City of Peoria, Arizona

Annual Program Budget

FY2019

PEORIA

ARIZONA

City of Peoria
Annual Program Budget
Fiscal Year 2019

Total Fiscal Year 2019 Budget
$660,000,000

Operations
$294,438,761

General Funds
$157,583,158

- General Fund $154,496,071
  - Half Cent $2,937,087
    - Other Reserve $150,000

Special Revenue
$26,078,325

- Streets $10,544,967
  - Transp. Sales Tax Funds $161,129
    - Development Fees $6,068,260
      - Home & Housing Grants $349,993
        - Transit $5,015,753
          - Attorney Grants $18,275
            - Public Safety Grants $771,007
              - Other Grants $2,509,046
                - Community Serv. Grants $639,895

Enterprise Fund
$61,383,040

- Water $26,360,699
  - Wastewater $11,346,201
    - Solid Waste Residential $11,274,487
      - Solid Waste Commercial $2,449,982
        - Stadium Ops. & Maint. $5,392,795
          - Enterprise Reserves $3,423,876
            - Enterprise Expansion $1,135,000

Internal Service Funds
$49,327,388

- Fleet Maintenance $5,212,372
  - Fleet Reserve $2,987,604
    - Insurance Reserve $22,946,920
      - Facilities Maintenance $6,249,637
        - IT Operations $10,422,719
          - IT Reserve $609,502
            - IT Project $898,634

Debt, Trust & Agency Funds
$21,000

- Fireman's Pension $21,000
  - Capital Bonds $0
    - Capital Projects $850
      - Debt Service $45,000

Contingency
$47,000,000

- General Funds $32,100,000
  - Special Revenue $4,725,000
    - Enterprise Fund $5,600,000
      - Internal Service Funds $3,375,000
        - Capital Projects $500,000
          - Debt Service Funds $700,000

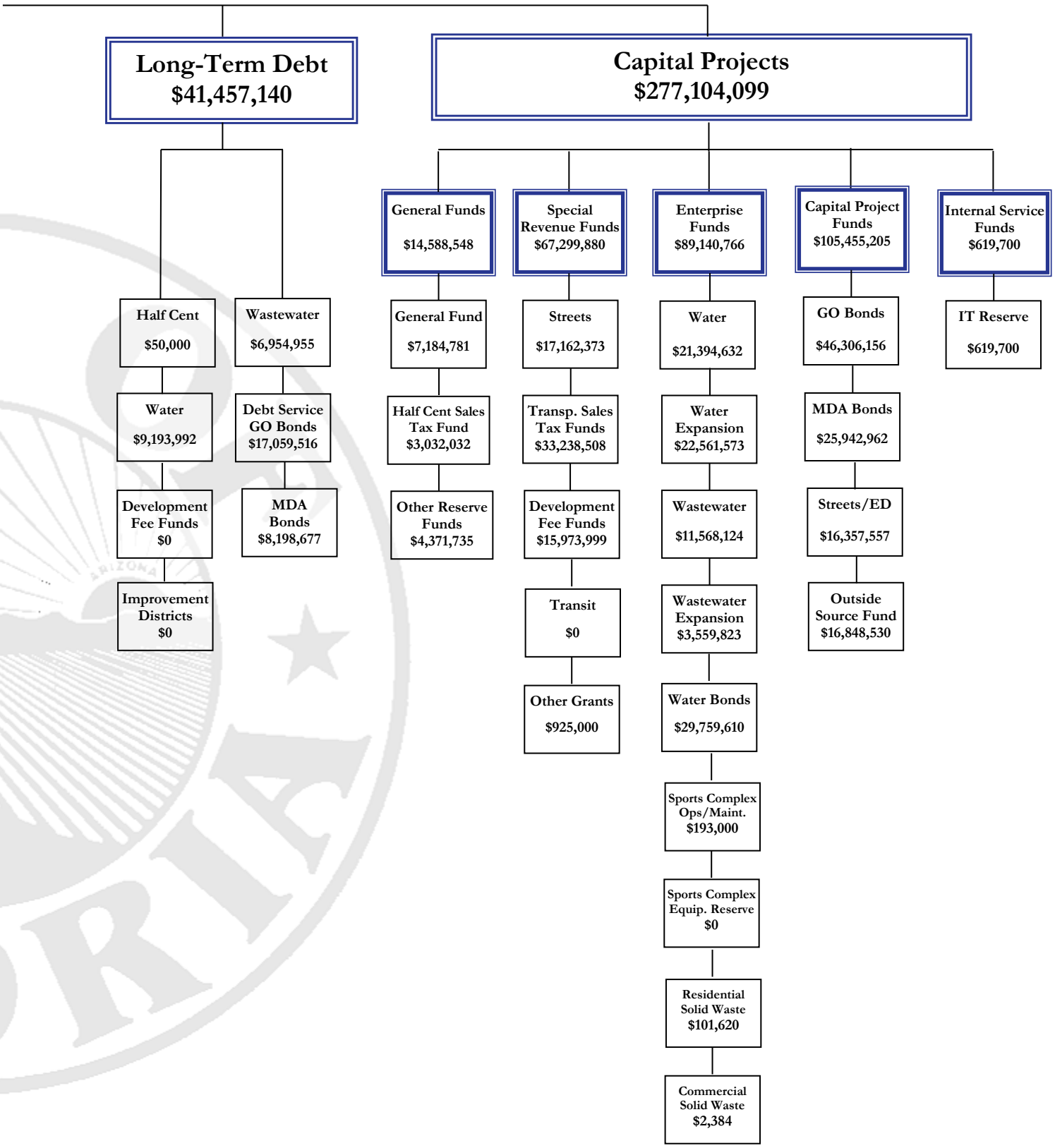

Long-Term Debt
$41,457,140
Capital Projects
$277,104,099
Half Cent
$50,000
Water
$9,193,992
Development Fee Funds
$0
Improvement Districts
$0
Wastewater
$6,954,955
Debt Service GO Bonds
$17,059,516
MDA Bonds
$8,198,677
General Funds
$14,588,548
General Fund
$7,184,781
Half Cent Sales Tax Fund
$3,032,032
Other Reserve Funds
$4,371,735
Special Revenue Funds
$67,299,880
Streets
$17,162,373
Transp. Sales Tax Funds
$33,238,508
Development Fee Funds
$15,973,999
Transit
$0
Other Grants
$925,000
Enterprise Funds
$89,140,766
Water
$21,394,632
Water Expansion
$22,561,573
Wastewater
$11,568,124
Wastewater Expansion
$3,559,823
Water Bonds
$29,759,610
Sports Complex Ops/Maint.
$193,000
Sports Complex Equip. Reserve
$0
Residential Solid Waste
$101,620
Commercial Solid Waste
$2,384
Capital Project Funds
$105,455,205
GO Bonds
$46,306,156
MDA Bonds
$25,942,962
Streets/ED
$16,357,557
Outside Source Fund
$16,848,530
Internal Service Funds
$619,700
IT Reserve
$619,700

Table of Contents

Financial Organization Chart i
Document Guide vii

Introduction

Key City Leaders 1
Core Values 2
Council District Map 3
Organizational Chart 4
Introduction 5
Statistical Data 17
Distinguished Budget Presentation Award 22

Budget Message

City Manager Budget Message 25

Long-Range Forecast

Financial Policies 31
Long-Range Forecast 35

Budget Summary

Budget Process Overview 41
Budget Objectives 42
Budget Review 42
Budget Adoption 43
State Law 43
Budget Amendment Policy 43
Budget Basis 44
Performance Management 44

Budget Summary 45
Financial Reserves 46
Fund Balance Analysis 47
Operating Budget 50
Operating Budget History 53
Grant Funds 54
Internal Service Funds 54
Debt Service 56
Debt Management 58
Debt Management Policy 59

Revenue Summary

Revenue Summary 61
City Sales Tax Revenue 63
Property Tax Revenue 64
State-Shared Revenue 65
Highway User Revenue (HURF) 66
License and Permit Revenue 67
Water Utility Revenue 68
Wastewater Utility Revenue 69
Solid Waste Fund Revenue 70

Programs

Why Measure Performance? 71
Strategic Approach 72
Council Policy Goals 73
Cascading Measures 74
City Attorney 75
City Clerk 79
Community Services 82
Development and Engineering 97
Economic Development Services 106
Finance Department 110
Fire-Medical Department 122

Human Resources 126
Information Technology 130
Leadership and Management 136
Management and Budget 140
Mayor and Council Office 143
Municipal Court 144
Office of Communications 147
Planning and Community Development 152
Police Department 159
Public Works-Utilities 170

Capital Projects

Introduction 193
Financial Policies 194
CIP Development Process 195
Project Programming 197
Operating Budget Impact 200
Financing the CIP 201
CIP Summary by Funding Source 212
Drainage 214
Economic Development 223
Operational Facilities 233
Parks, Trails and Open Space 252
Public Safety 270
Streets and Traffic Control 282
Wastewater 311
Water 325

Schedules

Schedule Descriptions 355
Schedule 1 – All Funds Summary 356
Schedule 2 – All Funds Revenue 358
Schedule 3 – All Funds Operating Expenditures 370

Schedule 4 – Transfers 381
Schedule 5 – Tax Levy and Tax Rate Information 382
Schedule 6 – Personnel Summary by Department 383
Schedule 7 – Authorized Personnel by Department 384
Schedule 8 – Debt Service 404
Schedule 9 – Summary of Operating Capital 405
Schedule 10 – Capital Improvement Budget 410
Schedule 11 – Summary of Supplementals 429
Schedule 12 – Summary of Improvement District Revenues 437
Schedule 13 – Sources and Uses 438
Schedule 14 – State of AZ Auditor General Schedule A 439
Schedule 15 – State of AZ Auditor General Schedule B 440
Schedule 16 – State of AZ Auditor General Schedule C 441
Schedule 17 – State of AZ Auditor General Schedule D 446
Schedule 18 - State of AZ Auditor General Schedule E 448
Schedule 19 - State of AZ Auditor General Schedule F 450
Schedule 20 – State of AZ Auditor General Schedule G 452

Appendix

Budget Adoption Resolution 453
Glossary of Terms 455
Acronyms 459
Acknowledgements 460

How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2018 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2019 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. Included here is a complete introduction and explanation of the CIP. This section also includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.

An aerial view of the Peoria Sports Complex

PEORIA
ARIZONA

Introduction

Introduction

City of Peoria
Principal Officials of the City
Fiscal Year 2019

Cathy Carlat
Mayor

Mike Finn
Vice Mayor

Bridget Binsbacher
Councilmember

Jon Edwards
Councilmember

Vicki Hunt
Councilmember

Carlo Leone
Councilmember

Bill Patena
Councilmember

Jeff Tyne
City Manager

Andy Granger
Deputy City Manager

Erik Strunk
Deputy City Manager

Katie Gregory
Deputy City Manager

George Anagnost
Municipal Judge

Thomas Adkins
Governmental Affairs Director

John Imig
Information Technology Director

Vanessa P. Hickman
City Attorney

Bobby Ruiz
Fire Chief

Jennifer Stein
Director of Communications

John Sefton
Community Services Director

Roy Minter
Police Chief

Kevin Burke
Public Works Director

Adina Lund
Development & Engineering Director

Rhonda Geriminsky
City Clerk

David Valenzuela
Interim Economic Development Director

Laura Ingegneri
Human Resources Director

Sonia Andrews
Finance & Budget Director

Tammy Shreeve
Interim Water Services Director

Chris Hallett
Neighborhood & Human Services Director

Chris Jacques
Planning and Community Development Director

City of Peoria

Core Values

"The City of Peoria team members share a commitment to provide quality service for our community."

P

Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E

Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O

Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R

Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I

Innovative

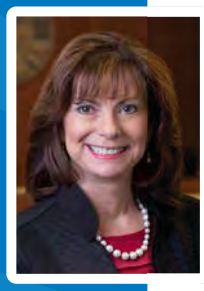
Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and "follows through" on development and completion of assignments.

A

Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.

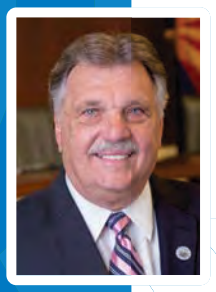
City of Peoria Council Districts



Mayor
Cathy Ca

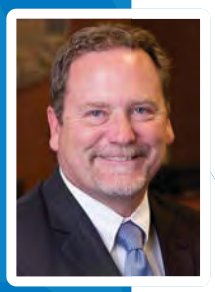
Vice Mayor
Jon Edwards
Willow District

Councilmember
Vicki Hunt
Acacia District

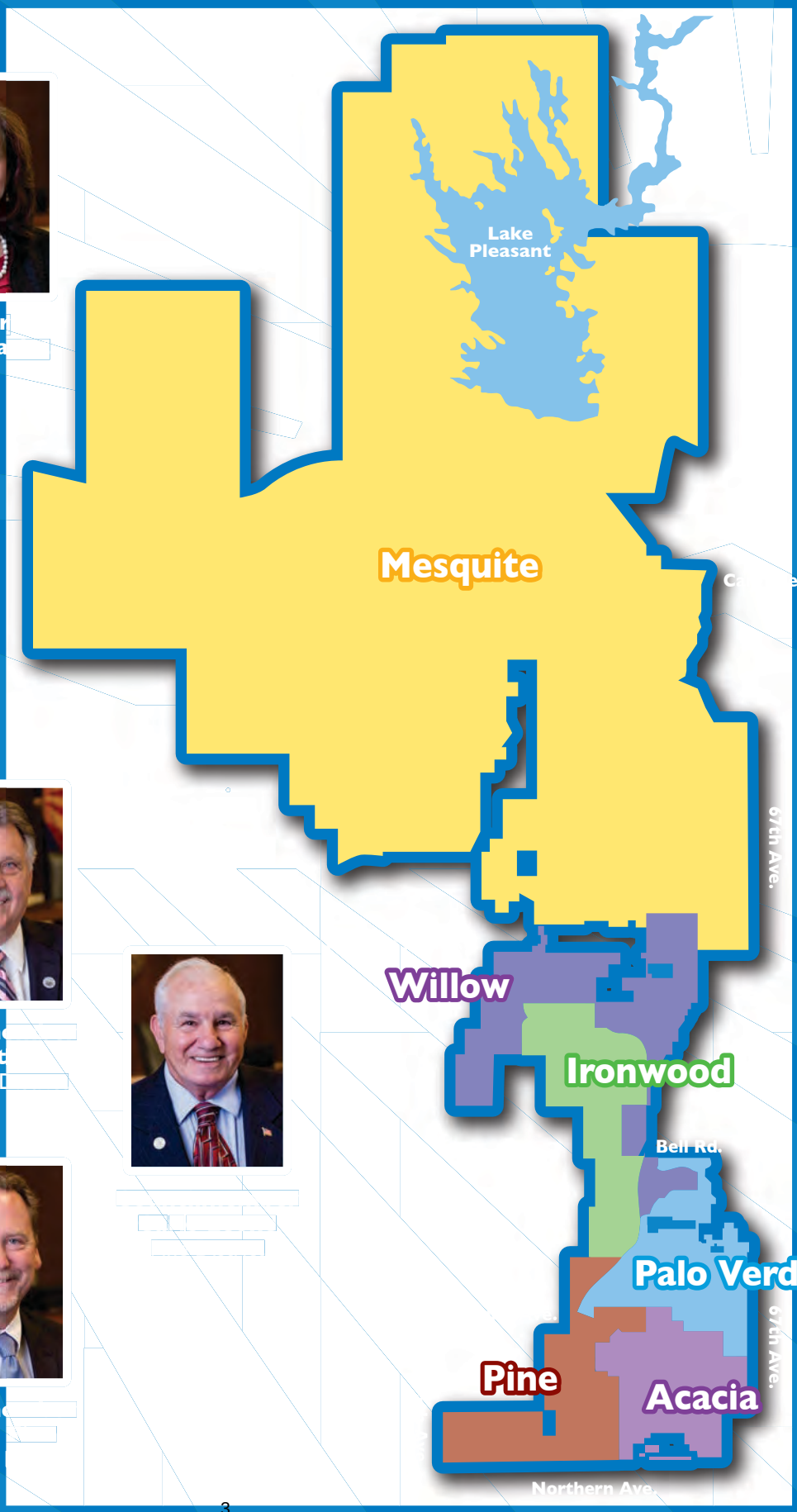


Councilm
Bill Pat
Ironwood D

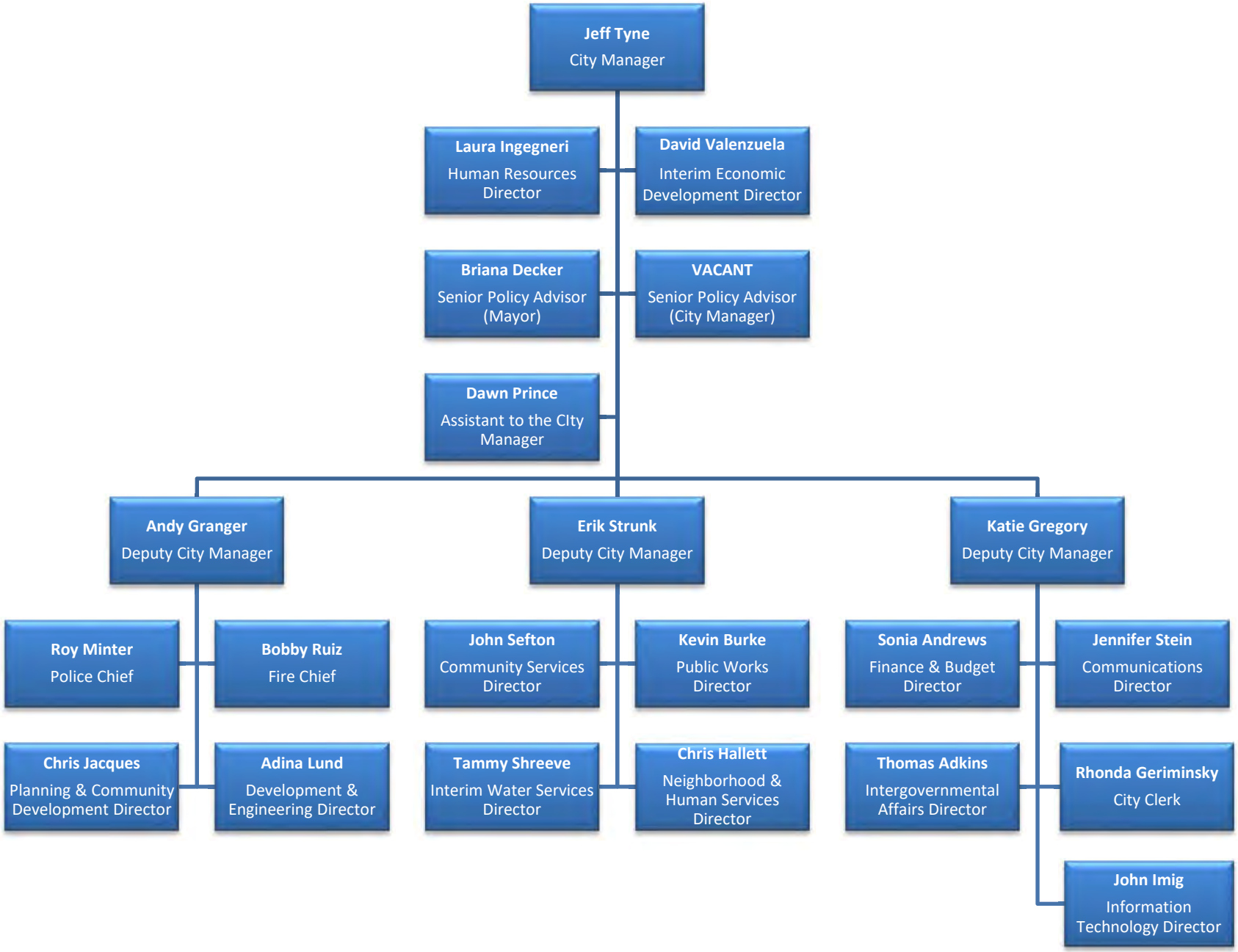
Councilmember
Bridget Binsbacher
Mesquite District



Councilm
Michael
Palo Verde



City of Peoria Organizational Chart



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2019 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

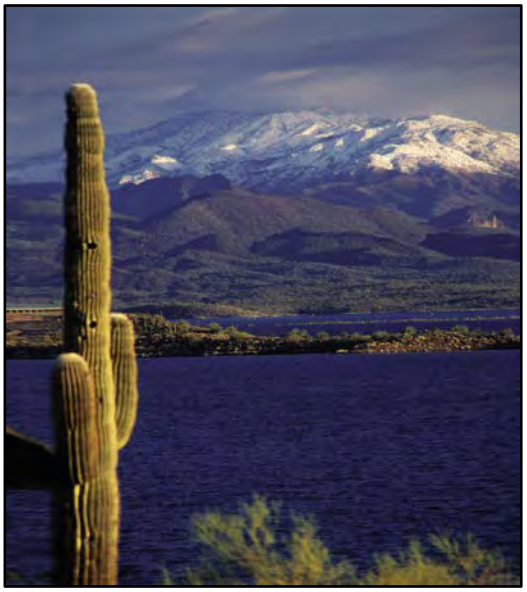
Peoria at a Glance

Peoria is a dynamic and innovative community in the Greater Phoenix region. Encompassing more than 179 square miles of beautifully varied landscapes, Peoria boasts an enviably quality of life that is enjoyed by tens of thousands of residents. Our citizens have strong housing choices, from traditional neighborhoods to large master-planned communities, from multi-family options to ranch homes nestled up against desert mountains and rich vegetation. Peoria is also an emerging employment center for innovative, high value companies. These companies are attracted by a skilled workforce and one of the top public school districts in the state. Peoria is a well-run city for people who love having options.

A Glimpse of History

Early Peoria Pioneers

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to railroad lines, these settlers developed a thriving agricultural community. Peoria consisted of just one square mile of land when it was incorporated in 1954. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 179 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.



Snow-capped mountains surrounding Lake Pleasant provide a rare but beautiful sight.

Local Demographics

Peoria has been a top choice of families for many years. The combination of safe, well-planned neighborhoods and multiple recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. Affordable, high quality housing choices are another factor in Peoria's growth, with a median price of a new home around $246,000. Peoria has one of the lowest unemployment rates in the Phoenix metropolitan area, representing a young, highly-skilled workforce that enjoys the high quality of life they find in Peoria.

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 U.S. Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the population for 2018 has grown to 171,751.

Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid. Featuring 300 days of sunshine, Peoria has a low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona. WalletHub recently ranked Peoria among the Top 10 Places to Retire in the United States, in the top five on their Best Place to Get a Job in the United States list, on their Top 20 Safest Cities in America list, and in the top 10 Arizona cities list for Best Place to Raise a Family. The results of a survey conducted by the city in 2013 indicated that nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities.

From its stunning northern topography to its diverse workforce, excellent climate, widely varied amenities, and educational opportunities, Peoria is an increasingly popular place to live and work. To strengthen Peoria as a community, the city continues to invest in quality of life initiatives. These include new parks, trails, and open spaces.

Hikers enjoy one of Peoria's beautiful desert trails.

Amenities

Parks and Recreation

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Peoria Community Center, Women's Club, Sunrise Family Center, three outdoor swimming pools, 34 neighborhood parks (including four with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, Rio Vista Recreation Center and Community Park, and Pioneer Community Park. The city also operates the Main Library and Sunrise Mountain Library, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books and Cultural Passes. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture.

The City's first community park, **Rio Vista**, has been very busy in the years since it opened. The park features amenities such as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground equipment, water splash ground, sand volleyball courts, softball/baseball fields, Veterans Memorial and the 52,000 square foot Recreation Center. The Veterans Memorial was recently expanded and renovated. Its entry feature highlights the five military branches, and a flag wall displays the flags of each military branch. An auxiliary Vietnam Memorial plaza was also designed with a Huey helicopter displayed 18 feet above the plaza.

The Veterans Memorial at Rio Vista Community Park

Pioneer Community Park features a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, water splash ground, playground equipment, and ramadas, all of which continue to expand the recreational opportunities for our citizens. In addition to serving our citizens, the community parks also play host to many out of town guests throughout the year. Over the course of the year, the community parks will host 70-80 tournament events that attract teams from all areas of the United States, Canada and Mexico.

The third and newest community park, recently named **La Paloma**, is entering the construction phase in the coming year. It will be a 120-acre park nestled up against West Wing Mountain in the northern part of Peoria.

The urban fishing lake is one of the many amenities at Pioneer Community Park.

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Senior Programs, Adaptive Recreation programs, Outdoor Recreation, Teen Programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size courts, two racquetball courts, classrooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The Peoria Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms. The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes.

There are 34 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, pickleball courts, shaded playgrounds, turf areas, ramadas and more.

Outdoor Opportunities

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake boasts two full-service marinas and is an ideal destination for boating, fishing and water sports enthusiasts.

The city of Peoria Outdoor Recreation program offers a variety of outdoor activities and classes, including paddling (kayaking and canoeing), scuba diving, and geocaching.

Peoria boasts more than 60 miles of hiking, biking and horseback riding trails. The **mountain hiking and river trail system** is very popular among Peoria's residents and visitors. There are more than 11 miles of mountain hiking trails in Peoria with trailheads offering access to Sunrise, West Wing, Calderwood Butte and East Wing Mountains. Trailhead amenities include off-street parking, restroom facilities, and chilled drinking fountains.

Water sports can be enjoyed year-round at beautiful Lake Pleasant.

When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. The City is pleased that it has completed a continuous segment along the New River from Olive Avenue to Williams Road. The New River system aligns along some of the City's local shopping, dining and entertainment venues, making it a fun way to reach your destination.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the trail along the Arizona Canal Diversion Channel (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex/P83 Entertainment District, making it a convenient and enjoyable way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.

Both trails are designed to accommodate all non-vehicular users, including walkers, joggers, strollers, bicyclists, and roller bladers. There is a

designated trailhead at 83rd Avenue just south of the Sports Complex which accommodates equestrians as well.

Preservation of our natural resources is a high priority. The preservation of Sunrise Mountain - 317 acres of beautiful, mountainous open space - will ensure that this signature landmark will be available for Peoria residents to enjoy now and forever.

Young baseball fans enjoy getting autographs from the players at a Spring Training game.

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994, becoming the Spring Training home of the Seattle Mariners and San Diego Padres, the first two-team facility. With 30+ games in 30 days and 80-degree temperatures, Peoria is a great place to spend the day. In 2014, both teams re-signed to train in Peoria for another 20 years, causing the facility to undergo extensive renovations over a multi-year period. The team clubhouses were updated in 2014, and the stadium followed during 2015-16 with improvements and construction of concourses, outdoor group areas, an enlarged team store, an expanded ticket office, an indoor event space, shaded seating and a youth playground. The 12,518 seat stadium and 13 baseball fields host a number of community events as well as professional and amateur baseball events, while serving as the year-round player development home of both MLB teams.

Baseball fans enjoy this view from the stands.

Gorgeous greens, flowing water, year-round play and convenient access to several award-winning courses located in and around Peoria make the Valley of the Sun a dream destination for golf enthusiasts. Quintero was ranked the number one Best Public Course by both Golf Digest and Golf Weekly Magazine.

The Seventh Hole at Quintero Golf Course

The Kids Cove at the Peoria Sports Complex provides a variety of fun for kids!

Culture and the Arts

Fine art galleries, historical museums and fantastic theater make Peoria an ideal arts and culture destination. Two theaters featuring quality plays and musicals are located within Peoria. **The Peoria Center for the Performing Arts** is the West Valley's destination for performing arts. It is a state-of-the-art facility featuring a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The Center operates year-round, presenting plays, musicals, comedies, a music series, and more. The Center is also available to groups for rentals. TheaterWorks acts as the resident company and creates award-winning theater and offers a variety of programs, including musicals and plays, summer camps for children, theater academy classes, puppetry performances, and special events. It provides some of the most comprehensive programming of any performing arts organization in Arizona.

The Arizona Broadway Theater is the Valley's only year-round professional theater company to offer professional musicals and a refined dining experience. It showcases locally and nationally acclaimed artists onstage and behind the scenes. It is conveniently located in the P83 Entertainment District.

Located inside Peoria City Hall, the **West Valley Art Museum** brings people from all over Arizona to experience high quality art with a variety of themes. Collection showcases and new exhibits are unveiled year-round, making the museum a beloved, cultural venue in Peoria.

The city of Peoria is proud to support the arts. Throughout the city, you will see examples of investment in public art, many of which are located throughout Peoria's historic district, known as Old Town Peoria.

Peoria Center for the Performing Arts

Arizona Broadway Theater

Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity.

Listed in this section are the top 10 major employers in Peoria. As you will see, there are many diverse sectors represented within the city. The largest product/service category is the Peoria Unified School District, followed by the City of Peoria workforce; also represented are health care providers, general retail services and manufacturing.

Peoria is an easily-reached location, boasting very accessible transportation infrastructure and services that support current economic development, and planning that supports future development. The city is bisected by four state highways, with convenient access to Interstates 10 and 17 which provide access within seven hours to multiple large and mid-sized metropolitan areas in the Southwest, California, Texas, the Mountain States, and Mexico.

The Loop 303, connecting I-10 to I-17, provides unparalleled access to the northwest Phoenix metropolitan area. This freeway runs seven miles through Peoria's northern region, opening up the pristine landscape for commercial development as well as high wage employment.

Freight rail service is provided by the Atchison, Topeka & Santa Fe Railroad (a portion of the Burlington Northern Santa Fe Railroad system). The availability of rail-served sites affords Peoria with the opportunity to compete for industries needing rail service.

Peoria also offers close proximity to Phoenix Sky Harbor International Airport, professional sports arenas, NASCAR and numerous cultural and performing arts venues around the Valley of the Sun.

Retail Trade/Arts and Entertainment

Peoria has created a community with a very high quality of life, and as a result, retail and service offerings are very strong. The P83 Entertainment District is becoming one of Phoenix metropolitans' destination of choice for restaurants, sports and entertainment, including theaters and other amenities. In this area, 29% of household incomes are over $100,000 annually.

The tremendous growth in the area over the last two decades has fueled the need to expand retail services. Peoria has responded by targeting retail opportunities to meet the needs of residents and improve the community service offerings.

An entry monument in the P83 Entertainment District.

Shoppers enjoy the Saturday morning Farmer's Market.

Targeted Growth Industries

The city sees its future growth in advanced business services, manufacturing, bioscience/ health care, and scientific and technical services.

There is a combination of factors that points toward the growth of these leading industries in Peoria. We have a large, technically-skilled workforce currently employed in these industries elsewhere. Peoria is only 30% developed, and therefore has a lot of room to grow.

The Arizona Small Business Development Center was recently launched in Peoria to foster and grow our small business community. The SBDC provides many valuable services to businesses for the purpose of creating and preserving small business jobs and revenue right here in our city.

Peoria City Hall

Peoria's Top 10 Major Employers*

- Peoria Unified School District
- City of Peoria
- Walmart/Sam's Club (4 locations)
- Younger Brothers Companies
- The Antigua Group, Inc.
- Immanuel Caring Ministries
- Arizona Medical Clinic
- OakCraft, Inc.
- Freedom Plaza Peoria
- West USA Realty

*Source: Maricopa Association of Governments 2016 Employer Data, Feb 2017

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.

Peoria Police Officers and canines

City Services

Peoria's excellent public safety departments make the city one of the safest in Arizona. The **Peoria Fire-Medical Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/ investigation, fire-related public education, emergency management services, and as of January 2017, emergency ambulance transportation. All services are delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners.

A firefighter pulls hose from an engine in a training exercise.

The **Peoria Police Department** provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers. In September 2017, the Pinnacle Peak Public Safety Facility was opened to serve the ever-expanding population of our city more effectively.

Utilities provided by the city include water, wastewater and solid waste services. The **Greenway Water Treatment Plant** is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the **Butler Water Reclamation Plant**, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.

Greenway Water Treatment Plant

Peoria residents and business owners can get a behind-the-scenes look at how city government operates. Through the "**University of Peoria**," the city offers the Peoria Leadership Institute, an eight–week program (one night per week) that

provides an in-depth look at all operations of city government. Class members learn more about the city's governmental structure, its budget and finances, public works, utility, police and fire operations through interactive discssions with city staff. The **Peoria Leadership Institute** is open to any Peoria resident free of charge. In addition, both the Peoria Police and Fire-Medical departments offer citizen's academies that provide similar insight into the operations of these vital city departments.

The Community Garden located just northeast of City Hall is an excellent example of how Peoria works with citizens and students to create an environment of sustainable education.

In the city of Peoria, sustainability is at the forefront of all we do. "Sustainable U" is one of many sustainability initiatives led by the city to provide our residents with practical educational tools.

Through a series of environmentally-related workshops, residents increase their understanding and awareness of the many sensible ways they can save money and the environment through everyday actions. Industry experts teach residents about water conservation in the home, proper landscape irrigation, recycling, composting, energy efficiency and more. In Peoria, we welcome even the smallest changes because we know that together they have a great impact.

Education

Peoria's educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. This open-enrollment district is the third largest school district in Arizona, serving more than 36,000 students. It also has an online high school and a "Transition Center" which provides alternative and adult education. PUSD consistently beats state and county test scores and boasts a 93% high school graduation rate. The class of 2016 received more than $65 million in scholarships. It is one of the largest unified school districts in Arizona and prides itself on excelling schools, award-winning teachers, high test scores, specialized signature programs and championship athletic programs.

A small number of Peoria schools are part of the **Deer Valley Unified School District**. Its "A" rating makes it one of the top districts in Arizona. DVUSD prides itself in providing a variety of programs designed to make its students college- and career-ready.

The original Peoria High School is recognized as a Peoria Place of Pride.

There are numerous charter schools for students of various ages, as well as private schools, religious schools and preschools. Peoria is one of the newest locations for a BASIS charter school, a premier school that has been recognized by the Washington Post as one of the "Top-Performing Schools with Elite Students". BASIS was created as a college preparatory school that would educate American students at the same level as their international peers in top-performing countries such as Finland, Canada, and Japan.

The Northwest Valley offers a plethora of opportunities for higher education. Arizona State University's West Campus, the Thunderbird School of Global Management, Midwestern University, and Trine University provide the spectrum of education and training from international business to osteopathic medicine to engineering technology.

Higher education is also the top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.

West Wing Elementary is an A+ School of Excellence.

Full-day kindergarten is offered at no cost in the Peoria Unified School District.

The Balloon Glow is part of the city's annual Halloween event held at the Peoria Sports Complex.

Centennial Park is located on the City Hall campus.

Peoria at a Glance

Form of Government: Council-Manager
Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations.....8
Number of Employees.....209
Avg. Response Time (minutes).....5.70
Number of Incidents:
Emergency Medical Support.....19,622
Fire Calls.....2,194
Miscellaneous.....1,099

Police Protection

Number of Employees:
Sworn.....202
Non-Sworn.....101
Priority 1 Response Time (minutes).....5.67
Number of calls answered.....222,423

City Employees

(as of July 1, 2018)

Full-time..... 1,226.50
Part-time FTE's..... 22.85
Total authorized FTE's..... 1,249.35

Recreation

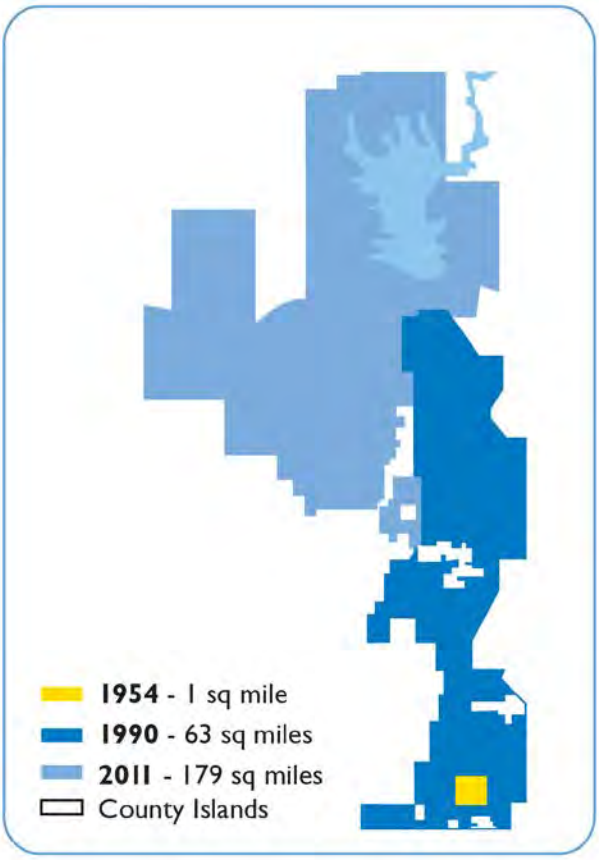
Community Parks.....2
Urban Lakes.....2
Splash Grounds.....2
Skate Park.....1
Neighborhood Parks.....34
Ramadas.....105
Tennis Courts.....26
Pickleball Courts.....4
Swimming Pools.....3
Sports Complex.....1
Community Lake.....1
Miles of Mountain and Multi-Use Trails.....26
Dog Parks.....5

Peoria Unified School District

Number of Schools
Elementary Schools (grades K-8)..... 34
High Schools (grades 9-12)..... 7
Non-Traditional High School..... 1

Number of Students
Elementary..... 24,000
High School..... 12,000

Annexed Area in Peoria



1965…….2.5
1975…….7.0
1980……..23.0
1985……...30.8
1990……...63.0
1995……..96.5
2000……153.2
2005……178.0
2011……179.1

Streets and Utilities

Streets*

Lane miles of streets maintained – 1,559

Arterial……437
Collectors……231
Residential……891

Streetlights Maintained……15,973

*Source - City of Peoria Streets Department

Utilities**

Number of active customers
- Water……57,011
- Wastewater……57,909
- Residential Solid Waste……55,828

Water Data:
- Treatment plant capacity

Pyramid Peak……11.0 mil gal/day
Greenway……16.0 mil gal/day
- Annual consumption……9,488,059,000
- Avg. gal/household/month……9,120 gal
- Number of active wells in system……31
- Available storage capacity……42 million gal

Wastewater data:
- Treatment plant capacity

Beardsley Plant……4.0 mil gal/day
Jomax Plant……2.25 mil gal/day
Butler Plant……10.0 mil gal/day
- Annual wastewater treated

Beardsley Plant……1,009 mil gal
Jomax Plant……253 mil gal
Butler Plant……2,542 mil gal

Solid Waste:
- Residential tonnage processed……54,967
- Commercial tonnage processed……20,895
- Recycle tonnage processed……16,698
- Total tonnage processed……92,560

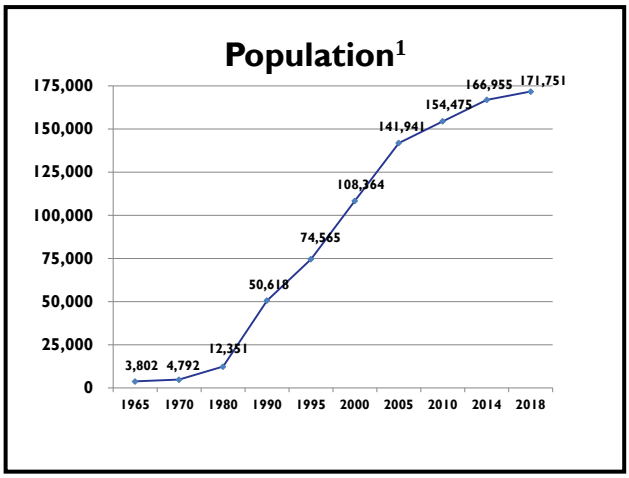
**Source - City of Peoria FY 2017 Comprehensive Annual Financial Report

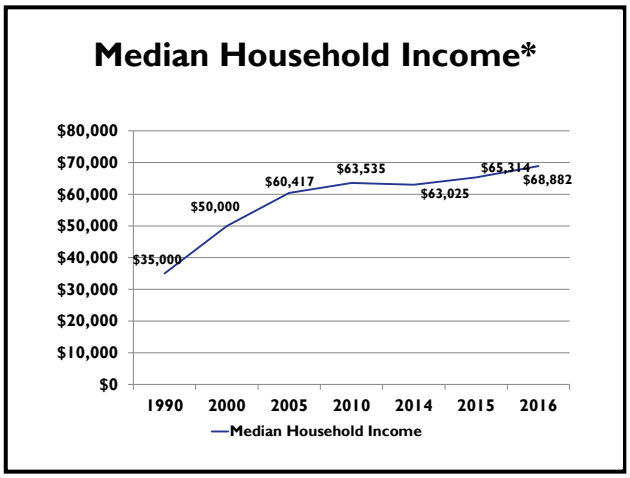
Above, street maintenance crews at work repaving city streets. Right, the recently widened and paved Pinnacle Peak Road.

Election Statistics

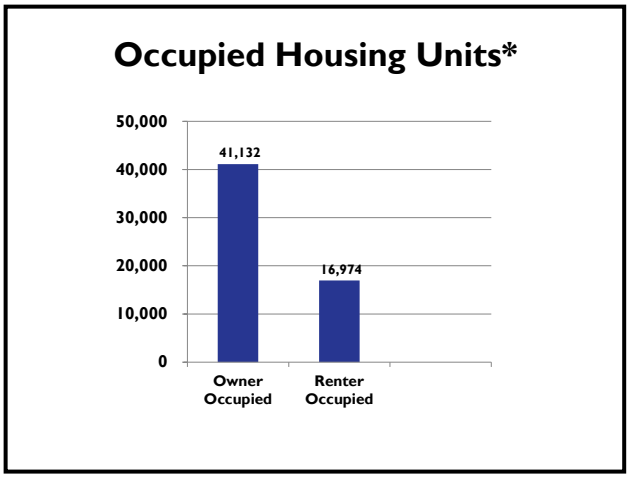
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
May 17, 2005	Special (Charter Amendments/ Bonds)	65,998	9,704	14.70%
September 13, 2005	Special (Sales Tax)	66,276	7,299	11.01%
November 8, 2005	Special (All Mail) (Franchise)	64,018	13,417	20.96%
September 12, 2006	Primary (Mayor/Districts/ Charter Amendment)	62,328	15,799	25.35%
November 7, 2006	General (Mayor/ Ironwood/Palo Verde Runoff)	63,544	38,539	60.65%
September 2, 2008	Primary (District/ Charter Amendments/Franchise)	70,987	15,595	21.98%
November 4, 2008	Special (Bonds) and Recall (Acacia)	76,323	61,955	81.17%
August 24, 2010	Primary (Mayor/Districts/ Charter Amendments/Franchise)	83,247	24,331	29.23%
November 2, 2010	General (Acacia Runoff)	7,595	3,202	42.16%
August 28, 2012	Primary (District/Charter Amendments)	85,592	20,319	23.74%
November 6, 2012	General (Ironwood/Willow Runoff)	29,447	24,082	81.73%
August 26, 2014	Primary (Mayor/District/ Charter Amendment)	89,604	22,319	24.91%
November 4, 2014	General (Palo Verde Runoff) and Special Primary (Mesquite)	15,498 16,725	6,973 8,201	44.99% 49.03%
March 10, 2015	Special General (Mesquite Runoff)	16,582	5,189	31.29%
August 30, 2016	Primary (District/Charter Amendment)	94,990	27,308	28.75%
November 8, 2016	General (Sales Tax)	99,020	75,904	76.66%

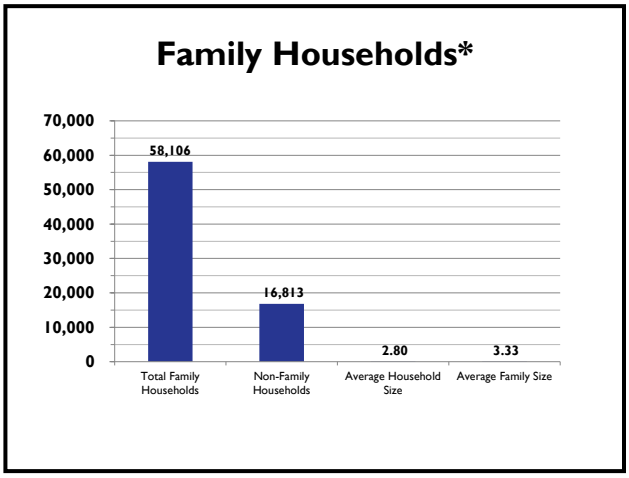
Demographics

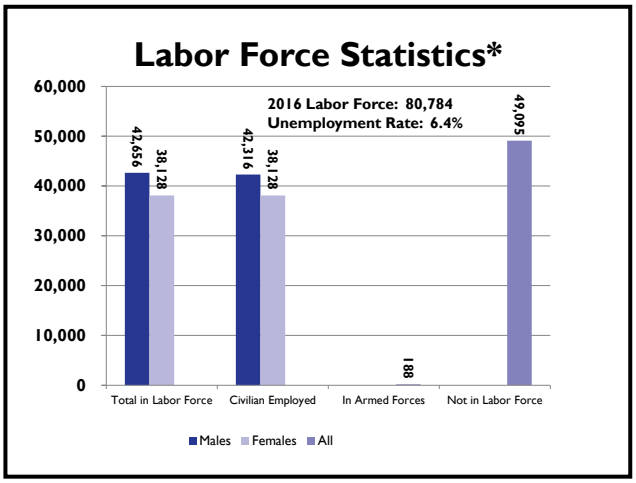


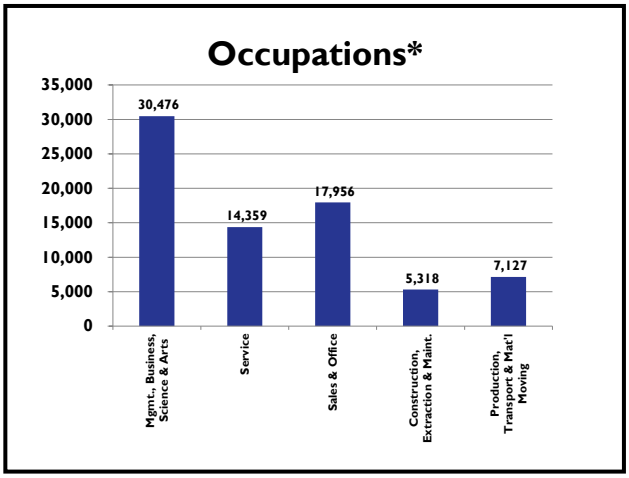


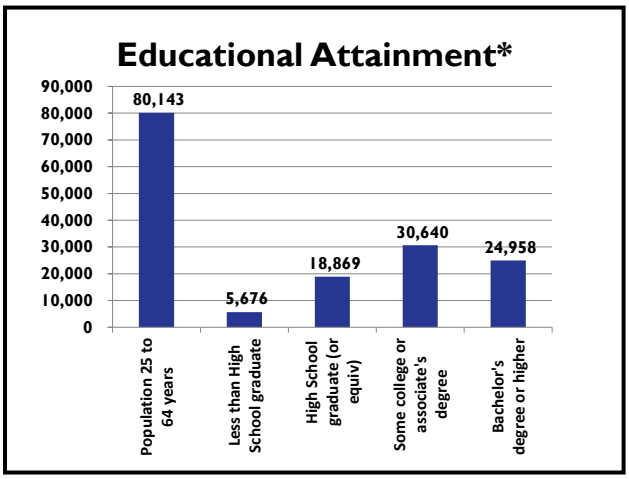
[1]Source – U.S. Census Bureau and MAG estimates

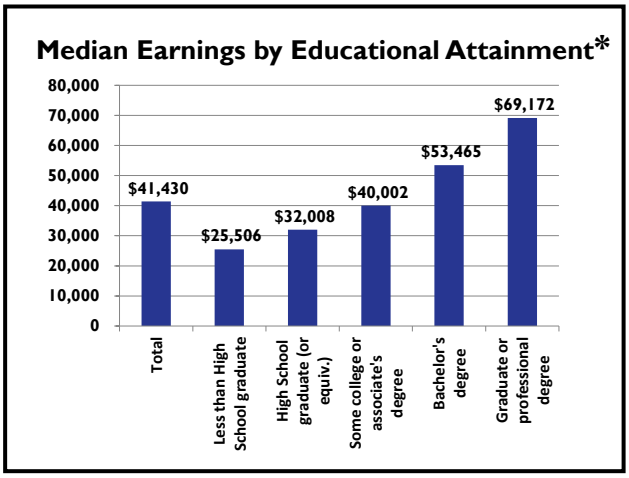




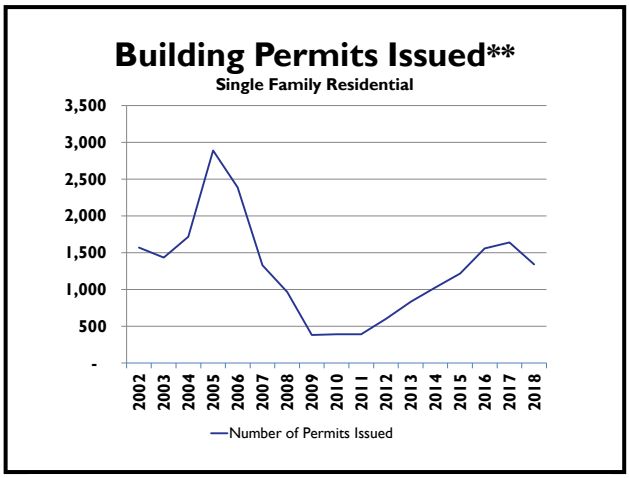




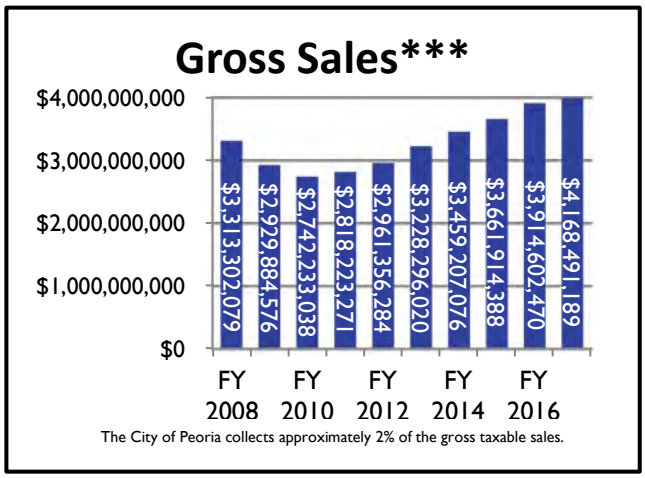




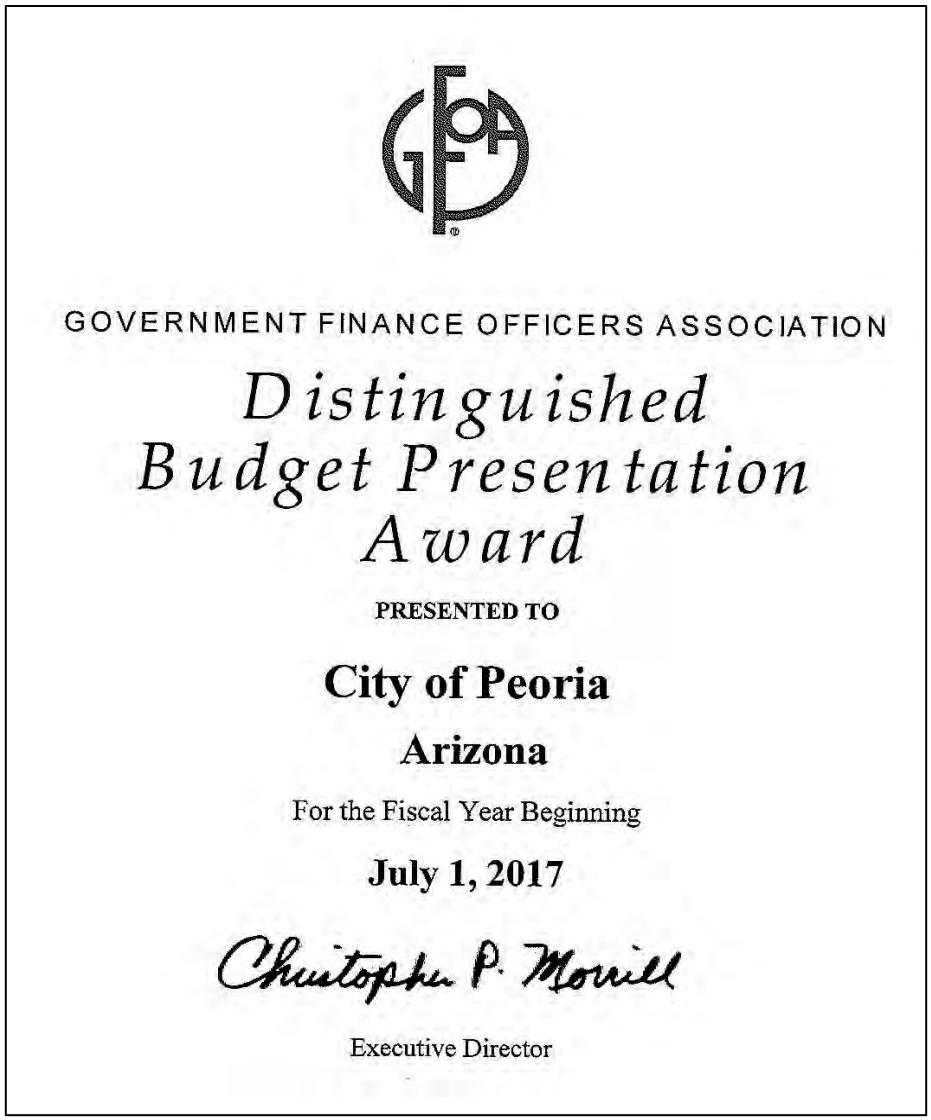
*Source – U.S. Census Bureau, American Fact Finder



**Source – City of Peoria Planning and Community Development Department



***Source – City of Peoria Finance Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Peoria

Arizona

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

A large crowd of baseball fans enjoy a Spring Training game on a beautiful day at the Peoria Sports Complex.

A view of Peoria's stunning desert landscape

Budget Message

Budget Message

CITY MANAGER BUDGET MESSAGE
Fiscal Year 2019

Mayor Carlat and Members of the Peoria City Council,

I am pleased to provide you with the FY 2019 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide high quality services and amenities to our residents, while preserving our organization's long-term financial viability.

While the revenue picture is improving, cost pressures to retain current levels of service continue to outpace expected revenues. The FY 2019 budget strikes a balance between available revenues and the needs of our fast-growing community. This budget allows us to continue to provide exceptional core services, and maintain the quality standards our residents have come to expect. A balanced and strategic approach has resulted in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

BUDGET APPROACH

Setting long-term priorities for the city is one of the most important responsibilities for Peoria's elected officials. The City Council's policy goals are policy statements that set the direction for the organization and act as a touchstone for making financial and operational decisions to achieve community expectations. This past November, the Council developed policy goals that identified key initiatives and outcomes for the next two years. The following broad policy priorities are reflected throughout the recommended budget:

Public Safety
Economic Prosperity
Transportation
Built and Natural Environment
Arts and Culture
Parks and Recreation
Communications

Over the past few months, staff has provided Council with information briefings regarding significant policy issues that advance these initiatives. This includes discussions on public safety, economic development initiatives, labor contracts, program and service recommendations and overall financial and economic conditions. Additionally, the recommended budget includes appropriate funding to begin addressing demands associated with new growth in a thoughtful and deliberate manner, without disrupting our existing services.

Each year, as part of the city's strategic budgeting approach, department directors challenge their employees to identify performance, trends, options, and opportunities for addressing citizen needs. As part of this process, the departments perform an analysis to determine the true cost of the services they provide. This information is included in the City Council budget workbooks at the beginning of each department section. Using this information, department directors then align their work plans with the Council's policy goals and submit budget plans that achieve desired performance outcomes.

The result is a budget for FY 2019 that works within existing resources, but also includes modest additions to ensure service levels are maintained and the council's priorities are addressed. Also, the plan strives to maintain, refresh or replace existing assets as needed while also addressing the demands of new growth throughout the city. This balanced approach ensures that services and amenities are planned for and distributed in such a way that enhances business opportunities and the quality of life for our citizens and visitors. Lastly, the city's vigorous economic development pursuits continue to be funded in a manner that produces beneficial results, including resources to further the economic development opportunities and initiatives approved by Council in the adopted Economic Development Implementation Strategy II (EDIS II).

PEORIA'S FISCAL POSITION

The city's revenue stream is largely influenced by overall economic conditions. The national economy continues to expand. Steady job growth and meaningful wage growth is expected to boost consumer spending and business investments over the next several years. Recent stock market gains reflect improved business confidence primarily due to national economic policies. However, it is worth noting that the length of the current national economic recovery is approaching its 8th year. The longest period of any U.S. expansion has been 10 years; if historical averages hold true, it is possible the expansion could end at some point within the forecast range.

Arizona's economy has had modest yet steady economic growth showing improvements in sales and income tax collections, gains in residential construction and improving outlook for tourism. The state has regained jobs lost during the recession and is expected to continue to strengthen over the next few years as long as the national expansion continues. Maricopa County was the fastest growing county in the U.S over the past year.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2018. We expect sales tax revenues for this fiscal year to exceed FY 2017 levels by 3.4 percent, with strong performances across a broader base of retail categories, restaurants and bars, and construction. For FY 2019, we are forecasting roughly a 3.5 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. New residential construction in Peoria is growing, and commercial development has begun to show expansion and stability. Existing home valuations have continued to increase, and the City's primary assessed valuation in FY 2019 is estimated to increase slightly from the previous year's valuation. This marks the fifth consecutive year of modest increases following the low collection point in FY 2014. Future valuations should continue to increase, resulting in sufficient tax collections in subsequent years.

TAXES, RATES AND USER FEES

The budget as submitted limits the financial burden placed on our residents through rates and fees. The FY 2019 recommended budget assumes no increase to the overall property tax rate for the upcoming year. The city's retail sales tax rate remains at 1.8 percent.

The FY 2019 budget includes previously approved utility rate adjustments of 2.25% for water and wastewater services. Additionally, the budget includes a small increase to the residential solid waste services. The solid waste rate increase is necessary to address growing cost pressures, reduced recycling revenues and increased landfill costs. In total, the average residential utility customer can expect a combined rate adjustment of approximately 2.9% for FY 2019. Utility rates typically require small annual adjustments to keep pace with inflationary costs and growth in demand. The residential solid waste rate adjustment is necessary to reflect current waste management contracts and increased demand due to growth throughout the city. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.

The city regularly evaluates its user charges to ensure that appropriate fees are assessed for the services we provide. For FY 2019, this analysis has resulted in adjustments to a small number of recreation fees to help recover the full cost of these services, per Council policy.

USE OF FUND RESERVES

The City Council-adopted *Principles of Sound Financial Management* has established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses. As a result, the budget remains compliant with the city's stated policies.

BUDGET PRIORITIES

The city's top priority is to preserve and enhance the high quality of life Peoria residents have come to expect. The FY 2019 budget provides the financial resources necessary to meet these expectations.

Public safety is a critical component to our residents' quality of life. This budget underscores the city's ongoing commitment to this important local responsibility. This past year, the city utilized an outside consultant to review the Police Department's organizational structure and management, operations and deployment strategies and future growth impacts. As a result, the FY 2019 budget includes twelve new positions in the Police Department: three Police Officers, six Police Service Officers, a Police Support Assistant, a Communications Specialist and a Crime Prevention Education Coordinator. Additionally, the Fire-Medical Department will assume more ambulance service within the city, increasing from two to four full-time city ambulances and adding fourteen new firefighters. New equipment and technology will help the organization continue its emphasis on data driven and community-based policing and training for eight new paramedics will enhance community care.

One of the keys to any community's quality of life is a vibrant and diversified economic base, with both a qualified workforce and quality jobs. As such, the recommended budget includes investments in a number of economic development initiatives and projects. An example of this is a new partnership with Arizona State University to develop a unique entrepreneurial development program, assisting companies and attracting new innovators to Peoria. Additionally, the budget includes some one-time funding to implement our tourism strategy and enhance marketing efforts to draw more visitors to Peoria and the west valley.

These efforts will be supplemented by several neighborhood-focused initiatives. Continued funding is provided to support the successful Community Works program, which provides for small, targeted capital improvements that make an immediate difference. New this year, a park and retention basin refresh program is proposed to address existing landscaping and aesthetics improvements within and around our neighborhoods. Lastly, a Support and Resource Center is proposed in FY 2019 to provide direct program services, intake and referral services to residents throughout the community.

Peoria has long boasted premier recreation programs and facilities, special events, and arts and cultural programs. The city has a long history of providing family-friendly and culturally diverse events. The FY 2019 budget includes funding to continue these popular events throughout the community. Additionally, the budget supports a number of one-time requests to repair and maintain key amenities at various parks and aquatic facilities throughout the city.

In accordance with approved labor agreements and in line with our "employer of choice" goals, the recommended budget includes funding for modest wage increases for city employees in FY 2019.

CAPITAL IMPROVEMENT PROGRAM

Each year the staff reviews and updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements. As the community grows, new projects and amenities are needed to serve a growing population and maintain service levels. This has become more challenging as funding sources that were traditionally used to offset these costs are no longer available or have been significantly restricted. As we updated the Capital Program, we took a hard look at the community needs and re-prioritized projects, timing and funding to create a more balanced set of amenities that will serve our community and further council goals.

The recommended CIP includes major investments in parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including the expansion of the Pyramid Peak Water Treatment Plant, the Happy Valley Road Widening between Lake Pleasant Parkway and the Agua Fria River, and a new neighborhood park in the Meadows subdivision. Funding for the construction of Peoria's Northern Community Park, La Paloma is programmed in FY 2019, as is a Pedestrian and Shade Master Plan.

Economic Development has become a significant category within the capital program. One major focus area of the city's economic development efforts is the entertainment district surrounding the Peoria Sports Complex. The CIP includes financial participation in support of the Peoria Forward Plan with Arizona State University to create a future Innovation Center at P83. Other investments include an Old Town Identity project and a series of Placemaking initiatives to enhance public spaces throughout the city.

Equally as important is the responsibility to maintain existing assets. You will see various projects throughout the CIP related to facilities replacement and refurbishment. In addition, we continue to maintain more than 1,400 lane miles of roadway, 1,000 miles of sidewalk, and 118 signalized intersections through a combination of maintenance programs in the capital program.

CONCLUSION

In summary, the proposed budget totals $660 million, which represents an 11.86 percent increase over the prior year. The budget for the general fund, the city's primary operating fund, is $154.4 million - a 5.54 percent increase. The $277.1 million capital budget for FY 2019 represents a 30.6 percent increase over the FY 2018 plan, while the 10-year capital improvement program totals $730.6 million, a 10.4 percent increase from last year's program.

Overall, the financial outlook remains stable and sustainable. I believe this budget underscores a commitment by all city departments to maintain service levels and address community priorities, while preserving those things that make Peoria great.

I wish to thank the Mayor and City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Management and Budget Department staff, our deputy city managers, department directors, and all of the employees of the city who have contributed to make the FY 2019 budget a reality.

Sincerely,

Jeff Tyne
City Manager

Long-Range Forecast

Long-Range Forecast

Financial Planning

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well-managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Council-Adopted Financial Policies

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The *Principles of Sound Financial Management* are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue, unforeseen needs, and economic downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10% of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of $250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents.

If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an "Operating Reserve" with an upper goal of 15% of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds $500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a "Budget Stabilization Reserve" with an upper goal of an additional 10% of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed $500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures. Instead, they may be used to supplement "pay as you go" capital outlay, fund one-time operating expenditures, or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
  - ✓ Half-Cent Sales Tax debt service reserve should be at least $1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
  - ✓ Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years.
- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services, including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City's financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25% of the actual operating expenditures for the current fiscal year.
- The City will maintain a "Rate Stabilization Fund" in water and wastewater equal to 5% of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a "Debt Stabilization Fund" in water and wastewater with an upper goal of 50% of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City's ability to meet debt service obligations.
- The City will maintain an "Asset Maintenance Fund" in water and wastewater with an upper goal of 2% of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.

- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, fixed route bus service, the City Travel Reduction and Clean Air programs, and a new circulator bus route starting in FY2019. The majority of the funding comes from City's Transportation Sales Tax Fund. In the past, most of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The state did reinstate a portion of the LTAF funding that is generated solely from Powerball Lottery sales.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a 10-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful lives, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events, financial obligations, and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity," as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer than two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles that overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events that can shape our community in the future.

The long-range financial forecast is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Management and Budget Department uses forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The long-range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions affecting Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into models, which in turn project financial trends for a five-year planning period.

Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2019 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria.

The city's revenue stream is largely influenced by overall economic conditions. The national economy continues to expand. Steady job growth and meaningful wage growth is expected to boost consumer spending and business investments over the next several years. Recent stock market gains reflect improved business confidence primarily due to favorable national economic policies. However, it is worth noting that the length of the current national economic recovery is approaching its 8th year. The longest period of any U.S. expansion has been 10 years; if historical averages hold true, it is possible the expansion could end at some point within the forecast range.

Arizona's economy has had modest and steady economic growth showing improvements in sales and income tax collections, gains in residential construction and improving outlook for tourism. The state has regained jobs lost during the recession and is expected to continue to strengthen over the next few years as long as the national expansion continues.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2018. We expect sales tax revenues for this fiscal year to exceed FY 2017 actuals by 3.4 percent, with strong performances across a broader base of retail categories, restaurants and bars, and construction. For FY 2019, we are forecasting roughly a 3.5 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. New residential construction in Peoria is growing, and commercial development has begun to show expansion and stability. Existing home valuations have continued to increase, and the City's primary assessed valuation in FY 2019 is estimated to increase slightly from the previous year's valuation. This marks the fifth consecutive year of modest increases following the low collection point in FY 2014. Future valuations should continue to increase, resulting in higher tax collections in subsequent years.

Financial Projection

Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

The long-range financial forecast for FY 2019 includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management and Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks, recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is supported by Transit related revenues, the City's 3/10 of one cent transportation sales tax, and a distribution from the State of Arizona's Local Transportation Assistance Fund II (LTAFII), which are proceeds from Powerball Lottery sales.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Funds. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation, and debt requirements related to the Peoria Sports Complex. The City's share of all ticket, rental, and concession revenue collected from the complex are deposited in this fund. The City's Half Cent Sales Tax Fund provides additional financial support.

Operational Impacts of Capital Plan

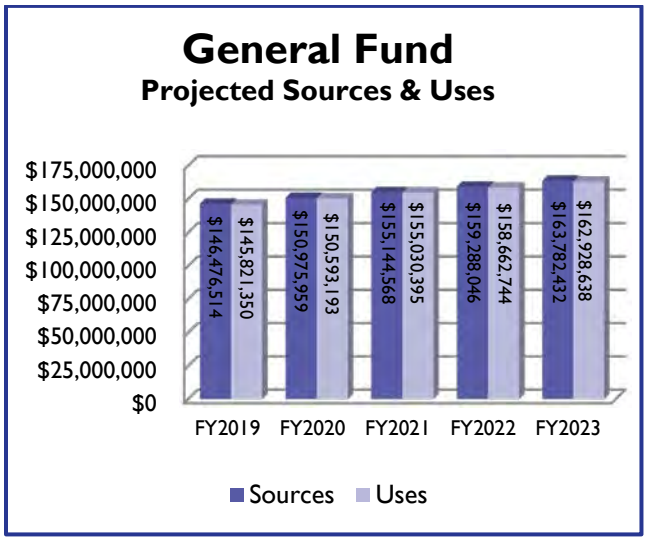
The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

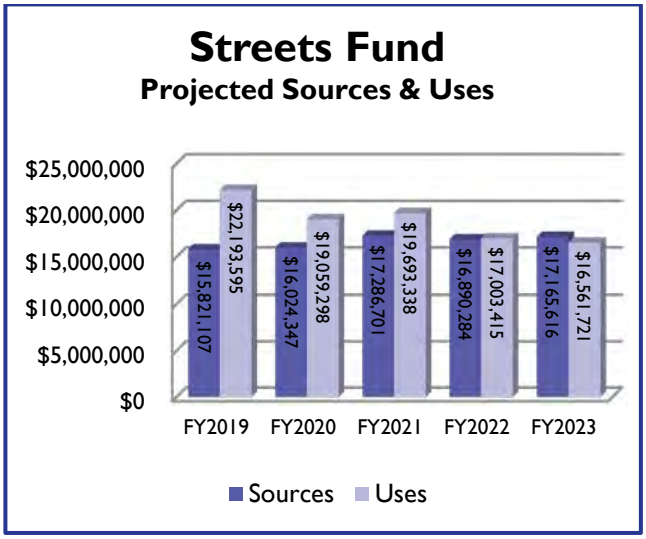
Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

Forecasts of Major Operating Funds

General Fund. The City thoroughly examines ongoing General Fund requirements and revenue streams over multiple years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a "pay-as-you-go" basis. The growth in planned revenues is expected to meet the growth in expenditures over the five years of the forecast, which represents a structurally balanced fund. As ongoing funding becomes available, the City will follow a long-term strategy to determine how best to apply the new sources.

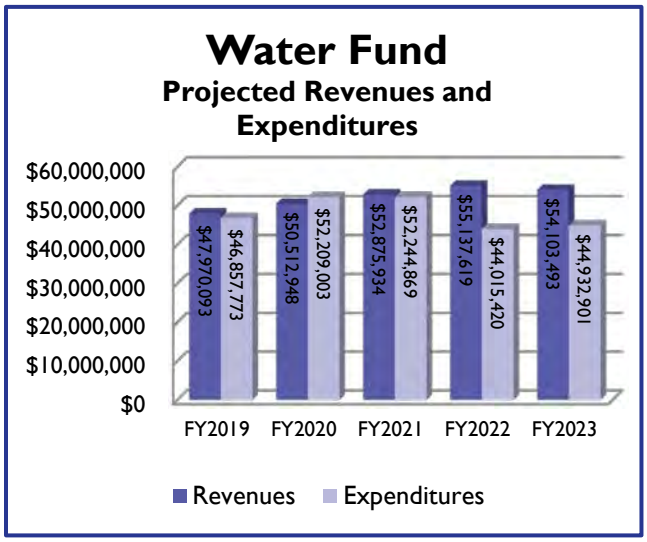


Streets Fund. The City's Streets Fund consists of proceeds from various sources, with HURF as its primary revenue source. Arizona's Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the city's 3/10 of one cent (0.3¢) transportation sales tax help to stabilize this fund. It is not uncommon to see uses exceeding sources in one or more years of the forecast. This is because of "pay-as-you-go" capital projects funded by available fund balance. Ongoing uses are within ongoing sources, and this fund will remain financially independent throughout the planning period.



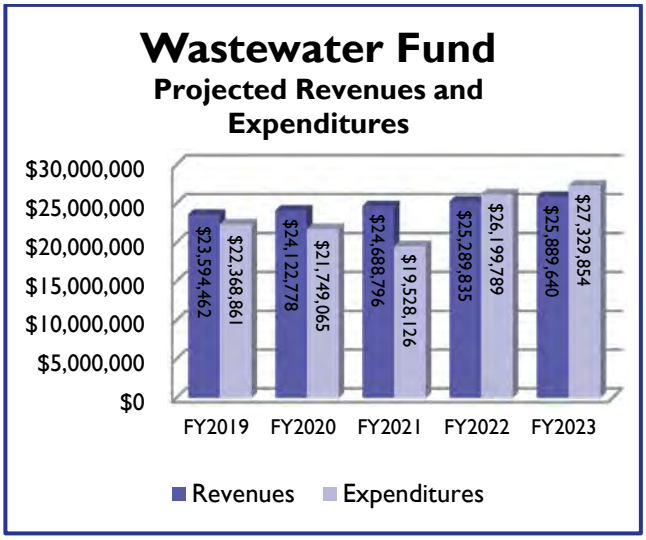
Water Fund. The City of Peoria provides water service to approximately 57,900 accounts within the city limits. All costs for water service are accounted for in the City's Water Fund. The fund is responsible for capital facility needs, debt service payments, and operating costs for water service-related activities.

After a review of the water rate structure and system, City Council adopted a two-year rate increase for FY 2018 and FY 2019. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates the Water Fund will be financially self-sustaining into the future.

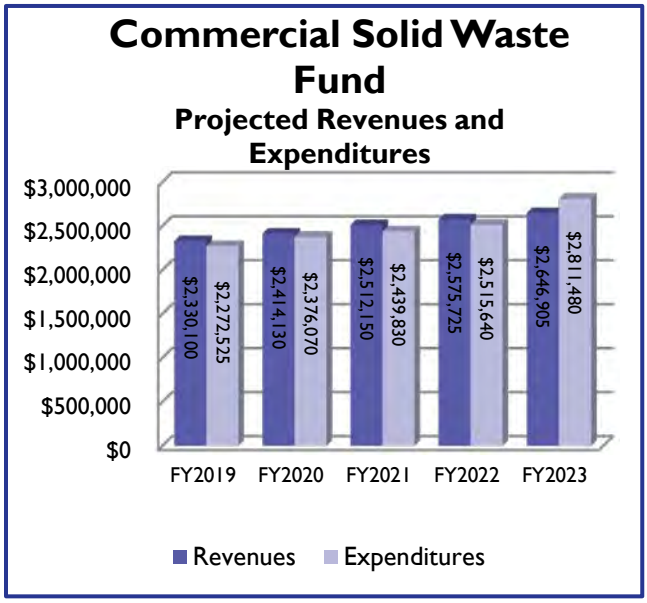


Wastewater Fund. The city provides wastewater services to approximately 59,100 accounts. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

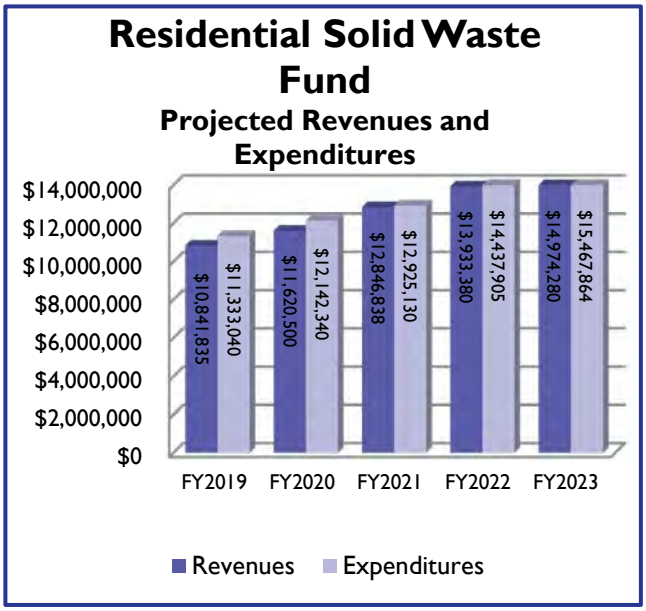
After a review of the water rate structure and system, City Council adopted a two-year rate increase for FY 2018 and FY 2019. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the next two years to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates that the Wastewater Fund will be financially self-sustaining into the future.



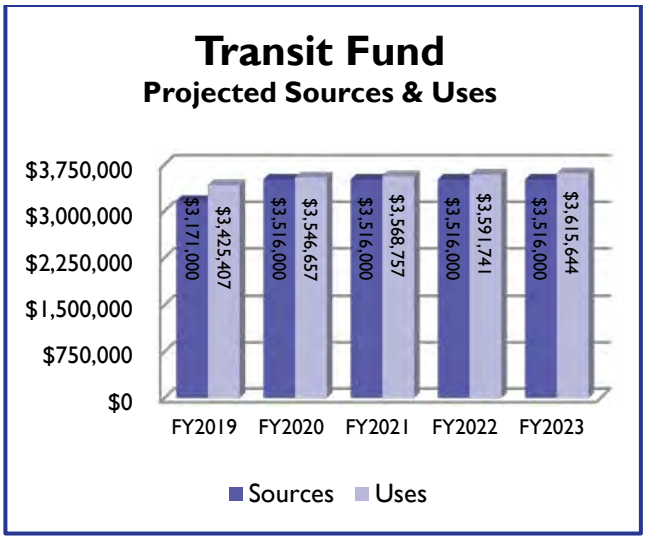
Commercial Solid Waste Fund. The commercial solid waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses have the option of selecting between the city and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the city's financial policies. After a review of the rate structure and service plan, the city will increase rates in FY 2019. Future increases are planned through the remainder of the forecast period to ensure that the Commercial Solid Waste Fund will be financially self-sustaining into the future.



Residential Solid Waste Fund. The residential solid waste operation provides trash collection, recycling, and loose trash pickup for approximately 57,400 residential accounts. The city's residential solid waste operation is the sole provider of service for Peoria residents. After four years of no rate adjustments, the city increased rates to residential service fees in FY 2018 and will increase rates in FY 2019. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast shows expenditures greater than revenues throughout the planning period because of the planned one-time capital projects. Future rate adjustments are included in the forecast between FY 2020 and FY 2023 to ensure that the fund will be financially self-sustaining into the future.



Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a fixed route bus service along 83rd Avenue between Camelback Road and just north of Bell Road, a City Travel Reduction Program, and a Clean Air Campaign. Beginning in the fall of 2019, the city will also offer a circulator route service in the northern part of the city operated by Valley Metro. This new circulator route will be funded through the City's 3/10 of one cent transportation sales tax. In February 2010, the State of Arizona elected to stop the distribution of LTAF funds, which was approximately $855,000 per year to the City. In 2013, the State of Arizona began distributing LTAFII funds from Powerball Lottery sales, which is an estimated $400,000 per year. The City has had to subsidize the remaining balance with Transportation Sales Tax revenues, and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable over the long term.



Budget Summary

Budget Summary

Budget Summary

Throughout the year, the City Council was provided updated information on the city's financial condition, including an assessment of the current economic conditions and discussions on various programs, services, and activities within departments. In February, the City Council updated its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2019 budget process.

As in prior years, departments utilized a more long-term approach to their operations and budget requests. Each department updated its cost of service analysis, which outlines how they intend to meet service expectations within the available resources in FY 2019.

In January, the executive management team met with department directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

Since that time, the executive team and staff have developed a recommended budget for consideration by the City Council. As stated in the city's *Principles of Sound Financial Management*, a "balanced budget" is defined as having ongoing revenues to meet the ongoing expenditures of the city. In general, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements. To respond to short-term business cycle needs without committing ongoing resources, a few positions continue to be funded with one-time resources.

FY 2019 BUDGET CALENDAR

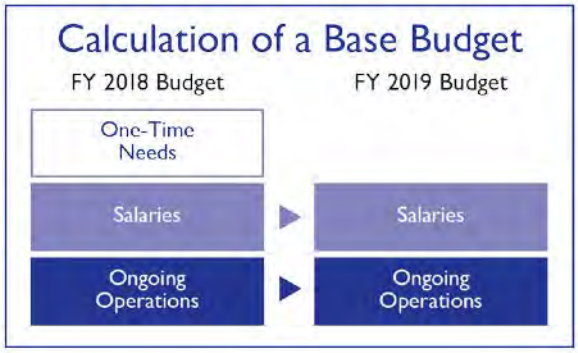
Activity	Date
Department Review Sessions with Executive Team	February - March 2018
City Manager's Recommended Budget	April 9, 2018
Adopt Tentative Budget	May 1, 2018
Hold Public Hearing on Budget and Property Tax Levy	May 15, 2018
Adopt Final Budget	May 15, 2018
Adopt Property Tax Levy	June 5, 2018

Budget Objectives

For FY 2019, a "program and performance-based budgeting" method was utilized throughout the organization. Departments developed strategic operating objectives focused on addressing Council's policy goals without increasing expenditures. Budgets were developed with a focus on providing "core" services to our residents and identifying the true cost of providing those services.

A key component to performance-based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments developed operating objectives that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a "supplemental" request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a "supplemental" request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.



The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year's budget.

Budget Review

Once divisions submitted the base, supplemental, and carryover budget requests, Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews through the month of February 2018. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager's recommended balanced budget, delivered with an overview of the city's financial condition, is then presented to the entire City Council. Upon Council's revisions to the manager's recommended budget, the Budget staff will then finalize the proposed tentative budget.

Budget Adoption

Consistent with Title 42, Chapter 17, Article 3, Arizona Revised Statutes, the proposed budget was presented to Council for tentative adoption on May 1, 2018 after the initial study sessions. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopts a final budget and tax levy pursuant to the City Charter and Arizona Revised Statutes. As shown in the calendar on a previous page, the FY 2019 final budget was adopted on May 15, 2018 and the property tax levy on June 5, 2018.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. Section 42-17101, Arizona Revised Statutes, requires the adoption of a tentative budget on or before the third Monday in July. The tentative budget sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

Article IX, Section 20 of the Arizona Constitution imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements also appear in section 41-563, Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

1. A local home rule (alternative expenditure limitation)
2. A permanent base adjustment
3. One-time override
4. A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001, and most recently in 2003. In the March 2003 general election, voters approved a permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary.

The approved increase of $15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This permanent base adjustment increased the original 1979-80 base of $3,247,857 to a new base of $18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these "base adjusted" amounts depending on the funding needs and available revenues.

The approval of a permanent adjustment eliminated the need for voter approval every four years, and Budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is $897,368,483 in Fiscal Year 2019. This compares to the total appropriation of $660,000,000 in the proposed budget. In addition, the city estimates that $255,555,576 would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Management and Budget Department staff and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds and all transfers of expenditure authority over $50,000. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to $50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are "measurable and available". "Measurable" means the amount can be determined and "available" means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt, which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds, and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances that have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A strategic approach was utilized during the FY 2019 budget process. The departments addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals, and objectives and performance indicators. They also analyzed the costs of the various services they provide. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2019 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

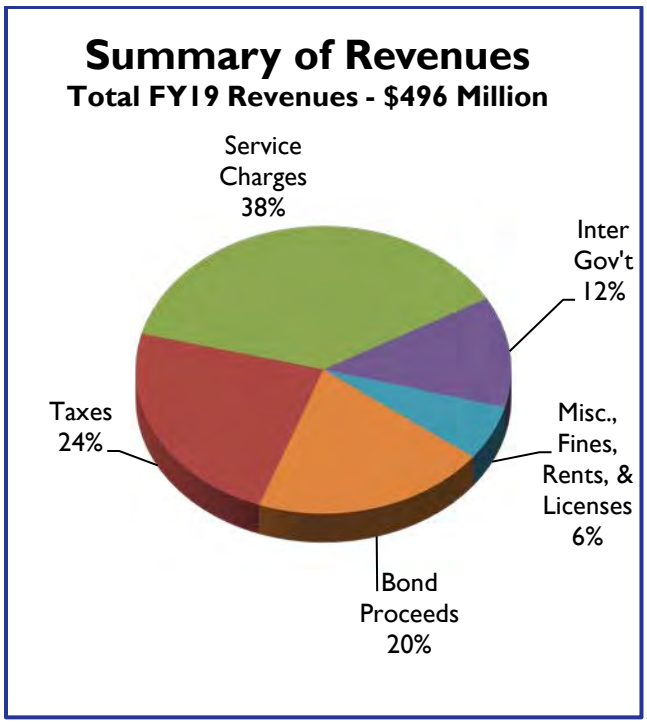
Budget Summary

The City of Peoria's FY 2019 proposed budget appropriation totals $660 million. The operating budget totals an estimated $294 million, an increase of 6 percent from the prior year. The tables on this page and the following page provide a summary of the sources and uses of funds.

Revenues

The FY 2019 estimated revenues total $496 million. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees.

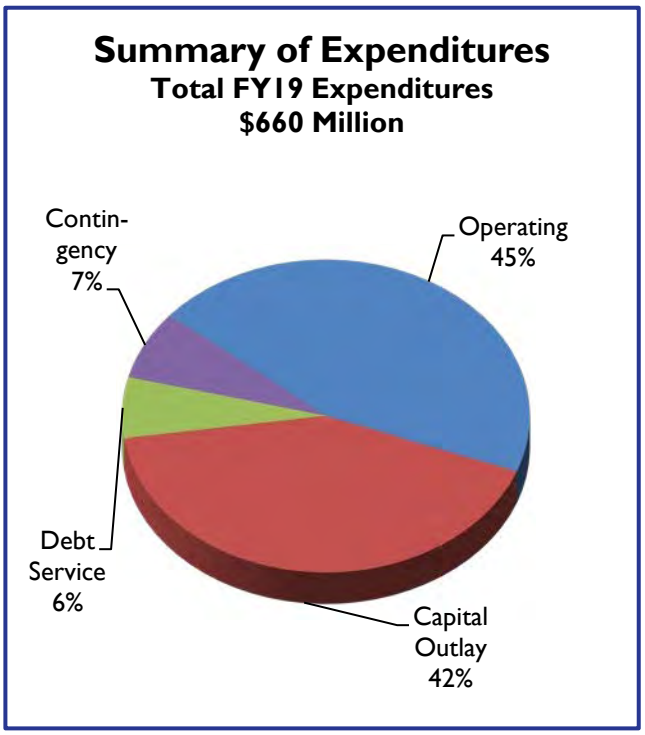
In FY 2019, the city estimates revenue from service charges at $187 million (38 percent), taxes at $116 million (24 percent), inter-governmental revenues at $62 million (12 percent), and bond proceeds at $100 million (20 percent). The remaining categories represent $31 million (6 percent).



Expenditures

The $660 million proposed budget is comprised of four major segments. The operating budget totals $294 million (45 percent), with debt service at $42 million (6 percent). Approximately $47 million (7 percent) is set aside for contingency accounts. Capital improvements total $277 million - 42 percent of the total FY 2019 budget.

Mostly due to the scheduled use of one-time monies in the capital improvement program, expenditures exceed revenues in FY 2019. The other factor in expenditures exceeding revenues is the contingency, which is a reserve that rolls over each year.



TOTAL REVENUES BY TYPE
(In Millions)

Description	FY15	FY16	FY17	FY18	FY19	% Change
Fines, Licenses, Permits & Rents	$7.5	$7.5	$8.0	$8.5	$8.1	-5%
Bond Proceeds	$41.6	$60.5	$19.3	$65.7	$100.4	53%
Charges for Services	$152.9	$153.5	$165.1	$174.7	$187.2	7%
Intergovernmental Revenue	$52.9	$55.3	$58.8	$62.7	$61.6	-2%
Taxes	$90.3	$94.3	$102.4	$108.9	$116.5	7%
Miscellaneous Revenue	$5.3	$6.4	$10.9	$10.2	$19.9	95%
Interest Income	$1.5	$1.1	$1.3	$1.8	$2.6	44%
Total Revenues	**$352.0**	**$378.6**	**$365.9**	**$432.5**	**$496.3**	**15%**

TOTAL BUDGETED USES
(In Millions)

Description	FY15	FY16	FY17	FY18	FY19	% Change
Operations	$237.4	$256.4	$269.1	$277.3	$294.4	6%
Capital	$145.2	$169.3	$128.7	$212.2	$277.1	31%
Debt Service	$45.0	$39.4	$43.7	$45.9	$41.5	-10%
Contingencies	$42.4	$45.9	$55.5	$54.6	$47.0	-14%
Total Revenues	**$470.0**	**$511.0**	**$497.0**	**$590.0**	**$660.0**	**12%**

Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at $187 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The City plans on maintaining strong financial reserves in order to maintain the level of services being provided to Peoria residents and businesses.

The following chart outlines the financial plan for FY 2019. The total sources are estimated at $496 million and total uses are estimated at $660 million. The city is positioned to sustain fund balances at or near stated reserve requirements.

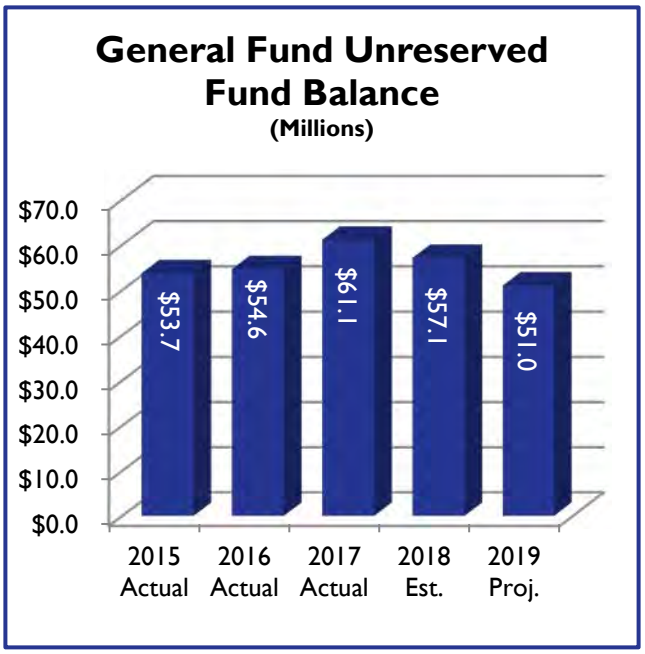
FINANCIAL PLAN SUMMARY
(In millions)

Fund Categories	Estimated Balance 7/1/2018	Total Sources	Total Uses	Estimated Balance 6/30/2019
General	$83.7	$179.0	$218.8	$43.8
Special Revenue	$89.8	$54.5	$106.1	$38.3
Enterprise	$98.5	$133.2	$176.3	$55.5
Internal Service	$33.5	$49.8	$58.8	$24.5
Capital Project	$23.4	$87.0	$106.0	$ 4.4
Debt Service	$22.1	$24.7	$26.0	$20.8
Total All Funds	**$351.0**	**$528.2**	**$692.0**	**$187.3**

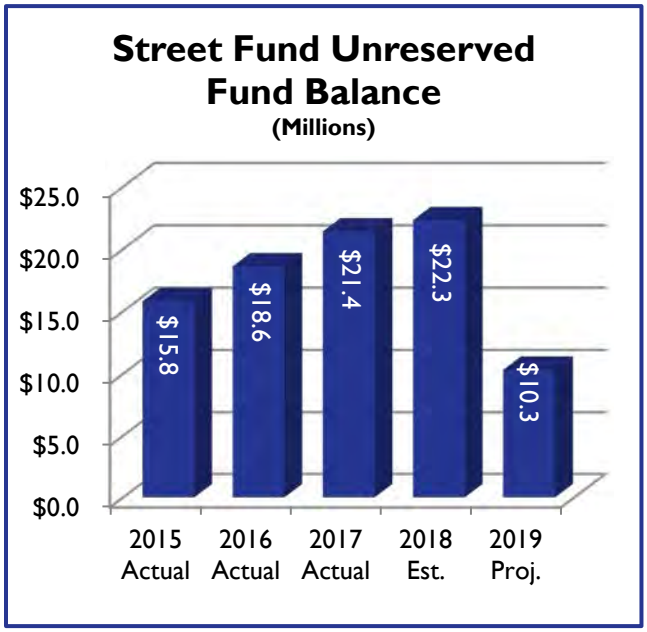
*Total Uses and Estimated Balance includes inter-fund transfers but excludes contingency appropriation.

