	$ 8,571,493	$ 9,147,180
Total Internal Service Funds	$ 40,732,829	$ 41,777,265	$ 42,455,807
TOTAL ALL FUNDS	$ 289,267,911	$ 285,262,637	$ 295,471,256

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 17 - Auditor General Schedule D
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
FUND	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	$	$	$ 6,082,618	$ 580,346
Half Cent Sales Tax Fund				13,200,395
Economic Development Reserve Fund			2,175,000	
Total General Fund	$	$	$ 8,257,618	$ 13,780,741
SPECIAL REVENUE FUNDS				
Streets Fund	$	$	$ 1,685,522	$ 233,608
Transit Fund				143,773
Arts Commission Capital Fund				240,528
Transportation Sales Tax Fund				1,000,000
Municipal Court Allocation Fund				50,000
Street Light Improvement Districts Fund				685,522
Maintenance Improvement Districts Fund				129,624
Adult Day Program				221
Total Special Revenue Funds	$	$	$ 1,685,522	$ 2,483,276
DEBT SERVICE FUNDS				
MDA Debt Service	$	$	$ 3,691,832	$
Total Debt Service Funds	$	$	$ 3,691,832	$
CAPITAL PROJECTS FUNDS				
Proposed G.O. Bonds Future Issue	$ 22,665,880	$	$	$
Proposed MDA Bonds Future Issue	30,300,000			
Proposed Revenue Bonds Future Issue	7,540,000			
Capital Projects - Outside Sources	5,613,621			
Total Capital Projects Funds	$ 66,119,501	$	$	$
PERMANENT FUNDS				
	$	$	$	$
Total Permanent Funds	$	$	$	$
ENTERPRISE FUNDS				
Sports Complex Fund	$	$	$ 1,860,000	$ 2,097
Storm Water Drainage System Fund				773
Residential Solid Waste Fund				2,538
Commercial Solid Waste Fund				662
Solid Waste Expansion Fund				2,355
Water Fund				2,905,730
Water Resources Fund				711,300
Wastewater Fund			2,582,084	291,466
Wastewater Equipment Reserve			127,000	
Total Enterprise Funds	$	$	$ 4,569,084	$ 3,916,921
INTERNAL SERVICE FUNDS				
Fleet Services Fund	$	$	$ 325,000	$ 1,766
Fleet Reserve Fund			169,300	325,000
Streets/Transit Equipment Reserve			368,000	
Insurance Reserve Fund				441
Information Technology Fund			989,229	756,290
Information Technology Reserve Fund			821,685	
Information Technology Project Fund			310,235	
Facilities Maintenance Fund			83,000	6,070

Schedule 17 - Auditor General Schedule D
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2016

	OTHER FINANCING 2016		INTERFUND TRANSFERS 2016	
FUND	SOURCES	<USES>	IN	<OUT>
Total Internal Service Funds	$	$	$ 3,066,449	$ 1,089,567
TOTAL ALL FUNDS	$ 66,119,501	$	$ 21,270,505	$ 21,270,505