Fund Balance Analysis

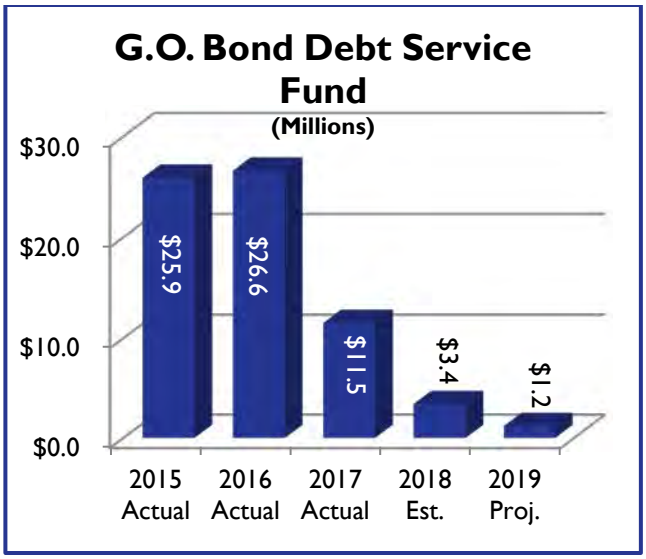
In the general fund, the fund balance reflects the city's strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



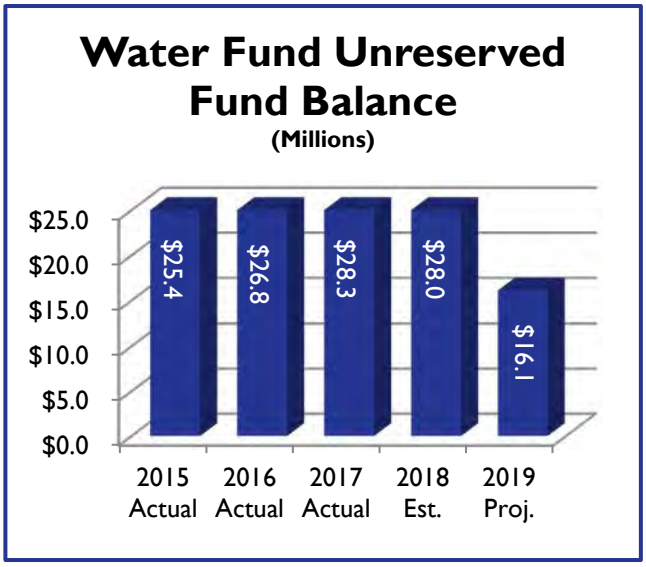
Street Fund Unreserved Fund Balance. For the street operating fund, a transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the street operating fund. Future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.



G.O. Bond Debt Service Fund. In 2017, the Governor signed HB 2011 (Laws 2017, Chapter 212), which amended section 35-458, Arizona Revised Statutes. Consistent with the new legislation, the cash reserves for the G.O. Bond Debt Service Fund have been reduced to less than 10% of the annual payments of principal and interest. The 10-year Capital Improvement Plan programs the use of any excess reserve.

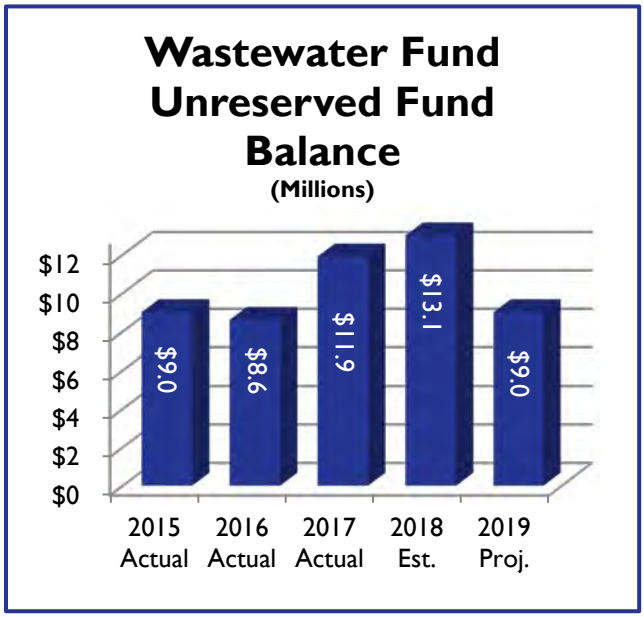


Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



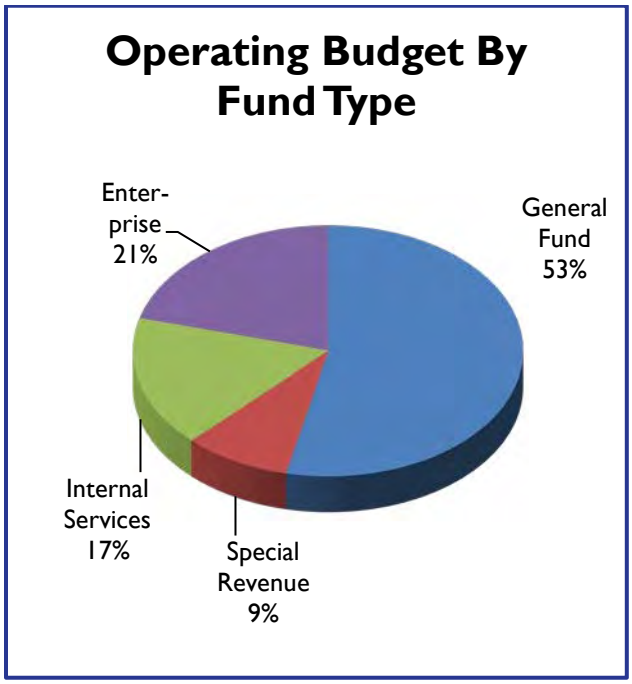
Wastewater Fund Unreserved Fund Balance. The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

Residential Solid Waste Fund Unreserved Fund Balance. The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year.



Operating Budget

The FY 2019 operating budget of $294 million is an increase of $17 million, a six percent gain from last year's $277 million operating budget amount. Based on the city's projected revenue estimates, the FY 2019 operating budget can be balanced without any increase to city taxes.



The general fund makes up 53 percent of the total operating budget and is the largest component of the city's organization. Other fund categories include enterprise funds (21 percent), internal service funds (17 percent), and special revenue funds (nine percent).

As stated in the City Manager's Budget Message, the FY 2019 budget reflects our commitment to maintain the quality standards our residents have come to expect, while preserving our organization's long-term financial viability. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. By seeking efficiencies, identifying cost savings, and evaluating departments' base budgets, staff continues to respond to the limitations on city resources. As the economy continues to recover and demands for services increase, additional new positions are necessary to meet the needs of a growing city. The recommended budget also includes modest increases in wages and benefits to help attract and retain a quality work force.

In total, the FY 2019 budget proposes 46.88 more FTE positions than in FY 2018, including:

- 17 Fire-Medical positions
- 12 Police positions
- 10 Public Works positions
- 2.63 Planning and Community Development positions
- 2.25 Development and Engineering positions
- 2 Community Services positions
- 1 Economic Development Services position

With a combined 29 new positions for Fire-Medical and Police, the budget continues to focus on public safety and ensuring the well-being of all citizens and visitors.

Total staffing authorization for benefitted positions is proposed at 1,249.35 FTEs. A summary and detail of the city's full-time benefitted positions can be found within each department section.

Department Summary

The Economic Development Services Department continues to work to achieve the goals of the Council-adopted Economic Development Implementation Strategy (EDIS II). The FY 2019 budget allocates one-time funding to support this effort, including advertising and marketing, community promotions and events, and retail market analysis. The budget also adds funding for a position to head the new Office of Real Estate Development.

For a number of years, the Development and Engineering Department has utilized contract employees to manage high workloads associated with robust development activity. Given the steady level of development activity, an engineering inspector and a development technician have been converted from contract to ongoing positions under this budget. The budget also funds a couple of one-time contract positions. In addition, the budget includes funding to equip engineering inspectors with tablets and a mobile inspection application.

Similar to the Development and Engineering Department, the Planning and Community Development budget funds the conversion of a few contract positions to ongoing positions, specifically a planning technician, an administrative assistant, and a planner. The budget also adds funding for a resource center to house non-profit agencies with expertise in literacy, cognitive disabilities, Alzheimer's, domestic violence, housing, and other community issues. Resources for historic preservation are continued in the department's budget as well.

The Fire-Medical budget funds 17 new positions for ambulance rescue phase II, including:

- 14 firefighters
- 1 administrative assistant II
- 1 automotive technician II
- 1 billing supervisor

Besides new staff, the Fire-Medical budget funds cardiac monitor replacement, paramedic training, protective equipment and the residential lockbox program.

The Police Department receives funding for 12 new positions. The new staff include the following:

- 3 police officers
- 3 police services officers assigned to patrol
- 2 lead police services officers
- 1 crime prevention education coordinator
- 1 police services officer
- 1 police support assistant
- 1 police communications specialist

As well as providing new staff, the Police budget continues to fund a few one-time contract positions, police officer overhire, enhanced abatement for dilapidated structures, moving radar units, the traffic prevention program, and the crime prevention program. The budget also funds computer software, an internship program, training and equipment.

Proposition 206 continues to impact the Community Services Department. The minimum wage will rise from $10.50 per hour to $11.00 in 2019 and $12.00 in 2020. Accordingly, the FY 2019 budget continues to provide additional funding to address the minimum wage and benefit increase for part-time staff and contracted services. In addition, the budget funds a trails maintenance worker and a coordinator for the adaptive recreation program.

The Community Services Department continues to receive funding to provide services to support the acquisition, maintenance and conservation of public art. The city has a long history of providing family-friendly and culturally diverse events and the budget continues to fund these community events.

The Community Services budget includes funding to continue to meet the demands of popular programs in the areas of AM/PM, the Sports Complex, and Adult Day services. Additionally, the Department receives funding to repair and maintain key amenities at various parks and facilities along with resources to address increased utility costs.

The Public Works budget funds 10 new positions, specifically:

- 2 solid waste equipment operators (and 2 trucks)
- 2 automotive technicians
- 1 SCADA instrumentation control specialist
- 1 utility locator II
- 1 environmental compliance inspector
- 1 utility plant operator
- 1 transit operator
- 1 transit manager

The Public Works Department receives funding to continue the CAP water supply program and Northern Arizona Forest Fund. The budget also funds increased electrical costs for water production, the utilities supervisory control and data acquisition (SCADA) system, stormwater program expansion, landfill services, fleet maintenance, computer software, and repair and maintenance of city assets. In the Transit Division, funding was provided to establish a northern Peoria circulator bus route, which will operate Monday through Friday.

The FY 2019 budget contains one-time funding for several contract employees, including a contract judicial assistant at the Municipal Court, a part-time web and graphics support specialist in the Office of Communications, a business attraction coordinator in the Economic Services Department, and a customer service representative in the Information Technology Department.

Operating Budget Change

For FY 2019, the city's operating budget is $294 million, representing a six percent increase from the operating budget of $277 million of the prior year. The operating budget contains $15.0 million in one-time expenditures. This includes $8.0 million in new one-time requests, $4.0 million for replacement of existing vehicles, and $3.0 million in carryovers from the FY 2018 budget.

Operating Budget History

	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
GENERAL FUND					
Mayor & Council	$705,276	$663,050	$686,642	$734,412	$797,530
City Leadership & Management	$2,510,130	$2,654,357	$3,181,726	$3,395,012	$3,892,099
Office of Communications	$1,450,008	$1,505,039	$1,604,463	$1,486,494	$1,585,670
Development & Engineering	$3,782,645	$7,027,231	$7,867,085	$7,836,108	$7,990,720
Economic Development Services	$4,416,353	$1,620,347	$2,035,195	$2,075,271	$1,564,038
Human Resources	$2,514,788	$2,716,901	$2,536,747	$3,392,258	$3,511,978
City Clerk	$971,151	$905,386	$1,194,130	$918,624	$1,162,564
City Attorney	$3,264,380	$3,204,841	$3,349,167	$3,376,223	$3,369,069
Municipal Court	$1,870,388	$1,944,394	$1,972,926	$2,052,320	$2,125,190
Non-Departmental	$1,778,614	$3,918,851	$1,626,256	$1,553,263	$1,418,733
Finance	$10,215,330	$10,597,188	$9,999,914	$10,029,066	$11,260,286
Planning & Community Dev.	$2,542,177	$2,851,681	$3,271,258	$3,386,708	$1,965,532
Police	$40,223,216	$41,926,694	$44,648,274	$47,089,555	$48,372,423
Fire	$23,957,261	$26,908,354	$30,015,194	$32,390,086	$36,402,598
Community Services	$22,311,291	$22,757,158	$23,918,437	$24,954,301	$28,441,111
Public Works	$673,750	$691,272	$709,285	$626,009	$651,393
Half-Cent Sales Tax and Other	$1,988,949	$2,471,673	$3,037,917	$3,260,501	$3,072,224
Management and Budget	-	-	$716,699	$979,246	-
SPECIAL REVENUE FUNDS					
Streets Funds	$9,902,760	$10,042,631	$10,184,149	$10,477,468	$10,544,967
Housing & Community Dev.	$361,808	$331,959	$434,116	$329,104	$349,993
Transit	$1,313,050	$1,077,848	$1,091,924	$2,825,328	$5,015,753
Grants & Miscellaneous	$5,123,440	$8,022,436	$10,343,301	$10,263,999	$10,167,612
ENTERPRISE FUNDS					
Water Fund	$22,081,670	$22,288,976	$23,412,402	$24,350,814	$26,660,699
Wastewater Fund	$10,886,748	$11,077,614	$11,278,621	$11,368,949	$11,346,201
Enterprise Reserves	$1,355,097	$3,114,818	$2,231,100	$1,816,798	$3,423,876
Solid Waste Funds	$11,696,116	$13,672,482	$14,507,957	$14,598,131	$14,559,469
Sports Complex	$4,707,494	$4,688,874	$4,895,041	$5,284,247	$5,392,795
INTERNAL SERVICE FUNDS					
Fleet Maintenance	$5,330,744	$5,297,614	$5,337,188	$5,421,912	$5,212,372
Fleet Reserve	$4,040,968	$4,720,114	$3,861,538	$1,392,660	$2,987,604
Insurance Reserve	$18,879,716	$20,263,385	$20,823,028	$22,121,149	$22,946,920
Facilities Maintenance	$6,026,810	$5,944,297	$5,950,564	$6,280,454	$6,249,637
IT Operations	$9,102,318	$9,562,203	$10,167,291	$10,509,022	$10,422,719
IT Reserve	$331,600	$871,685	$976,010	$561,731	$609,502
IT Projects	$1,099,060	$1,033,320	$1,247,810	$188,200	$898,634
Trust, Agency & Debt Svc	$30,600	$54,426	$30,600	$30,600	$66,850
TOTAL	**$237,445,706**	**$256,429,099**	**$269,143,955**	**$277,356,023**	**$294,438,761**

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2019 major grants are summarized below.

U.S. Department of Justice

The Police Department was awarded a Community-Oriented Policing Services (COPS) Hiring Program Grant. The purpose of the COPS Hiring Program Grant is to enhance public safety by utilizing community policing to increase crime prevention and assist with full-time sworn officer staffing needs throughout agencies nationwide. The grant was awarded in FY 2017 and provides $41,667 annually for three years of one new officer's salary and benefits ($125,000 over the life of the grant). The city's annual match for the grant is $60,333. The current grant will end in 2020.

Developmental Disabilities Grant - State of Arizona Department of Economic Security

The Community Services Department offers an Adaptive Recreation Program that is contracted with the Department of Economic Security Division of Developmental Disabilities (DD) to offer a variety of day treatment and training services and recently expanded to include respite services. The primary goal of all DD contracted programs is to enhance social and independent living skills through various recreational opportunities, community outings and service projects. All programs are staffed on a 1:3 staff to participant ratio, so a high level of independence is required. For FY 2019, the city has budgeted expenditures of $639,972.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development. The FY 2019 CDBG budget totals $1.6 million. These monies will be used for various housing rehabilitation projects, as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded by the United States Department of Housing and Urban Development. This program is designated specifically for carrying out income-eligible housing strategies through acquisition, rehabilitation, and new construction. The FY 2019 budget for the HOME grant is $349,993.

State Forfeiture

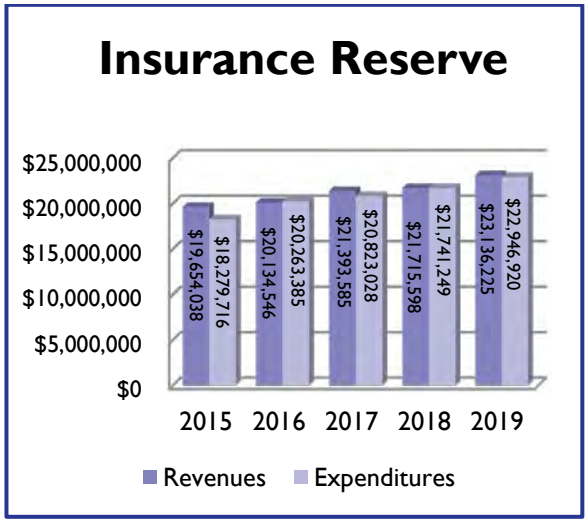
These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2019, the city has budgeted expenditures of $184,605 from the State Anti-Racketeering Fund. These funds are used by the Police Department and the City Attorney's Office for training, supplies, and equipment.

Internal Service Funds

The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, facilities maintenance, insurance reserve, fleet maintenance, information technology, and IT replacement reserve. These funds are financed by service charges to all other funds, departments, and divisions of the city that employ their services.

Insurance Reserve

The Insurance Reserve Fund accounts for the risk management function of the city, as well as claims paid under the city's self-funded risk, health, dental, and workers' compensation programs. The city carries excess insurance coverage and uses third-party administrators to monitor the self-funded programs. The FY 2019 budget for this fund is $22,946,920.



Fleet Replacement Reserve

The Fleet Replacement Reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In FY 2019, the fleet reserve funds anticipate revenues from service charges and transfers of $4,500,000. Expenditures are budgeted at $5,200,000. These reserve funds have a healthy fund balance that can accommodate the budgeted expenditures.

Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to city departments based on square footage of occupied space, maintenance records, and custodial requirements. Specific requests for maintenance, capital repairs, or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2019 appropriation totals $6,249,637.

Fleet Maintenance

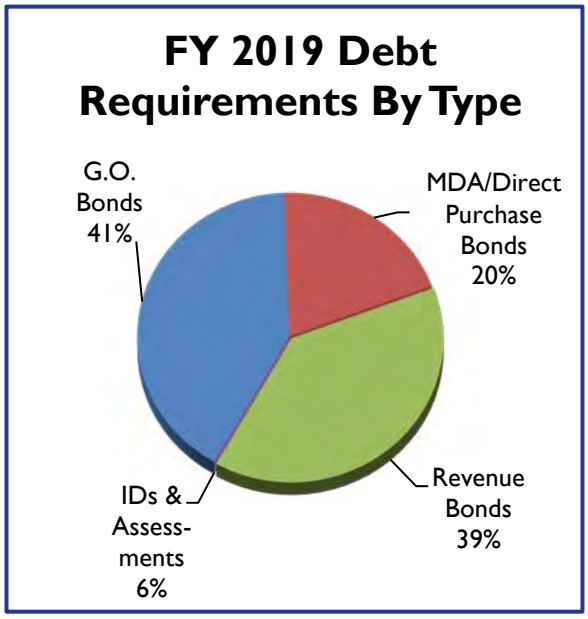
A division of the Public Works Department, Fleet Maintenance, is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2019 operating budget is $5,212,372.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city website, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2019 is $10,422,719 and $898,634 for IT projects.

Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as described below) are available. More detail on planned debt service for FY 2019 may be found in Schedule 8 of the "Schedules" section of this document.

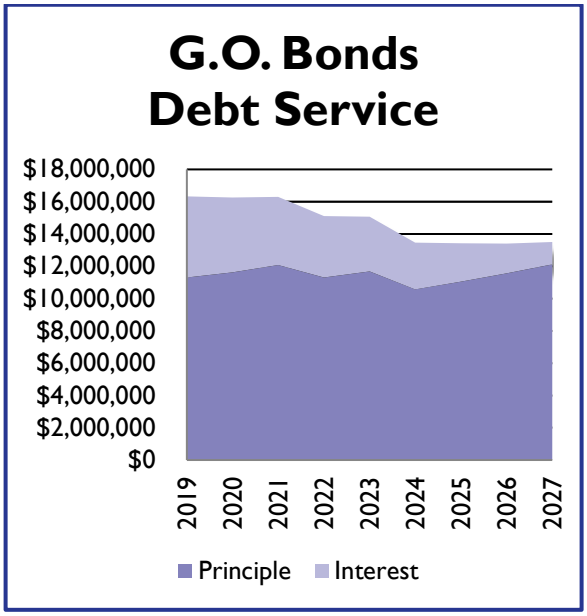


General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the city has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the city's G.O. bond ratings were upgraded by Moody's and Fitch. This upgrade is a reflection of the bond rating industry's increased confidence in the city's creditworthiness. The improved bond ratings help the city to obtain favorable interest rates on future bond sales and thus generate considerable savings for Peoria taxpayers.

The FY 2019 total outstanding debt for general obligation bonds is $137,080,000, with another $25,451,800 in proposed bonds.

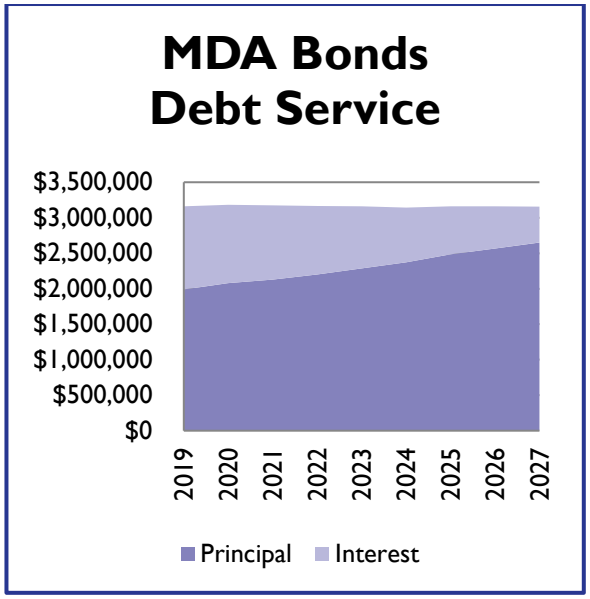


G.O. Bond Ratings

Moody's	Aa1
Standard & Poor's	AA+
Fitch	AA+

Municipal Development Authority Bonds

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.



MDA Bond Ratings	
Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

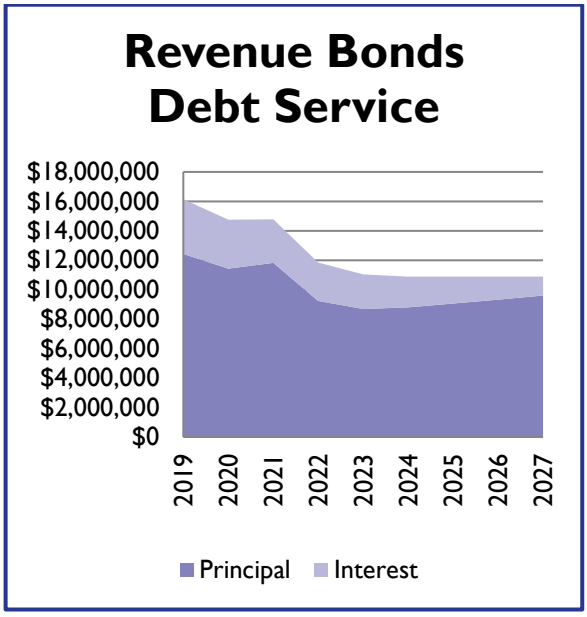
The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

The FY 2019 total outstanding debt for Municipal Development Authority bonds is $87,755,000, with another $33,894,304 in Direct Purchase bonds. As the name suggests, Direct Purchase bonds are sold directly to financial institutions, saving the seller and buyer costs associated with the traditional bond issuance process.

Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

The FY 2019 total outstanding debt for Revenue bonds is $132,495,131.



Revenue Bond Ratings	
Moody's	Aa3
Standard & Poor's	AA
Fitch	AA

Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling $387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed here.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city's total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The housing crisis during the recession cut into the city's debt capacity; however, over the last few years the city's assessed values are gradually increasing. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

Description	2013	2014	2015	2016	2017	2018	2019
Population	156,074	157,628	160,435	164,173	168,343	170,047	171,751
Secondary Assessed Value (Millions)	$1,137	$1,057	$1,156	$1,178	$1,245	$1,340	$1,440
Net Bonded Debt (Millions) 1/	$132	$124	$119	$144	$133	$145	$136
Pct. of Net Bonded Debt to Assessed Value	**12%**	**12%**	**10%**	**12%**	**11%**	**11%**	**9%**
Net Bonded Debt Per Capita	**$820**	**$755**	**$708**	**$843**	**$765**	**$837**	**$791**

1/ From 2013 to 2017, figures are based on the comprehensive annual financial report, adjusted for mid-decade census estimates. The remaining years are budget estimates, which exclude debt service reserves.

Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

• The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city's ability to pay its debt when due.

• The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds or impact fees where applicable.

• The city does not intend to issue commercial paper (CP) or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.

• The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.

• Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.

• Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if savings exceed $750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.

• The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.

• The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.

• The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.

DEBT CAPACITY ANALYSIS

20% Limitation as of 6/30/18

(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)

FY 2019 Secondary Assessed Valuation	$1,439,191,582
Allowable 20% Bonds Outstanding	$287,983,916
Less 20% Bonds Outstanding	$146,043,394
Unused 20% Debt Capacity	$141,940,522

6% Limitation

(All Other General Government Projects)

FY 2019 Secondary Assessed Valuation	$1,439,919,582
Allowable 6% Bonds Outstanding	$86,395,175
Less 6% Bonds Outstanding	$5,193,406
Unused 6% Debt Capacity	$81,201,769

Revenue Summary

Revenue Summary

Revenue Summary

Total revenues for Fiscal Year 2019 are estimated at $496.2 million, an increase of 33% over the prior year's estimate of $354.7 million. Estimated FY 2019 bond proceeds increase revenues by $100 million, causing the out-sized increase. Bond proceeds can fluctuate from year to year with the timing of major projects and/or the actual receipt of proceeds. When this source is excluded, the City's FY 2019 revenue sources are forecasted to increase by a more modest 7.5% over the FY 2018 estimated total. FY 2019's budgeted revenues reflect a continuingly improving outlook for growth in the state and local economies.

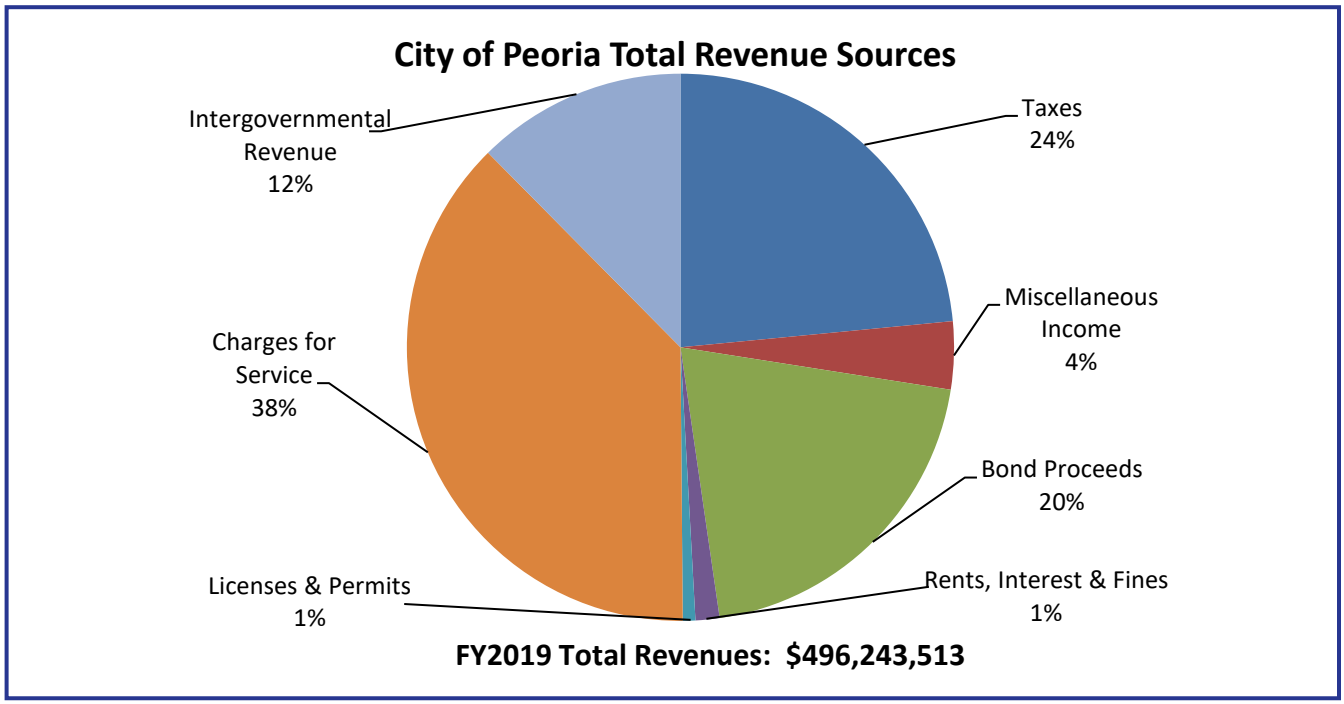
The national economy has shown steady improvement, but at a slow pace. Steady job growth has reduced the unemployment rate to below pre-recession levels, yet wage growth has only recently begun to respond. Recent stock market levels reflect improved business confidence and an optimistic national outlook. Consumer spending has improved and business investment and housing construction are improving and stabilizing. Arizona's economy has shown improvements in sales and income tax collections, residential construction and an improving outlook for tourism. The state has steadily added jobs, regaining those lost during the last recession.

Forecasters anticipate that while migration to the state may be slower than historical averages, Arizona will remain a destination state and income growth will begin to return to moderate levels over the next few years. The Phoenix metro area continues to outperform the state in population and employment growth.

The local real estate market reflects strengthening demand but limited inventory, resulting in increasing prices. New residential construction in Peoria is growing, while commercial has begun to show expansion and stability.

The City's revenue forecasts are based on historical data and trends, assumptions on population changes, and economic projections. Staff review revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into seven major sources, as depicted in the graph below. Charges for Service account for the largest percentage of revenue by source, at an estimated $187.2 million, or 38% of



total revenues. Revenue in this category comes from sources both internal and external to the City. Of the total amount, $94.9 million (without bonds proceeds) is projected from external enterprise activity, or 51% of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services revenue is projected from internal service charges to City departments, which represent $61.6 million.

The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs, development services and the collection of impact fees for development activity.

Tax revenues account for 23.5% of total City revenue. The estimated tax revenue for FY 2019 is $116.5 million, which includes collections from local sales, franchise, and property taxes. Sales tax collections are estimated at $89.9 million, or 77% of total tax revenue. The City's major remaining revenue sources are described in more detail in the following sections.

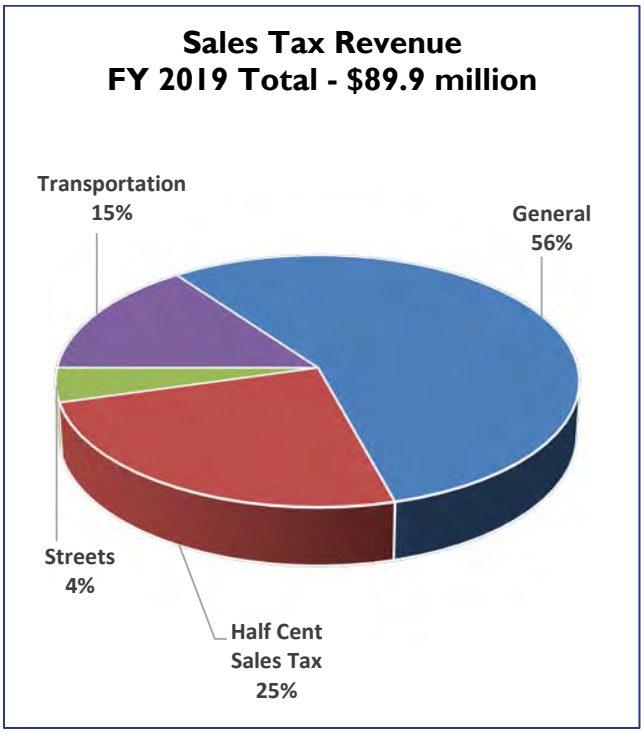
TOTAL REVENUES BY FUND

Fund	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Approved
General	$ 118.5	$ 124.2	$ 35.0	$ 136.5	$ 144.0
Bond	$ 0.0	$ 30.4	$ 2.2	$ 4.3	$ 100.4
Water	$ 33.9	$ 45.5	$ 41.8	$ 47.1	$ 48.1
Wastewater	$ 20.2	$ 25.7	$ 22.3	$ 22.9	$ 23.8
Insurance Reserve	$ 20.5	$ 19.5	$ 20.2	$ 21.5	$ 22.6
Half-Cent Sales Tax	$ 18.5	$ 19.9	$ 21.2	$ 21.8	$ 22.5
Impact Fees	$ 10.8	$ 15.0	$ 16.4	$ 15.7	$ 20.3
Other	$ 5.1	$ 15.0	$ 4.3	$ 6.4	$ 19.4
Debt Service	$ 14.6	$ 4.9	$ 16.0	$ 17.0	$ 17.1
Streets	$ 13.6	$ 14.0	$ 14.2	$ 15.0	$ 14.9
Transportation Sales Tax	$ 11.3	$ 12.2	$ 13.1	$ 13.3	$ 13.6
Residential Sanitation	$ 9.3	$ 9.6	$ 9.7	$ 10.0	$ 10.7
Information Technology	$ 7.9	$ 8.5	$ 9.1	$ 9.4	$ 9.4
Grant	$ 2.5	$ 3.8	$ 3.5	$ 3.3	$ 6.4
Facilities	$ 5.9	$ 5.9	$ 6.0	$ 6.3	$ 6.1
Fleet Maintenance	$ 4.8	$ 4.5	$ 9.3	$ 10.8	$ 5.4
Sports Complex	$ 2.7	$ 3.8	$ 4.1	$ 3.3	$ 3.6
Fleet Reserve	$ 2.0	$ 2.1	$ 2.6	$ 2.3	$ 2.4
Commercial Sanitation	$ 2.4	$ 2.5	$ 2.3	$ 2.2	$ 2.3
Sanitation Equip. Reserve	$ 1.0	$ 1.1	$ 1.2	$ 1.3	$ 1.4
Information Tech. Reserve	$ 0.7	$ 0.7	$ 0.7	$ 0.8	$ 0.8
Transit	$ 0.9	$ 1.1	$ 0.9	$ 0.7	$ 0.7
Economic Development Reserve	$ 0.0	$ 0.0	$ 0.8	$ 0.0	$ 0.0
Improvement Districts	$ 0.4	$ 0.4	$ 2.2	$ 0.0	$ -
Fund Totals	**$ 307.6**	**$ 380.2**	**$ 358.8**	**$ 372.1**	**$ 496.2**

City Sales Tax Revenue

Sources

The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.



Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting $89.9 million in sales tax revenue for FY 2019. This is a 3.1% increase over the FY 2018 estimate of $87.1 million. The moderate increase reflects a conservative outlook for improvements in consumer spending and population growth.

Property Tax Revenue

Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the primary tax rate by $0.05 per hundred dollars of assessed value, resulting in a combined rate of $1.44, where it remains for FY 2019.

Uses

The City Property Tax has two components: the primary property tax can be used for general government operations and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year.

In FY 2019, the State converted to a new system of limited property valuation, which creates a single value for both the primary and secondary tax levies and a 5% cap on assessed value increases.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2019 is estimated to increase modestly from the previous year's valuation. FY 2019's stabilizing valuation makes the fifth consecutive year of increases following the low collection point in FY 2014, yet still 25% below the high point in FY 2009. The primary tax rate will increase by $0.10 per $100 of assessed valuation. As a result, the levy revenue for FY 2019 is estimated at $4.2 million, a 68% increase.

The secondary tax rate is reduced by $0.10 to $1.1500 per $100 of assessed valuation. With secondary valuations increasing from the previous year, the resulting secondary levy is projected to decrease by just 1.1% to $16.6 million.

Property Tax Rate and Levy

Property Tax Rates (per $100 of assessed valuation)	**FY14 Actual**	**FY15 Actual**	**FY16 Actual**	**FY17 Actual**	**FY18 Est.**	**FY19 Appr.**
Primary	$ 0.19	$ 0.19	$ 0.19	$ 0.19	$ 0.19	$ 0.29
Secondary	$ 1.25	$ 1.25	$ 1.25	$ 1.25	$ 1.25	$ 1.15
Total	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**	**$ 1.44**
Property Tax Revenues ($ in millions)						
Primary Tax Levy	$ 2.0	$ 2.1	$ 2.2	$ 2.4	$ 2.5	$ 4.2
Secondary Tax Levy	$ 13.3	$ 14.3	$ 14.5	$ 15.5	$ 16.8	$ 16.6
Total	**$ 15.3**	**$ 16.4**	**$ 16.8**	**$ 17.9**	**$ 19.3**	**$ 20.7**

State Shared Revenue

Sources

State shared revenues from four sources make up the largest component of the City's Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. In 2016, the City completed a mid-decade census to reflect growth since 2010's U.S. Census. The revised census indicated that Peoria's growth increased by approximately 4.8% between 2010 and 2016.

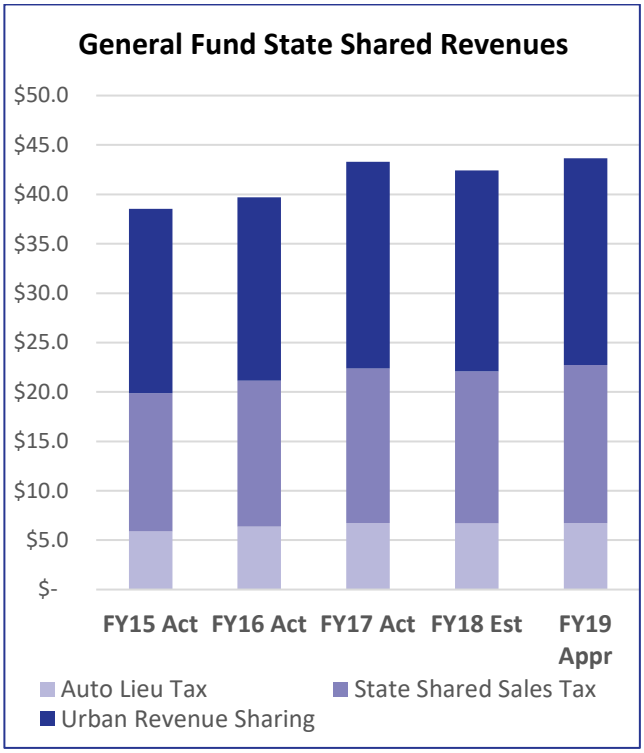
The largest of the four components, Urban Revenue Sharing, is based on state individual and corporate income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state's vehicle license collections within Maricopa and Yavapai Counties. The fourth source, Highway User Revenues are discussed in the next section.

Uses

The first three State Shared sources represent over 30% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2019, the budgeted State Shared revenues applied to the General Fund are $43.6 million, representing a 2.8% increase over the $42.4 million estimate for FY 2018. The FY 2019 estimates reflect known growth in previous statewide income tax receipts and forecasted improvements in sales tax and vehicle license revenue sources.



Highway User (HURF) Revenue

Sources

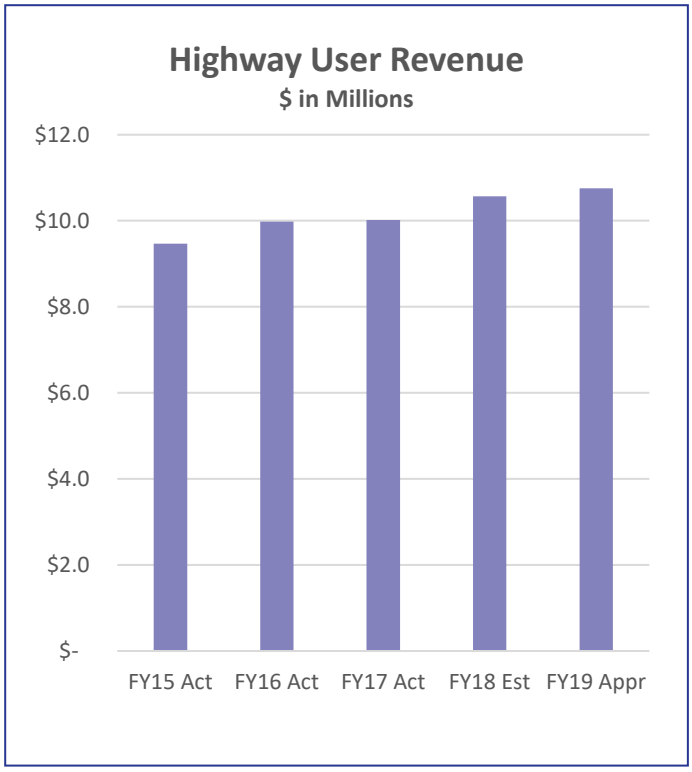
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of $0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits $0.13 of the $0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City's Streets Fund.

Projection

The Fiscal Year 2019 projection for HURF revenues is $10.8 million, a 1.9% increase over the prior year's estimate of $10.6 million. The City estimates growth in future years will moderate as fuel reduction from conservation and vehicle efficiencies offset growth from population.



License and Permit Revenue

Sources

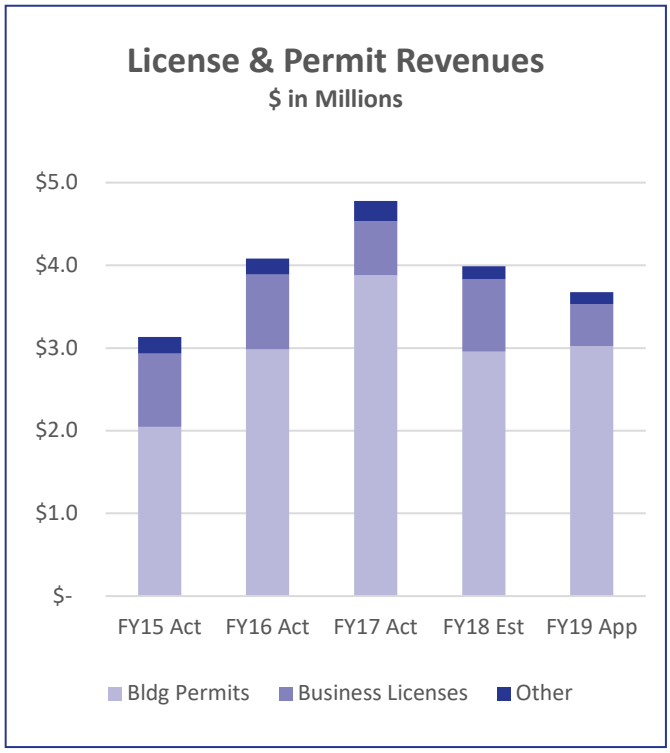
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by the Economic Development and Finance Departments, and is placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate $3.7 million in FY 2019. Building permit revenues are anticipated to contribute $3.0 million, or 81% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute $510,000, representing 14% of the total. Growth in permit-based revenues reflects a continued optimistic outlook for construction activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year to year.



Water Utility Revenue

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Utilities Department's water operations, debt payments and a portion of the fund's annual capital improvement program.

Projection

Rate adjustments have been adopted for FY 2019. Adjustments and modest residential account growth are projected to increase water revenues to $46.3 million in FY 2019.

Water Operating Revenue
(Millions)

Account Description	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Estimate	FY19 Approved
Water Fees	$ 31.2	$ 36.1	$ 38.5	$ 42.4	$ 43.3
Reclaimed Water Fees	$ 0.6	$ 0.7	$ 0.7	$ 0.8	$ 0.9
New Service Fees	$ 0.3	$ 0.5	$ 0.6	$ 0.6	$ 0.6
Water Meter Charges	$ 0.3	$ 0.4	$ 0.5	$ 0.3	$ 0.4
Disconnect/Reconnect Fees	$ 0.3	$ 0.2	$ 0.2	$ 0.2	$ 0.2
Quintero WTP Fees	$ 0.4	$ 0.3	$ 0.3	$ 0.3	$ 0.3
Non Potable Water Fees	$ 0.2	$ 0.2	$ 0.2	$ 0.3	$ 0.3
Interest Income	$ 0.1	$ 0.2	$ 0.2	$ 0.2	$ 0.2
Other	$ 0.5	$ 0.4	$ 0.3	$ 0.3	$ 0.3
Total Water Utility	**$ 33.6**	**$ 38.9**	**$ 41.4**	**$ 45.3**	**$ 46.3**

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment services. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

Rate adjustments have been adopted for FY 2019. Projected revenues for FY 2019 are $23.6 million, an increase of $1.0 million from the previous year's estimate.

Wastewater Operating Revenue
(Millions)

Account. Description	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Estimate	FY19 Approved
Wastewater Fees	$ 18.2	$ 19.6	$ 20.2	$ 20.9	$ 21.7
EPA Mandate Fees	$ 0.9	$ 0.9	$ 0.9	$ 0.9	$ 1.0
Allocated Interdept. Svc. Chrgs.	$ 0.9	$ 0.7	$ 0.7	$ 0.7	$ 0.8
Utility Late Fees	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Other	$ 0.0	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Total Wastewater Utility	**$ 20.1**	**$ 21.4**	**$ 22.1**	**$ 22.6**	**$ 23.6**

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into their respective operating funds. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities are used to recover the costs of each service's operations.

Projection

Fiscal Year 2019 revenues for combined Solid Waste operations are estimated at $13.0 million, about 6.5% higher than the projected 12.2 million for FY 2018. Rate adjustments are proposed in FY 2019 for both residential and commercial services.

The majority of revenue - 82% - is generated from residential user fees, with $10.6 million expected in FY 2019. Commercial user fees are estimated to contribute 18%, or about $2.3 million in projected revenues for FY 2019.

Solid Waste Operating Revenue
(Millions)

Fund	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Estimate	FY19 Approved
Commercial Solid Waste Fund	$ 2.4	$ 2.5	$ 2.3	$ 2.2	$ 2.3
Residential Solid Waste Fund	$ 9.3	$ 9.6	$ 9.6	$ 10.0	$ 10.7
Totals	**$ 11.7**	**$ 12.1**	**$ 11.9**	**$ 12.2**	**$ 13.0**

Programs – Performance Management

Programs – Performance Management

Performance Management

Why Measure Performance?

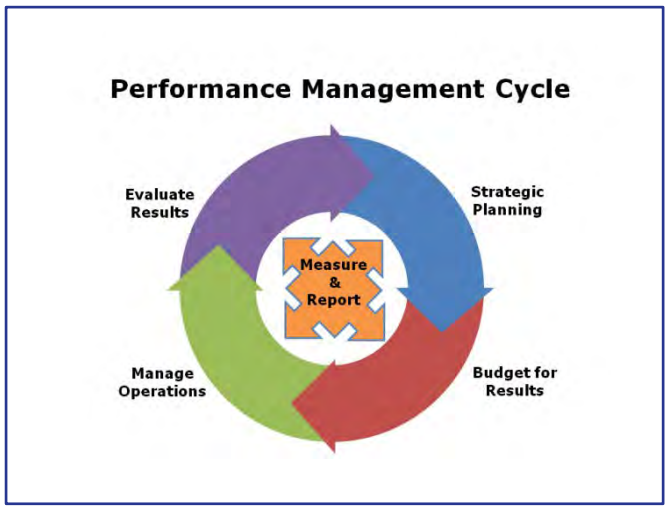
The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, performance management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating strategies to identify desired outcomes, address service delivery objectives and to address Community/Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountabil-ity and effectively allocates limited resources to core service activities.

Transparency and Accountability

Performance management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With a limited amount of dollars available, a "performance-based" budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Continuous Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. Peoria is one of 11 cities that have been working together since 2011 with the Alliance for Innovation and Arizona State University to improve local government performance. The Valley Benchmark Cities is a collaborative of designated representatives from the largest cities in the Phoenix metropolitan area to identify common demographic, financial and performance information, to provide and discuss that information to better understand similarities and differences between our complex and diverse operations and to share information, resources and best practices with one another. These proactive measures help us to quickly respond and adapt to changes in our community.

The Government Finance Officers Association (GFOA) recognized Peoria's efforts with Special Recognition in the area of Performance Management in the 2017 Distinguished Budget Presentation Award.

Peoria has been an active participant in the International City Management Association (ICMA)'s Center for Performance Analytics (CPA) program since 2007 and has been recognized each year for our achievements in creating and improving our performance management program. For the past seven years, we have received the Certificate of Excellence, the highest award bestowed by ICMA CPA.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY 2018 budget process included a full "costing out" of services to place greater emphasis on tying financial resources to desired outcomes. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are detailed in the following department summaries and individual division details. Special attention is paid to the "key outcome measures" that, if achieved, indicate progress towards the overall desired results.

ICMA
INTERNATIONAL CITY/COUNTY MANAGEMENT ASSOCIATION

This
Certificate of Excellence
is presented to

Peoria, AZ

for exceeding the standards established by the International City/County Management Association in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance management in the organization's culture.

Presented at the 103rd ICMA Annual Conference in San Antonio/Bexar County, Texas

23 October 2017

Marc A. Ott
ICMA Executive Director

Lee Feldman
ICMA President

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria's elected officials. Prior to the start of the budget process, the City Council re-affirmed their 24-month Council Policy Goals. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, department directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY 2019 budget year are:

- **Public Safety**
- **Economic Prosperity**
- **Transportation**
- **Built and Natural Environment**
- **Arts and Culture**
- **Parks and Recreation**
- **Communications**

Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed **Organizational Strategic Plan** offers every employee insight into our long-term vision, values and standards. The tenets provide a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Plans

To assist the city leadership in making informed budget recommendations, departments develop Department Operational Outcomes. These outcomes translate the organizational priorities into various policies, programs, services, and activities. Each department develops a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2018 budget development was to explore creative ways to maintain service levels on core services and to implement cost-saving efficiences wherever possible. Departments aligned their core services, fully cost out activities, and addressed future trends in our changing community. In some cases, this approach results in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels and still preserve the things that make Peoria a great place to live.

Aligning departmental goals, objectives and performance measures with the City's broader strategic direction fosters more data-driven decision making.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measure-ment is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These measures require regular review and analysis.

Lastly, additional performance data is collected at the department level to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

Survey Results

Surveys, both internal and external, are another tool used to measure the city's performance. The National Citizen Survey measures residents' opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city's programs and budget from year to year.

Peoria's most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria's survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

In the most recent citizen survey, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good." Most residents also agreed with the overall direction the city is taking. These results are much higher than cities comparable to ours. The citizen surveys are undertaken periodically at the direction of the City Council.

Department Spotlight

CITY ATTORNEY'S OFFICE MISSION

To provide high quality legal services to our clients and to achieve the interests of justice.

DEPARTMENT OVERVIEW

The City Attorney's Office is the legal advisor to City, including the City Council, appointees, city boards, commissions and committees, the City Manager, and staff members that conduct the business of city. In addition, the City Attorney's Office represents the City's interests in all court cases and prosecutes all cases brought in the Municipal Court. Key services include helping the city comply with federal, state and local law, representing the City in all lawsuits, prosecuting city code and state law violations, overseeing deferred prosecution, and giving notice and assistance to crime victims. The City Attorney's Office also administers the purchase of insurance for the City, manages the City's self-insurance program, and handles a variety of legal insurance loss events and claims.

Key Outcome Measures
City Attorney's Office

- % of criminal of cases resulting in conviction
- % of deferred prosecution cases that are successfully completed
- Average response time for document format public records requests
- Average response time for body worn camera/video public records requests

Criminal Division

The Criminal Division provides the prosecution and victim assistance services for the City. This division is responsible for the efficient disposition of criminal cases brought in the Municipal Court. This practice group covers three major functions: Criminal Prosecution, Victim Assistance Services, and Deferred Prosecution/ Probation.

Cost of Service Breakdown - City Attorney's Office - Criminal Division					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Criminal Prosecution	6.50	$670,117	$18,950	$147,266	$836,333
Victim Assistance Program	2.00	$174,676	$3,960	$68,182	$246,818
Deferred Prosecution/Probation	0.50	$51,525	$1,458	$11,323	$64,306
TOTAL	**9.00**	$896,318	$24,368	$226,771	$1,147,457[2]

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

[2] This amount does not include the City Attorney Forfeiture Fund grant budget ($18,261)

Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments, and the City at large in all transactional areas of law. The Civil division includes overall divisional operations support, including management and legal administration services for the Office of the City Attorney, and houses the City's Claims Management services. Legal civil practice groups within the division share administrative and paralegal personnel to provide comprehensive legal services.

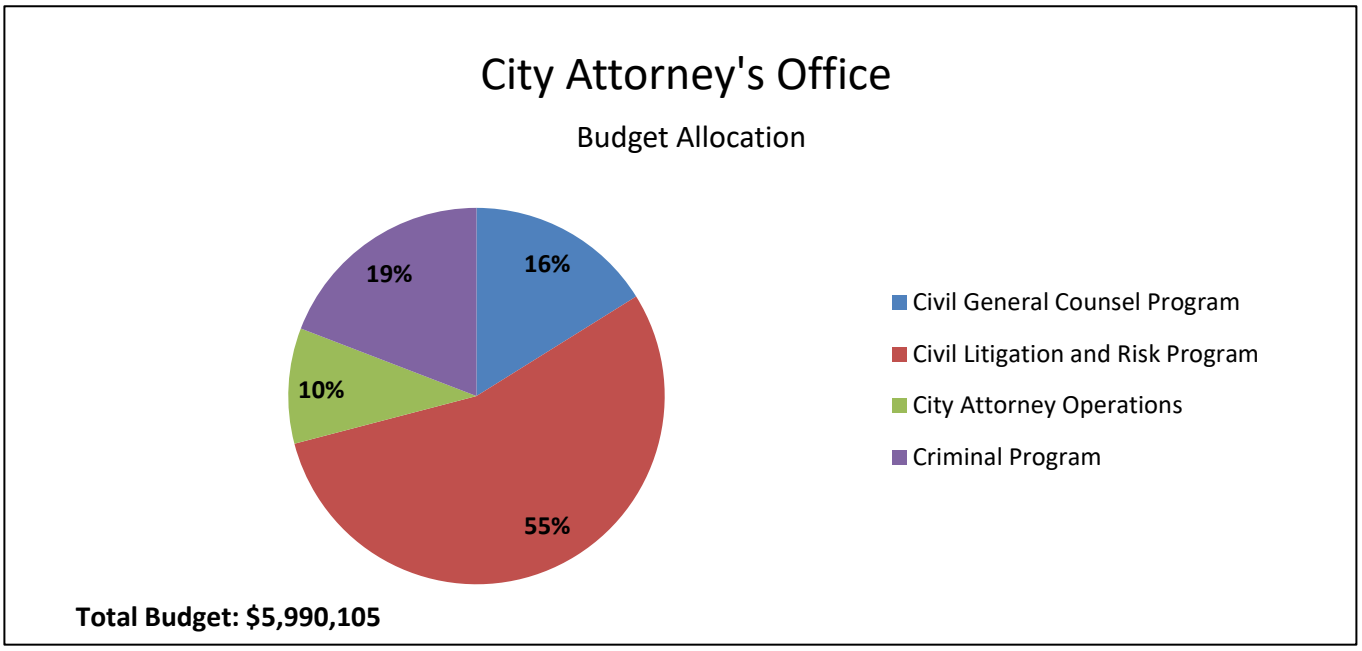
Civil practice groups:

- Development and Finance
- Land Use and Government Operations
- Environment and Utilities
- Government Compliance and Labor & Employment
- Litigation and Creditor Rights

Cost of Service Breakdown - City Attorney's Office – Civil & Risk Division					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Municipal Legal Governance Law Services	1.30	$ 162,595	$ 10,702	$ 19,714	$ 193,011
Development Legal Services	2.00	$ 250,464	$ 16,486	$ 30,367	$ 297,317
Administrative Legal Services	2.00	$ 250,464	$ 16,486	$ 30,367	$ 297,317
Transaction Legal Services	1.20	$ 150,203	$ 9,886	$ 18,211	$ 178,301
Litigation Legal Services	4.50	$ 563,262	$ 37,075	$ 68,293	$ 668,630
Operation of City's Self-Insurance Program	0.00	$ 0	$ 2,251,601	$ 145,524	$2,397,125[1]
Claims Management Services	2.00	$ 168,954	$ 10,411	$ 37,392	$ 216,757
General Legal Operations Management Services	.90	$ 112,652	$ 7,415	$ 13,659	$ 133,726
Legal Office Human Resources Services	.80	$ 100,073	$ 6,587	$ 12,133	$ 118,793
Legal Office Financial Services	1.10	$ 137,624	$ 9,060	$ 16,686	$ 163,370
Legal Office Technology Services	1.20	$ 150,203	$ 9,886	$ 18,211	$ 178,301
TOTAL	**17.00**	**$ 2,046,493**	**$ 2,385,596**	**$ 410,559**	**$4,842,648**

The budget amounts listed above include all costs for that service or program for FY 2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

[1] *This amount does not include risk fund contingency.*



Performance Report

CITY ATTORNEY'S OFFICE

The City Attorney's Office uses performance data as a tool to improve service delivery to our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Enhance Current Services	Efficiently prosecute and dispose of Municipal Court criminal cases to effectively serve justice, zealously represent the State's interest in all criminal matters, oversee the Deferred Prosecution Program and the Asset Forfeiture Grant	% of Cases Resulting in Conviction	85%	78%	80%	80%
		% of Deferred Prosecution Cases that are Successfully Completed	76%	91%	90%	90%
	Assure that city operations comply with all federal, state and local laws.	Number of BWC/Video Public Record Requests for Legal Review & Redaction	24	71	72	75
		Number of BWC/Videos Reviewed & Redacted	24	503	600	675
		Average Videos Per BWC/Video Public Record Request	1	7	8	9
		Average Business Days to Respond to BWC Public Record Requests	67	39	35	30
		Percentage of BWC/Video Public Record Requests Taking Over 30 Business Days	95%	71%	65%	55%
		Number of Document Public Record Requests	101	102	84	80
		Number of Document Pages Reviewed & Redacted	2,254	6,166	2,489	2,700
		Average Pages per Document Public Record Request	22	60	29	34
		Average Business Days to Respond to Document Public Record Requests	40	33	19	15
		Percentage of Document Public Record Requests Taking Over 30 Business Days	55%	40%	20%	10%

Department Spotlight

CITY CLERK'S OFFICE MISSION

Connecting citizens with City government by providing transparency and public access through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council's policy-level goals and provide transparency and public access to City Government. Therefore, the City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute.

Clerk to the City Council

The City Clerk provides support to the City Council by administering City Council meetings through preparation of the agendas, packets and minutes. Services encompass supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations, code changes and customer service. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council, Council Subcommittees, and Boards and Commissions and provides excellent internal and external customer service.

Key Outcome Measures

City Clerk

- Provide Transparency and Public Access to City Government
- Administer Records Management
- Conduct Municipal Elections

Chief Records Management Officer

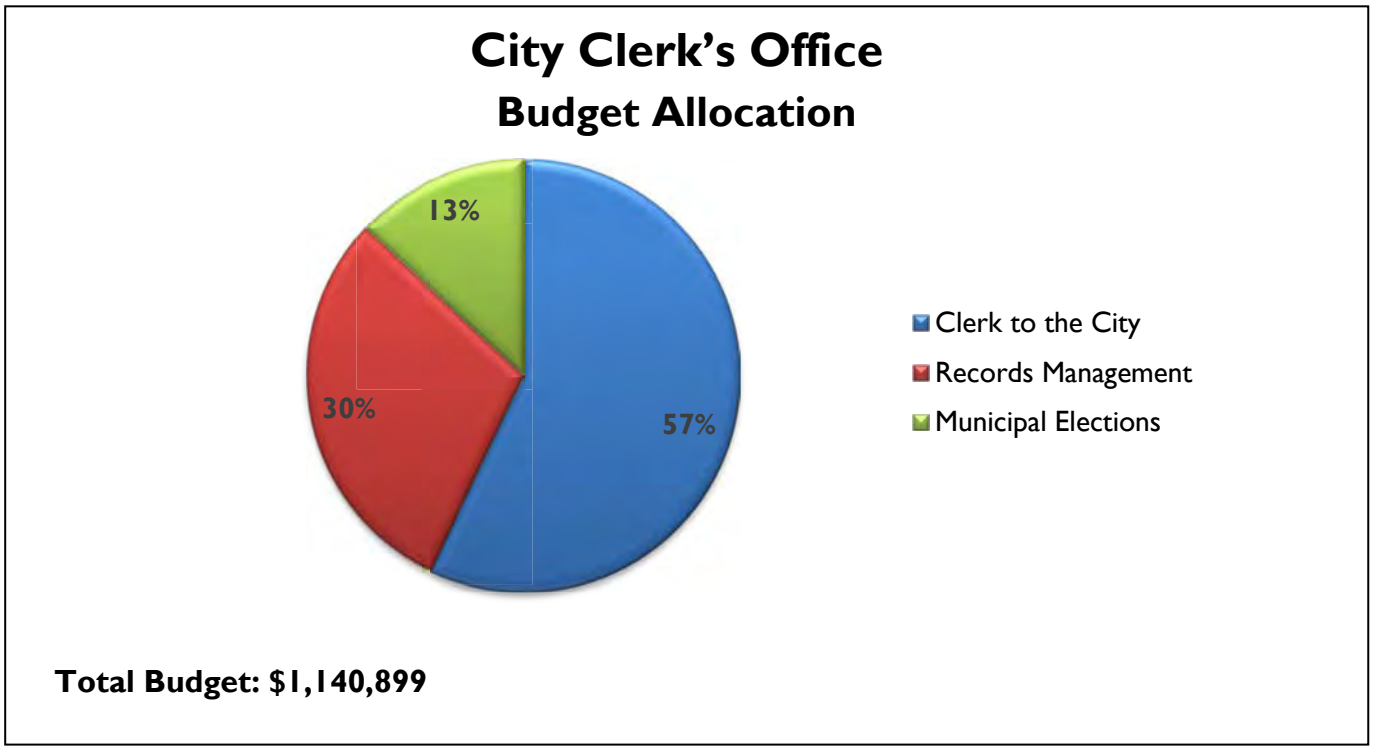
The City Clerk is the official keeper of all city documents. Services include administering city records through an electronic data management process, administering public records requests, and providing records management training and consultation to City departments.

Chief Elections Officer

The City Clerk is the Chief Elections Officer for the City and is responsible for municipal elections. Services include conducting primary, general, recall and other special elections, campaign finance related filings and the preparation and distribution of publicity pamphlets.

Cost of Service Breakdown - City Clerk's Office						
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Supplemental Costs**	**Internal Services Charges**	**Total Cost of Service**
Clerk to the City	3.98	$ 391,597	$ 38,006	$ 0.00	$ 92,700	$ 522,303
Records Management	2.09	$ 205,638	$ 19,958	$ 0.00	$ 48,679	$ 274,275
Municipal Elections	.93	$ 91,504	$ 8,881	$ 222,275	$ 21,661	$ 344,321
TOTAL	**7.00**	**$ 688,739**	**$ 66,845**	**$ 222,275**	**$ 163,040**	**$1,140,899**

The budget amounts listed above include all costs for that service or program for FY2017. Cost may include staff, contractual services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as contracts information technology support and facility maintenance.



Performance Report

CITY CLERK'S OFFICE

The City Clerk's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of performance indicators and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Leadership and Image	Provide transparency and public access to city government	% compliance with open meeting law	99.8%	99.8%	100%	100%
	Support the City's customer service goals	Average number of days to complete public information requests *without* redactions	3.8	2.3	2.1	2
		Average number of days to complete public information requests *with* redactions	31.9	16.3	17.1	10

Department Spotlight

COMMUNITY SERVICES DEPARTMENT MISSION

Enriching the livability of Peoria through a connection to community, places and programs.

DEPARTMENT OVERVIEW

The Community Services Department provides residents and visitors alike with various recreational opportunities, including an array of recreation programs, city special events, neighborhood and community parks, open space and trails, year-round activities at the Peoria Sports Complex, two full-service Libraries, and unique arts and cultural experiences. The operation and management of these areas are fulfilled by the divisions outlined below.

Community Services Administration

Community Services Administration is directly responsible for the overall management, financial administration, human resources, employee recruitment guidance and support, technology administration, and strategic direction for the Parks, Recreation, Library, Arts and Cultural Services and Sports Facilities divisions, through the Business Services Division. The department also serves as liaison to multiple Boards and Commissions that advise the department and City Council in several key areas:

- Youth Advisory Board
- Parks and Recreation Board
- Library Advisory Board
- Veterans' Board
- Arts Commission

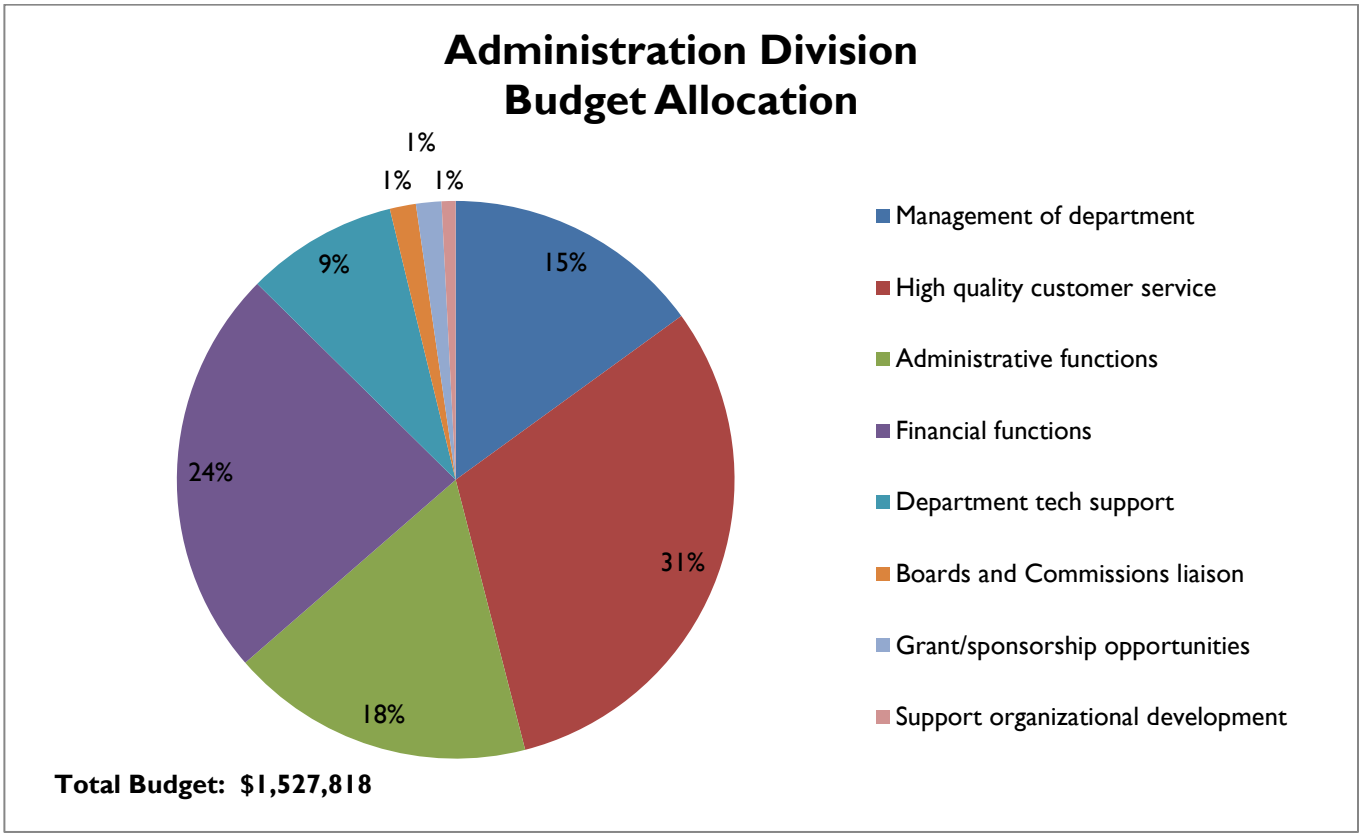
Key Outcome Measures

Community Services Department

- Overall satisfaction with parks, recreation and library services in Peoria
- % of residents rating the overall quality of Peoria's natural environment as good or excellent
- Total annual circulation per capita in Peoria's Library system
- # of registered participants and event attendees
- Cost recovery goals in Recreation Programs
- Art Gallery Visits

Cost of Service Breakdown – Community Services Administration					
Activity Description	**Allocated FTEs**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Service Charges**	**Total Cost of Service**
Management of department/divisions	0.79	$ 187,674	$ 15,419	$ 26,181	$ 229,274
High quality customer services	5.65	$ 387,488	$ 31,836	$ 54,055	$ 473,378
Administrative functions	2.31	$ 220,357	$ 18,104	$ 30,740	$ 269,201
Financial functions	3.08	$ 297,531	$ 24,445	$ 41,506	$ 363,482
Department technological support	0.90	$ 110,049	$ 9,042	$ 15,352	$ 134,442
Boards and Commission liaison	0.18	$ 18,940	$ 1,556	$ 2,642	$ 23,138
Grant/sponsorship opportunities	0.17	$ 18,421	$ 1,513	$ 2,570	$ 22,504
Support organizational development	0.08	$ 10,149	$ 834	$ 1,416	$ 12,399
TOTAL	**13.15**	**$1,250,608**	**$ 102,749**	**$ 174,461**	**$1,527,818**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Recreation Programs

The Recreation division is responsible for providing programs that offer unique and varied recreational experiences. The division seeks to offer activities that prove fun, safe, and cost effective. Programs are offered for all ages, and are located in parks, schools, private and public facilities throughout the community. The division is also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center. In addition, this division includes planning and implementation of city-managed special events.

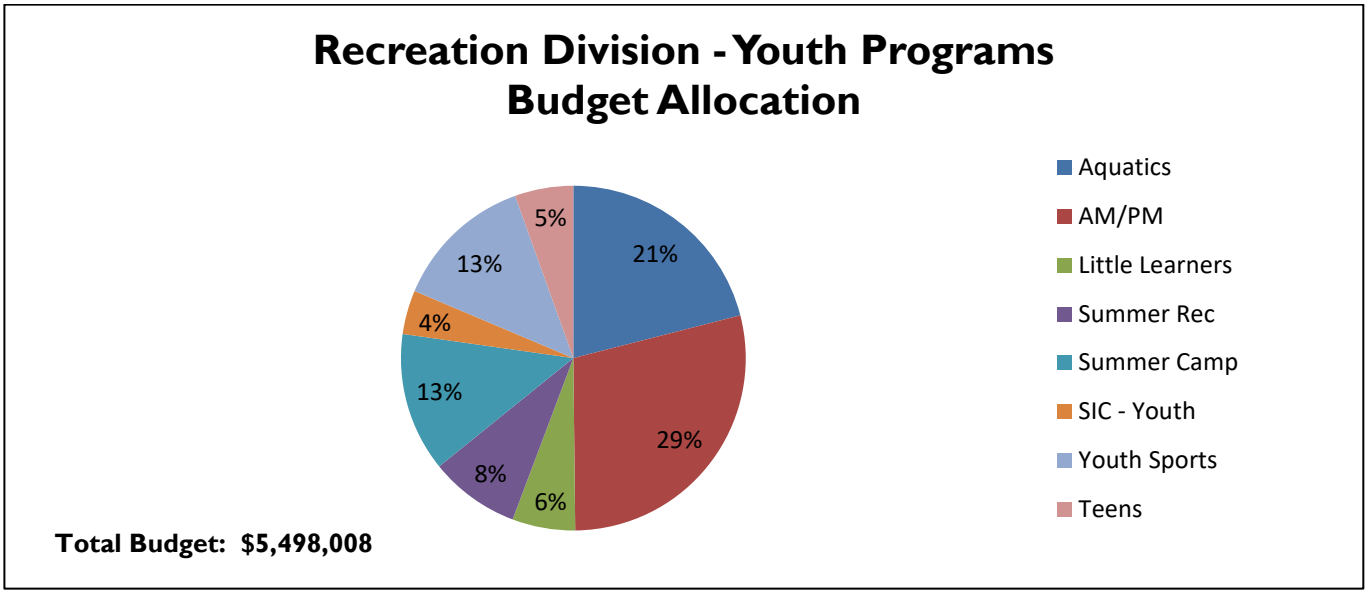
Youth Programs

Youth Programs include swimming lessons, swim and dive teams, pool maintenance, before and after school programs, kindergarten readiness year-round program, summer recreation options (both licensed and drop-in), youth special interest classes, youth sports and teen programs such as skate events, lunch box program and summer Step OUT. Recreation programming and leisure learning opportunities align with the Youth Master Plan.

Cost of Service Breakdown – Recreation – Youth Programs

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Aquatics Program	17.53	$ 763,746	$ 299,357	$ 86,690	$ 1,149,793
AM/PM Program	29.52	$ 1,059,874	$ 442,438	$ 99,967	$ 1,602,279
Little Learners	5.02	$ 194,952	$ 77,157	$ 51,074	$ 323,183
Summer Recreation	6.91	$ 261,687	$ 156,228	$ 45,186	$ 463,101
Summer Camp	10.67	$ 435,604	$ 264,008	$ 14,545	$ 714,157
Special Interest Classes - Youth	1.49	$ 135,834	$ 73,299	$ 16,646	$ 225,779
Youth Sports	5.37	$ 322,067	$ 350,085	$ 47,577	$ 719,729
Teens	4.32	$ 197,869	$ 86,702	$ 15,416	$ 299,987
TOTAL	**80.82**	**$ 3,371,633**	**$ 1,749,274**	**$ 377,101**	**$ 5,498,008**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



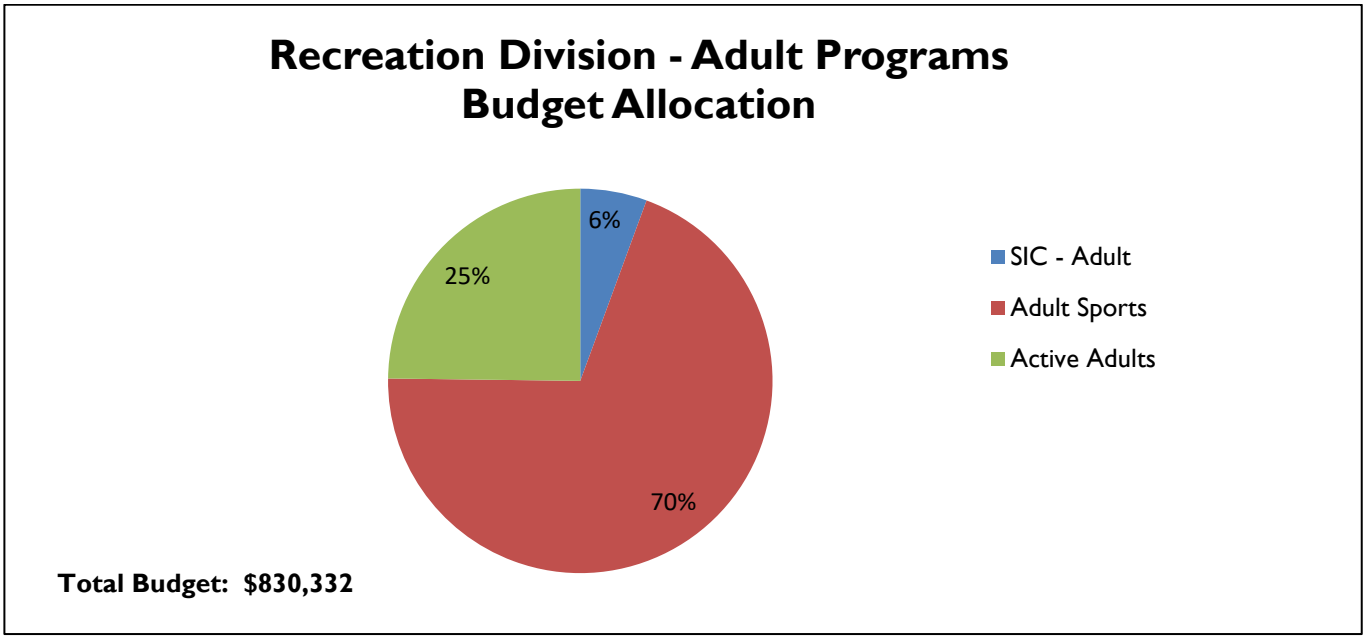
Adult Programs

Adult Recreation Programs include special interest classes geared towards adults, adult sports offerings such as softball leagues, indoor volleyball leagues and senior programs – trips, wellness classes, events at the community center and more.

Cost of Service Breakdown – Recreation – Adult Programs

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Special Interest Classes - Adult	0.32	$ 34,056	$ 11,558	$ 932	$ 46,546
Adult Sports	8.25	$ 440,987	$ 126,581	$ 10,278	$ 577,846
Active Adult Programs	1.72	$ 135,398	$ 66,766	$ 3,776	$ 205,940
TOTAL	**10.29**	**$ 610,441**	**$ 204,905**	**$ 14,986**	**$ 830,332**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



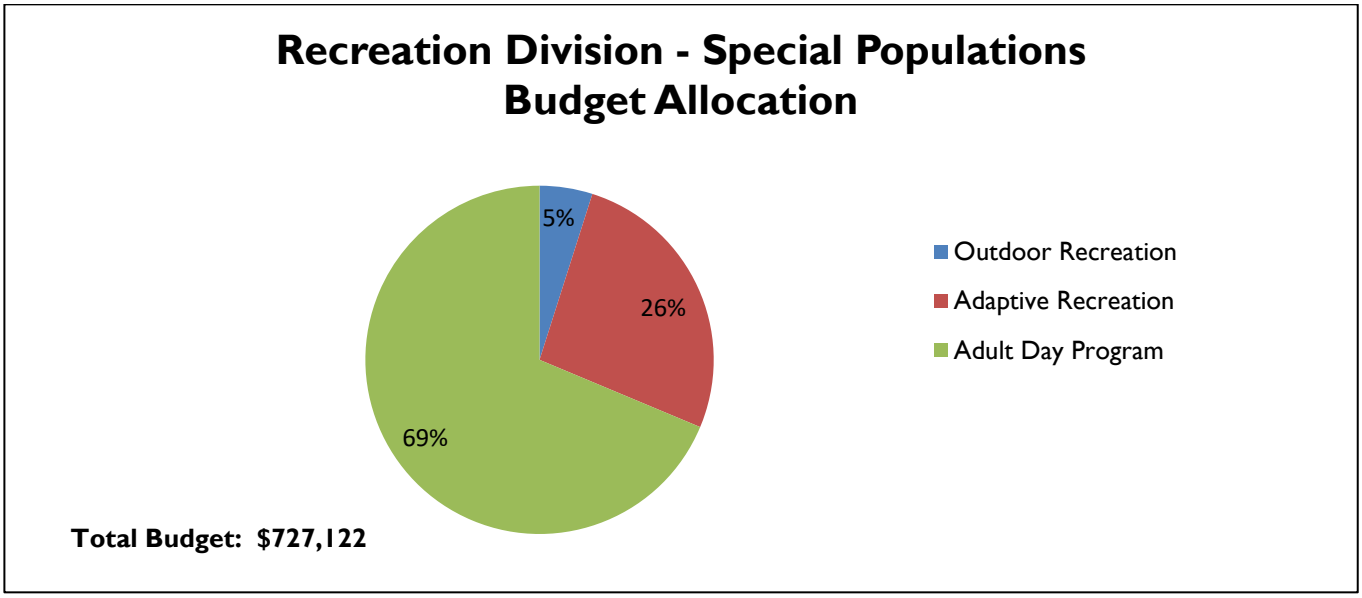
Special Populations

Recreation programs for special populations include outdoor recreation opportunities such as kayaking, scuba diving and geocaching. Other offerings include social opportunities for teens and adults with developmental disabilities and day treatment and training services.

Cost of Service Breakdown – Recreation – Special Populations

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Outdoor Recreation	0.43	$ 27,872	$ 6,263	$ 1,560	$ 35,695
Adaptive Recreation	2.14	$ 133,830	$ 45,027	$ 13,113	$ 191,970
Adult Day Program	11.78	$ 455,438	$ 25,192	$ 18,827	$ 499,457
TOTAL	**14.35**	**$ 617,140**	**$ 76,482**	**$ 33,500**	**$ 727,122**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



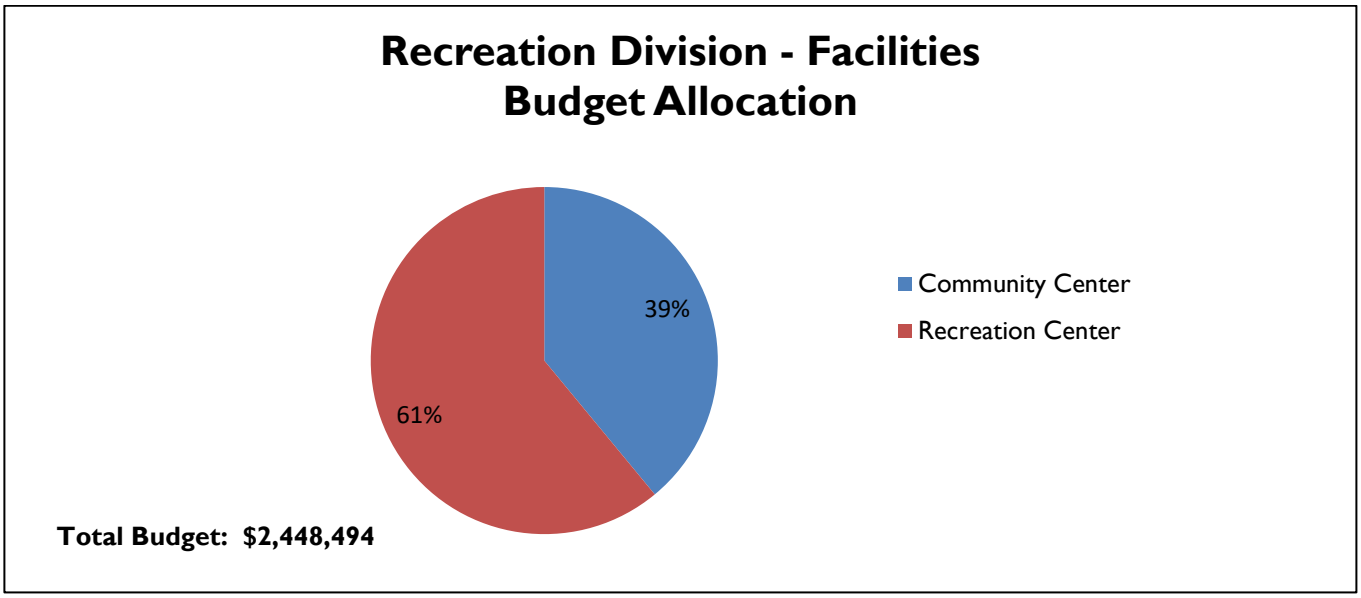
Facilities

The Recreation Division - Facilities is responsible for operations, maintenance and programming aspects of the Rio Vista Recreation Center and downtown Community Center.

Cost of Service Breakdown – Recreation - Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Community Center	2.94	$ 311,559	$ 99,041	$ 544,655	$ 955,255
Rio Vista Recreation Center	17.22	$ 994,033	$ 217,581	$ 281,625	$ 1,493,239
TOTAL	**20.16**	**$ 1,305,592**	**$ 316,622**	**$ 826,280**	**$ 2,448,494**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



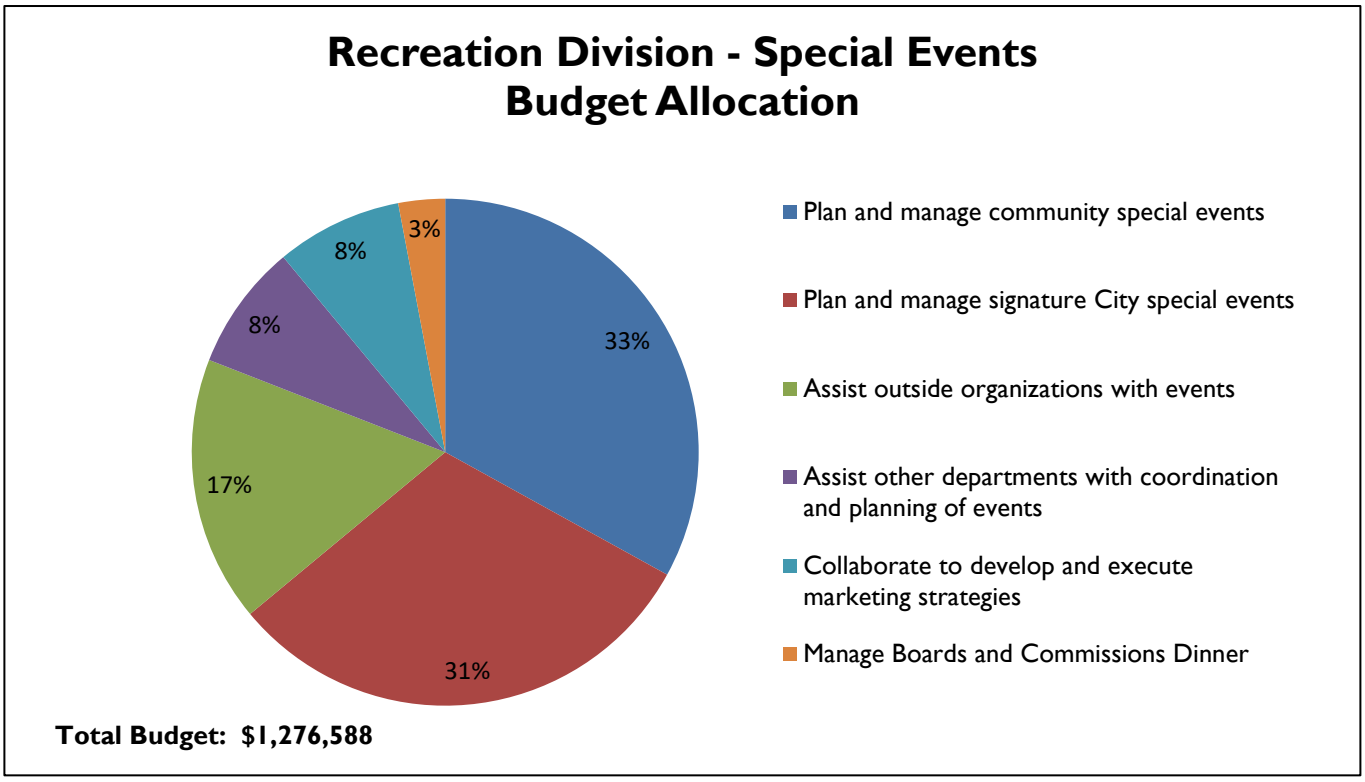
Special Events

The Recreation Division plans, manages and facilitates city-sponsored community and special events throughout the year, at venues across the city. Events coordinated include: July 4th All American Festival, Halloween Monster Bash, P83 Party, Bravo Peoria, Dolly Sanchez Memorial Easter Egg Hunt, Peoria Arts and Cultural Festival and the Old Town Holiday Festival. One-time events are planned and budgeted for on a case-by-case basis each fiscal year.

Cost of Service Breakdown – Recreation – Special Events

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Plan and manage community special events	2.04	$ 116,240	$ 300,456	$ 4,928	$ 421,624
Plan and manage ongoing City special events	2.47	$ 238,302	$ 154,288	$ 2,530	$ 395,120
Assist outside organizations with events	0.40	$ 34,759	$ 178,650	$ 2,930	$ 216,339
Assist other departments with coordination and planning of events	0.16	$ 11,969	$ 89,325	$ 1,465	$ 102,759
Collaborate to develop and execute marketing strategies	0.16	$ 11,969	$ 89,325	$ 1,465	$ 102,759
Manage Boards and Commissions Dinner	0.25	$ 22,986	$ 14,759	$ 242	$ 37,987
TOTAL	**5.48**	**$ 436,225**	**$ 826,803**	**$ 13,560**	**$1,276,588**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Neighborhood Park Maintenance

Neighborhood Park Maintenance is responsible for maintaining the city's 34 neighborhood parks, and graffiti abatement program. Key activities within this function include booking of sports user groups, continual maintenance of parks, including daily cleanings, trimming, pruning, trash removal, turf maintenance, restroom cleaning, field preparation for sport programs, playground inspections, graffiti abatement, and utility payments for each park. In addition to everyday parks maintenance activities this division also carries out Community Works and CIP-R projects specific to Neighborhood Parks.

Right-of-Way Maintenance

The ROW Maintenance division is responsible for ensuring all ROW contract obligations are met throughout the city. Also included are contractual activities for grounds at City Hall, Old Town, maintenance improvement district (MID) basins, city-owned retention basins and general response to citizen requests concerning ROW maintenance. The division is also responsible for paying the utility bills for city-owned ROWs. Additionally, this division maintains the City's Tree City USA status and coordinates programs such as the community garden.

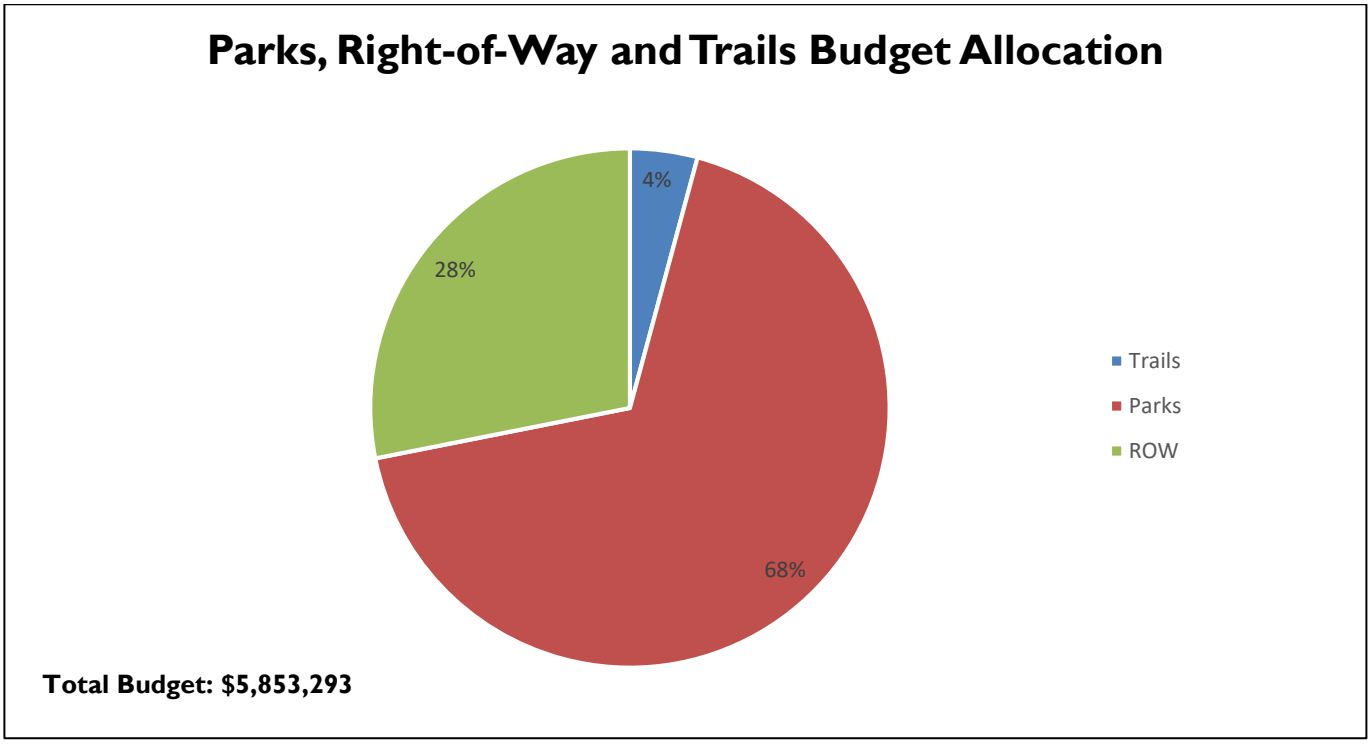
Trails

Trails Maintenance is responsible for maintaining the city's 27 miles of shared use pathways & mountain trails, trailheads, and landscaping at Library facilities. Key activities within the function of this area include continual maintenance of trails, including daily clearing, trimming, pruning, trash removal, surface repair.

Cost of Service Breakdown – Parks, R-O-W and Trails Divisions

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Neighborhood Park Maintenance	25.84	$ 1,759,454	$ 1,726,747	$ 475,791	$ 3,961,992
Right-of-Way	1	$ 114,297	$ 1,502,637	$ 28,578	$ 1,645,512
Trails	2	$ 149,023	$ 85,362	$ 11,404	$ 245,789
TOTAL	**28.84**	**$2,022,774**	**$ 3,314,746**	**$ 515,773**	**$5,853,293**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Sports Facilities

The Sports Facilities division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park, Pioneer Community Park and facilitates year round programming at these complexes. This includes Spring Training operations for the Seattle Mariners and the San Diego Padres.

Sports Complex Maintenance and Operations

The Sports Complex Operations and Maintenance is responsible for the maintenance and scheduling of the sport and non-sporting user groups on the complex grounds. Key activities within this function include: the continual maintenance of the full-sized major league fields, grounds landscaping, stadium seating, building maintenance, stadium technology, revenue collection and management, contract oversight with non-profit and concessions provider, contractual relationships with user groups, promoters and full time tenants, management of energy management systems, building automation systems, ticketing systems, facility cleaning, event security, customer service staffing, parking operations, and utility payments for facility.

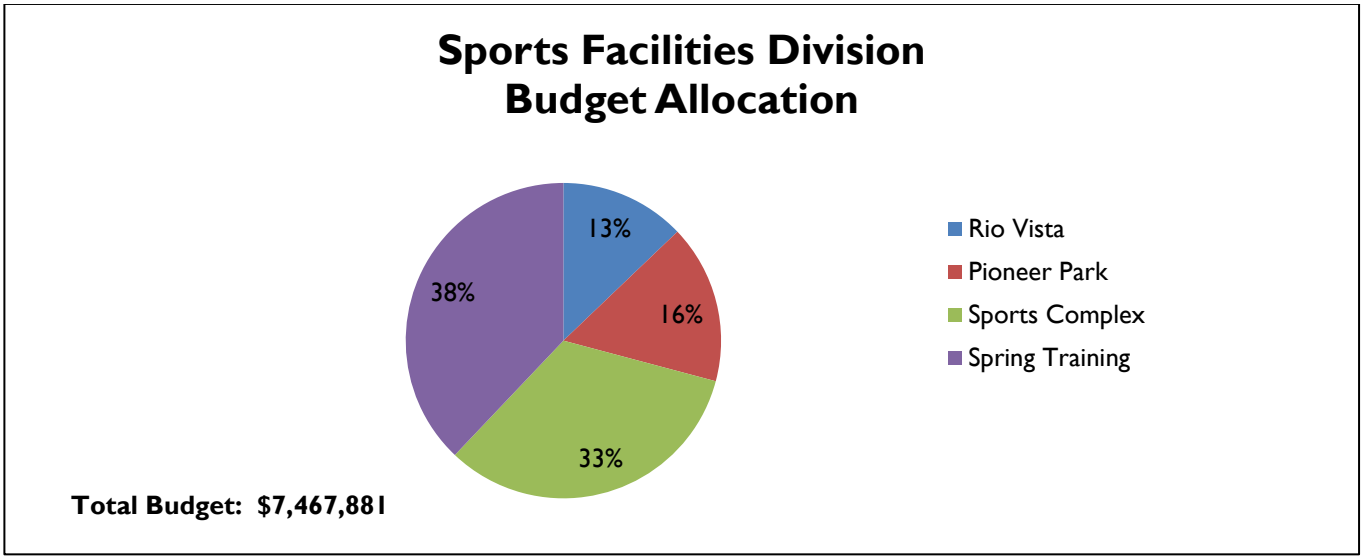
Community Parks Maintenance & Operations

Community Park Maintenance & Operations is responsible for the maintenance and scheduling of the sports user groups for Rio Vista and Pioneer Community Parks. Key activities within this function include continual maintenance of sports fields/Ramada's/splash pads/playgrounds/skate park, managing the community fish program with AZGF, building/sustaining relationships with user groups, preparation for tournaments, management of lake operations/water quality, trimming, pruning, trash removal, restroom cleaning, playground inspections, graffiti abatement, and utility payments for each park.

Cost of Service Breakdown – Sports Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Rio Vista Community Park	10.71	$ 502,114	$ 308,564	$ 149,729	$ 960,407
Pioneer Community Park	11.71	$ 596,102	$ 498,848	$ 121,176	$ 1,216,126
Sports Complex - Year Round Activities	12.41	$ 804,116	$ 1,225,213	$ 430,550	$ 2,459,879
Sports Complex - Spring Training	12.55	$ 932,127	$ 1,405,454	$ 493,888	$ 2,831,469
TOTAL	**47.38**	**$2,834,459**	**$ 3,438,079**	**$ 1,195,343**	**$ 7,467,881**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Peoria Public Library System

Library - Adult Services

The Adult Services Division is responsible for providing materials including books, magazines, DVDs and digital services, programming, basic computer and e-reader classes and reference services. The Library staff in this unit continually reviews the collection to provide materials for the education and enlightenment of the community. It also oversees 48 computers for public use and assists patrons with computer and digital device related questions. They also administer the State Grants-in-Aid and Library Services and Technology Act grant applications and supervise the implementation for these programs.

Library – Youth Services

The Youth Services Division includes both Children's and Teen Services and is responsible for providing youth-related materials including books, magazines, DVDs, and digital services, programming and reference services. The Library staff continually reviews its collection to provide materials for the education and enlightenment of the community. This division supports 25 computers for public use and assists patrons with computer and digital device related questions. This division leads the partnership with the Peoria Unified School District through school visits and the Ready, Set, Read program, and collaborations with County and State for the Summer Reading Programs.

Library – Patron Services

Patron Services is the first point of contact for individuals using the library and includes registering new users and introducing library services that are offered both in house and online. Library staff offer directional assistance, update account information, place holds, manage accounts, and assist the public answering all general inquiries both in person and on the phone. Patron services manage the adult and teen summer volunteer programs. This area is also responsible for managing all circulating materials including check in, sorting and shelving.

Library – Technical Services

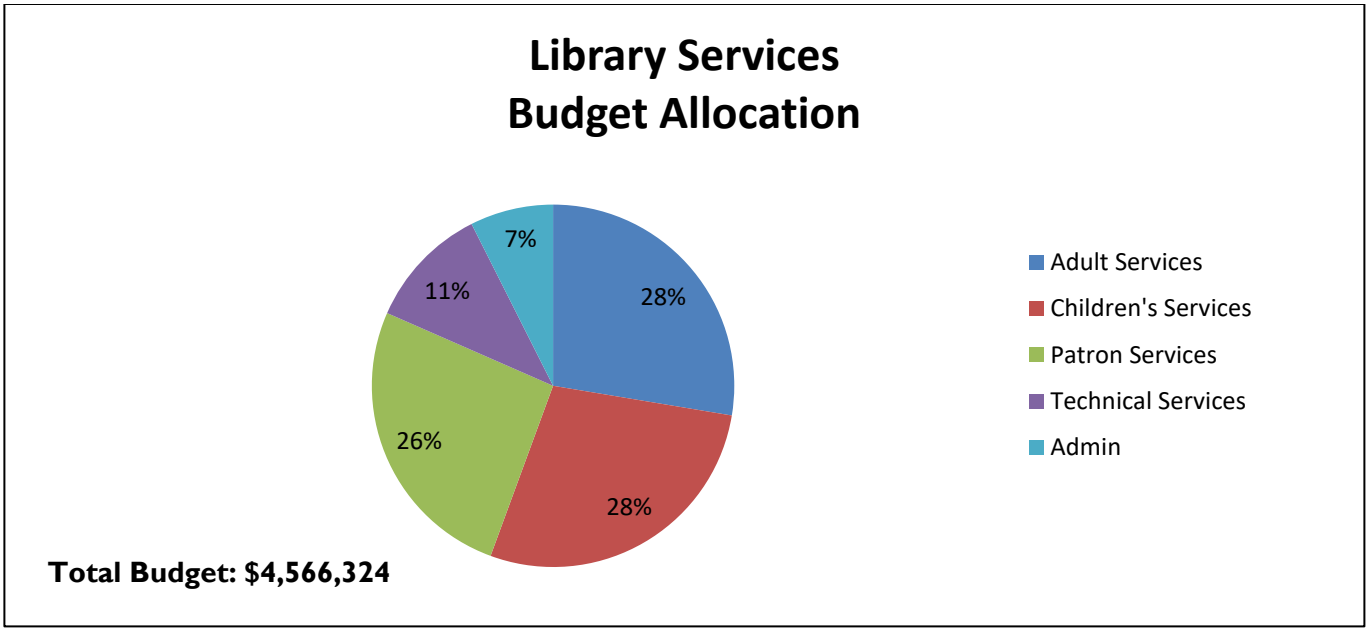
Technical Services is responsible for tasks related to acquisition and cataloging, for working with materials vendors to place orders, verifying accuracy of the orders, cataloging new materials, processing these materials, and running reports related to these functions. It is also responsible for maintaining the integrity of the library database. The technical services department creates and maintains the MARC records for the Library's online catalog. They are also responsible for ordering, receiving and preparing materials for the library's collection and monitor the materials budget for the library system.

Library – Administration

Administration is responsible for supervising and directing activities and operations of the library system and cultural services, including evaluating programs and processes, developing goals, objectives and performance measures, and implementing recommended changes. They oversee the Technology Librarian who provides direct and administrative support for all library software and related applications and automated systems. This includes, but not limited to, ILS system administration, web space development, hardware and software support, IT liaison and communication, and e-resource management. They serve as staff liaison to the Library Advisory Board and the Peoria Public Library Friend's organization. They are responsible for community outreach and trend–watching, working to develop innovative solutions to the challenges that face the community. Library administration is responsible the financial management of the Library division.

Cost of Service Breakdown – Library Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Adult Services	6.56	$ 593,980	$ 191,213	$ 476,098	$ 1,261,291
Library – Youth Services	6.28	$ 596,359	$ 194,987	$ 486,493	$ 1,277,839
Library – Patron Services	15.98	$ 920,381	$ 66,481	$ 198,882	$ 1,185,744
Library – Technical Services	3.46	$ 259,000	$ 96,667	$ 146,597	$ 502,264
Library – Administration	1.75	$ 225,796	$ 5,164	$ 108,226	$ 339,186
TOTAL	**34.03**	**$2,595,516**	**$ 554,512**	**$1,416,296**	**$ 4,566,324**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Arts and Culture

The Public Arts Division

The Public Arts Division is responsible for managing and promoting the city's public art program. This division oversees management of the city's arts grant program, coordinates gallery operations, is involved with cultural activities/events, and serves as staff liaison to the Arts Commission.

Peoria Center for the Performing Arts (PCPA)

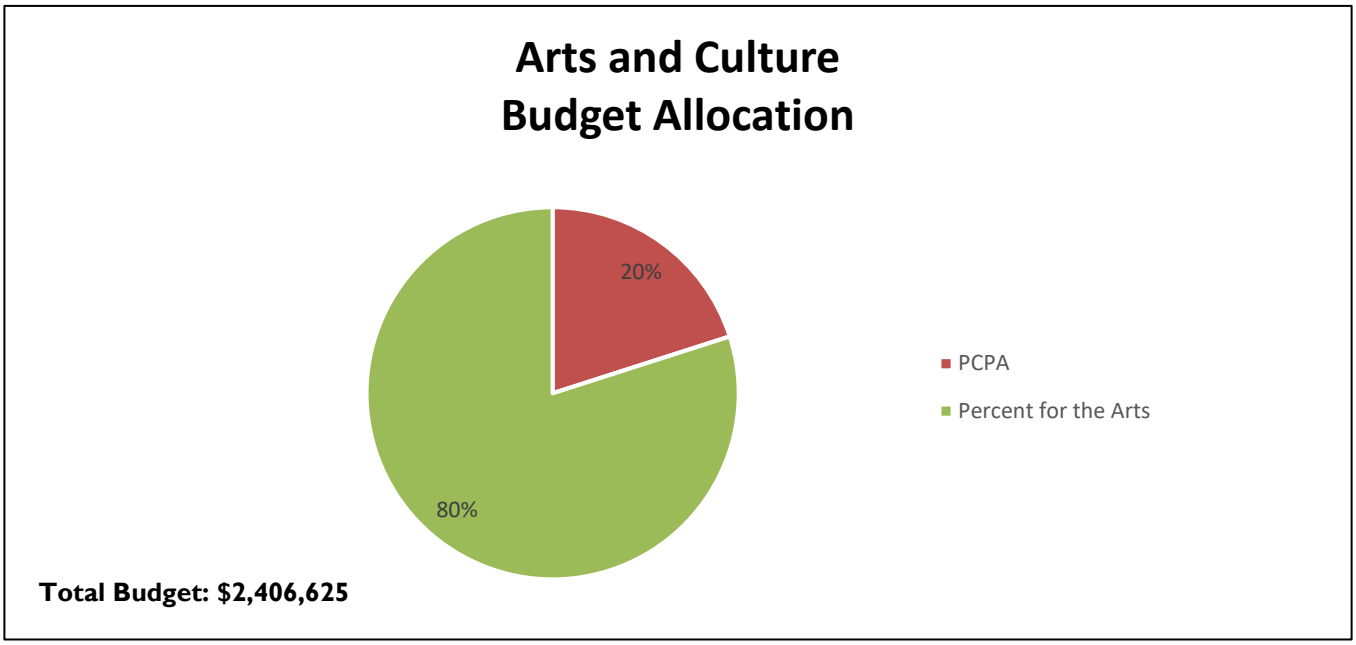
This area administers the city's theater programming and related facility, acts as a liaison with the resident theater company and establishes short and long-term strategic plans.

The Peoria Center for the Performing Arts is supported through the city's capital improvement program with a 1% contribution of the cost and is used to provide public art and support arts programming throughout the city.

Cost of Service Breakdown – Arts and Culture

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Peoria Center for the Performing Arts (PCPA)	1	$ 117,529	$ 294,500	$ 70,660	$ 482,689
Percent for the Arts/Public Art	1.5	$ 120,222	$ 1,797,890	$ 5,824	$ 1,923,936
TOTAL	**3.5**	**$ 237,751**	**$ 2,092,390**	**$ 76,484**	**$2,406,625**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

COMMUNITY SERVICES DEPARTMENT

The Community Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected align with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Community Building: Preserve and Expand our Quality of Life	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life	Participant approval rating for Recreation Programs as above average to excellent	91%	89%	91%	**95%**
		# of recreation participants	118,081	104,544	110,000	**120,500**
	To provide Peoria citizens with arts, and cultural opportunities and library experiences that educate, inform, enrich, inspire and entertain	Annual Physical Library Visits	590,781	572,000	565,000	**580,000**
		Total annual circulation per capita	9	11.3	11.5	**11.75**
		Total attendance at Peoria Center for Performing Arts	63,489	64,302	65,000	**65,850**
	Expand the Public Art Collection through a collaborative public art process	Public Art Collection (large-scale)	20	21	22	**26**

Council Goal	Expected Outcome	Performance Measure	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Community Building: Preserve and Expand our Quality of Life	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista and Pioneer Community Parks with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	98%	98%	98%	**98%**
		# of Spring Training attendees	227,646	240,111	192,000	**200,000**
		# of Community Events held at the Peoria Sports Complex	132	112	100	**120**
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	97%	98%	98%	**98%**
		% of responses on Pioneer Community Park patron survey rating experience as good to excellent	98%	96%	97%	**98%**

Department Spotlight

DEVELOPMENT AND ENGINEERING DEPARTMENT MISSION

To provide quality engineering, architectural, and development services to the citizens of Peoria through management of the capital improvement program, traffic engineering, property acquisition, right-of-way inspections, site development, and building development that will enhance the quality of life for years to come.

DEPARTMENT OVERVIEW

The Development and Engineering Department is the focal point of all construction activity within the City of Peoria. Our staff of more than 60 professionals from many different disciplines works together to provide the best possible service to a diverse customer base that includes elected officials and City staff, residents and business owners, professional engineers and architects, and developers and homebuilders. The department oversees the design and construction of most of the projects in the City's Capital Improvement Program (CIP), including drainage, facilities, parks, streets, traffic control, water, and wastewater projects. The department also reviews and approves civil and building plans for all private development projects, issues construction permits for those projects, and inspects the projects during construction.

Key Outcome Measures

Development and Engineering Department

- Percent of capital projects completed on time and within budget.
- Customer satisfaction survey ratings related to capital project delivery.
- Citizen survey ratings related to vehicular, bicycle, and pedestrian traffic.
- Turnaround times for civil and building plan review.
- Timeliness of inspections provided to the development community.

The Development and Engineering Department consists of the following seven areas:

- Administration and Property Acquisition
- Engineering Services
- Architectural Services
- Right-of-Way Inspections
- Traffic Engineering
- Building Development
- Site Development

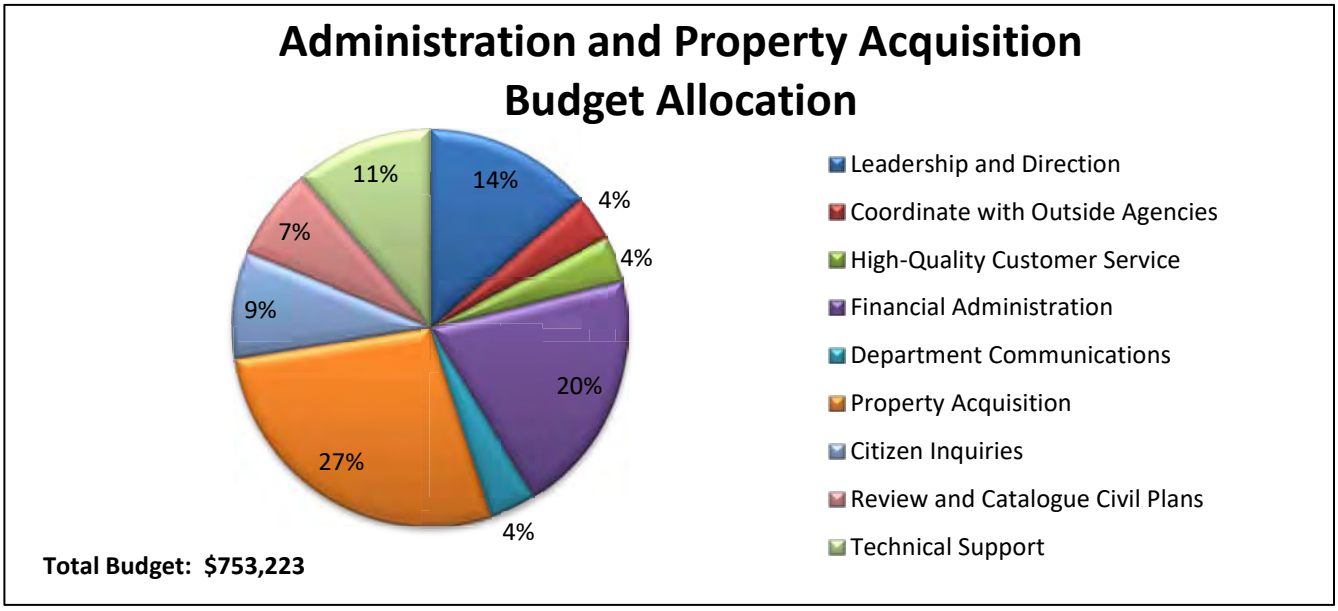
Funding for the department comes from both the General Fund and the Highway User Revenue Fund. The various capital project funds also support the department by paying for those staff members who help deliver capital projects. User fees offset the cost of development-related services.

Administration and Property Acquisition

The Administration and Property Acquisition Division provides overall management direction and support to the department. Division staff provides financial and technical support to the department and coordinates the acquisition of real property rights of way and easements for the rest of the City.

Cost of Service Breakdown – Administration and Property Acquisition					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Provide Leadership	.55	$79,700	$6,854	$17,013	$103,567
Coordinate with Outside Agencies	.15	$21,736	$1,870	$4,640	$28,246
Ensure High-Quality Customer Service	.15	$21,736	$1,870	$4,640	$28,246
Oversee Department Financial Functions	.80	$115,926	$9,972	$24,746	$150,644
Manage Department Communications	.15	$21,736	$1,870	$4,640	$28,246
Coordinate Property Acquisition	1.10	$159,399	$13,712	$34,026	$207,137
Respond to Citizen Inquiries	.35	$50,718	$4,363	$10,827	$65,908
Review and Catalogue Civil Plans	.30	$43,472	$3,740	$9,280	$56,492
Provide Technical Support to the Dept	.45	$65,208	$5,609	$13,920	$84,737
TOTAL	**4.00**	**$579,631**	**$49,860**	**$123,732**	**$753,223**

The budget amounts listed above include all costs for that service or program for FY2018 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Engineering Services

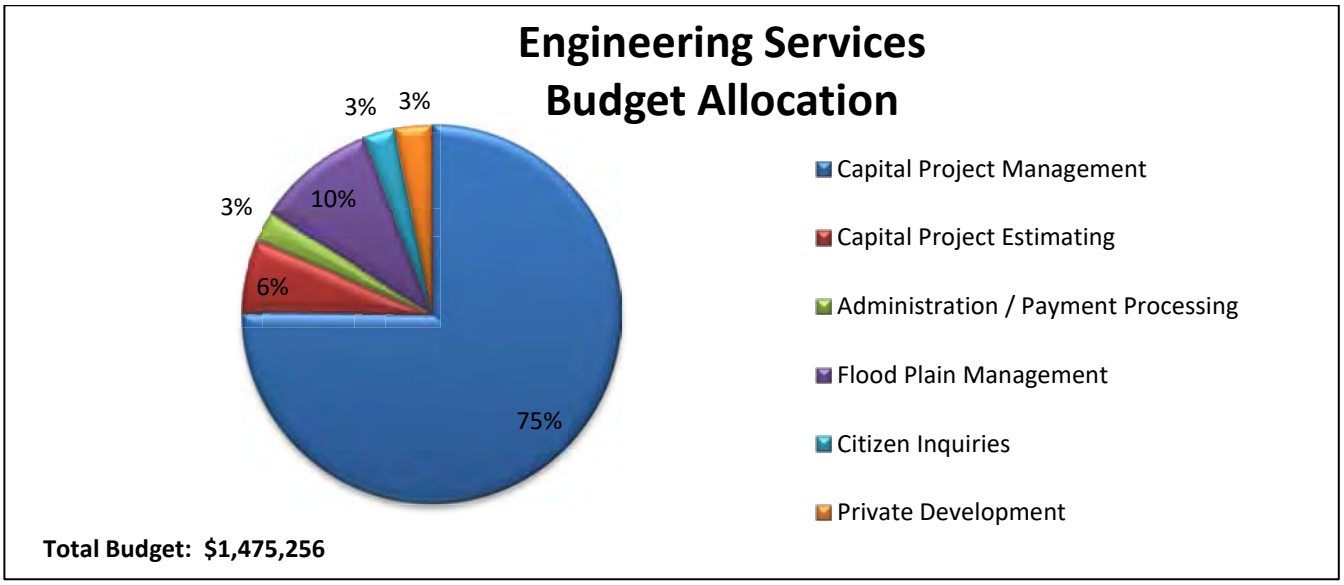
The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water, and wastewater projects), including the planning, programming, design, and construction management for improvement and expansion of municipal infrastructure. The division also provides technical support to internal and external customers of the Development and Engineering Department.

Approximately 83 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, flood plain management, coordination with outside agencies, and payment processing and other administrative activities. Approximately 70 percent of the division's budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Engineering Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Management	6.5	$933,709	$102,171	$72,298	$1,108,178
Capital Project Estimating	.53	$77,139	$8,441	$5,973	$91,553
Administration / Payment Processing	1.11	$32,903	$3,600	$2,548	$39,051
Flood Plain Management	.87	$126,493	$13,841	$9,795	$150,129
Respond to Citizen Inquiries	.23	$33,634	$3,680	$2,604	$39,918
Assist Site Development Division	.28	$39,118	$4,280	$3,029	$46,427
TOTAL	**9.5**	**$1,242,996**	**$136,013**	**$96,247**	**$1,475,256**

The budget amounts listed above include all costs for that service or program for FY2018 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Architectural Services

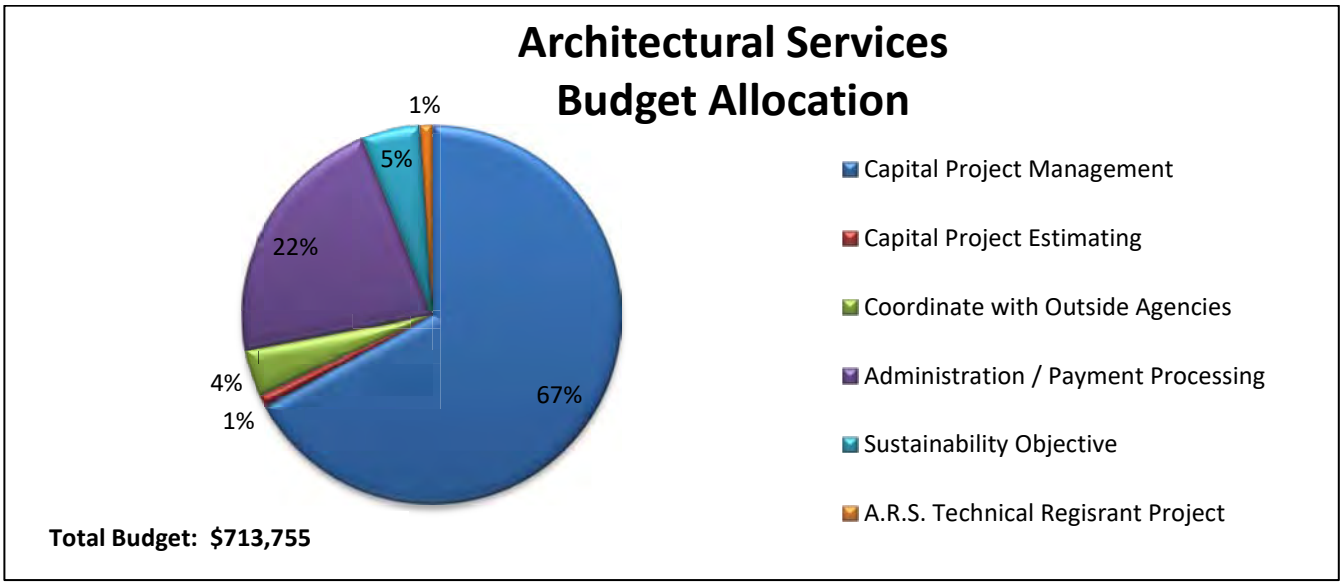
The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings, and courts), including the planning, programming, design, and construction management.

Approximately 90 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, coordination with outside agencies, and administrative functions. Approximately 70 percent of the division's budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Architectural Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Management	3.35	$423,608	$11,439	$43,168	$478,215
Capital Project Estimating	.05	$6,323	$171	$644	$7,138
Coordinate with Outside Agencies	.20	$25,290	$683	$2,577	$28,550
Administration / Payment Processing	1.10	$139,095	$3,757	$14,174	$157,026
Sustainability Objectives	.25	$31,613	$854	$3,221	$35,688
Technical Registrant Project Oversight	.05	$6,323	$171	$644	$7,138
TOTAL	**5.00**	**$632,252**	**$17,075**	**$64,428**	**$713,755**

The budget amounts listed above include all costs for that service or program for FY2018 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Right-of-Way Inspections

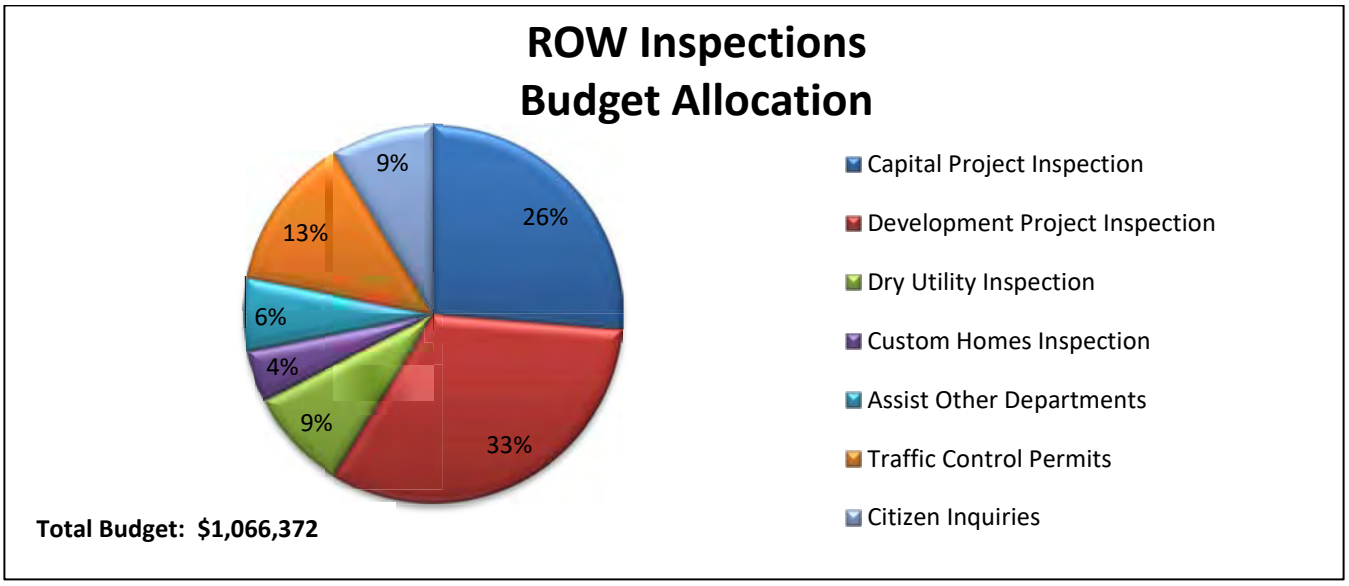
The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, and roadways.

Approximately 26 percent of the inspection workload is related to projects in the Capital Improvement Program. The remaining workload is comprised of private development projects, dry utility construction, and some maintenance activities. Approximately 16 percent of the division's budget is offset through chargeback revenue from CIP projects.

Cost of Service Breakdown – ROW Inspections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Inspection	2.10	$238,222	$16,000	$25,702	$279,924
Development Project Inspection	2.60	$294,941	$19,809	$31,820	$346,570
Dry Utility Project Inspection	.70	$79,407	$5,333	$8,567	$93,307
Custom Homes	.35	$39,704	$2,667	$4,283	$46,654
Assist Other Departments	.50	$56,720	$3,810	$6,119	$66,649
Traffic Control Permits	1.05	$119,111	$8,000	$12,850	$139,961
Respond to Citizen Inquiries	.70	$79,407	$5,333	$8,567	$93,307
TOTAL	**8.00**	**$907,512**	**$60,952**	**$97,908**	**$1,066,372**

The budget amounts listed above include all costs for that service or program for FY2018 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



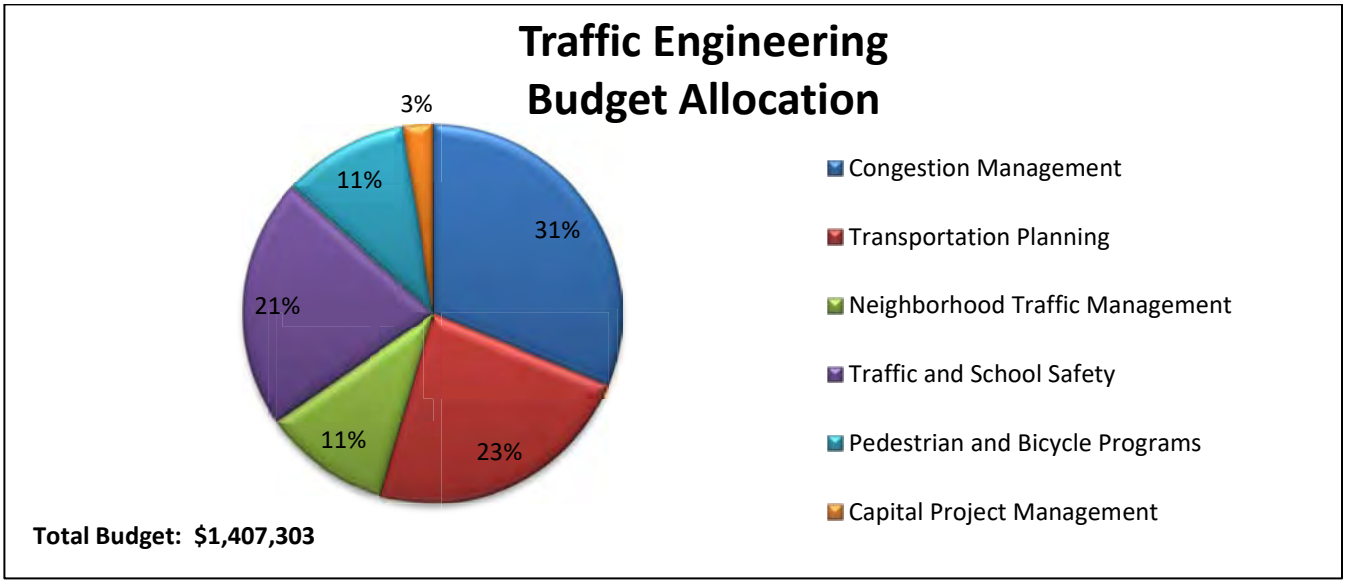
Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans, and the Neighborhood Traffic Management Program. Approximately 4 percent of the budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Traffic Engineering

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Congestion Management	1.87	$261,283	$77,305	$100,023	$438,611
Transportation Planning	1.40	$195,613	$57,875	$74,883	$328,371
Neighborhood Traffic Management	.65	$90,820	$26,870	$34,767	$152,457
Traffic and School Safety	1.28	$178,846	$52,914	$68,464	$300,224
Pedestrian and Bicycle Programs	.65	$90,820	$26,870	$34,767	$152,457
Capital Project Management	.15	$20,959	$6,201	$8,023	$35,183
TOTAL	**6.00**	**$838,341**	**$248,035**	**$320,927**	**$1,407,303**

The budget amounts listed above include all costs for that service or program for FY2018 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



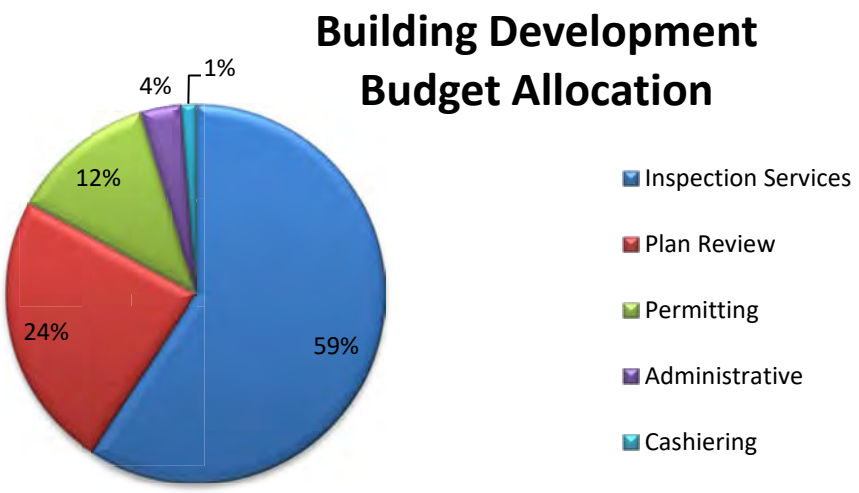
Building Development

The Building Development Division is responsible for the implementation and regulation of the City's adopted building codes. Whether people live, work, or visit businesses within Peoria, our codes provide minimum safeguards for everyone. It is the goal of the division to provide a timely and accurate review of construction plans, issuance of permits, and timely building inspections. This is best accomplished through a cooperative and transparent process that also helps customers achieve their goals.

Cost of Service Breakdown - Building Development

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	14.50	$1,377,438	$73,332	$183,746	$1,634,516
Plan Review	5.8	$550,785	$29,323	$73,473	$653,581
Permitting	3.05	$289,162	$15,395	$38,573	$343,130
Administrative	.85	$80,719	$4,297	$10,768	$95,784
Cashiering	.30	$28,489	$1,517	$3,800	$33,806
TOTAL	**24.50**	**$2,326,593**	**$123,864**	**$310,360**	**$2,760,817**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $2,760,817

Site Development

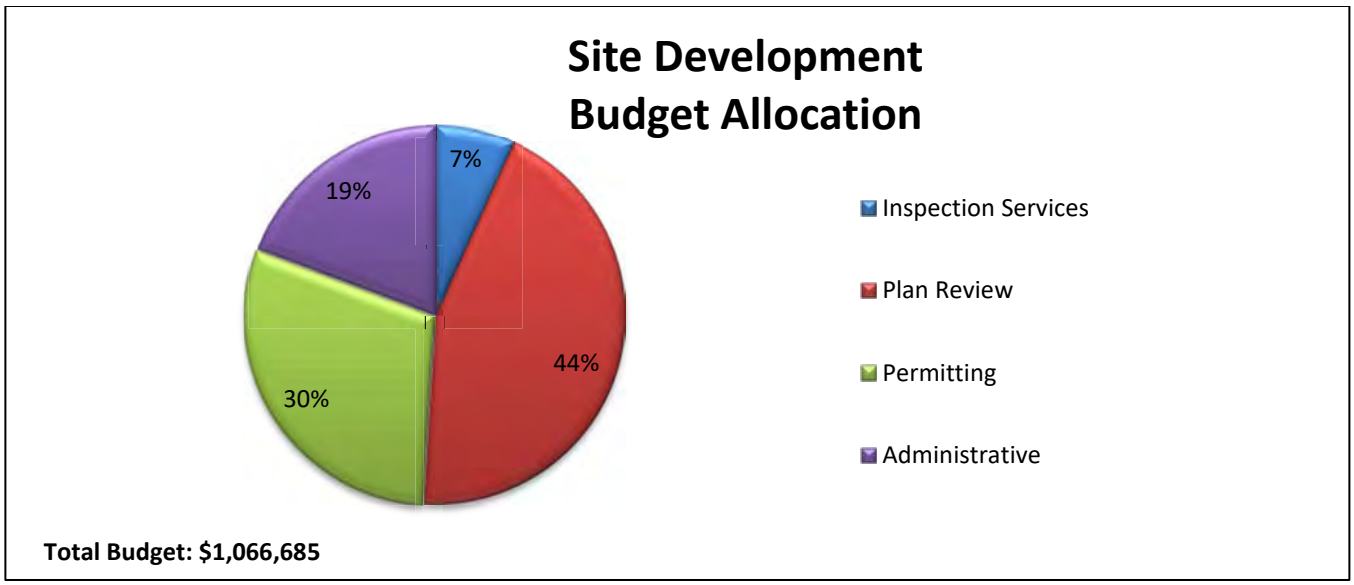
The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

In addition, the division issues engineering permits for private development along with all improvements in the City's rights of way. Staff within the division is also involved in reviewing certain planning and zoning cases, as well as conducting constructability reviews and assisting with the design of capital improvement projects. Staff coordinates with both customers (citizens, engineers, contractors, homebuilders, etc.) and other departments to ensure success for the development community and Peoria.

Cost of Service Breakdown - Site Development

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	.53	$64,510	$1,168	$6,323	$72,001
Plan Review	3.54	$422,303	$7,644	$41,394	$471,341
Permitting	2.38	$283,726	$5,136	$27,811	$316,673
Administrative	1.55	$185,168	$3,352	$18,150	$206,670
TOTAL	**8.00**	**$955,707**	**$17,300**	**$93,678**	**$1,066,685**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

DEVELOPMENT AND ENGINEERING DEPARTMENT

The Development and Engineering Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target#
Total Planning	Provide quality infrastructure and facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	-7%	-3%	-3%	+/- 5%
Excellent Customer Service	Perform building plan reviews within stated turnaround timeframes.	Average number of business days* to review the following plan types: • Residential Standard Plans • Residential Plot Plans • Custom Homes • New Commercial • Tenant Improvement • Solar	10 4 11 15 10 4	9 1.2 8 9 9 2	6 1.5 8 10 9 4	8 1 10 10 10 4
	Perform building inspections on the scheduled date	% of building inspections performed on the scheduled date	86%	98%	97%	98%
	Perform civil plan reviews within stated turnaround timeframes.	Average number of calendar days to review civil plans	13	10	11	14

*Based on a 4-day workweek
#Target plan review turnaround times are less than those advertised to the public

Department Spotlight

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT MISSION

To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT OVERVIEW

Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Services Department. In addition, the Administration Division is responsible for managing the department's overall budget and providing oversight in the execution of the Economic Development Implementation Strategy (EDIS I/II).

Key Outcome Measures

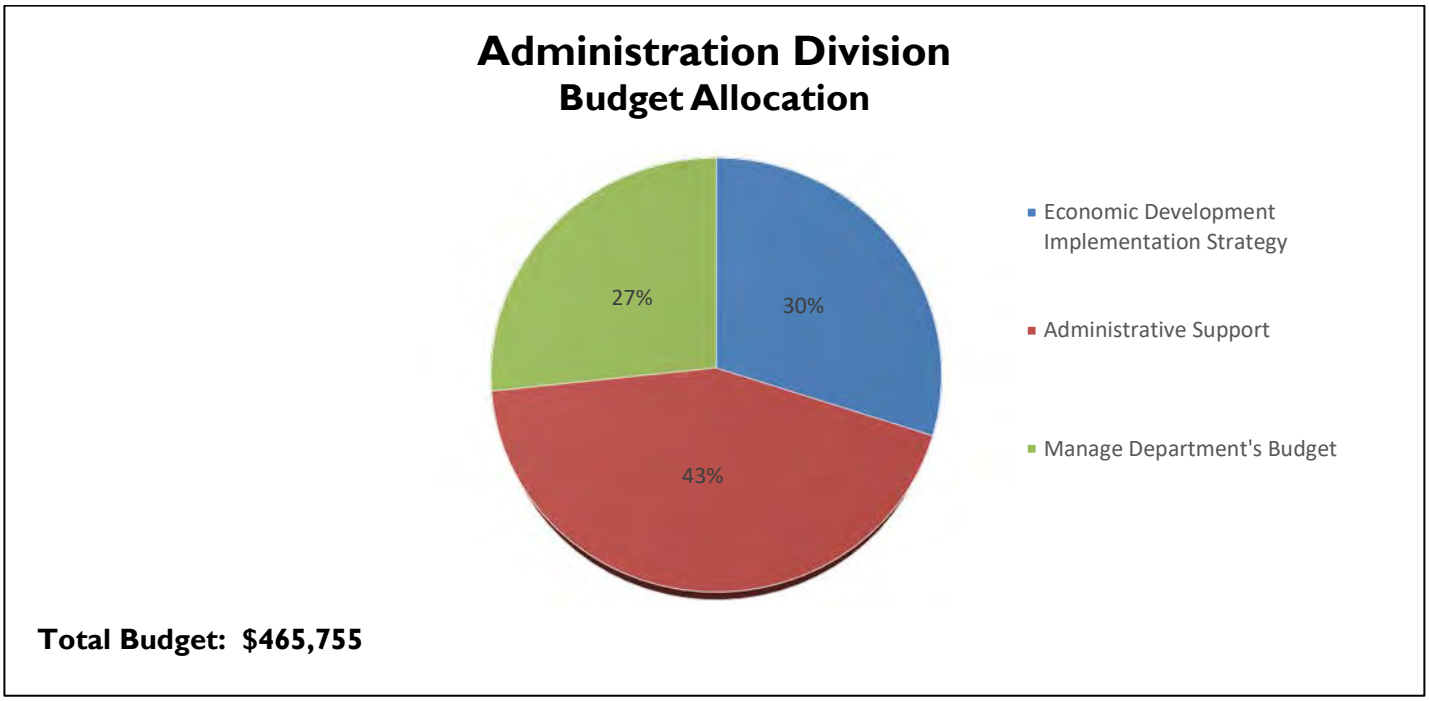
Economic Development Services

- Quality of business attraction locates
- Investment generated in targeted industries
- New development opportunities in key sites

Cost of Service Breakdown - Economic Development Services Administration Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
EDIS	.90	$109,337	$ 3,210	$ 27,180	$ 139,727
Administrative Support	1.30	$157,931	$ 4,636	$ 39,260	$ 201,827
Analysist/Budget	.80	$ 97,189	$ 2,853	$ 24,159	$ 124,201
TOTAL	**3.0**	**$364,457**	**$ 10,699**	**$ 90,599**	**$ 465,755**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Business and Real Estate Development (BRED)

The Business and Real Estate Development Division, or BRED, is responsible for implementing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate development opportunities in targeted investment zones, develop Peoria's workforce, and oversee the growth of the city's entrepreneurial base.

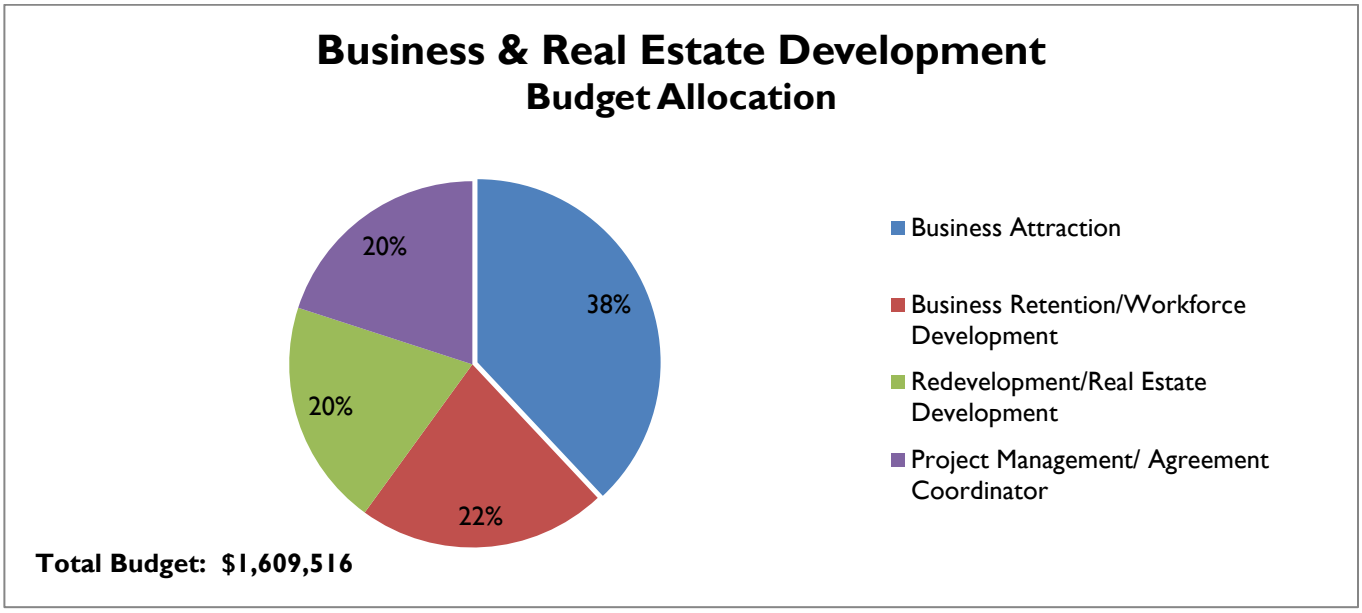
BRED implements the initiatives that came out of the Economic Development Implementation Strategy (EDIS I/II). These initiatives include an update to reflect EDIS II initiatives: investment zone development opportunities, nurturing medical device entrepreneurship, workforce development, and targeted business attraction. BRED also implements the Business Retention and Expansion (BRE) program.

BRED Activities Defined:

- *Business Attraction* includes Targeted Industry Attraction and Sales and Marketing activities.
- *Business Retention and Expansion* Peoria's Business Retention and Expansion Program is to retain and expand existing businesses by learning about issues business owners are facing and addressing those issues in a timely manner.
    - Develop programs and opportunities to better meet the needs of the business community in order to retain and expand businesses.
    - Respond to immediate needs of existing businesses by facilitating departmental interaction and outreach as needed to minimize impacts on local businesses.
    - Survey existing businesses regularly and analyze survey results to determine business and economic trends in order to forecast needs and changing requirements.
- *Redevelopment and Real Estate Development* efforts include the Vistancia Commercial Core, Old Town Revitalization, Park West, Peoria Place, Stadium Point at P83, Corewest and nine newly identified key sites in the city.
- *Workforce Development* includes partnerships with the Maricopa Association of Governments (MAG) and Westmarc to develop a regional Workforce Development Implementation Strategy.

Cost of Service Breakdown - Business and Real Estate Development (BRED)					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Business Attraction/Marketing	1.9	$ 252,043	$ 328,192	$ 31,381	$ 611,616
Business Retention/Workforce Development	1.1	$ 145,920	$ 190,006	$ 18,168	$ 354,094
Redevelopment/Real Estate Development	1	$ 132,654	$ 172,733	$ 16,516	$ 321,903
Project Management/Agreement Coordinator	1	$ 132,654	$ 172,733	$ 16,516	$ 321,903
TOTAL	**5.00**	**$ 663,271**	**$ 863,664**	**$ 82,581**	**$1,609,516**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT

The Economic Development Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together along with the Economic Development Implementation Strategy (EDIS I/II), provides an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Economic Development	Creating industry appropriate space for business attraction	Amount of new commercial office space created (in sq. ft.)	NA	0	12,000	25,000
		Amount of new industrial space created (in sq. ft.)	NA	0	80,000	50,000
	Creating an entrepreneurial ecosystem	Number of start-up technology companies served by ASU	NA	NA	NA	7-10 based on FY 19/20 projections
	Assist existing small businesses to promote growth and retention	Number of existing businesses visited through the Business Retention & Expansion Program	100	125	125	125
	Assist small business development to promote growth and expansion	Number of businesses served by Small Business Development Center (SBDC)	NA	NA	73	110

Department Spotlight

FINANCE DEPARTMENT MISSION

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT OVERVIEW

The City of Peoria's Finance Department provides citywide support to executive management in support of the Council's goals, provides professional support to all city departments, and provides exemplary service to the customers and citizens of the city.

The Department consists of eight areas that provide a variety of key functions and service activities.

Administration

Financial Services

Sales Tax, Licensing and Collections

Materials Management

Inventory Control

Revenue Administration

Customer Service

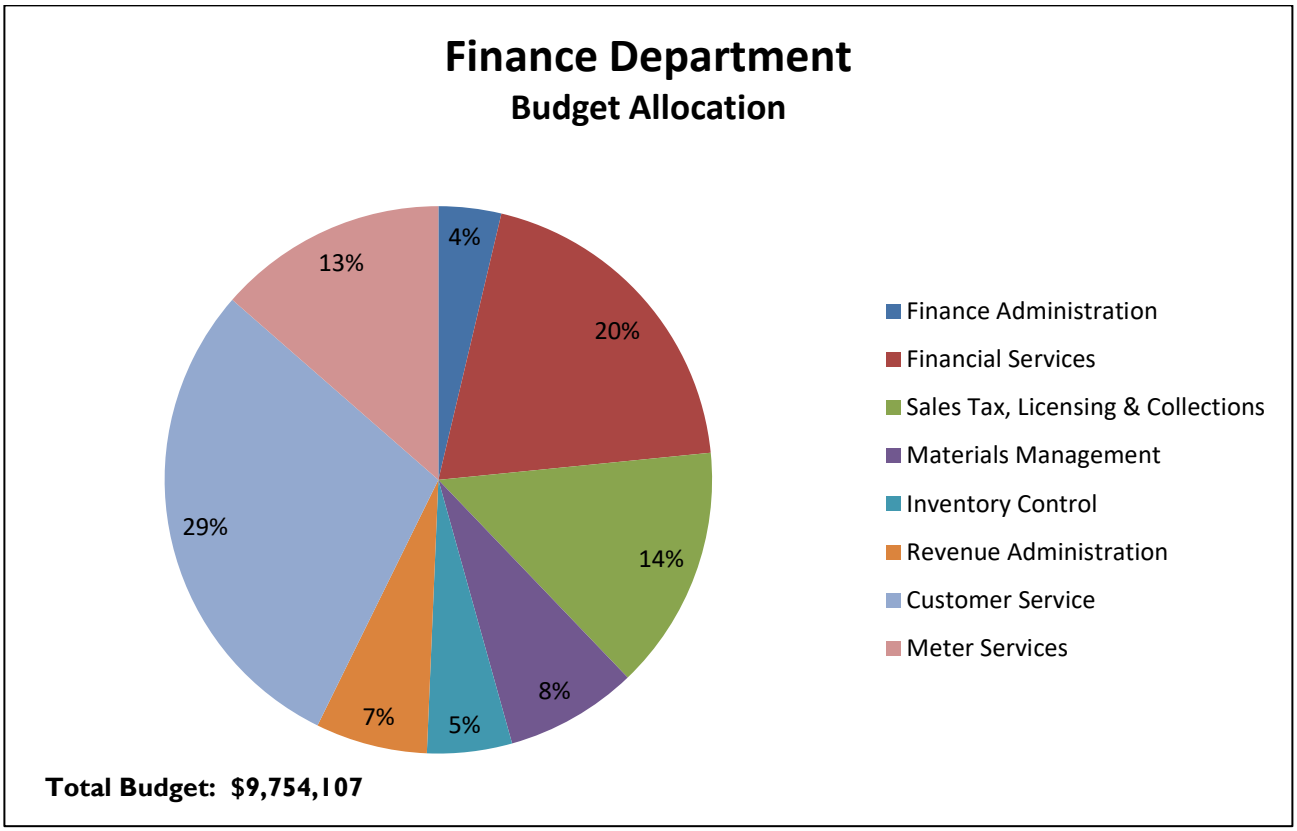
Meter Services

Key Outcome Measures

Finance Department

- Bond Ratings for General Obligation, MDA and Revenue Bonds
- Compliance with Investment Policy
- Unqualified audit opinion
- GFOA Certificate of Achievement in Financial Reporting
- Compliance with the Principles of Sound Financial Management

Funding comes from both the general fund and utility funds. Sales Tax, Licensing and Collections, Customer Service and Meter Services primarily serve external customers while Financial Services, Materials Management and Inventory Control provide services to internal customers in various city departments.

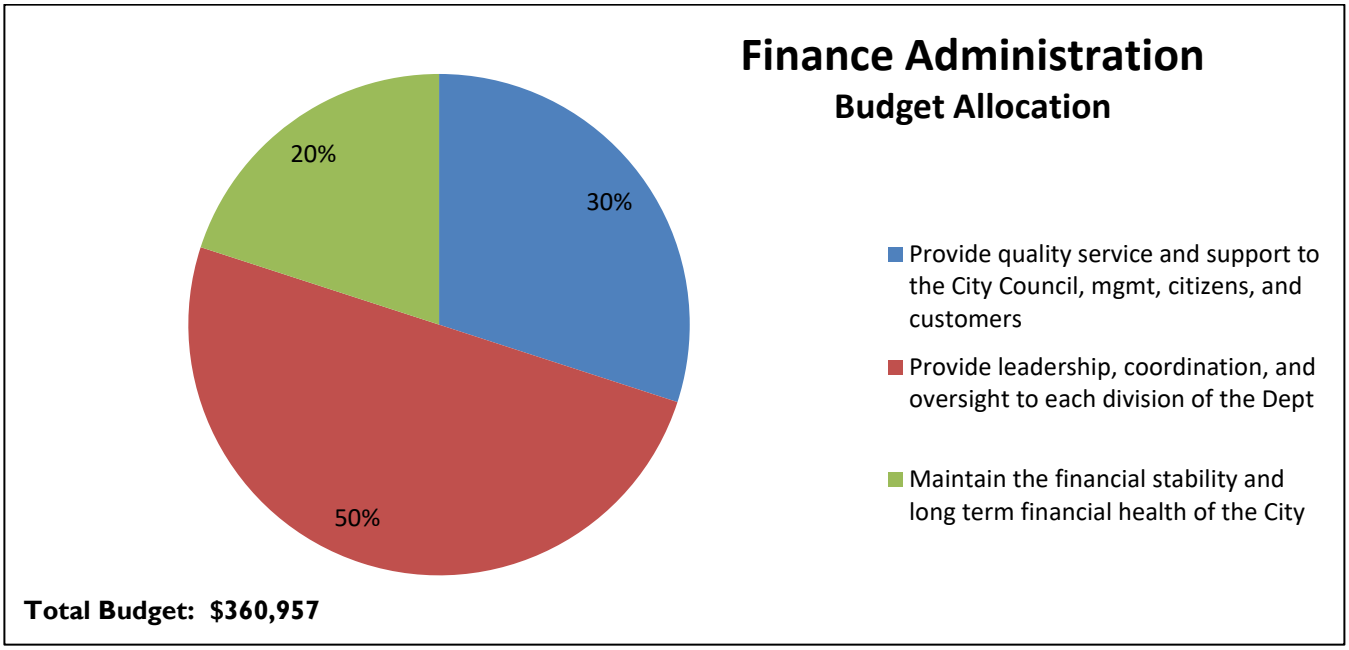

Finance Department
Budget Allocation
4%
20%
14%
8%
5%
7%
29%
13%
Finance Administration
Financial Services
Sales Tax, Licensing & Collections
Materials Management
Inventory Control
Revenue Administration
Customer Service
Meter Services
Total Budget: $9,754,107

Finance Administration

The **Finance Administration Division** is responsible for the overall leadership and management of the Finance Department by coordinating operations, facilitating financial planning, managing the city's debt and investment program, financing city projects, and providing city management with relevant financial information.

Cost of Service Breakdown - Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Service and support to council, management, citizens and customers	0.60	$94,296	$2,349	$11,642	$108,287
Leadership and management of the Finance Department	1.00	$157,160	$3,915	$19,404	$180,479
Maintain City's financial stability and fiscal health	0.40	$62,864	$1,566	$7,761	$72,191
TOTAL	**2.00**	**$314,320**	**$7,830**	**$38,807**	**$360,957**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Financial Services

The **Financial Services Division** is responsible for accounting, payroll, accounts payable, treasury management and financial reporting, providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. A Finance Manager provides oversight of the division.

Key activities within this function include the preparation of external financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, grant reports, state required reports, and other special reports and financial surveys. Annual reports are required by the City Charter and by Arizona Revised Statutes. Other important activities include treasury management, grant accounting, and maintenance of portions of the city's financial information system.

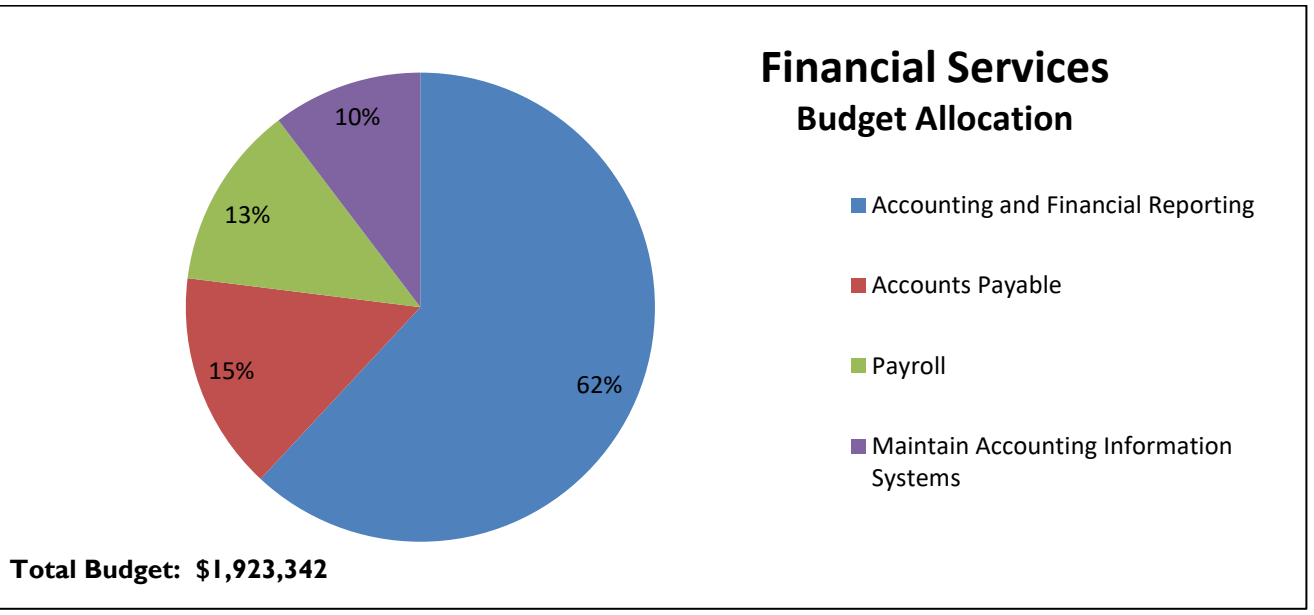
A second key function is payroll. The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws, city policies, and union memorandums of understanding. The staff prepares and files payroll taxes and required Federal and State reports on a biweekly, quarterly and annual basis and provides training throughout the organization. In addition, the staff maintains portions of the Human Resource Management System.

A third function is accounts payable. The accounts payable staff processes and pays city invoices. All departments in the city rely on invoice payment services. In addition, the staff provides citywide training to employees who are involved with procurement and vendor payment processing. The staff maintains certain portions of the city's financial information system. This system requires regular upgrades, configuration and associated testing.

Cost of Service Breakdown - Financial Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Accounting and financial reporting	7.55	$873,881	$190,623	$126,541	$1,191,045
Accounts payable	3.25	$244,388	$14,285	$30,749	$289,422
Payroll	2.55	$209,272	$8,876	$25,932	$244,080
Maintain accounting information systems	1.65	$176,826	$848	$21,121	$198,795
TOTAL	**15.00**	**$1,504,367**	**$214,632**	**$204,343**	**$1,923,342**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.


Financial Services
Budget Allocation
10%
13%
15%
62%
Accounting and Financial Reporting
Accounts Payable
Payroll
Maintain Accounting Information Systems
Total Budget: $1,923,342

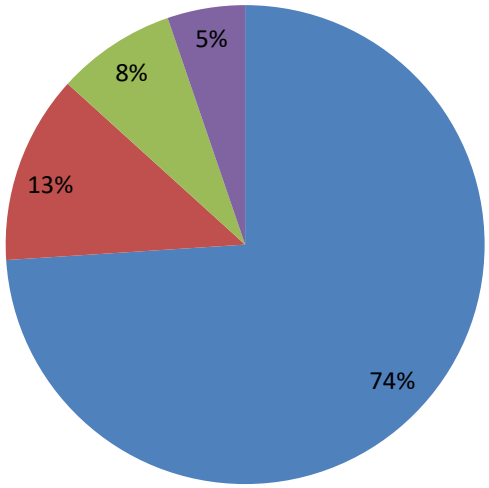
Sales Tax, Licensing & Collections

The **Sales Tax, Licensing & Collections Division** provides support to the Arizona Department of Revenue in their responsibilities in administering the sales tax code, collecting sales taxes, conducting audits of businesses, providing customer service to the taxpayers, and collecting delinquent monies owed the city. In addition, the Division issues city business licenses, coordinates and processes specialty licenses such as liquor licenses, and works to insure proper licensing of businesses.

Cost of Service Breakdown – Sales Tax, Licensing & Collections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administer the tax code	4.75	$575,476	$380,231	$84.999	$1,040,706
Audit businesses	2.00	$160,736	$3,980	$14,650	$179,366
Process specialty licenses	0.50	$48,913	$54,911	$9,234	$113,058
Canvass and inspect licenses	0.75	$67,402	$380	$6,028	$73,810
TOTAL	**8.00**	**$852,527**	**$439,502**	**$114,911**	**$1,406,940**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Sales Tax, Licensing and Collections

Budget Allocation

- Administer the tax code
- Audit businesses
- Process specialty licenses - liquor, bingo, off-track betting
- Canvas and inspect business licenses

Total Budget: $1,406,940

Materials Management

The **Materials Management Division** serves as the city's purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments. Operations are based out of the city hall campus and through a warehouse located at the city's Municipal Operations Center (MOC). One Manager oversees both Materials Management and Inventory Control.

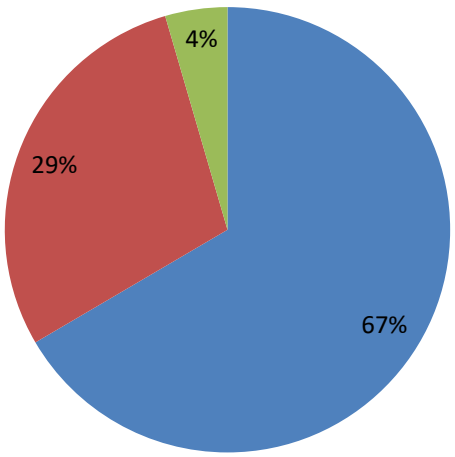
The purchasing and contracting processes are facilitated by the issuance of solicitations, contracts, purchase orders and direct purchases. The division provides professional guidance, advice, and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. Lastly, the staff maintains the purchasing portions of the city's financial information system.

The Materials Management Division also manages the mail and copy room and two reprographic centers located on the City Hall campus, providing oversight of the vendor providing these services. Mail and copy room services include staffing two copy centers, maintenance of all satellite copiers, copier supplies and mail sorting service for city departments.

Cost of Service Breakdown - Materials Management

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Procure goods & services	4.20	$407,951	$47,083	$52,370	$507,404
Contract management	1.55	$175,337	$22,433	$22,761	$220,531
Manage financial information systems	0.25	$29,561	$1,310	$3,553	$34,424
TOTAL	**6.00**	**$612,849**	**$70,826**	**$78,684**	**$762,359**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Materials Management
Budget Allocation

- Procure goods and services (RFP's, solicitations, contracts)
- Manage contracts to meet all terms and conditions.
- Manage PeopleSoft for Purchasing and Inventory modules

Total Budget: $762,359

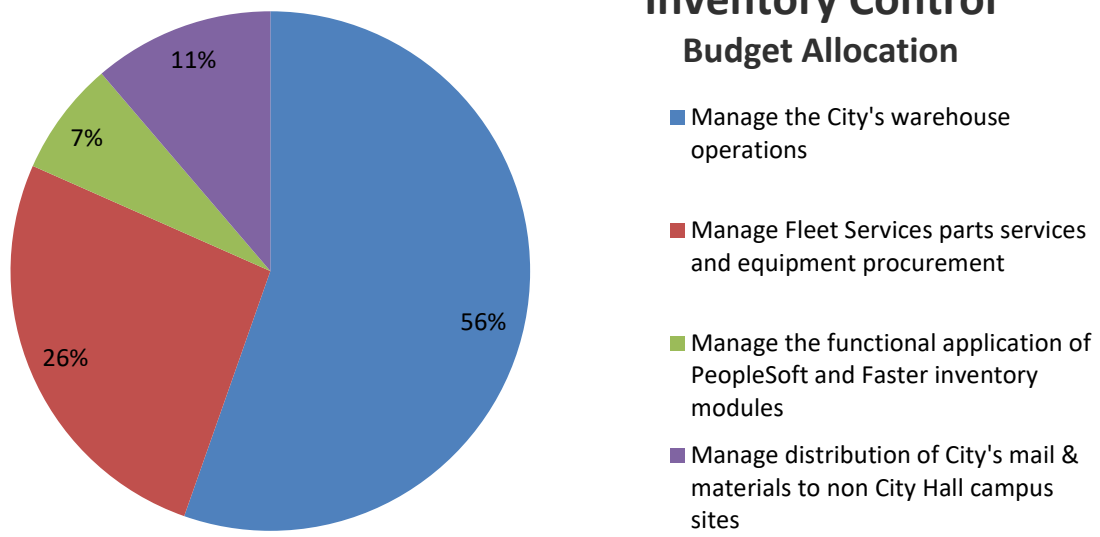
Inventory Control

The **Inventory Control Division** maintains a warehouse and a fleet parts room to ensure the availability of materials, supplies, and equipment to meet the city's operational needs. The staff also maintains portions of the financial information system. In addition, the staff manages the disposal of surplus property through public auction, competitive sealed bids or other methods advantageous to the city. Inventory Control also provides a citywide courier service for the delivery of packages, supplies, and requested items and equipment to all city facilities.

Cost of Service Breakdown - Inventory Control

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Warehouse operations	2.85	$180,914	$21,485	$68,412	$270,811
Fleet parts room service	1.20	$85,406	$10,523	$32,424	$128,353
Warehouse & fleet information systems	0.30	$25,409	$582	$8,785	$34,776
Distribution of mail & materials to locations	0.65	$35,542	$5,600	$13,906	$55,048
TOTAL	**5.00**	**$327,271**	**$38,190**	**$123,527**	**$488,988**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $488,988

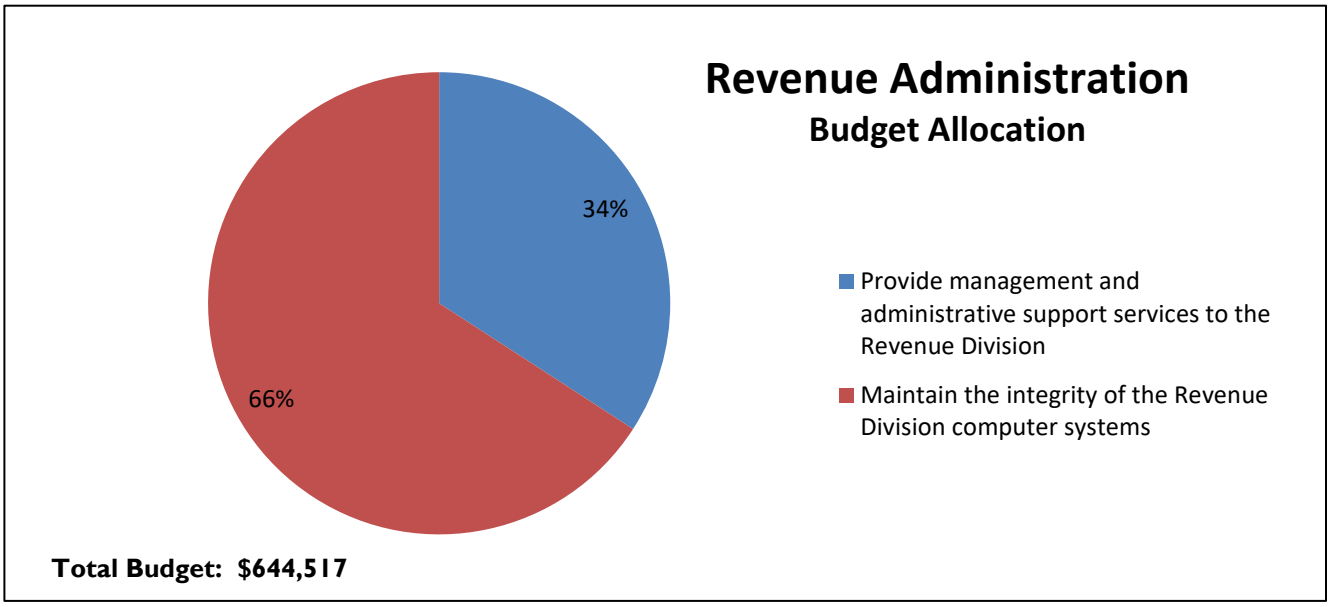
Revenue Administration

The **Revenue Administration Division** provides professional services to the city's utility operations and to the citizens of Peoria in a timely and efficient manner. Functions include Customer Service, Meter Services, Utility Billing, Tax & License, and Collections. The staff in this area are responsible for overall management of the division, maintaining several complex information systems, insuring the integrity of the data processed by these systems, budget preparation and monitoring, and other administrative duties. Maintaining the integrity of the Revenue Division computer systems is a key function. These systems include meter reading, utility billing, customer service, interactive voice response, cashiering, customer internet interfaces, sales tax, and licensing. Staff in this area also ensures the integrity of the data flowing to the city's accounting systems by reconciling revenue, accounts receivable, and cash.

Cost of Service Breakdown - Revenue Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
General management and support	1.90	$194,939	$3,677	$21,508	$220,124
Insure data integrity and maintain information systems	3.10	$287,049	$95,877	$41,467	$424,393
TOTAL	**5.00**	**$481,988**	**$99,554**	**$62,975**	**$644,517**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Customer Service

The **Customer Service Section** is responsible for generating and distributing billing statements, collecting water, wastewater, solid waste and storm water user fees, processing business license applications, processing and depositing daily cash receipts, establishing new utility service accounts, initiating service orders for delivery of solid waste containers, meter installations, repairs and replacements, investigation of water leaks and customer complaints, assisting customers in person and over the telephone, and collecting delinquent amounts owed the city.

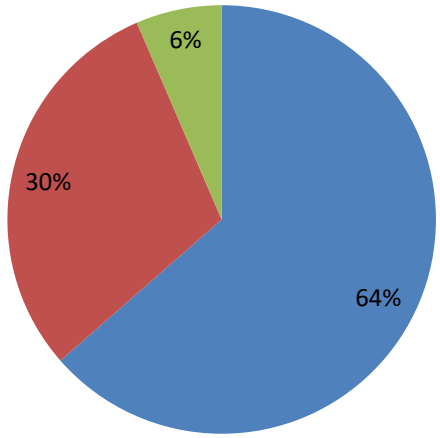
Financial transactions are processed by cashiers taking payments and making account adjustments. Payments from other departments are processed through cashiering and deposited daily using an armored car service. The cashiering information system is integrated with other key financial information systems.

Our customer service call center strives to respond promptly to customer account inquiries by telephone. The call center answers an average of three hundred calls each day, mostly related to utility services. The Customer Service Representatives use the utility billing information system to retrieve and store customer information and generate work orders to modify, start, and stop utility services.

Cost of Service Breakdown - Customer Service

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Process customer financial transactions	8.65	$586,566	$999,346	$221,189	$1,807,101
Respond to customer inquiries	10.75	$715,907	$31,839	$104,289	$852,035
Collect on delinquent accounts	1.60	$107,345	$54,321	$22,548	$184,214
TOTAL	**21.00**	**$1,409,818**	**$1,085,506**	**$348,026**	**$2,843,350**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Customer Service
Budget Allocation

- Accurately process financial transactions (payments, adjustments, deposits)
- Respond to customer account inquiries by telephone and in-person
- Collect on delinquent active and finaled accounts

Total Budget: $2,843,350

Meter Services

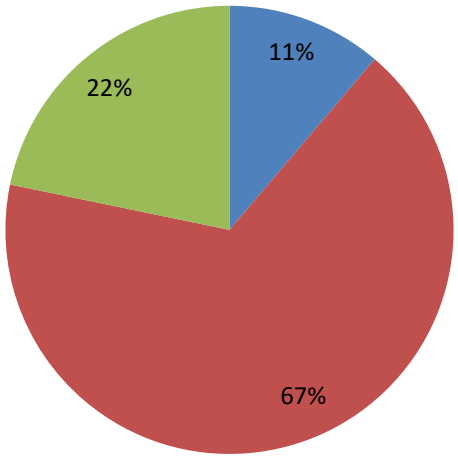
The **Meter Services Section** is responsible for accurately reading water meters each month to ensure timely and correct utility billing and providing meter installation, maintenance and repair services. Meter reading is accomplished using automated technologies. Meters are read each month according to established routes and schedules. Meter reads are collected electronically and uploaded into the billing system. These activities support the Utilities Department by ensuring full revenue collection to support their operational, infrastructure, and capital needs.

The section is also responsible for providing a high level of customer service while performing the following tasks: turning water services on/off for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, testing meters, and maintaining all water meters and meter vaults.

Cost of Service Breakdown - Meter Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Meter reading	1.45	$111,992	$18,034	$18,532	$148,558
Service work orders	9.00	$674,298	$102,190	$110,669	$887,157
Meter replacement program	0.55	$49,020	$203,000	$35,919	$287,939
TOTAL	**11.00**	**$835,310**	**$323,224**	**$165,120**	**$1,323,654**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Meter Services
Budget Allocation

- Meter reading- Provide accurate information for billing water services
- Perform service work orders (disconnects, field investigations, turn-on/off, move in/out)
- Maintain the integrity of the metering system (maintenance, meter changeout program)

Total Budget: $1,323,654

Performance Report

FINANCE DEPARTMENT

The Finance Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-Month Policy Goals and contain various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Leadership and Image	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA+ Aa1 AA+	AA+ Aa1 AAA	AA+ Aa1 AAA	AA+ Aa1 AAA
		Bond ratings for revenue bonds: - Standard & Poor's - Moody's Investor Services - Fitch Ratings	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
		Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
		Compliance with Investment Policy	Yes	Yes	Yes	Yes
Enhance Customer Service	Provide accurate and timely payment to our vendors.	Percent of vendor invoices paid within 30 days of invoice date	82%	82%	85%	88%
		Percent of A/P payments made electronically	52%	56%	57%	60%
	Perform all procurement acquisition functions effectively, accurately and timely.	Number of vendor protests filed and number upheld	0/0	0/0	0/0	0/0
	Customer Service – Provide professional, efficient, and responsive service to all customers.	Average time for CSRs to answer incoming calls (minutes)	3:49	2:13	1:29	1:30

Department Spotlight

FIRE-MEDICAL DEPARTMENT MISSION

The Peoria Fire-Medical Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT OVERVIEW

Administration

The Administration Division provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration and community relations in order to ensure the efficient daily operations of the Fire-Medical Department.

Fire Prevention

The Fire Prevention Division provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations and citizen safety awareness programs.

Support Services

The Support Services Division is responsible for facility and equipment maintenance and repair. These include fire apparatus, support services and administrative staff fleet, computer-aided dispatch coordination and database maintenance, capital construction, fleet services and allied equipment purchasing.

Key Outcome Measures
Fire-Medical Department

- Emergency response time from dispatch to arrival for: Fire Suppression, Emergency Medical Services (ALS & BLS), Rescue, Hazmat
- Inspections, both new construction and annual, to help prevent in fire loss
- Number of citizens and individuals receiving services from the Public Educator
- Percent of citizens rating Peoria's Fire – Medical Department as good or excellent

Emergency Medical Services

The Emergency Medical Services and Ambulance Operations Divisions manages the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, the deployment of city operated emergency ambulance services, and emergency ambulance transportation contracts with outside vendors. They also coordinate the response activities for the Low Acuity Response Unit, and the Community Paramedicine

Program. Additionally, the public fire education, public information services, and all community relations events are coordinated through this division.

Training

The Training Division is responsible for the coordination of fire suppression and rescue training, employee professional development and continuing education, in addition to supervisory and managerial development to all field personnel.

Emergency Management

The Emergency Management Division directs emergency preparedness, homeland security programming, maintaining contracts with Maricopa County and the State in the area of Emergency Management, conducting yearly emergency drills with City staff to improve citywide preparedness, maintaining mandatory National Incident Management System (NIMS) training records for all employees, as well as providing workplace safety training and review for City staff.

Operations

The Operations Division provides fire protection, emergency medical service delivery, technical rescue, and hazardous material emergency responses. The Operations Division currently staffs eight front-line fire engines, three reserve fire engines, two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two ladder tenders, one Technical Rescue support truck, two brush trucks, one Hazardous Materials Technical Rescue truck, two Battalion Command vehicles, one fireboat, and one 6x6 Utility Terrain Vehicle.

Ambulance Operations

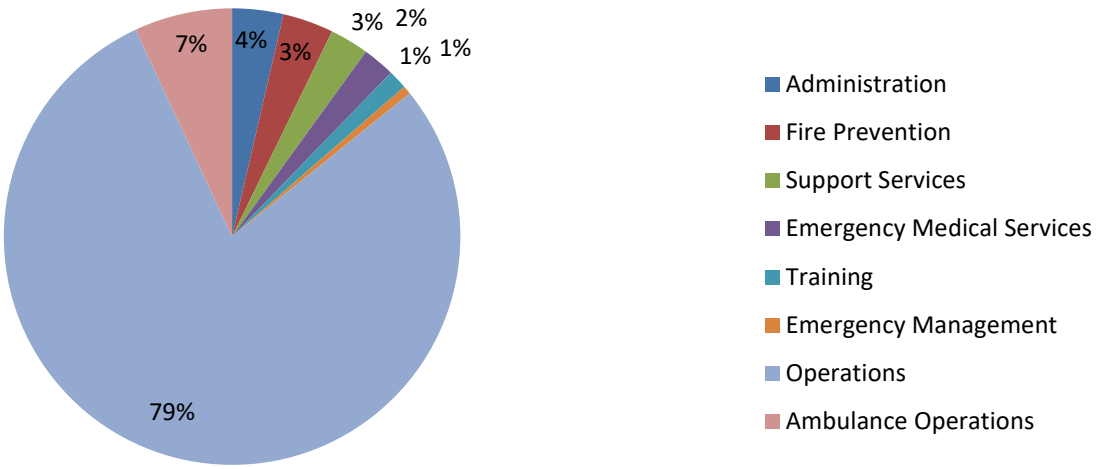
The Ambulance Operations Division is responsible for the operation of two full-time emergency response ambulances capable of transporting patients. They are also responsible for the medical billing for all patients transported to area medical facilities.

Cost of Service Breakdown – Fire-Medical Department

Division Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administration	7.00	$945,009	$69,776	$157,524	$1,172,309
Fire Prevention	8.00	$951,696	$20,923	$192,518	$1,165,137
Support Services	4.00	$387,180	$377,454	$128,203	$892,837
Emergency Medical Services	3.00	$424,667	$73,971	$239,155	$737,793
Training	1.00	$232,530	$155,876	$47,657	$436,063
Emergency Management	0.50	$57,818	$34,991	$102,297	$195,106
Operations	155.00	$22,385,036	$1,668,563	$1,488,481	$25,542,080
Ambulance Operations	16.00	$1,617,762	$571,185	$59,814	$2,248,761
TOTAL	**194.50**	**$27,001,698**	**$2,972,739**	**$2,415,649**	**$32,390,086**

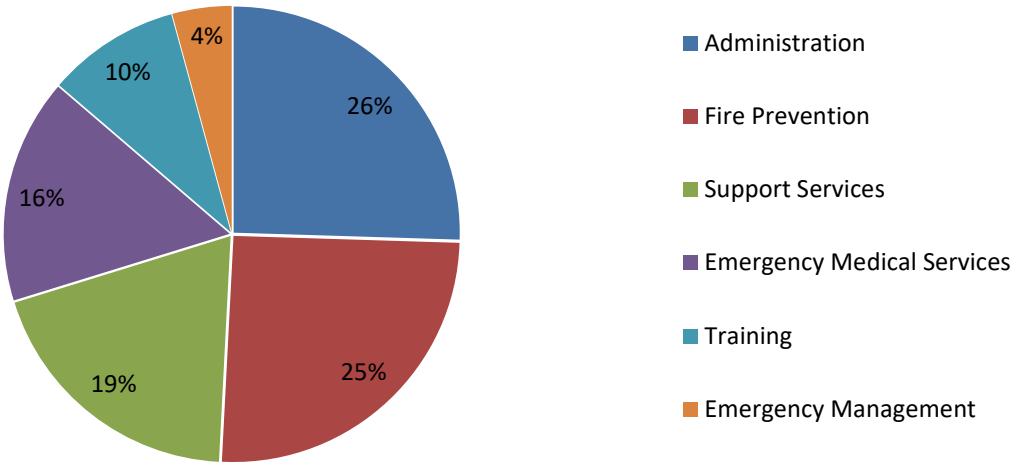
The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Fire-Medical Department
Budget Allocation



Total Budget: $32,390,086

Fire-Medical Department
Administration, Management & Support
Budget Allocation



Total Budget: $4,599,245

Performance Report

FIRE-MEDICAL DEPARTMENT

The Fire-Medical Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Community Building	Provide a safeguard for the community through proactive fire prevention, public education programs and community awareness through social media outreach	Inspect 100% of occupied businesses annually	72%	85%	90%	100%
		Fire plan review average turnaround time (days)	11.7	10.03	10	9
		Increase users of Fire's Social Media, e.g. Facebook, Twitter & Instagram	3,267	19,123	22,000	25,000
	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Total response time of 1st arriving unit for ALS incident is 7:00 minutes or less from time of call 90% of the time	80%	73%	75%	90%
		Total response time of 1st arriving unit for BLS incident is 7:00 minutes or less from time of call 90% of the time	71.7%	69%	73%	90%
		Total response time of 1st arriving unit for fire suppression incident is 7:00 minutes or less from time of call 90% of the time	69%	68%	70%	90%
		Total response time of an ambulance is less than 10:00 minutes from time of call 90% of the time	N/A	77%	79%	90%
		Ensure operations fleet is in service 98% of total service hours annually	98.3%	98.5%	98%	>98%

Department Spotlight

HUMAN RESOURCES DEPARTMENT MISSION

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

FOCUS AREAS

Within the five-year Strategic Plan for Human Resources, four focus areas are identified. Ultimately, all focus areas and related goals continue to enhance and support the City of Peoria as an employer of choice.

Talent Acquisition

Talent Acquisition is recruiting and hiring the right people at the right time for the right job. It also includes recruitment of volunteers, interns, and apprentices to meet the diverse needs of the City of Peoria.

Talent Development

Once employees are hired, Human Resources provides development opportunities to help employees grow within the City. Included are the City of Peoria's Leadership Excellence programs, succession planning, and providing robust professional development opportunities.

Key Outcome Measures

Human Resources Department

- 93% of new hires and promoted employees successfully pass probation.
- 100% of employees that voluntarily leave and would recommend the City as a place of employment for others.
- Entry of employee job record and benefit transactions with an error rate of less than 5%.

Talent Engagement

In addition to providing development opportunities to employees, Human Resources focuses on engaging that talent. A critical function of engagement is effective communication to all employees, but also includes the City's onboarding process, employee appreciation and recognition, and involvement in projects and committees.

Talent Retention

Because the City of Peoria is positioned as an employer of choice, this focus area reflects the actions and activities that retain a high performing, diverse workforce. Retention includes compensation, benefits, employee wellness, and work-life balance.

DEPARTMENT FUNCTIONS

Human Resources consists of seven main departmental functions that support the four focus areas.

Benefits and Wellness Programs

The Benefits and Wellness activities include designing and managing employee benefit programs, insurance, leave, workers compensation, cost-containment strategies, administering the program budget and related policies and procedures, addressing current work-life issues, determining needed changes and assuring full compliance with all applicable laws.

Classification and Compensation

Classification and Compensation activities include identifying job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees. It also includes developing and maintaining job descriptions, performing workforce reviews and studies, and planning and developing long-term strategies for compensation programs as well as providing position management, processing PAF's, and supporting negotiation contract costing.

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing workforce planning and employment services for the organization and employees, advising management and employees on human resources and performance management issues, interpreting policy, conducting exit interviews, negotiating and developing labor contracts, facilitating and maintaining positive employer-employee relations with all employee groups, and investigating and resolving employee or organizational issues.