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2016

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
GENERAL FUND				
City Attorney	$ 3,264,380	$	$ 3,374,025	$ 3,204,841
City Clerk	971,151		971,151	905,386
Community Services	22,311,291	135,460	22,804,741	22,757,158
Development and Engineering	6,625,196	309,745	6,873,577	7,027,231
Economic Development Services	1,573,802	144,931	1,718,733	1,620,347
Finance & Budget	5,214,722	(227,448)	5,069,808	5,569,126
Finance Utilities	5,000,608	139,549	5,140,157	5,028,062
Fire-Medical	23,957,261	21,374	23,978,635	26,908,354
Human Resources	2,514,788	66,209	2,527,409	2,716,901
Leadership and Management	2,510,130	24,200	2,515,471	2,654,357
Mayor and Council	705,276		705,276	663,050
Municipal Court	1,870,388		1,850,261	1,944,394
Non-Departmental	20,586,573	(10,806,753)	4,001,835	25,606,859
Office of Communications	1,450,008		1,439,493	1,505,039
Planning and Community Development	2,542,177	912	2,323,427	2,851,681
Police	40,223,216	270,550	40,482,453	41,926,694
Public Works	673,750		673,750	691,272
Non-Departmental - Half-Cent	6,672,599	(17,770)	4,027,886	6,896,117
Economic Development Services - Half Cent	3,875,000	264,781	1,025,968	7,739,452
Non-Departmental - Other Reserves	580,750		330,750	350,000
Total General Fund	$ 153,123,066	$ (9,674,260)	$ 131,834,806	$ 168,566,321
SPECIAL REVENUE FUNDS				
Streets - Development & Engineering	$ 1,242,822	$ 27,852	$ 1,265,673	$ 1,244,702
Streets - Public Works	15,534,513	(6,835)	13,754,382	13,881,963
Transportation Sales Tax Fund-Non-Deptl	26,746,498	2,805,587	8,952,071	27,996,168
Development Fee Funds - Non-Deptl	27,189,162	(2,068,010)	5,902,386	16,538,431
Home and Housing Grants -Planning and Comm Dev	361,808	(77,926)	60,708	331,959
Transit - Public Works	1,363,050		1,313,050	1,077,848
Attorney Grants - City Attorney	17,688		17,688	24,268
Attorney Grants - Police		10,100	47	
Public Safety Grants - Fire	4,900	571,233	571,233	2,000
Public Safety Grants - Police	581,359	743,577	1,019,214	626,331
Other Grants - Community Services	1,665,715	45,687	310,892	1,005,205
Other Grants - Human Resources	12,838		12,838	12,837
Other Grants - Municipal Court	323,853	55,209	311,062	248,446
Other Grants - Non-City Entity		36,148	36,148	
Other Grants - Non-Departmental	3,000,000	(1,806,801)		3,000,000
Other Grants - Planning and Comm Dev	1,957,448	59,940	1,089,870	1,878,439
Other Grants - Public Works		295,000	295,000	
Community Service Grants - Community Services	520,717	16,705	539,132	479,259
Total Special Revenue Funds	$ 80,522,371	$ 707,466	$ 35,451,394	$ 68,347,856
DEBT SERVICE FUNDS				
General Obligation Bonds - Finance & Budget	$ 16,042,634	$	$ 16,042,634	$ 16,433,963
MDA Bonds - Finance & Budget	8,670,482		7,605,406	8,752,030
Improvement Districts - Finance & Budget	476,288		476,288	476,738
Total Debt Service Funds	$ 25,189,404	$	$ 24,124,328	$ 25,662,731
CAPITAL PROJECTS FUNDS				
General Obligation Bonds - Non-Departmental	$ 12,115,771	$ 5,988,621	$ 4,290,333	$ 20,197,625
MDA Bonds - Non-Departmental	37,119,135	38,509	6,360,128	30,300,000
Capital Projects - Engineering	3,113,186	2,334,350	3,389,577	8,401,500
Capital Projects - Non-Departmental	2,783,581	9,898	2,443,479	350,000
Outside Source Fund - Non-Departmental	5,603,048	31,208	597,527	10,208,264
Total Capital Projects Funds	$ 60,734,721	$ 8,402,586	$ 17,081,044	$ 69,457,389
PERMANENT FUNDS				
Fireman's Pension - Fire	$ 30,600	$	$ 30,600	$ 30,600
Total Permanent Funds	$ 30,600	$	$ 30,600	$ 30,600

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2016

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
ENTERPRISE FUNDS				
Water - Public Works	$ 43,757,142	$ (260,488)	$ 36,481,750	$ 56,802,630
Water Replacement & Reserves - Public Works	1,484,601		1,034,601	1,422,534
Water Expansion - Public Works	10,516,640	(602,936)	3,072,418	11,980,197
Water Bonds - Public Works				7,540,000
Wastewater - Public Works	25,245,547	(1,498,125)	22,320,597	24,721,454
Wastewater Replcmt & Reserves - Public Works	137,600	(34,942)	37,600	486,119
Wastewater Expansion - Public Works	2,309,621	(59,502)	734,678	4,624,085
Residential Solid Waste - Public Works	10,361,038		9,361,038	10,454,455
Commercial Solid Waste - Public Works	2,886,073		2,386,073	2,621,786
Solid Waste Reserves - Public Works	282,896	178,702	393,334	2,216,900
Solid Waste Expansion - Public Works	100,000		100,000	472,933
Sports Complex Operations/Mx - Community Svcs	4,707,494	87,654	4,795,148	4,738,874
Sports Complex Equipt Reserves - Community Svcs	395,170	1,961,964	2,184,421	300,518
Total Enterprise Funds	$ 102,183,822	$ (227,673)	$ 82,901,658	$ 128,382,485
INTERNAL SERVICE FUNDS				
Fleet Maintenance - Public Works	$ 5,330,744	$	$ 5,078,948	$ 5,297,614
Fleet Reserve - Public Works	4,640,968	(199,202)	2,445,698	5,020,114
Insurance Reserve - City Attorney	3,294,397		2,457,487	3,295,868
Insurance Reserve - Human Resources	17,785,319	771,029	16,125,980	18,717,517
Facilities Maintenance - Public Works	6,026,810		6,026,810	5,944,297
Information Technology	9,102,318	4,047	8,899,014	9,562,203
Information Technology Reserve	936,400	30,176	804,031	1,681,685
Information Technology Projects	1,099,060	185,831	560,400	1,033,320
Total Internal Service Funds	$ 48,216,016	$ 791,881	$ 42,398,368	$ 50,552,618
TOTAL ALL FUNDS	$ 470,000,000	$	$ 333,822,198	$ 511,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2016