Human Capital Management/Business Operations

Human Capital Management and Business Operation activities include management of employee information in the Human Resources Information System, creating and maintaining reports pertaining to employees and handling of business operations that support the employer and operational needs.

Recruitment

Recruitment activities include hiring applicants for various employment opportunities, offering employment services to operating departments to ensure they have a diverse employees in the positions they need, coordinating pre-employment processes, conducting new employee orientation, and providing programs to help produce highly skilled workers to meet the demands of the employer/industry.

Safety Management

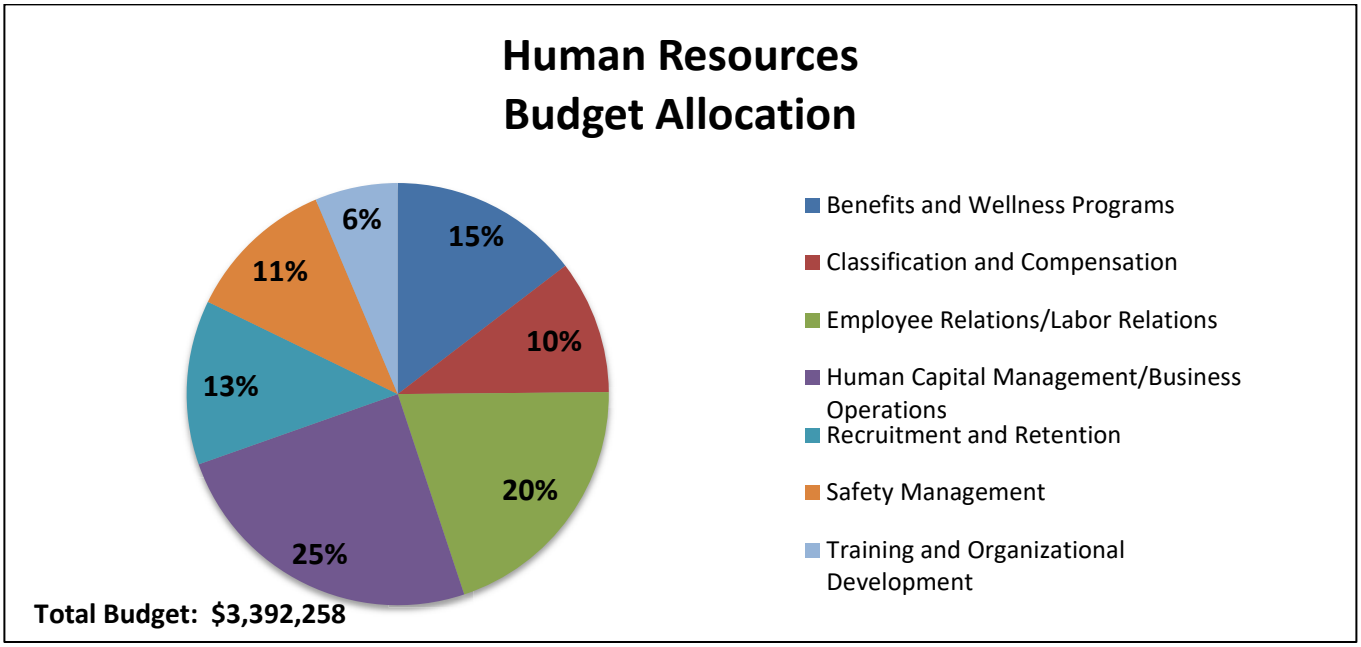
Safety Management activities include coordinating with departments to create a safe and hazard-free work environment, monitoring safety compliance, developing and maintaining a written safety program, hazard analysis, conducting OSHA reviews, and conducting accident review to mitigate exposure to the City.

Training and Organizational Development

Training and Organizational Development includes developing, administering, and evaluating organizational training programs to enhance the skills of the City's workforce to retain highly qualified employees, overseeing the education assistance program, overseeing the City's Learning Management System, developing and maintaining the Leadership Development programs, and the Mentorship program.

Cost of Service Breakdown - Human Resources					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Benefits and Wellness Programs	2.92	$312,845	$184,039	$40,877	$537,761
Classification and Compensation	2.05	$231,896	$138,020	$28,699	$398,615
Employee Relations/Labor Relations	4.01	$448,702	$266,452	$56,137	$771,292
Human Capital Management/Business Operations	4.94	$402,598	$220,286	$69,157	$692,041
Recruitment and Retention	2.52	$205,593	$112,531	$35,278	$353,402
Safety Management	2.29	$245,537	$144,468	$32,058	$422,063
Training and Organizational Development	1.27	$126,290	$73,016	$17,779	$217,085
TOTAL	**20.00**	**$1,973,461**	**$1,138,812**	**$279,985**	**$3,392,258**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

HUMAN RESOURCES DEPARTMENT

The Human Resources Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Enhance Current Services	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee.	Percentage of new hires and competitively selected probationary employees that pass probation	95.75%	95.22%	93%	**93%**
		Percent of employees that voluntarily leave and would recommend the City as a place of employment for others	100%	100%	100%	**100%**
	Appropriate management of Human Resources transactions, processes, and procedures.	Entry of employee job record and benefit transactions with an error rate of less than 5%	99.26%	98.86%	95%	**95%**

Department Spotlight

INFORMATION TECHNOLOGY DEPARTMENT MISSION

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT OVERVIEW

The Information Technology Department provides technology support and resources to all City departments. It is comprised of nine workgroups that provide support for all of the City's technology services and systems, including computers, applications, servers, network infrastructure, and radio systems, ensuring they are available, secure, and reliable. The IT Department also facilitates the Project Oversight Committee (POC) which reviews, approves, and prioritizes all technology requests to ensure alignment with the City's overall technology strategies.

Information Technology Administration

The Information Technology Administration section is responsible for the overall leadership and operational support of the Information Technology Department. IT Administration activities include:

- Budget and Performance Measurement Monitoring
- Contract Monitoring – Hardware/Software
- Inventory Reporting & Reconciliation
- Research/Special Projects
- IT Payroll Processing
- Administrative Support – IT Director & Department
- Procurement – IT & Citywide Technology
- Planning & Budgeting Activities
- Supervisory Duties & Workgroup Oversight
- IT Leadership/Liaison Responsibilities
- City Leadership Team Responsibilities

Key Outcome Measures

Information Technology Department

- 100% network availability during normal operating hours
- 100% compliance with all network security standards
- Customer Service Survey Ratings

Application Systems Support

Application Systems Support is responsible for application systems support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including library, utility billing, cashiering, sales tax, and utilities systems. Application systems support activities include:

- Application Implementation
- Application Support/Maintenance
- Application Upgrades
- SQL Database Support & Administration
- Supervisory Functions
- Planning & Budgeting Activities

Desktop Support

Desktop Support is responsible for providing first and second level technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment. Desktop support activities include:

- First-Level Technical Support & Work Order Management
- User Network Account Management
- Hardware/Software Inventory Management
- Technology Procurement Activities
- Second-Level Technical Support & Field Repairs
- Cabling/Telecomm Support
- Equipment Deployments, Moves, Disposals
- After-Hours/Council Meeting Technical Support
- Supervisory Functions
- Planning & Budgeting Activities

Geographic Information Systems (GIS) Support

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments. GIS support activities include:

- GIS Application Support
- GIS Application Development
- Map/Data Service Requests
- Managed Data Maintenance
- GIS Project Data Development
- Supervisory Functions
- Planning & Budgeting Activities

Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and systems administration, system backup/restore, database support, VOIP/telephone infrastructure, and technology infrastructure coordination on building projects. Network support activities include:

- Network Security Administration
- Network Infrastructure Hardware/Administration
- System Backup Administration
- Email Administration
- Server & Active Directory Administration
- Records Requests/Litigation Holds
- Telecommunications Support
- Supervisory Functions
- Operational Projects – Coordination
- Planning & Budgeting Activities

Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations. Project management activities include:

- Project Preparation
- Project Initiation & Planning
- Vendor Selection/Contracting
- Project Implementation & Management

Radio Support Services

Radio Support Services is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations. In addition, this group is heavily involved with the Regional Wireless Consortium (RWC) because of Peoria's membership in the RWC. This involvement ensures Peoria's radio needs are met, for both Public Safety and General Government radio users. Radio support activities include:

- Regional Radio Participation
- Radio Emergency Planning
- Subscriber Equipment Maintenance
- Radio Infrastructure Maintenance
- Dispatch Console Installation, Maintenance & Repair

Security Administration

Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities. This includes ensuring compliance with FBI CJIS, AZ DPS ACJIS, PCI, and HIPAA standards. Security administration activities include:

- Citywide Network and Application Security
- Compliance Management/Training (ACJIS, PCI, HIPAA)
- Security Reviews/Audits
- Business Recovery

Special Systems Support

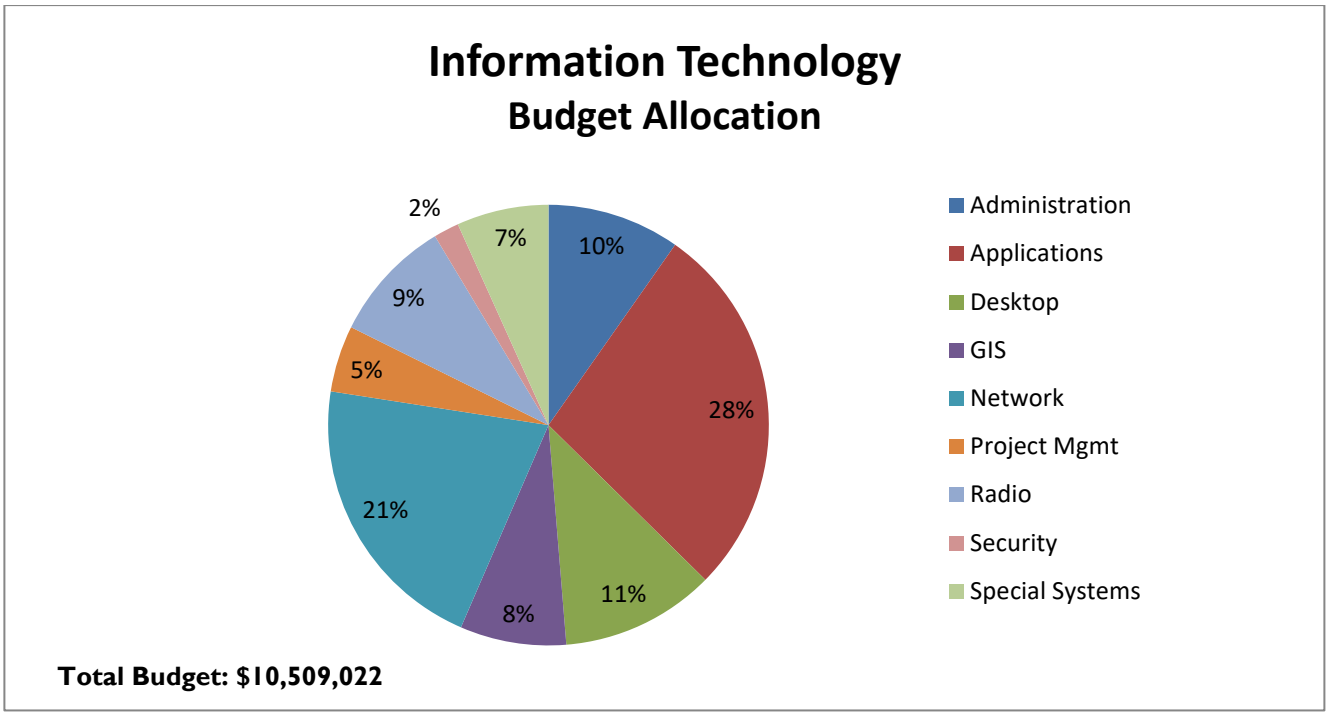
Special Systems Support is responsible for systems support for public safety departments, including Police and Fire. This includes the Police Computer Aided Dispatch/Records Management/Mobile system and other Fire and Police systems. These systems require 24/7 support due to the departments' missions to protect the public. Special Systems activities include:

- System Upgrades
- System Implementation
- System Support/Maintenance
- Supervisory Functions
- Planning & Budgeting Activities

Cost of Service Breakdown - Information Technology Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Maintenance Costs	Internal Services Charges	Total Cost of Service
Administration	6.0	$831,740	$21,716	$0	$170,838	$1,024,294
Application Systems Support	10.0	$1,217,401	$273,519	$1,157,238	$256,625	$2,904,783
Desktop Support	6.0	$687,842	$25,016	$302,948	$173,789	$1,189,595
Geographic Information Systems (GIS) Support	5.0	$476,301	$35,829	$163,839	$143,226	$819,195
Network Support	7.0	$884,625	$407,712	$678,594	$230,489	$2,201,420
Project Management	3.0	$410,340	$5,779	$11,444	$85,050	$512,613
Radio Support Services	2.0	$237,148	$598,639	$24,714	$91,600	$952,101
Security Administration	1.0	$144,343	$3,526	$19,561	$28,350	$195,780
Special Systems	2.0	$241,256	$3,757	$407,528	$56,700	$709,241
TOTAL	**42.0**	**$5,130,996**	**$1,375,493**	**$2,765,866**	**$1,236,667**	**$10,509,022**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.


Information Technology
Budget Allocation
10%
28%
11%
8%
21%
5%
9%
2%
7%
Administration
Applications
Desktop
GIS
Network
Project Mgmt
Radio
Security
Special Systems
Total Budget: $10,509,022

Performance Report

INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Enhance Current Services	Enhance customer satisfaction by providing quality customer service	% of employees rating their overall experience as "Satisfied" or "Very Satisfied" for closed issues	98%	96%	98%	**98%**
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	99%	97%	98%	**99%**
	Ensure major systems availability, uptime, and maintenance	Internet connection uptime (excluding scheduled downtime)	99.93%	99.95%	99.99%	**100%**
		E-mail service uptime (excluding scheduled downtime)	99.9%	99.9%	99.99%	**100%**

Department Spotlight

LEADERSHIP AND MANAGEMENT

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT OVERVIEW

The Leadership and Management Department implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

The Leadership and Management Department advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to effectively perform our jobs. The Leadership and Management Department is a leader in ethical organizational behavior through adopting and modeling the City Employees Code of Ethics.

Key Outcome Measures
Leadership and Management

- Meet community needs, council priorities and organizational goals through efficient and effective service delivery
- Become a leader in sustainable practices and environmental stewardship
- Number of credentialed departments

Office of Strategic Management

The Office of Strategic Management assists and supports the City Manager in planning, directing and reviewing activities and operations of the city in the area of strategic and process improvements. This office also provides professional assistance and consultation in the preparation and administration of grants. This includes research and analysis of grant opportunities, assistance with proposal preparation, and oversight of compliance monitoring by individual departments and divisions.

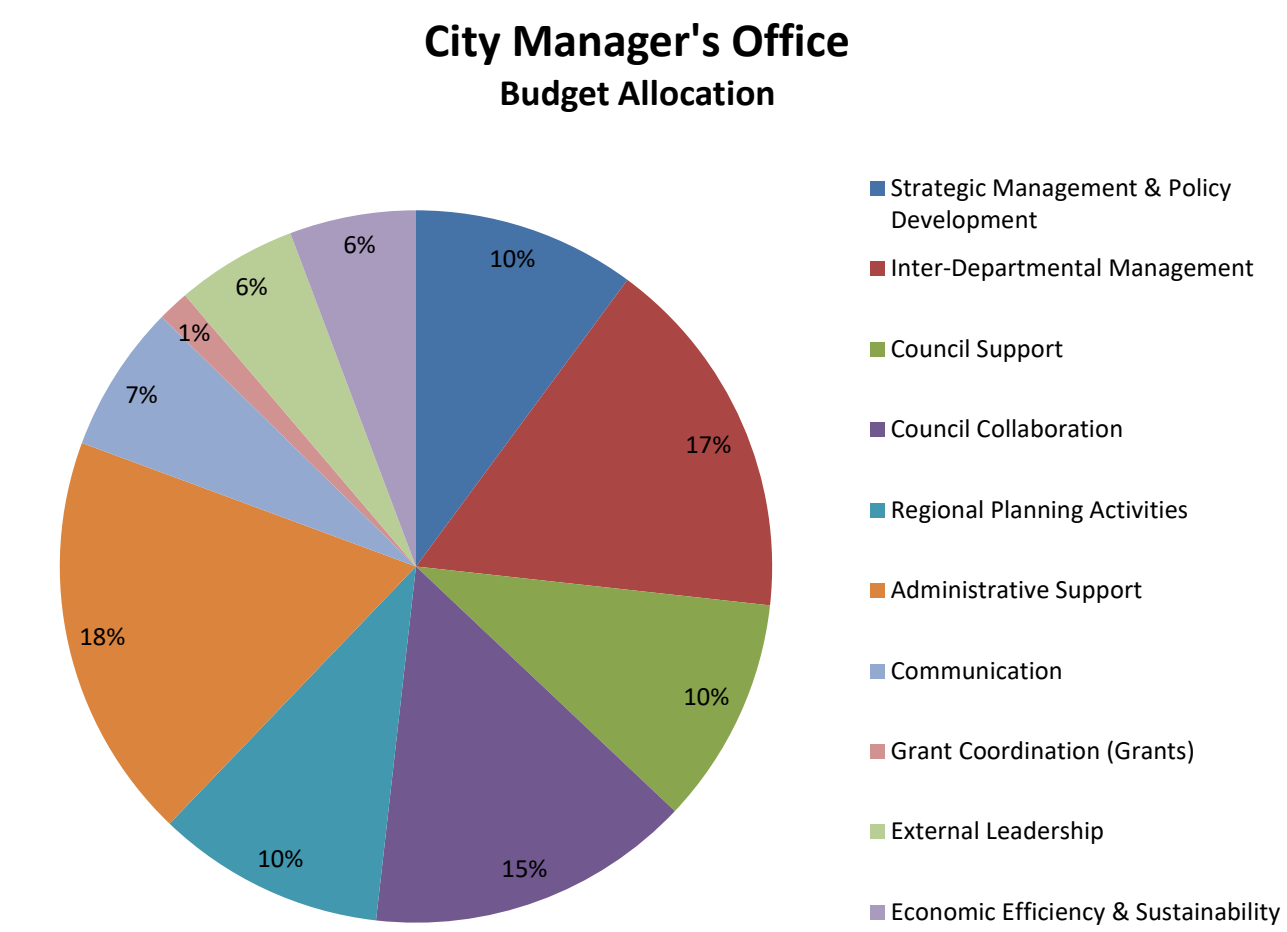
Office of Economic Efficiency and Sustainability

The Office of Economic Efficiency and Sustainability serves as the city's sustainability hub, designed to support and facilitate integrated sustainability network solutions to drive economic efficiencies and process improvements. This results in beneficial outcomes in environmental, social and economic sustainability. The office is a bi-directional resource that seeks to identify, analyze and implement best practices to enhance city operations and community resiliency, while improving Peoria residents' quality of life.

Cost of Service Breakdown – Leadership and Management

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Strategic Management & Policy Development	1.64	$280,143	$43,336	$21,805	$345,284
Inter-Departmental Management	1.92	$491,228	$50,735	$25,528	$567,491
Council Support	2.20	$242,538	$58,133	$29,250	$329,921
Council Collaboration	2.43	$400,132	$64,211	$32,308	$496,651
Regional Planning Activities	2.08	$271,433	$54,962	$27,655	$354,050
Administrative Support	4.92	$437,052	$130,007	$65,415	$632,474
Communication	.89	$194,482	$23,518	$11,833	$229,833
Grant Coordination	.25	$38,257	$6,606	$3,324	$48,187
External Leadership	.67	$161,955	$17,704	$8,908	$188,567
Economic Efficiency & Sustainability	1.0	$162,834	$26,424	$13,296	$202,554
TOTAL	**18.00**	**$2,680,054**	**$475,636**	**$239,322**	**$3,395,012**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $3,395,012

Performance Report

LEADERSHIP AND MANAGEMENT

The City Management and Leadership Support Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Leadership & Image	Professional credentialing of all eligible departments	Credentialed departments	4	4	4	4
	Recognition of budget excellence by Government Finance Officers Association	Receive GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes
	Become a leader in sustainable practices and environmental stewardship	Community participation in programs, activities and events the support sustainability efforts	874	1,574	2,000	2,200
Enhance Current Services	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizen inquiries which are responded to or acted upon within two business days, as tracked by the Assistant to the City Manager	98%	98%	98%	100%

Department Spotlight

MANAGEMENT AND BUDGET DEPARTMENT MISSION

Develop an annual, balanced fiscal plan which incorporates Council policy, while maintaining a strong financial position. Provide timely, thoughtful and accurate information to stakeholders, while maximizing the use of organizational resources.

DEPARTMENT OVERVIEW

Management and Budget

The **Management and Budget Department** is made up of a resourceful and effective workgroup that helps develop and implement major city initiatives, ensures spending priorities are addressed in an efficient and effective manner, offers policy and financial analysis on important operational issues, and positions the organization toward long-term financial viability.

Key Outcome Measures

Management & Budget Department

- % Variance in Budget Forecast
- % Variance in Key Forecast Assumptions
- GFOA Distinguished Budget Presentation Award

Budget Management

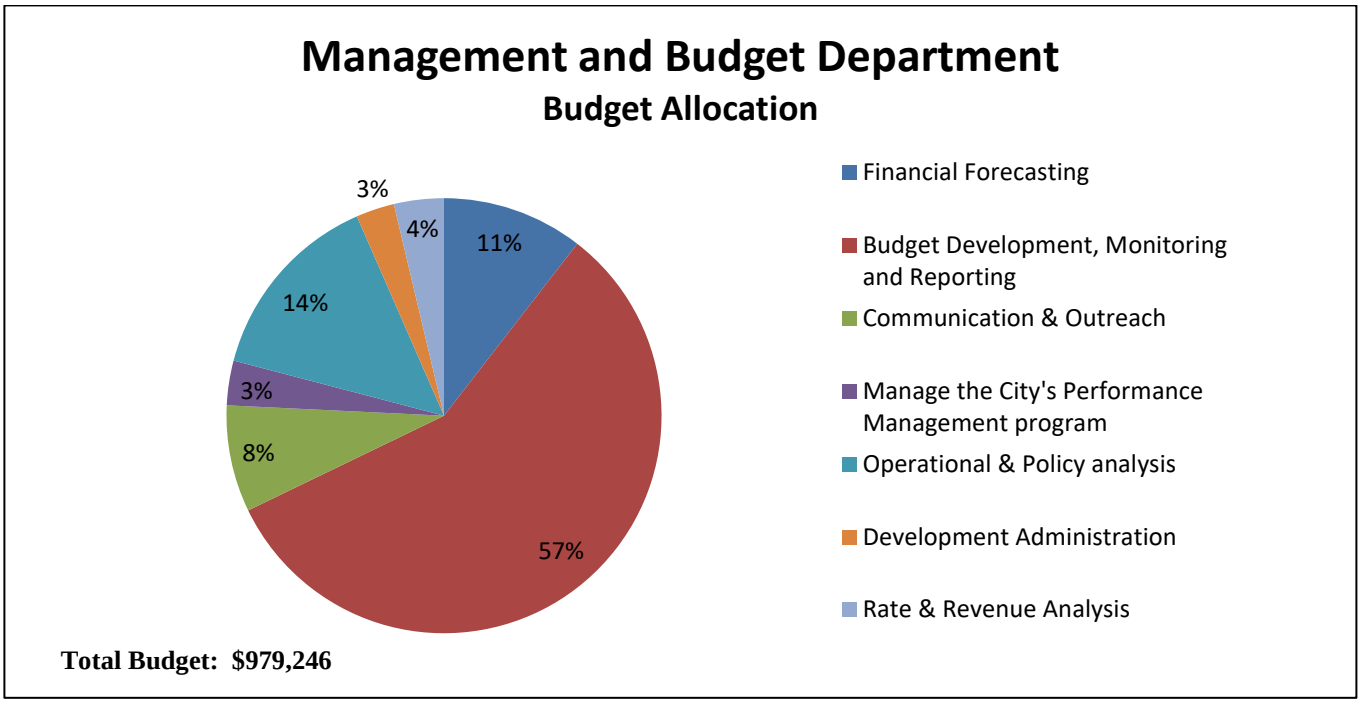
Budget management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the city's strong fiscal integrity. Key activities within this function include revenue analysis and forecasting, operational and financial analysis, expenditure monitoring and process development. Additionally, the city is subject to numerous State and Charter law requirements regarding budgetary activity. These include public hearing and notice requirements, property tax disclosure, capital plan scrutiny, impact fee regulations and voter authority for bonding.

Management Support

In addition to the budget functions mentioned above, this division is also responsible for offering strategic support for important organizational initiatives, providing ad hoc professional analysis and managing the city's Performance Management Program. An important secondary function is to monitor a number of development activities such as development agreement obligations, impact fee studies and credit administration.

Cost of Service Breakdown – Management and Budget					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Financial Forecasting and Economic Analysis	0.56	$88,310	$6,932	$7,530	$91,396
Developing, Analyzing, Monitoring and Reporting on Financial Resources	3.56	$469,517	$44,067	$47,870	$581,019
Communication and Outreach	0.51	$64,489	$6,313	$6,858	$83,236
Management of the City's Performance Management Program	0.23	$26,560	$2,847	$3,093	$37,538
Operational and Policy Analysis	0.80	$119,995	$9,903	$10,757	$130,566
Development Administration	0.16	$23,774	$1,981	$2,151	$26,113
Rate and Revenue Analysis	0.18	$31,651	$2,228	$2,420	$29,377
TOTAL	**6.00**	**$824,296**	**$74,270**	**$80,680**	**$979,246**

The budget amounts listed above include all costs for that service or program for FY2017. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

MANAGEMENT AND BUDGET DEPARTMENT

The Management and Budget Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Total Planning	Effectively manage the City's planned resources to ensure organizational priorities are met	Maintain a (+-)3% variance in **budget** forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.36%	+1.71%	0.13%	<3%
		Maintain a (+-)3% variance in **revenue** forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.07	+0.90%	0.13%	<3%
Enhance Customer Service	Provide responsive, effective and efficient service to all customers	Percent of customers rating customer service as Good or Excellent	N/A*	85%	87%	90%

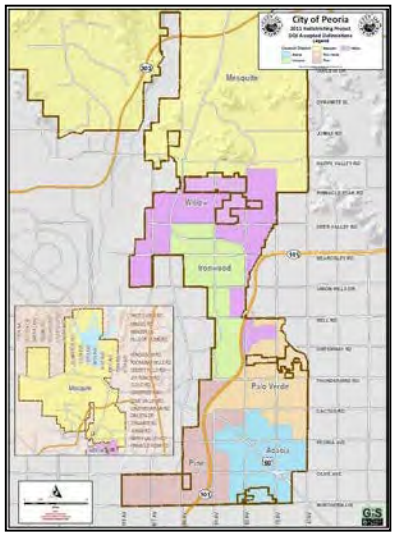
*Survey not conducted in FY2016

Department Spotlight

MAYOR AND CITY COUNCIL OFFICE MISSION

To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT OVERVIEW



The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.

- ✓ **Acacia District**
- ✓ **Ironwood District**
- ✓ **Mesquite District**
- ✓ **Palo Verde District**
- ✓ **Pine District**
- ✓ **Willow District**

The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community.

The total budget for the Mayor and Council is $734,412, which covers salaries, contractual services such as travel/training, membership dues, internal service charges, general supplies and commodities. In addition, each member of Council receives $30,000 per year in Council District Funds to use at their discretion for projects, programs, services or events that accomplish a public purpose.

Performance Spotlight

MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT OVERVIEW

Court Administration and Support Services

The Administration and Support services provide the overall management direction and support for the court operations while ensuring that all state and local regulatory requirements are met.

Court Security

Court security screens for weapons and provides a safe environment for the public and staff.

Case Management

Case Management is the process of moving a case through the Court system for pre-adjudication, case adjudication, and post-adjudication.

Key Outcome Measures

Municipal Court

- 100% compliance with recognized guidelines for timely case processing and management

Protective Orders

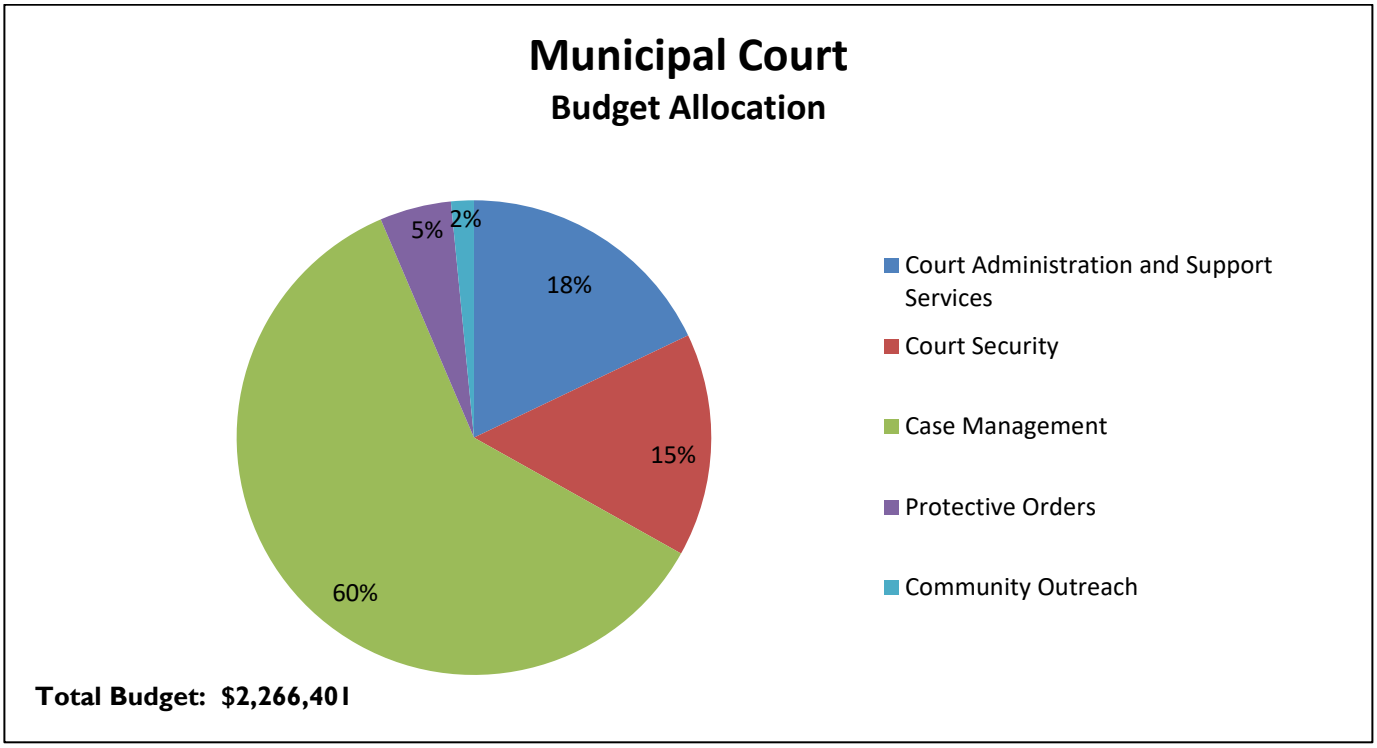
Orders of Protection and Injunctions Prohibiting Harassment are issued to ensure the safety of the protected person.

Community Outreach Services

The court sponsors judicial training classes, meetings, weddings and outreach assistance to students and other agencies.

Cost of Service Breakdown – Municipal Court					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Court Administration and Support Services	2.13	$239,926	$ 26,275	$51,095	$317,296
Court Security	4.00	$274,202	$ 30,028	$58,394	$362,624
Case Management	13.44	$1,079,669	$118,236	$229,928	$1,427,833
Protective Orders	0.97	$85,688	$9,384	$18,248	$113,320
Community Outreach	0.36	$34,275	$3,754	$7,299	$45,328
TOTAL	**20.9**	**$1,713,760**	**$187,676**	**$364,965**	**$2,266,401**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

MUNICIPAL COURT

The Municipal Court uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Leadership and Image	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process	% of cases with customer service complaints	<1%	<1%	<1%	**0%**
		% of cases adjudicated (Cases closed/Cases opened)	133%*	126%*	121%	**110%***
		% of cases referred to judicial commission	0%	0%	0%	0%
Enhance Current Services	Provide legal counsel for criminal matters as required by due process	% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
	Provide court interpreters services for court matters as mandated	% of qualified cases receiving interpreter services for foreign languages and sign language	100%	100%	100%	100%
	Prompt disbursement of moneys, including those held in trust, enforcement of court restitution orders, fees to other government agencies and payment for services rendered	% of timely disbursements for bond refunds, restitution orders, fees to other government agencies and payment for services to vendors and jurors	100%	100%	100%	100%

*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor's offices to close cases which have been open for a prolonged period.

Department Spotlight

OFFICE OF COMMUNICATIONS MISSION

The Office of Communications (OC) exists to proactively communicate engaging information to residents, customers and employees; provide useful municipal information to residents and help foster community pride; and help develop a sense of organizational pride among employees. The department's key target audiences include city departments, elected officials, and members of the media, general public, business owners and visitors.

DEPARTMENT OVERVIEW

The Office of Communications is a dynamic department of communicators providing digital and traditional communications to effectively inform and engage the residents, businesses and visitors of Peoria, national audiences and city staff. In addition, the office provides communications expertise and production resources for all City of Peoria departments to achieve their communication goals. The department's signature function is media relations, which is conveyed in traditional and digital platforms. The goal is to develop and implement marketing and public relations programs, resident communications and visitor publicity that promote Peoria and ensure the city's key messages are delivered to target audiences in an accurate, timely and cost-effective manner.

Key Outcome Measures

Office of Communications

- % increase in social media usage
- Increase in media placement and value
- % increase in website usage
- Graphic design completions

Media Relations

300+

News Releases

Media relations is the art of proactive and responsive communication with local and national professional news media including print, television and online bloggers. The OC works closely with city departments to determine and implement communication goals. With this understanding the OC will research, develop and distribute news releases and media advisories and create effective social media messaging which generates engagement. Through our excellent relationships with print, television and radio producers and reporters, we look for opportunities to create positive stories for the city. The City of Peoria's media relations has the one of the best reputations of being responsive to media requests. The well-established relationships with the media also result in meaningful, positive placement that helps garner attention, which is directly tied to increased attendance, revenue, participation and exposure. Another ongoing initiative for the OC is to be a content generator of its own channels, generating content for Peoria's primary channels of communication and repurposing for mainstream media.

Social Media

The City of Peoria Office of Communications recognizes the importance of social media in reaching and engaging a growing number of residents and interested individuals. The OC oversees all of the city's social media platforms and tracks and archives the interactions. Staff utilizes social media to provide content, share information, encourage event participation and drive traffic to the city's websites and social media pages. Additionally, OC created a new social media policy to ensure that all departments are consistent in their message delivery. New for FY18, the OC added 3 new Snapchat accounts, 2 new Instagram accounts, and 1 new Twitter account – bringing the total number of social media accounts for Peoria to 29.

+60%
Social media engagement
(Likes, shares, etc.)

2,100
Daily average impressions
through social media pages

+47%
Social media followers

Graphic Design Services

Graphic design services allow city departments and programs to have an internal resource for the production of professional looking communications, advertisements and promotional fliers. This service has proven to be a cost effective program for the city. In 2017, the city saved approximately $250,000 in graphic design fees on 459 completed projects. (Based off an average rate of $120/hr for graphic design services)

External Communications

The OC is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as PeoriaNOW, a monthly newsletter distributed through the city's water bill. Direct mailers on specific subjects or promotional fliers are also considered external communications. Other citizen community outreach is accomplished through the Peoria Leadership Institute and community meetings. In addition, the OC is responsible for creating legally mandated communications, such as the Water Quality Report, Redistricting and other legal requirement. Part of the OC's media relations mentioned above include coordinating and organizing messaging related to public records requests from the media.

Internal Communications

Internal communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising leaders on communication strategies and supporting city committees and programs. The OC manages the CityNet Intranet page, as well as All-User emails, to keep employees informed.

Digital Media Services

Digital Media Specialists effectively use digital media channels to promote special events, educate, share urgent information, build awareness of causes and initiatives, market programs and services, and highlight achievements of the city. Digital media services also include the broadcasting and recording of city council and other city meetings and events. Video content is broadcast 24-hours a day on Cox Cable and Century Link cable systems, as well streamed live on Peoriaaz.gov, Facebook, and YouTube. Many video segments are also distributed on the city's social media outlets. In the upcoming fiscal year, the digital services team will be implenting state-of-the art, live remote technology that will allow content on ch. 11 and all social channels to be broadcast live, simultaneously. This new technology will also allows local media to pull our stories off a cloud-based server.

Web Services and Online Communications

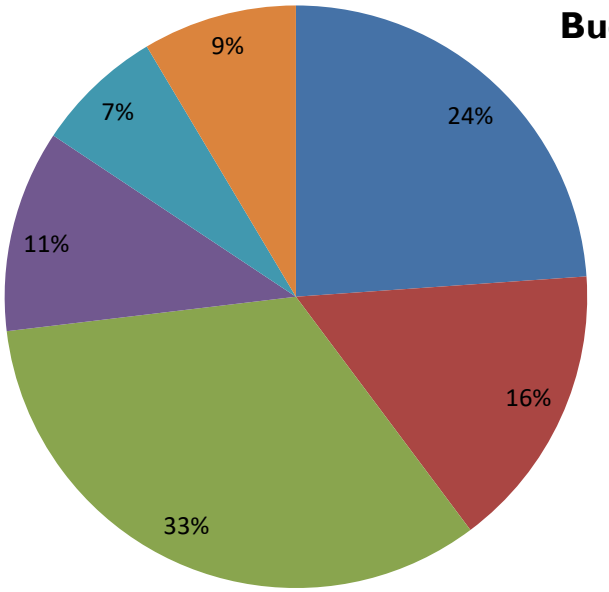
Web services and online communications maintain the functionality of the city's six websites and the city's Intranet site. The division works closely with the more than 80 web authors from various departments. Peoria's websites are a critical component for information and communication about the city. Primary activities include updating and maintaining city websites and training and supporting city staff on the development of content. The OC works with each department to provide up-to-date content for the websites. The city launched a new set of websites powered by Vision Internet. This cloud-based web service is hosting all city websites along with the intranet. These new sites will make things easier for both the internal and external customers alike.

Tourism

The OC is growing relationships with national tourism and business media outlets. Through media missions, relationships have helped the city secure articles in national publications, such as Canada AAA, Wall Street Journal, San Diego Travel Times, Seattle Times and USA Today. Additionally, the OC has identified three aspects of tourism that fall within the Economic Development Implementation Strategy II (EDIS II) – tourism development, tourism attraction, and event attraction. By focusing on these target areas, the aim is to generate awareness and exposure of Peoria and position it as a year-round destination. This in turn will generate more bed, retail, and restaurant sales tax revenue, benefiting everyone from the city to local business owners in Peoria. The OC also produces tourism collateral such as the visitor's guide and website as well as the content for P83 information kiosks. In the next year, the OC will be conducting a hotel marketability and feasibility study to determine the best site for resort property.

Cost of Service Breakdown - Office of Communications					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
External Communications	2.15	$ 171,467	$ 68,009	$ 58,010	$ 297,486
Media Relations	1.43	$ 185,148	$ 50,390	$ 42,982	$ 278,520
Digital Media Services	3.00	$ 249,142	$ 105,714	$ 90,171	$ 445,027
Web Communications	1.01	$ 94,837	$ 35,590	$ 30,358	$ 160,785
Internal Communications and Support	0.64	$ 93,209	$ 20,438	$ 17,433	$ 131,080
Graphic Design	0.77	$105,036	$ 37,000	$ 31,560	$ 173,596
TOTAL	**9.00**	**$ 898,839**	**$ 317,142**	**$ 270,513**	**$1,486,494**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Total Budget: $1,486,494

Performance Report

OFFICE OF COMMUNICATIONS

The Office of Communications uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Target	FY2019 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stake-holders	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	95%	95%	95%	96%
		Generate users of city's social media pages (total followers)	56,963	120,903[1]	128,000	135,000
		City-generated news items (New measurements)	397	362	375	400
		Increase viewership of Channel 11 programming online	23,368	24,956	27,500	28,750
		Increase Peoria Centric video productions	172	206	250	255
		Increase total web traffic to the city's (6) websites	1,146,899	1,144,114	1,154,983	1,200,000
	Create and distribute information to keep city employees informed and engaged	Increase use of CityNet , the employee intranet website	548,250	N/A[2]	-	-

[1] Six new social media accounts were created in FY17

[2] A new intranet platform was launched during FY17. Old metrics are no longer available and current metrics are being collected to establish a baseline.

Department Spotlight

THE PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT MISSION

To promote and enhance the quality of the natural and built environment through sustainable planning and the implementation of programs which provide human services and strengthen Peoria's neighborhoods.

DEPARTMENT FUNCTIONS

Planning & Community Development Administration

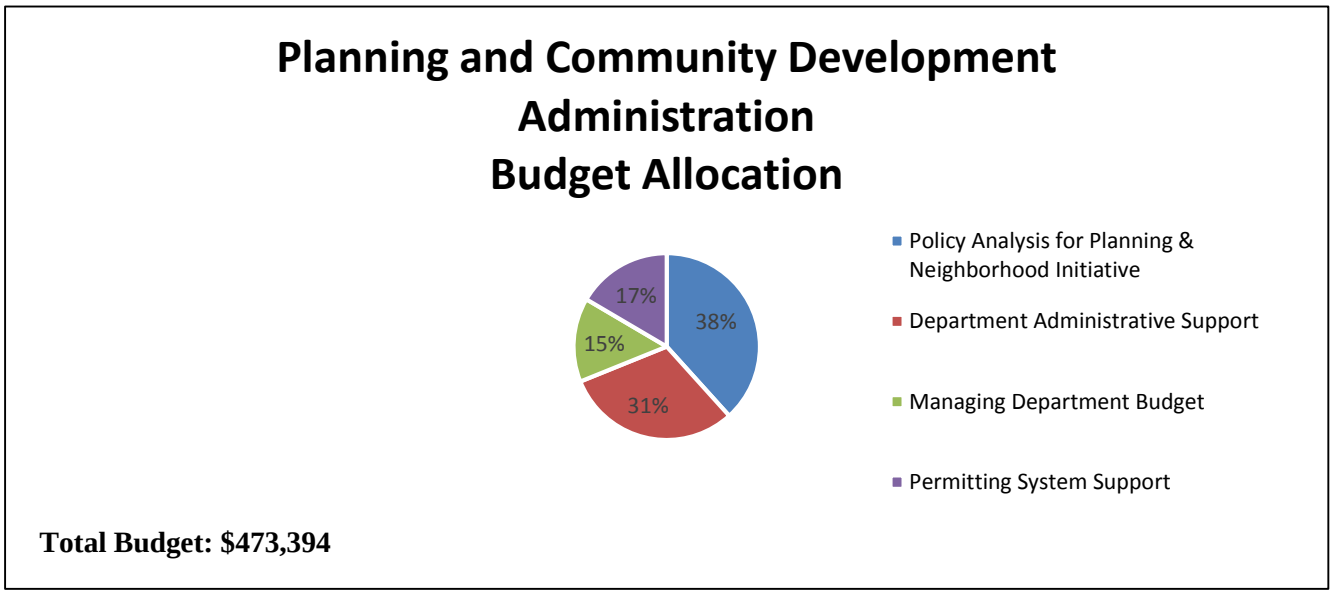
The Administration Division provides overall management, direction, and support for the Planning and Community Assistance divisions. In addition, the Administration Division is responsible for the management and support of the department's overall budget and policy initiatives. A majority of the division's budget and time is allocated in direct support of our various planning and neighborhood initiatives.

Key Outcome Measures

Planning and Community Development

- % of Neighborhood Pride funding leveraged
- % reduction in code violations two years after Neighborhood Pride project
- HOA Academy satisfaction
- Human services delivered
- Planning Applications turnaround time

Cost of Service Breakdown – Planning & Community Development Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Policy Analysis for Planning & Neighborhood Initiatives	0.75	$90,548	$4,484	$6,409	$101,441
Administrative Support	1.74	$211,159	$10,457	$14,946	$236,562
Manage the Department's Budget	0.40	$48,292	$2,391	$3,418	$54,101
Permitting System Support	0.60	$72,439	$3,587	$5,127	$81,153
TOTAL	**3.0**	**$422,438**	**$20,919**	**$29,901**	**$473,394**
The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance					



Community & Strategic Planning Division

The overarching purpose of this division is to guide the physical development of the city. This is accomplished through strategic planning, development review, preservation of physical, cultural and historic attributes, and ensuring that codes and policies advance the General Plan and Council goals. This division ensures that development proposals are in alignment with the General Plan, Zoning Ordinance, Design Review standards, and other codes and ordinances. This division also looks forward to ensure that future development is coordinated through integrated master plans and strategic initiatives. The nine (9) full-time equivalent positions in this division (two of which are contract) advise and support several boards and commissions including Planning & Zoning, Board of Adjustment, Historic Preservation and Design Review Standards/Appeals Board(s). Functions include:

- ✓ **Strategic/Advanced Planning**
- ✓ **Site Plan/Design Review**
- ✓ **Variances**
- ✓ **Annexations**
- ✓ **Coordinate Development Review**
- ✓ **Coordinate citywide Open Space**
- ✓ **Rezoning (entitlements)**
- ✓ **Use Permits**
- ✓ **Zoning Ordinance Administration**
- ✓ **General Plan Administration**
- ✓ **Implement adopted plans (e.g. P83)**
- ✓ **Coordinate citywide Historic Preservation**

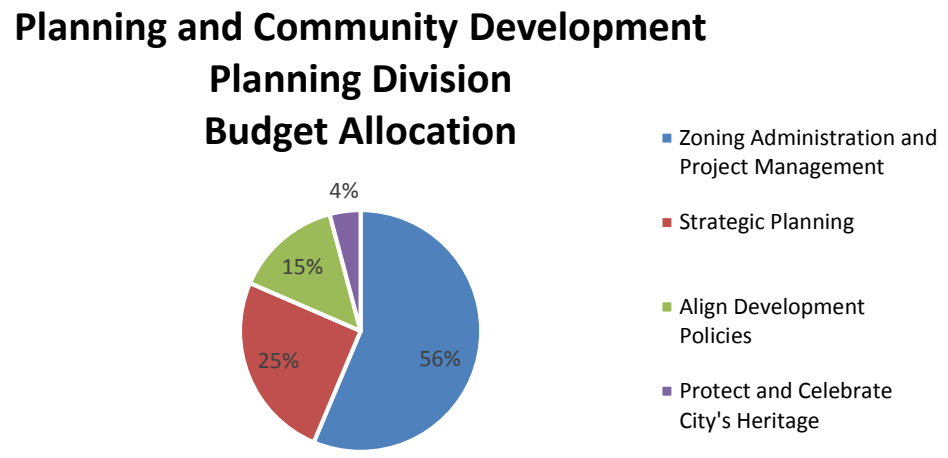
Functionally, the two highest cost drivers are Zoning Administration (57%) and Strategic Planning (25%). Zoning Administration generally consists of current development proposals and includes public contact, pre-application meetings, rezones, development case review, temporary events, annexations and time attributed to the various boards, commissions and subcommittees.

The Strategic Planning functional category includes General Plan Amendments, regional planning coordination/initiatives and the implementation of approved plans in strategic areas such as Old Town, Sports Complex ("P83") and the Loop 303 corridor. Other major efforts within the department include:

- Development and implementation of a new Sign Ordinance
- Began comprehensive update to General Plan ("Plan PeoriaAZ 2040")
- Formulation of an Old Town Block Strategy
- Design and construction of trails and interpretive signage for the Palo Verde Ruin, Varney Tract Historic Resource Report and Old Main National Register Nomination
- Land acquisition for open space preservation at Sunrise Mountain
- Completion of amended PCD and Development Agreement for Lake Pleasant Heights
- Implementation of an online submittal option for three (3) planning application types

Cost of Service Breakdown – Community & Strategic Planning					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Zoning Admin. & Project Management	5.81	$544,888	$380,723	$93,172	$1,018,783
Strategic Planning	1.38	$141,758	$290,430	$22,130	$454,319
Align Development Policies w/Council goals	1.43	$143,211	$93,706	$22,932	$259,849
Historic Preservation	0.38	$43,754	$24,901	$6,094	$74,749
TOTAL	**9.00***	**$873,610**	**$789,761**	**$144,328**	**1,807,699**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance. ***Includes full time contract Planning Specialist and Contract Planner (vacant) (2FTE)***



Total Budget: $1,807,699

Community Assistance Division

The purpose of this Division and its six (6) full time equivalent positions is to provide programs and services to residents, neighborhood associations, and non-profit partners to enhance the quality of life in Peoria. Functions include:

- ✓ **Federal Grant Administration (CDBG, HOME, NSP3)**
- ✓ **General Fund & Neighborhood Grant Administration**
- ✓ **Educational and Peoria SUPPORT Seminars**
- ✓ **Fair Housing Outreach**
- ✓ **Human Services**
- ✓ **Neighborhood Pride Program**
- ✓ **HOA Academy**
- ✓ **Emergency Home Repair Program**
- ✓ **Outreach and Partnership Development**
- ✓ **Water Payment Assistance Program**

Functionally, the two highest cost drivers of the Division are Grant Administration (42%) and Human Services Administration (28%). The Division administers both federal and local grants. Federal funding comes from the U.S. Department of Housing and Urban Development (HUD) and is used to further efforts in affordable housing and public services. These grants include the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME) and the Neighborhood Stabilization Program (NSP).

The Division also administers neighborhood grants whereby registered HOAs and Neighborhood Associations can apply for matching funds on local improvement efforts. This division continues to administer several successful neighborhood-serving programs such as the HOA Academy, various direct assistance programs and Neighborhood Pride – the latter whereby the City is able to assist neighborhoods through improvement projects by leveraging an initial investment with its partnership of volunteers and local suppliers. The Neighborhood Pride Program celebrated 21 years of operation during the year and remains the City's longest running stand-alone program.

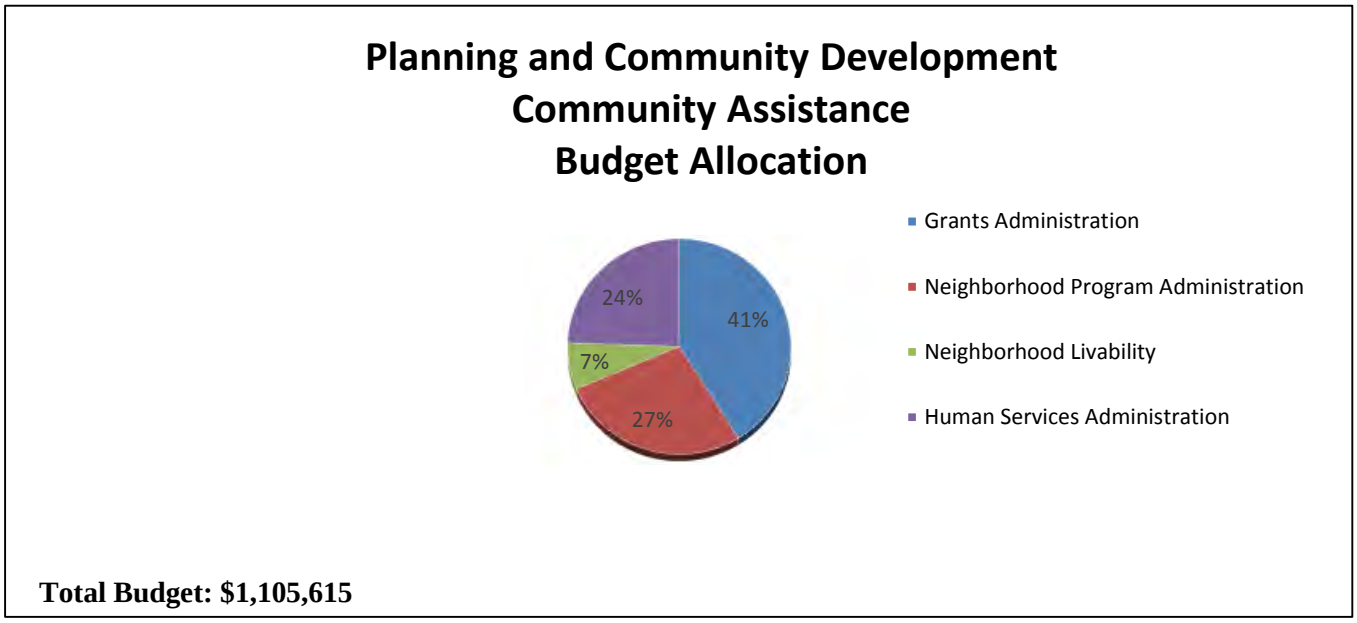
The Division expanded Human Services educational and outreach offerings through the development and implementation of a "Collaborative Impact Series." Designed to bring various non-profits together to network and share best practices, the Collaborative Impact Series ultimately results in a large public event on a topic designated as an area of need through the Human Services Work Plan.

In addition, the educational series "Peoria SUPPORT," which stands for Services Uniting to Provide People with Opportunities, Resources and Training, provides monthly awareness seminars and targeted outreach on specific topics of concern such as financial awareness, grandparents raising grandchildren and understanding mental health issues.

The Peoria SUPPORT Program received an "Honorable Mention" at the Westmarc Best of the West annual award ceremony.

Cost of Service Breakdown – Community Assistance					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Grants Administration	2.05	$167,014	$264,344	$23,661	$455,019
Neighborhood Programs Administration	1.39	$107,616	$179,238	$16,043	$302,897
Community Outreach & Partnerships	0.37	$26,209	$47,144	$4,220	$77,572
Human Services Administration	1.19	$102,802	$153,578	$13,746	$270,126
TOTAL	**5.00**	**$403,642**	**644,304**	**$57,670**	**1,105,615**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance. Includes Grant funded FTEs of .92 and total cost of $97,079 paid by administrative funding from the U.S. Department of Housing and Urban Development (HUD).



Performance Report

PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT

The Planning and Community Development Department uses performance measures as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected align with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Community Building	Improve Peoria neighborhoods	% decrease in code violations two years after Neighborhood Pride project	100%	91%	96%	90%
	Improve Peoria neighborhoods	Achieve 'above average' or higher satisfaction rating on HOA Academy Survey	97%	100%	100%	100%
	Improve Peoria neighborhoods	% of Neighborhood Pride funding leveraged	170%	130%	125%	100%
Enhance Current Services	Enhance Human Services through volunteers	Value of in-kind labor from volunteers providing services to residents through external agencies or programs	5.57M	6.25M	2.00M	4.90M[a]
	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for: • Site Plan Reviews • Preliminary Plats • Rezonings *Service expectation is 21 days per review*	 17 15 14	 15 17 15	 17 19 17	 15[b] 15[b] 15[b]

[a] General Fund, CDBG and HOME grant recipients provide information documenting number of volunteers and hours donated assisting Peoria citizens.

[b] Target rates are lower than the published level of service, which is 21 days.

Department Spotlight

POLICE DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT OVERVIEW

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information, accreditation requirements and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, crime analysis and strategic planning.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

Key Outcome Measures

Police Department

- Patrol response times to critical emergencies from dispatch to arrival
- UCR part 1 crime clearance rate
- Violent crimes per 1000/population
- Property crimes per 1000/population

Special Operations Support

Special Operations Support is responsible for the School Resource Officer Program, traffic enforcement, accident investigation and reconstruction, special investigations related to gang and drug concerns and the Tactical Enforcement Unit (SWAT).

Personnel and Training Services

Personnel and Training Services is responsible for recruitment and background investigations, firearms training and weapons inventory and Police personnel training.

Communications/911 Call Center

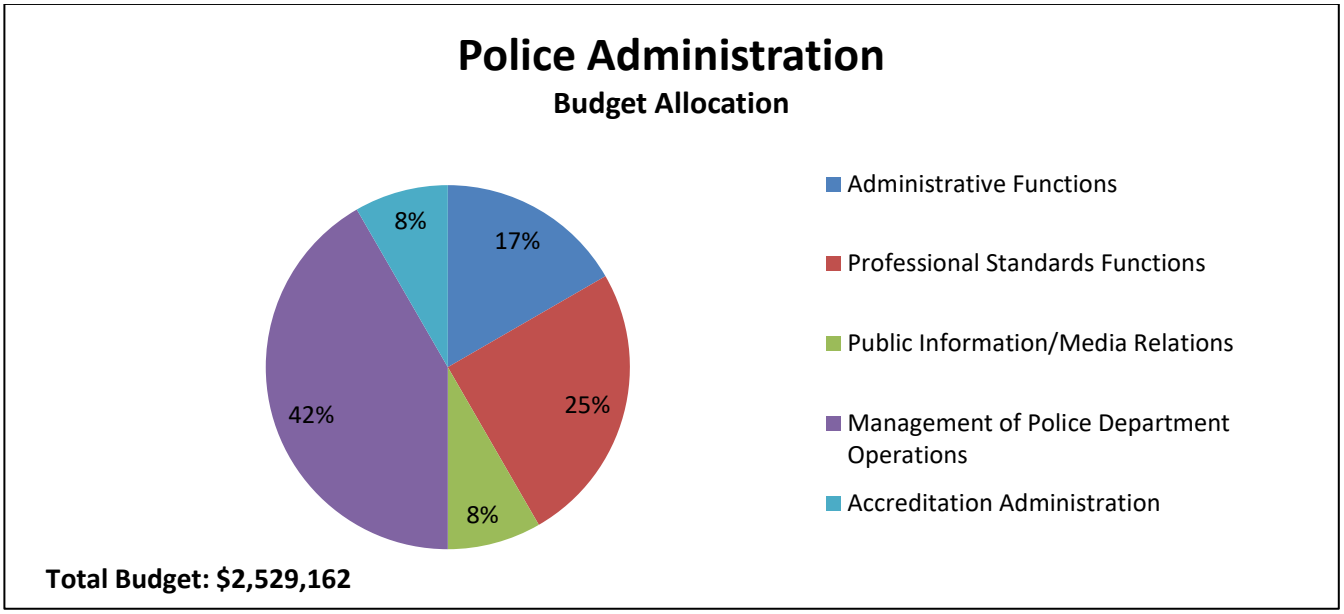
Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department's payroll, budget/financial management, grant administration, fleet, equipment and technology, property and evidence standards and compliance and records management.

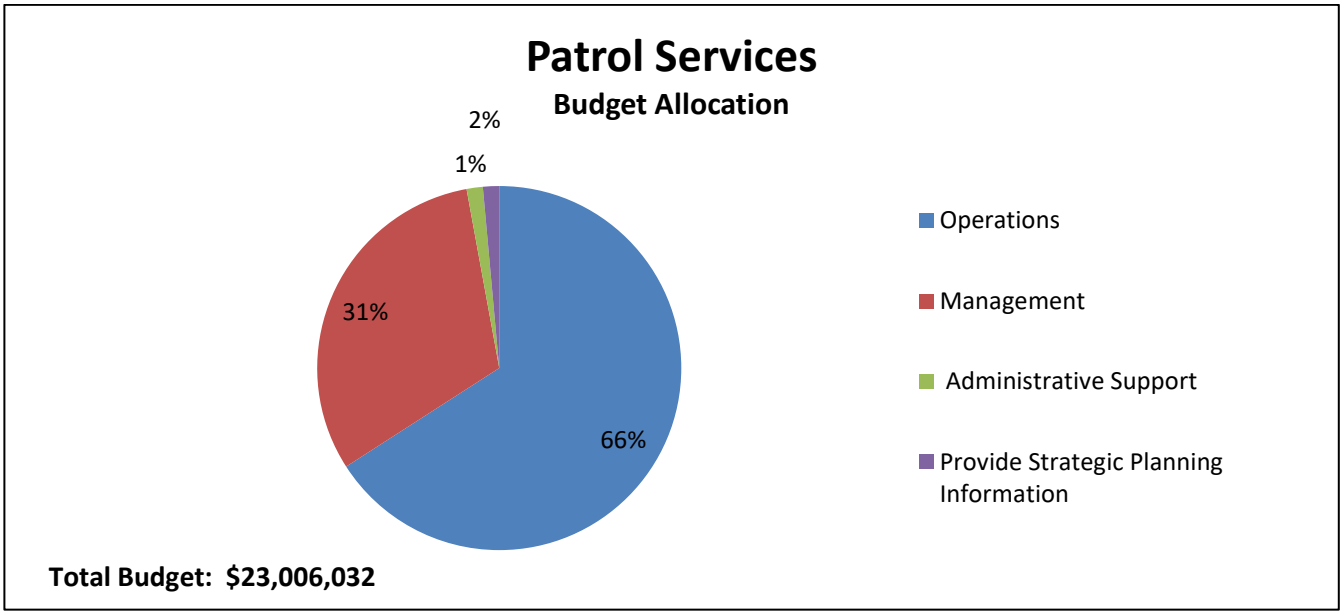
Cost of Service Breakdown - Police Department Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administrative Functions	2.00	$158,777	$14,108	$10,441	$183,327
Professional Standards Functions	3.00	$541,605	$48,125	$35,616	$625,346
Public Information/Media Relations	1.00	$147,140	$13,074	$9,676	$169,891
Management of Police Department Operations	5.00	$1,245,766	$110,694	$81,922	$1,438,383
Accreditation Administration	1.00	$97,188	$8,636	$6,391	$112,215
TOTAL	**12.00**	**$2,190,477**	**$194,638**	**$144,047**	**$2,529,162**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



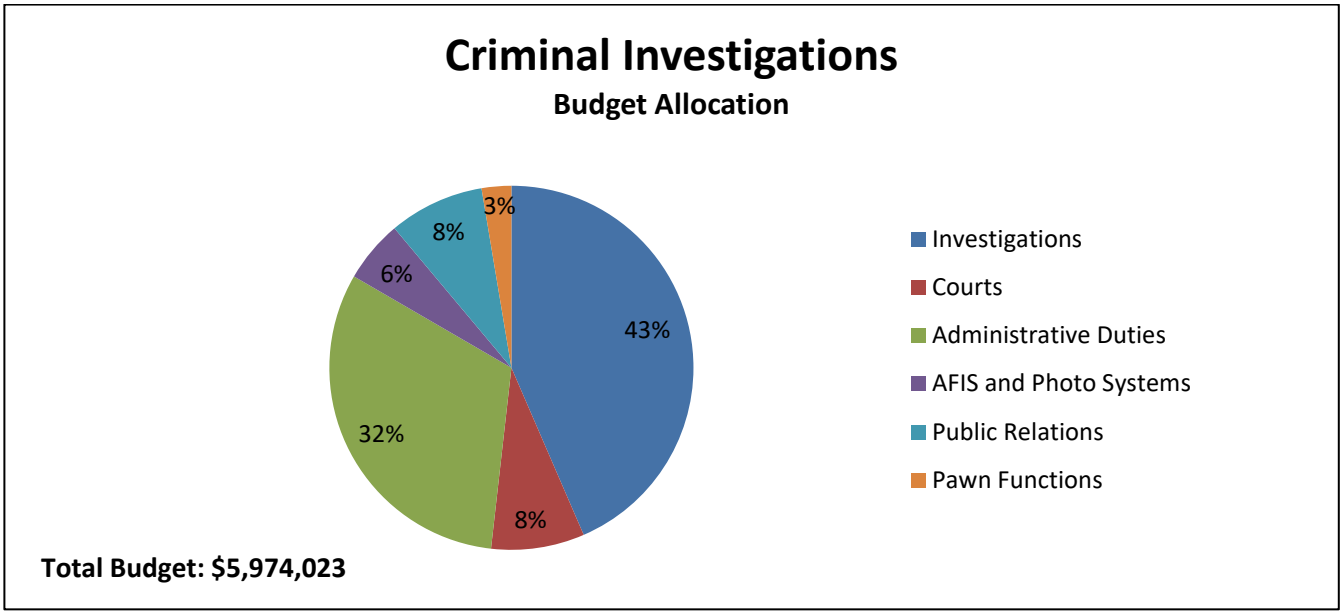
Cost of Service Breakdown - Police Department Patrol Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Operations	91.60	$11,881,109	$2,290,839	$834,255	$15,006,204
Management	43.40	$6,008,429	$1,158,507	$421,894	$7,588,829
Administrative Support	2.00	$134,872	$26,005	$9,470	$170,348
Provide Strategic Planning Information	2.00	$190,534	$36,738	$13,379	$240,651
TOTAL	**139.00**	**$18,214,945**	**$3,512,089**	**$1,278,998**	**$23,006,032**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



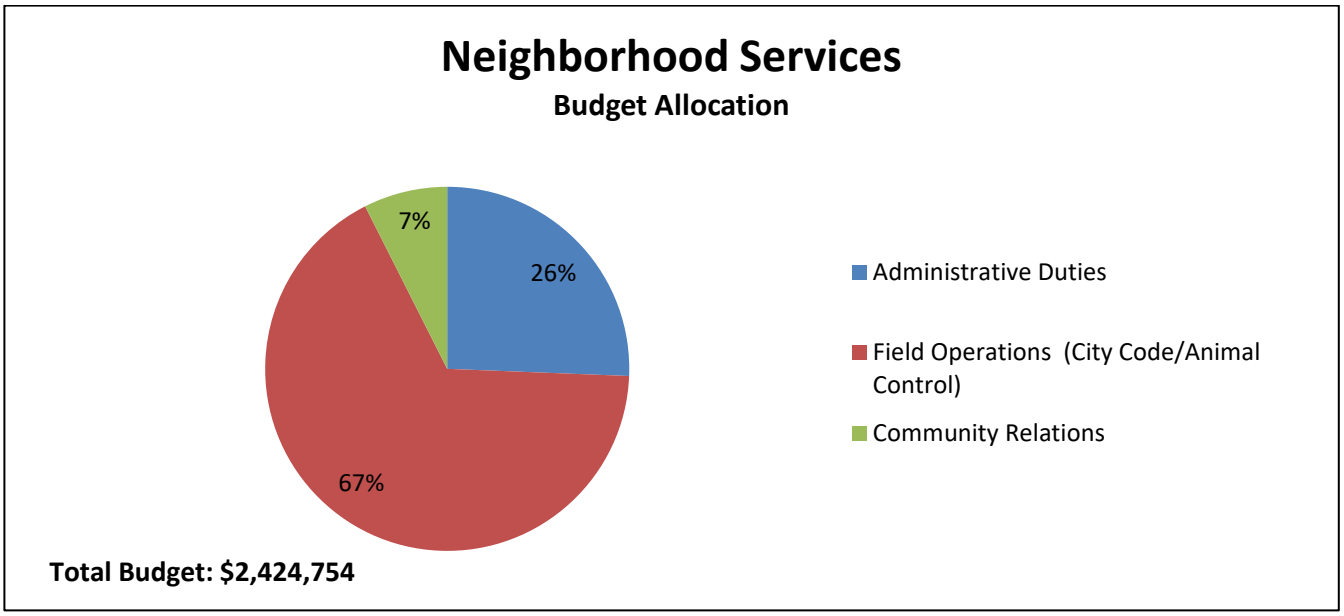
Cost of Service Breakdown - Police Department Criminal Investigations					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Investigations	16.53	$2,305,097	$290,469	$170,651	$2,766,217
Courts	3.15	$390,757	$49,240	$28,929	$468,925
Administrative Duties	12.00	$1,666,149	$209,954	$123,348	$1,999,451
AFIS and Photo Systems	2.10	$173,364	$21,846	$12,834	$208,044
Public Relations	3.22	$364,237	$45,898	$26,965	$437,100
Pawn Functions	1.00	$78,568	$9,901	$5,817	$94,285
TOTAL	**38.00**	**$4,978,172**	**$627,307**	**$368,544**	**$5,974,023**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



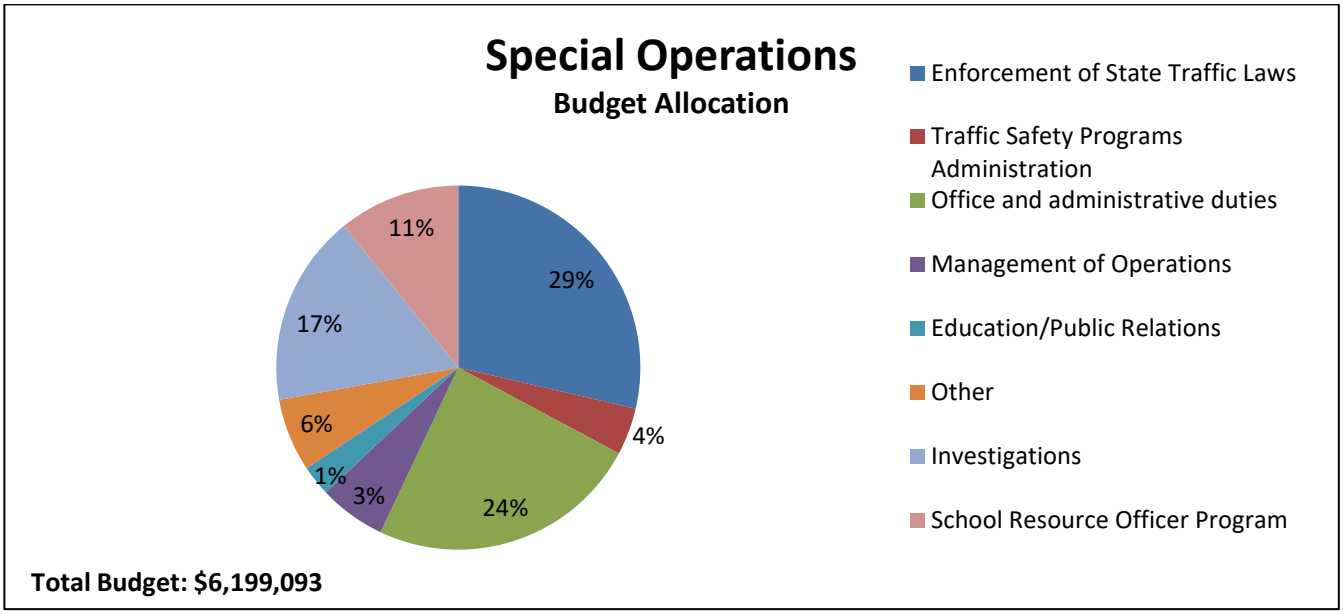
Cost of Service Breakdown - Police Department Neighborhood Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Administrative Duties	5.51	$519,754	$141,076	$23,209	$684,039
Field Operations (City Code/Animal Control)	14.39	$1,188,264	$322,528	$53,061	$1,563,852
Community Relations	1.60	$134,385	$36,476	$6,001	$176,862
TOTAL	**21.50**	**$1,842,403**	**$500,080**	**$82,271**	**$2,424,754**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



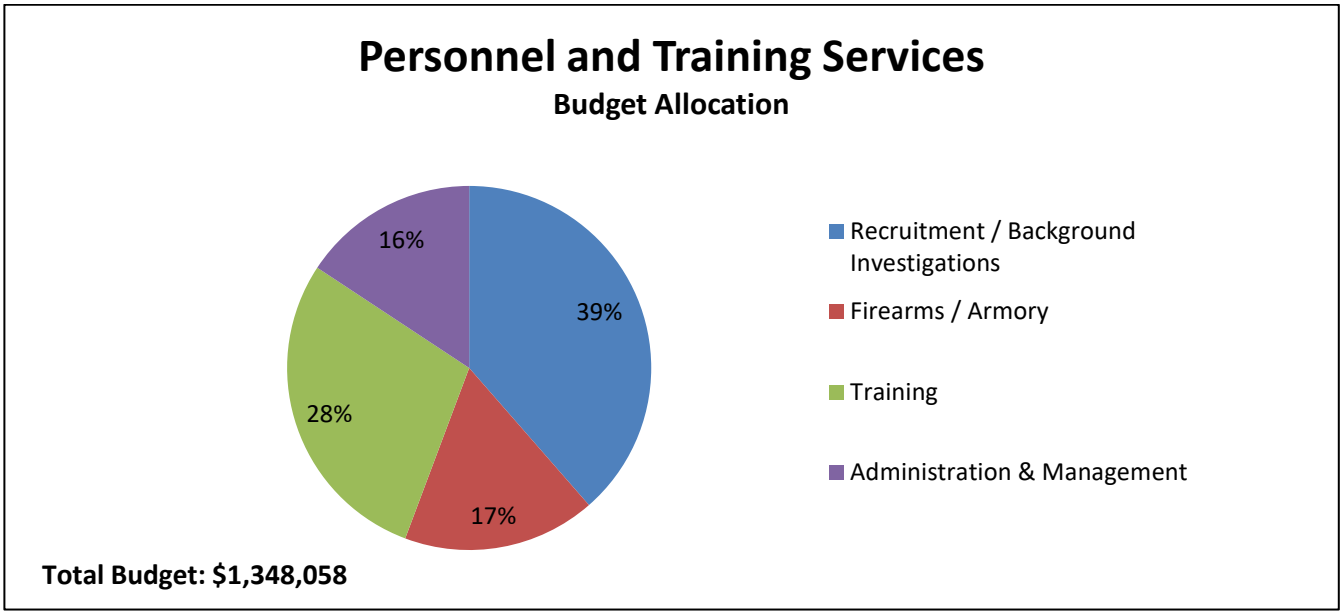
Cost of Service Breakdown - Police Department Special Operations					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Enforcement of State Traffic Laws	10.59	$1,476,047	$207,234	$38,181	$1,721,462
Traffic Safety Programs Administration	1.55	$205,278	$28,821	$5,310	$239,408
Office and administrative duties	8.96	$1,244,090	$174,668	$32,181	$1,450,939
Management of Operations	2.20	$439,004	$61,635	$11,356	$511,995
Education/Public Relations	1.00	$145,683	$20,454	$3,768	$169,905
Other	2.40	$359,488	$50,471	$9,299	$419,258
Investigations	6.30	$888,279	$124,713	$22,977	$1,035,969
School Resource Officer Program	4.00	$557,469	$78,268	$14,420	$650,156
TOTAL	**37.00**	**$5,315,339**	**$746,263**	**$137,491**	**$6,199,093**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



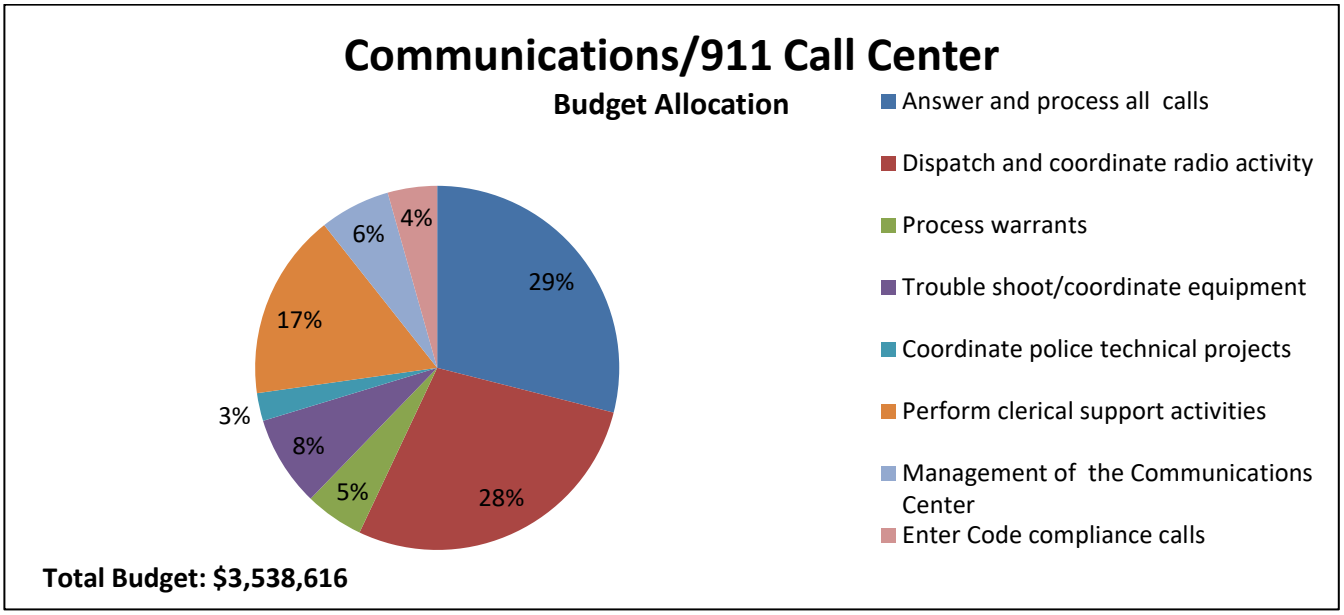
Cost of Service Breakdown - Police Department Personnel and Training Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Recruitment / Background Investigations	2.70	$348,547	$113,683	$19,495	$481,725
Firearms / Armory	1.20	$177,910	$58,028	$9,951	$245,889
Training	2.00	$317,606	$103,591	$17,764	$438,961
Administration & Management	1.10	$131,310	$42,828	$7,344	$181,483
TOTAL	**7.00**	**$975,373**	**$318,130**	**$54,555**	**$1,348,058**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



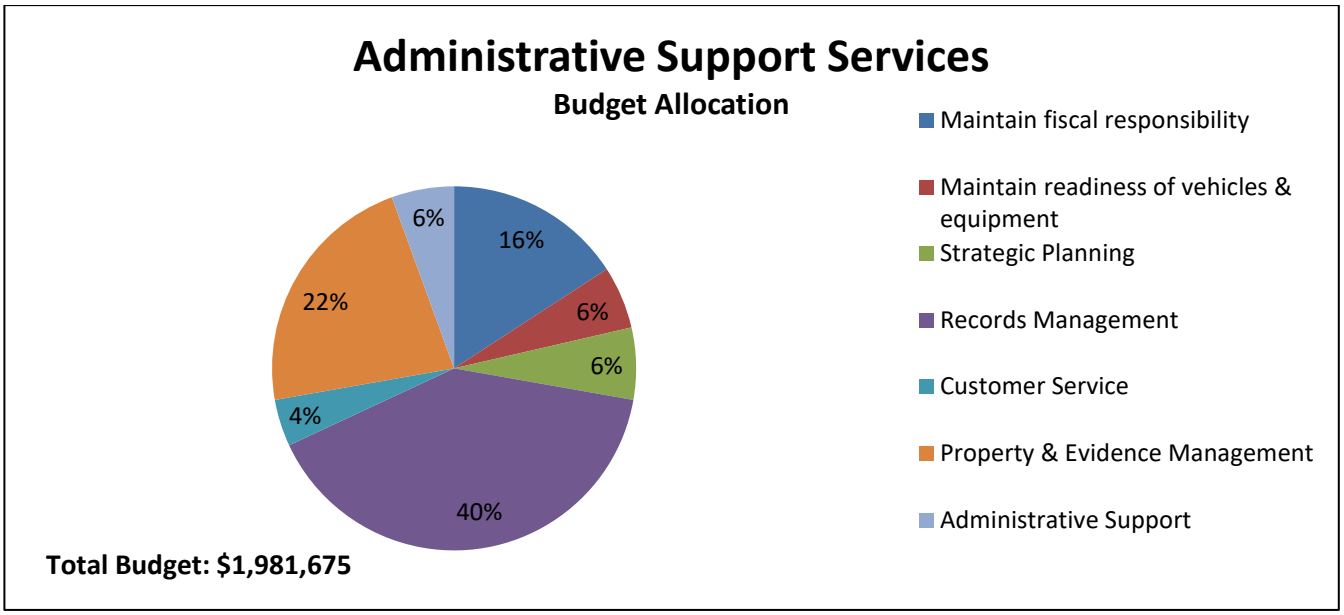
Cost of Service Breakdown – Police Department Communications/911 Call Center					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Answer and process all calls	9.70	$783,039	$132,468	$70,682	$986,189
Dispatch and coordinate radio activity	9.40	$754,308	$127,607	$68,089	$950,003
Process warrants	1.75	$143,499	$24,276	$12,953	$180,728
Trouble shoot/coordinate equipment	2.70	$243,566	$41,204	$21,986	$306,756
Coordinate police technical projects	0.83	$89,695	$15,174	$8,096	$112,966
Perform clerical support activities	5.55	$466,853	$78,978	$42,141	$587,973
Management of the Communications Center	2.10	$209,868	$35,504	$18,944	$264,316
Enter Code compliance calls	1.47	$118,851	$20,106	$10,728	$149,685
TOTAL	**33.50**	**$2,809,679**	**$475,317**	**$253,620**	**$3,538,616**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Cost of Service Breakdown - Police Department Administrative Support Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Maintain fiscal responsibility	2.85	$322,143	$71,382	$38,141	$431,665
Maintain readiness of vehicles & equipment	1.00	$91,452	$20,264	$10,828	$122,544
Strategic Planning	1.15	$130,125	$28,834	$15,406	$174,365
Records Management	7.25	$474,887	$105,227	$56,225	$636,339
Customer Service	0.75	$46,969	$10,408	$5,561	$62,937
Property & Evidence Management	4.00	$343,815	$76,184	$40,707	$460,705
Administrative Support	1.00	$69,492	$15,398	$8,228	$93,118
TOTAL	**18.00**	**$1,478,883**	**$327,696**	**$175,096**	**$1,981,675**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

POLICE DEPARTMENT

The Police Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Community Building	Promote a sense of community through safe and healthy neighborhoods where people want to live and work	% of code violation cases resolved through (CY):				
		-Voluntary compliance	74%	82%	83%	83%
		- Induced compliance	1%	8%	6%	5%
		% of citizens rating the service received from Peoria Police Officers as "excellent" or "satisfactory" (CY)	95%	96%	98%	100%
Enhance Current Services	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services	Average response time to priority one calls (CY)				
		-Call to Dispatch (CY)	1:49	1:52	1:50	1:47
		-Dispatch to Arrival (CY)	5:27	5:39	5:30	5:24
		UCR Part I crimes per 1,000 residents (CY)				
		- Violent Crimes (CY)	2.05	2.5	2.1	1.95
		- Property Crimes (CY)	21.73	20.5	20.25	20.1
		% of UCR Part I crimes cleared (CY)	22.8%	20.9%	21.8%	23.0%

Performance Spotlight

PUBLIC WORKS-UTILITIES DEPARTMENT MISSION

To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, quality service, operation and maintenance of the City's infrastructure and facilities.

DEPARTMENT FUNCTIONS

The Public Works–Utilities Department maintains the City's assets and resources, provides utility, solid waste and transit services to our residents and supports other departments with fleet and facility services. The department consists of two major functional areas, Public Works and Utilities. Each of these has their own set of programs and services, all working with the same vision: to maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

Public Works-Utilities Administration

The Public Works–Utilities Administrative Division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs. There are two major divisions of the department, Public Works and Utilities. Each of these has their own set of programs and services. Public Works is organized into five divisions, including Facilities, Fleet Maintenance, Solid Waste, Streets and Storm Drain, and Transit. Utilities is organized into three divisions including Plant Operations, Field Operations, and Water Resources and Environmental.

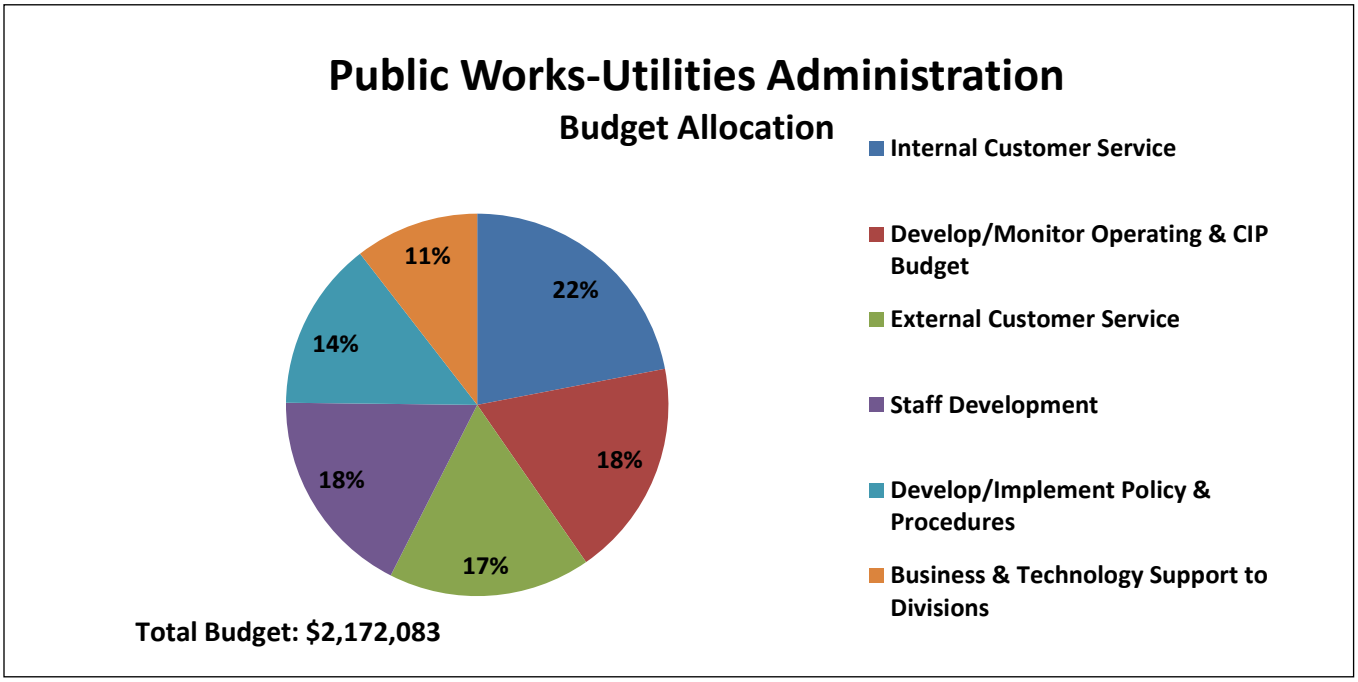
Key Outcome Measures

Public Works-Utilities Department

- Residential Recycling Diversion Rate
- % of pavement with Pavement Condition Rating (PCR) of 70% or better
- Maintain City's fleet "in-service" at 90% or better
- 100% compliance with all storm drain requirements
- Experience no service delivery interruptions
- 100% compliance with all water and wastewater regulations

Cost of Service Breakdown - Public Works-Utilities Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Internal Customer Service	1.74	$222,868	$29,990	$224,470	$477,328
Develop/Monitor Operating & CIP Budget	1.47	$197,641	$12,031	$189,638	$399,309
External Customer Service	1.44	$173,438	$13,094	$185,123	$371,655
Staff Development	1.38	$186,868	$19,744	$178,028	$384,640
Develop/Implement Policy & Procedures	1.10	$154,491	$15,487	$141,261	$311,239
Business & Technology Support to Divisions	0.88	$104,460	$9,927	$113,525	$227,912
Totals	**8.00**	**$1,039,766**	**$100,273**	**$1,032,044**	**$2,172,083**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



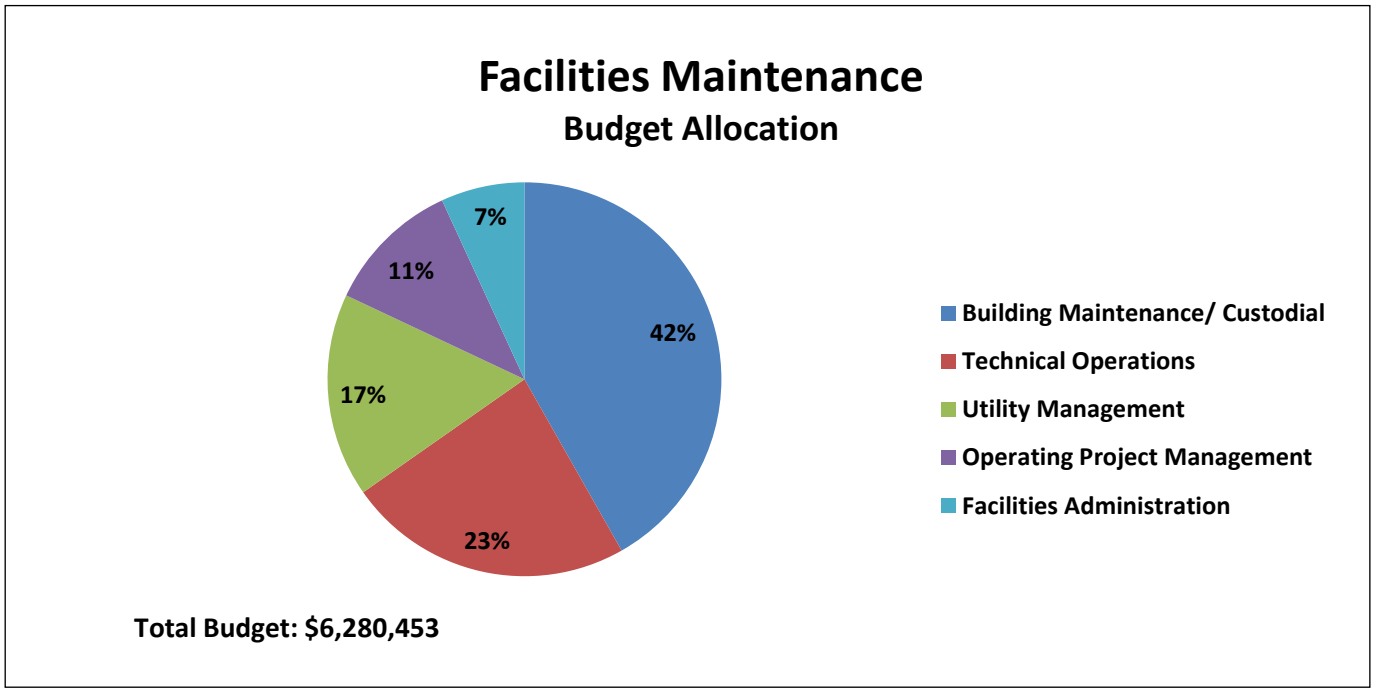
Facilities Maintenance

The Facilities Maintenance Division provides Utility Management, Building Maintenance, Custodial, Technical Operations and Operating Project Management services throughout the City. Additional activities within this function include Site Security Systems, Fire Alarm Systems, building systems and technical logistics support, and audio set-ups for meetings and events. The Facilities division also maintains the Citywide computerized maintenance management system (service requests, work orders, asset management). Serviced locations consist of the City Hall Campus, the Municipal Operations Center, fire stations, police buildings, and water and wastewater buildings, parking structures, libraries, parks, trails, Community Center and historical buildings.