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
City Attorney				
General Fund	$ 3,264,380	$	$ 3,374,025	$ 3,204,841
Attorney Grants	17,688		17,688	24,268
Insurance Reserve	3,294,397		2,457,487	3,295,868
Department Total	$ 6,576,465	$	$ 5,849,200	$ 6,524,977
City Clerk				
General Fund	$ 971,151	$	$ 971,151	$ 905,386
Department Total	$ 971,151	$	$ 971,151	$ 905,386
Community Services				
General Fund	$ 22,311,291	$ 135,460	$ 22,804,741	$ 22,757,158
Other Grants	1,665,715	45,687	310,892	1,005,205
Community Service Grants	520,717	16,705	539,132	479,259
Sports Complex Operations/Maintenance	4,707,494	87,654	4,795,148	4,738,874
Sports Complex Equipment Reserves	395,170	1,961,964	2,184,421	300,518
Department Total	$ 29,600,387	$ 2,247,470	$ 30,634,334	$ 29,281,014
Development and Engineering				
General Fund	$ 6,625,196	$ 309,745	$ 6,873,577	$ 7,027,231
Streets	1,242,822	27,852	1,265,673	1,244,702
Capital Projects	3,113,186	2,334,350	3,389,577	8,401,500
Department Total	$ 10,981,204	$ 2,671,947	$ 11,528,827	$ 16,673,433
Economic Development Services				
General Fund	$ 1,573,802	$ 144,931	$ 1,718,733	$ 1,620,347
Other Reserve Funds	3,875,000	264,781	1,025,968	7,739,452
Department Total	$ 5,448,802	$ 409,712	$ 2,744,701	$ 9,359,799
Finance & Budget				
General Fund	$ 10,215,330	$ (87,899)	$ 10,209,965	$ 10,597,188
General Obligation Bonds	16,042,634		16,042,634	16,433,963
MDA Bonds	8,670,482		7,605,406	8,752,030
Improvement Districts	476,288		476,288	476,738
Department Total	$ 35,404,734	$ (87,899)	$ 34,334,293	$ 36,259,919
Fire-Medical				
General Fund	$ 23,957,261	$ 21,374	$ 23,978,635	$ 26,908,354
Public Safety Grants	4,900	571,233	571,233	2,000
Fireman's Pension	30,600		30,600	30,600
Department Total	$ 23,992,761	$ 592,607	$ 24,580,468	$ 26,940,954
Human Resources				
General Fund	$ 2,514,788	$ 66,209	$ 2,527,409	$ 2,716,901
Other Grants	12,838		12,838	12,837
Insurance Reserve	17,785,319	771,029	16,125,980	18,717,517
Department Total	$ 20,312,945	$ 837,238	$ 18,666,227	$ 21,447,255
Information Technology				
Information Technology	$ 9,102,318	$ 4,047	$ 8,899,014	$ 9,562,203
Information Technology Reserve	936,400	30,176	804,031	1,681,685
Information Technology Projects	1,099,060	185,831	560,400	1,033,320
Department Total	$ 11,137,778	$ 220,054	$ 10,263,445	$ 12,277,208
Leadership and Management				
General Fund	$ 2,510,130	$ 24,200	$ 2,515,471	$ 2,654,357
Department Total	$ 2,510,130	$ 24,200	$ 2,515,471	$ 2,654,357
Mayor and Council				
General Fund	$ 705,276	$	$ 705,276	$ 663,050
Department Total	$ 705,276	$	$ 705,276	$ 663,050
Municipal Court				
General Fund	$ 1,870,388	$	$ 1,850,261	$ 1,944,394
Other Grants	323,853	55,209	311,062	248,446
Department Total	$ 2,194,241	$ 55,209	$ 2,161,323	$ 2,192,840