Cost of Service Breakdown - Facilities Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Building Maintenance/Custodial	21.75	$1,352,110	$816,722	$455,467	$2,624,299
Technical Operations	9.00	$829,646	$329,056	$316,299	$1,475,001
Utility Management	0.00	$0	$983,163	$67,580	$1,050,743
Operating Project Management	5.00	$563,162	$23,230	$112,517	$698,909
Facilities Administration	3.00	$319,461	$7,260	$104,780	$431,501
Totals	**38.75**	**$3,064,379**	**$2,159,431**	**$1,056,643**	**$6,280,453**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



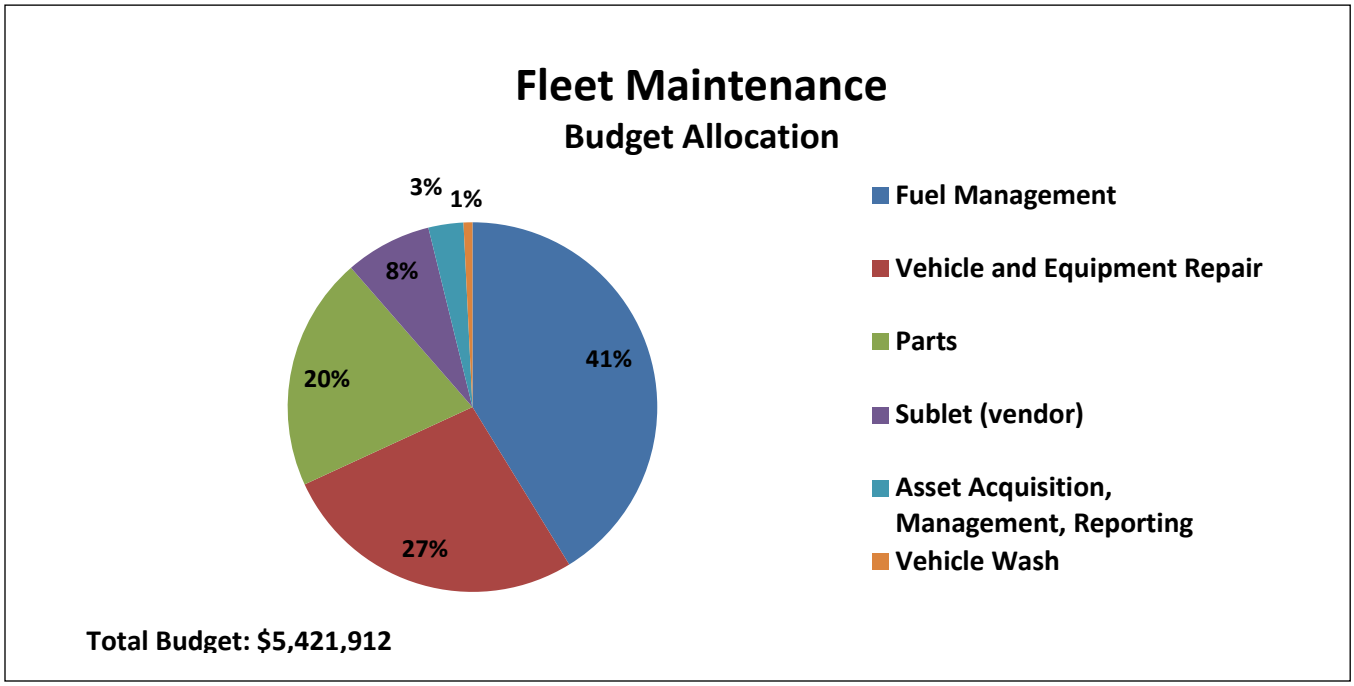
Fleet Maintenance

The Fleet Maintenance Division supports all City departments by providing vehicle repair, fuel, and fleet service management for approximately 814 vehicles and other pieces of equipment. Fleet mechanics are certified and trained to repair and service various sizes and types of equipment, and the shop is certified to provide warranty work on behalf of many manufacturers. Services include scheduled maintenance, general repair, road service, fuel supply, alternative fuels program and new vehicle purchases.

Cost of Service Breakdown - Fleet Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fuel Management	1.00	$72,449	$2,083,687	$65,966	$2,222,103
Vehicle and Equipment Repair	9.03	$721,111	$158,137	$584,273	$1,463,521
Parts	0.55	$45,988	$1,028,716	$34,554	$1,109,258
Sublet (vendor)	0.75	$67,604	$295,831	$47,119	$410,554
Asset Acquisition, Management, Reporting	0.60	$109,999	$21,145	$37,695	$168,840
Vehicle Wash	0.07	$7,281	$35,958	$4,398	$47,637
Totals	**12.00**	**$1,024,433**	**$3,623,475**	**$774,004**	**$5,421,912**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

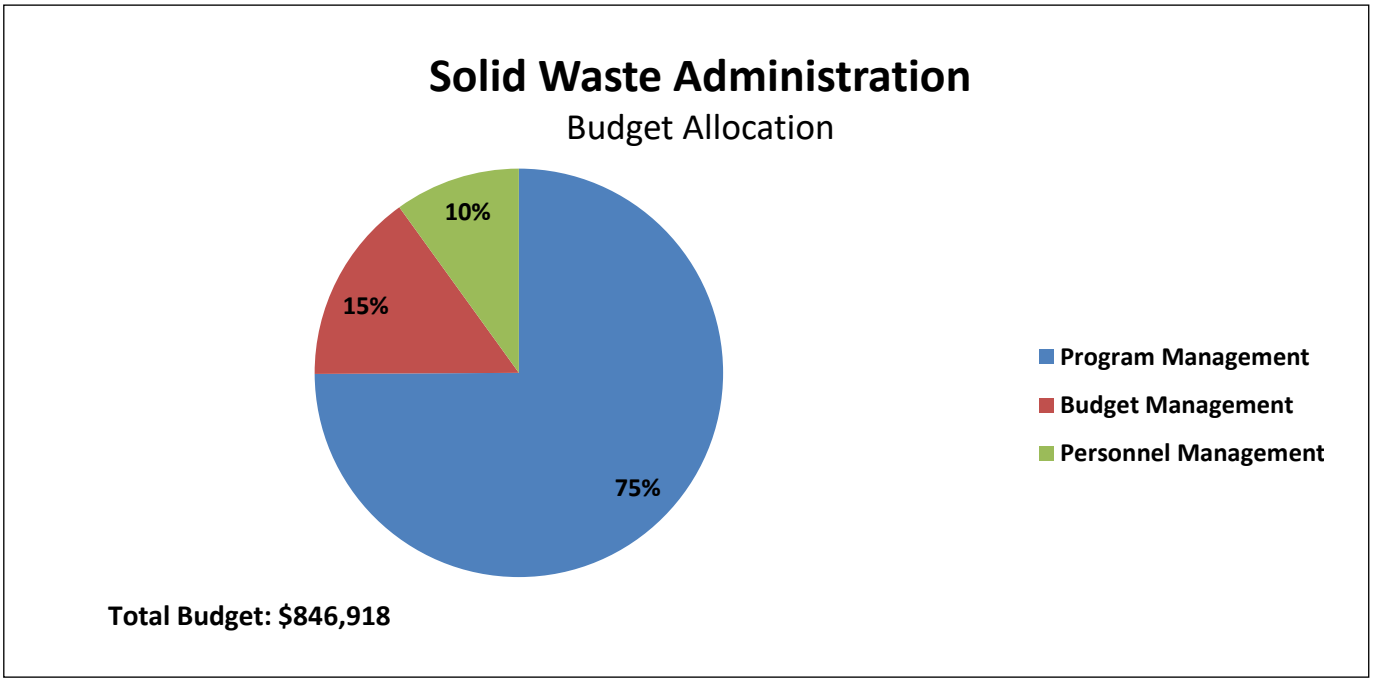


Solid Waste Division – Solid Waste Administration

The Solid Waste Division provides two types of Solid Waste Services – Residential and Commercial. The Solid Waste Administrative Section provides overall management and coordination of all Solid Waste functions including customer service and education.

Cost of Service Breakdown - Solid Waste Administration					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Program Management	3.10	$227,372	$207,689	$199,410	$634,471
Budget Management	0.55	$55,937	$36,848	$35,379	$128,164
Personnel Management	0.35	$38,321	$23,449	$22,514	$84,284
Totals	**4.0**	**$321,629**	**$267,986**	**$257,303**	**$846,918**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



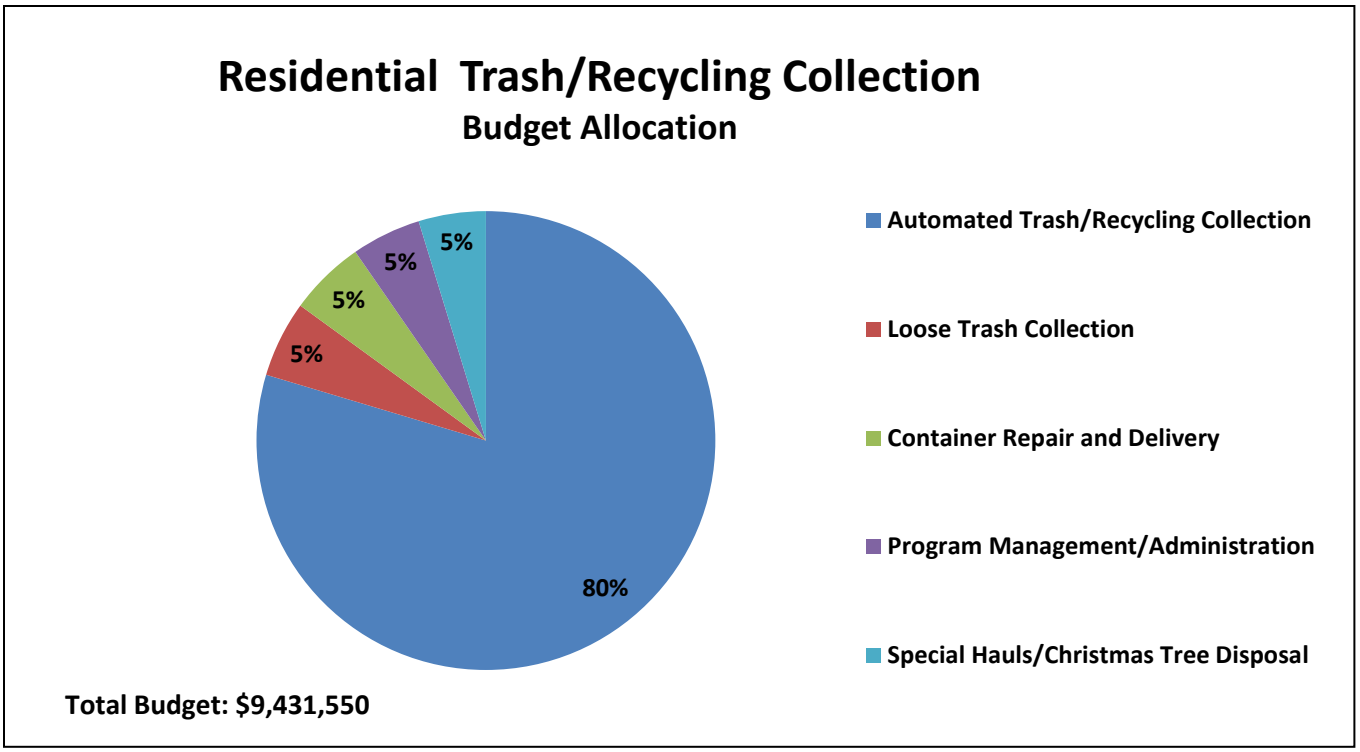
Solid Waste Division - Residential Trash/Recycling Collection

The Residential Service operation provides weekly trash and recycling collection for approximately 59,500 households. Residential service also includes twice a year bulk trash collection, Christmas tree disposal, Household Hazardous Waste disposal and special haul services.

Cost of Service Breakdown - Residential Trash/Recycling Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Automated Trash/Recycling Collection	33.44	$2,470,401	$1,369,037	$3,670,789	$7,510,227
Loose Trash Collection	2.16	$171,688	$98,444	$237,144	$507,275
Container Repair and Delivery	1.68	$132,235	$188,790	$184,445	$505,470
Program Management/Administration	2.05	$152,830	$83,997	$224,793	$461,620
Special Hauls/Christmas Tree Disposal	1.98	$148,880	$80,971	$217,107	$446,959
Totals	**41.30**	**$3,076,033**	**$1,821,239**	**$4,534,278**	**$9,431,550**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



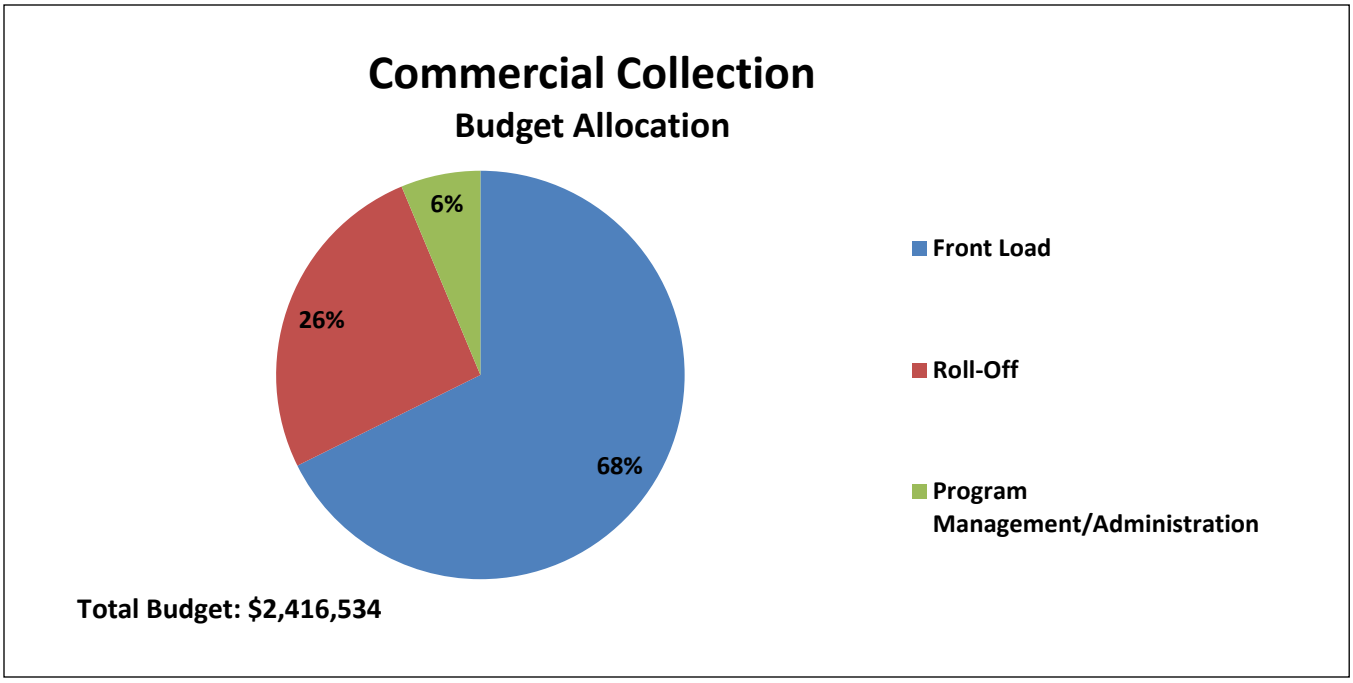
Solid Waste Division – Commercial Collection

The Commercial operation provides trash collection service to approximately 399 accounts citywide, 239 of which are businesses. The Solid Waste division competes with a number of private waste collection companies for general business customers. Apartment complexes make up the next largest category, followed by government and schools.

Cost of Service Breakdown - Commercial Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Front Load	5.36	$429,256	$461,322	$744,920	$1,635,498
Roll-Off	2.09	$159,082	$179,582	$289,981	$628,644
Program Management/Administration	0.50	$39,921	$43,014	$69,456	$152,391
Totals	**7.95**	**$628,259**	**$683,918**	**$1,104,357**	**$2,416,534**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

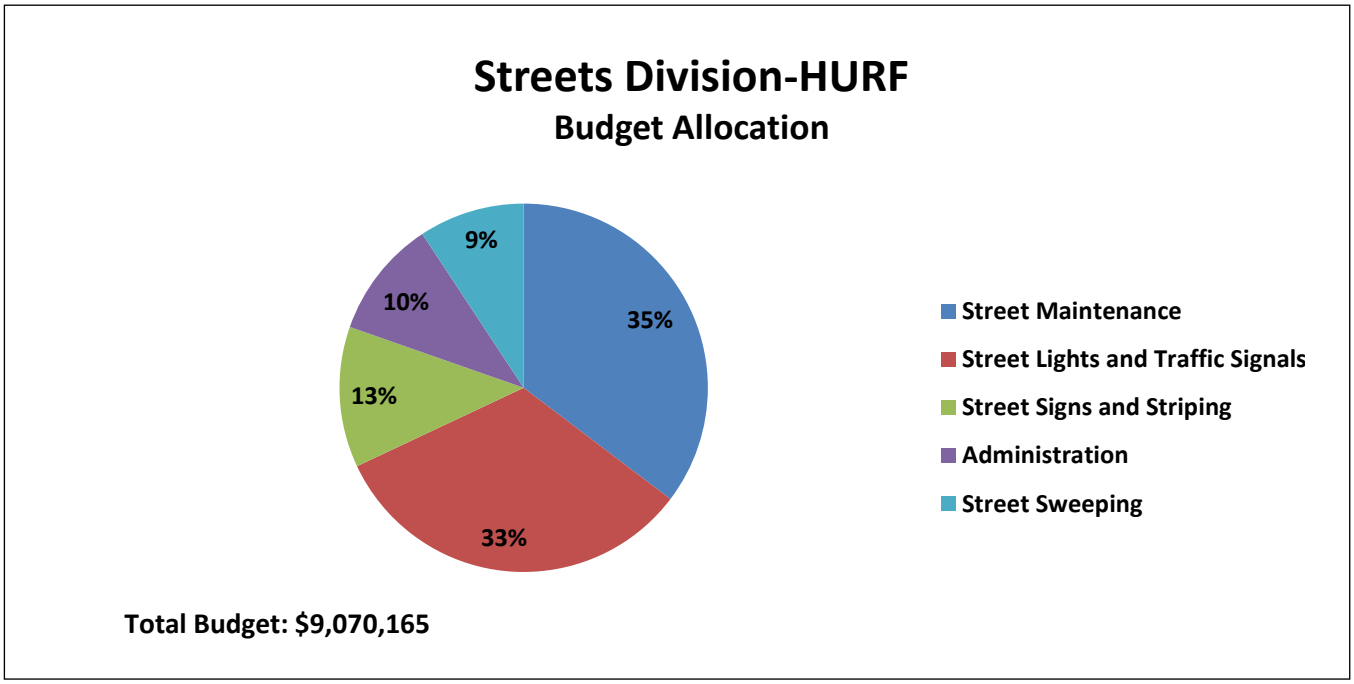


Streets Division – Highway User Revenue Fund (HURF)

The Streets Division is responsible for street maintenance, traffic signal maintenance, signs, striping, street improvements, storm water drainage, street sweeping, grading, street light repair and the Adopt-A-Street program.

Cost of Service Breakdown - Streets Division - HURF					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Street Maintenance	16.00	$1,291,193	$983,130	$929,646	$3,203,969
Street Lights & Traffic Signals	6.00	$478,749	$2,037,420	$447,387	$2,963,556
Street Signs & Striping	7.00	$565,804	$246,516	$309,048	$1,121,368
Administration	5.80	$642,200	$47,978	$249,744	$939,922
Street Sweeping	4.00	$320,762	$138,761	$381,827	$841,350
Totals	**38.80**	**$3,298,708**	**$3,453,805**	**$2,317,652**	**$9,070,165**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

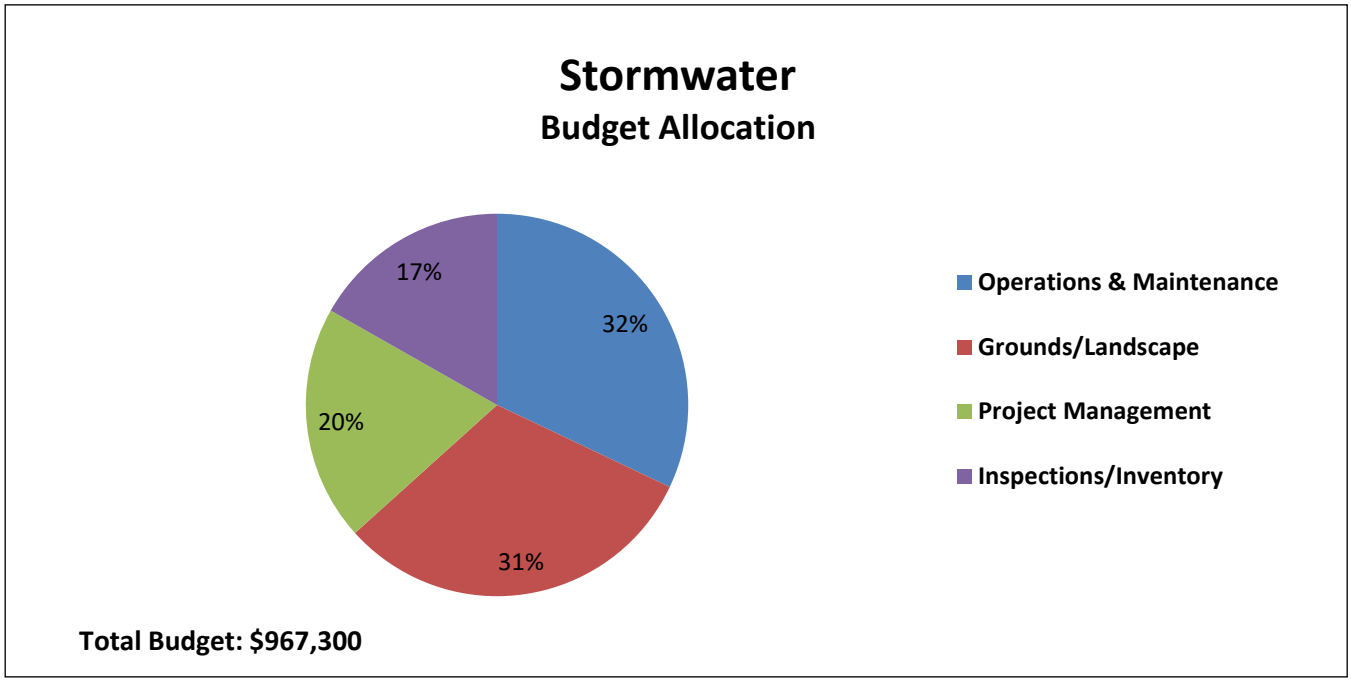


Streets Division - Stormwater

Stormwater Operations is responsible for the repair and maintenance of the City's Stormwater System. Stormwater staff is responsible for the operation and maintenance of stormwater retention basins, storm drain systems, system inspection, drywell inspections and bridge maintenance.

Cost of Service Breakdown - Streets Division - Stormwater					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Operations & Maintenance	1.84	$157,662	$25,759	$126,669	$310,091
Grounds/Landscape	0.64	$56,786	$6,523	$99,036	$162,345
Project Management	1.08	$73,511	$9,766	$109,168	$192,445
Inspections/Inventory	0.64	$56,786	$146,598	$99,036	$302,420
Totals	**4.20**	**$344,745**	**$188,647**	**$433,908**	**$967,300**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Transit Division

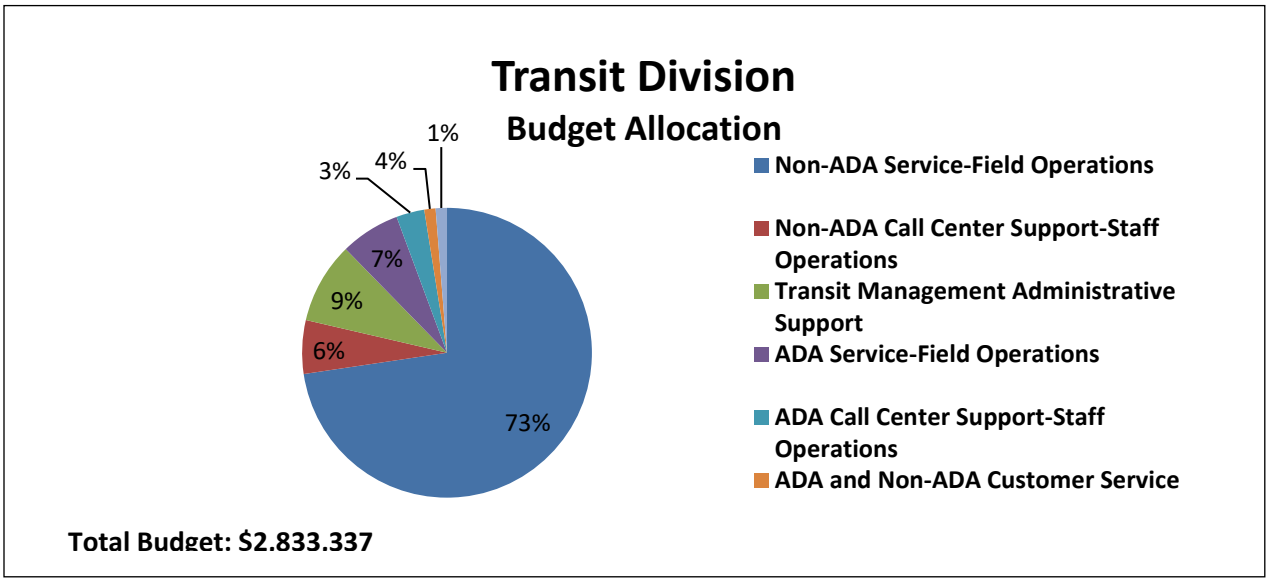
The Transit Division provides Dial-A-Ride services including Americans with Disabilities Act (ADA) service in full compliance with Federal Transportation Administration (FTA) requirements. The FTA requires Dial-A-Ride services to be provided within three quarters of a mile on either side of a bus route and match the hours of operation of that bus route.

Regional Paratransit service began in FY2018. This service is provided to clients that are ADA certified for travel to other cities without transferring.

Starting in October 2017, Peoria funded new bus service on 83rd Avenue extending the current service all the way to Bell Road from Camelback. This new extension will connect three cities and will provide connections to ten different east/west routes from Van Buren to Bell Road.

Cost of Service Breakdown - Transit Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Non-ADA Service-Field Operations	3.98	$285,171	$1,680,956	$92,337	$2,058,464
Non-ADA Call Center Support-Staff Operations	1.38	$76,948	$42,252	$50,137	$169,337
Transit Management Administrative Support	0.80	$73,761	$142,156	$40,723	$256,640
ADA Service-Field Operations	0.87	$61,305	$85,441	$41,859	$188,606
ADA Call Center Support-Staff Operations	0.37	$22,017	$33,143	$33,744	$88,904
ADA and Non-ADA Customer Service	0.05	$5,560	$1,584	$28,550	$35,693
Trip Reduction Program Administration	0.05	$5,560	$1,584	$28,550	$35.693
Totals	**7.50**	**$530,322**	**$1,987,116**	**$315,899**	**$2,833,337**



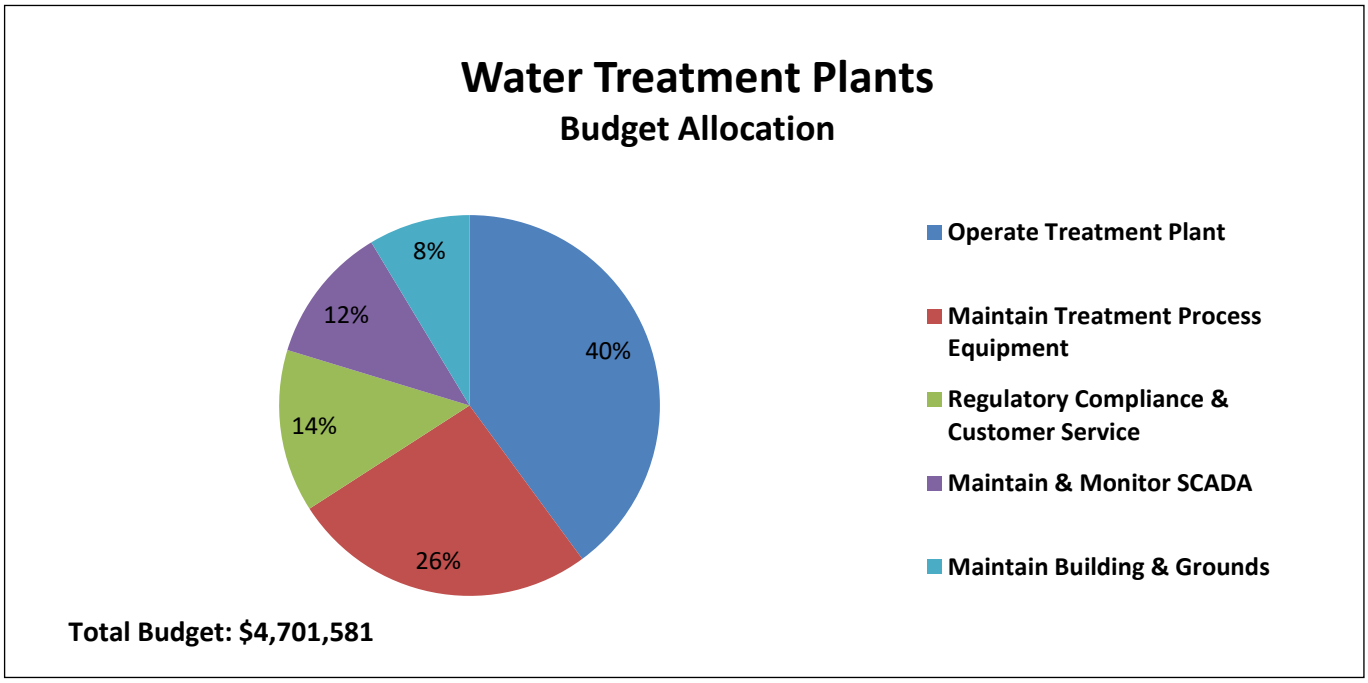
Utility Plant Operations Division – Water Treatment Plants

This division has two sections: water treatment and wastewater treatment. Water treatment includes the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from Salt River Project for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site drinking water storage reservoir, and the pumping station that delivers the water. In addition, the 24-hour water control room is located at this plant. The control room operation oversees the citywide potable water and delivery system for our customers and schedules and plans the daily deliveries and water orders.

Cost of Service Breakdown - Water Treatment Plants

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	4.07	$371,286	$1,213,322	$291,849	$1,876,458
Maintain Treatment Process Equipment	4.16	$387,120	$535,974	$298,056	$1,221,150
Regulatory Compliance & Customer Service	3.16	$305,516	$54,553	$289,730	$649,799
Maintain & Monitor SCADA	2.38	$233,757	$27,630	$287,182	$548,569
Maintain Building & Grounds	0.23	$17,617	$107,630	$280,358	$405,605
Totals	**14.00**	**$1,315,296**	**$1,939,110**	**$1,447,176**	**$4,701,581**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



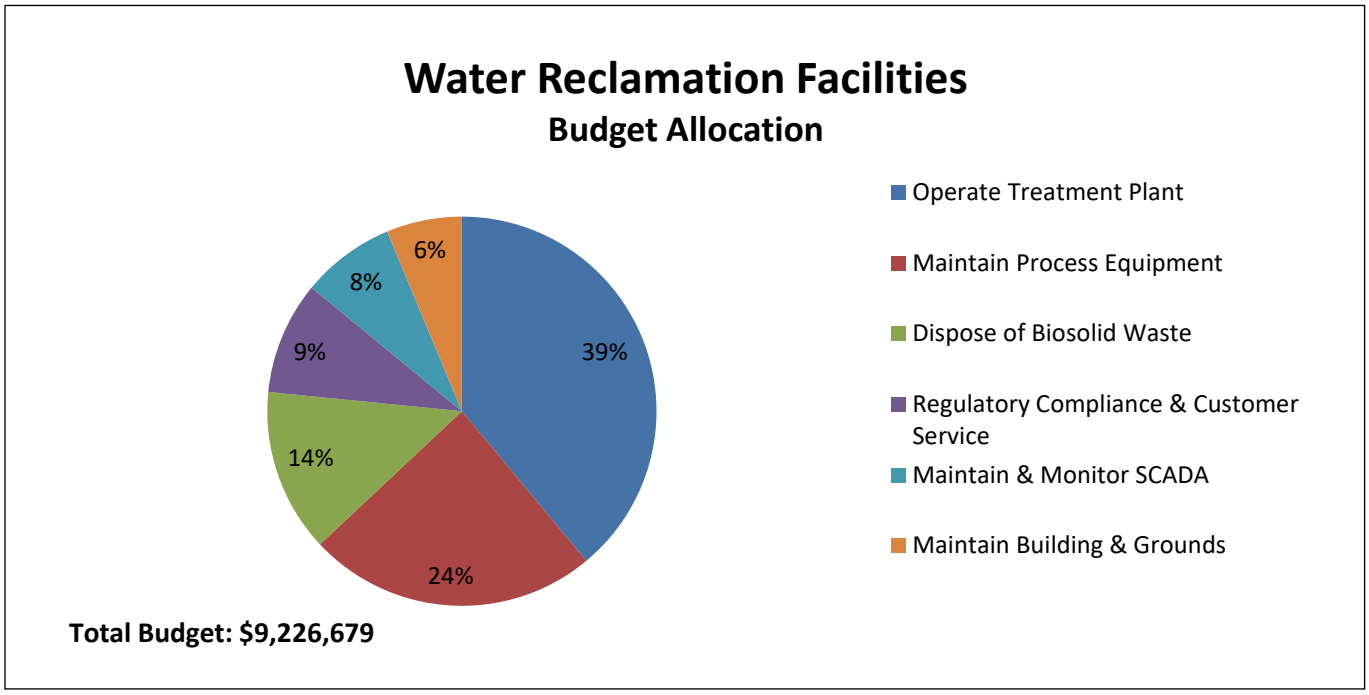
Utility Plant Operations Division – Water Reclamation Facilities

Wastewater is treated and reclaimed at the Butler, Beardsley, and Jomax Water Reclamation Facilities. Reclaimed water produced at these facilities meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

Cost of Service Breakdown - Water Reclamation Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	5.30	$501,679	$2,664,048	$428,713	$3,594,440
Maintain Process Equipment	8.30	$749,119	$1,029,051	$440,992	$2,219,162
Dispose of Biosolid Waste	0.60	$42,770	$974,942	$234,179	$1,251,892
Regulatory Compliance & Customer Service	3.75	$386,644	$53,242	$424,980	$864,866
Maintain & Monitor SCADA	2.60	$258,696	$37,146	$421,302	$717,145
Maintain Building & Grounds	0.45	$41,268	$124,904	$413,002	$579,174
Totals	**21.00**	**$1,980,177**	**$4,883,334**	**$2,363,168**	**$9,226,679**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



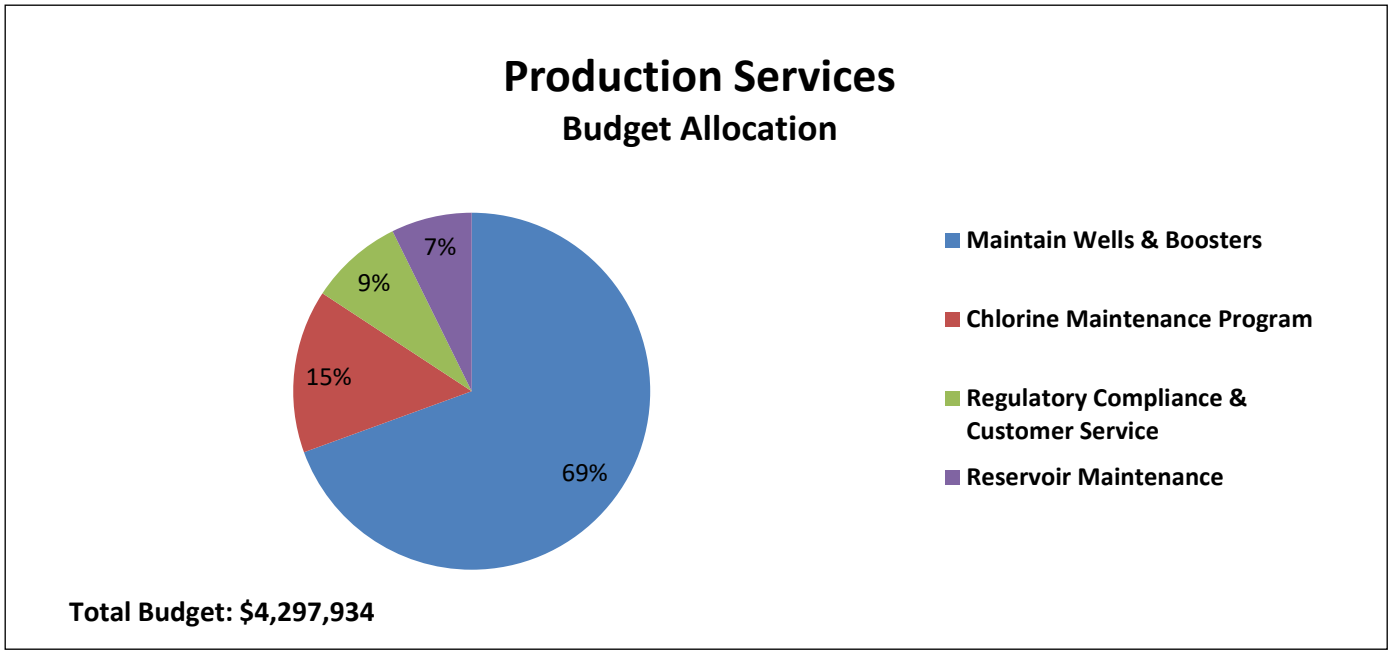
Utility Field Operations Division – Production Services

The Utility Field Operations division is comprised of four sections that maintain the water production system, the water distribution system, the wastewater collection system, and Blue Stake program for the City of Peoria.

The Water Production section is responsible for operating and maintaining all wells, reservoir storage, and booster stations.

Cost of Service Breakdown - Production Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Maintain Wells & Boosters	4.20	$349,197	$2,348,625	$286,819	$2,984,641
Chlorine Maintenance Program	2.50	$211,175	$152,611	$272,211	$635,997
Regulatory Compliance & Customer Service	0.98	$97,586	$6,325	$259,149	$363,060
Reservoir Maintenance	0.52	$54,838	$4,202	$255,196	$314,236
Totals	**8.20**	**$712,796**	**$2,511,764**	**$1,073,374**	**$4,297,934**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

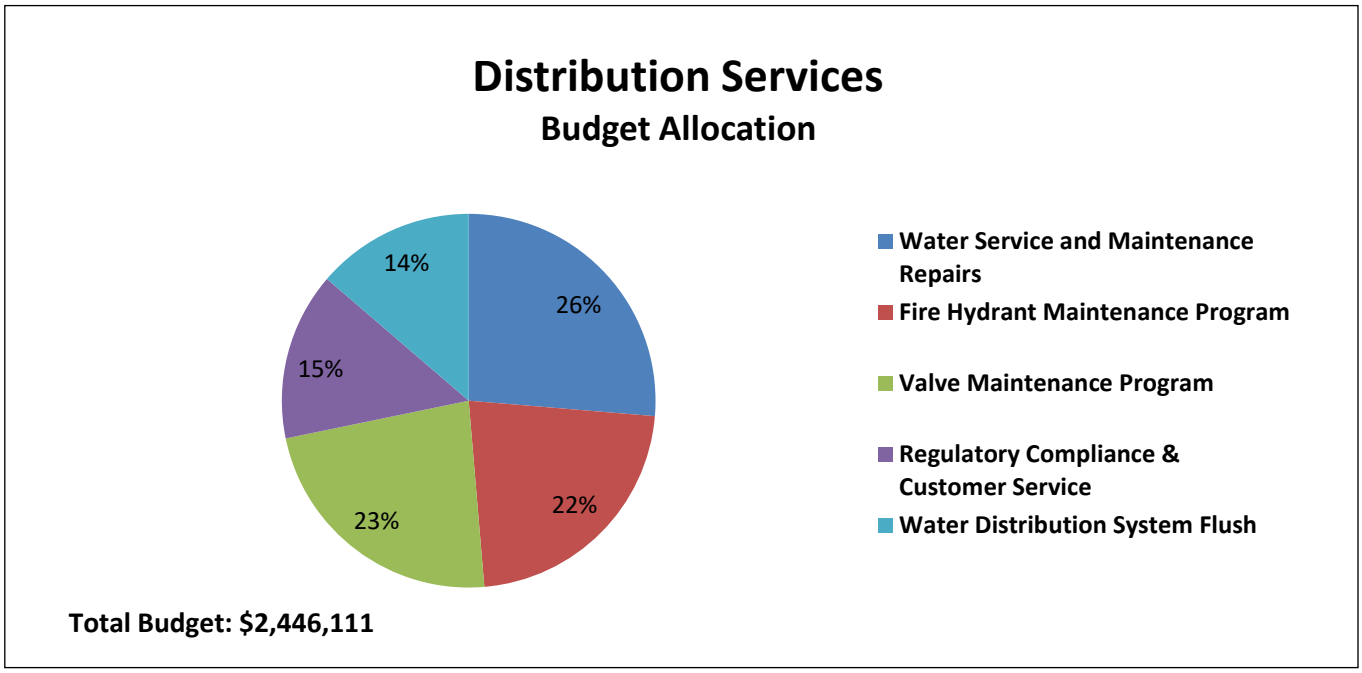


Utility Field Operations Division – Distribution Services

The Water Distribution section is responsible for monitoring, maintaining and repairing the City's water distribution system, to ensure efficient delivery of potable water to our customers and adequate pressure and flow for fire-fighting purposes.

Cost of Service Breakdown - Distribution Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Water Service and Maintenance Repairs	4.05	$321,775	$55,655	$266,417	$643,847
Fire Hydrant Maintenance Program	3.15	$240,041	$50,816	$255,621	$546,477
Valve Maintenance Program	3.35	$255,366	$51,606	$258,020	$564,992
Regulatory Compliance & Customer Service	1.18	$116,861	$6,813	$231,977	$355,652
Water Distribution System Flush	0.82	$70,393	$37,007	$227,743	$335,143
Totals	**12.55**	**$1,004,436**	**$201,897**	**$1,239,778**	**$2,446,111**

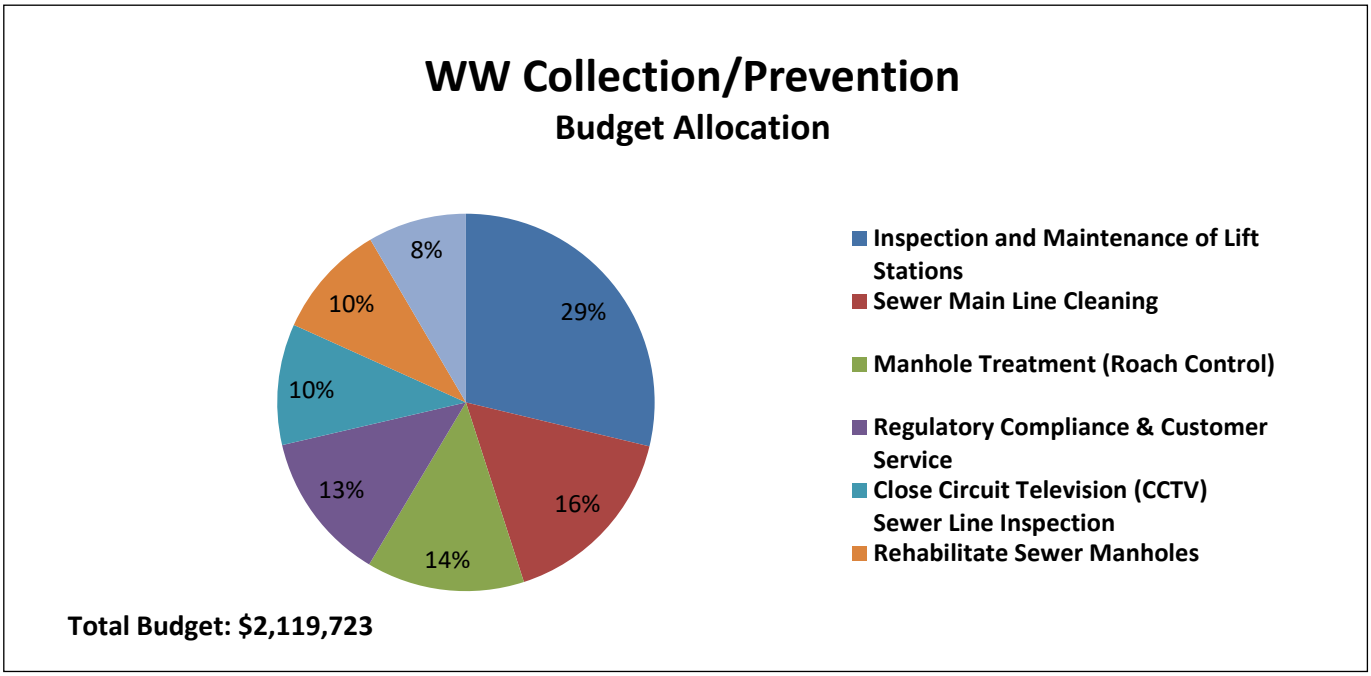
The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Utility Field Operations Division – Wastewater Collection/Prevention

The Wastewater Collections section is responsible for operating and maintaining the City's wastewater collection or sewer system including sewer mains and lift stations.

Cost of Service Breakdown - Wastewater Collection/Prevention					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Inspection and Maintenance of Lift Stations	3.83	$294,778	$167,521	$146,951	$609,250
Sewer Main Line Cleaning	2.33	$168,950	$53,928	$122,361	$345,239
Manhole Treatment (Roach Control)	0.48	$43,641	$151,407	$92,033	$287,081
Regulatory Compliance & Customer Service	1.52	$141,249	$20,899	$109,082	$271,230
Close Circuit Television (CCTV) Sewer Line Inspection	1.03	$80,586	$38,087	$101,050	$219,722
Rehabilitate Sewer Manholes	0.48	$45,255	$70,802	$92,033	$208,091
Sanitary Sewer Overflows (SSO)	0.58	$48,622	$36,815	$93,673	$179,110
Totals	**10.25**	**$823,081**	**$539,459**	**$757,183**	**$2,119,723**
The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

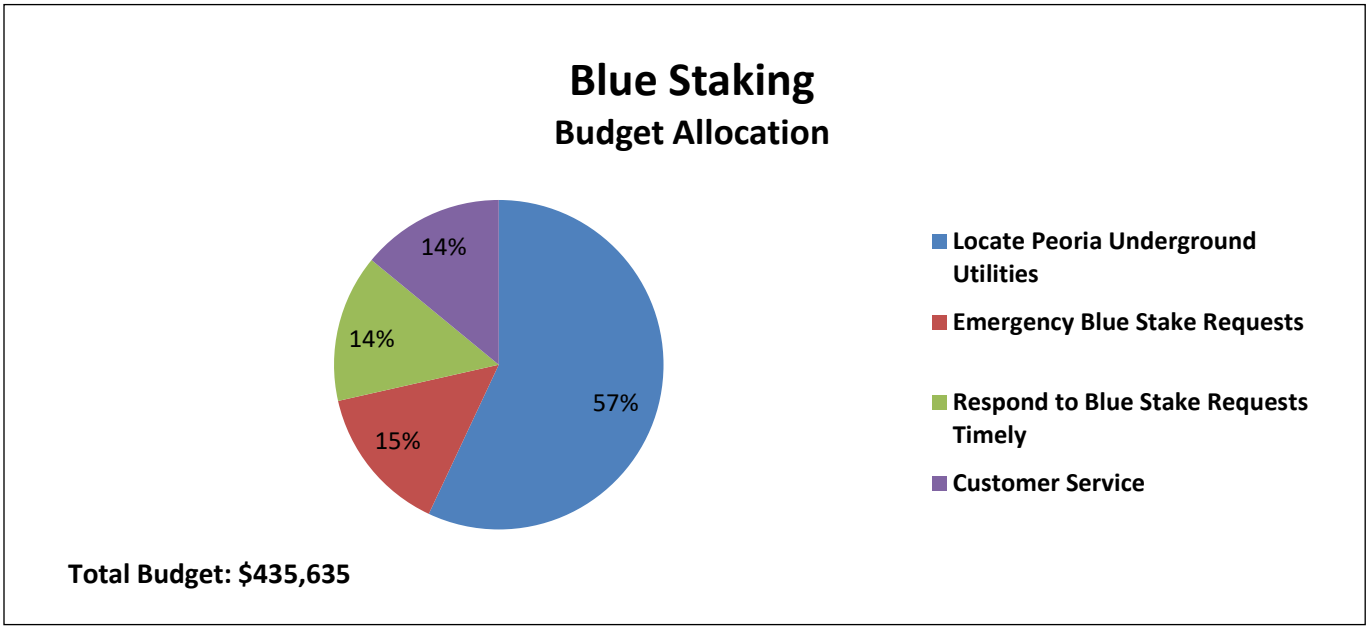


Utility Field Operations Division – Blue Staking

The Blue Stake section provides underground utility marking services for City water and utility.

Cost of Service Breakdown - Blue Staking					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Locate Peoria Underground Utilities	2.10	$156,381	$34,626	$57,225	$248,232
Emergency Blue Stake Requests	0.30	$22,340	$4,830	$35,950	$63,120
Respond to Blue Stake Requests Timely	0.30	$22,340	$4,830	$35,950	$63,120
Customer Service	0.30	$22,340	$2,873	$35,950	$61,163
Totals	**3.00**	**$223,401**	**$47,159**	**$165,075**	**$435,635**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Water Resources and Environmental Division – Water Resources/ Conservation

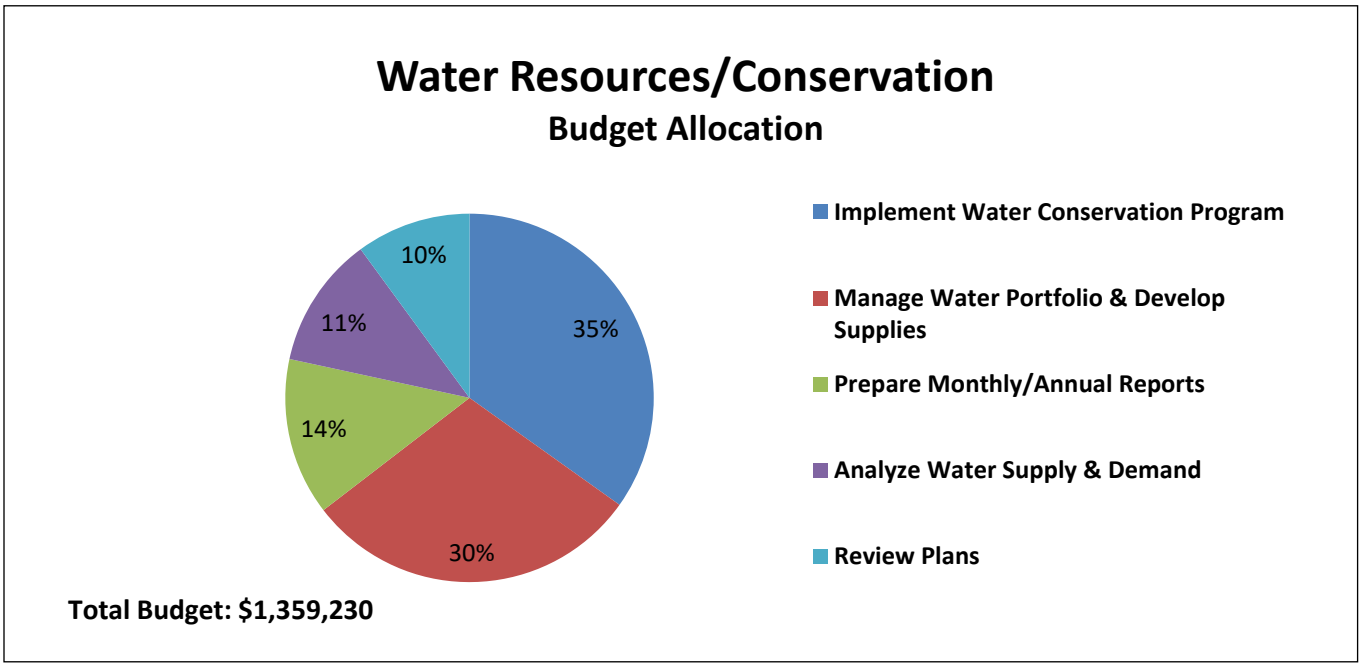
The Water Resources and Environmental Division includes four sections: Water Resources/Conservation, Drinking Water Environmental, Wastewater Environmental (Wastewater, Pretreatment, Biosolids, Stormwater, and Air), and Environmental Services.

The Water Resources/Conservation section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, and maintaining regulatory compliance. Additionally, in its water conservation capacity, this section oversees and updates the City's water conservation program, which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the Water Conservation unit is to keep the City in compliance with the Assured Water Supply rules.

Cost of Service Breakdown - Water Resources/Conservation

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Implement Water Conservation Program	1.90	$185,838	$200,418	$87,556	$473,812
Manage Water Portfolio & Develop Supplies	1.43	$145,457	$172,044	$86,335	$403,836
Prepare Monthly/Annual Reports	1.00	$99,513	$3,067	$85,242	$187,822
Analyze Water Supply & Demand	0.68	$70,415	$2,145	$84,407	$156,967
Review Plans	0.50	$51,227	$1,609	$83,957	$136,793
Totals	**5.50**	**$552,450**	**$379,283**	**$427,497**	**$1,359,230**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

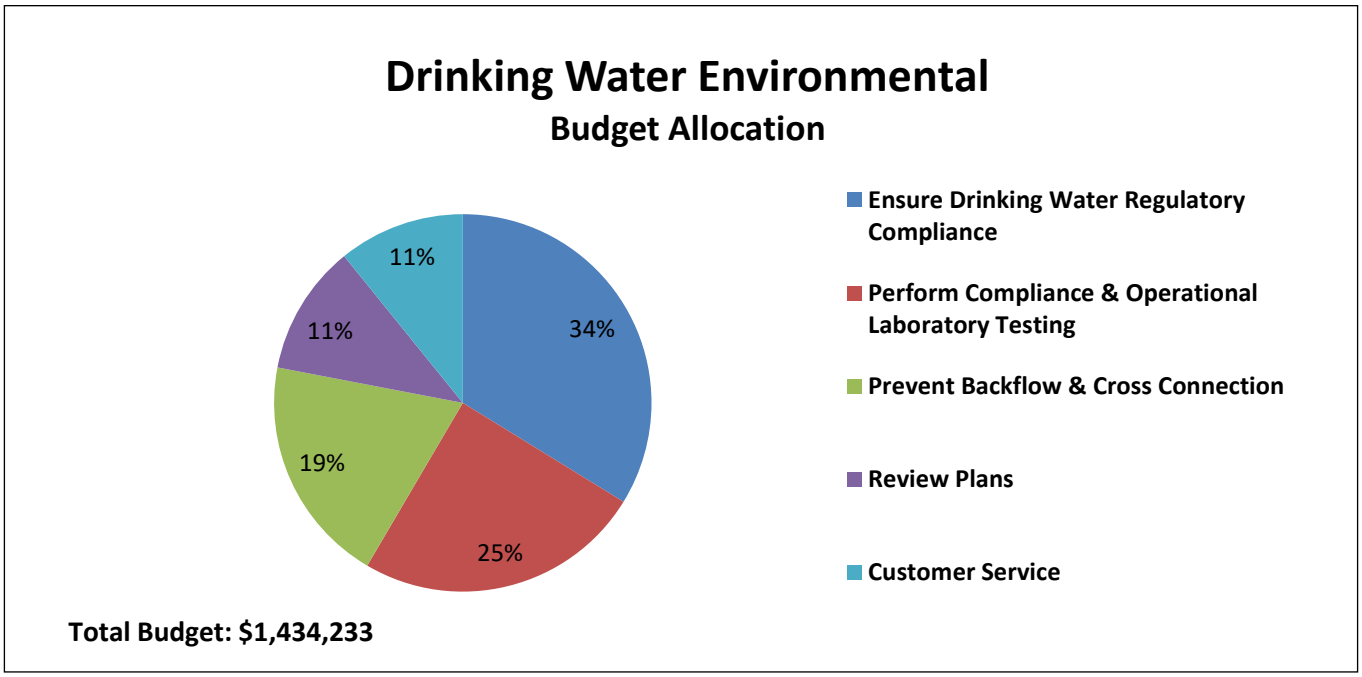


Water Resources and Environmental Division – Drinking Water Environmental

The Drinking Water Environmental sections provide environmental compliance support and monitoring for the City's utility operations and provides sampling and analysis support for the City's drinking water programs. Additionally, this section operates and manages the City's environmental laboratory.

Cost of Service Breakdown - Drinking Water Environmental					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Ensure Drinking Water Regulatory Compliance	2.89	$282,674	$91,984	$109,839	$484,497
Perform Compliance & Operational Laboratory Testing	1.81	$136,238	$110,299	$107,251	$353,788
Prevent Backflow & Cross Connection	1.55	$132,381	$41,555	$106,629	$280,565
Review Plans	0.52	$48,353	$7,636	$104,160	$160,149
Customer Service	0.48	$44,001	$7,163	$104,071	$155,234
Totals	**7.25**	**$643,647**	**$258,636**	**$531,950**	**$1,434,233**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

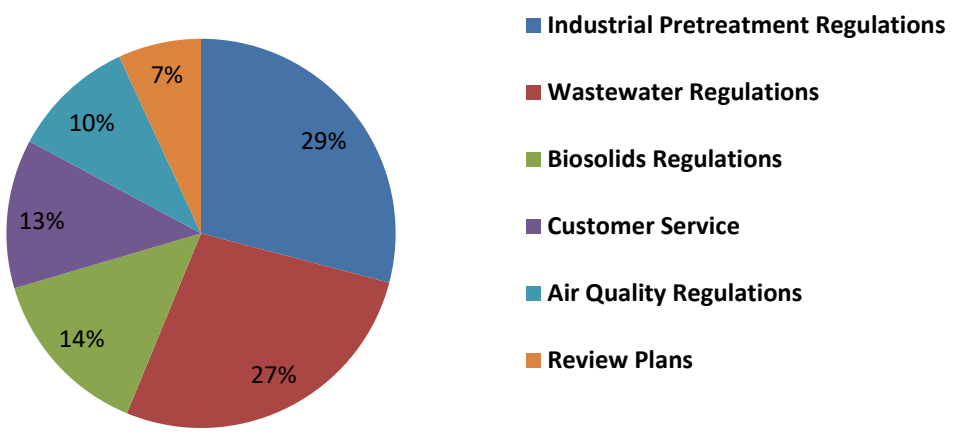


Water Resources and Environmental Division – Wastewater Environmental

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City's wastewater programs as well as compliance support for biosolids disposal, stormwater programs, and air quality permits.

Cost of Service Breakdown - Wastewater Environmental					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Industrial Pretreatment Regulations	1.98	$188,788	$64,722	$59,477	$312,987
Wastewater Regulations	1.08	$102,670	$134,259	$55,130	$292,059
Biosolids Regulations	0.73	$69,868	$29,742	$53,439	$153,050
Customer Service	0.78	$73,965	$5,730	$53,681	$133,376
Air Quality Regulations	0.46	$42,163	$16,194	$52,110	$110,467
Review Plans	0.22	$21,692	$1,659	$50,904	$74,254
Totals	**5.25**	**$499,146**	**$252,306**	**$324,741**	**$1,076,193**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



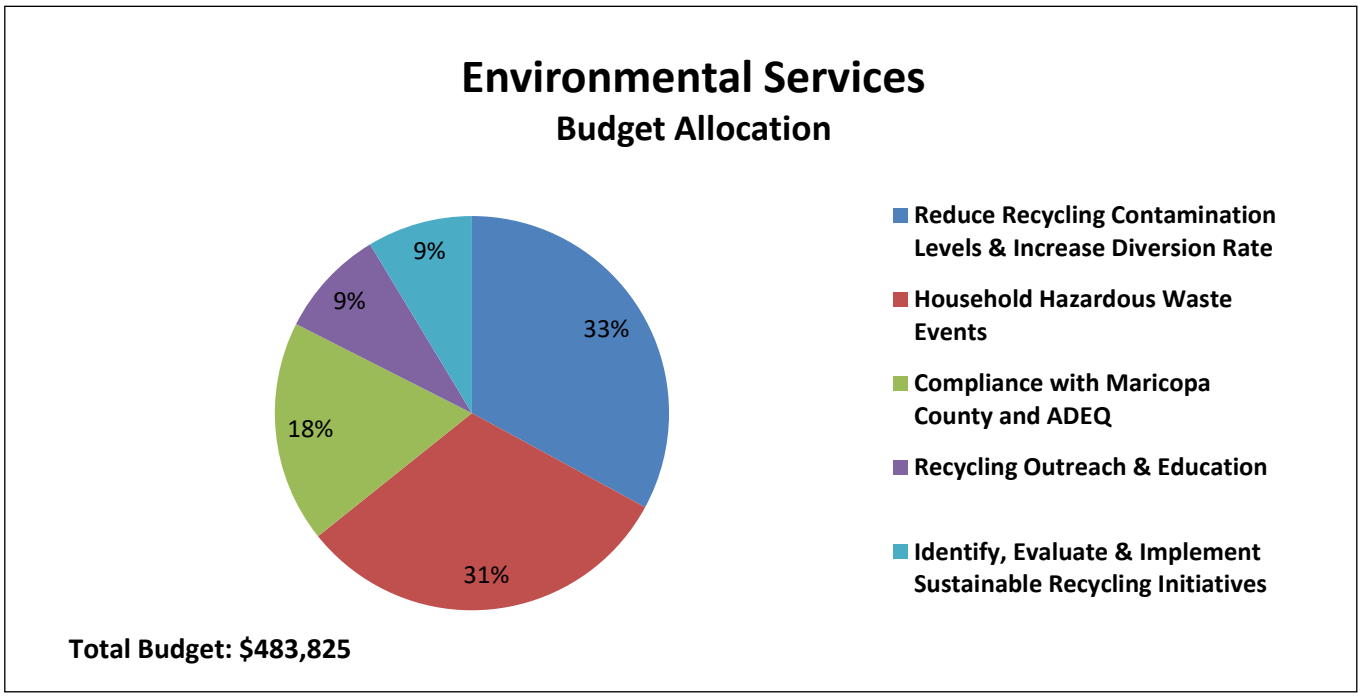
Total Budget: $1,076,193

Water Resources and Environmental Division – Environmental Services

The Environmental Services section provides support to the Solid Waste Division of the Department. Its primary function is to promote the reduction in solid waste through diversion of recycling material to a Materials Recovery Facility and the diversion of household hazardous wastes to City sponsored collection events.

Cost of Service Breakdown - Environmental Services					
Activity Description	**Allocated FTE's**	**Personnel Costs**	**Non-Personnel Costs**	**Internal Services Charges**	**Total Cost of Service**
Reduce Recycling Contamination Levels & Increase Diversion Rate	1.60	$125,920	$10,067	$23,304	$159,292
Household Hazardous Waste Events	0.30	$25,713	$107,985	$17,937	$151,634
Compliance with Maricopa County and ADEQ	0.65	$63,560	$5,104	$19,382	$88,046
Recycling Outreach & Education	0.20	$18,263	$7,240	$17,524	$43,027
Identify, Evaluate & Implement Sustainable Recycling Initiatives	0.25	$23,670	$425	$17,731	$41,826
Totals	**3.00**	**$257,126**	**$130,820**	**$95,879**	**$483,825**

The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.



Performance Report

PUBLIC WORKS-UTILITIES DEPARTMENT

The Public Works-Utilities Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	*Expected Outcome*	*Performance Measure*	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Enhance Current Services/Total Planning	Provide Water and Wastewater Treatment Services	Total million gallons of potable water delivered to customers	9,421	10,020	**10,400**	**10,900**
		Total million gallons of wastewater treated	3,801	3,830	**3,868**	**3,950**
		Water Treatment Plants cost/1000 gallons Wastewater Reclamation Facilities cost/1000 gallons	$0.66 $1.61	$0.68 $1.56	$0.68 $1.68	<$0.70 <$1.70
Enhance Current Services/Total Planning	Maintain and operate the water distribution system to ensure efficient delivery of potable water	Exercise 20% of water valves annually	9.5%	20%	**20%**	**20%**
	Maintain and operate the wastewater collection systems to ensure system integrity	Clean 20% of all wastewater mains annually	9.27%	18.92%	**20%**	**20%**
	Provide quality residential solid waste services which maximize recycling	Recycling diversion rate	23%	24%	**23%**	**25%**

Council Goal	Expected Outcome	Performance Measure	FY2016 Actual	FY2017 Actual	FY2018 Estimate	FY2019 Target
Enhance Current Services/Total Planning	Provide the most efficient and effective fleet maintenance service	Maintain City's fleet "in-service" at 90% or better each month	94.7%	94.3%	**93.3%**	**>90%**
		% of PM Inspections performed on schedule	94.4%	94.1%	**91.4%**	**>90%**
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Average number of weeks to complete residential street sweeping cycle	12	9	**10**	**10**
		Average number of weeks to complete arterial and collector street sweeping cycle	5	4	**4**	**4**
		Average number of days to repair street light outage	4	5	**10**	**10**

Capital Improvement Program

Capital Improvement Program

Introduction

Each year, the City of Peoria invests significant time and resources to design, construct and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP) – a 10-year plan for addressing present and future infrastructure needs.

New event seating at the Sports Complex

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope and timing of *all* projects are coordinated throughout.

Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

The Community Center in Old Town Peoria was recently remodeled and expanded.

Capital projects are non-routine expenditures that generally cost more than $100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least $5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2019 capital budget includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion

of the City Council, new projects can even be added to the capital budget after it has been adopted.

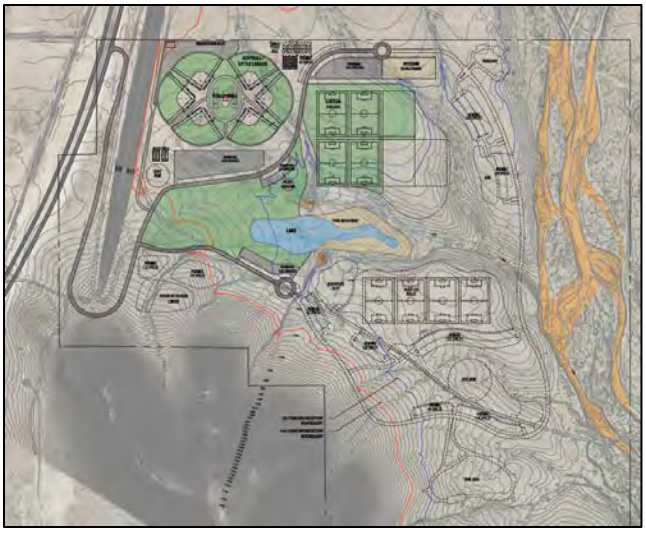
The 10-year Capital Improvement Program totals $730,590,216. For FY 2019 alone, budgeted capital projects total $277,104,099. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

Deer Valley Road Improvements

Financial Policies

The City of Peoria Principles of Sound Financial Mangement establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (Peoriaaz.gov) under the Finance and Budget Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Following are some excerpts from this policy.

- The city manager will annually submit a financially-balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).



The architects' vision for the Northern Community Park

- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).

- The first year of the adopted capital plan will the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).

Wayfinding signage in the P83 Entertainment District

FY 2019-2028 CIP BY FUNDING SOURCE		
Funding Source	**10-Year Total**	**Pct. of Total**
G.O. Bonds	$93,658,161	13%
Impact Fees	$91,832,925	13%
Operating	$260,003,804	36%
Outside Sources	$28,779,838	4%
Revenue Bonds	$161,167,585	22%
RTP-ALCP	$917,480	0%
Transportation Sales Tax	$94,230,423	13%
Total	**$730,590,216**	**100%**

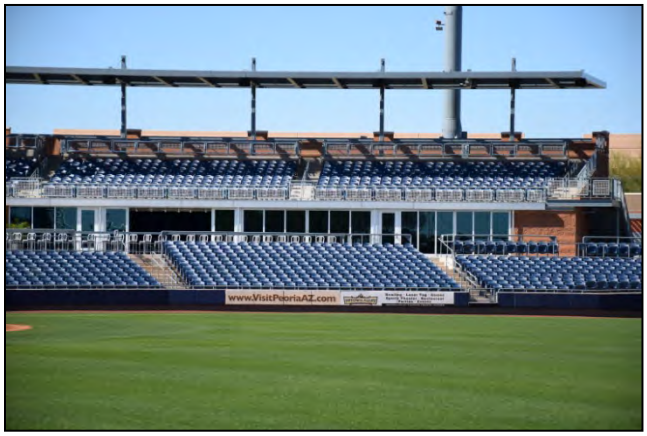
CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identifies and prioritizes projects, estimates project costs, determines available resources and, ultimately, submits a recommended program to the City Council.

The Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a

significant stake in the delivery of capital projects (including Finance and Budget). The CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.



A look at the new colonnade section from the outfield of the Peoria Sports Complex

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets to review the proposed plan, making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

The City Council receives the CIP and offers its recommendations during study sessions.

April. The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.

The San Diego Padres' newly renovated clubhouse

Programming Projects in the CIP

Capital improvements are the "bricks and mortar" from which the City of Peoria delivers services to residents and businesses within its borders.

FY 2019-2028 CIP BY PROJECT TYPE		
Project Type	**10-Year Total**	**Pct. of Total**
Drainage	$32,879,735	5%
Economic Development	$34,607,932	5%
Operational Facilities	$31,946,446	4%
Parks	$77,859,775	11%
Public Safety	$14,361,554	2%
Streets & Traffic Control	$182,967,255	25%
Wastewater	$134,735,644	18%
Water	$221,231,874	30%
Total	**$730,590,216**	**100%**

By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and drywells.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city's General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council's Policy Goals provide near-term direction to city staff. The six broad policy goals for fiscal year 2019 are: (1) Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Below are some of the notable projects planned for the next three years:

A project to mitigate the impact of storm water on Union Hills Drive, particularly at the intersection with 107th Avenue. Improvements will include channel improvements, box culverts, storm drains, laterals, and catch basins.

A similar need has been identified and addressed for the Beardsley Channel between 99th and 111th Avenue. This requires improved channelization as well as local storm drain connections with storm drains, catch basins scuppers and swales. Landscape and landscape irrigation will be installed.

The Neighborhood Drainage Program is initiated to identify areas with minor drainage issues and provide for the investigation, evaluation and where appropriate, implementation of drainage solutions.

Peoria's next generation workforce volunteers at a Community Works project

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

Artist rendering of improvements to Pinnacle Peak Public Safety Facility

Old Town Identity Creation contemplates design and construction of identity creation improvements for Old Town, including primary entry identification signage, wayfinding signage, landscaping, pedestrian and/or visibility enhancements.

The Pedestrian and Shade Initiative will recommend ways to address non-motorized safety issues and create safer, better connected walking networks. The plan will also recommend ways to improve thermal comfort in Peoria through such means as trees, other vegetation, and structures. These findings are especially relevant as rapid and extensive urbanization has led to an urban heat island along arterial streets and further defined along bus routes.

Landscaping elements in the P83 Entertainment District

Improvements to Country Meadows Park in the Pine District. This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. Amenities at Country Meadows Park could include an airnasium, dog park, or skate plaza. The design, public input of the project is scheduled for January 2019.

Development of a **third community park** is underway in the northern portion of the City with Phase 1 programmed for completion in FY2019 and a second phase in FY2021 and FY2022.

The **Trailhead at Vistancia** will construct a trailhead near White Peak Mountain to provide

access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, shade and landscaping.

Widening of the intersections along 75th Avenue at Peoria Avenue and Cactus Road. From a safety and congestion relief standpoint, these are the highest priority intersections in Peoria. The city received federal Highway Safety Improvement Program funding for both intersections.

Reconstruction of the west half-street improvements on 103rd Avenue between Northern and Olive Avenues. These improvements will provide additional traffic capacity and pedestrian facilities, improve drainage, repair failing roadway sections, and secure the old City of Glendale Landfill.

The City plans to partner with the City of Glendale to expand Peoria's treatment capacity at the **Pyramid Peak Water Treatment Plant** by an additional 13 million gallons per day. Additional treatment capacity at the plant and the additional facilities to support the delivery of additional capacity will provide service to planned growth areas in the northern areas of Peoria.

The City will expand its **Groundwater Recharge Well** infrastructure near the Butler WRF to allow additional storage of treated effluent. Underground storage allows the City to increase future groundwater supplies that may be needed in times of shortage.

Inspection and rehabilitation of trunk sewer lines around the city to ensure continuous and reliable service.

The City will **Rehabilitate And Upgrade Well Production Sites** to address reliability and water quality issues as these facilities age. This City will also upgrade sites with new technologies as appropriate, allowing the system to continue to operate reliably providing redundancy, and ensuring water quality.

The **Skunk Creek Multi-Use Path** project will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the **Peoria Sports Complex and P83 Entertainment District**.

The Regional Transportation Plan supports a **Transit Center** to serve the anticipated convergence of three bus lines thru Peoria; the Grand Avenue Limited, the 83rd Avenue Line and the Peoria Line, along with a **Park and Ride** facility that may be directly linked to the transit center.

Replacement and/or upgrades to critical **Communication** and **Information Technology Infrastructure** are all addressed in this plan.

Widening Happy Valley Parkway over the Agua Fria from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. This will include the widening of the bridge, striping and signage, street lighting, ADA ramps, landscape and irrigation.

Development in the north and northwest portions of the city will require that additional treatment capacity be added at both the **Beardsley and Jomax Wastewater Reclamation Facilities (WRFs).**

The City will continue the multi-year **Water Meter Replacement Program** to replace aging customer water meters that have reached the end of their useful lives. As part of the transmission system's maintenance, the City will replace

and/or rehabilitate waterlines that have been identified as being at risk of failure.

Impacts on the Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

A beautiful rainbow appears over the Peoria Sports Complex.

OPERATING IMPACTS BY PROJECT TYPE

Project Type	FY2019	FY2020	FY2021	FY2022	FY2023
Drainage	$ 37,300	$ 37,300	$ 67,300	$ 85,300	$ 85,300
Operational Facilities	$ 40,000	$ 40,000	$ 40,000	$ 40,000	$ 40,000
Parks	$ 113,500	$ 1,700,000	$1,672,003	$ 1,672,503	$1,770,503
Public Safety	$ 8,500	$ 33,860	$ 58,860	$ 208,860	$ 208,860
Streets & Traffic Control	$ -147,913	$ 75,877	$ 143,687	$ 161,987	$ 271,987
Water & Wastewater	$ 8,692	$ 56,392	$ 56,392	$ 122,392	$ 185,025
Total	$ 60,079	$ 1,943,042	$2,038,242	$ 2,291,042	$2,561,675

Financing the CIP

The Capital Improvement Program for fiscal years 2019-2028 is a $730 million investment in 207 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for capital projects in the CIP are discussed below.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

General obligation bonds helped pay for Pioneer Community Park, which opened for play in fall 2013.

The water splash ground is a popular amenity at the new Camino a Lago Park.

Debt Policies. The Principles of Sound Financial Management include policies governing the use of property-tax supported bonds:

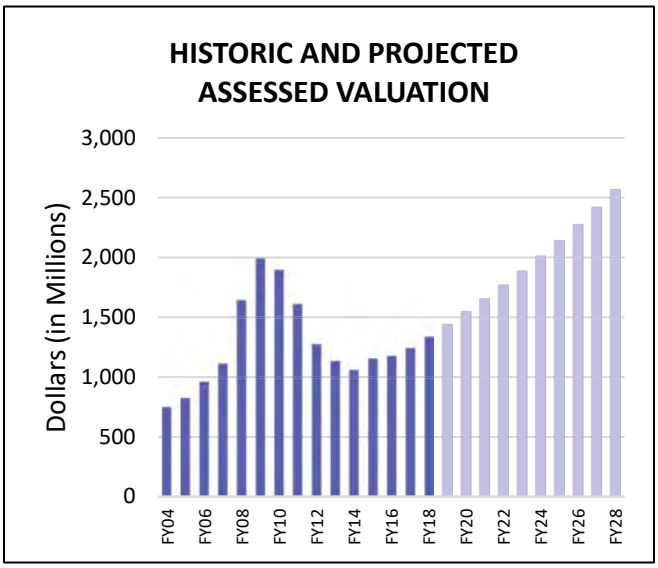
- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorum (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities" for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).
- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property's full cash value, as determined by the county assessor, by an assessment ratio (varies by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is $1.15 per $100 of assessed valuation. For FY 2019, Peoria's secondary assessed valuation is $1.44 billion and the secondary levy is $16.6 million.

House Bill 2011 (HB2011) passed in April 2017, restricting Arizona municipalities' ability to levy annual property taxes for debt service and capping their debt service reserves at 10% of the current year's General Obligation (G.O.) bonds principal and interest payments. Peoria has managed its secondary levy to ensure the ability to meet its G.O. bonds principal and interest payments without causing spikes in the property tax rates year to year. HB2011 forces Peoria to move to a variable secondary property tax rate. Peoria last adjusted its primary and secondary property tax rates in Fiscal Year 2009 to $0.19 per $100 of assessed value (A.V.) and $1.25 per

$100 of A.V., respectively, resulting in a total property tax rate $1.44 per $100 of A.V. To comply with HB2011, Peoria is adjusting its primary rate to offset this variability and retain its regular $1.44 per $100 of A.V. regular tax rate to our citizens. In Fiscal Year 2019, Peoria will levy a $0.29 primary property tax rate and $1.15 secondary property tax rate per $100 of A.V.

Assessed valuation is highly susceptible to swings in the real estate market. The severe economic recession that began in 2008 decimated commercial and residential property values in the Phoenix metropolitan area, leading to dramatic declines in assessed valuation for cities like Peoria. Secondary assessed valuation peaked at almost $2 billion in FY 2009, but fell 47 percent by FY 2014 to $1.05 billion—a loss of nearly half the city's assessed valuation over a five-year period. The black cloud over the Valley's housing market has finally lifted, and Peoria homeowners have seen the value of their properties increasing again over the last couple of years. As a result, city forecasts show a 7 percent increase in secondary assessed valuation for FY 2019. The chart below shows historic and projected secondary assessed valuation.



This loss of secondary assessed valuation means the city cannot support the level of G.O.-bonded projects once programmed in the CIP, as property tax revenues would not be sufficient to pay the debt service. Indeed, G.O. bonds account for almost $94 million, or 13 percent, of the $730 million FY 2019-2028 CIP—compared to $319 million, or 32 percent, of the $1 billion FY 2009-2018 CIP. To look at it another way, the G.O.-bond supported portion of the CIP has decreased by 71 percent since FY 2009.

A welcoming rest station along the New River Trail

General Obligation Debt Limitations. The Arizona Constitution limits a city's bonded indebtedness (outstanding principal) to 20 percent or 6 percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the 6 percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table on the next page shows the city's estimated constitutional debt limitation as of July 1, 2018. Available borrowing capacity has decreased significantly since the onset of the Great Recession. Moreover, the city sold $29 million in new bonds in June 2010, $14.7 million in June 2012 and an additional $30.3 million in

December 2015. Available capacity in the 20 percent category is now $142 million, compared to $200 million in FY 2010, while available capacity in the 6 percent category is now $81 million, compared to $108 million in FY 2010.

Forecasts show available capacity in both categories increasing in FY 2019, and rising steadily thereafter. This can be attributed to the aforementioned increases in assessed valuation beginning in FY 2019 combined with the fact that the city does not plan to issue large amounts of general obligation debt over the next four years. The city is anticipating a large debt issue in FY 2019 to finance a community park in northern Peoria, and this will certainly affect constitutional capacity in the years that follow.

An inviting trail takes a shady turn under El Mirage Road in Northern Peoria.

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of $378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage ($277 million); Public Safety, Technology, and Municipal Operations ($60 million); and Parks, Recreation, and Trails ($41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

Property Tax Rate. This 10-year plan was developed to comply with House Bill 2011 (HB2011). Passed in April 2017, HB2011 restricts Arizona municipalities' ability to levy annual property taxes for debt service and caps their debt service reserves at 10% of the current year's General Obligation (G.O.) bonds principal and interest payments. Peoria has managed its secondary levy to ensure the ability to meet its G.O. bonds principal and interest payments without causing spikes in the property tax rates year to year. HB2011 forces Peoria to move to a variable secondary property tax rate. Peoria last

CONSTITUTIONAL DEBT LIMITATION
As of June 30, 2018

20% Bonds		6% Bonds	
Secondary Assessed Valuation	$1,439,191,582	Secondary Assessed Valuation	$1,439,919,582
Allowable 20% Debt Capacity	$287,983,916	Allowable 6% Debt Capacity	$86,395,175
Less 20% Bonds Outstanding	($146,043,394)	Less 6% Bonds Outstanding	($5,193,406)
Unused 20% Debt Capacity	**$141,940,522**	Unused 6% Debt Capacity	**$81,201,769**

PROJECTED CONSTITUTIONAL CAPACITY AFTER PLANNED BOND SALES
(All Dollars in Thousands)

Fiscal Year	Planned Bond Sales		Projected Capacity before Bond Sales		Principal Outstanding on Planned Bond Sales		Projected Capacity after Planned Bond Sales	
	6%	20%	6%	20%	6%	20%	6%	20%
2019	$104,134	$75,358	$179,452	$45,777	$529	$46,306	$58,357	$74,829
2020	$58,357	$74,829	$133,186	$5,818	$1,571	$7,389	$52,539	$73,258
2021	$52,539	$73,258	$125,797	$3,686	$1,288	$4,974	$48,853	$71,970
2022	$48,853	$71,970	$120,823	$3,064	$337	$3,401	$45,789	$71,633
2023	$45,789	$71,633	$117,422	$14,047	$0	$14,047	$31,742	$71,633

adjusted its primary and secondary property tax rates in Fiscal Year 2009 to $0.19 per $100 of assessed value (A.V.) and $1.25 per $100 of A.V., respectively, resulting in a total property tax rate $1.44 per $100 of A.V. To comply with HB2011, Peoria is adjusting its primary rate to offset this variability and retain its regular $1.44 per $100 of A.V. regular tax rate to our citizens. In Fiscal Year 2019, Peoria will levy a $0.29 primary property tax rate and $1.15 secondary property tax rate per $100 of A.V.

Schedule 8 in the Annual Program Budget for FY 2019 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's general obligation bonds.

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell.

For example, the issue will be required to have a debt coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with the Water Infrastructure Finance Authority of Arizona, or WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. The city has entered into loan agreements with WIFA to finance the construction and/or expansion of the Greenway Water Treatment Plant, Beardsley Water Reclamation Facility, and Butler Water Reclamation Facility, and recently the purchase of the New River Water Company.

The newly renovated Seattle Mariners' clubhouse is being financed with MDA bonds.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times in recent years for high-profile projects around the city. Most recently, in July 2012, the Peoria MDA issued $35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex and in March 2006, the MDA issued $6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and, in the case of the theater, with the 1 percent charge to capital projects for public art. In February 2008, the MDA issued $47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

The expansion of the Pinnacle Peak Public Safety Facility was financed with development impact fees.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, libraries, law enforcement, fire protection, water expansion, wastewater expansion and water resources.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria helps pay for a portion of the Capital Improvement required to support new growth in the City. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

Operating Fund Revenues

Where possible, the city uses available cash, or "Pay-As-You-Go" funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of economic development projects have been supported by this revenue source over the years.

Grant and Intergovernmental Revenues

Peoria's grants coordinator and intergovernmental affairs staff work with city departments and outside agencies to aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Development and Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona, and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

Over the last few years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly $70 million in federal stimulus dollars awarded to either the city or to ADOT was put to work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various locations. Federal Congestion Mitigation and Air Quality (CMAQ) money paid for almost 100 percent of the construction costs for the 84th Avenue streetscape and the 91st and Olive intersection improvements. Most recently, the city was awarded $13.7 million in federal Highway Safety Improvement Program funding for two intersection improvement programs along 75th Avenue at Peoria Avenue and Cactus Road.

Federal dollars paid for much of the Beardsley Road Connector project, which provides enhanced freeway access for residents living in the northern reaches of Peoria.

The city also has received significant outside dollars for water and wastewater projects. The United States Department of the Interior awarded $1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements included the construction of an additional recharge basin to bank reclaimed water from the city's water reclamation facility, conversion of a well system from potable to non-potable water, and installation of a reclaimed water pipeline and water measuring devices. In addition, Peoria received $10 million in reduced-interest WIFA loans and $1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans paid for several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council

referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year $1.4 million for a transit circulator, $1.5 million for transit operations, and $400,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately $4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Happy Valley Road, the 83rd Avenue widening from Williams Road to Calle Lejos Road, and the 75th Avenue and Thunderbird Road intersection improvements. Other completed projects that have been funded at least partially with this source include the Traffic Management Center, ITS Workstations at the Peoria Sports Complex, 84th Avenue Streetscape, intersection improvements along 75th Avenue at Peoria Avenue and Cactus Road; and 87th Avenue half-street improvements from Olive Avenue to Hatcher Road. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, Residential Roads Rehabilitation and Preservation Program and Bridge Maintenance Program. Over the next three years, the transportation sales tax will help pay for several key projects, including the; Happy Valley Parkway Widening from Lake Pleasant Parkway to the Agua Fria; Northern Parkway; Paradise Lane Widening from Skunk Creek Bridge to 75th Ave; and Jomax Road from Loop 303 to Vistancia Blvd.

.

The city was reimbursed almost $21 million for its Happy Valley Road project through Maricopa County's Arterial Life Cycle Program.

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

Peoria has one project in the arterial component of the RTP, known as the Arterial Life Cycle Program, or ALCP: Lake Pleasant Parkway and 75th Avenue. Regional revenues have been allocated to each of these projects, and the city is required to match these revenues with a contribution of no less than 30 percent of the total project costs. The source of the regional revenues programmed in the ALCP for all of Peoria's projects except for the Beardsley Connector is the half-cent county transportation sales tax. The Beardsley Connector received

federal surface transportation program funds rather than the county sales tax.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received $85.4 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway ($42.67 million), Happy Valley Road ($20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements ($1.89 million), Beardsley Rd from the Loop 101 to 83rd Ave & Lake Pleasant Parkway ($6.13 million), the Loop 101 Beardsley Road to Union Hills Drive ($10.85 million) and 83rd Avenue from Butler Drive to Mountain View Road ($3.23 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.