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2016

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2015	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2015	ACTUAL EXPENDITURES/ EXPENSES* 2015	BUDGETED EXPENDITURES/ EXPENSES 2016
Non-Departmental				
General Fund	$ 20,586,573	$ (10,806,753)	$ 4,001,835	$ 25,606,859
Half Cent Sales Tax Fund	6,672,599	(17,770)	4,027,886	6,896,117
Other Reserve Funds	580,750		330,750	350,000
Transportation Sales Tax Fund	26,746,498	2,805,587	8,952,071	27,996,168
Development Fee Funds	27,189,162	(2,068,010)	5,902,386	16,538,431
Other Grants	3,000,000	(1,770,653)	36,148	3,000,000
General Obligation Bonds	12,115,771	5,988,621	4,290,333	20,197,625
MDA Bonds	37,119,135	38,509	6,360,128	30,300,000
Capital Projects - Streets/Economic Development	2,783,581	9,898	2,443,479	350,000
Outside Source Fund	5,603,048	31,208	597,527	10,208,264
Department Total	$ 142,397,117	$ (5,789,363)	$ 36,942,543	$ 141,443,464
Office of Communications				
General Fund	$ 1,450,008	$	$ 1,439,493	$ 1,505,039
Department Total	$ 1,450,008	$	$ 1,439,493	$ 1,505,039
Planning and Community Development				
General Fund	$ 2,542,177	$ 912	$ 2,323,427	$ 2,851,681
Home and Housing Grants	361,808	(77,926)	60,708	331,959
Other Grants	1,957,448	59,940	1,089,870	1,878,439
Department Total	$ 4,861,433	$ (17,074)	$ 3,474,005	$ 5,062,079
Police				
General Fund	$ 40,223,216	$ 270,550	$ 40,482,453	$ 41,926,694
Attorney Grants		10,100	47	
Public Safety Grants	581,359	743,577	1,019,214	626,331
Department Total	$ 40,804,575	$ 1,024,227	$ 41,501,714	$ 42,553,025
Public Works				
General Fund	$ 673,750	$	$ 673,750	$ 691,272
Streets	15,534,513	(6,835)	13,754,382	13,881,963
Transit	1,363,050		1,313,050	1,077,848
Other Grants		295,000	295,000	
Water	43,757,142	(260,488)	36,481,750	56,802,630
Water Replacement & Reserves	1,484,601		1,034,601	1,422,534
Water Expansion	10,516,640	(602,936)	3,072,418	11,980,197
Water Bonds				7,540,000
Wastewater	25,245,547	(1,498,125)	22,320,597	24,721,454
Wastewater Replacement & Reserves	137,600	(34,942)	37,600	486,119
Wastewater Expansion	2,309,621	(59,502)	734,678	4,624,085
Residential Solid Waste	10,361,038		9,361,038	10,454,455
Commercial Solid Waste	2,886,073		2,386,073	2,621,786
Solid Waste Reserves	282,896	178,702	393,334	2,216,900
Solid Waste Expansion	100,000		100,000	472,933
Fleet Maintenance	5,330,744		5,078,948	5,297,614
Fleet Reserve	4,640,968	(199,202)	2,445,698	5,020,114
Facilities Maintenance	6,026,810		6,026,810	5,944,297
Department Total	$ 130,650,993	$ (2,188,328)	$ 105,509,727	$ 155,256,201
TOTAL ALL DEPARTMENT/FUND	$ 470,000,000	$	$ 333,822,198	$ 511,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2016