Capital Improvement Program FY 2019-2028

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$7,184,781	$2,310,790	$500,000	$0	$0	$31,790	$10,027,361
1111 - Percent for the Arts	$475,000	$0	$0	$0	$0	$0	$475,000
1210 - Half Cent Sales Tax	$3,032,032	$65,516	$65,516	$65,517	$65,517	$262,068	$3,556,166
1900 - Economic Development	$3,179,226	$380,840	$546,948	$712,243	$73,760	$295,040	$5,188,057
1970 - Municipal Office Complex Rsv	$1,192,509	$190,000	$0	$0	$0	$0	$1,382,509
2000 - Sports Complex	$193,000	$0	$0	$0	$0	$0	$193,000
2050 - Water	$21,394,632	$15,906,307	$11,694,085	$4,713,531	$6,935,047	$29,332,893	$89,976,494
2161 - Water Expansion	$2,731,724	$0	$0	$0	$0	$0	$2,731,724
2162 - Water Expansion Post 1/1/12	$7,222,076	$3,333,876	$1,886,663	$220,408	$45,000	$0	$12,708,024
2163 - Water Exp. S. of Bell	$965,681	$383,519	$489,191	$3,245,588	$699,972	$10,000	$5,793,951
2164 - Water Exp. N. of Bell	$10,001,415	$6,664,612	$3,287,785	$3,961,646	$3,433,768	$8,558,531	$35,907,757
2167 - Water Resource Fee 2014	$1,640,681	$431,505	$0	$0	$0	$0	$2,072,186
2270 - WIFA Bonds	$26,644,085	$21,713,897	$0	$0	$0	$0	$48,357,982
2271 - WIFA Loan 2017 (Pyramid Peak)	$3,115,525	$0	$0	$0	$0	$0	$3,115,525
2272 - Proposed WIFA Loan for Water	$0	$0	$0	$0	$0	$10,000,000	$10,000,000
2273 - Proposed WIFA Loan for Water	$0	$0	$0	$0	$0	$31,694,078	$31,694,078
2400 - Wastewater	$11,568,124	$3,159,988	$2,652,970	$9,559,988	$10,431,213	$30,608,465	$67,980,748
2453 - Prp W/S Rev Bonds 2003 (WW)	$0	$0	$0	$0	$0	$30,000,000	$30,000,000
2506 - Wastewater Exp. E. of Agua Fria	$257,217	$2,347,040	$62,247	$412,266	$210,040	$59,000	$3,347,809
2507 - Wastewater Exp. W. of Agua Fria	$1,370,956	$2,981,030	$5,628,970	$383,646	$213,319	$41,000	$10,618,920
2509 - Wastewater Expansion Post 1/1/12	$1,931,646	$0	$0	$0	$0	$0	$1,931,646
2590 - Commercial Solid Waste	$2,384	$0	$0	$0	$0	$0	$2,384
2600 - Residential Solid Waste	$101,620	$0	$0	$0	$0	$0	$101,620
2650 - Solid Waste Expansion	$0	$0	$0	$0	$250,000	$0	$250,000
3400 - IT Reserve	$619,700	$0	$0	$0	$0	$0	$619,700
4150 - Capital Projects	$165,421	$171,655	$254,364	$326,040	$0	$0	$917,480
4232 - MDA Bonds 2012	$0	$0	$0	$0	$0	$0	$0
4233 - Proposed MDA Bonds	$25,000,000	$0	$0	$0	$0	$0	$25,000,000
4251 - GO Bonds 2015	$8,334,845	$0	$0	$0	$0	$0	$8,334,845
4252 - Proposed GO Bonds	$37,971,312	$7,388,703	$4,974,419	$3,400,673	$14,047,166	$17,541,043	$85,323,316
4301 - Energy Efficiency Project Loan	$942,962	$0	$0	$0	$0	$0	$942,962
4550 - CIP Capital Projects Fund	$16,192,136	$0	$2,000,000	$0	$0	$0	$18,192,136
4810 - Outside Sources	$16,848,531	$0	$800,000	$1,545,788	$7,018,348	$2,567,171	$28,779,838
5040 - Non-GO Bond Debt	$0	$0	$0	$13,000,000	$0	$0	$13,000,000
7000 - Highway User	$17,162,372	$8,085,705	$5,153,890	$4,470,100	$5,912,375	$20,131,225	$60,915,667
7003 - Streets Zone 3 Dev Fee	$6,454,906	$55,000	$0	$0	$55,000	$55,000	$6,619,906
7007 - Street Impact Fees Z1 Post 010112	$1,048,000	$0	$0	$0	$0	$0	$1,048,000

Capital Improvement Program FY 2019-2028

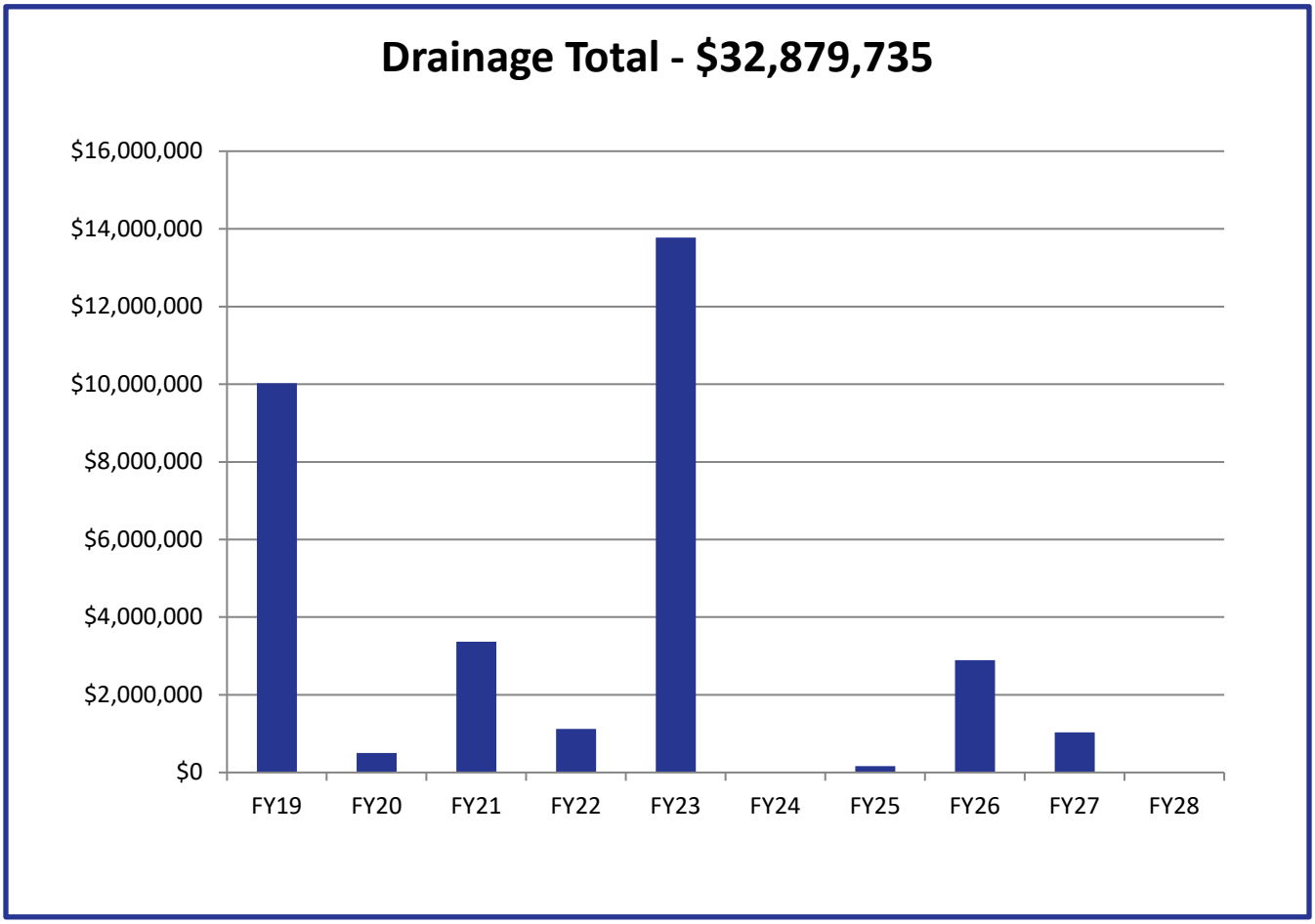
Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
7010 - Transportation Sales Tax	$33,238,507	$10,930,713	$3,267,060	$5,538,500	$5,187,575	$36,068,068	$94,230,423
7110 - Community Dev Block Grant	$450,000	$0	$0	$0	$0	$0	$450,000
7904 - Neighborhood Park Dev Zone 2	$262,000	$0	$0	$0	$0	$0	$262,000
7907 - NeighPkDevl Fees - Z2 Post 1/1/12	$1,210,000	$0	$0	$0	$0	$0	$1,210,000
7908 - NeighPkDevl Fees - Z3 Post 1/1/12	$755,000	$0	$0	$0	$0	$0	$755,000
7910 - Citywide Park/Rec Facility Dev	$1,336,001	$0	$0	$0	$0	$0	$1,336,001
7911 - Community Park Dev Fee - Post	$310,166	$0	$0	$0	$0	$0	$310,166
7920 - River Corridors & Trails Dev	$273,925	$22,409	$0	$0	$0	$0	$296,334
7932 - Law Enfrcmnt IF 2014	$9,000	$9,000	$0	$0	$9,000	$9,000	$36,000
7935 - Fire & Emergency Svc Dev	$0	$174,500	$0	$0	$0	$0	$174,500
7937 - Fire/EmergSvs Imp Fees 2014	$9,000	$9,000	$0	$0	$9,000	$9,000	$36,000
7941 - Park Imp Fee 2014 Bell to P.Peak	$51,000	$9,000	$0	$0	$9,000	$9,000	$78,000
7942 - Parks Zone 2-Post 8/1/14	$1,504,000	$9,000	$0	$0	$9,000	$9,000	$1,531,000
7943 - Park Imp Fee 2014 W of Agua Fria	$2,751,000	$9,000	$0	$0	$9,000	$9,000	$2,778,000
Total	**$277,104,099**	**$86,742,604**	**$43,264,107**	**$51,555,932**	**$54,623,100**	**$217,300,372**	**$730,590,216**

Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The city partners with the development community to ensure that onsite drainage issues are addressed during the development process. The city's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Pinnacle Peak Road and Rose Garden Lane and at 83rd Avenue and Pinnacle Peak Road. Drainage projects in the 10-year program include a project to mitigate the impact of storm water on Union Hills Drive, particularly at the intersection with 107th Avenue, and continuation of funding for the Neighborhood Drainage program to identify areas with minor drainage issues and provide for the investigation, evaluation and, where appropriate, implementation of drainage solutions.



Drainage

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
4251 - GO Bonds 2015	$3,289,570	$0	$0	$0	$0	$0	$3,289,570
4252 - Proposed GO Bonds	$6,736,033	$505,000	$2,567,292	$1,123,250	$6,773,690	$4,084,900	$21,790,165
4810 - Outside Sources	$0	$0	$800,000	$0	$7,000,000	$0	$7,800,000
Total - Drainage	**$10,025,603**	**$505,000**	**$3,367,292**	**$1,123,250**	**$13,773,690**	**$4,084,900**	**$32,879,735**

Drainage

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
67th & Pinnacle Pk Regional Drainage Improvements	$0	$0	$1,620,000	$1,123,250	$13,172,190	$0	**$15,915,440**
91st Av & Hatfield Rd Drainage Facilities	$0	$0	$0	$0	$0	$1,270,550	**$1,270,550**
Beardsley Rd Channel Improvements	$2,654,342	$0	$0	$0	$0	$0	**$2,654,342**
Neighborhood Drainage Program	$740,337	$0	$0	$0	$0	$0	**$740,337**
New River & Jomax Rd Concrete Box Culvert	$0	$0	$0	$0	$0	$2,814,350	**$2,814,350**
Peoria Storm Drain Master Plan - Land Preservation	$0	$0	$601,500	$0	$601,500	$0	**$1,203,000**
Pinnacle Peak Drainage; 87th Ave to 91st Ave	$320,000	$0	$0	$0	$0	$0	**$320,000**
Section 12 Neighborhood Drainage Improvements	$5,526,131	$0	$0	$0	$0	$0	**$5,526,131**
Skunk Creek Spillways	$250,000	$0	$0	$0	$0	$0	**$250,000**
Union Hills Channel	$534,793	$505,000	$1,145,792	$0	$0	$0	**$2,185,585**
Total - Drainage	**$10,025,603**	**$505,000**	**$3,367,292**	**$1,123,250**	**$13,773,690**	**$4,084,900**	**$32,879,735**

Drainage

67th & Pinnacle Pk Regional Drainage Improvements

Project Number: EN00651 **Council District:** Mesquite

Project Location: 67th Av & Pinnacle Pk Rd

This project provides for the 67th Av & Pinnacle Pk Rd Regional Storm Drain improvements. The project includes the coordination with the Flood Control District of Maricopa County, design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for a regional storm drain system as conceptualized by the 2017 Drainage Study. The improvements will consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system. The City will partner with the Flood Control District on the regional drainage aspects of this project. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Outside Sources	Base	$0	$0	$800,000	$0	$0	$0	$800,000
DS-Design	Proposed GO Bonds	Base	$0	$0	$798,400	$0	$0	$0	$798,400
CO-Construct	Outside Sources	Base	$0	$0	$0	$0	$7,000,000	$0	$7,000,000
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$1,100,000	$5,900,000	$0	$7,000,000
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$20,000	$12,250	$143,190	$0	$175,440
AT-Arts	Proposed GO Bonds	Base	$0	$0	$1,600	$11,000	$129,000	$0	$141,600
		Total Budget	**$0**	**$0**	**$1,620,000**	**$1,123,250**	**$13,172,190**	**$0**	**$15,915,440**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$18,000	$18,000	$90,000	$126,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$18,000**	**$18,000**	**$90,000**	**$126,000**

Drainage

91st Av & Hatfield Rd Drainage Facilities

Project Number: EN00631 **Council District:** Mesquite

Project Location: 91st Av & Hatfield Rd

This project provides for the coordination with SRP, adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction, and construction administration for the update of the Glendale/Peoria Area Drainage Master Plan and for the construction of the proposed retention basin and associated drainage improvements located at the NWC of 91st Avenue and Hatfield Road. The improvements will include: clearing and grubbing, excavation and construction of a retention basin in accordance with SRP design guidelines, area inlets, storm drain pipe, trench drains, desert and a landscape palate. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$102,000	$102,000
DS-Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$85,000	$85,000
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$970,000	$970,000
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$103,000	$103,000
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$10,550	$10,550
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,270,550**	**$1,270,550**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$0	$0	$1,500	$1,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,500**	**$1,500**

Beardsley Rd Channel Improvements

Project Number: PW00112 **Council District:** Willow

Project Location: Beardsley Rd drainage ditch from Lake Pleasant Rd to 107th Av Lining

As part of the design phase multiple alternatives were evaluated and a consensus was reached with the adjacent property owners to pipe and backfill the Beardsley Channel from 99th Av to 111th Av, desert landscape the backfilled channel and construct a concrete sidewalk. Local storm drain connections will be made with storm drains, catch basins scuppers and swales. Landscape and landscape irrigation will be installed. The City will continue efforts for cost participation from the Flood Control District of Maricopa County identified through a previous request for their participation in their respective Capital Improvement Program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Carryover	$2,008,569	$0	$0	$0	$0	$0	$2,008,569
CO-Construct	GO Bonds 2015	Carryover	$645,773	$0	$0	$0	$0	$0	$645,773
		Total Budget	**$2,654,342**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,654,342**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	$20,000
Total Operating Impacts	**$2,000**	**$2,000**	**$2,000**	**$2,000**	**$2,000**	**$10,000**	**$20,000**

Drainage

Neighborhood Drainage Program

Project Number: EN00458 **Council District:** Multiple

Project Location: Citywide

This program will identify areas with minor drainage issues and provide for the investigation and evaluation of drainage solutions, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration. The improvements may include, but are not limited to, installing drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system or modifying connector pipes and inlets, and restoring landscape and irrigation systems, as needed. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Carryover	$343,907	$0	$0	$0	$0	$0	$343,907
CO-Construct	GO Bonds 2015	Carryover	$46,430	$0	$0	$0	$0	$0	$46,430
CO-Construct	Proposed GO Bonds	Base	$350,000	$0	$0	$0	$0	$0	$350,000
		Total Budget	**$740,337**	**$0**	**$0**	**$0**	**$0**	**$0**	**$740,337**

New River & Jomax Rd Concrete Box Culvert

Project Number: EN00354 **Council District:** Mesquite

Project Location: New River and Jomax Rd

The project is for the hydrologic study, design, coordination with adjacent property owners, public involvement, right-of-way acquisition, utility coordination, utility relocation and extensions, materials testing, construction and construction administration for an additional box culvert crossing for New River at Jomax Road. The roadway will be resurfaced in the immediate vicinity of the area disturbed for constructing the crossing. Earthwork, to direct drainage into the crossing, will be necessary both up and down stream of the crossing. The landscaping, sidewalks and streetlights will be restored. Permits for work in the Floodplain, 404 and off-site will be applied for and obtained. FEMA floodplain approvals and map changes will also be necessary. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$35,000	$35,000
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$2,700,000	$2,700,000
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$52,000	$52,000
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$27,350	$27,350
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,814,350**	**$2,814,350**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$0	$0	$12,000	$12,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$12,000**	**$12,000**

Drainage

Peoria Storm Drain Master Plan - Land Preservation

Project Number: EN00524 **Council District:** City Wide

Project Location: City Wide

This project focuses on the preparation of legal descriptions and exhibits, title reports, appraisals, and the purchase and preservation of high priority lands for use as storm water management basins as identified in the City's Storm Drainage Master Plan provides. Preserving the land now will allow the City to construct the storm water management basins as future storm drain projects are funded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Proposed GO Bonds	Base	$0	$0	$600,000	$0	$600,000	$0	$1,200,000
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$1,500	$0	$1,500	$0	$3,000
		Total Budget	**$0**	**$0**	**$601,500**	**$0**	**$601,500**	**$0**	**$1,203,000**

Pinnacle Peak Drainage; 87th Ave to 91st Ave

Project Number: EN00455 **Council District:** Willow

Project Location: Pinnacle Peak Road; 87th Av to 95th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, materials testing, construction and construction administration for the storm drainage improvements for Pinnacle Peak Road from 87th Avenue to 91st Avenue as a supplement to the facilities to be constructed by the developer. The construction will consist of installing storm drain pipe, manholes, junction structures, laterals and catch basins in Pinnacle Peak Road, including discharge facilities into the Camino a Lago drainage improvements. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required. Project costs will be split 50/50 with the Flood Control District of Maricopa County.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Carryover	$320,000	$0	$0	$0	$0	$0	$320,000
		Total Budget	**$320,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$320,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$13,000	$13,000	$13,000	$13,000	$13,000	$65,000	$130,000
Non-Pers OPS	$9,000	$9,000	$9,000	$9,000	$9,000	$45,000	$90,000
Total Operating Impacts	**$22,000**	**$22,000**	**$22,000**	**$22,000**	**$22,000**	**$110,000**	**$220,000**

Drainage

Section 12 Neighborhood Drainage Improvements

Project Number: EN00119 **Council District:** Mesquite

Project Location: 67th Av & Pinnacle Peak Rd - 67th Av to New River

The project includes the design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, for the near term drainage improvements identified in the approved drainage study completed in 2017. The near term drainage improvements will provide flood protection to the area bounded by Pinnacle Pk Rd, 67th Av, Happy Valley Rd and New River as soon as possible. These improvements will not provide 100-year protection until the regional improvements are constructed. The near term improvements will consist of basins, channels, roadway and storm drain improvements. This project will also include processing of utility agreements (APS, Cox, CenturyLink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	GO Bonds 2015	Carryover	$600,000	$0	$0	$0	$0	$0	$600,000
CO-Construct	Proposed GO Bonds	Carryover	$663,557	$0	$0	$0	$0	$0	$663,557
CO-Construct	GO Bonds 2015	Carryover	$1,962,574	$0	$0	$0	$0	$0	$1,962,574
CO-Construct	Proposed GO Bonds	Base	$2,300,000	$0	$0	$0	$0	$0	$2,300,000
		Total Budget	**$5,526,131**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,526,131**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$30,000	$30,000	$30,000	$150,000	$240,000
Total Operating Impacts	**$0**	**$0**	**$30,000**	**$30,000**	**$30,000**	**$150,000**	**$240,000**

Skunk Creek Spillways

Project Number: EN00628 **Council District:** Willow

Project Location: Skunk Creek between 75th Av and 83rd Av

This project provides for the coordination with the Flood Control District of Maricopa County and the U.S. Army Corps of Engineers, adjacent property owners, public involvement, design, construction, and construction administration for the construction of five concrete spillways within Skunk Creek between 75th Avenue and 83rd Avenue to allow the runoff from each of the points of discharge to reach the Skunk Creek flow line. This project may require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$250,000	$0	$0	$0	$0	$0	$250,000
		Total Budget	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$250,000**

Drainage

Union Hills Channel

Project Number: EN00137 **Council District:** Willow

Project Location: Union Hills Dr from 107th Av to 111th Av

This project provides for the City's proportionate share of the regional drainage project, including study, land acquisition, design, utility coordination, utility relocation and extension, materials testing, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Drive from the vicinity of 107th Avenue and Union Hills Drive. The improvements will reduce the impact of the storm water reaching and overwhelming the roadway, particularly the intersection at 107th Avenue and Union Hills Drive. The improvements will consist of channel improvements, box culverts, storm drains, laterals and catch basins that are extension of the overall drainage system. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required. The design has been completed and ROW acquisition is in progress. Construction is scheduled for January 2017 to June 2018.

Budget by Fiscal Year

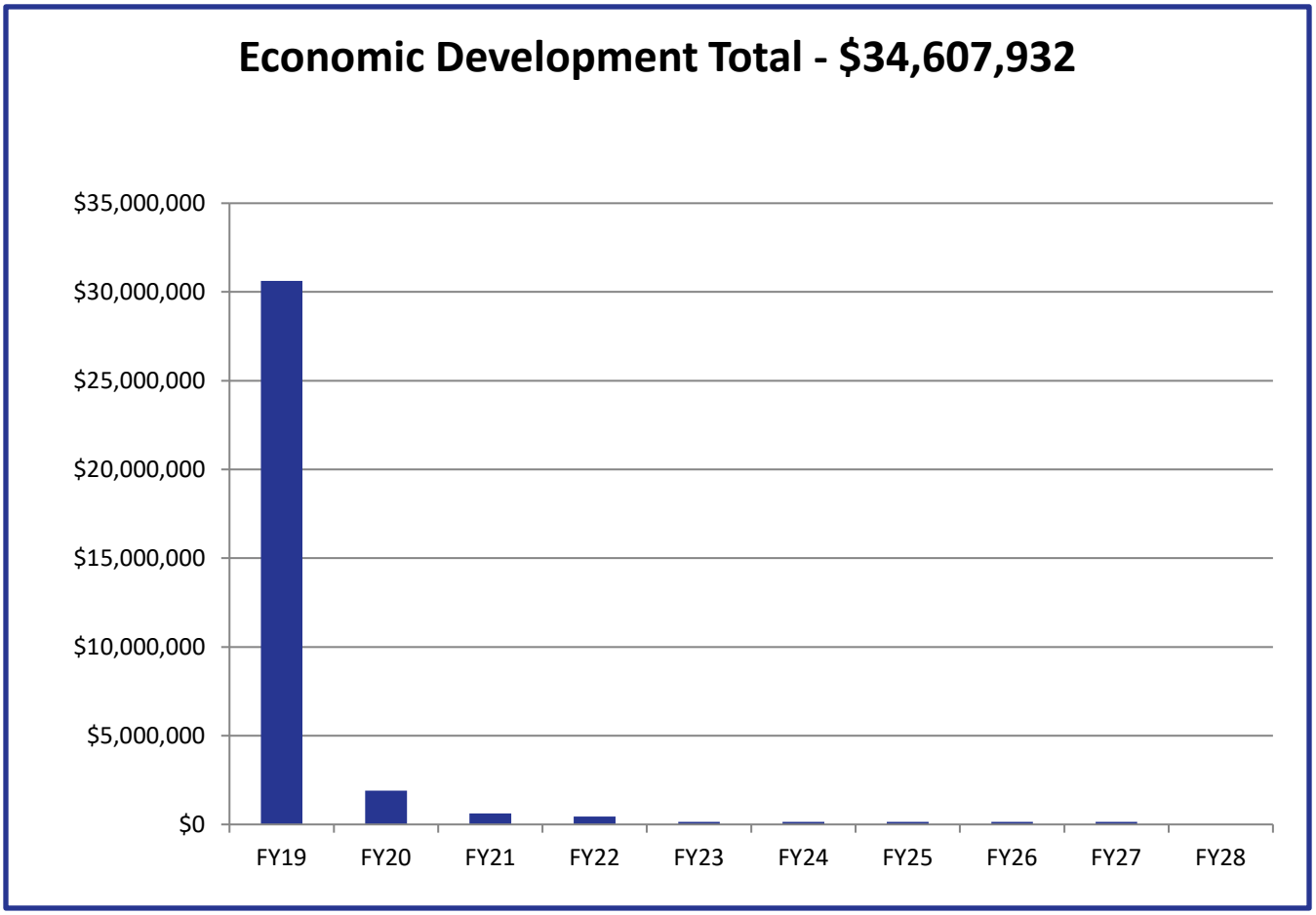
Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	GO Bonds 2015	Carryover	$34,793	$0	$0	$0	$0	$0	$34,793
CO-Construct	Proposed GO Bonds	Base	$500,000	$500,000	$1,119,484	$0	$0	$0	$2,119,484
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$15,000	$0	$0	$0	$15,000
AT-Arts	Proposed GO Bonds	Base	$0	$5,000	$11,308	$0	$0	$0	$16,308
		Total Budget	**$534,793**	**$505,000**	**$1,145,792**	**$0**	**$0**	**$0**	**$2,185,585**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$3,300	$3,300	$3,300	$3,300	$3,300	$16,500	$33,000
	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$13,300**	**$13,300**	**$13,300**	**$13,300**	**$13,300**	**$66,500**	**$133,000**

Economic Development

Economic development is one of the City Council's six policy goals. Economic development projects in the capital plan are meant to further the Economic Development Department's mission "to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained." Key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. Economic development projects in the 10-year plan include continuation of the revitalization of Peoria's P83 Entertainment District featuring the re-development of a parking lot at the Peoria Sports Complex into a mixed-use development with a parking structure to accommodate the parking displaced by the development. The city is also committed to becoming more pedestrian friendly with a Pedestrian and Shade initiative



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$1,389,650	$1,455,000	$0	$0	$0	$0	$2,844,650
1210 - Half Cent Sales Tax	$1,291,091	$65,516	$65,516	$65,517	$65,517	$262,068	$1,815,225
1900 - Economic Development	$3,179,226	$380,840	$546,948	$712,243	$73,760	$295,040	$5,188,057
4232 - MDA Bonds 2012	$0	$0	$0	$0	$0	$0	$0
4233 - Proposed MDA Bonds	$24,750,000	$0	$0	$0	$0	$0	$24,750,000
4550 - CIP Capital Projects Fund	$10,000	$0	$0	$0	$0	$0	$10,000
Total - Economic Development	**$30,619,967**	**$1,901,356**	**$612,464**	**$777,760**	**$139,277**	**$557,108**	**$34,607,932**

Economic Development

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Arrowhead Equities (Huntington Univ. Building)	$0	$0	$73,760	$73,760	$73,760	$295,040	**$516,320**
Commercial Abatement	$497,090	$0	$0	$0	$0	$0	**$497,090**
Denaro Medical Plaza	$175,000	$0	$0	$0	$0	$0	**$175,000**
Facade Painting - Old Town	$89,650	$0	$0	$0	$0	$0	**$89,650**
GE Avionics (Aviage Systems)	$673,000	$0	$0	$0	$0	$0	**$673,000**
Huntington University	$975,000	$0	$0	$0	$0	$0	**$975,000**
Maxwell Technologies	$1,109,000	$0	$0	$0	$0	$0	**$1,109,000**
Modern Round	$65,516	$65,516	$65,516	$65,517	$65,517	$262,068	**$589,650**
NOVO Development	$425,000	$0	$0	$0	$0	$0	**$425,000**
Old Town Identity Creation	$100,000	$500,000	$0	$0	$0	$0	**$600,000**
P83 Entertainment District Improvements	$10,000	$0	$0	$0	$0	$0	**$10,000**
P83 Innovation Center Project	$24,750,000	$0	$0	$0	$0	$0	**$24,750,000**
Pedestrian and Shade Initiative	$250,000	$400,000	$0	$0	$0	$0	**$650,000**
Peoria Forward Plan	$247,111	$380,840	$473,188	$638,483	$0	$0	**$1,739,622**
Placemaking Initiative	$950,000	$555,000	$0	$0	$0	$0	**$1,505,000**
Washington Street Redevelopment	$303,600	$0	$0	$0	$0	$0	**$303,600**
Total - Economic Development	**$30,619,967**	**$1,901,356**	**$612,464**	**$777,760**	**$139,277**	**$557,108**	**$34,607,932**

Economic Development

Arrowhead Equities (Huntington Univ. Building)

Project Number: ED00023 **Council District:** Willow

Project Location: 83rd Avenue, South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS) I/II, this project qualifies for assistance under the City's P83 Building Reuse Program, an economic development tool used to encourage a more diverse use of existing vacant buildings in the P83 area (a key investment zone), to include professional office, entertainment and retail tenants. Arrowhead Equities made substantial capital investment by purchasing a vacant building and completing interior tenant improvements in order to attract a targeted industry to the area. As a result, Huntington University executed a long-term lease with Arrowhead Equities and opened the Arizona Center for Digital Media Arts. Huntington University will have a fiscal/economic impact for Peoria through job creation and increased foot traffic in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Economic Development	Base	$0	$0	$73,760	$73,760	$73,760	$295,040	$516,320
		Total Budget	**$0**	**$0**	**$73,760**	**$73,760**	**$73,760**	**$295,040**	**$516,320**

Commercial Abatement

Project Number: ED00025 **Council District:**

Project Location: Citywide

Commercial structures that are not properly maintained fall into disrepair and could become hazardous to the public. The abatement program utilizes code enforcement activities to identify the hazards and resolve through demolition if the structure cannot be repaired in a cost effective fashion. The City has budgeted $500,000 to abate any commercial structures where owners are not compliant.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Half Cent Sales Tax	Carryover	$497,090	$0	$0	$0	$0	$0	$497,090
		Total Budget	**$497,090**	**$0**	**$0**	**$0**	**$0**	**$0**	**$497,090**

Denaro Medical Plaza

Project Number: ED00021 **Council District:** Mesquite

Project Location: NWC of Happy Valley Road & Lake Pleasant Pkwy

The City of Peoria has an EDA with Denaro Ventures, LLC to build a 24,500 medical office building at Denaro Medical Plaza in northern Peoria. HonorHealth is the tenant in the build-to-suit development. The Economic Development Activities Agreement includes the dealpoint that reimbursement to the project is only for City sewer and water lines and "left in" and "left out" turn lanes, for an amount not to exceed $175,000 following the creation of 57 FTE/benefited positions with average mid-point salaries at $98,047 within five years of the effective date of the agreement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Economic Development	Carryover	$175,000	$0	$0	$0	$0	$0	$175,000
		Total Budget	**$175,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$175,000**

Economic Development

Facade Painting - Old Town

Project Number: EN00019 **Council District:** Acacia

Project Location: Washington Street and 83rd Avenue

This project entails the painting of approximately 13,000 square feet of Old Town Peoria commercial business facades in the vicinity of Washington Street and 83rd Avenue. Architectural services will be procured to prepare color studies and paint scoping documents prior to an award to a painting trade contractor using a City of Peoria or cooperative purchase contract. No improvements beyond standard pre-paint cleaning and small crack filling are contemplated.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$89,650	$0	$0	$0	$0	$0	$89,650
		Total Budget	**$89,650**	**$0**	**$0**	**$0**	**$0**	**$0**	**$89,650**

GE Avionics (Aviage Systems)

Project Number: ED00015 **Council District:** Pine

Project Location: Thunderbird, West of Loop 101

The Economic Development Implementation Strategy (EDIS I) identified the attraction of targeted industries as a key objective in diversifying the economy and workforce in the City of Peoria. To implement the EDIS, the Economic Development Services Department (EDS) actively pursues targeted industries to Peoria, as part of an overall sales and marketing effort to attract high technology and innovative technology users, as well as other targeted industries.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Economic Development	Carryover	$673,000	$0	$0	$0	$0	$0	$673,000
		Total Budget	**$673,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$673,000**

Huntington University

Project Number: ED00018 **Council District:** Willow

Project Location: 8385 W. Mariners Way, 83rd Ave., South of Bell Rd

As established in the adopted Economic Development Implementation Strategy (EDIS) I, this project implements the university recruitment initiative. University recruitment had been a key initiative because it addresses the high technology companies to have a ready and capable workforce in Peoria. It also supports economic development and job growth through technology commercialization efforts, assisting and growing business and entrepreneurs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Economic Development	Carryover	$550,000	$0	$0	$0	$0	$0	$550,000
OT-Other	Economic Development	Base	$425,000	$0	$0	$0	$0	$0	$425,000
		Total Budget	**$975,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$975,000**

Economic Development

Maxwell Technologies

Project Number: ED00008 **Council District:** Ironwood

Project Location: Thunderbird West of Loop 101

In December 2010, the Peoria City Council adopted the Economic Development Implementation Strategy (EDIS I) to target business attraction activities to incentivize economic development and establish export base industries in the City of Peoria. As part of the City's business attraction activity, Peoria was awarded the Maxwell Technologies expansion project, adding technology-related jobs and absorbing 120,000 sq.ft. of vacant shell space.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Economic Development	Carryover	$1,109,000	$0	$0	$0	$0	$0	$1,109,000
		Total Budget	**$1,109,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,109,000**

Modern Round

Project Number: ED00022 **Council District:** Willow

Project Location: 83rd Avenue, South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS) I/II, this project qualifies for assistance under the City's P83 Building Reuse Program, an economic development tool used to encourage a more diverse use of existing vacant buildings in the P83 area (a key investment zone), to include professional office, entertainment and retail tenants. Modern Round made substantial capital investment and tenant improvements to a vacant building in order to open/operate an entertainment-based business in the P83 area. Modern Round will have a significant fiscal and economic impact for Peoria through job creation, gross taxable sales and attracting people to the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Half Cent Sales Tax	Base	$65,516	$65,516	$65,516	$65,517	$65,517	$262,068	$589,650
		Total Budget	**$65,516**	**$65,516**	**$65,516**	**$65,517**	**$65,517**	**$262,068**	**$589,650**

NOVO Development

Project Number: ED00027 **Council District:**

Project Location: 15814 N. 83rd Avenue

Part of the EDIS II initiative is for the City to acquire property to assist in business attraction efforts. This property was acquired by the City with the intention of redeveloping and repurposing. The current underutilized restaurant/bar development does not attract the desired targeted industry as referenced in the EDIS strategy or the City Council approved P83 Building Reuse Program that encourages the repurposing of vacant or underutilized restaurant buildings into employment or entertainment uses. Therefore, Council approved a development agreement and lease and purchase option agreement with NOVO Development in June 2017 to repurpose the vacant building into an employment generating use that will provide a strong financial benefit to Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Half Cent Sales Tax	Carryover	$425,000	$0	$0	$0	$0	$0	$425,000
		Total Budget	**$425,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$425,000**

Economic Development

Old Town Identity Creation

Project Number: EN00646 **Council District:** Acacia

Project Location:

This project contemplates final design and construction of Phase 1 identity creation improvements for Old Town, including primary entry identification signage, wayfinding signage, landscaping, pedestrian and/or visibility enhancements. The project also includes painting of approximately 13,000 square feet of commercial business facades in the vicinity of Washington Street and 83rd Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$100,000	$500,000	$0	$0	$0	$0	$600,000
		Total Budget	**$100,000**	**$500,000**	**$0**	**$0**	**$0**	**$0**	**$600,000**

P83 Entertainment District Improvements

Project Number: ED00002 **Council District:** Willow

Project Location: 83rd Avenue South of Bell Road

This project is for final design and construction of the final phase of P83 Improvements including way finding signage, monument signage, bridge aesthetics, lighting, and landscaping on 83rd Avenue, Arrowhead Fountain Center, and Paradise Lane from 83rd to 75th. The various phases of the project will include paving, concrete, landscaping, lighting, signage, aesthetics, utility relocations, right-of-way acquisition, public involvement, and drainage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	CIP Capital Projects Fun	Carryover	$10,000	$0	$0	$0	$0	$0	$10,000
		Total Budget	**$10,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$10,000**

P83 Innovation Center Project

Project Number: ED00020 **Council District:** Willow

Project Location: 83rd Avenue, South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS) II, this project addresses the City's need for class A office space to attract desired advanced industries to Peoria. P83 is a key investment zone for the City. The project involves the 17-acre City-owned property next to the Peoria Sports Complex. Business attraction efforts will be focused on EDIS II identified targeted industries, including advanced business services, corporate headquarters and software engineering companies.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Proposed MDA Bonds	Carryover	$24,750,000	$0	$0	$0	$0	$0	$24,750,000
		Total Budget	**$24,750,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$24,750,000**

Economic Development

Pedestrian and Shade Initiative

Project Number: EN00645 **Council District:** Various

Project Location:

This is a request to hire a consultant for the purpose of creating a Pedestrian and Shade Master Plan for the City of Peoria. The master plan will recommend ways to address non-motorized safety issues and create safer, better connected walking networks. The plan will also recommend ways to improve thermal comfort in Peoria through such means as trees, other vegetation, and structures. These findings are especially relevant as rapid and extensive urbanization has led to an urban heat island along arterial streets and further defined along bus routes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	General	Base	$250,000	$400,000	$0	$0	$0	$0	$650,000
		Total Budget	**$250,000**	**$400,000**	**$0**	**$0**	**$0**	**$0**	**$650,000**

Peoria Forward Plan

Project Number: ED00028 **Council District:** Ironwood

Project Location: P83 Entertainment District

In support of the City of Peoria's Economic Development Implementation Strategy II (EDIS II), ASU's Entrepreneurship + Innovation team will work with the city to implement this high-impact partnership to grow and scale the entrepreneurial ecosystem within the City of Peoria and accelerate economic development with the launch and support of inovative companies. The new Peoria Forward Plan business model builds on past efforts by entering into a collaborative partnership to deliver a broad range of services to entrepreneurs and provide access to the technical support, training, investor connections and commercialization expertise delivered by ASU and Skysong Innovations. As a part of this proposal, ASU will grow Peoria’s entrepreneurial base and attraction through events, workshops, trainings, media/marketing, mentorship, human capital development and peer-to-peer connectivity. ASU will launch programs and build upon unique blends of biotechnology and entrepreneurship.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Economic Development	Base	$247,111	$380,840	$473,188	$638,483	$0	$0	$1,739,622
		Total Budget	**$247,111**	**$380,840**	**$473,188**	**$638,483**	**$0**	**$0**	**$1,739,622**

Economic Development

Placemaking Initiative

Project Number: EN00021 **Council District:** Citywide

Project Location: Various

A recent report by MIT defined placemaking as "the deliberate shaping of an environment to facilitate social interaction and improve a community's quality of life." Placemaking is a response to the suburbanization of the 20th century that led to generic, auto-centric communities and the loss of public spaces. All across the country cities are undertaking placemaking initiatives in an effort to recapture a sense of community and create great public spaces. This project will provide a source of funding to design and construct such spaces and to engage the community in the process.

Old Town

Design and construction of public improvements including hardscape, turf, landscape, art, shade structures, outdoor furniture, and other amenities that will encourage citizens to gather and encourages other private investment in the area. A majority of the proposed improvements will be between 83rd Avenue and 84th Avenue, Washington St. to Jefferson St.

P83

Design and construction of public improvements including hardscape, turf, landscape, art, shade structures, outdoor furniture, and other amenities that will encourage citizens to gather and encourages other private investment in the area. All of the improvements will be in the P83 area.

Happy Valley Corridor

Design and construction of public improvements including hardscape, turf, landscape, art, shade structures, outdoor furniture, and other amenities that will encourage citizens to gather and encourages other private investment in the area. Improvements may include additional amenities to enhance proposed artwork at the northeast corner of Lake Pleasant Parkway and Happy Valley Road. Other locations are not identified but could be utilized to enhance future commercial development that incorporates public spaces within their property within the Happy Valley Corridor area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$950,000	$555,000	$0	$0	$0	$0	$1,505,000
		Total Budget	**$950,000**	**$555,000**	**$0**	**$0**	**$0**	**$0**	**$1,505,000**

Economic Development

Washington Street Redevelopment

Project Number: ED00024 **Council District:** Acacia

Project Location: 83rd Ave. & Washington St., Old Town Peoria

This project entails land acquisition, hazardous materials testing, abatement, structural forensics, historic documentation and salvage, and demolition related expenses related to the commercial properties in Old Town Peoria between 83rd Ave and 84th Drive, Washington Street to Jefferson St. The City purchased the former Kosier Hardware property in 2016 and in partnership with ADEQ, is conducting due-diligence testing of the Peoria Dry Cleaners prior to property acquisition. Consistent with prior property acquisitions in the block, the City will stabilize the properties for dust control compliance and to provide additional off-street area for Old Town events. This project will be undertaken in phases which best align with the timing of property acquisitions. Project savings from the initial phase will be rolled forward to successive phases.

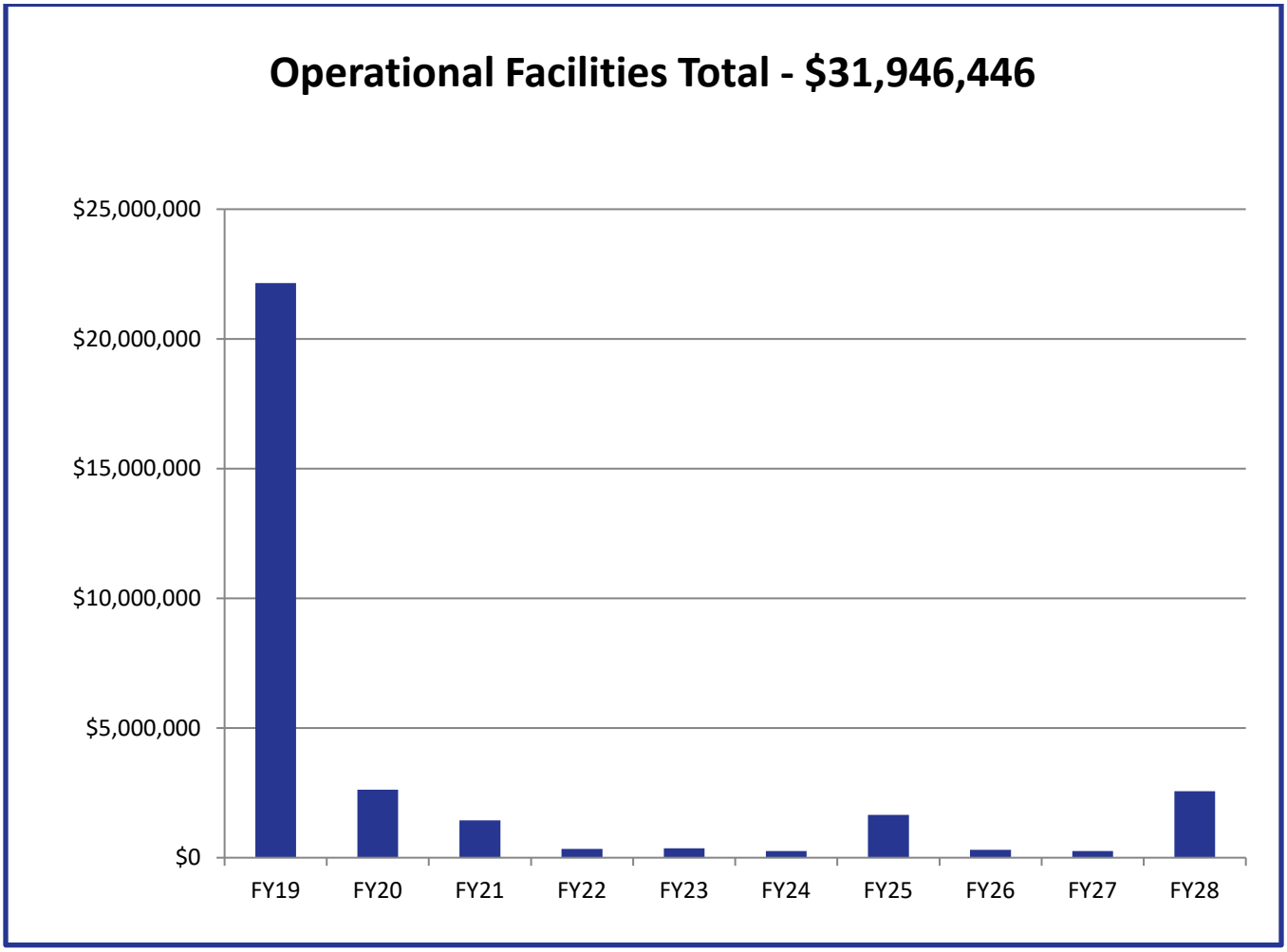
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Half Cent Sales Tax	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
LA-Land Acq	Economic Development	Carryover	$115	$0	$0	$0	$0	$0	$115
LA-Land Acq	Half Cent Sales Tax	Carryover	$3,485	$0	$0	$0	$0	$0	$3,485
		Total Budget	**$303,600**	**$0**	**$0**	**$0**	**$0**	**$0**	**$303,600**

Operational Facilities

Operational facilities are the "bricks and mortar" from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include Community Works Program, which provides funding for projects that have a local benefit or that may arise during the fiscal year, construction of a new Community Assistance Resource Center, renovation of the main library, energy efficiency projects at city facilities citywide and the replacement and/or upgrades to critical communication and information technology infrastructure.



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$1,446,881	$186,790	$0	$0	$0	$31,790	$1,665,461
1111 - Percent for the Arts	$475,000	$0	$0	$0	$0	$0	$475,000
1210 - Half Cent Sales Tax	$15,000	$0	$0	$0	$0	$0	$15,000
1970 - Municipal Office Complex Rsv	$1,192,509	$190,000	$0	$0	$0	$0	$1,382,509
2050 - Water	$209,902	$0	$0	$0	$0	$0	$209,902
2162 - Water Expansion Post 1/1/12	$47,137	$0	$0	$0	$0	$0	$47,137
2163 - Water Exp. S. of Bell	$12,733	$0	$0	$0	$0	$0	$12,733
2164 - Water Exp. N. of Bell	$62,707	$0	$0	$0	$0	$0	$62,707
2270 - WIFA Bonds	$1,379	$0	$0	$0	$0	$0	$1,379
2400 - Wastewater	$175,002	$0	$0	$0	$0	$0	$175,002
2506 - Wastewater Exp. E. of Agua Fria	$4,244	$0	$0	$0	$0	$0	$4,244
2507 - Wastewater Exp. W. of Agua Fria	$6,222	$0	$0	$0	$0	$0	$6,222
2590 - Commercial Solid Waste	$2,384	$0	$0	$0	$0	$0	$2,384
2600 - Residential Solid Waste	$101,620	$0	$0	$0	$0	$0	$101,620
3400 - IT Reserve	$619,700	$0	$0	$0	$0	$0	$619,700
4150 - Capital Projects	$22,921	$0	$0	$0	$0	$0	$22,921
4233 - Proposed MDA Bonds	$250,000	$0	$0	$0	$0	$0	$250,000
4251 - GO Bonds 2015	$5,519	$0	$0	$0	$0	$0	$5,519
4252 - Proposed GO Bonds	$5,518,342	$2,120,335	$1,438,000	$337,000	$261,000	$2,301,500	$11,976,177
4301 - Energy Efficiency Project Loan	$942,962	$0	$0	$0	$0	$0	$942,962
4550 - CIP Capital Projects Fund	$1,268,720	$0	$0	$0	$0	$0	$1,268,720
4810 - Outside Sources	$6,765,003	$0	$0	$0	$0	$2,567,171	$9,332,174
7000 - Highway User	$1,253,901	$29,923	$0	$0	$0	$29,923	$1,313,747
7003 - Streets Zone 3 Dev Fee	$87,500	$55,000	$0	$0	$55,000	$55,000	$252,500
7007 - Street Impact Fees Z1 Post 010112	$18,000	$0	$0	$0	$0	$0	$18,000
7010 - Transportation Sales Tax	$1,154,411	$0	$0	$0	$0	$0	$1,154,411
7110 - Community Dev Block Grant	$450,000	$0	$0	$0	$0	$0	$450,000
7920 - River Corridors & Trails Dev	$3,315	$0	$0	$0	$0	$0	$3,315
7932 - Law Enfrcmnt IF 2014	$9,000	$9,000	$0	$0	$9,000	$9,000	$36,000
7937 - Fire/EmergSvs Imp Fees 2014	$9,000	$9,000	$0	$0	$9,000	$9,000	$36,000
7941 - Park Imp Fee 2014 Bell to P.Peak	$9,000	$9,000	$0	$0	$9,000	$9,000	$36,000
7942 - Parks Zone 2-Post 8/1/14	$4,000	$9,000	$0	$0	$9,000	$9,000	$31,000

Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
7943 - Park Imp Fee 2014 W of Agua Fria	$9,000	$9,000	$0	$0	$9,000	$9,000	$36,000
Total - Operational Facilities	**$22,153,014**	**$2,627,048**	**$1,438,000**	**$337,000**	**$361,000**	**$5,030,384**	**$31,946,446**

Operational Facilities

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Arts Distribution FY2019	$786,327	$0	$0	$0	$0	$0	**$786,327**
Asphalt Repair and Replacement-MOC	$1,621,406	$0	$0	$0	$0	$0	**$1,621,406**
Building Equipment Renovation and Replacement	$966,742	$190,000	$0	$0	$0	$0	**$1,156,742**
Building Fixture and Finish Renovation	$65,215	$0	$0	$0	$0	$0	**$65,215**
Chargeback Distribution FY2019	$1,744,000	$0	$0	$0	$0	$0	**$1,744,000**
City Hall Roof Replacement	$0	$0	$0	$0	$0	$1,411,000	**$1,411,000**
City Parks Parking Lots - Asphalt Replacement	$445,586	$0	$150,000	$0	$261,000	$436,000	**$1,292,586**
Citywide Security Program	$96,292	$0	$0	$0	$0	$0	**$96,292**
Community Assistance Resource Center	$1,027,500	$0	$0	$0	$0	$0	**$1,027,500**
Community Works Program	$1,239,151	$0	$0	$0	$0	$0	**$1,239,151**
Council Chambers Building Repair Program	$129,187	$80,800	$0	$337,000	$0	$454,500	**$1,001,487**
Energy Efficiency Projects	$1,139,373	$0	$0	$0	$0	$0	**$1,139,373**
Fleet Heavy Duty Vehicle Lift	$620	$0	$0	$0	$0	$0	**$620**
Fleet Shop Repair	$300,000	$0	$0	$0	$0	$0	**$300,000**
Impact Fee Study	$95,000	$100,000	$0	$0	$100,000	$100,000	**$395,000**
MOC Fuel Island	$22,747	$0	$0	$0	$0	$0	**$22,747**
MOC Site Lighting Improvements	$380,000	$0	$0	$0	$0	$0	**$380,000**
Network Infrastructure Replacement - Comm Theater	$10,000	$0	$0	$0	$0	$0	**$10,000**
Network Infrastructure Replacement - Community Ctr	$24,000	$0	$0	$0	$0	$0	**$24,000**
Network Infrastructure Replacement - Fire Stations	$165,700	$0	$0	$0	$0	$0	**$165,700**
Network Infrastructure Replacement - Lib & Council	$60,000	$0	$0	$0	$0	$0	**$60,000**
Network Infrastructure Replacement - Microwave WAN	$60,000	$0	$0	$0	$0	$0	**$60,000**
Network Infrastructure Replacement - MOC	$0	$61,713	$0	$0	$0	$61,713	**$123,426**
Network Infrastructure Replacement - Rio Vista	$60,000	$0	$0	$0	$0	$0	**$60,000**
Network Infrastructure Replacement - Security	$240,000	$0	$0	$0	$0	$0	**$240,000**
Parking Lot Maintenance for City Buildings	$95,236	$0	$0	$0	$0	$0	**$95,236**
Peoria Center for Performing Arts Chiller	$525,524	$0	$0	$0	$0	$0	**$525,524**
Peoria Transit Center	$0	$0	$0	$0	$0	$2,567,171	**$2,567,171**

Operational Facilities

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Public Safety Building Needs	$283,523	$155,000	$0	$0	$0	$0	**$438,523**
Pyramid Peak Radio Site	$878,628	$0	$0	$0	$0	$0	**$878,628**
Radio Subscriber Replacements	$549,535	$549,535	$0	$0	$0	$0	**$1,099,070**
Renovate Main Library	$400,000	$1,490,000	$1,288,000	$0	$0	$0	**$3,178,000**
Transit Park and Ride Lot	$6,741,722	$0	$0	$0	$0	$0	**$6,741,722**
Vistancia Radio Site	$2,000,000	$0	$0	$0	$0	$0	**$2,000,000**
Total - Operational Facilities	**$22,153,014**	**$2,627,048**	**$1,438,000**	**$337,000**	**$361,000**	**$5,030,384**	**$31,946,446**

Operational Facilities

Arts Distribution FY2019

Project Number: AT02019 **Council District:**

Project Location:

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program … shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
AT-Arts Distr	Proposed MDA Bonds	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
AT-Arts Distr	Wastewater Exp. W. of	Base	$2,728	$0	$0	$0	$0	$0	$2,728
AT-Arts Distr	Half Cent Sales Tax	Base	$15,000	$0	$0	$0	$0	$0	$15,000
AT-Arts Distr	Municipal Office Compl	Base	$7	$0	$0	$0	$0	$0	$7
AT-Arts Distr	Water	Base	$64,358	$0	$0	$0	$0	$0	$64,358
AT-Arts Distr	Water Expansion Post 1/	Base	$19,136	$0	$0	$0	$0	$0	$19,136
AT-Arts Distr	Water Exp. S. of Bell	Base	$2,250	$0	$0	$0	$0	$0	$2,250
AT-Arts Distr	Water Exp. N. of Bell	Base	$26,465	$0	$0	$0	$0	$0	$26,465
AT-Arts Distr	WIFA Bonds	Base	$1,379	$0	$0	$0	$0	$0	$1,379
AT-Arts Distr	General	Base	$8,580	$0	$0	$0	$0	$0	$8,580
AT-Arts Distr	Wastewater Exp. E. of A	Base	$750	$0	$0	$0	$0	$0	$750
AT-Arts Distr	Residential Solid Waste	Base	$1,000	$0	$0	$0	$0	$0	$1,000
AT-Arts Distr	Proposed GO Bonds	Base	$41,977	$0	$0	$0	$0	$0	$41,977
AT-Arts Distr	CIP Capital Projects Fun	Base	$10,092	$0	$0	$0	$0	$0	$10,092
AT-Arts Distr	Outside Sources	Base	$23,281	$0	$0	$0	$0	$0	$23,281
AT-Arts Distr	Highway User	Base	$69,433	$0	$0	$0	$0	$0	$69,433
AT-Arts Distr	Streets Zone 3 Dev Fee	Base	$50,500	$0	$0	$0	$0	$0	$50,500
AT-Arts Distr	Transportation Sales Tax	Base	$150,880	$0	$0	$0	$0	$0	$150,880
AT-Arts Distr	Wastewater	Base	$48,511	$0	$0	$0	$0	$0	$48,511
		Total Budget	**$786,327**	**$0**	**$0**	**$0**	**$0**	**$0**	**$786,327**

Asphalt Repair and Replacement-MOC

Project Number: PW01199 **Council District:** Acacia

Project Location: Municipal Operation Center

This project provides for asphalt repair and replacement of the entire parking area at the Municipal Operations Complex (MOC). The parking area is now 29 years old and in need of repair. Heavy equipment traffic has deteriorated the asphalt.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Proposed GO Bonds	Carryover	$1,621,406	$0	$0	$0	$0	$0	$1,621,406
		Total Budget	**$1,621,406**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,621,406**

Operational Facilities

Building Equipment Renovation and Replacement

Project Number: PW00050 **Council District:** All

Project Location: City Wide

Projects planned for FY19 are to upgrade the Energy Management System (EMS) systems at 11 city buildings ($490,000), replace the main fire panel at City Hall and the east parking garages ($150,000), replace the compressor for the City Hall Chiller ($49,000), replace west garage sump pumps ($40,000), and replace Uninterrupted Power Supply (UPS) batteries at City facilities annually ($20,000). We have approximately 460 batteries at various city facilities. These batteries are on a 5 year replacement cycle. The batteries replaced will vary by location, size and cost.
$75,000 is being added each year in FY18-FY20 to have a comprehensive building assessment study conducted. The first year of the study will be for the all Public Safety facilities, second year is General Government facilities and the third year is for Community Services (not including Sports Complex) and Utilities facilities.

Upgrade these EMS Systems in FY19:
1. PSAB $80,000
2. City Hall $90,000
3. DCSB $65,000
4. MOC $28,000
5. Rio Vista $24,000
6. IT $37,000
7. PCPA $45,000
8. Court $45,000
9. Council Chambers $21,000
10. Community Center $37,000
11. Sunrise Library $18,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Municipal Office Compl	Carryover	$60,481	$0	$0	$0	$0	$0	$60,481
OT-Other	Municipal Office Compl	Carryover	$82,261	$0	$0	$0	$0	$0	$82,261
SY-Study	Municipal Office Compl	Base	$75,000	$50,000	$0	$0	$0	$0	$125,000
EQ-Equipme	Municipal Office Compl	Base	$749,000	$140,000	$0	$0	$0	$0	$889,000
		Total Budget	**$966,742**	**$190,000**	**$0**	**$0**	**$0**	**$0**	**$1,156,742**

Building Fixture and Finish Renovation

Project Number: PW00060 **Council District:** City Wide

Project Location: City Wide

This program provides for the renovation of building fixtures and finishes. The Facilities Division reviews requests from departments and staff to assess fixtures, paint and flooring.
FY19 planned projects include replacing carpet at various City buildings and City Hall Complex improvements.
1. PSAB 2nd floor flooring PD ($120,000)
2. PSAB 1st floor Fire Admin and Channel 11 flooring ($35,700)
3. IT flooring ($50,000)
4. Update Wayfinding Signs outside city hall plaza ($20,000)
5. Paint City Hall soffits, fascia, and area handrails ($50,000)
6. Paint and replace damaged light bollards ($70,000)
7. Repair concrete throughout complex ($150,000)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Municipal Office Compl	Carryover	$65,215	$0	$0	$0	$0	$0	$65,215
		Total Budget	**$65,215**	**$0**	**$0**	**$0**	**$0**	**$0**	**$65,215**

Operational Facilities

Chargeback Distribution FY2019

Project Number: CB02019 **Council District:**

Project Location:

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CD-Chargeba	River Corridors & Trails	Base	$3,315	$0	$0	$0	$0	$0	$3,315
CD-Chargeba	Transportation Sales Tax	Base	$1,003,531	$0	$0	$0	$0	$0	$1,003,531
CD-Chargeba	Highway User	Base	$45,317	$0	$0	$0	$0	$0	$45,317
CD-Chargeba	Proposed GO Bonds	Base	$336,170	$0	$0	$0	$0	$0	$336,170
CD-Chargeba	Capital Projects	Base	$22,921	$0	$0	$0	$0	$0	$22,921
CD-Chargeba	Wastewater Exp. W. of	Base	$3,494	$0	$0	$0	$0	$0	$3,494
CD-Chargeba	Wastewater Exp. E. of A	Base	$3,494	$0	$0	$0	$0	$0	$3,494
CD-Chargeba	Wastewater	Base	$105,488	$0	$0	$0	$0	$0	$105,488
CD-Chargeba	Water Exp. N. of Bell	Base	$36,242	$0	$0	$0	$0	$0	$36,242
CD-Chargeba	Water Exp. S. of Bell	Base	$10,483	$0	$0	$0	$0	$0	$10,483
CD-Chargeba	Water Expansion Post 1/	Base	$28,001	$0	$0	$0	$0	$0	$28,001
CD-Chargeba	Water	Base	$145,544	$0	$0	$0	$0	$0	$145,544
		Total Budget	**$1,744,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,744,000**

City Hall Roof Replacement

Project Number: PW00150 **Council District:** Acacia

Project Location: City Hall Building

The City Hall roof will be in excess of 30 years old in FY22 when the replacement roof is recommended for restoration. The replacement will include a complete replacement of the underlayment, new tiles and flashing material. In FY2017, the four corner ridges of the City Hall roof were repaired at a cost of $15,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,396,890	$1,396,890
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$14,110	$14,110
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,411,000**	**$1,411,000**

Operational Facilities

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995 **Council District:** Various

Project Location: Various locations

The goal of this capital program is to establish a recurring pattern of asphalt surface maintenance to ensure the longevity of these parking lots. The Streets Division acts as consultant to the Community Services Department to program, plan and prioritize projects in alternating years. In FY19, the team plans to perform complete pavement rehabilitations in the following parking lots: Deer Village Park; Fletcher Heights Park, Alta Vista Park; Sunnyslope Park.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Proposed GO Bonds	Carryover	$67	$0	$0	$0	$0	$0	$67
OT-Other	GO Bonds 2015	Carryover	$5,108	$0	$0	$0	$0	$0	$5,108
CO-Construct	GO Bonds 2015	Carryover	$411	$0	$0	$0	$0	$0	$411
OT-Other	Proposed GO Bonds	Base	$440,000	$0	$150,000	$0	$261,000	$436,000	$1,287,000
		Total Budget	**$445,586**	**$0**	**$150,000**	**$0**	**$261,000**	**$436,000**	**$1,292,586**

Citywide Security Program

Project Number: PW00506 **Council District:** Various

Project Location: Citywide

This project addresses security issues under the guidance of the Citywide Security Committee. The projects carried over from FY18 are replacement of equipment including video cameras, recorders and adding emergency phones at the Technology Center, Public Safety Administration Building and East Public Parking Garage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Carryover	$55,000	$0	$0	$0	$0	$0	$55,000
OT-Other	General	Carryover	$41,292	$0	$0	$0	$0	$0	$41,292
		Total Budget	**$96,292**	**$0**	**$0**	**$0**	**$0**	**$0**	**$96,292**

Operational Facilities

Community Assistance Resource Center

Project Number: CD00008 **Council District:**

Project Location: 83rd Ave & Cinnabar Ave

The purpose of the Resource Center is to provide an easily accessible public location where non-profit agencies and City staff can provide direct program services, intake and referral. Approximately six (6) non-profit agencies will be offered cubicle and private meeting space on a rotating and contractual basis and agencies will be selected based on community priorities. Examples include agencies dealing with illiteracy, cognitive disabilities, Alzheimer's, domestic violence, housing issues, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$277,500	$0	$0	$0	$0	$0	$277,500
CO-Construct	Community Dev Block	Base	$450,000	$0	$0	$0	$0	$0	$450,000
CO-Construct	General	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$1,027,500**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,027,500**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000	$400,000
Total Operating Impacts	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$200,000**	**$400,000**

Community Works Program

Project Number: COP0001 **Council District:**

Project Location: Citywide

The program provides a mechanism to fund smaller projects addressing more localized needs that may otherwise be overlooked in the capital program and projects that either the Council feels are advantageous to meet the city's mission or present a timely opportunity that could be missed if pursued under the regular CIP approval process, or address an immediate need that cannot or should not wait for the regular CIP approval process. Below is a list of the projects planned for FY2019.

Quick Response for Streets	$140,000
Entry Monuments	$80,000
Neighborhood Traffic Mitigation Program	$50,000
Ped, Bike, Signing/Striping	$75,000
Wall Painting	$50,000
Streetlight Infill	$60,000
Green Bike Lanes	$45,000
Quick Response for Weed Abatement and ROW Maintenance	$50,000

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Highway User	Carryover	$458,021	$0	$0	$0	$0	$0	$458,021
CO-Construct	Highway User	Carryover	$81,130	$0	$0	$0	$0	$0	$81,130
CO-Construct	General	Carryover	$150,000	$0	$0	$0	$0	$0	$150,000
OT-Other	Highway User	Base	$500,000	$0	$0	$0	$0	$0	$500,000
OT-Other	General	Base	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$1,239,151**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,239,151**

Operational Facilities

Council Chambers Building Repair Program

Project Number: PW00510 **Council District:** Acacia

Project Location: Municipal Office Complex

The Council Chambers building is reaching an age where the building envelope and building technical systems are reaching the end of their serviceable life. The funding in this program will provide for the planned repair, replacement, and upgrade of these systems on a prioritized need basis. Near term improvements in FY2020 and FY2022 include the replacement of joint sealants at building masonry joints and glazing systems, coordinated with the rehabilitation of exterior soffits, metal fascias, gutters, and the replacement of the concrete tile roof. Out year funding anticipates building HVAC system replacements and ADA upgrades.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Proposed GO Bonds	Carryover	$19,129	$0	$0	$0	$0	$0	$19,129
OT-Other	Proposed GO Bonds	Carryover	$110,058	$0	$0	$0	$0	$0	$110,058
CO-Construct	Proposed GO Bonds	Base	$0	$80,000	$0	$333,663	$0	$450,000	$863,663
AT-Arts	Proposed GO Bonds	Base	$0	$800	$0	$3,337	$0	$4,500	$8,637
		Total Budget	**$129,187**	**$80,800**	**$0**	**$337,000**	**$0**	**$454,500**	**$1,001,487**

Energy Efficiency Projects

Project Number: PW00507 **Council District:**

Project Location: Citywide

Implimentation of energy efficiency and solar energy projects at City Hall, the Technology Center, Rio Vista Recreation Center, the Performing Arts Center, the Development and Community Services Building, Sunrise Library, Fire Station 191, Fire Station 192, Fire Station 193, Fire Station 194, Fire Station 195, Fire Station 196, Fire Station 197, Fire Fleet Services, Pinnacle Peak Public Safety Building and Beardsley Waste Water Treatment Plant.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Energy Efficiency Projec	Carryover	$1,746	$0	$0	$0	$0	$0	$1,746
SY-Study	General	Carryover	$14,863	$0	$0	$0	$0	$0	$14,863
OT-Other	Energy Efficiency Projec	Carryover	$941,216	$0	$0	$0	$0	$0	$941,216
OT-Other	Wastewater	Carryover	$21,003	$0	$0	$0	$0	$0	$21,003
OT-Other	Municipal Office Compl	Carryover	$160,545	$0	$0	$0	$0	$0	$160,545
		Total Budget	**$1,139,373**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,139,373**

Operational Facilities

Fleet Heavy Duty Vehicle Lift

Project Number: PW13010 **Council District:**

Project Location: MOC Fleet building

This project is to purchase and install a new heavy-duty vehicle lift. This will involve filling in the vehicle service pit at Fleet and replacing it with a heavy-duty truck lift. The project will involve the demolition of utilities within the pit, and filling the pit with a compacted 6-inch concrete slab. It will also install new electrical service and compressed air for the lift.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Residential Solid Waste	Carryover	$620	$0	$0	$0	$0	$0	$620
		Total Budget	**$620**	**$0**	**$0**	**$0**	**$0**	**$0**	**$620**

Fleet Shop Repair

Project Number: PW00306 **Council District:**

Project Location: MOC 8850 N 79th Ave

Phase 1 is the renovation of the existing 20,000 sq. ft. building to repair existing failures. Some of the major repairs include roof repair ($35K), rain gutters replaced ($45K), a new air compressor system, a new fluid distribution system, coolers replaced ($20K), and a safety harness system for working on top of large truck bodies. The repairs will keep the building functional until a new facility can be constructed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Highway User	Base	$100,000	$0	$0	$0	$0	$0	$100,000
CO-Construct	Residential Solid Waste	Base	$100,000	$0	$0	$0	$0	$0	$100,000
CO-Construct	General	Base	$100,000	$0	$0	$0	$0	$0	$100,000
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Operational Facilities

Impact Fee Study

Project Number: CD00007 **Council District:** All

Project Location: Citywide

This study will update City impact fees. These fees should be updated every three years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Park Imp Fee 2014 W of	Carryover	$9,000	$0	$0	$0	$0	$0	$9,000
SY-Study	Parks Zone 2-Post 8/1/1	Carryover	$4,000	$0	$0	$0	$0	$0	$4,000
SY-Study	Park Imp Fee 2014 Bell t	Carryover	$9,000	$0	$0	$0	$0	$0	$9,000
SY-Study	Fire/EmergSvs Imp Fees	Carryover	$9,000	$0	$0	$0	$0	$0	$9,000
SY-Study	Law Enfrcmnt IF 2014	Carryover	$9,000	$0	$0	$0	$0	$0	$9,000
SY-Study	Street Impact Fees Z1 Po	Carryover	$18,000	$0	$0	$0	$0	$0	$18,000
SY-Study	Streets Zone 3 Dev Fee	Carryover	$37,000	$0	$0	$0	$0	$0	$37,000
SY-Study	Park Imp Fee 2014 W of	Base	$0	$9,000	$0	$0	$9,000	$9,000	$27,000
SY-Study	Parks Zone 2-Post 8/1/1	Base	$0	$9,000	$0	$0	$9,000	$9,000	$27,000
SY-Study	Park Imp Fee 2014 Bell t	Base	$0	$9,000	$0	$0	$9,000	$9,000	$27,000
SY-Study	Fire/EmergSvs Imp Fees	Base	$0	$9,000	$0	$0	$9,000	$9,000	$27,000
SY-Study	Law Enfrcmnt IF 2014	Base	$0	$9,000	$0	$0	$9,000	$9,000	$27,000
SY-Study	Streets Zone 3 Dev Fee	Base	$0	$55,000	$0	$0	$55,000	$55,000	$165,000
		Total Budget	**$95,000**	**$100,000**	**$0**	**$0**	**$100,000**	**$100,000**	**$395,000**

MOC Fuel Island

Project Number: PW00305 **Council District:** Acacia

Project Location: MOC

Install a central delivery system at the MOC fuel island for pumping of Diesel Exhaust Fluid (DEF) into vehicles running diesel fuel. Provide engineering services as need to support the installation. Install an above ground storage tank, underground piping, and two dispensers. Associated electrical and connection to the TRAK fuel management system is included. This central delivery system will replace two temporary low volume pumping systems currently in use.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Commercial Solid Waste	Carryover	$734	$0	$0	$0	$0	$0	$734
OT-Other	Commercial Solid Waste	Carryover	$1,650	$0	$0	$0	$0	$0	$1,650
OT-Other	General	Carryover	$63	$0	$0	$0	$0	$0	$63
OT-Other	General	Carryover	$13,265	$0	$0	$0	$0	$0	$13,265
OT-Other	General	Carryover	$7,035	$0	$0	$0	$0	$0	$7,035
		Total Budget	**$22,747**	**$0**	**$0**	**$0**	**$0**	**$0**	**$22,747**

Operational Facilities

MOC Site Lighting Improvements

Project Number: PW00402 **Council District:**

Project Location: Municipal Operations Center

A study of the current lighting at the MOC was completed in October 2016. This CIP in FY18 will provide improvements to the exterior lighting systems and reduce energy costs. The project will include engineering services, replacement of lighting fixtures with current technology LED lighting, and adding or replacing light poles to achieve a more uniformly lighted MOC yard.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	CIP Capital Projects Fun	Carryover	$380,000	$0	$0	$0	$0	$0	$380,000
		Total Budget	**$380,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$380,000**

Network Infrastructure Replacement - Comm Theater

Project Number: IT00030 **Council District:** Acacia

Project Location: Community Theater

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Network infrastructure equipment at the Community Theater will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	IT Reserve	Base	$10,000	$0	$0	$0	$0	$0	$10,000
		Total Budget	**$10,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$10,000**

Network Infrastructure Replacement - Community Ctr

Project Number: IT00029 **Council District:** Acacia

Project Location: Community Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Network infrastructure equipment at the Community Center will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	IT Reserve	Base	$24,000	$0	$0	$0	$0	$0	$24,000
		Total Budget	**$24,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$24,000**

Operational Facilities

Network Infrastructure Replacement - Fire Stations

Project Number: IT00009 **Council District:** Various

Project Location: Fire Stations

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the fire stations will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	IT Reserve	Base	$165,700	$0	$0	$0	$0	$0	$165,700
		Total Budget	**$165,700**	**$0**	**$0**	**$0**	**$0**	**$0**	**$165,700**

Network Infrastructure Replacement - Lib & Council

Project Number: IT00022 **Council District:** Acacia

Project Location: Main Library & Council Chambers

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure equipment at the Main Library and Council Chambers will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	IT Reserve	Base	$60,000	$0	$0	$0	$0	$0	$60,000
		Total Budget	**$60,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$60,000**

Network Infrastructure Replacement - Microwave WAN

Project Number: IT00026 **Council District:** Various

Project Location: Citywide

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Microwave WAN infrastructure equipment at various city locations will require replacement in FY21, FY24, and FY27.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	IT Reserve	Carryover	$60,000	$0	$0	$0	$0	$0	$60,000
		Total Budget	**$60,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$60,000**

Operational Facilities

Network Infrastructure Replacement - MOC

Project Number: IT00014 **Council District:** Acacia

Project Location: MOC

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Municipal Operations Center (MOC) will require replacement in FY20 and FY25.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	Highway User	Base	$0	$29,923	$0	$0	$0	$29,923	$59,846
EQ-Equipme	General	Base	$0	$31,790	$0	$0	$0	$31,790	$63,580
		Total Budget	**$0**	**$61,713**	**$0**	**$0**	**$0**	**$61,713**	**$123,426**

Network Infrastructure Replacement - Rio Vista

Project Number: IT00023 **Council District:** Ironwood

Project Location: Rio Vista Rec Center & Park

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure equipment at Rio Vista Recreation Center and Park will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	IT Reserve	Base	$60,000	$0	$0	$0	$0	$0	$60,000
		Total Budget	**$60,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$60,000**

Network Infrastructure Replacement - Security

Project Number: IT00021 **Council District:** Acacia

Project Location: Technology Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Security network infrastructure, including firewalls, network monitoring, and network authentication, throughout the city will require replacement in FY19 and FY24.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	IT Reserve	Base	$240,000	$0	$0	$0	$0	$0	$240,000
		Total Budget	**$240,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$240,000**

Operational Facilities

Parking Lot Maintenance for City Buildings

Project Number: PW11150 **Council District:** All

Project Location: Citywide

This project will address the need for ongoing repairs and maintenance for parking lots at City facilities.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Carryover	$95,000	$0	$0	$0	$0	$0	$95,000
OT-Other	General	Carryover	$236	$0	$0	$0	$0	$0	$236
		Total Budget	**$95,236**	**$0**	**$0**	**$0**	**$0**	**$0**	**$95,236**

Peoria Center for Performing Arts Chiller

Project Number: PW00080 **Council District:** Acacia

Project Location: 8355 W. Peoria Avenue

The Peoria Center for Performing Arts (PCPA) is 11 years old. It now requires refurbishment and enhancements to maintain a high quality level of performance and improvement of operational efficiencies. Work in FY19 will include replacement of the chiller ($475,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	General	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
OT-Other	General	Carryover	$524	$0	$0	$0	$0	$0	$524
EQ-Equipme	Percent for the Arts	Base	$475,000	$0	$0	$0	$0	$0	$475,000
		Total Budget	**$525,524**	**$0**	**$0**	**$0**	**$0**	**$0**	**$525,524**

Peoria Transit Center

Project Number: PW00325 **Council District:** Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria. It is anticipated that the transit center will be co-located with a Peoria Park and Ride facility. The location of the facility will be determined by an implementation study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Outside Sources	Base	$0	$0	$0	$0	$0	$156,575	$156,575
CO-Construct	Outside Sources	Base	$0	$0	$0	$0	$0	$2,342,381	$2,342,381
CB-Chargeba	Outside Sources	Base	$0	$0	$0	$0	$0	$43,225	$43,225
AT-Arts	Outside Sources	Base	$0	$0	$0	$0	$0	$24,990	$24,990
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,567,171**	**$2,567,171**

Operational Facilities

Public Safety Building Needs

Project Number: PW00090 **Council District:**

Project Location: Various Public Safety Facilities

This request includes approximately $90,000 to upgrade the EMS systems at Fire Stations 191, 192, 193, 194, 196 and 197 in FY19. It additionally includes $148,000 to replace air conditioning units/coolers at Fire Stations 191, 193, 194 and 195 in FY19. Replacement of air conditioning units/coolers at Fire Stations 195 will be completed in FY20. Also funded in FY19 are approximately $30,000 for facility refurbishment and a replacement Fire Alarm panel for Fire Station 193.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Carryover	$15,522	$0	$0	$0	$0	$0	$15,522
OT-Other	General	Carryover	$1	$0	$0	$0	$0	$0	$1
EQ-Equipme	General	Base	$268,000	$155,000	$0	$0	$0	$0	$423,000
		Total Budget	**$283,523**	**$155,000**	**$0**	**$0**	**$0**	**$0**	**$438,523**

Pyramid Peak Radio Site

Project Number: IT00035 **Council District:** Mesquite

Project Location: Pyramid Peak Plant

This project will provide a new communications site to provide enhanced radio coverage primarily in the northeast part of Peoria. Due to the mountainous terrain, the existing radio system does not provide adequate ocverage for this area. The site plans include a lattice-style tower and moving an existing shelter to house the site radio equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	CIP Capital Projects Fun	Carryover	$878,628	$0	$0	$0	$0	$0	$878,628
		Total Budget	**$878,628**	**$0**	**$0**	**$0**	**$0**	**$0**	**$878,628**

Radio Subscriber Replacements

Project Number: IT00018 **Council District:** Various

Project Location: Citywide

The City's subscriber radio units deployed citywide will require replacement in order to continue operation on the RWC network. Subscriber replacements began in FY16 and will continue through FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	Proposed GO Bonds	Base	$549,535	$549,535	$0	$0	$0	$0	$1,099,070
		Total Budget	**$549,535**	**$549,535**	**$0**	**$0**	**$0**	**$0**	**$1,099,070**

Operational Facilities

Renovate Main Library

Project Number: PW00509 **Council District:** Acacia

Project Location: Municipal Office Complex

The Main Library, constructed in 1991, has had no major renovations or furniture replacements since its construction. This project originally planned for interior and building systems refurb/replacement. In FY17, furniture modernization was prioritized; FY18 focused on fixed seating and ADA enhancements in the Willow Room, roof and HVAC system repairs, while developing a strategic plan for service delivery that includes citizen engagement and will inform how Main Library renovations will respond to system-wide needs; Improvements in FY19 and beyond will be informed by the strategic plan's final recommendations and funding requests will be adjusted accordingly.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Proposed GO Bonds	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
DS-Design	Proposed GO Bonds	Base	$200,000	$200,000	$0	$0	$0	$0	$400,000
CO-Construct	Proposed GO Bonds	Base	$0	$1,200,990	$1,200,990	$0	$0	$0	$2,401,980
CB-Chargeba	Proposed GO Bonds	Base	$0	$75,000	$75,000	$0	$0	$0	$150,000
AT-Arts	Proposed GO Bonds	Base	$0	$14,010	$12,010	$0	$0	$0	$26,020
		Total Budget	**$400,000**	**$1,490,000**	**$1,288,000**	**$0**	**$0**	**$0**	**$3,178,000**

Transit Park and Ride Lot

Project Number: PW00335 **Council District:** Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit park and ride lot located in Peoria. It is anticipated that the park and ride lot will be co-located with a Peoria Transit Center. The location of the facility will be determined by an implementation study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Outside Sources	Carryover	$4,603,047	$0	$0	$0	$0	$0	$4,603,047
LA-Land Acq	Outside Sources	Carryover	$2,138,675	$0	$0	$0	$0	$0	$2,138,675
		Total Budget	**$6,741,722**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,741,722**

Vistancia Radio Site

Project Number: IT00034 **Council District:** Mesquite

Project Location: Vistancia

Due to current radio system coverage that is less than sufficient in the northern area, an additional radio site is being requested in the Vistancia area. Site development, including environmental studies will be conducted. The new site will include a shelter, tower, generator, radio equipment, and microwave backhaul equipment.

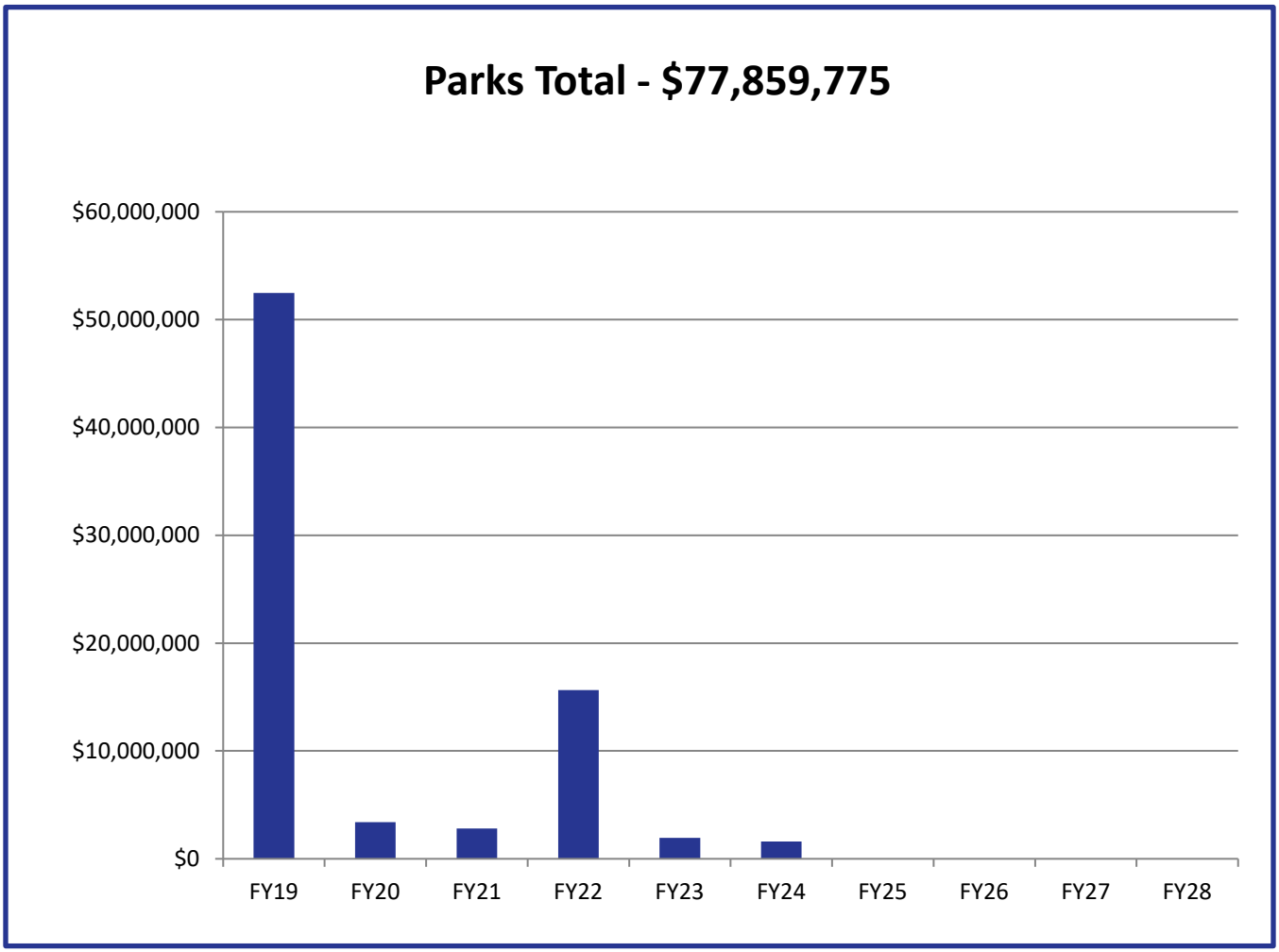
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	Proposed GO Bonds	Base	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
		Total Budget	**$2,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,000,000**

Parks, Trails and Open Space

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista and Pioneer Community Park each offer lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller-bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. Projects in the 10-year program include development of a new community park in the northern portion of Peoria, design and construction of a southern access point to the New River Trail system near the south side of Olive in the vicinity of 99th Avenue, inception of a neighborhood parks refresh program as well as a continued commitment to maintaining the city's retention basins.



Parks - Community

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$0	$0	$500,000	$0	$0	$0	$500,000
4252 - Proposed GO Bonds	$20,613,876	$0	$43,765	$0	$0	$0	$20,657,641
4550 - CIP Capital Projects Fund	$10,000,000	$0	$2,000,000	$0	$0	$0	$12,000,000
5040 - Non-GO Bond Debt	$0	$0	$0	$13,000,000	$0	$0	$13,000,000
7904 - Neighborhood Park Dev Zone 2	$220,000	$0	$0	$0	$0	$0	$220,000
7907 - NeighPkDevl Fees - Z2 Post 1/1/12	$1,210,000	$0	$0	$0	$0	$0	$1,210,000
7908 - NeighPkDevl Fees - Z3 Post 1/1/12	$755,000	$0	$0	$0	$0	$0	$755,000
7910 - Citywide Park/Rec Facility Dev	$1,336,001	$0	$0	$0	$0	$0	$1,336,001
7911 - Community Park Dev Fee - Post	$310,166	$0	$0	$0	$0	$0	$310,166
7942 - Parks Zone 2-Post 8/1/14	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
7943 - Park Imp Fee 2014 W of Agua Fria	$2,700,000	$0	$0	$0	$0	$0	$2,700,000
Total - Parks - Community	**$38,645,043**	**$0**	**$2,543,764**	**$13,000,000**	**$0**	**$0**	**$54,188,808**

Parks - Community

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Northern Community Park	$38,645,043	$0	$2,543,764	$13,000,000	$0	$0	**$54,188,808**
Total - Parks - Community	**$38,645,043**	**$0**	**$2,543,764**	**$13,000,000**	**$0**	**$0**	**$54,188,808**

Parks - Neighborhood

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
4251 - GO Bonds 2015	$862,665	$0	$0	$0	$0	$0	$862,665
4252 - Proposed GO Bonds	$2,772,461	$1,551,369	$0	$0	$0	$0	$4,323,830
4550 - CIP Capital Projects Fund	$1,100,103	$0	$0	$0	$0	$0	$1,100,103
Total - Parks - Neighborhood	**$4,735,229**	**$1,551,369**	**$0**	**$0**	**$0**	**$0**	**$6,286,598**

Parks - Neighborhood

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Country Meadows Park Improvements	$239,613	$1,234,018	$0	$0	$0	$0	**$1,473,631**
Sonoran Mountain Ranch Park Improvements	$58,095	$317,351	$0	$0	$0	$0	**$375,446**
The Meadows Neighborhood Park	$4,437,521	$0	$0	$0	$0	$0	**$4,437,521**
Total - Parks - Neighborhood	**$4,735,229**	**$1,551,369**	**$0**	**$0**	**$0**	**$0**	**$6,286,598**

Parks - Other

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$2,583,250	$435,000	$0	$0	$0	$0	$3,018,250
2000 - Sports Complex	$193,000	$0	$0	$0	$0	$0	$193,000
4252 - Proposed GO Bonds	$474,000	$1,212,000	$0	$0	$0	$0	$1,686,000
4810 - Outside Sources	$80,000	$0	$0	$0	$0	$0	$80,000
7904 - Neighborhood Park Dev Zone 2	$42,000	$0	$0	$0	$0	$0	$42,000
7941 - Park Imp Fee 2014 Bell to P.Peak	$42,000	$0	$0	$0	$0	$0	$42,000
7943 - Park Imp Fee 2014 W of Agua Fria	$42,000	$0	$0	$0	$0	$0	$42,000
Total - Parks - Other	**$3,456,250**	**$1,647,000**	**$0**	**$0**	**$0**	**$0**	**$5,103,250**

Parks - Other

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Ball Field Lighting	$300,000	$0	$0	$0	$0	$0	**$300,000**
Community Services ADA Compliance	$490,000	$0	$0	$0	$0	$0	**$490,000**
Community Services Master Plan	$300,000	$0	$0	$0	$0	$0	**$300,000**
Inclusive Playgrounds	$0	$1,212,000	$0	$0	$0	$0	**$1,212,000**
Irrigation and Turf Improvements	$200,000	$0	$0	$0	$0	$0	**$200,000**
Neighborhood Parks Refresh Program	$270,000	$270,000	$0	$0	$0	$0	**$540,000**
Park and Recreation Facility Refurbishment	$1,267,250	$0	$0	$0	$0	$0	**$1,267,250**
Retention Basin Improvement	$464,000	$0	$0	$0	$0	$0	**$464,000**
Retention Basin Refresh Program	$165,000	$165,000	$0	$0	$0	$0	**$330,000**
Total - Parks - Other	**$3,456,250**	**$1,647,000**	**$0**	**$0**	**$0**	**$0**	**$5,103,250**

Parks - Trails & Open Space

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
4150 - Capital Projects	$142,500	$171,655	$254,364	$326,040	$0	$0	$894,559
4251 - GO Bonds 2015	$1,706,267	$0	$0	$0	$0	$0	$1,706,267
4252 - Proposed GO Bonds	$975,032	$0	$0	$787,923	$1,951,810	$1,595,000	$5,309,765
4550 - CIP Capital Projects Fund	$2,531,722	$0	$0	$0	$0	$0	$2,531,722
4810 - Outside Sources	$0	$0	$0	$1,545,788	$0	$0	$1,545,788
7920 - River Corridors & Trails Dev	$270,610	$22,409	$0	$0	$0	$0	$293,019
Total - Parks - Trails & Open Space	**$5,626,131**	**$194,064**	**$254,364**	**$2,659,751**	**$1,951,810**	**$1,595,000**	**$12,281,120**

Parks - Trails & Open Space

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
75th Avenue and Deer Valley Trailhead	$56,827	$0	$0	$0	$0	$0	**$56,827**
83rd Avenue and Village Parkway Trailhead	$250,000	$0	$0	$0	$0	$0	**$250,000**
99th Ave and Olive Trailhead	$1,974,208	$0	$0	$0	$0	$0	**$1,974,208**
New River Trail - Villa Lindo and Pinnacle Pk	$0	$0	$0	$0	$0	$1,595,000	**$1,595,000**
New River Trail; Williams Rd to Happy Valley Rd	$808,374	$194,064	$0	$0	$0	$0	**$1,002,438**
Skunk Creek Multi-Use Path	$0	$0	$254,364	$1,871,828	$0	$0	**$2,126,192**
Sonoran Preservation Program (Open Space)	$2,536,722	$0	$0	$0	$0	$0	**$2,536,722**
Trailhead at Vistancia	$0	$0	$0	$787,923	$1,951,810	$0	**$2,739,733**
Total - Parks - Trails & Open Space	**$5,626,131**	**$194,064**	**$254,364**	**$2,659,751**	**$1,951,810**	**$1,595,000**	**$12,281,120**

Parks - Community

Northern Community Park

Project Number: CS00059 **Council District:** Mesquite

Project Location: Lake Pleasant Parkway at Dixileta Dr.

This is a request to fund the development of a community park in the northern portion of Peoria. In FY 2015, a study was conducted that concluded that the New River Dam impoundment area near Lake Pleasant Parkway and Dixileta Drive was the most viable location for the next community park. The study evaluated multiple parcels and analyzed landform factors, infrastructure requirements, and costs of acquisition. Park test fit concepts were presented to the public in early 2016 in a series of public meetings. Park amenities will be similar to those offered at Rio Vista and Pioneer Community Parks including lighted fields, playgrounds, ball courts, a fishing lake, and a possible trailhead. Funding will be used for expenses related to, design, construction, development fees, outside agency and public utility agreements, and park related capital equipment costs. A future phase of development (not funded) includes a recreation center and pool.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Community Park Dev Fe	Carryover	$14,450	$0	$0	$0	$0	$0	$14,450
OT-Other	Parks Zone 2-Post 8/1/1	Carryover	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
OT-Other	Community Park Dev Fe	Carryover	$2,073	$0	$0	$0	$0	$0	$2,073
CO-Construct	Park Imp Fee 2014 W of	Carryover	$2,700,000	$0	$0	$0	$0	$0	$2,700,000
CO-Construct	Community Park Dev Fe	Carryover	$293,643	$0	$0	$0	$0	$0	$293,643
CO-Construct	Citywide Park/Rec Facili	Carryover	$1,336,001	$0	$0	$0	$0	$0	$1,336,001
CO-Construct	NeighPkDevl Fees - Z3	Carryover	$755,000	$0	$0	$0	$0	$0	$755,000
CO-Construct	NeighPkDevl Fees - Z2	Carryover	$1,210,000	$0	$0	$0	$0	$0	$1,210,000
CO-Construct	Neighborhood Park Dev	Carryover	$220,000	$0	$0	$0	$0	$0	$220,000
CO-Construct	CIP Capital Projects Fun	Carryover	$10,000,000	$0	$0	$0	$0	$0	$10,000,000
CO-Construct	Proposed GO Bonds	Carryover	$20,613,876	$0	$0	$0	$0	$0	$20,613,876
CO-Construct	Non-GO Bond Debt	Base	$0	$0	$0	$13,000,000	$0	$0	$13,000,000
CO-Construct	CIP Capital Projects Fun	Base	$0	$0	$2,000,000	$0	$0	$0	$2,000,000
CO-Construct	Proposed GO Bonds	Base	$0	$0	$43,765	$0	$0	$0	$43,765
CO-Construct	General	Base	$0	$0	$500,000	$0	$0	$0	$500,000
		Total Budget	**$38,645,043**	**$0**	**$2,543,764**	**$13,000,000**	**$0**	**$0**	**$54,188,808**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Personal OPS	$0	$806,088	$806,088	$806,088	$806,088	$4,030,440	$7,254,792
Non-Pers OPS	$0	$699,857	$699,857	$699,857	$699,857	$3,499,285	$6,298,713
Non-Pers OPS	$0	$36,600	$36,600	$36,600	$36,600	$183,000	$329,400
Total Operating Impacts	**$0**	**$1,542,545**	**$1,542,545**	**$1,542,545**	**$1,542,545**	**$7,712,725**	**$13,882,905**

Parks - Neighborhood

Country Meadows Park Improvements

Project Number: CS00203 **Council District:** Pine

Project Location: W. Butler Dr. & N. 111th Ave.