FUND	Full-Time Equivalent (FTE) 2016	Employee Salaries and Hourly Costs 2016	Retirement Costs 2016	Healthcare Costs 2016	Other Benefit Costs 2016	Total Estimated Personnel Compensation 2016
GENERAL FUND	833.80	$ 59,253,276	$ 11,569,810	$ 11,028,551	$ 5,705,600	$ 87,557,237
SPECIAL REVENUE FUNDS						
Streets Fund	44.80	$ 2,711,710	$ 335,807	$ 637,074	$ 348,162	$ 4,032,753
Transit Fund	7.50	349,480	42,425	58,092	40,569	490,566
CDBG Fund	0.92	64,152	8,417	14,976	5,830	93,374
Adult Day Program	6.25	176,019	20,676	60,824	17,996	275,517
Municipal Court Enhancement Fund	0.90	113,499			8,973	122,471
Total Special Revenue Funds	60.37	$ 3,414,859	$ 407,326	$ 770,966	$ 421,530	$ 5,014,681
DEBT SERVICE FUNDS						
Total Debt Service Funds		$	$	$	$	$
CAPITAL PROJECTS FUNDS						
Total Capital Projects Funds		$	$	$	$	$
PERMANENT FUNDS						
Total Permanent Funds		$	$	$	$	$
ENTERPRISE FUNDS						
Sports Complex Fund	17.50	$ 988,473	$ 124,441	$ 192,590	$ 101,873	$ 1,407,377
Water Fund	55.50	3,449,605	431,728	699,342	349,377	4,930,052
Wastewater Fund	31.50	1,877,826	229,642	385,144	202,450	2,695,062
Commercial Solid Waste Fund	7.70	359,820	44,469	110,013	48,300	562,603
Residential Solid Waste Fund	41.80	2,105,795	260,741	568,759	258,659	3,193,954
Storm Water Drainage System Fund	4.20	218,215	27,348	47,422	25,018	318,004
Total Enterprise Funds	158.20	$ 8,999,735	$ 1,118,370	$ 2,003,270	$ 985,677	$ 13,107,052
INTERNAL SERVICE FUND						
Fleet Maintenance Fund	11.50	$ 651,816	$ 83,327	$ 130,721	$ 72,543	$ 938,407
Insurance Reserve Fund	2.00	121,802	14,751	13,325	9,564	159,442
Facilities Maintenance Fund	38.75	2,029,636	251,403	447,846	208,543	2,937,427
Information Technology Fund	41.00	3,499,289	432,099	456,951	275,108	4,663,447
Total Internal Service Fund	93.25	$ 6,302,543	$ 781,579	$ 1,048,843	$ 565,757	$ 8,698,723
TOTAL ALL FUNDS	1,145.62	$ 77,970,413	$ 13,877,084	$ 14,851,631	$ 7,678,564	$ 114,377,693

RESOLUTION NO. 2015-63

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF PEORIA, ARIZONA, ADOPTING THE TENTATIVE BUDGET FOR THE FISCAL PERIOD BEGINNING JULY 1, 2015, AND ENDING JUNE 30, 2016 SPECIFYING THE OBJECT AND PURPOSE FOR WHICH SUCH BUDGET IS MADE; AND DIRECTING THE CITY CLERK TO PUBLISH SAID PROPOSED BUDGET IN ACCORDANCE WITH ARIZONA STATE STATUTES.

WHEREAS, the City Manager of the City of Peoria, Arizona, has submitted to the Mayor and Council a Tentative budget for the fiscal period beginning July 1, 2015, and ending June 30, 2016, as required by the Peoria City Code; and

WHEREAS, the Mayor and City Council of the City of Peoria, Arizona, have reviewed said proposed budget; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Peoria, Arizona, that the Tentative budget submitted by the City Manager for the fiscal period beginning July 1, 2015, and ending June 30, 2016 for the object or purpose specified on the attached Exhibit, and the same hereby is, tentatively adopted.

BE IT FURTHER RESOLVED by the Mayor and City Council of the City of Peoria, Arizona, that the City Clerk of the City of Peoria, Arizona be, and the same hereby is, directed to publish the Tentative budget provided herein and tentatively adopted by the City Council in accordance with the statutes of the State of Arizona and the Peoria City Code.

Resolution No. 2015-63
Page 2 of 2

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 2nd day of June 2015.

Cathy Carlat, Mayor

ATTEST:

Rhonda Geriminsky
City Clerk

APPROVED AS TO FORM:

Stephen M. Kemp
City Attorney

ATTACHMENT: Fiscal Year 2016 Tentative Budget

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than $1,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

***General Fund*:** A general purpose fund supported by taxes, fees and other non-enterprise revenues.

***Enterprise Funds*:** Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per $100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals
ACMA: AZ City Manager's Association
ADEQ: AZ Department of Environmental Quality
ADWR: AZ Department of Water Resources
AMMA: AZ Municipal Management Association
AMWUA: AZ Municipal Water Users Association
APWA: American Public Works Association
ARRA: American Recovery & Reinvestment Act of 2009
ASPA: AZ Society of Public Administration
AWPCA: AZ Water & Pollution Control Association
AWWA: American Water Works Association
CAFR: Comprehensive Annual Financial Report
CDBG: Community Development Block Grant
COJET: Council on Judicial Education & Training
CWA: Clean Water Act
DEQ: Department of Environmental Quality
EEO: Equal Employment Opportunity
EMS: Emergency Medical Services
FEMA: Federal Emergency Management Association
FHWA: Federal Highway Administration
FICA: Federal Insurance Contribution Act
FSL: Foundation for Senior Living
GAAP: Generally Accepted Accounting Principles
GASB: Government Accounting Standards Board
GFOA: Government Finance Officer's Association
GMA: Groundwater Management Act
GO: General Obligation
HUD: Federal Department of Housing & Urban Development
HURF: Highway User Revenue Fund
HOA: Homeowners Association
IAEI: International Association of Electrical Inspectors
IAPMO: International Association of Plumbing & Mechanical Officials
ICMA: International City Manager's Association
IFMA: International Facility Manager's Association
IMSA: International Municipal Sign Association
ISO: Insurance Service Organization
IT: Information Technology
ITE: Institute of Transportation Engineers
LEED: Leading Through Education & Environmental Design
MAG: Maricopa Association of Governments
MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
MDA: Municipal Development Authority
MOC: Municipal Office Complex
MOU: Memorandum of Understanding
MSCA: Municipal Sports Complex Authority
NFPA: National Fire Protection Association
NPDES: National Pollution Discharge Elimination System
NSPE: National Society for Professional Engineers
NUSA: Neighborhood U.S.A.
OSHA: Occupational Safety & Health Association
RPTA: Regional Public Transit Authority
SWPRA: Southwest Public Recycling Association
TIS: Transportation Infrastructure and Services
WRAG: Water Resources Advisory Group
WWTP: Wastewater Treatment Plant

Acknowledgements

The development of the FY 2016 budget was a considerable undertaking. As we begin to see improvements in the national and local economy, funding operational needs remains a challenge. Responding to these challenges requires teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees. I would like to personally thank those individuals that helped to make this budget a reality.

The preparation of the budget is a year-long process, involving numerous stakeholders, operational insight, and financial expertise. All along, the staff of the Finance and Budget Department showed incredible commitment and support to the organization as a whole. Katie Gregory, Deputy Finance and Budget Director, provided exceptional leadership in working with the Executive Team and department heads to tackle important budget-related policy issues and provided sound analysis on issues impacting the city's overall finances. Barry Houg, Budget Manager, guided the budget process by managing assignments, maintaining numerous automated systems, and spearheading the financial analysis and forecasting efforts. Peter Christensen, Budget Coordinator, served as the operating budget lead, offering departmental support and undertaking several important organizational initiatives. Howell Lindsay, Sr. Budget Analyst served as the budget lead on the Utility Impact Fee Study, utility rate analysis and provided budget support to numerous departments. Alex Munro, Senior Budget Analyst, performed exceptionally well in managing the City's substantial Capital Improvement Program. Mindy Russell, Budget Assistant, has been the linchpin that keeps us all together, providing departmental budget support, performing key research and analysis, and developing an outstanding budget document.

I would like to personally thank the City Manager, Carl Swenson, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Susan Daluddung and Jeff Tyne for their continued stewardship during this budget process. Also, special thanks to all the department directors, division managers and department budget experts who have played important roles in developing a balanced spending plan for the upcoming year.

Finally, I would like to express my gratitude to the Peoria City Council. With their continued support and thoughtful direction throughout this process, they have ensured a spending plan that continues to provide residents with excellent quality of life and top notch services.

Brent Mattingly
Chief Financial Officer

CITY OF PEORIA

ARIZONA

1954

City of Peoria

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