This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in the subsequent year. Amenities at Country Meadows Park could include an airnasium, dog park, or skate plaza. Minor enhancements of existing playgrounds, fall surfacing, lighting repairs, and/or a restroom refresh would be undertaken concurrently. The design, public input of the project is scheduled for January 2019.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$239,613	$1,198,064	$0	$0	$0	$0	$1,437,677
CB-Chargeba	Proposed GO Bonds	Base	$0	$23,973	$0	$0	$0	$0	$23,973
AT-Arts	Proposed GO Bonds	Base	$0	$11,981	$0	$0	$0	$0	$11,981
		Total Budget	**$239,613**	**$1,234,018**	**$0**	**$0**	**$0**	**$0**	**$1,473,631**

Sonoran Mountain Ranch Park Improvements

Project Number: CS00204 **Council District:** Mesquite

Project Location: N. Chaffen Blvd & W. Miner Trail

This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in the subsequent year. Amenities at Sonoran Mountain Ranch Park could include a hard court shade structure, enhanced playground shade, skate pad, misting pad, or fenced dog run. Minor enhancements of existing playground fall surfacing, lighting repairs, and/or a restroom refresh would be undertaken concurrently.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$58,095	$290,473	$0	$0	$0	$0	$348,568
CB-Chargeba	Proposed GO Bonds	Base	$0	$23,973	$0	$0	$0	$0	$23,973
AT-Arts	Proposed GO Bonds	Base	$0	$2,905	$0	$0	$0	$0	$2,905
		Total Budget	**$58,095**	**$317,351**	**$0**	**$0**	**$0**	**$0**	**$375,446**

Parks - Neighborhood

The Meadows Neighborhood Park

Project Number: CS00086 **Council District:** Ironwood

Project Location: Northern Camino a Lago Area (south of Pinnacle Peak Rd.)

This project involves development of a neighborhood park in the North section of the Camino a Lago site (The Meadows). This project includes land acquisition, design and construction of a 10 - acre neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, lighted multi-use fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	CIP Capital Projects Fun	Base	$1,100,103	$0	$0	$0	$0	$0	$1,100,103
CO-Construct	Proposed GO Bonds	Base	$2,474,753	$0	$0	$0	$0	$0	$2,474,753
CO-Construct	GO Bonds 2015	Base	$862,665	$0	$0	$0	$0	$0	$862,665
		Total Budget	**$4,437,521**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,437,521**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Personal OPS	$0	$46,914	$46,914	$46,914	$46,914	$234,570	$422,226
Non-Pers OPS	$0	$115,370	$115,370	$115,370	$115,370	$576,850	$1,038,330
Capital OPS	$0	$28,500	$0	$0	$0	$0	$28,500
Total Operating Impacts	**$0**	**$190,784**	**$162,284**	**$162,284**	**$162,284**	**$811,420**	**$1,489,056**

Parks - Other

Ball Field Lighting

Project Number: CS00195 **Council District:** Mesquite

Project Location: Northern Peoria

This is a request for multi-use field lighting in Northern Peoria as parks are developed. A current site under review is the Meadows Park which will be next to a potential future school site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$16,000	$16,000	$16,000	$16,000	$80,000	$144,000
Total Operating Impacts	**$0**	**$16,000**	**$16,000**	**$16,000**	**$16,000**	**$80,000**	**$144,000**

Community Services ADA Compliance

Project Number: CS00177 **Council District:**

Project Location: city wide

Title II of the Americans with Disabilities Act (ADA) requires that all municipal sites and facilities be evaluated for accessibility to the programs and services provided, including those that existed before 1992. In September 2010, the Department of Justice published a new ADA Title II regulation that included new accessibility standards known as the “2010 ADA Standards for Accessible Design”. The City of Peoria is required to use these new “2010 ADA Standards for Accessible Design” to evaluate all existing sites.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	General	Carryover	$390,000	$0	$0	$0	$0	$0	$390,000
OT-Other	General	Base	$100,000	$0	$0	$0	$0	$0	$100,000
		Total Budget	**$490,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$490,000**

Parks - Other

Community Services Master Plan

Project Number: CS00067 **Council District:** Citywide

Project Location: Citywide

This project is a request to update the comprehensive Community Services Master Plan (CSMP) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails. This project is scheduled to start in January 2019.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Park Imp Fee 2014 W of	Base	$42,000	$0	$0	$0	$0	$0	$42,000
SY-Study	Park Imp Fee 2014 Bell t	Base	$42,000	$0	$0	$0	$0	$0	$42,000
SY-Study	Neighborhood Park Dev	Base	$42,000	$0	$0	$0	$0	$0	$42,000
SY-Study	Proposed GO Bonds	Base	$174,000	$0	$0	$0	$0	$0	$174,000
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Inclusive Playgrounds

Project Number: CS00205 **Council District:**

Project Location: various

This is a request to install/replace inclusive/accessible play areas at Rio Vista Park. This request expands the amenties offered to an expanded population.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$0	$1,200,000	$0	$0	$0	$0	$1,200,000
AT-Arts	Proposed GO Bonds	Base	$0	$12,000	$0	$0	$0	$0	$12,000
		Total Budget	**$0**	**$1,212,000**	**$0**	**$0**	**$0**	**$0**	**$1,212,000**

Parks - Other

Irrigation and Turf Improvements

Project Number: CS00208 **Council District:**

Project Location:

As a result of our recent Irrigation and Turf Reduction study, we are proposing the process to become more resourceful and sustainable with our water resources. The study has specifically identified key areas and strategies that we are looking to implement and execute for the long-term savings, stewardship, and vegetative quality of park sites. The focus is to execute turf reduction strategies identified in the turf and irrigation reduction study. Turf areas identified for reduction are non-use areas that require additional resources to maintain. The enhancements will provide a better quality turf to the remaining area due to the ability to reallocate resources to a smaller defined area. Projects may include a renovation or infrastructure enhancements that are needed such as pump starters, mainline upsizing and valve replacements. The study identified that the divisions are watering to their budget, but below expected plant requirements. The reduction will allow to enhance existing sites without increasing water costs. The first project is Parkridge Park.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$200,000**

Neighborhood Parks Refresh Program

Project Number: CS00019 **Council District:**

Project Location: Various

Partial renovation/refresh of existing City maintained neighborhood parks. Landscape renovations to include heavy vegetative cleanup with tree crown cleaning and shrub cleanup. Irrigation repairs/replacement to landscape drip systems as necessary. Replacement of lost trees and/or shrubs. Top-dress existing granite with new granite or stabilized DG (depending on site conditions). Includes utility location services for tree planting. Option to review turf grass condition to apply appropriate cultural practices. The focus of this program will work in combination with the facilities request. This request will address the soft scrap from the curb into the park to provide an aesthetically pleasing view from the roadway and would match up with the improvement from the outer ring to improvement within the park. It will allow staff to place and reconfigure the right tree/plant in the proper place. An example would be removing sisso trees away from sidewalks and replanting with an appropriate species that won't impact walkways. The first parks to be refurbished would be Fletcher Heights North and Alta Vista Parks in year one and Sundance and Sweetwater Parks in year two.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$270,000	$270,000	$0	$0	$0	$0	$540,000
		Total Budget	**$270,000**	**$270,000**	**$0**	**$0**	**$0**	**$0**	**$540,000**

Parks - Other

Park and Recreation Facility Refurbishment

Project Number: CS00185 **Council District:**

Project Location: various

This is a request to refurbish/replace items at the following locations: Sweetwater Park, Sunrise, Centennial and Peoria Pools, WestWing Park and the Sports Complex.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	General	Carryover	$500,000	$0	$0	$0	$0	$0	$500,000
OT-Other	Outside Sources	Base	$80,000	$0	$0	$0	$0	$0	$80,000
OT-Other	Sports Complex	Base	$193,000	$0	$0	$0	$0	$0	$193,000
OT-Other	General	Base	$494,250	$0	$0	$0	$0	$0	$494,250
		Total Budget	**$1,267,250**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,267,250**

Retention Basin Improvement

Project Number: CS00017 **Council District:** Willow

Project Location: 109th and Adams

Enhancement of City maintained retention basin BN005 (109th/Adams) from the overall retention basin prioritized list. Landscape improvements to include irrigation redesign, tree planting, shrub planting, and removal and replacement of DG granite. Optional turf additions (where applicable). Potential amenities could include seating benches, pet waste stations, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$464,000	$0	$0	$0	$0	$0	$464,000
		Total Budget	**$464,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$464,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$18,250	$18,750	$19,250	$19,500	$105,000	$180,750
Total Operating Impacts	**$0**	**$18,250**	**$18,750**	**$19,250**	**$19,500**	**$105,000**	**$180,750**

Parks - Other

Retention Basin Refresh Program

Project Number: CS00004 **Council District:**

Project Location: Various

Partial renovation or refresh of existing storm water retention basins owned by the City based on a prioritized ranking of current landscape conditions. Landscape renovations to include heavy vegetative cleanup with tree crown cleaning, irrigation repairs and replacement as necessary. Replacement of lost trees and/or shrubs. Top-dress existing granite with new granite. Includes utility location services for tree planting. Option to review function and capacity of drywells. Funds will be utilized to execute the prioritized list of retention basins. The refresh will include irrigation repairs, plant replacements, DG refresh and tree lifting, dry well servicing/repair, outfall/inlet repairs. The majority of the vegetative refurbishment will occur 20-30 feet off the boundary property lines. The prioirites will be based on the prioritized list.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	General	Base	$165,000	$165,000	$0	$0	$0	$0	$330,000
		Total Budget	**$165,000**	**$165,000**	**$0**	**$0**	**$0**	**$0**	**$330,000**

Parks - Trails & Open Space

75th Avenue and Deer Valley Trailhead

Project Number: CS00173 **Council District:** Willow

Project Location: 75th Avenue and Deer Valley

This project will provide a connection to the New River Trail from the south side of Deer Valley Road, and will include shade, benches, drinking fountains, and limited parking. This project will provide a vital link for both pedestrian and bicycles, as it will enable the extension of bike lanes on Deer Valley Road to New River and will provide direct access to the Deer Valley Road underpass and New River Trail.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	GO Bonds 2015	Carryover	$56,827	$0	$0	$0	$0	$0	$56,827
		Total Budget	**$56,827**	**$0**	**$0**	**$0**	**$0**	**$0**	**$56,827**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

83rd Avenue and Village Parkway Trailhead

Project Number: CS00156 **Council District:** Willow

Project Location: 83rd Avenue and Village Parkway

With the path connection complete to the New River the next phase will include: design and construction off-street parking, drinking fountain, resting area and landscaping.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
		Total Budget	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$250,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

Parks - Trails & Open Space

99th Ave and Olive Trailhead

Project Number: CS00088 **Council District:** Pine

Project Location: 99th Avenue and Olive Avenue

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a shade ramadas, drinking fountain, and resting areas. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. The extent of remediation of buried landfill debris within the trailhead and access road impact area is under evaluation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Carryover	$452,432	$0	$0	$0	$0	$0	$452,432
CO-Construct	GO Bonds 2015	Carryover	$1,521,776	$0	$0	$0	$0	$0	$1,521,776
		Total Budget	**$1,974,208**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,974,208**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$15,000	$15,000	$15,000	$15,000	$15,000	$75,000	$150,000
Total Operating Impacts	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$15,000**	**$75,000**	**$150,000**

New River Trail - Villa Lindo and Pinnacle Pk

Project Number: CS00196 **Council District:**

Project Location: West Side New River; Pinnacle Pk Rd to Happy Valley Rd

"This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, extending utilities, construction and construction administration for two sections of New River Trail: 1) approximately 2,500 ft. of new concrete trail along the west side of New River from the proposed Riverwalk subdivision to the south boundary of the Caballos Del Rio subdivision and 2) approximately 1,000 ft. of new concrete trail along Pinnacle Pk Rd extending from the Riverwalk subdivision trail, a pedestrian bridge over New River and a connection to the trail on the east side of New River. The improvements will include: acquisition of necessary trail easements, environmental evaluation, clearing and grubbing, excavation and grading, construction of a 12' wide concrete trail with 2' shoulders on each side and construction of the pedestrian bridge. The proposed trail will follow existing dirt paths. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements. "

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$193,000	$193,000
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$1,335,000	$1,335,000
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$53,000	$53,000
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$14,000	$14,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,595,000**	**$1,595,000**

Parks - Trails & Open Space

New River Trail; Williams Rd to Happy Valley Rd

Project Number: CS00128 **Council District:** Mesquite

Project Location: East side of New River between Pinnacle Peak and Happy Valley Road

New River Trail; Williams Rd to Happy Valley Rd. This project is separated into 2 Phases; Phase 1 - Williams Rd to Pinnacle Pk Rd and, Phase 2 - Pinnacle Pk Rd to Happy Valley Rd.
Phase 1 - Provides for the coordination with the City of Glendale, adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction and construction administration for the construction of the low-water crossing at New River connecting the City's trail that terminates at Williams Rd on the west side of New River to the City of Glendale's New River Trail Path to be located on the east side of New River. Glendale's trail will extend from Hillcrest Blvd to Pinnacle Pk Rd.
Phase 2 - Provides for the coordination with adjacent property owners, public involvement, design, land acquisition, utility coordination, construction and construction administration for the remaining sections of the trail along the east side of New River and extending from Pinnacle Peak Road to Happy Valley Road. The improvements will include: clearing and grubbing, obtaining new easements, construction of a concrete trail. This project may also require processing of design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	River Corridors & Trails	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
CO-Construct	Proposed GO Bonds	Carryover	$272,600	$0	$0	$0	$0	$0	$272,600
CO-Construct	GO Bonds 2015	Carryover	$122,664	$0	$0	$0	$0	$0	$122,664
LA-Land Acq	River Corridors & Trails	Base	$20,610	$0	$0	$0	$0	$0	$20,610
LA-Land Acq	Capital Projects	Base	$142,500	$0	$0	$0	$0	$0	$142,500
CO-Construct	River Corridors & Trails	Base	$0	$18,367	$0	$0	$0	$0	$18,367
CO-Construct	Capital Projects	Base	$0	$140,697	$0	$0	$0	$0	$140,697
CB-Chargeba	River Corridors & Trails	Base	$0	$4,042	$0	$0	$0	$0	$4,042
CB-Chargeba	Capital Projects	Base	$0	$30,958	$0	$0	$0	$0	$30,958
		Total Budget	**$808,374**	**$194,064**	**$0**	**$0**	**$0**	**$0**	**$1,002,438**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Personal OPS	$0	$46,914	$46,914	$46,914	$46,914	$234,570	$422,226
Non-Pers OPS	$0	$40,010	$40,010	$40,010	$40,010	$200,050	$360,090
Capital OPS	$78,500	$0	$0	$0	$0	$0	$78,500
Total Operating Impacts	**$78,500**	**$86,924**	**$86,924**	**$86,924**	**$86,924**	**$434,620**	**$860,816**

Parks - Trails & Open Space

Skunk Creek Multi-Use Path

Project Number: CS00146 **Council District:** Willow

Project Location: 73rd Avenue to 83rd Avenue

This project entails the design and construction of the Skunk Creek Multi-use Path which will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the Peoria Sports Complex and P83 Entertainment District. The City of Peoria received a Design Assistance grant from MAG to pursue a Design Concept Report (DCR) for 15% design for the undeveloped Skunk Creek Multi-Use Path segments. The City of Peoria was awarded a $1,545,788 grant from MAG (CMAQ) for fiscal year 2022 towards the construction of two segments on City of Peoria and/or Flood Control District of Maricopa County land; 73rd to 75th Ave, and 75th Ave. to 83rd Ave. Any additional grant funding received would be prioritized toward trail lighting, landscape improvements, and 75th Ave crossing enhancements. Project expenditures will include City procured professional services, development fees, and ADOT project administration charges.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Capital Projects	Base	$0	$0	$185,500	$0	$0	$0	$185,500
CO-Construct	Outside Sources	Base	$0	$0	$0	$1,545,788	$0	$0	$1,545,788
CO-Construct	Capital Projects	Base	$0	$0	$18,653	$275,829	$0	$0	$294,482
CB-Chargeba	Capital Projects	Base	$0	$0	$50,211	$50,211	$0	$0	$100,422
		Total Budget	**$0**	**$0**	**$254,364**	**$1,871,828**	**$0**	**$0**	**$2,126,192**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$20,000	$20,000	$20,000	$20,000	$100,000	$180,000
Total Operating Impacts	**$0**	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**$100,000**	**$180,000**

Sonoran Preservation Program (Open Space)

Project Number: CS00089 **Council District:**

Project Location: Citywide

In concert with Peoria's goal to "preserve our natural environment", and supporting policy directives in the city's General Plan, staff is creating a dynamic Sonoran Desert Preservation Program. The program identifies areas that merit special consideration and then outlines how the city can strategically assemble them over time into a meaningful network of connected open spaces. The project funds are needed to complete studies on specific properties, including cultural surveys, along with the direct land acquisition of areas threatened by development.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	CIP Capital Projects Fun	Carryover	$778	$0	$0	$0	$0	$0	$778
LA-Land Acq	GO Bonds 2015	Carryover	$5,000	$0	$0	$0	$0	$0	$5,000
LA-Land Acq	CIP Capital Projects Fun	Base	$2,530,944	$0	$0	$0	$0	$0	$2,530,944
		Total Budget	**$2,536,722**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,536,722**

Parks - Trails & Open Space

Trailhead at Vistancia

Project Number: CS00159 **Council District:** Mesquite

Project Location: Vistancia

This project will provide funding to construct a Type I trailhead near White Peak mountain in Vistancia North to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, landscape, shade, etc.

Budget by Fiscal Year

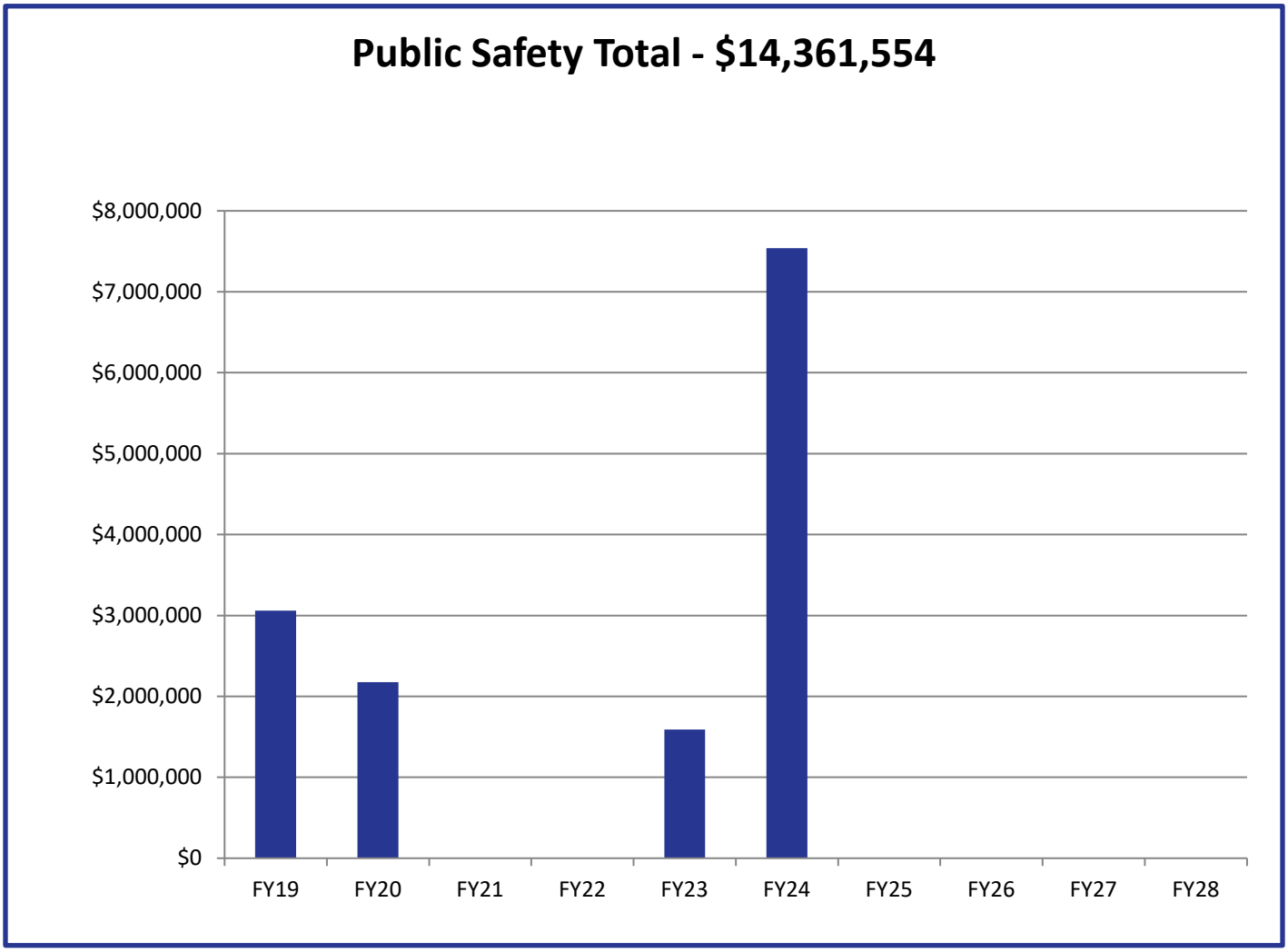
Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Proposed GO Bonds	Base	$0	$0	$0	$404,000	$0	$0	$404,000
DS-Design	Proposed GO Bonds	Base	$0	$0	$0	$332,649	$0	$0	$332,649
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$1,885,012	$0	$1,885,012
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$0	$47,948	$47,948	$0	$95,895
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$3,326	$18,850	$0	$22,177
		Total Budget	**$0**	**$0**	**$0**	**$787,923**	**$1,951,810**	**$0**	**$2,739,733**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$0	$0	$0	$22,850	$114,250	$137,100
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$22,850**	**$114,250**	**$137,100**

Public Safety

Peoria's public safety functions include not only the Police and Fire departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. Public Safety projects include replacement of the Police Departments dispatching system, a new Fire Station in northern Peoria and installation of an emergency-only traffic signal in front of the fire station on Jomax Road.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$1,765,000	$0	$0	$0	$0	$0	$1,765,000
4251 - GO Bonds 2015	$55,910	$0	$0	$0	$0	$0	$55,910
4252 - Proposed GO Bonds	$0	$2,000,000	$0	$0	$1,588,666	$7,539,643	$11,128,309
4550 - CIP Capital Projects Fund	$1,237,835	$0	$0	$0	$0	$0	$1,237,835
7935 - Fire & Emergency Svc Dev	$0	$174,500	$0	$0	$0	$0	$174,500
Total - Public Safety	**$3,058,745**	**$2,174,500**	**$0**	**$0**	**$1,588,666**	**$7,539,643**	**$14,361,554**

Public Safety

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CAD/RMS Upgrade or Replacement	$55,910	$0	$0	$0	$0	$0	**$55,910**
Fire Station #8	$0	$0	$0	$0	$1,588,666	$7,539,643	**$9,128,309**
Fire Station No. 3 Apparatus Bay Expansion	$1,237,835	$0	$0	$0	$0	$0	**$1,237,835**
Jomax Fire Station #7 Emergency Traffic Signal	$0	$174,500	$0	$0	$0	$0	**$174,500**
Mobile and Portable Radios Replacement	$0	$2,000,000	$0	$0	$0	$0	**$2,000,000**
Self Contained Breathing Apparatus	$1,765,000	$0	$0	$0	$0	$0	**$1,765,000**
Total - Public Safety	**$3,058,745**	**$2,174,500**	**$0**	**$0**	**$1,588,666**	**$7,539,643**	**$14,361,554**

Public Safety

CAD/RMS Upgrade or Replacement

Project Number: PD00013 **Council District:** Acacia

Project Location: PSAB

Upgrade or replacement of the Computer Automated Dispatch (CAD) and Records Management System (RMS) within the Police Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	GO Bonds 2015	Carryover	$55,910	$0	$0	$0	$0	$0	$55,910
		Total Budget	**$55,910**	**$0**	**$0**	**$0**	**$0**	**$0**	**$55,910**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$0	$0	$150,000	$150,000	$300,000	$600,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$150,000**	**$150,000**	**$300,000**	**$600,000**

Fire Station #8

Project Number: FD00008 **Council District:** Mesquite

Project Location: TBD

This project provides funding to construct a fire station in the northwest section of the city. The facility would mimic the City's district fire station prototype and be programmed at approximately 14,150 square feet. Total building and site capital cost is estimated at $9.1 million. This cost includes administrative fees, engineering and design, furniture, fixtures, land, construction, equipment and a traffic signal . This building is priced to include LEED silver level certification consistent with city sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Proposed GO Bonds	Base	$0	$0	$0	$0	$69,998	$69,998	$139,996
LA-Land Acq	Proposed GO Bonds	Base	$0	$0	$0	$0	$620,000	$0	$620,000
EQ-Equipme	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$201,572	$201,572
DS-Design	Proposed GO Bonds	Base	$0	$0	$0	$0	$889,770	$0	$889,770
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$7,196,112	$7,196,112
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$8,898	$71,961	$80,859
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$1,588,666**	**$7,539,643**	**$9,128,309**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Personal OPS	$0	$0	$0	$0	$0	$6,750,000	$6,750,000
Non-Pers OPS	$0	$0	$0	$0	$0	$1,250,000	$1,250,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$8,000,000**	**$8,000,000**

Public Safety

Fire Station No. 3 Apparatus Bay Expansion

Project Number: FD13400 **Council District:** Palo Verde

Project Location: 8330 W. Emile Zola Ave

This project entails the expansion of Peoria Fire Station No. 3 to include an additional 1800 sf apparatus bay and related storage functions on the east side of the existing station. The expansion of the station will also entail modifications to existing driveway aprons, motorized security gates, site retention and landscaping. Additional City project expenses include the re-roofing of the apparatus bay, energy management system tie-ins, expanded IT infrastructure, and storage room fixtures.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	CIP Capital Projects Fun	Carryover	$168,531	$0	$0	$0	$0	$0	$168,531
OT-Other	CIP Capital Projects Fun	Base	$46,868	$0	$0	$0	$0	$0	$46,868
EQ-Equipme	CIP Capital Projects Fun	Base	$13,242	$0	$0	$0	$0	$0	$13,242
CO-Construct	CIP Capital Projects Fun	Base	$1,009,194	$0	$0	$0	$0	$0	$1,009,194
		Total Budget	**$1,237,835**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,237,835**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$8,500	$8,500	$8,500	$8,500	$8,500	$42,500	$85,000
Total Operating Impacts	**$8,500**	**$8,500**	**$8,500**	**$8,500**	**$8,500**	**$42,500**	**$85,000**

Jomax Fire Station #7 Emergency Traffic Signal

Project Number: FD13101 **Council District:** Mesquite

Project Location: Jomax Rd. at 77th Ave. Alignment

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Av alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow. The project may entail a minor easement purchase for a signal arm on the south side of Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Fire & Emergency Svc D	Base	$0	$15,000	$0	$0	$0	$0	$15,000
DS-Design	Fire & Emergency Svc D	Base	$0	$20,000	$0	$0	$0	$0	$20,000
CO-Construct	Fire & Emergency Svc D	Base	$0	$139,500	$0	$0	$0	$0	$139,500
		Total Budget	**$0**	**$174,500**	**$0**	**$0**	**$0**	**$0**	**$174,500**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$360	$360	$360	$360	$1,800	$3,240
Total Operating Impacts	**$0**	**$360**	**$360**	**$360**	**$360**	**$1,800**	**$3,240**

Public Safety

Mobile and Portable Radios Replacement

Project Number: FD00018 **Council District:** All

Project Location: City-Wide

Replacement of existing mobile and portable 800 MHz radios for the entire fire department. Our current radios will become outdated, with spare parts and support from Motorola for the APX7000 radios becoming increasingly difficult.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	Proposed GO Bonds	Base	$0	$2,000,000	$0	$0	$0	$0	$2,000,000
		Total Budget	**$0**	**$2,000,000**	**$0**	**$0**	**$0**	**$0**	**$2,000,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$0	$25,000	$25,000	$25,000	$125,000	$200,000
Total Operating Impacts	**$0**	**$0**	**$25,000**	**$25,000**	**$25,000**	**$125,000**	**$200,000**

Self Contained Breathing Apparatus

Project Number: FD00017 **Council District:** All

Project Location: City-Wide

Self Contained Breathing Apparatus have a safe usable lifespan of approximately ten years. Our current SCBA's were purchased in 2009. With new technology comes increased safety and reliability, in addition to an improved external communication component for the end user (the firefighter).

Budget by Fiscal Year

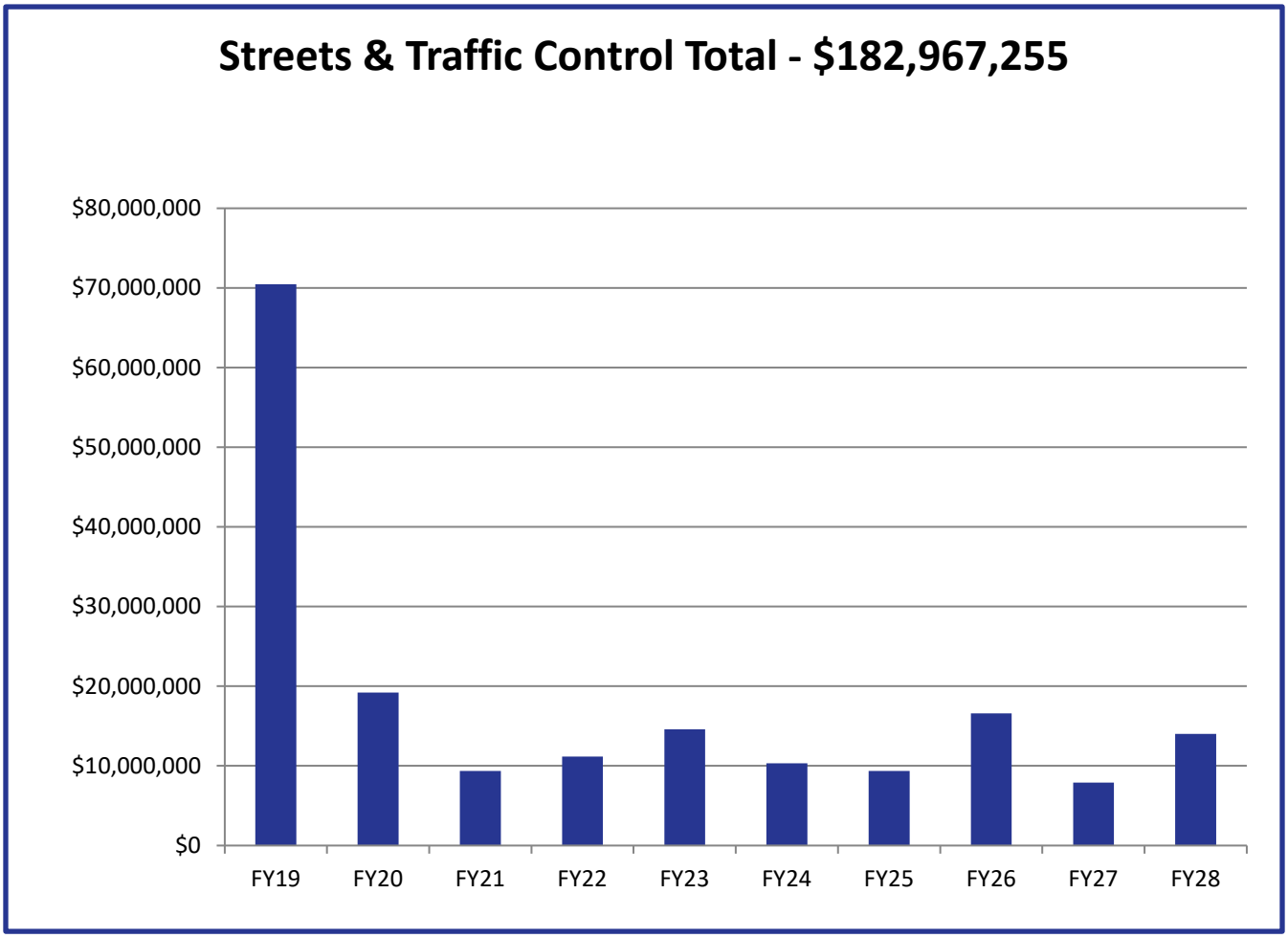
Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	General	Base	$1,765,000	$0	$0	$0	$0	$0	$1,765,000
		Total Budget	**$1,765,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,765,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$25,000	$25,000	$25,000	$25,000	$125,000	$225,000
Total Operating Impacts	**$0**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$125,000**	**$225,000**

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include extending Jomax Road from Vistancia Blvd to the Loop 303, the conversion of streetlights to LED within the city, the widening of Paradise Lane from the Skunk Creek bridge to 75th Avenue, the widening of the intersections along 75th Avenue at Peoria Avenue and Cactus Road and reconstruction of the west ½ street improvements on 103rd Avenue between Northern and Olive Avenues.



Streets

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
1000 - General	$0	$234,000	$0	$0	$0	$0	$234,000
1210 - Half Cent Sales Tax	$1,725,941	$0	$0	$0	$0	$0	$1,725,941
4251 - GO Bonds 2015	$2,256,424	$0	$0	$0	$0	$0	$2,256,424
4252 - Proposed GO Bonds	$881,568	$0	$925,362	$1,152,500	$3,472,000	$2,020,000	$8,451,430
4550 - CIP Capital Projects Fund	$43,756	$0	$0	$0	$0	$0	$43,756
4810 - Outside Sources	$9,978,528	$0	$0	$0	$18,348	$0	$9,996,876
7000 - Highway User	$15,551,049	$7,746,782	$4,844,890	$4,161,100	$5,603,375	$18,556,302	$56,463,498
7003 - Streets Zone 3 Dev Fee	$6,367,406	$0	$0	$0	$0	$0	$6,367,406
7007 - Street Impact Fees Z1 Post 010112	$1,030,000	$0	$0	$0	$0	$0	$1,030,000
7010 - Transportation Sales Tax	$30,916,706	$10,123,713	$2,667,060	$4,731,500	$4,587,575	$31,942,068	$84,968,622
Total - Streets	**$68,751,378**	**$18,104,495**	**$8,437,312**	**$10,045,100**	**$13,681,298**	**$52,518,370**	**$171,537,953**

Streets

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
103rd Av; Northern Ave to Olive Ave - Full Street	$4,705,890	$0	$0	$0	$0	$0	**$4,705,890**
67th Av; Olive Av to Redfield Rd Landscape Enhance	$579,966	$0	$0	$0	$0	$0	**$579,966**
67th Ave Widening; Pinnacle Peak to Happy Valley	$160,000	$0	$925,362	$1,152,500	$3,490,348	$0	**$5,728,210**
75th Av; Grand Av to Tbird Rd Landscape Enhancemnt	$916,234	$0	$0	$0	$0	$0	**$916,234**
75th Ave & Cactus Rd Intersection Improvements	$1,848,769	$0	$0	$0	$0	$0	**$1,848,769**
75th Ave & Peoria Ave Intersection Improvements	$1,226,817	$0	$0	$0	$0	$0	**$1,226,817**
83rd Ave Bus Shelters	$502,875	$0	$0	$0	$0	$0	**$502,875**
83rd Ave Sidewalks and Bike Lanes	$200,000	$0	$0	$0	$0	$0	**$200,000**
91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn	$366,320	$0	$0	$0	$0	$0	**$366,320**
ADA Accessibility	$277,242	$163,700	$159,550	$163,700	$159,550	$806,050	**$1,729,792**
Bridge Maintenance and Management Program	$542,077	$227,000	$227,000	$227,000	$227,000	$1,135,000	**$2,585,077**
Bus Stop Improvements	$1,072,945	$0	$0	$0	$0	$0	**$1,072,945**
Cactus Rd & 69th Av Sidewalk, North Side	$374,000	$0	$0	$0	$0	$0	**$374,000**
Chip Seal Dirt Roads	$0	$426,000	$0	$0	$0	$423,695	**$849,695**
Deer Valley Rd & 87th Av Intesection Improvements	$300,000	$0	$0	$0	$0	$0	**$300,000**
Deer Valley Rd and 95th Av Traffic Signal	$724,000	$0	$0	$0	$0	$0	**$724,000**
Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy	$601,681	$523,795	$0	$0	$0	$0	**$1,125,476**
Dirt Shoulders, Dust Abatement PM-10 Program	$2,932,049	$0	$200,000	$0	$200,000	$400,000	**$3,732,049**
Happy Valley Pkwy Widening; LPP to Agua Fria	$17,360,004	$0	$0	$0	$0	$0	**$17,360,004**
Jomax Rd Improvements; 73rd Av to 75th Av	$1,367,906	$0	$0	$0	$0	$0	**$1,367,906**
Jomax Rd; L303 to Vistancia Blvd	$1,083,000	$3,569,000	$0	$0	$0	$0	**$4,652,000**
Lake Pleasant Parkway Sidewalk	$1,808,807	$0	$0	$0	$0	$0	**$1,808,807**
Lake Pleasant Pkwy & Dixileta Dr Intersection Mods	$1,945,000	$0	$0	$0	$0	$0	**$1,945,000**
LED Street Light Conversion	$2,050,000	$0	$0	$0	$0	$0	**$2,050,000**
Lone Mountain ROW Acquistion	$349,511	$0	$0	$0	$0	$0	**$349,511**
Major Street Repairs	$241,867	$151,500	$151,500	$151,500	$151,500	$757,500	**$1,605,367**
Northern Parkway	$1,000,000	$1,020,000	$1,020,000	$1,020,000	$1,020,000	$9,284,125	**$14,364,125**

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
4251 - GO Bonds 2015	$158,490	$0	$0	$0	$0	$0	$158,490
4810 - Outside Sources	$25,000	$0	$0	$0	$0	$0	$25,000
7000 - Highway User	$357,422	$309,000	$309,000	$309,000	$309,000	$1,545,000	$3,138,422
7010 - Transportation Sales Tax	$1,167,390	$807,000	$600,000	$807,000	$600,000	$4,126,000	$8,107,390
Total - Traffic Control	**$1,708,302**	**$1,116,000**	**$909,000**	**$1,116,000**	**$909,000**	**$5,671,000**	**$11,429,302**

Traffic Control

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Traffic Management Center Equipment Replacement	$22,371	$0	$0	$0	$0	$505,000	**$527,371**
Traffic Signal Interconnect Project (TSIP)	$177,502	$207,000	$0	$207,000	$0	$621,000	**$1,212,502**
Traffic Signal Program	$992,517	$600,000	$600,000	$600,000	$600,000	$3,000,000	**$6,392,517**
Traffic Signal Renovation and Replacement	$515,912	$309,000	$309,000	$309,000	$309,000	$1,545,000	**$3,296,912**
Total - Traffic Control	**$1,708,302**	**$1,116,000**	**$909,000**	**$1,116,000**	**$909,000**	**$5,671,000**	**$11,429,302**

Streets

103rd Av; Northern Ave to Olive Ave -Full Street

Project Number: EN00422 **Council District:** Pine

Project Location: 103rd Av; Northern Av to Olive Av

The first phase of this project provided for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Av, public meetings and a preliminary traffic study and these tasks have been completed. The second phase of this project provides for an additional public meeting, final design, ROW acquisition, materials testing, construction, construction administration, signal modifications, utility coordination, utility relocation, and undergrounding overhead facilities as needed, replacement of a section of existing water line, drainage facilities, coordination with the 103rd Av & Butler Dr well site improvements, reconstruction and construction of the 103rd Av street improvements from Northern Av to Olive Av and construction of a new fence along the old Glendale landfill and golf course. This project will likely include processing utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence around the Glendale Landfill.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$395,000	$0	$0	$0	$0	$0	$395,000
CO-Construct	Transportation Sales Tax	Carryover	$3,533,466	$0	$0	$0	$0	$0	$3,533,466
CO-Construct	Proposed GO Bonds	Carryover	$390,000	$0	$0	$0	$0	$0	$390,000
CO-Construct	GO Bonds 2015	Carryover	$387,424	$0	$0	$0	$0	$0	$387,424
		Total Budget	**$4,705,890**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,705,890**

67th Av; Olive Av to Redfield Rd Landscape Enhance

Project Number: EN00593 **Council District:** Palo Verde, Acacia

Project Location: West side 67th Av; Olive Av to Redfield Rd

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the west side of 67th Avenue between Olive Avenue and Redfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$54,966	$0	$0	$0	$0	$0	$54,966
CO-Construct	Transportation Sales Tax	Base	$525,000	$0	$0	$0	$0	$0	$525,000
		Total Budget	**$579,966**	**$0**	**$0**	**$0**	**$0**	**$0**	**$579,966**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$7,500	$7,500	$7,500	$7,500	$7,500	$37,500	$75,000
Total Operating Impacts	**$7,500**	**$7,500**	**$7,500**	**$7,500**	**$7,500**	**$37,500**	**$75,000**

Streets

67th Ave Widening; Pinnacle Peak to Happy Valley

Project Number: EN00100 **Council District:** Mesquite

Project Location: 67th Av from Pinnacle Peak Rd to Happy Valley Rd

This project provides for the coordination with adjacent property owners, developers, public involvement, study, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of 67th Avenue between Pinnacle Peak Road and Happy Valley Road. The cross section varies from six lanes between Happy Valley Rd and approximately Hatfield Road and transitions to four lanes from approximately Hatfield Road to Pinnacle Pk Rd. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, mill and overlay existing asphalt, storm drain laterals and catch basins, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, landscape, and raised landscaped medians, street lights and future traffic signal improvements. Project includes intersection improvements at Happy Valley Rd and 67th Aventis project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Proposed GO Bonds	Carryover	$160,000	$0	$0	$0	$0	$0	$160,000
LA-Land Acq	Proposed GO Bonds	Base	$0	$0	$0	$582,000	$0	$0	$582,000
DS-Design	Proposed GO Bonds	Base	$0	$0	$905,000	$0	$0	$0	$905,000
CO-Construct	Outside Sources	Base	$0	$0	$0	$0	$18,348	$0	$18,348
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$550,000	$3,400,000	$0	$3,950,000
CB-Chargeba	Proposed GO Bonds	Base	$0	$0	$11,312	$15,000	$38,000	$0	$64,312
AT-Arts	Proposed GO Bonds	Base	$0	$0	$9,050	$5,500	$34,000	$0	$48,550
		Total Budget	**$160,000**	**$0**	**$925,362**	**$1,152,500**	**$3,490,348**	**$0**	**$5,728,210**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$18,300	$18,300	$91,500	$128,100
Total Operating Impacts	**$0**	**$0**	**$0**	**$18,300**	**$18,300**	**$91,500**	**$128,100**

Streets

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

Project Number: EN00592 **Council District:** Acacia, Palo Verde

Project Location: E & W Sides; 75th Av; Grand Av to Tbird Rd

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 75th Avenue between Olive Avenue and Thunderbird Rd and refreshing the 3 basins maintained by the city along the east side of 75th Av at Eva St and Sanna St. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$66,234	$0	$0	$0	$0	$0	$66,234
CO-Construct	Transportation Sales Tax	Base	$850,000	$0	$0	$0	$0	$0	$850,000
		Total Budget	**$916,234**	**$0**	**$0**	**$0**	**$0**	**$0**	**$916,234**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$4,700	$4,700	$4,700	$4,700	$23,500	$42,300
Total Operating Impacts	**$0**	**$4,700**	**$4,700**	**$4,700**	**$4,700**	**$23,500**	**$42,300**

75th Ave & Cactus Rd Intersection Improvements

Project Number: EN00088 **Council District:** Palo Verde

Project Location: 75th Av & Cactus Rd

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include installation of a section of 16-inch water line, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Outside Sources	Carryover	$676,201	$0	$0	$0	$0	$0	$676,201
CO-Construct	Transportation Sales Tax	Carryover	$1,172,568	$0	$0	$0	$0	$0	$1,172,568
		Total Budget	**$1,848,769**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,848,769**

Streets

75th Ave & Peoria Ave Intersection Improvements

Project Number: EN00081 **Council District:** Acacia

Project Location: 75th Av & Peoria Av

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for constructing intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, as well as development and intergovernmental agreements. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$192,245	$0	$0	$0	$0	$0	$192,245
LA-Land Acq	Outside Sources	Carryover	$114,371	$0	$0	$0	$0	$0	$114,371
CO-Construct	Transportation Sales Tax	Carryover	$907,657	$0	$0	$0	$0	$0	$907,657
CO-Construct	Outside Sources	Carryover	$12,544	$0	$0	$0	$0	$0	$12,544
		Total Budget	**$1,226,817**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,226,817**

83rd Ave Bus Shelters

Project Number: EN00582 **Council District:** City Wide

Project Location: 83rd Av; Northern Av to Bell Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction and construction administration for construction of 47 bus shelters along the 83rd avenue bus route. This new bus route will extend from Camelback Road to Bell Road. The enhanced bus shelters will be installed between Northern Avenue and Bell Road. The improvements will include: clearing and grubbing, construction of concrete pads, enhanced bus shelters and lighting. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. "

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Outside Sources	Carryover	$2,875	$0	$0	$0	$0	$0	$2,875
CO-Construct	Outside Sources	Carryover	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$502,875**	**$0**	**$0**	**$0**	**$0**	**$0**	**$502,875**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$34,000	$34,000	$34,000	$34,000	$34,000	$170,000	$340,000
Total Operating Impacts	**$34,000**	**$34,000**	**$34,000**	**$34,000**	**$34,000**	**$170,000**	**$340,000**

Streets

83rd Ave Sidewalks and Bike Lanes

Project Number: EN00546 **Council District:** Mesquite

Project Location: 83rd Av; Happy Valley Rd to Jomax Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the project to widen the east half-street of 83rd Avenue between Happy Valley Road and Jomax Road to provide width for 6-foot bike lanes on both sides (with curb on the west side and without curb on the east side) and one lane in each direction. The project will also include construction of 5-8 foot (as space and conflicts permit) sidewalk along the west side attached to the existing curb and gutter. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$200,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$6,300	$6,300	$6,300	$6,300	$6,300	$31,500	$63,000
Total Operating Impacts	**$6,300**	**$6,300**	**$6,300**	**$6,300**	**$6,300**	**$31,500**	**$63,000**

91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn

Project Number: EN00594 **Council District:** Pine, Acacia

Project Location: E & W Side of 91st Av; Mtn Vw Rd to Grand Av

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 91st Avenue between Mountain View Road and Grand Avenue. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$51,320	$0	$0	$0	$0	$0	$51,320
CO-Construct	Transportation Sales Tax	Base	$315,000	$0	$0	$0	$0	$0	$315,000
		Total Budget	**$366,320**	**$0**	**$0**	**$0**	**$0**	**$0**	**$366,320**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$4,900	$4,900	$4,900	$24,500	$39,200
Total Operating Impacts	**$0**	**$0**	**$4,900**	**$4,900**	**$4,900**	**$24,500**	**$39,200**

Streets

ADA Accessibility

Project Number: PW00025 **Council District:** Various

Project Location: Citywide

This program funds the city's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to address 3 projects; 1) to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies (ADA Transition Plan); 2) respond to individual ADA requests and as ADA deficiencies are identified, the program funding will be used to design and construct the improvements and; 3) the ADA regulations identify that specific asphalt and concrete repair treatments that are considered to be alterations require installation of curb ramps within the scope of the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Highway User	Carryover	$110,031	$0	$0	$0	$0	$0	$110,031
CO-Construct	Highway User	Carryover	$12,211	$0	$0	$0	$0	$0	$12,211
SY-Study	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$100,000	$100,000
SY-Study	Highway User	Base	$100,000	$100,000	$100,000	$100,000	$100,000	$400,000	$900,000
CO-Construct	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$55,000	$55,000
CO-Construct	Highway User	Base	$55,000	$55,000	$55,000	$55,000	$55,000	$220,000	$495,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$4,000	$4,000
CB-Chargeba	Highway User	Base	$0	$4,000	$4,000	$4,000	$4,000	$16,000	$32,000
AT-Arts	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$550	$550
AT-Arts	Highway User	Base	$0	$4,700	$550	$4,700	$550	$10,500	$21,000
		Total Budget	**$277,242**	**$163,700**	**$159,550**	**$163,700**	**$159,550**	**$806,050**	**$1,729,792**

Bridge Maintenance and Management Program

Project Number: EN00243 **Council District:** Various

Project Location: Various Locations

This project provides funding for the ongoing bridge and culvert maintenance and management program. The purpose of this program is to develop and implement a system to manage the city's expanding inventory of bridge structures. Bridges and culverts are typically some of the more costly elements of a transportation system. The program set up a system of routine procedures and actions that enable the city to both monitor and initiate aesthetics, painting, repair, and maintenance actions at the appropriate times in order to extend the structure's service life at a manageable cost. The project also provides for the design and construction of safety improvements including bridge barrier and lighting upgrades, pedestrian and vehicular safety improvements and determining overload haul routes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$342,077	$0	$0	$0	$0	$0	$342,077
CO-Construct	Transportation Sales Tax	Base	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,000,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$25,000	$25,000	$25,000	$25,000	$125,000	$225,000
AT-Arts	Transportation Sales Tax	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
		Total Budget	**$542,077**	**$227,000**	**$227,000**	**$227,000**	**$227,000**	**$1,135,000**	**$2,585,077**

Streets

Bus Stop Improvements

Project Number: PW11190 **Council District:** Acacia, Palo Verde, Pine

Project Location: Peoria Av; 67th Av to 99th Av

The city's Multi-Modal Master Plan created new standards for bus stops in Peoria. These standards outline a hierarchy of different stops to account for different purposes and passenger volumes, and define different amenities to be provided at each type of stop. In addition, the master plan outlines a process for incorporating art into bus stops to make them more attractive, improve the character of the surrounding areas, and help the city create unique identities for specific areas.

This funding request will help to implement the short-term recommendations identified in the city's Multi-Modal Master Plan. The recommendation is to fund improvements to the existing Peoria Av Route 106 bus stops to meet the new standards and potentially incorporate public art at key stops.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Outside Sources	Carryover	$50,165	$0	$0	$0	$0	$0	$50,165
OT-Other	Outside Sources	Carryover	$156,575	$0	$0	$0	$0	$0	$156,575
LA-Land Acq	Outside Sources	Carryover	$782,876	$0	$0	$0	$0	$0	$782,876
CO-Construct	Transportation Sales Tax	Carryover	$83,329	$0	$0	$0	$0	$0	$83,329
		Total Budget	**$1,072,945**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,072,945**

Cactus Rd & 69th Av Sidewalk, North Side

Project Number: EN00550 **Council District:** Palo Verde

Project Location: North side of cactus Rd between

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction, and construction administration for the construction of a 5' concrete sidewalk along the north side of Cactus Road for approximately 635 feet in the vicinity of 69th Avenue. The improvements will include constructing a new concrete sidewalk, driveways, a small retaining wall, and landscaping/decomposed granite. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements."

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$374,000	$0	$0	$0	$0	$0	$374,000
		Total Budget	**$374,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$374,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$87	$87	$87	$87	$87	$435	$870
Total Operating Impacts	**$87**	**$87**	**$87**	**$87**	**$87**	**$435**	**$870**

Streets

Chip Seal Dirt Roads

Project Number: PW00163 **Council District:** Mesquite/Willow

Project Location: Various Locations

This project provides for the application of a rubberized chip seal in rural, residential areas of the city where city standard roadways do not exist. In order to reduce dust and meet PM10 regulations, a rubber chip seal is replaced approximately every five years. Some of these dirt roads include 92nd Avenue, from Happy Valley Parkway to Jomax Road; 93rd Avenue, from Hatfield Road to Happy Valley Parkway; Camino Del Oro, from 67th Avenue to 70th Avenue; Villa Lindo, from 67th Avenue to 70th Avenue; and Briles Road, from 94th Avenue to 95th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Base	$0	$124,084	$0	$0	$0	$124,077	$248,161
CO-Construct	Highway User	Base	$0	$297,721	$0	$0	$0	$295,423	$593,144
AT-Arts	Transportation Sales Tax	Base	$0	$1,234	$0	$0	$0	$1,241	$2,475
AT-Arts	Highway User	Base	$0	$2,961	$0	$0	$0	$2,954	$5,915
		Total Budget	**$0**	**$426,000**	**$0**	**$0**	**$0**	**$423,695**	**$849,695**

Deer Valley Rd & 87th Av Intesection Improvements

Project Number: EN00590 **Council District:** Willow

Project Location: Deer Valley Rd & 87th Av

This project provides for the coordination with adjacent property owners and Maricopa County , public involvement, design, ROW acquisition, utility coordination, utility relocation, annexation, construction and construction administration for the construction of the traffic signal and incidental intersection improvements at Deer Valley Rd and 87th Av. The improvements will include: purchase and annexation of ROW, restore property, construction of a traffic signal, restriping the intersection as needed. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Streets

Deer Valley Rd and 95th Av Traffic Signal

Project Number: EN00642 **Council District:** Mesquite

Project Location: Deer Valley Rd and 95th Av

This project provides for the coordination with adjacent property owners , public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the design and construction of the traffic signal and incidental intersection improvements at Deer Valley Rd and 95th Av. The improvements will include: purchase of ROW, updating the ADA ramps, construction of a traffic signal, restriping the intersection as needed, removal of the existing Z-crossing (medians, RRBF signs, obliterate existing striping, micro-seal the asphalt and restripe), removal of streetlights at the SEC of Deer Valley Rd and 95th Av, as needed. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Transportation Sales Tax	Base	$54,000	$0	$0	$0	$0	$0	$54,000
CO-Construct	Transportation Sales Tax	Base	$670,000	$0	$0	$0	$0	$0	$670,000
		Total Budget	**$724,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$724,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$700	$700	$700	$700	$3,500	$6,300
Total Operating Impacts	**$0**	**$700**	**$700**	**$700**	**$700**	**$3,500**	**$6,300**

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

Project Number: EN00395 **Council District:** Willow

Project Location: Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, acquisition of right-of-way, utility coordination, utility relocation, design, materials testing, construction, construction administration for the construction of a roundabout at 109th Avenue and Deer Valley Road and raising of the existing privacy walls where necessary on Deer Valley Road between 109th Avenue and Lake Pleasant Parkway. The City will also install an entry monument just west of the intersection of 109th Avenue and Deer Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
CO-Construct	Transportation Sales Tax	Carryover	$47,181	$0	$0	$0	$0	$0	$47,181
CO-Construct	Transportation Sales Tax	Base	$504,500	$504,500	$0	$0	$0	$0	$1,009,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$14,250	$0	$0	$0	$0	$14,250
AT-Arts	Transportation Sales Tax	Base	$0	$5,045	$0	$0	$0	$0	$5,045
		Total Budget	**$601,681**	**$523,795**	**$0**	**$0**	**$0**	**$0**	**$1,125,476**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$4,000	$4,000	$4,000	$20,000	$32,000
	$0	$0	$4,800	$4,800	$4,800	$24,000	$38,400
Total Operating Impacts	**$0**	**$0**	**$8,800**	**$8,800**	**$8,800**	**$44,000**	**$70,400**

Streets

Dirt Shoulders, Dust Abatement PM-10 Program

Project Number: PW01001 **Council District:** Various

Project Location: Various Locations

There are approximately 45 miles of dirt shoulders in the City: Lake Pleasant Parkway - Loop 303 to State Route 74; Jomax Road - Terramar Boulevard to 83rd Avenue; Jomax Road - 103rd Av to Lake Pleasant Parkway; New River Road - State Route 74 to City limits; Castle Hot Springs Road - State Route 74 to City limits; Old Carefree Highway - Lake Pleasant Parkway to Cowtown. In order to retain conditions and reduce dust, the shoulders must be graded and treated with dust palliative, recycled asphalt and/or aggregate gravel every two years.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
CO-Construct	Highway User	Carryover	$488,047	$0	$0	$0	$0	$0	$488,047
CO-Construct	Outside Sources	Carryover	$2,044,002	$0	$0	$0	$0	$0	$2,044,002
OT-Other	Highway User	Base	$200,000	$0	$200,000	$0	$200,000	$400,000	$1,000,000
		Total Budget	**$2,932,049**	**$0**	**$200,000**	**$0**	**$200,000**	**$400,000**	**$3,732,049**

Happy Valley Pkwy Widening; LPP to Agua Fria

Project Number: EN00463 **Council District:** Mesquite

Project Location: Happy Valley Pkwy; LPP to Agua Fria River

This project provides for the coordination with MCDOT, the State Land Department, and adjacent property owners, public involvement, design, ROW acquisition and annexation, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of Happy Valley Parkway from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. The specific improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, micro-seal, curb, gutter, valley gutter and apron, sidewalk and ADA ramps, widening and installing drainage facilities, widening of the bridge and accommodating the Agua Fria River trail connection under the bridge, striping and signage, street lighting, and landscape and irrigation. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements, and annexing the western portion of the parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Outside Sources	Carryover	$79,944	$0	$0	$0	$0	$0	$79,944
CO-Construct	Proposed GO Bonds	Carryover	$331,568	$0	$0	$0	$0	$0	$331,568
CO-Construct	GO Bonds 2015	Carryover	$1,869,000	$0	$0	$0	$0	$0	$1,869,000
CO-Construct	Transportation Sales Tax	Base	$7,775,222	$0	$0	$0	$0	$0	$7,775,222
CO-Construct	Streets Zone 3 Dev Fee	Base	$4,999,500	$0	$0	$0	$0	$0	$4,999,500
CO-Construct	Outside Sources	Base	$2,304,770	$0	$0	$0	$0	$0	$2,304,770
		Total Budget	**$17,360,004**	**$0**	**$0**	**$0**	**$0**	**$0**	**$17,360,004**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$46,000	$46,000	$46,000	$46,000	$230,000	$414,000
Total Operating Impacts	**$0**	**$46,000**	**$46,000**	**$46,000**	**$46,000**	**$230,000**	**$414,000**

Streets

Jomax Rd Improvements; 73rd Av to 75th Av

Project Number: EN00591 **Council District:** Mesquite

Project Location: Jomax Rd; 73rd Av Alignment to 75th Av

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the south 1/2 street improvements on Jomax Road between the 73rd Avenue alignment and 75th Avenue. The improvements will include clearing and grubbing, saw cut along existing pavement, and construction of approximately 1,400 lineal feet of roadway improvements to accommodate a cross section consisting of 2-1-2 with bike lanes. Other improvements include, connecting to the existing curb and gutter at the east end and transitioning back to two lanes west of 75th Avenue, curb, gutter, 8-foot wide sidewalk, extend storm drain culverts, install conduit at the intersection of 75th Avenue for a future traffic signal, street lights, landscape and irrigation and extension of an 8-inch water lateral south along the 74th Drive alignment. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Streets Zone 3 Dev Fee	Carryover	$282,336	$0	$0	$0	$0	$0	$282,336
CO-Construct	Streets Zone 3 Dev Fee	Carryover	$1,085,570	$0	$0	$0	$0	$0	$1,085,570
		Total Budget	**$1,367,906**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,367,906**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Personal OPS	$200	$200	$200	$200	$200	$1,000	$2,000
Non-Pers OPS	$9,000	$9,000	$9,000	$9,000	$9,000	$45,000	$90,000
Total Operating Impacts	**$9,200**	**$9,200**	**$9,200**	**$9,200**	**$9,200**	**$46,000**	**$92,000**

Streets

Jomax Rd; L303 to Vistancia Blvd

Project Number: EN00585 **Council District:** Mesquite

Project Location: Jomax Rd; L303 to Vistancia Blvd

This project has two distinct phases. Phase 1 provides for the hiring of a cosnultant to prepare a design concept report (DCR) for Jomax Road between El Mirage Road and Tierra del Rio. Phase 2 encompasses the design, land acquisition, and construction of Jomax Road between L303 and Vistancia Boulevard. The purpose of the DCR is to evaluate alternatives and provide recommendations for an alignment, cross section, intersection configurations, right-of-way needs, environmental analysis, lighting, landscape, water, wastewater, ITE improvements, pedestrian/bike facilities, trail facilities, and drainage plans for this section of the Jomax Road corridor. The DCR will also include public involvement, utility coordination, 15% plans, and construction cost estimates. Phase 2 will include coordination with adjacent property owners and government agencies (ADOT, ASLD, USACOE, FCDMC, etc.), public involvement, design, land acquisition, utility coordination, utility relocation, materials testing, construction, and construction administration for the complete street improvements along Jomax Road between L303 and Vistancia Blvd. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, EPCOR, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Transportation Sales Tax	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
LA-Land Acq	Transportation Sales Tax	Carryover	$403,000	$0	$0	$0	$0	$0	$403,000
CO-Construct	Transportation Sales Tax	Carryover	$230,000	$0	$0	$0	$0	$0	$230,000
DS-Design	Transportation Sales Tax	Base	$250,000	$0	$0	$0	$0	$0	$250,000
CO-Construct	Transportation Sales Tax	Base	$0	$3,500,000	$0	$0	$0	$0	$3,500,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$34,000	$0	$0	$0	$0	$34,000
AT-Arts	Transportation Sales Tax	Base	$0	$35,000	$0	$0	$0	$0	$35,000
		Total Budget	**$1,083,000**	**$3,569,000**	**$0**	**$0**	**$0**	**$0**	**$4,652,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$30,000	$30,000	$30,000	$150,000	$240,000
Total Operating Impacts	**$0**	**$0**	**$30,000**	**$30,000**	**$30,000**	**$150,000**	**$240,000**

Streets

Lake Pleasant Parkway Sidewalk

Project Number: EN00480 **Council District:** Willow and Mesquite

Project Location: LPP; Williams Rd to Jomax Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction, construction administration for the construction of a concrete sidewalk ranging in width from 5 feet to 8 feet, along the east side of Lake Pleasant Parkway between Deer Valley Road and Jomax Road. The improvements will include re-grading the existing drainage channel, constructing a new concrete sidewalk, upgrading ramps, installing decomposed granite, restoring some landscaping, and traffic signal modifications at Yearling Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$59,975	$0	$0	$0	$0	$0	$59,975
CO-Construct	Transportation Sales Tax	Carryover	$1,734,477	$0	$0	$0	$0	$0	$1,734,477
CO-Construct	Outside Sources	Carryover	$14,355	$0	$0	$0	$0	$0	$14,355
		Total Budget	**$1,808,807**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,808,807**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$1,500	$1,500	$1,500	$1,500	$1,500	$7,500	$15,000
Total Operating Impacts	**$1,500**	**$1,500**	**$1,500**	**$1,500**	**$1,500**	**$7,500**	**$15,000**

Lake Pleasant Pkwy & Dixileta Dr Intersection Mods

Project Number: EN00588 **Council District:** Mesquite

Project Location: Dixileta Dr; LPP to Park Access Road

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction and construction administration for the design and construction of intersection modifications and a traffic signal at Lake Pleasant Parkway and Dixileta Drive, a northbound to eastbound deceleration lane, and an access road extending from the intersection approximately 500 feet to the east, and interconnect conduit duct bank and fiber optics cable between Westwing Parkway and Dixileta Drive. The improvements will include trench and install duct bank and inner duct, vaults, pull fiber optics and splicing as needed, install traffic signal, modify the intersection for ADA, intersection deceleration lane, and roadway improvements. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$1,945,000	$0	$0	$0	$0	$0	$1,945,000
		Total Budget	**$1,945,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,945,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$1,100	$1,100	$1,100	$1,100	$1,100	$5,500	$11,000
Total Operating Impacts	**$1,100**	**$1,100**	**$1,100**	**$1,100**	**$1,100**	**$5,500**	**$11,000**

Streets

LED Street Light Conversion

Project Number: PW00513 **Council District:**

Project Location: Citywide

Citywide LED street light conversion program for arterial and collector street lights. Ongoing annual electricity savings are estimated to payback the one-time cost of this project in approximately 8 years. The project with be funded from the Streets Fund. This project also contains $250K for light pole replacement. The street lighting electricity account will be reduced by the annual savings so that the capital outlay is eventually returned to the Streets Fund. Ameresco's electricity savings guarantee requires the city to annually pay about $10,000 for measurement and verification.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Highway User	Base	$2,050,000	$0	$0	$0	$0	$0	$2,050,000
		Total Budget	**$2,050,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,050,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

Lone Mountain ROW Acquistion

Project Number: EN00479 **Council District:** Mesquite

Project Location: Lone Mountain Pkwy:LPP to L303

This project provides the funding for the acquisition of the ROW along Lone Mountain Pkwy between Lake Pleasant Pkwy and L303 and the ROW for 99th Av between the north boundary of the Pleasant Valley Unit 3 subdivision and Lone Mountain Pkwy.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$349,511	$0	$0	$0	$0	$0	$349,511
		Total Budget	**$349,511**	**$0**	**$0**	**$0**	**$0**	**$0**	**$349,511**

Streets

Major Street Repairs

Project Number: PW00027 **Council District:** Any

Project Location: Various Locations

This project provides for street repairs in response to urgent, unplanned, or unfunded situations or concerns. Repairs typically consist of paving, milling, overlaying, re-surfacing of roadways (with minor concrete curb, gutter, valley gutter, and apron improvements).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$5,723	$0	$0	$0	$0	$0	$5,723
CO-Construct	Highway User	Carryover	$86,144	$0	$0	$0	$0	$0	$86,144
CO-Construct	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$150,000	$150,000
CO-Construct	Highway User	Base	$150,000	$150,000	$150,000	$150,000	$150,000	$600,000	$1,350,000
AT-Arts	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$1,500	$1,500
AT-Arts	Highway User	Base	$0	$1,500	$1,500	$1,500	$1,500	$6,000	$12,000
		Total Budget	**$241,867**	**$151,500**	**$151,500**	**$151,500**	**$151,500**	**$757,500**	**$1,605,367**

Northern Parkway

Project Number: EN00142 **Council District:** Acacia/Pine

Project Location: Northern Av From 71st Av to 115th Av

This project provides for the City's contribution toward land acquisition and construction to convert the existing Northern Avenue to an eight-lane, limited access "regionally significant" arterial roadway that will be designated Northern Parkway. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing. Per the City Attorney's Office, the City has a contractual obligation to contribute financially to this project under the terms of a 2008 intergovernmental agreement. The project budget reflects the latest financial plan formalized in the Arterial Life Cycle Program published by the Maricopa Association of Governments.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Base	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$9,162,500	$14,162,500
CB-Chargeba	Transportation Sales Tax	Base	$0	$10,000	$10,000	$10,000	$10,000	$30,000	$70,000
AT-Arts	Transportation Sales Tax	Base	$0	$10,000	$10,000	$10,000	$10,000	$91,625	$131,625
		Total Budget	**$1,000,000**	**$1,020,000**	**$1,020,000**	**$1,020,000**	**$1,020,000**	**$9,284,125**	**$14,364,125**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$5,000	$20,000	$20,000	$20,000	$20,000	$100,000	$185,000
Non-Pers OPS	$25,000	$80,000	$80,000	$80,000	$80,000	$400,000	$745,000
Total Operating Impacts	**$30,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$930,000**

Streets

Paradise Lane Widening; Skunk Creek Bridge to 75th

Project Number: EN00373 **Council District:** Palo Verde/Willow

Project Location: Paradise Ln; Skunk Creek bridge to 75th Ave

This project provides for the project coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, as needed, ROW acquisition, materials testing, construction, and construction administration for the completion of the widening of the south side of Paradise Ln between the Skunk Creek bridge and 75th Ave to accommodate two EB to NB left turn lanes, one future combination through lane and EB to SB right turn lane, a SB to WB right turn lane, traffic signal upgrades, and a 10' wide sidewalk along the south side of Paradies Ln between the Skunk Creek bridge and 75th Av. The proposed improvements include: clearing, grubbing and grading of the work area, removal of existing pavement and installing new pavement, curb and gutter and side walk, 10' wide sidewalk, apply a Skunk Creek Bridge deck sealant, micro-seal Paradise Ln. from 75th Ave to 83rd Av, signing & striping, traffic signal modifications and installing decomposed granite. This project may also include processing of utility company (APS, Cox, Qwest/Century link, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
CO-Construct	Transportation Sales Tax	Carryover	$80,000	$0	$0	$0	$0	$0	$80,000
CO-Construct	Transportation Sales Tax	Base	$530,000	$0	$0	$0	$0	$0	$530,000
		Total Budget	**$640,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$640,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$0	$1,500	$1,500	$1,500	$7,500	$12,000
Total Operating Impacts	**$0**	**$0**	**$1,500**	**$1,500**	**$1,500**	**$7,500**	**$12,000**

Streets

Paradise RV Entrance & Union Hills Dr Modification

Project Number: EN00614 **Council District:** Willow

Project Location: Union Hills Dr & Paradise RV

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction, and construction administration for the construction of 1) approximately 1,100 feet of additional pavement on the south side of Union Hills Drive to accommodate an acceleration lane for traffic exiting the Paradise RV Park and traveling eastbound on Union Hills Drive and 2) a westbound to northbound deceleration lane at the Paradise RV main access. The improvements will include: clearing and grubbing; saw cutting along existing pavement; installing new pavement along the south side of Union Hills Drive as well as curb, gutter, and a westbound to northbound right turn lane into the Paradise RV main entrance; relocating existing utilities; and microsealing and restriping existing pavement. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Transportation Sales Tax	Base	$31,000	$0	$0	$0	$0	$0	$31,000
CO-Construct	Transportation Sales Tax	Base	$0	$300,000	$0	$0	$0	$0	$300,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$17,000	$0	$0	$0	$0	$17,000
AT-Arts	Transportation Sales Tax	Base	$0	$3,000	$0	$0	$0	$0	$3,000
		Total Budget	**$31,000**	**$320,000**	**$0**	**$0**	**$0**	**$0**	**$351,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$2,000	$2,000	$2,000	$10,000	$16,000
Total Operating Impacts	**$0**	**$0**	**$2,000**	**$2,000**	**$2,000**	**$10,000**	**$16,000**

Streets

Pavement Management Program - Preservation

Project Number: PW00138 **Council District:** Any

Project Location: Various Locations

In a Pavement Management Program, the ultimate goal is to preserve good conditions on our roadways and extend the lifecycle in good condition, thereby avoiding the much greater costs of rehabilitation and reconstruction. Pavement preservation is accomplished by early, less expensive surface treatments such as seal coats, slurry, micro and chip seals.

In FY19, the Streets Division will begin implementing its annual pavement projects based upon technical condition surveys and the objective planning criteria established by our Pavement Management Software.

It is projected that an estimated 24 miles of roadway will receive either a seal coat, slurry, or micro seal treatment in FY19. Of those 24 estimated miles, 6 miles of Arterial streets and 18 miles of Residential streets are planned to receive a surface treatment. Project locations shown below:

Arterial:
91st Avenue (Deer Valley Road to Union Hills Drive)
Union Hills (83rd Avenue to 93rd Alignment)
83rd Avenue (Mountain View Road to Butler Drive)
79th Avenue (Thunderbird to Peoria Avenue)

Residential:
Vistancia Phase I, II, & III; Vineyards; Dave Brown West Unit 1; Twin Palms; Arrowhead Cove; Arrowhead Shores I & II; Suncliff 4; Calbrisa; New River Shores; Paradise Shores; Bell Freeway Commercial Park; Terramar

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$2,254	$0	$0	$0	$0	$0	$2,254
CO-Construct	Highway User	Carryover	$1,498,258	$0	$0	$0	$0	$0	$1,498,258
CO-Construct	Transportation Sales Tax	Base	$499,014	$500,707	$500,707	$750,000	$2,250,000	$8,750,000	$13,250,428
CO-Construct	Highway User	Base	$1,714,433	$2,711,751	$2,711,751	$2,707,921	$3,207,921	$10,831,683	$23,885,459
AT-Arts	Transportation Sales Tax	Base	$0	$4,293	$4,293	$7,500	$22,500	$87,500	$126,086
AT-Arts	Highway User	Base	$0	$23,249	$23,249	$27,079	$32,079	$108,317	$213,974
		Total Budget	**$3,713,959**	**$3,240,000**	**$3,240,000**	**$3,492,500**	**$5,512,500**	**$19,777,500**	**$38,976,459**

Streets

Pavement Management Program - Rehabilitation

Project Number: PW13000 **Council District:** Various

Project Location: Citywide

In FY17, the Streets Division commissioned a technical survey of all Peoria paved roads. This survey included the electronic collection of data used to evaluate every city street based upon age, condition and historical maintenance. This data has been entered into our pavement management software to facilitate the generation of maintenance plans based upon budget and objectively assessed criteria.

In FY19, the Streets Division will begin implementing its annual pavement projects based upon the technical-condition survey and the objective planning criteria. In addition, ADA sidewalk ramp improvements will take place in communities that will be receiving mill and overlay treatments in FY20.

In previous years, rehabilitation funding was allocated biannually by roadway classification and pavement rehabilitation efforts for FY19 were coordinated based on these prior disbursement methods. Moving forward, a combination of Residential and Arterial roadways will be rehabilitated annually.

It is projected that an estimated 4 miles of Arterial roadway will receive mill and overlay treatments in FY19. Project locations shown below:

107th Avenue (Pinnacle Peak Road to Beardsley Road)
91st Avenue (Union Hills Drive to Bell Road)
91st Avenue (Cactus Road to Peoria Avenue)
75th Avenue (Olive Avenue to Northern)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$2,002,361	$0	$0	$0	$0	$0	$2,002,361
CO-Construct	Highway User	Carryover	$3,002,899	$0	$0	$0	$0	$0	$3,002,899
CO-Construct	CIP Capital Projects Fun	Carryover	$43,756	$0	$0	$0	$0	$0	$43,756
DS-Design	Transportation Sales Tax	Base	$56,625	$0	$151,000	$0	$162,692	$162,692	$533,010
DS-Design	Highway User	Base	$243,375	$0	$149,000	$0	$137,308	$437,308	$966,990
CO-Construct	Transportation Sales Tax	Base	$849,375	$2,700,000	$755,000	$2,700,000	$894,808	$11,965,105	$19,864,287
CO-Construct	Highway User	Base	$3,650,625	$3,415,000	$745,000	$415,000	$755,192	$3,264,895	$12,245,713
AT-Arts	Transportation Sales Tax	Base	$0	$27,000	$9,060	$27,000	$10,575	$121,278	$194,913
AT-Arts	Highway User	Base	$0	$30,000	$8,940	$0	$8,925	$28,722	$76,587
		Total Budget	**$9,849,016**	**$6,172,000**	**$1,818,000**	**$3,142,000**	**$1,969,500**	**$15,980,000**	**$38,930,516**

Streets

Peoria Auto District

Project Number: EN00556 **Council District:** Ironwood, Willow

Project Location: Bell Rd; L101 to West City Limits

This project is for final design and construction of way finding signage, monument signage, gateway features, lighting, and landscaping on Bell Rd from L101 to the West City Limits. This project will be phased over time. The phases of the project will expand the theme and elements to various areas within the Auto District to make this a regional destination with a vibrant streetscape. The various phases of the project will include paving, concrete, landscaping, lighting, signage, aesthetics, utility relocations, right-of-way acquisition, public involvement, and drainage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Half Cent Sales Tax	Carryover	$225,941	$0	$0	$0	$0	$0	$225,941
CO-Construct	Half Cent Sales Tax	Base	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
		Total Budget	**$1,725,941**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,725,941**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$12,000	$12,000	$12,000	$12,000	$60,000	$108,000
Non-Pers OPS	$0	$40,000	$40,000	$40,000	$150,000	$200,000	$470,000
Total Operating Impacts	**$0**	**$52,000**	**$52,000**	**$52,000**	**$162,000**	**$260,000**	**$578,000**

Pinnacle Peak Road; 91st Ave-Lake Pleasant Pkwy

Project Number: EN00015 **Council District:** Mesquite

Project Location: Pinnacle Pk Rd; 91st Av to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners, developer of The Meadows, and the Maricopa County Department of Transportation (MCDOT), public involvement, design, ROW acquisition, annexation, utility coordination, burying overhead utilities, utility relocation, materials testing, construction and construction administration for roadway improvements to Pinnacle Peak Road from 91st Avenue to Lake Pleasant Parkway to City standards. The improvements will include clearing and grubbing, saw cut along existing pavement, installing drainage facilities, new pavement, curb, gutter, valley gutter and apron, sidewalk, ramps, streetlights, traffic signal modifications, and landscaping and irrigation system. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$150,000	$0	$0	$0	$0	$0	$150,000
CO-Construct	Transportation Sales Tax	Carryover	$415,000	$0	$0	$0	$0	$0	$415,000
CO-Construct	Outside Sources	Carryover	$2,997,000	$0	$0	$0	$0	$0	$2,997,000
		Total Budget	**$3,562,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,562,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$50,000	$50,000	$50,000	$50,000	$250,000	$450,000
Total Operating Impacts	**$0**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**	**$450,000**

Streets

Resurvey Benchmarks

Project Number: PW00137 **Council District:** Various

Project Location: Citywide

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The city must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the city, namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey."

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	General	Base	$0	$234,000	$0	$0	$0	$0	$234,000
		Total Budget	**$0**	**$234,000**	**$0**	**$0**	**$0**	**$0**	**$234,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$0	$5,000	$5,000	$5,000	$25,000	$40,000
Total Operating Impacts	**$0**	**$0**	**$5,000**	**$5,000**	**$5,000**	**$25,000**	**$40,000**

Sidewalks Annual Program

Project Number: PW00046 **Council District:** Various

Project Location: Citywide

This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The program provides for public involvement, design, utility coordination, utility relocation, ROW acquisition, materials testing, construction and construction administration for installing concrete sidewalks, repair or replacement of landscape and irrigation system improvements, applying pre-emergent and decomposed granite, along with incidental work to accomplish connectivity. The project will likely include processing of utility agreements for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Highway User	Base	$90,000	$90,000	$90,000	$90,000	$90,000	$450,000	$900,000
CB-Chargeba	Highway User	Base	$0	$15,000	$15,000	$15,000	$15,000	$75,000	$135,000
AT-Arts	Highway User	Base	$0	$900	$900	$900	$900	$4,500	$8,100
		Total Budget	**$90,000**	**$105,900**	**$105,900**	**$105,900**	**$105,900**	**$529,500**	**$1,043,100**

Streets

Sonoran Mountain Ranch Emergency Access

Project Number: EN00599 **Council District:** Mesquite

Project Location: 75th Av alignment; Bajada Rd to 74th Ln

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of an emergency access (2-lanes) for the Sonoran Mountain Ranch development extending along the 75th Av alignment from Bajada Rd to the cul-de-sac at 74th Ln, more clearly described as following the water line easement. The improvements will include: clearing and grubbing, drainage improvements, ROW acquisition, install new pavement to accommodate a 2-lane access, ribbon curb, valley gutters and gates. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Base	$580,000	$0	$0	$0	$0	$0	$580,000
DS-Design	Transportation Sales Tax	Base	$100,000	$0	$0	$0	$0	$0	$100,000
CO-Construct	Transportation Sales Tax	Base	$0	$1,060,000	$0	$0	$0	$0	$1,060,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$36,000	$0	$0	$0	$0	$36,000
AT-Arts	Transportation Sales Tax	Base	$0	$10,600	$0	$0	$0	$0	$10,600
		Total Budget	**$680,000**	**$1,106,600**	**$0**	**$0**	**$0**	**$0**	**$1,786,600**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$16,000	$16,000	$16,000	$80,000	$128,000
Total Operating Impacts	**$0**	**$0**	**$16,000**	**$16,000**	**$16,000**	**$80,000**	**$128,000**

Street Light Replacement Program

Project Number: PW11160 **Council District:** Various

Project Location: Various Locations

This program provides for the replacement of old street lights and allows the city to respond to unexpected failures or newly identified locations for streetlights in residential areas. Staff evaluates the condition of existing streetlights, which may be more than 30 years old and prioritizes these for replacement. The division also accepts applications for new streetlights to address areas that may need additional lighting based on current lighting standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Highway User	Carryover	$798,998	$0	$0	$0	$0	$0	$798,998
OT-Other	Highway User	Base	$890,000	$590,000	$590,000	$590,000	$590,000	$1,150,000	$4,400,000
		Total Budget	**$1,688,998**	**$590,000**	**$590,000**	**$590,000**	**$590,000**	**$1,150,000**	**$5,198,998**

Streets

Technical Pavement Condition Survey & Support

Project Number: PW00512 **Council District:**

Project Location: Citywide

Pavement preservation is integral to a fiscally sound program of pavement management. Allocated funds are applied to pavements where the greatest cost benefit will be realized in extended lifecycles and enhanced fiscal management through pavement lifecycle management.

In FY17, the Streets Division employed the first electronic survey of its entire pavement network. This survey provided multiple levels of data reporting on the conditions of our pavement surfaces as well as structure and sub-structure. Based upon data collected and allocated budgets, the electronic survey data allows the streets division to prioritize maintenance projects based upon the objective data, which is all gathered at once. The electronic survey results are transmitted to the city's Hansen work order system and the Streets Division's Lucity Pavement Management software. It is then used to run various reports and scenarios to plan future maintenance projects. A citywide complete technical survey will be repeated every three (3) years to update the changed conditions for maximum efficiency of our pavement management program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Highway User	Base	$0	$255,000	$0	$0	$255,000	$255,000	$765,000
		Total Budget	**$0**	**$255,000**	**$0**	**$0**	**$255,000**	**$255,000**	**$765,000**

Thunderbird Road Corridor Improvements

Project Number: EN00086 **Council District:** Palo Verde

Project Location: Thunderbird Rd; 83rd Av to Loop 101

This project provides for two projects; 1) a conceptual design (15%) for widening the south side of Thunderbird Rd between 83rd Av to 75th Av to accommodate the third lane and 2) the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction and construction administration for the construction of the ultimate corridor capacity improvements between L101 and 83rd Av. The improvements may include: dual eastbound to northbound left turn lanes, westbound to southbound left turn lanes, restriping of lanes to other purposes, and installing or extending turn lanes throughout the corridor from 83rd Avenue west to the Loop 101 on Thunderbird Road. This project may also require processing of utility companies (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Transportation Sales Tax	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
CO-Construct	Transportation Sales Tax	Carryover	$519,626	$0	$0	$0	$0	$0	$519,626
CO-Construct	Street Impact Fees Z1 Po	Carryover	$1,030,000	$0	$0	$0	$0	$0	$1,030,000
		Total Budget	**$1,579,626**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,579,626**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$1,800	$1,800	$1,800	$1,800	$1,800	$9,000	$18,000
Total Operating Impacts	**$1,800**	**$1,800**	**$1,800**	**$1,800**	**$1,800**	**$9,000**	**$18,000**

Streets

Utility Undergrounding Program

Project Number: EN00563 **Council District:** Various

Project Location: Citywide

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocations, materials testing, construction and construction management for a utility undergrounding program. The improvements will include trenching; installing conduit, cabinets, pedestals, etc.; pulling new wire; removing existing overhead facilities; and installing a new streetlight system. This program will also include processing of agreements (Cox, SRP, APS, El Paso Natural Gas, SWG, Centurylink, etc) for design and construction, as well as development agreements and IGAs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
AT-Arts	Proposed GO Bonds	Base	$0	$0	$0	$0	$0	$20,000	$20,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,020,000**	**$2,020,000**

Vistancia Blvd & Happy Valley Rd Intersection Mods

Project Number: EN00586 **Council District:** Mesquite

Project Location: Vistancia Blvd & Happy Valley Rd

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction and construction administration for the design and construction of ramps, crosswalks, and a traffic signal at the intersection of Vistancia Boulevard and Happy Valley Road. The improvements will include removal of ramps, construction of new ramps, median modifications, swale modifications, striping a crosswalk on Happy Valley Road, no crosswalks on Vistancia Boulevard, and construction of a new traffic signal. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Highway User	Carryover	$411,028	$0	$0	$0	$0	$0	$411,028
CO-Construct	Outside Sources	Carryover	$242,850	$0	$0	$0	$0	$0	$242,850
		Total Budget	**$653,878**	**$0**	**$0**	**$0**	**$0**	**$0**	**$653,878**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$600	$600	$600	$600	$600	$3,000	$6,000
Total Operating Impacts	**$600**	**$600**	**$600**	**$600**	**$600**	**$3,000**	**$6,000**

Traffic Control

Traffic Management Center Equipment Replacement

Project Number: EN00433 **Council District:** Acacia

Project Location: DCSB

This project provides funding for periodic equipment replacement in the city's Traffic Management Center (TMC) located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The city was awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Transportation Sales Tax	Carryover	$22,371	$0	$0	$0	$0	$0	$22,371
CO-Construct	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$500,000	$500,000
AT-Arts	Transportation Sales Tax	Base	$0	$0	$0	$0	$0	$5,000	$5,000
		Total Budget	**$22,371**	**$0**	**$0**	**$0**	**$0**	**$505,000**	**$527,371**

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133 **Council District:** City Wide

Project Location: Various Locations

The project provides for extension of the fiber optic system to provide communications to the city's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the city's traffic signals, as well as obtaining valuable intersection information from a central location.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$177,502	$0	$0	$0	$0	$0	$177,502
DS-Design	Transportation Sales Tax	Base	$0	$25,000	$0	$25,000	$0	$75,000	$125,000
CO-Construct	Transportation Sales Tax	Base	$0	$175,000	$0	$175,000	$0	$525,000	$875,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$5,000	$0	$5,000	$0	$15,000	$25,000
AT-Arts	Transportation Sales Tax	Base	$0	$2,000	$0	$2,000	$0	$6,000	$10,000
		Total Budget	**$177,502**	**$207,000**	**$0**	**$207,000**	**$0**	**$621,000**	**$1,212,502**

Traffic Control

Traffic Signal Program

Project Number: EN00170 **Council District:** Citywide

Project Location: Various Locations

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Transportation Sales Tax	Carryover	$417,517	$0	$0	$0	$0	$0	$417,517
CO-Construct	Transportation Sales Tax	Base	$550,000	$550,000	$550,000	$550,000	$550,000	$2,750,000	$5,500,000
CO-Construct	Outside Sources	Base	$25,000	$0	$0	$0	$0	$0	$25,000
CB-Chargeba	Transportation Sales Tax	Base	$0	$44,500	$44,500	$44,500	$44,500	$222,500	$400,500
AT-Arts	Transportation Sales Tax	Base	$0	$5,500	$5,500	$5,500	$5,500	$27,500	$49,500
		Total Budget	**$992,517**	**$600,000**	**$600,000**	**$600,000**	**$600,000**	**$3,000,000**	**$6,392,517**

Traffic Signal Renovation and Replacement

Project Number: PW00993 **Council District:** All

Project Location: Various Locations

There are currently 121 signalized intersections in the City. This project provides for the replacement of wiring, signal cabinets, and controllers at an average rate of 6 intersections per year. In many cases, accidents necessitating replacement or new development/technology facilitate signal systems upgrades but if not, they should be thoroughly renovated in a routine program of maintenance.

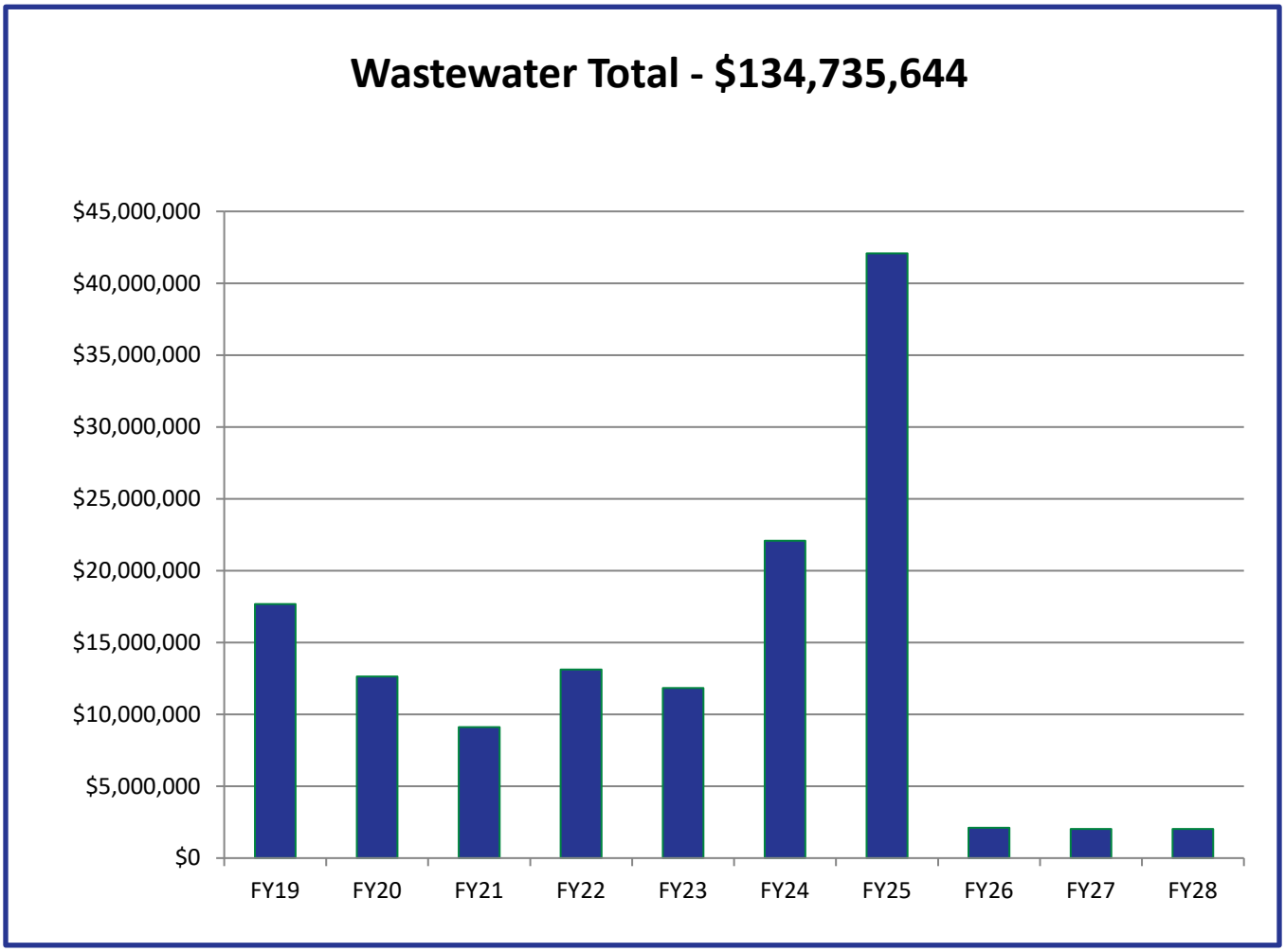
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Highway User	Carryover	$48,422	$0	$0	$0	$0	$0	$48,422
CO-Construct	GO Bonds 2015	Carryover	$158,490	$0	$0	$0	$0	$0	$158,490
OT-Other	Highway User	Base	$309,000	$309,000	$309,000	$309,000	$309,000	$1,545,000	$3,090,000
		Total Budget	**$515,912**	**$309,000**	**$309,000**	**$309,000**	**$309,000**	**$1,545,000**	**$3,296,912**

Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in northern areas of the City and additional treatment capacity be added to meet the needs of continuing development in the north and northwest portions of the City.



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
2050 - Water	$1,642,111	$2,173,708	$108,500	$56,250	$63,750	$5,244,250	$9,288,569
2162 - Water Expansion Post 1/1/12	$165,273	$0	$0	$0	$0	$0	$165,273
2163 - Water Exp. S. of Bell	$939,448	$383,519	$98,241	$573,080	$0	$0	$1,994,288
2164 - Water Exp. N. of Bell	$1,520,004	$1,813,519	$998,241	$2,915,518	$2,156,785	$113,125	$9,517,192
2272 - Proposed WIFA Loan for Water	$0	$0	$0	$0	$0	$10,000,000	$10,000,000
2400 - Wastewater	$9,878,689	$2,934,988	$2,277,970	$9,196,035	$9,550,213	$24,980,000	$58,817,895
2453 - Prp W/S Rev Bonds 2003 (WW)	$0	$0	$0	$0	$0	$30,000,000	$30,000,000
2506 - Wastewater Exp. E. of Agua Fria	$245,573	$2,347,040	$32,747	$191,027	$0	$0	$2,816,386
2507 - Wastewater Exp. W. of Agua Fria	$1,363,634	$2,981,030	$5,608,470	$191,027	$67,359	$0	$10,211,519
2509 - Wastewater Expansion Post 1/1/12	$1,924,521	$0	$0	$0	$0	$0	$1,924,521
Total - Wastewater	**$17,679,253**	**$12,633,804**	**$9,124,169**	**$13,122,935**	**$11,838,107**	**$70,337,375**	**$134,735,644**

Wastewater

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
101st Ave and Northern Lift Station Pretreatment	$801,248	$0	$0	$0	$0	$0	**$801,248**
Agua Fria Lift Station-Wastewater Campus Land	$150,000	$4,000,000	$0	$0	$0	$0	**$4,150,000**
Beardsley WRF Equipment Upgrade and Replacement	$197,870	$153,000	$153,000	$9,369,751	$8,627,786	$452,500	**$18,953,907**
Beardsley WRF Solids Pipeline Rehabilitation	$2,184,961	$0	$0	$0	$0	$0	**$2,184,961**
Butler IPS Equipment Upgrade and Replacement	$192,093	$150,000	$100,000	$100,000	$120,000	$550,000	**$1,212,093**
Butler Reclaimed Water System Expansion Phase II	$2,664	$0	$0	$0	$0	$0	**$2,664**
Butler WRF Aeration System Upgrades	$1,772,745	$0	$0	$0	$0	$0	**$1,772,745**
Butler WRF Equipment Upgrade and Replacement	$431,277	$180,000	$180,000	$100,000	$105,000	$700,000	**$1,696,277**
Butler WRF Headworks Rehabilitation	$600,000	$0	$0	$0	$0	$0	**$600,000**
Butler WRF Recharge Wells	$2,921,036	$1,022,719	$261,976	$1,528,212	$0	$0	**$5,733,943**
Dixileta 21 inch Sewer Extension	$1,154,521	$0	$0	$0	$0	$0	**$1,154,521**
El Mirage Road Sewer Infrastructure Upsizing	$0	$1,313,239	$2,626,000	$0	$0	$0	**$3,939,239**
Jomax WRF Equipment Upgrade and Replacement	$88,993	$75,751	$101,000	$125,000	$150,000	$277,000	**$817,744**
Jomax WRF Expansion	$1,297,825	$1,400,000	$3,600,000	$0	$0	$60,000,000	**$66,297,825**
Lift Station Reconditioning	$624,921	$494,900	$398,950	$393,900	$383,800	$1,919,000	**$4,215,471**
LPH Mystic Wastewater Oversizing	$0	$0	$0	$0	$67,359	$0	**$67,359**
Manhole Rehabilitation	$505,197	$378,725	$378,725	$378,725	$378,725	$1,893,625	**$3,913,722**
Miscellaneous Local Wastewater Line Improvements	$455,001	$204,000	$204,000	$204,000	$204,000	$1,045,250	**$2,316,251**
Reclaimed Water Booster Land Purchase at IPS	$713,830	$0	$0	$0	$0	$0	**$713,830**
SROG Line Assessment & Repair	$812,672	$0	$170,795	$223,347	$501,437	$0	**$1,708,251**
Trunk Sewer Line Inspection	$238,457	$0	$0	$0	$600,000	$0	**$838,457**
Trunk Sewer Rehabilitation	$1,381,617	$2,071,520	$0	$0	$0	$0	**$3,453,137**
Wastewater System Additional R & M Expense	$0	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$6,300,000**
West Agua Fria Wastewater Lines	$1,152,325	$489,951	$249,723	$0	$0	$0	**$1,891,999**
Total - Wastewater	**$17,679,253**	**$12,633,804**	**$9,124,169**	**$13,122,935**	**$11,838,107**	**$70,337,375**	**$134,735,644**

Wastewater

101st Ave and Northern Lift Station Pretreatment

Project Number: UT00398 **Council District:** Pine

Project Location: 101st Ave and Northern

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for realigning the existing 18" influent sewer lines, the installation of an in-line channel grinder and replacing the electrical and instrumentation equipment. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$166,642	$0	$0	$0	$0	$0	$166,642
CO-Construct	Wastewater	Base	$634,606	$0	$0	$0	$0	$0	$634,606
		Total Budget	**$801,248**	**$0**	**$0**	**$0**	**$0**	**$0**	**$801,248**

Agua Fria Lift Station-Wastewater Campus Land

Project Number: UT00284 **Council District:** Mesquite

Project Location: CAP Canal and Agua Fria River

This project will purchase a 40-acre site for a future water reclamation facility campus. This project site is identified in the Integrated Water Utilities Master Plan and will be used for a regional wastewater lift station that will provide service for the portion of the city located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Carryover	$150,000	$0	$0	$0	$0	$0	$150,000
LA-Land Acq	Wastewater Exp. E. of A	Base	$0	$2,219,200	$0	$0	$0	$0	$2,219,200
LA-Land Acq	Wastewater	Base	$0	$700,800	$0	$0	$0	$0	$700,800
LA-Land Acq	Water Exp. N. of Bell	Base	$0	$1,080,000	$0	$0	$0	$0	$1,080,000
		Total Budget	**$150,000**	**$4,000,000**	**$0**	**$0**	**$0**	**$0**	**$4,150,000**

Wastewater

Beardsley WRF Equipment Upgrade and Replacement

Project Number: UT00314 **Council District:** Willow

Project Location: Beardsley Treatment Plant

This project will replace and update existing plant equipment and provide for the ultimate expansion of the facility. The replacement of this equipment will maintain plant reliability and increase efficiencies. The main elements are upgrades to the disinfection system, odor control, HVAC, EMS, overhauling of headworks equipment, and instrumentation equipment replacement. The FY22-23 component of this project will increase plant treatment capacity, and address laboratory needs to achieve an expansion from 4 MGD to 6 MGD. The project will entail expanding plant capacity using the current plant process technology at Beardsley. New basins, clarifiers, pump capacity, filters, disinfection systems, recharge capacity and backup generator power are the main elements of this project. FY19 funding includes $20,000 to replace the environmental management system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$27,870	$0	$0	$0	$0	$0	$27,870
EQ-Equipme	Wastewater	Base	$127,500	$112,500	$112,500	$0	$0	$150,000	$502,500
EQ-Equipme	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$50,000	$50,000
EQ-Equipme	Water	Base	$42,500	$37,500	$37,500	$0	$0	$0	$117,500
CO-Construct	Wastewater	Base	$0	$0	$0	$6,975,000	$6,404,223	$187,500	$13,566,723
CO-Construct	Water Exp. N. of Bell	Base	$0	$0	$0	$2,325,000	$2,134,528	$62,500	$4,522,028
CB-Chargeba	Wastewater	Base	$0	$2,250	$2,250	$0	$2,250	$0	$6,750
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$750	$0	$750
CB-Chargeba	Water	Base	$0	$750	$750	$0	$0	$0	$1,500
AT-Arts	Wastewater	Base	$0	$0	$0	$52,313	$64,528	$1,875	$118,716
AT-Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$17,438	$21,507	$625	$39,570
		Total Budget	**$197,870**	**$153,000**	**$153,000**	**$9,369,751**	**$8,627,786**	**$452,500**	**$18,953,907**

Beardsley WRF Solids Pipeline Rehabilitation

Project Number: UT00308 **Council District:** Ironwood

Project Location: Beardsley and 91st Av to 99th Av

This project involves the rehabilitation of an 8-inch force main that transports solids from the Beardsley Water Reclamation Facility to the sewer collector along 91st Ave and then ultimately to the Butler Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$363,863	$0	$0	$0	$0	$0	$363,863
CO-Construct	Wastewater	Base	$1,821,098	$0	$0	$0	$0	$0	$1,821,098
		Total Budget	**$2,184,961**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,184,961**

Wastewater

Butler IPS Equipment Upgrade and Replacement

Project Number: UT00422 **Council District:** Pine

Project Location: Butler Water Reclamation Facility

The Butler Influent Pumping Station is the primary wastewater pumping station through which all flow that is treated at the Butler Water Reclamation Facility passes. This project provides for replacement, major rehabilitation, and assessment of process components such as motors, pumps, bar screens, odor control systems, VFDs, electrical, instrumentation associated with the Butler Influent Pumping Station to ensure continuous service.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$42,093	$0	$0	$0	$0	$0	$42,093
OT-Other	Wastewater	Base	$150,000	$150,000	$100,000	$100,000	$120,000	$550,000	$1,170,000
		Total Budget	**$192,093**	**$150,000**	**$100,000**	**$100,000**	**$120,000**	**$550,000**	**$1,212,093**

Butler Reclaimed Water System Expansion Phase II

Project Number: UT00313 **Council District:** Acacia

Project Location: Butler WRF

This project is the next phase of the Butler Reclaimed System Expansion project and will construct a 1.5 MGD booster pump station to reach more potential reclaimed water users in the Old Town area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$2,664	$0	$0	$0	$0	$0	$2,664
		Total Budget	**$2,664**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,664**

Butler WRF Aeration System Upgrades

Project Number: UT00420 **Council District:** Acacia

Project Location: Butler Water Reclamation Facility

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of new aeration system blowers at the Butler Water Reclamation Facility. The project will also make small modifications to the aeration system piping to make the system more efficient overall. The FY19 funding for this project will account for added scope, as well as recent material, equipment and construction cost increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$879,514	$0	$0	$0	$0	$0	$879,514
CO-Construct	Water	Carryover	$293,231	$0	$0	$0	$0	$0	$293,231
CO-Construct	Wastewater	Base	$300,000	$0	$0	$0	$0	$0	$300,000
CO-Construct	Water	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$1,772,745**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,772,745**

Wastewater

Butler WRF Equipment Upgrade and Replacement

Project Number: UT00333 **Council District:** Acacia

Project Location: Butler Water Reclamation Facility

The Butler Water Reclamation Facility (WRF) is a complex, highly automated wastewater treatment facility. Equipment operates in, or is exposed to, harsh environmental conditions. As equipment degrades or ages, replacement is required. Some of the larger pieces of equipment identified for replacement or major rebuilding/over-haul include various pumps and motors, HVAC, EMS, centrifuge scrolls, various variable frequency drives, and chemical systems. FY19 funding includes $165,000 to replace the environmental management system and air conditioning units.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$86,277	$0	$0	$0	$0	$0	$86,277
EQ-Equipme	Wastewater	Base	$258,750	$135,000	$135,000	$75,000	$78,750	$525,000	$1,207,500
EQ-Equipme	Water	Base	$86,250	$45,000	$45,000	$25,000	$26,250	$175,000	$402,500
		Total Budget	**$431,277**	**$180,000**	**$180,000**	**$100,000**	**$105,000**	**$700,000**	**$1,696,277**

Butler WRF Headworks Rehabilitation

Project Number: UT00100 **Council District:** Acacia

Project Location: Butler Water Reclamation Facility

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of the concrete influent screening channels inside of the Butler WRF Headworks Building including channel isolation, concrete repairs, and coating installation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Base	$450,000	$0	$0	$0	$0	$0	$450,000
CO-Construct	Water	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$600,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$600,000**

Wastewater

Butler WRF Recharge Wells

Project Number: UT00309 **Council District:** Acacia

Project Location: Butler Wastewater Basin

This project will design and construct new groundwater recharge wells in the Butler Wastewater Basin. The project will provide for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for installation of a new recharge well, reclaimed water piping to the well, and all associated site and electrical equipment. The next proposed site location will focus on areas near the City Hall Campus.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Water Exp. N. of Bell	Carryover	$28,125	$0	$0	$0	$0	$0	$28,125
SY-Study	Wastewater Exp. W. of	Carryover	$9,375	$0	$0	$0	$0	$0	$9,375
SY-Study	Water Expansion Post 1/	Carryover	$29,860	$0	$0	$0	$0	$0	$29,860
SY-Study	Wastewater Exp. E. of A	Carryover	$17,864	$0	$0	$0	$0	$0	$17,864
SY-Study	Water Exp. S. of Bell	Carryover	$28,125	$0	$0	$0	$0	$0	$28,125
CO-Construct	Wastewater Exp. W. of	Carryover	$27,659	$0	$0	$0	$0	$0	$27,659
CO-Construct	Water Expansion Post 1/	Carryover	$87,588	$0	$0	$0	$0	$0	$87,588
CO-Construct	Water Exp. S. of Bell	Carryover	$468,069	$0	$0	$0	$0	$0	$468,069
CO-Construct	Water	Carryover	$223,779	$0	$0	$0	$0	$0	$223,779
CO-Construct	Water Exp. N. of Bell	Carryover	$300,909	$0	$0	$0	$0	$0	$300,909
CO-Construct	Water Exp. N. of Bell	Carryover	$653,345	$0	$0	$0	$0	$0	$653,345
CO-Construct	Wastewater Exp. E. of A	Carryover	$71,875	$0	$0	$0	$0	$0	$71,875
CO-Construct	Wastewater Exp. E. of A	Carryover	$79,959	$0	$0	$0	$0	$0	$79,959
CO-Construct	Wastewater Exp. W. of	Carryover	$71,875	$0	$0	$0	$0	$0	$71,875
CO-Construct	Water Exp. S. of Bell	Carryover	$215,625	$0	$0	$0	$0	$0	$215,625
DS-Design	Wastewater Exp. E. of A	Base	$31,250	$51,159	$13,105	$76,445	$0	$0	$171,958
DS-Design	Water Exp. S. of Bell	Base	$93,755	$153,477	$39,314	$229,335	$0	$0	$515,880
DS-Design	Water Exp. N. of Bell	Base	$93,750	$153,477	$39,314	$229,335	$0	$0	$515,875
DS-Design	Wastewater Exp. W. of	Base	$31,250	$51,159	$13,105	$76,445	$0	$0	$171,958
CO-Construct	Wastewater Exp. W. of	Base	$44,625	$73,055	$18,713	$109,163	$0	$0	$245,557
CO-Construct	Wastewater Exp. E. of A	Base	$44,625	$73,055	$18,713	$109,163	$0	$0	$245,557
CO-Construct	Water Exp. N. of Bell	Base	$133,875	$219,165	$56,140	$327,490	$0	$0	$736,670
CO-Construct	Water Exp. S. of Bell	Base	$133,874	$219,165	$56,140	$327,490	$0	$0	$736,669
CB-Chargeba	Wastewater Exp. E. of A	Base	$0	$2,398	$614	$3,584	$0	$0	$6,596
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$7,195	$1,843	$10,751	$0	$0	$19,789
CB-Chargeba	Water Exp. S. of Bell	Base	$0	$7,195	$1,843	$10,751	$0	$0	$19,789
CB-Chargeba	Wastewater Exp. W. of	Base	$0	$2,398	$614	$3,584	$0	$0	$6,596
AT-Arts	Wastewater Exp. W. of	Base	$0	$1,228	$315	$1,835	$0	$0	$3,377
AT-Arts	Wastewater Exp. E. of A	Base	$0	$1,228	$315	$1,835	$0	$0	$3,377
AT-Arts	Water Exp. S. of Bell	Base	$0	$3,683	$944	$5,504	$0	$0	$10,131
AT-Arts	Water Exp. N. of Bell	Base	$0	$3,683	$944	$5,504	$0	$0	$10,131
		Total Budget	**$2,921,036**	**$1,022,719**	**$261,976**	**$1,528,212**	**$0**	**$0**	**$5,733,943**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$0	$61,000	$305,000	$366,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$61,000**	**$305,000**	**$366,000**

Wastewater

Dixileta 21 inch Sewer Extension

Project Number: UT00404 **Council District:** Mesquite

Project Location: Varies

Project includes the addition of 2,200 linear feet of new 21-inch VCP sewer main. Pipeline construction will occur in undeveloped territory.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater Expansion P	Carryover	$1,154,521	$0	$0	$0	$0	$0	$1,154,521
		Total Budget	**$1,154,521**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,154,521**

El Mirage Road Sewer Infrastructure Upsizing

Project Number: UT00432 **Council District:** Mesquite

Project Location: El Mirage Rd from Westland Rd to Jomax Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of a new trunk sewer main primarily along El Mirage Road from Jomax Road to Westland Road. The project will be constructed by a local developer, but the City will fund 'oversizing' of the sewer main to account for capacity needs of future development. The oversizing cost will be paid for by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater Exp. W. of	Base	$0	$1,300,236	$2,600,000	$0	$0	$0	$3,900,236
AT-Arts	Wastewater Exp. W. of	Base	$0	$13,003	$26,000	$0	$0	$0	$39,003
		Total Budget	**$0**	**$1,313,239**	**$2,626,000**	**$0**	**$0**	**$0**	**$3,939,239**

Jomax WRF Equipment Upgrade and Replacement

Project Number: UT00323 **Council District:** Mesquite

Project Location: Jomax WRF

The equipment at Jomax Water Reclamation Facility is exposed to a harsh wastewater environment and is subject to continuous operation. Replacement of equipment is required as the facility ages. Potential projects include scrubber replacement with more efficient technology, turbo blower addition with more efficient technology, electrical component replacements and upgrades, influent screens and screening components, various pumps.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$38,993	$0	$0	$0	$0	$0	$38,993
CO-Construct	Wastewater	Base	$37,500	$56,250	$75,000	$93,375	$112,125	$205,875	$580,125
CO-Construct	Water	Base	$12,500	$18,750	$25,000	$31,125	$37,375	$68,625	$193,375
AT-Arts	Wastewater	Base	$0	$563	$750	$375	$375	$1,875	$3,938
AT-Arts	Water	Base	$0	$188	$250	$125	$125	$625	$1,313
		Total Budget	**$88,993**	**$75,751**	**$101,000**	**$125,000**	**$150,000**	**$277,000**	**$817,744**

Wastewater

Jomax WRF Expansion

Project Number: UT00388 **Council District:** Mesquite

Project Location: Jomax Water Reclamation Facility

This project will include design and construction of an expansion to the Jomax Water Reclamation Facility (WRF) located just north of the Beardsley Canal and west of the Agua Fria River. The current treatment capacity of the Jomax WRF is 2.25 million gallons per day (MGD). Development in the north and northwest portions of the City will require that additional treatment capacity be added at this facility. As currently planned, the WRF expansion costs represent the City's costs of a 1.5MGD expansion to a 4.5MGD capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water Expansion Post 1/	Base	$47,825	$0	$0	$0	$0	$0	$47,825
DS-Design	Wastewater	Base	$143,475	$0	$0	$0	$0	$0	$143,475
DS-Design	Wastewater Exp. W. of	Base	$796,525	$0	$0	$0	$0	$0	$796,525
DS-Design	Water Exp. N. of Bell	Base	$310,000	$0	$0	$0	$0	$0	$310,000
CO-Construct	Proposed WIFA Loan for	Base	$0	$0	$0	$0	$0	$9,900,000	$9,900,000
CO-Construct	Wastewater Exp. W. of	Base	$0	$1,039,500	$2,673,267	$0	$0	$0	$3,712,767
CO-Construct	Water	Base	$0	$0	$0	$0	$0	$4,950,000	$4,950,000
CO-Construct	Prp W/S Rev Bonds 200	Base	$0	$0	$0	$0	$0	$29,700,000	$29,700,000
CO-Construct	Wastewater	Base	$0	$0	$0	$0	$0	$14,850,000	$14,850,000
CO-Construct	Water Exp. N. of Bell	Base	$0	$346,500	$891,089	$0	$0	$0	$1,237,589
AT-Arts	Water Exp. N. of Bell	Base	$0	$3,500	$8,911	$0	$0	$0	$12,411
AT-Arts	Water	Base	$0	$0	$0	$0	$0	$50,000	$50,000
AT-Arts	Wastewater	Base	$0	$0	$0	$0	$0	$150,000	$150,000
AT-Arts	Prp W/S Rev Bonds 200	Base	$0	$0	$0	$0	$0	$300,000	$300,000
AT-Arts	Wastewater Exp. W. of	Base	$0	$10,500	$26,733	$0	$0	$0	$37,233
AT-Arts	Proposed WIFA Loan for	Base	$0	$0	$0	$0	$0	$100,000	$100,000
		Total Budget	**$1,297,825**	**$1,400,000**	**$3,600,000**	**$0**	**$0**	**$60,000,000**	**$66,297,825**

Lift Station Reconditioning

Project Number: UT00116 **Council District:** Various

Project Location: Citywide

This project addresses ongoing needs at all City of Peoria lift stations. The funds will be used to address pre-treatment, odor control, corrosion prevention, eye wash units, equipment upgrades and replacements. The city has 13 lift stations in the wastewater collection system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$149,921	$0	$0	$0	$0	$0	$149,921
CO-Construct	Wastewater	Base	$475,000	$490,000	$395,000	$390,000	$380,000	$1,900,000	$4,030,000
AT-Arts	Wastewater	Base	$0	$4,900	$3,950	$3,900	$3,800	$19,000	$35,550
		Total Budget	**$624,921**	**$494,900**	**$398,950**	**$393,900**	**$383,800**	**$1,919,000**	**$4,215,471**

Wastewater

LPH Mystic Wastewater Oversizing

Project Number: UT00446 **Council District:** Mesquite

Project Location: Lake Pleasant Heights Development

This project provides for additional wastewater collection capacity in the water system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will fund the transmission mains necessary to serve the development's requirements. The city is funding the over-sizing of selected wastewater trunk sewer lines to provide collection system capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$66,692	$0	$66,692
AT-Arts	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$667	$0	$667
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$67,359**	**$0**	**$67,359**

Manhole Rehabilitation

Project Number: UT00307 **Council District:** Various

Project Location: Citywide

This project will repair and rehabilitate manholes, manhole rings and manhole covers throughout the city's wastewater collection system. The city has over 14,000 manholes with an expected life of 30 to 50 years. Approximately 20 deficient rings and covers will be replaced annually addressing needs of the system. Manholes to be rehabilitated were identified in a sewer line assessment study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$182,697	$0	$0	$0	$0	$0	$182,697
CO-Construct	Wastewater	Base	$322,500	$372,500	$372,500	$372,500	$372,500	$1,862,500	$3,675,000
CB-Chargeba	Wastewater	Base	$0	$2,500	$2,500	$2,500	$2,500	$12,500	$22,500
AT-Arts	Wastewater	Base	$0	$3,725	$3,725	$3,725	$3,725	$18,625	$33,525
		Total Budget	**$505,197**	**$378,725**	**$378,725**	**$378,725**	**$378,725**	**$1,893,625**	**$3,913,722**

Wastewater

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191 **Council District:** Various

Project Location: Citywide

This project provides funding to rehabilitate, realign, assess or extend the city's existing wastewater collection system to ensure its continued compliant and efficient operation. Examples, though not limited to, include sewer extensions in coordination with street improvement projects, realignment/rehabilitation of downtown alley sewer mains, assessment of the air relief valves and immediate need sewer repairs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$200,001	$0	$0	$0	$0	$0	$200,001
CO-Construct	Wastewater	Base	$255,000	$200,000	$200,000	$200,000	$200,000	$1,025,000	$2,080,000
CB-Chargeba	Wastewater	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
AT-Arts	Wastewater	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,250	$18,250
		Total Budget	**$455,001**	**$204,000**	**$204,000**	**$204,000**	**$204,000**	**$1,045,250**	**$2,316,251**

Reclaimed Water Booster Land Purchase at IPS

Project Number: UT00329 **Council District:** Pine

Project Location: 99th Av and Northern Av

This project provides funding for the purchase of land directly around the influent pump station for a reclaimed water booster station and reservoir. This land is estimated at 213,939 square feet. The actual total may vary.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
LA-Land Acq	Wastewater	Carryover	$179,979	$0	$0	$0	$0	$0	$179,979
LA-Land Acq	Water	Carryover	$533,851	$0	$0	$0	$0	$0	$533,851
		Total Budget	**$713,830**	**$0**	**$0**	**$0**	**$0**	**$0**	**$713,830**

SROG Line Assessment & Repair

Project Number: UT00321 **Council District:** Pine

Project Location: 99th Avenue from Olive to Hwy 10

This project will fund a portion of an assessment and rehabilitation effort to be done to the 99th Avenue West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.68 percent of all capital costs associated with this line. In addition, the agreement details a 56 percent cost share of assessment and rehabilitation of a flow meter vault (GL02). The rehabilitation of GL02 and GL03 will be included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$652,672	$0	$0	$0	$0	$0	$652,672
CO-Construct	Wastewater	Base	$160,000	$0	$169,104	$221,136	$496,472	$0	$1,046,712
AT-Arts	Wastewater	Base	$0	$0	$1,691	$2,211	$4,965	$0	$8,867
		Total Budget	**$812,672**	**$0**	**$170,795**	**$223,347**	**$501,437**	**$0**	**$1,708,251**

Wastewater

Trunk Sewer Line Inspection

Project Number: UT00322 **Council District:** All

Project Location: Citywide

This project will perform an inspection and assessment of all sanitary sewer mains 15 inches and larger within the wastewater collection system on a five-year basis to ensure the structural and operational viability of these large sewer mains. In addition, this project will perform an assessment of the City's existing sanitary sewer force mains. These assessments will identify any existing or potential structural and operational issues.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Carryover	$238,457	$0	$0	$0	$0	$0	$238,457
SY-Study	Wastewater	Base	$0	$0	$0	$0	$600,000	$0	$600,000
		Total Budget	**$238,457**	**$0**	**$0**	**$0**	**$600,000**	**$0**	**$838,457**

Trunk Sewer Rehabilitation

Project Number: UT00296 **Council District:** Various

Project Location: Citywide

Project includes the rehabilitation of trunk sewer mains identified in the 2017 Trunk Sewer System Condition Assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$1,381,617	$0	$0	$0	$0	$0	$1,381,617
DS-Design	Water	Base	$0	$250,000	$0	$0	$0	$0	$250,000
CO-Construct	Water	Base	$0	$1,792,078	$0	$0	$0	$0	$1,792,078
CB-Chargeba	Water	Base	$0	$11,520	$0	$0	$0	$0	$11,520
AT-Arts	Water	Base	$0	$17,922	$0	$0	$0	$0	$17,922
		Total Budget	**$1,381,617**	**$2,071,520**	**$0**	**$0**	**$0**	**$0**	**$3,453,137**

Wastewater System Additional R & M Expense

Project Number: UT00436 **Council District:** Various

Project Location: Citywide

This project will provide for major repair, maintenance, and rehabilitation of our wastewater infrastructure, including the Beardsley, Butler, Jomax and Quintero Water Reclamation Facilities, lift stations, mains and manholes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Wastewater	Base	$0	$700,000	$700,000	$700,000	$700,000	$3,500,000	$6,300,000
		Total Budget	**$0**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,500,000**	**$6,300,000**

Wastewater

West Agua Fria Wastewater Lines

Project Number: UT00171 **Council District:** Mesquite

Project Location: Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas. Future developers will contribute to this cost through impact fee assessment. Trunk mains are primarily located along Vistancia Blvd and El Mirage Rd.

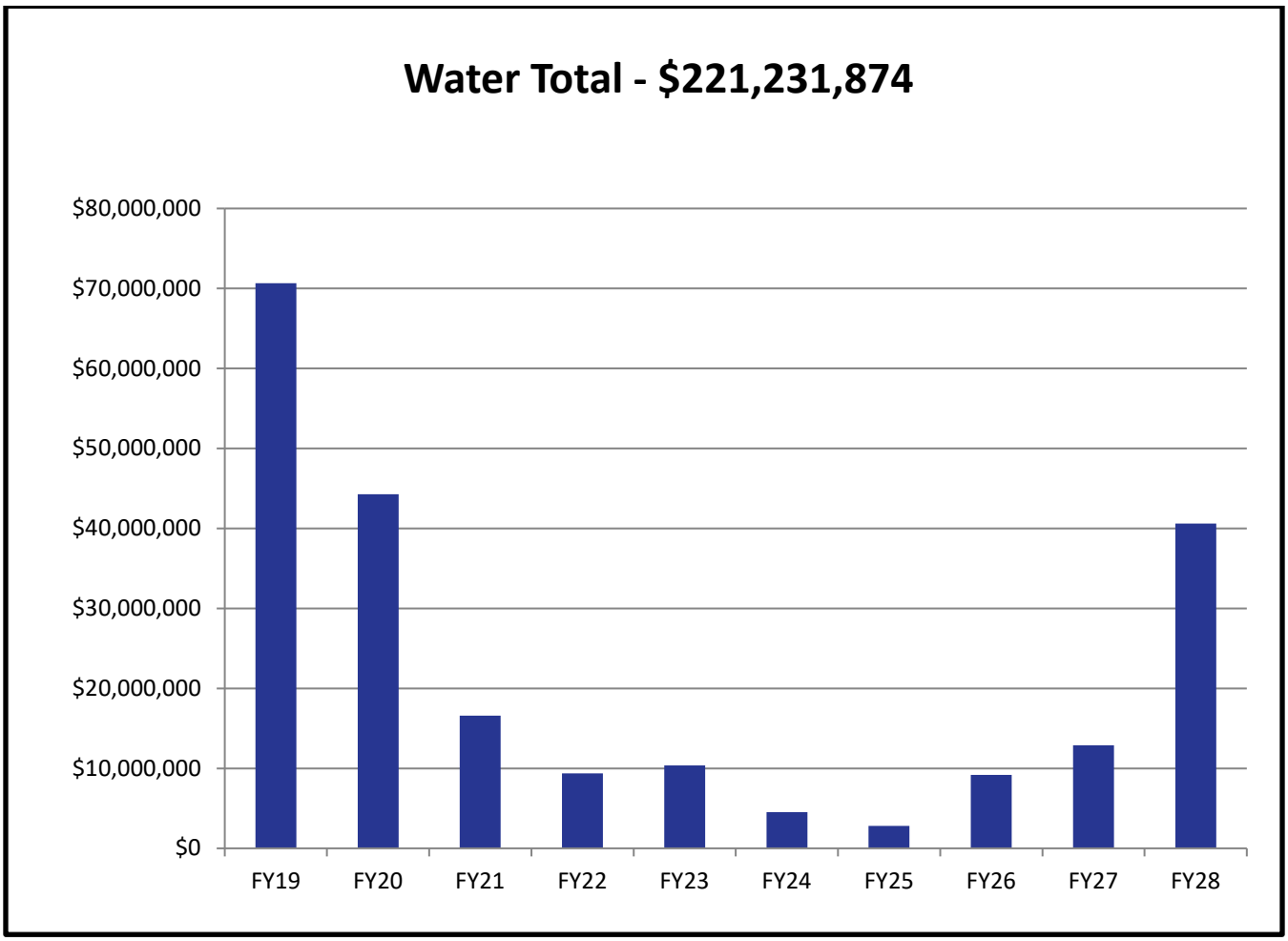
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater Expansion P	Carryover	$770,000	$0	$0	$0	$0	$0	$770,000
CO-Construct	Wastewater Exp. W. of	Carryover	$184,525	$0	$0	$0	$0	$0	$184,525
CO-Construct	Wastewater Exp. W. of	Base	$197,800	$485,100	$247,250	$0	$0	$0	$930,150
AT-Arts	Wastewater Exp. W. of	Base	$0	$4,851	$2,473	$0	$0	$0	$7,324
		Total Budget	**$1,152,325**	**$489,951**	**$249,723**	**$0**	**$0**	**$0**	**$1,891,999**

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of Peoria, replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life as well as upgrading existing water distribution and production sites to address reliability and efficiency issues as these facilities age. These upgrades allow the system to continue to operate with reliability, efficiency, and redundancy as well as ensuring water quality.



Water

Summary by Funding Source

Fund Number and Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
2050 - Water	$19,542,618	$13,732,599	$11,585,585	$4,657,281	$6,871,297	$24,088,643	$80,478,023
2161 - Water Expansion	$2,731,724	$0	$0	$0	$0	$0	$2,731,724
2162 - Water Expansion Post 1/1/12	$7,009,666	$3,333,876	$1,886,663	$220,408	$45,000	$0	$12,495,614
2163 - Water Exp. S. of Bell	$13,500	$0	$390,950	$2,672,508	$699,972	$10,000	$3,786,930
2164 - Water Exp. N. of Bell	$8,418,704	$4,851,092	$2,289,544	$1,046,128	$1,276,983	$8,445,406	$26,327,858
2167 - Water Resource Fee 2014	$1,640,681	$431,505	$0	$0	$0	$0	$2,072,186
2270 - WIFA Bonds	$26,642,706	$21,713,897	$0	$0	$0	$0	$48,356,603
2271 - WIFA Loan 2017 (Pyramid Peak)	$3,115,525	$0	$0	$0	$0	$0	$3,115,525
2273 - Proposed WIFA Loan for Water	$0	$0	$0	$0	$0	$31,694,078	$31,694,078
2400 - Wastewater	$1,514,433	$225,000	$375,000	$363,953	$881,000	$5,628,465	$8,987,851
2506 - Wastewater Exp. E. of Agua Fria	$7,400	$0	$29,500	$221,239	$210,040	$59,000	$527,179
2507 - Wastewater Exp. W. of Agua Fria	$1,100	$0	$20,500	$192,619	$145,960	$41,000	$401,179
2509 - Wastewater Expansion Post 1/1/12	$7,125	$0	$0	$0	$0	$0	$7,125
2650 - Solid Waste Expansion	$0	$0	$0	$0	$250,000	$0	$250,000
Total - Water	**$70,645,182**	**$44,287,969**	**$16,577,742**	**$9,374,136**	**$10,380,253**	**$69,966,592**	**$221,231,874**

Water

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
103rd Ave 12" Waterline Northern to Olive	$698,914	$0	$0	$0	$0	$0	**$698,914**
67th Ave. 16-in Waterline Pinnacle Pk. To Hatfield	$0	$0	$153,975	$0	$1,307,500	$0	**$1,461,475**
75th Ave 16" Waterline Cholla St to Thunderbird Rd	$0	$0	$806,240	$1,612,722	$0	$0	**$2,418,962**
75th Avenue and Grand PRV Upgrade	$235,000	$360,400	$0	$0	$0	$0	**$595,400**
Agua Fria Booster/PRV	$4,520,845	$0	$0	$0	$0	$0	**$4,520,845**
Butler Well Site Rehabilitation	$307,918	$0	$0	$0	$0	$0	**$307,918**
CAP Pump Station Rehabilitation	$400,773	$2,979,013	$0	$0	$0	$0	**$3,379,786**
Condition Assessment of Remote Sites	$96,731	$0	$300,000	$0	$0	$0	**$396,731**
Desert Harbor-Arrowhead Shores Well Mixing	$3,067,496	$0	$0	$0	$0	$0	**$3,067,496**
El Mirage Road Waterline Upsizing	$0	$0	$1,695,790	$0	$0	$0	**$1,695,790**
Expansion of Reclaim System in Old Town Area	$0	$0	$0	$1,359,246	$0	$0	**$1,359,246**
Fire Hydrant Infill and Replacement	$323,797	$163,200	$163,200	$163,200	$163,200	$816,000	**$1,792,597**
Greenway WTP 8 MGD Expansion	$0	$0	$0	$0	$0	$31,694,078	**$31,694,078**
Greenway WTP Equipment Upgrade and Replacement	$362,841	$293,000	$158,000	$102,000	$102,000	$642,000	**$1,659,841**
Hillcrest 8 inch Waterline	$637,321	$0	$0	$0	$0	$0	**$637,321**
Integrated Utility Master Plan	$0	$0	$0	$336,000	$224,000	$0	**$560,000**
Jomax Booster Station Upgrades	$320,230	$2,576,840	$0	$0	$0	$0	**$2,897,070**
Lake Pleasant Parkway 16-inch Waterline	$218,000	$2,357,560	$0	$0	$0	$0	**$2,575,560**
Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP	$0	$0	$0	$0	$0	$6,482,014	**$6,482,014**
Lone Mtn Pkwy 36-inch Waterline; LPP to L303	$3,236,382	$0	$0	$0	$0	$0	**$3,236,382**
LPH Mystic Water Oversizing	$261,097	$70,629	$0	$0	$95,483	$0	**$427,210**
Miscellaneous Local Waterline Improvements	$506,628	$358,500	$257,500	$257,500	$257,500	$1,287,500	**$2,925,128**
New River Utility Co. Acquisition & Improvements	$2,466,270	$0	$0	$200,000	$200,000	$1,000,000	**$3,866,270**
Patterson Reservoir - Existing Well Connection	$0	$484,166	$5,637,441	$0	$0	$0	**$6,121,607**
Pyramid Peak Water Treatment Plant - Upgrades	$2,069,846	$3,034,820	$0	$0	$0	$0	**$5,104,666**
Pyramid Peak Water Treatment Plant Expansion	$29,150,702	$24,172,638	$0	$0	$0	$0	**$53,323,340**
Quintero WTP Equipment Upgrade and Replacement	$323,049	$20,000	$150,000	$100,000	$50,000	$250,000	**$893,049**

Water

Summary by Project

Project Name	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SCADA Equipment Replacement	$427,500	$450,000	$450,000	$450,000	$550,000	$1,150,000	**$3,477,500**
Sports Complex/W115 Well Connection	$0	$0	$133,663	$220,408	$2,875,989	$0	**$3,230,061**
Sweetwater Well Site Rehabilitation	$0	$0	$385,950	$2,243,600	$0	$0	**$2,629,550**
Technology and Security Master Plan	$300,000	$0	$0	$0	$0	$0	**$300,000**
Terramar Booster Pump Station Rehabilitation	$200,000	$1,767,500	$0	$0	$0	$0	**$1,967,500**
Thunderbird Rd 16" Watermain Replacement	$2,936,028	$0	$0	$0	$0	$0	**$2,936,028**
Utility Billing System	$0	$0	$0	$0	$1,950,000	$0	**$1,950,000**
Ventana Well, Booster Rehabilitation	$312,367	$0	$0	$0	$0	$0	**$312,367**
Vistancia Commercial Core Study	$80,000	$0	$0	$0	$0	$0	**$80,000**
W108 Bailey Well Site Improvements	$0	$0	$500,439	$0	$0	$0	**$500,439**
Water & Wastewater Rate Study	$60,000	$0	$0	$90,000	$0	$180,000	**$330,000**
Water Facility Reconditioning	$1,344,153	$813,000	$813,000	$813,000	$813,000	$4,065,000	**$8,661,153**
Water Line Assessment and Replacement	$1,226,391	$1,010,000	$0	$0	$0	$0	**$2,236,391**
Water Meter Replacement Program	$3,036,341	$0	$0	$0	$0	$14,605,000	**$17,641,341**
Water System Additional R & M Expense	$0	$875,000	$875,000	$875,000	$875,000	$4,375,000	**$7,875,000**
Water/Wastewater Hydraulic Model Update	$400,000	$0	$0	$0	$0	$200,000	**$600,000**
Water/Wastewater/Expansion Fee Update	$35,000	$0	$100,000	$0	$0	$200,000	**$335,000**
Weedville Well Site Rehabilitation	$850,000	$186,700	$1,753,000	$0	$0	$0	**$2,789,700**
Wellhead Water Quality Mitigation	$3,704,010	$0	$0	$0	$0	$0	**$3,704,010**
Wells - New Construction	$1,249,028	$206,500	$1,664,400	$0	$50,000	$3,020,000	**$6,189,928**
West Agua Fria Water Lines	$975,987	$327,998	$580,144	$551,460	$866,580	$0	**$3,302,169**
Westland Rd. Reservoir and Booster Station	$1,487,836	$0	$0	$0	$0	$0	**$1,487,836**
White Mountain Apache Tribe Water Rights Purchase	$2,666,701	$431,505	$0	$0	$0	$0	**$3,098,206**
Zone 1/2 PRV Upgrades (91st and Cactus)	$150,000	$1,349,000	$0	$0	$0	$0	**$1,499,000**
Total - Water	**$70,645,182**	**$44,287,969**	**$16,577,742**	**$9,374,136**	**$10,380,253**	**$69,966,592**	**$221,231,874**

Water

103rd Ave 12" Waterline Northern to Olive

Project Number: UT00392 **Council District:**

Project Location: 103rd Ave Northern to Olive

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new 12" waterlines to replace existing AC and PVC pipe through the construction limits of the project, 103rd Ave Northern to Olive and, including fittings, valves, hydrants, appurtenances and abandonment of replaced waterlines, and restoration and or replacement of pavement, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed in association with the city street improvement project EN00422, which will be combined into one managed project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$698,914	$0	$0	$0	$0	$0	$698,914
		Total Budget	**$698,914**	**$0**	**$0**	**$0**	**$0**	**$0**	**$698,914**

67th Ave. 16-in Waterline Pinnacle Pk. To Hatfield

Project Number: UT00440 **Council District:** Mesquite

Project Location: 67th Avenue - Pinnacle Peak Rd to Hatfield Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the installation of approx. 6,700 LF of new 16-inch ductile iron waterline on 67th Avenue between Pinnacle Peak Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$0	$0	$150,000	$0	$0	$0	$150,000
CO-Construct	Water	Base	$0	$0	$0	$0	$1,250,000	$0	$1,250,000
CB-Chargeba	Water	Base	$0	$0	$2,475	$0	$45,000	$0	$47,475
AT-Arts	Water	Base	$0	$0	$1,500	$0	$12,500	$0	$14,000
		Total Budget	**$0**	**$0**	**$153,975**	**$0**	**$1,307,500**	**$0**	**$1,461,475**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$5,000	$5,000	$25,000	$35,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$5,000**	**$5,000**	**$25,000**	**$35,000**

Water

75th Ave 16" Waterline Cholla St to Thunderbird Rd

Project Number: UT00400 **Council District:** Palo Verde

Project Location: 75th Ave Cholla St to Thunderbird Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new ductile iron waterlines to replace existing AC and PVC Pipe along 75th Avenue from Cholla Street to Thunderbird Road. This excludes segments constructed with the Thunderbird Road and Cactus Road intersection widening projects. It will install a new 16" watermain, including fittings, valves, hydrants, appurtenances and abandonment of existing replaced waterlines, and restoration and or replacement of pavement, including, landscaping, as necessary, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc.) design and construction agreements, development and intergovernmental agreements. This project is anticipated to be constructed separately from the 75th Avenue and Cactus Road Intersection Safety improvements project EN00088 and will be managed by City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$0	$0	$138,392	$0	$0	$0	$138,392
CO-Construct	Water	Base	$0	$0	$660,779	$1,595,651	$0	$0	$2,256,430
AT-Arts	Water	Base	$0	$0	$7,069	$17,071	$0	$0	$24,140
		Total Budget	**$0**	**$0**	**$806,240**	**$1,612,722**	**$0**	**$0**	**$2,418,962**

75th Avenue and Grand PRV Upgrade

Project Number: UT00408 **Council District:** Acacia

Project Location: 75th Avenue and Grand

Project includes the abandonment and demolition of an existing pressure-reducing valve (PRV) station located at 75th Avenue and Grand Avenue. A new PRV station, located in the same vicinity, will be constructed per City standards. The project will upsize the existing 8-inch PRV to a 10-inch, and add a 4-inch low flow bypass as well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$60,000	$0	$0	$0	$0	$0	$60,000
CO-Construct	Water	Base	$175,000	$340,000	$0	$0	$0	$0	$515,000
CB-Chargeba	Water	Base	$0	$17,000	$0	$0	$0	$0	$17,000
AT-Arts	Water	Base	$0	$3,400	$0	$0	$0	$0	$3,400
		Total Budget	**$235,000**	**$360,400**	**$0**	**$0**	**$0**	**$0**	**$595,400**

Water

Agua Fria Booster/PRV

Project Number: UT00245 **Council District:** Mesquite

Project Location: North Peoria

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the construction a new water booster pump station that will provide additional water to areas west of the Agua Fria River. This additional water is needed for future development and to provide system redundancy. The proposed FY19 funding is for expected additional construction costs related to recent industry cost trends. The site is located just west of Lake Pleasant Parkway at Lone Mountain Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Exp. N. of Bell	Carryover	$3,770,845	$0	$0	$0	$0	$0	$3,770,845
CO-Construct	Water Expansion Post 1/	Base	$750,000	$0	$0	$0	$0	$0	$750,000
		Total Budget	**$4,520,845**	**$0**	**$0**	**$0**	**$0**	**$0**	**$4,520,845**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$27,600	$27,600	$27,600	$27,600	$138,000	$248,400
Total Operating Impacts	**$0**	**$27,600**	**$27,600**	**$27,600**	**$27,600**	**$138,000**	**$248,400**

Butler Well Site Rehabilitation

Project Number: UT00410 **Council District:** Pine

Project Location: 103rd Avenue and Butler Dr

Project includes several site rehabilitation tasks to bring the site up to City standard. General site work includes grading, tree removal, wall painting, and landscaping. Concrete work includes new pad for the electrical lineup, the discharge box, and a few other minor items. Project will add an onsite retention basin with drywell for well startup waste.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$7,918	$0	$0	$0	$0	$0	$7,918
CO-Construct	Water	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$307,918**	**$0**	**$0**	**$0**	**$0**	**$0**	**$307,918**

Water

CAP Pump Station Rehabilitation

Project Number: UT00274 **Council District:** Mesquite

Project Location: 163rd Ave and Jomax Rd

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of an existing raw water booster pump station that provides raw water to the Quintero Water Treatment Facility. The CAP Pump Station is the only source of water for the Quintero community. The station is outdated and not up to current City standards. The project includes backfill of an existing basin, replacement of pump station piping, replacement of aging pumps, and the relocation and replacement of existing electrical equipment that is beyond its expected lifespan. The site itself is located outside of the City's limits at 163rd Avenue and Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$400,773	$0	$0	$0	$0	$0	$400,773
CO-Construct	Water	Base	$0	$2,900,330	$0	$0	$0	$0	$2,900,330
CB-Chargeba	Water	Base	$0	$49,680	$0	$0	$0	$0	$49,680
AT-Arts	Water	Base	$0	$29,003	$0	$0	$0	$0	$29,003
		Total Budget	**$400,773**	**$2,979,013**	**$0**	**$0**	**$0**	**$0**	**$3,379,786**

Condition Assessment of Remote Sites

Project Number: UT00256 **Council District:** Various

Project Location: Citywide

This project will assess the condition of all water wells and booster pump stations, wastewater lift stations and collection systems, and reuse water sites (excluding treatment plants). The information gathered will be used to assess the overall funding needs for utility sites. In addition, this information may be used to increase the accuracy of some master plan elements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Carryover	$28,066	$0	$0	$0	$0	$0	$28,066
SY-Study	Water	Carryover	$68,665	$0	$0	$0	$0	$0	$68,665
SY-Study	Wastewater	Base	$0	$0	$150,000	$0	$0	$0	$150,000
SY-Study	Water	Base	$0	$0	$150,000	$0	$0	$0	$150,000
		Total Budget	**$96,731**	**$0**	**$300,000**	**$0**	**$0**	**$0**	**$396,731**

Water

Desert Harbor-Arrowhead Shores Well Mixing

Project Number: UT00312 **Council District:** Ironwood

Project Location: 91st Av and Greenway Rd to Arrowhead Shores Well

This project will recommission the waterline from the Desert Harbor Well to the Arrowhead Shores Reservoir in order to facilitate mixing of two water sources including the Desert Harbor Well and the Arrowhead Shores Well. The Desert Harbor Well is currently only used to supply water to the Desert Harbor HOA Lake. This project will not interrupt that service, but will allow some of the well capacity to be used for potable purposes. The FY18 project scope was updated to include rehabilitation of the existing Arrowhead Shores Well/Reservoir Site. Additional FY19 funding is needed to ensure the site is brought up to current City standards. Site improvements include rehabilitation of the Arrowhead Shores Well, the two reservoirs, and updates to the disinfection system and booster pump station.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Exp. N. of Bell	Carryover	$344,347	$0	$0	$0	$0	$0	$344,347
CO-Construct	Water Expansion Post 1/	Carryover	$1,741,101	$0	$0	$0	$0	$0	$1,741,101
CO-Construct	Water	Base	$982,048	$0	$0	$0	$0	$0	$982,048
		Total Budget	**$3,067,496**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,067,496**

El Mirage Road Waterline Upsizing

Project Number: UT00430 **Council District:** Mesquite

Project Location: El Mirage Rd - Lone Mntn to Westland Reservoir

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of new waterline along El Mirage Road from Lone Mountain Road to the Westland Reservoir Facility. The waterline will be constructed by an area developer, but the City will include funding for 'oversize' of that waterline to account for future development. This oversize component is typically repaid by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Base	$0	$0	$1,679,000	$0	$0	$0	$1,679,000
AT-Arts	Water	Base	$0	$0	$16,790	$0	$0	$0	$16,790
		Total Budget	**$0**	**$0**	**$1,695,790**	**$0**	**$0**	**$0**	**$1,695,790**

Water

Expansion of Reclaim System in Old Town Area

Project Number: UT00310 **Council District:** Acacia

Project Location: 85th Av Mountain View Rd to Grand Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the installation of approx. 12-inch ductile iron reclaimed waterline and appurtenances in the Old Town area. The City has goals to utilize the treated wastewater (reclaimed water), produced at the Butler Water Reclamation Facility, for groundwater recharge and landscape irrigation. This waterline will provide reclaimed water to a future groundwater recharge well as well as area parks and landscaping. The project will be coordinated in the CIP with the design and construction of a new groundwater recharge well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water Exp. N. of Bell	Base	$0	$0	$0	$8,361	$0	$0	$8,361
DS-Design	Wastewater Exp. W. of	Base	$0	$0	$0	$2,787	$0	$0	$2,787
DS-Design	Water	Base	$0	$0	$0	$5,574	$0	$0	$5,574
DS-Design	Wastewater Exp. E. of A	Base	$0	$0	$0	$2,787	$0	$0	$2,787
DS-Design	Wastewater	Base	$0	$0	$0	$1,858	$0	$0	$1,858
DS-Design	Water Exp. S. of Bell	Base	$0	$0	$0	$8,361	$0	$0	$8,361
CO-Construct	Wastewater Exp. W. of	Base	$0	$0	$0	$119,796	$0	$0	$119,796
CO-Construct	Water	Base	$0	$0	$0	$239,593	$0	$0	$239,593
CO-Construct	Wastewater Exp. E. of A	Base	$0	$0	$0	$119,796	$0	$0	$119,796
CO-Construct	Water Exp. S. of Bell	Base	$0	$0	$0	$359,389	$0	$0	$359,389
CO-Construct	Wastewater	Base	$0	$0	$0	$79,864	$0	$0	$79,864
CO-Construct	Water Exp. N. of Bell	Base	$0	$0	$0	$359,389	$0	$0	$359,389
CB-Chargeba	Water	Base	$0	$0	$0	$7,065	$0	$0	$7,065
CB-Chargeba	Water Exp. S. of Bell	Base	$0	$0	$0	$10,598	$0	$0	$10,598
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$0	$0	$10,598	$0	$0	$10,598
CB-Chargeba	Wastewater Exp. W. of	Base	$0	$0	$0	$3,533	$0	$0	$3,533
CB-Chargeba	Wastewater	Base	$0	$0	$0	$2,355	$0	$0	$2,355
CB-Chargeba	Wastewater Exp. E. of A	Base	$0	$0	$0	$3,533	$0	$0	$3,533
AT-Arts	Water	Base	$0	$0	$0	$2,627	$0	$0	$2,627
AT-Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$3,940	$0	$0	$3,940
AT-Arts	Water Exp. S. of Bell	Base	$0	$0	$0	$3,940	$0	$0	$3,940
AT-Arts	Wastewater Exp. E. of A	Base	$0	$0	$0	$1,313	$0	$0	$1,313
AT-Arts	Wastewater Exp. W. of	Base	$0	$0	$0	$1,313	$0	$0	$1,313
AT-Arts	Wastewater	Base	$0	$0	$0	$876	$0	$0	$876
		Total Budget	**$0**	**$0**	**$0**	**$1,359,246**	**$0**	**$0**	**$1,359,246**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$0	$1,633	$8,165	$9,798
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$1,633**	**$8,165**	**$9,798**

Water

Fire Hydrant Infill and Replacement

Project Number: UT00204 **Council District:** Various

Project Location: Citywide

This is an ongoing program to install new fire hydrants in areas of the city where fire hydrant spacing exceeds city infrastructure guidelines. In addition, this program will provide for the systematic replacement of fire hydrants in the water distribution system that are determined to be obsolete and/or for which replacement parts are no longer available. There are currently a total of 8,717 fire hydrants in our water distribution system. This program will provide for the systematic replacement of 20 obsolete hydrants per year at a cost of $160,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$162,213	$0	$0	$0	$0	$0	$162,213
CO-Construct	Water	Base	$161,584	$161,584	$161,584	$161,584	$161,584	$807,921	$1,615,841
AT-Arts	Water	Base	$0	$1,616	$1,616	$1,616	$1,616	$8,079	$14,543
		Total Budget	**$323,797**	**$163,200**	**$163,200**	**$163,200**	**$163,200**	**$816,000**	**$1,792,597**

Greenway WTP 8 MGD Expansion

Project Number: UT00311 **Council District:** Palo Verde

Project Location: Greenway WTP

This project provides for an 8 million gallons per day (MGD) expansion of the Greenway Water Treatment Plant from its current capacity of 16 MGD to 24 MGD. The treatment plant was master planned to be expanded further to an ultimate capacity of 32 MGD. This project includes sizing major treatment processes to increase existing capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Proposed WIFA Loan for	Base	$0	$0	$0	$0	$0	$3,521,584	$3,521,584
CO-Construct	Proposed WIFA Loan for	Base	$0	$0	$0	$0	$0	$27,710,176	$27,710,176
CB-Chargeba	Proposed WIFA Loan for	Base	$0	$0	$0	$0	$0	$150,000	$150,000
AT-Arts	Proposed WIFA Loan for	Base	$0	$0	$0	$0	$0	$312,318	$312,318
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$31,694,078**	**$31,694,078**

Water

Greenway WTP Equipment Upgrade and Replacement

Project Number: UT00316 **Council District:** Palo Verde

Project Location: Greenway Water Treatment Plant

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, requires equipment and component replacement and overhaul on a periodic basis to ensure continuous and reliable operation. Replacement, upgrade, and overhaul projects include replacement of chemical feed pumps, motors, VFDs, replacement of ozone generator and destruct unit components, mixers, influent screens, various analyzers, HVAC, EMS and miscellaneous building and site improvements. FY19 costs include $185,000 to replace the environmental management system, air conditioning units, and coolers. FY20 costs include sedimentation basin drive repairs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$75,841	$0	$0	$0	$0	$0	$75,841
EQ-Equipme	Water	Base	$287,000	$293,000	$158,000	$102,000	$102,000	$642,000	$1,584,000
		Total Budget	**$362,841**	**$293,000**	**$158,000**	**$102,000**	**$102,000**	**$642,000**	**$1,659,841**

Hillcrest 8 inch Waterline

Project Number: UT00426 **Council District:** Willow

Project Location: Hillcrest Blvd from 83rd Avenue to 78th Lane

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for the installation of approx. 2,700 linear feet of new 8-inch ductile iron waterline and appurtenances on Hillcrest Boulevard from 83rd Avenue to 78th Lane. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$437,321	$0	$0	$0	$0	$0	$437,321
CO-Construct	Water	Base	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$637,321**	**$0**	**$0**	**$0**	**$0**	**$0**	**$637,321**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$1,512	$1,512	$1,512	$1,512	$1,512	$7,560	$15,120
Total Operating Impacts	**$1,512**	**$1,512**	**$1,512**	**$1,512**	**$1,512**	**$7,560**	**$15,120**

Water

Integrated Utility Master Plan

Project Number: UT00271 **Council District:** Various

Project Location: Citywide

This project will update the 2015 Integrated Water Utilities Master Plan, which addresses the city's water, wastewater, and reuse systems, as well as the City's water portfolio. The Integrated Utility Master Plan will identify the water resources needed to support the City's adopted General Plan Land Use map. This will be accomplished by determining the amount of potable and reuse water required along with the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements. Because it is so broad in scope, this project will require 18 months to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater Exp. W. of	Base	$0	$0	$0	$59,134	$39,423	$0	$98,557
SY-Study	Wastewater Exp. E. of A	Base	$0	$0	$0	$85,096	$56,730	$0	$141,826
SY-Study	Wastewater	Base	$0	$0	$0	$8,164	$5,443	$0	$13,607
SY-Study	Water Exp. N. of Bell	Base	$0	$0	$0	$101,941	$67,960	$0	$169,901
SY-Study	Water Exp. S. of Bell	Base	$0	$0	$0	$42,289	$28,193	$0	$70,482
SY-Study	Water	Base	$0	$0	$0	$8,164	$5,443	$0	$13,607
CB-Chargeba	Wastewater Exp. W. of	Base	$0	$0	$0	$6,056	$4,037	$0	$10,093
CB-Chargeba	Wastewater Exp. E. of A	Base	$0	$0	$0	$8,714	$5,810	$0	$14,524
CB-Chargeba	Wastewater	Base	$0	$0	$0	$836	$557	$0	$1,393
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$0	$0	$10,439	$6,960	$0	$17,399
CB-Chargeba	Water Exp. S. of Bell	Base	$0	$0	$0	$4,331	$2,887	$0	$7,218
CB-Chargeba	Water	Base	$0	$0	$0	$836	$557	$0	$1,393
		Total Budget	**$0**	**$0**	**$0**	**$336,000**	**$224,000**	**$0**	**$560,000**

Water

Jomax Booster Station Upgrades

Project Number: UT00285 **Council District:** Mesquite

Project Location: Jomax Rd and Terramar Blvd

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for an upgrade to the existing Jomax Booster Pump Station, located at Jomax Road and Terramar Blvd. The City is actively working with the City of Glendale on an expansion of the Pyramid Peak Water Treatment Plant (PPWTP), which will provide more water for future growth in northern areas of the City. This project will increase the booster pump capacity at the Jomax Booster Station site to move the additional water where it is needed. Included in this upgrade are new booster pumps, additional electrical capacity and equipment, a new backup generator, and new site piping associated with these improvements. This project will also include modifications to an existing turnout structure from the PPWTP located at 67th Avenue and Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Water	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
DS-Design	Water Exp. N. of Bell	Base	$175,587	$2,500,000	$0	$0	$0	$0	$2,675,587
DS-Design	Water Expansion Post 1/	Base	$94,643	$0	$0	$0	$0	$0	$94,643
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$51,840	$0	$0	$0	$0	$51,840
AT-Arts	Water Exp. N. of Bell	Base	$0	$25,000	$0	$0	$0	$0	$25,000
		Total Budget	**$320,230**	**$2,576,840**	**$0**	**$0**	**$0**	**$0**	**$2,897,070**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Non-Pers OPS	$0	$20,100	$20,100	$20,100	$20,100	$100,500	$180,900
Total Operating Impacts	**$0**	**$20,100**	**$20,100**	**$20,100**	**$20,100**	**$100,500**	**$180,900**

Lake Pleasant Parkway 16-inch Waterline

Project Number: UT00439 **Council District:** Ironwood

Project Location: 87th Avenue & LPP

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of approx. 5,300 linear feet of new 16-inch ductile iron waterline and appurtenances on Lake Pleasant Parkway, from 87th Avenue to 95th Avenue. This project provides additional interconnections between the City's existing system and the recently acquired New River Utility Company, allowing for further water system redundancy and reliability in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water Expansion Post 1/	Base	$218,000	$0	$0	$0	$0	$0	$218,000
CO-Construct	Water Expansion Post 1/	Base	$0	$2,300,000	$0	$0	$0	$0	$2,300,000
CB-Chargeba	Water Expansion Post 1/	Base	$0	$34,560	$0	$0	$0	$0	$34,560
AT-Arts	Water Expansion Post 1/	Base	$0	$23,000	$0	$0	$0	$0	$23,000
		Total Budget	**$218,000**	**$2,357,560**	**$0**	**$0**	**$0**	**$0**	**$2,575,560**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$2,980	$2,980	$2,980	$2,980	$2,980	$14,900	$29,800
Total Operating Impacts	**$2,980**	**$2,980**	**$2,980**	**$2,980**	**$2,980**	**$14,900**	**$29,800**

Water

Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP

Project Number: UT00269 **Council District:** Mesquite

Project Location: Lake Plsnt Pkwy 24-inch Waterline, Loop 303 - LPWTP

This project is part of the infrastructure necessary to gain access to the Lake Pleasant Water Treatment Plant (LPWTP). This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24-inch waterline and appurtenances on Lake Pleasant Parkway from Loop 303 to a future take out structure south of LPWTP, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$260,956	$260,956
OT-Other	Water	Base	$0	$0	$0	$0	$0	$554,984	$554,984
CO-Construct	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$4,934,968	$4,934,968
CO-Construct	Water	Base	$0	$0	$0	$0	$0	$535,637	$535,637
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$82,853	$82,853
CB-Chargeba	Water	Base	$0	$0	$0	$0	$0	$42,987	$42,987
AT-Arts	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$56,629	$56,629
AT-Arts	Water	Base	$0	$0	$0	$0	$0	$13,000	$13,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,482,014**	**$6,482,014**

Lone Mtn Pkwy 36-inch Waterline; LPP to L303

Project Number: UT00233 **Council District:** Mesquite

Project Location: Lone Mountain Pkwy, El Mirage Rd to Loop 303

This project provides funding for the oversizing of waterline infrastructure, including the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 36-inch waterline and appurtenances in Lone Mountain Parkway from the crossing of the Loop 303 freeway to the existing waterline near Lake Pleasant Parkway in accordance with the Water Master Plan, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Expansion Post 1/	Carryover	$1,370,396	$0	$0	$0	$0	$0	$1,370,396
CO-Construct	Water Expansion	Carryover	$1,865,986	$0	$0	$0	$0	$0	$1,865,986
		Total Budget	**$3,236,382**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,236,382**

Water

LPH Mystic Water Oversizing

Project Number: UT00445 **Council District:** Mesquite

Project Location: Lake Pleasant Heights Development

This project provides for additional transmission capacity in the water system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will fund the transmission mains necessary to serve the development's requirements. The city is funding the over-sizing of selected transmission mains to provide water distribution capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Exp. N. of Bell	Base	$261,097	$69,930	$0	$0	$94,538	$0	$425,565
AT-Arts	Water Exp. N. of Bell	Base	$0	$699	$0	$0	$945	$0	$1,645
		Total Budget	**$261,097**	**$70,629**	**$0**	**$0**	**$95,483**	**$0**	**$427,210**

Miscellaneous Local Waterline Improvements

Project Number: UT00203 **Council District:** Various

Project Location: Citywide

This project provides funding to upgrade the city's existing water distribution system to ensure its continued operation and to replace water valves and ACP, HDPE, and PVC pipes and unlined ductile iron mains in streets and alleyways that have exceeded their usable life expectancy. These funds may also be used to construct water line extensions in coordination with street improvement projects, address water line rehabilitations identified during inspections, and replace on an annual basis approximately 20 deficient water valves.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$206,628	$0	$0	$0	$0	$0	$206,628
CO-Construct	Water	Base	$300,000	$350,000	$250,000	$250,000	$250,000	$1,250,000	$2,650,000
CB-Chargeba	Water	Base	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
AT-Arts	Water	Base	$0	$3,500	$2,500	$2,500	$2,500	$12,500	$23,500
		Total Budget	**$506,628**	**$358,500**	**$257,500**	**$257,500**	**$257,500**	**$1,287,500**	**$2,925,128**

New River Utility Co. Acquisition & Improvements

Project Number: UT00390 **Council District:** Willow

Project Location: Deer Valley Rd./Beardsley Rd. & 83rd Ave. and surrounding area

This project entails preliminary costs associated with the purchase of the New River Utility Company water system such as water resource acquisition costs, system improvement costs, meter replacement costs, and costs associated with the integration of the water system into the City's water production and distribution system. This project excludes the cost of the purchase of the utility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	WIFA Bonds	Carryover	$2,466,270	$0	$0	$0	$0	$0	$2,466,270
OT-Other	Water	Base	$0	$0	$0	$200,000	$200,000	$1,000,000	$1,400,000
		Total Budget	**$2,466,270**	**$0**	**$0**	**$200,000**	**$200,000**	**$1,000,000**	**$3,866,270**

Water

Patterson Reservoir - Existing Well Connection

Project Number: UT00328 **Council District:** Willow

Project Location: 107th Ave - Deer Valley to Williams Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of waterline, as needed, to connect three existing well sites to the Patterson Reservoir site. The location of the existing wells are 104th Ave. and Deer Valley Rd., 105th Ave. and Rose Garden Ln., and 102nd Ave. and Patrick Ln. Each of these wells has water quality issues, primarily cloudy water resulting from dissolved air in the water. By sending the water from each well to a reservoir site, the water can be treated at one central location and provide additional water system redundancy in the area. The expected pipeline route will be along 107th Ave. between Deer Valley Rd. and Williams Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$0	$437,194	$0	$0	$0	$0	$437,194
CO-Construct	Water	Base	$0	$0	$5,539,446	$0	$0	$0	$5,539,446
CB-Chargeba	Water	Base	$0	$42,600	$42,600	$0	$0	$0	$85,200
AT-Arts	Water	Base	$0	$4,372	$55,395	$0	$0	$0	$59,767
		Total Budget	**$0**	**$484,166**	**$5,637,441**	**$0**	**$0**	**$0**	**$6,121,607**

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037 **Council District:** Mesquite

Project Location: City of Glendale

This project is for capital costs associated with the Pyramid Peak Water Treatment Plant, including anticipated design and construction costs for projects identified as necessary as a result of recent condition assessments and subsequent design efforts. Peoria currently owns 11MGD of capacity at the plant, representing 23 percent of the plant's capacity and is responsible for 23 percent of the cost for plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Expansion	Carryover	$23,000	$0	$0	$0	$0	$0	$23,000
CO-Construct	Water	Carryover	$1,046,846	$0	$0	$0	$0	$0	$1,046,846
CO-Construct	Water	Base	$1,000,000	$3,000,000	$0	$0	$0	$0	$4,000,000
CB-Chargeba	Water	Base	$0	$4,820	$0	$0	$0	$0	$4,820
AT-Arts	Water	Base	$0	$30,000	$0	$0	$0	$0	$30,000
		Total Budget	**$2,069,846**	**$3,034,820**	**$0**	**$0**	**$0**	**$0**	**$5,104,666**

Water

Pyramid Peak Water Treatment Plant Expansion

Project Number: UT00334 **Council District:** Mesquite

Project Location: North Peoria

The project will provide for the design, permitting, construction, construction administration, and project management of an expansion of the City of Glendale Pyramid Peak Water Treatment Plant. The project includes addition of a new treatment train, chemical feed systems, solids disposal facilities, pumping equipment, distribution or transmission piping, SCADA, instrumentation, electrical, mechanical, and other ancillary equipment, structures, and appurtenances.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	WIFA Loan 2017 (Pyra	Carryover	$25,000	$0	$0	$0	$0	$0	$25,000
CO-Construct	WIFA Loan 2017 (Pyra	Carryover	$3,090,525	$0	$0	$0	$0	$0	$3,090,525
CO-Construct	Water Exp. N. of Bell	Carryover	$769,125	$0	$0	$0	$0	$0	$769,125
CO-Construct	Water Expansion Post 1/	Carryover	$789,616	$0	$0	$0	$0	$0	$789,616
OT-Other	WIFA Bonds	Base	$24,176,436	$21,713,897	$0	$0	$0	$0	$45,890,333
OT-Other	Water Exp. N. of Bell	Base	$0	$1,669,125	$0	$0	$0	$0	$1,669,125
OT-Other	Water Expansion Post 1/	Base	$0	$789,616	$0	$0	$0	$0	$789,616
OT-Other	Water	Base	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$29,150,702**	**$24,172,638**	**$0**	**$0**	**$0**	**$0**	**$53,323,340**

Quintero WTP Equipment Upgrade and Replacement

Project Number: UT00418 **Council District:** Mesquite

Project Location: Quintero Water Treatment Plant

The Quintero Water Treatment was constructed in 2005, and like any critical facility, requires equipment and component replacement and overhaul on a periodic basis to ensure continuous and reliable operation. Projects include rebuilding pumps, upgrading disinfection facilities, treatment components, and site aesthetics. FY19 costs include painting the exterior of the facility and constructing a chlorine gas disinfection facility. FY21 and FY22 costs include a membrane performance study and membrane rehab/replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$79,697	$0	$0	$0	$0	$0	$79,697
OT-Other	Water	Base	$243,352	$20,000	$150,000	$100,000	$50,000	$250,000	$813,352
		Total Budget	**$323,049**	**$20,000**	**$150,000**	**$100,000**	**$50,000**	**$250,000**	**$893,049**

Water

SCADA Equipment Replacement

Project Number: UT00266 **Council District:** Various

Project Location: Citywide

This project will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater, and reclaimed water facilities operated by the City. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings. All remaining treatment plant and remote site PLC's will be updated in FY20-FY22. Radio communications will be updated in FY23 and FY24.The project will also provide for project coordination, pre-design studies, design, programming, construction, materials testing, construction administration, utility coordination, utility relocation, processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements, as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Wastewater	Carryover	$1,058	$0	$0	$0	$0	$0	$1,058
CO-Construct	Wastewater	Carryover	$75,000	$0	$0	$0	$0	$0	$75,000
CO-Construct	Water	Carryover	$201,442	$0	$0	$0	$0	$0	$201,442
EQ-Equipme	Wastewater	Base	$75,000	$225,000	$225,000	$225,000	$275,000	$575,000	$1,600,000
EQ-Equipme	Water	Base	$75,000	$225,000	$225,000	$225,000	$275,000	$575,000	$1,600,000
		Total Budget	**$427,500**	**$450,000**	**$450,000**	**$450,000**	**$550,000**	**$1,150,000**	**$3,477,500**

Sports Complex/W115 Well Connection

Project Number: UT00327 **Council District:** Willow

Project Location: Sports Complex

This project will design and construct a new 12-inch waterline primarily along 83rd Avenue between the Peoria Sports Complex Reservoir Site and the W115 Well located just west of 83rd Avenue at Bell Road. The W115 Well is currently offline for water quality concerns. The new pipeline will be used to convey water from this well to a site where it can be treated or blended with other potable water sources to increase the City's water supply in the area. In addition, this project includes the evaluation, design and possible installation of wellhead treatment equipment at the Sports Complex site. A FY22 study will help further identify whether or not the project will need to include wellhead treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water Expansion Post 1/	Base	$0	$0	$132,340	$0	$0	$0	$132,340
CO-Construct	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$647,418	$0	$647,418
CO-Construct	Water Expansion Post 1/	Base	$0	$0	$0	$218,226	$0	$0	$218,226
CO-Construct	Water	Base	$0	$0	$0	$0	$2,200,096	$0	$2,200,096
AT-Arts	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$6,474	$0	$6,474
AT-Arts	Water Expansion Post 1/	Base	$0	$0	$1,323	$2,182	$0	$0	$3,506
AT-Arts	Water	Base	$0	$0	$0	$0	$22,001	$0	$22,001
		Total Budget	**$0**	**$0**	**$133,663**	**$220,408**	**$2,875,989**	**$0**	**$3,230,061**

Water

Sweetwater Well Site Rehabilitation

Project Number: UT00442 **Council District:** Palo Verde

Project Location: 12740 N. 91st Avenue

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing Sweetwater Well Site. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Exp. S. of Bell	Base	$0	$0	$378,450	$2,217,484	$0	$0	$2,595,934
CB-Chargeba	Water Exp. S. of Bell	Base	$0	$0	$3,716	$3,716	$0	$0	$7,432
AT-Arts	Water Exp. S. of Bell	Base	$0	$0	$3,784	$22,400	$0	$0	$26,184
		Total Budget	**$0**	**$0**	**$385,950**	**$2,243,600**	**$0**	**$0**	**$2,629,550**

Technology and Security Master Plan

Project Number: UT00304 **Council District:** Various

Project Location: Citywide

This project merges three previous master plans into a consolidated plan, linking planning efforts for Utilities technology, Supervisory Control and Data Acquisition (SCADA) and security into a single master plan. The plan was last updated in 2008.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Base	$75,000	$0	$0	$0	$0	$0	$75,000
SY-Study	Water Exp. N. of Bell	Base	$171,000	$0	$0	$0	$0	$0	$171,000
SY-Study	Water Exp. S. of Bell	Base	$13,500	$0	$0	$0	$0	$0	$13,500
SY-Study	Water Expansion Post 1/	Base	$40,500	$0	$0	$0	$0	$0	$40,500
		Total Budget	**$300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Water

Terramar Booster Pump Station Rehabilitation

Project Number: UT00412 **Council District:** Mesquite

Project Location: Jomax Rd and Terramar Blvd

This project includes the complete site rehabilitation of the Terramar Reservoir/Booster Station site including the evaluation and possible replacement of existing electrical equipment, booster pumps, disinfection equipment, and yard piping. Additional items include reservoir rehabilitation, site grading, and installation of security equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$200,000	$0	$0	$0	$0	$0	$200,000
CO-Construct	Water	Base	$0	$1,750,000	$0	$0	$0	$0	$1,750,000
AT-Arts	Water	Base	$0	$17,500	$0	$0	$0	$0	$17,500
		Total Budget	**$200,000**	**$1,767,500**	**$0**	**$0**	**$0**	**$0**	**$1,967,500**

Thunderbird Rd 16" Watermain Replacement

Project Number: UT00416 **Council District:** Ironwood

Project Location: L101 to 88th Avenue

This project will replace approximately 1500 feet of existing 16-inch PVC watermain. The new watermain will tie into existing piping at two locations and will be placed beneath the Loop 101 using a jack and bore method.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Water	Carryover	$1	$0	$0	$0	$0	$0	$1
CO-Construct	Water	Carryover	$2,936,027	$0	$0	$0	$0	$0	$2,936,027
		Total Budget	**$2,936,028**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,936,028**

Water

Utility Billing System

Project Number: UT00160 **Council District:** All

Project Location: Citywide

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
EQ-Equipme	Solid Waste Expansion	Base	$0	$0	$0	$0	$250,000	$0	$250,000
EQ-Equipme	Wastewater Exp. W. of	Base	$0	$0	$0	$0	$102,500	$0	$102,500
EQ-Equipme	Wastewater Exp. E. of A	Base	$0	$0	$0	$0	$147,500	$0	$147,500
EQ-Equipme	Wastewater	Base	$0	$0	$0	$0	$600,000	$0	$600,000
EQ-Equipme	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$190,000	$0	$190,000
EQ-Equipme	Water Exp. S. of Bell	Base	$0	$0	$0	$0	$15,000	$0	$15,000
EQ-Equipme	Water Expansion Post 1/	Base	$0	$0	$0	$0	$45,000	$0	$45,000
EQ-Equipme	Water	Base	$0	$0	$0	$0	$600,000	$0	$600,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$1,950,000**	**$0**	**$1,950,000**

Ventana Well, Booster Rehabilitation

Project Number: UT00394 **Council District:** Ironwood

Project Location: Beardsley Rd and 107th Ave

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing two water wells, booster pump station, hydrotank, storage reservoir, including, piping, mechanical, electrical, instrumentation, SCADA, treatment processes to meet 2012 water quality requirements, and restoration and or replacement of pavement, gates and site wall, including, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$312,367	$0	$0	$0	$0	$0	$312,367
		Total Budget	**$312,367**	**$0**	**$0**	**$0**	**$0**	**$0**	**$312,367**

Water

Vistancia Commercial Core Study

Project Number: UT00435 **Council District:** Mesquite

Project Location: Vistancia

This study will evaluate: 1) current water and wastewater infrastructure capacities in and around the Vistancia service area; and, 2) the infrastructure capacities available to accommodate commercial development in the service area. The study will also help identify expansion needs and timing of key infrastructure - such as the Jomax WRF - that might be needed under various development scenarios.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
SY-Study	Water	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$80,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$80,000**

W108 Bailey Well Site Improvements

Project Number: UT00414 **Council District:** Palo Verde

Project Location: Cactus Rd and 75th Avenue

This project, located near the southwest corner of 75th Ave and Cactus Rd, will fund well site improvements including a new wall and access gates, site grading, site lighting and new dry well to bring the site up to current city standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Water	Base	$0	$0	$9,261	$0	$0	$0	$9,261
DS-Design	Water	Base	$0	$0	$35,112	$0	$0	$0	$35,112
CO-Construct	Water	Base	$0	$0	$427,924	$0	$0	$0	$427,924
CB-Chargeba	Water	Base	$0	$0	$23,512	$0	$0	$0	$23,512
AT-Arts	Water	Base	$0	$0	$4,630	$0	$0	$0	$4,630
		Total Budget	**$0**	**$0**	**$500,439**	**$0**	**$0**	**$0**	**$500,439**

Water

Water & Wastewater Rate Study

Project Number: UT00298 **Council District:** All

Project Location: Citywide

This study will update the city's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the systems' capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Public Works-Utilities departments. During the interim years between full studies, staff anticipates a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Carryover	$15,000	$0	$0	$0	$0	$0	$15,000
SY-Study	Water	Carryover	$45,000	$0	$0	$0	$0	$0	$45,000
SY-Study	Wastewater	Base	$0	$0	$0	$45,000	$0	$90,000	$135,000
SY-Study	Water	Base	$0	$0	$0	$45,000	$0	$90,000	$135,000
		Total Budget	**$60,000**	**$0**	**$0**	**$90,000**	**$0**	**$180,000**	**$330,000**

Water Facility Reconditioning

Project Number: UT00206 **Council District:** Various

Project Location: Citywide

This project will upgrade and recondition over 40 existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions in the city's aging water conveyance system. The Department plans to rehabilitate the following reservoir in FY19: Vistancia 4/5 East Tank.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$544,153	$0	$0	$0	$0	$0	$544,153
CO-Construct	Water	Base	$800,000	$800,000	$800,000	$800,000	$800,000	$4,000,000	$8,000,000
CB-Chargeba	Water	Base	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
AT-Arts	Water	Base	$0	$8,000	$8,000	$8,000	$8,000	$40,000	$72,000
		Total Budget	**$1,344,153**	**$813,000**	**$813,000**	**$813,000**	**$813,000**	**$4,065,000**	**$8,661,153**

Water

Water Line Assessment and Replacement

Project Number: UT00335 **Council District:** Various

Project Location: City of Peoria

This project will entail the identification, design, and replacement of small diameter water mains throughout the city to minimize main breaks, service outages, and property damage. Areas within one half of a mile in all directions of the 75th Ave and Cactus Rd intersection will be assessed and replaced.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water	Carryover	$226,391	$0	$0	$0	$0	$0	$226,391
CO-Construct	Water	Base	$1,000,000	$1,000,000	$0	$0	$0	$0	$2,000,000
AT-Arts	Water	Base	$0	$10,000	$0	$0	$0	$0	$10,000
		Total Budget	**$1,226,391**	**$1,010,000**	**$0**	**$0**	**$0**	**$0**	**$2,236,391**

Water Meter Replacement Program

Project Number: UT00326 **Council District:**

Project Location: Citywide

The city's inventory of over 55,000 water meters includes approximately 6,000 meters that were not replaced during the first phase of this project. To ensure that the city's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace meters at the end of their lifecycle on a consistent basis. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Wastewater	Carryover	$12,670	$0	$0	$0	$0	$0	$12,670
OT-Other	Water	Carryover	$1,590	$0	$0	$0	$0	$0	$1,590
CO-Construct	Wastewater	Carryover	$324,984	$0	$0	$0	$0	$0	$324,984
CO-Construct	Water	Carryover	$662,097	$0	$0	$0	$0	$0	$662,097
EQ-Equipme	Wastewater	Base	$677,655	$0	$0	$0	$0	$4,863,465	$5,541,120
EQ-Equipme	Water	Base	$1,357,345	$0	$0	$0	$0	$9,741,535	$11,098,880
		Total Budget	**$3,036,341**	**$0**	**$0**	**$0**	**$0**	**$14,605,000**	**$17,641,341**

Water

Water System Additional R & M Expense

Project Number: UT00438 **Council District:** Various

Project Location: Citywide

This project will provide for major repair, maintenance, assessment and rehabilitation of our water infrastructure, including the Greenway and Quintero Water Treatment Plants, wells, booster stations, metering stations, PRV stations, air relief valves and reservoirs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
OT-Other	Water	Base	$0	$875,000	$875,000	$875,000	$875,000	$4,375,000	$7,875,000
		Total Budget	**$0**	**$875,000**	**$875,000**	**$875,000**	**$875,000**	**$4,375,000**	**$7,875,000**

Water/Wastewater Hydraulic Model Update

Project Number: UT00428 **Council District:** Various

Project Location: Citywide

This project provides a study to evaluate the City's existing computer models used to assist in operation and planning of the City's water and wastewater systems. The study will evaluate the accuracy of the existing model through a process known as hydraulic model calibration, add new infrastructure to the model, and perform scenario modeling used to plan for future development per the City's 2015 Integrated Water Utility Master Plan. The City's intent is to update this model every five years to ensure the model remains accurate for use.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
SY-Study	Water	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
SY-Study	Wastewater	Base	$100,000	$0	$0	$0	$0	$100,000	$200,000
SY-Study	Water	Base	$100,000	$0	$0	$0	$0	$100,000	$200,000
		Total Budget	**$400,000**	**$0**	**$0**	**$0**	**$0**	**$200,000**	**$600,000**

Water

Water/Wastewater/Expansion Fee Update

Project Number: UT00070 **Council District:** All

Project Location: Citywide

This study will update water and wastewater expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Wastewater Expansion P	Carryover	$7,125	$0	$0	$0	$0	$0	$7,125
SY-Study	Wastewater Exp. W. of	Carryover	$1,100	$0	$0	$0	$0	$0	$1,100
SY-Study	Wastewater Exp. E. of A	Carryover	$7,400	$0	$0	$0	$0	$0	$7,400
SY-Study	Water Exp. N. of Bell	Carryover	$10,375	$0	$0	$0	$0	$0	$10,375
SY-Study	Water Expansion Post 1/	Carryover	$9,000	$0	$0	$0	$0	$0	$9,000
SY-Study	Wastewater Exp. W. of	Base	$0	$0	$20,500	$0	$0	$41,000	$61,500
SY-Study	Wastewater Exp. E. of A	Base	$0	$0	$29,500	$0	$0	$59,000	$88,500
SY-Study	Water Exp. N. of Bell	Base	$0	$0	$45,000	$0	$0	$90,000	$135,000
SY-Study	Water Exp. S. of Bell	Base	$0	$0	$5,000	$0	$0	$10,000	$15,000
		Total Budget	**$35,000**	**$0**	**$100,000**	**$0**	**$0**	**$200,000**	**$335,000**

Weedville Well Site Rehabilitation

Project Number: UT00441 **Council District:** Palo Verde

Project Location: 14017 N. 73rd Avenue

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing Weedville Well and Reservoir sites. The project will be a joint project with SRP to drill and equip a new well. In addition, the City will rehabilitate the existing reservoir and booster pump station site to bring it up to current City standards. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water Expansion Post 1/	Base	$0	$180,000	$0	$0	$0	$0	$180,000
CO-Construct	Water Expansion Post 1/	Base	$850,000	$0	$1,700,000	$0	$0	$0	$2,550,000
CB-Chargeba	Water Expansion Post 1/	Base	$0	$4,900	$36,000	$0	$0	$0	$40,900
AT-Arts	Water Expansion Post 1/	Base	$0	$1,800	$17,000	$0	$0	$0	$18,800
		Total Budget	**$850,000**	**$186,700**	**$1,753,000**	**$0**	**$0**	**$0**	**$2,789,700**

Water

Wellhead Water Quality Mitigation

Project Number: UT00272 **Council District:** Various

Project Location: Citywide

This project will provide for arsenic treatment at various well sites in Utility project UT00312, UT00327, UT00328, and UT00394 on an as needed basis. The treatment technology will allow the reduction of arsenic levels to allowable regulatory limits. Well blending may be utilized in addition to arsenic treatment to achieve regulatory compliance. Water quality testing and blending capabilities will be considered in determining if arsenic treatment is required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Expansion Post 1/	Carryover	$478,435	$0	$0	$0	$0	$0	$478,435
CO-Construct	Water Expansion	Carryover	$826,190	$0	$0	$0	$0	$0	$826,190
CO-Construct	Water	Carryover	$2,399,385	$0	$0	$0	$0	$0	$2,399,385
		Total Budget	**$3,704,010**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,704,010**

Wells - New Construction

Project Number: UT00117 **Council District:** Various

Project Location: Citywide

The City currently uses surface water as its primary water supply. However, it is still necessary to drill and equip new wells to produce groundwater for meeting system redundancy requirements and future water demands. Currently the City's water system is made up of approximately 33% groundwater, but droughts and the uncertainty of future surface water supply makes the production of groundwater an important task. This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, and utility coordination for the installation and equipping of two new groundwater wells. Groundwater wells are typically built in three phases: test well to determine feasibility of the location, drilling of the well, and equipping of the well to pump water into the system. With land acquisition included, this is typically a three-year process. The next well location will focus on the northern portion of the City near the Loop 303 and the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
SY-Study	Water Exp. N. of Bell	Carryover	$20,479	$0	$0	$0	$0	$0	$20,479
CO-Construct	Water Exp. N. of Bell	Carryover	$1	$0	$0	$0	$0	$0	$1
CO-Construct	Water Expansion	Carryover	$16,548	$0	$0	$0	$0	$0	$16,548
CO-Construct	Water	Carryover	$112,000	$0	$0	$0	$0	$0	$112,000
SY-Study	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$50,000	$0	$50,000
LA-Land Acq	Water Exp. N. of Bell	Base	$50,000	$0	$0	$0	$0	$50,000	$100,000
EQ-Equipme	Water Exp. N. of Bell	Base	$0	$0	$0	$0	$0	$1,800,000	$1,800,000
DS-Design	Water Exp. N. of Bell	Base	$150,000	$200,000	$0	$0	$0	$20,000	$370,000
CO-Construct	Water Exp. N. of Bell	Base	$900,000	$0	$1,600,000	$0	$0	$1,150,000	$3,650,000
CB-Chargeba	Water Exp. N. of Bell	Base	$0	$6,500	$32,400	$0	$0	$0	$38,900
AT-Arts	Water Exp. N. of Bell	Base	$0	$0	$32,000	$0	$0	$0	$32,000
		Total Budget	**$1,249,028**	**$206,500**	**$1,664,400**	**$0**	**$50,000**	**$3,020,000**	**$6,189,928**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
	$0	$0	$0	$61,000	$61,000	$305,000	$427,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$61,000**	**$61,000**	**$305,000**	**$427,000**

Water

West Agua Fria Water Lines

Project Number: UT00170 **Council District:** Mesquite

Project Location: Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia area. The City is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas. This additional capacity will ultimately be paid by future developers through the collection of impact fees.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Exp. N. of Bell	Carryover	$792,987	$0	$0	$0	$0	$0	$792,987
CO-Construct	Water Exp. N. of Bell	Base	$183,000	$324,750	$574,400	$546,000	$858,000	$0	$2,486,150
AT-Arts	Water Exp. N. of Bell	Base	$0	$3,248	$5,744	$5,460	$8,580	$0	$23,032
		Total Budget	**$975,987**	**$327,998**	**$580,144**	**$551,460**	**$866,580**	**$0**	**$3,302,169**

Westland Rd. Reservoir and Booster Station

Project Number: UT00336 **Council District:** Mesquite

Project Location: Westland Rd & CAP Canal

The Westland Rd. Reservoir/Booster facility will serve as a regional storage and booster facility for a large geographical area encompassing the Lake Pleasant Heights, Saddleback Heights, Trilogy West, Vistancia, and Arizona State Land parcel developments. The facility is located on Westland Rd. in proximity to the CAP canal. This project includes funding that ensures that onsite piping and ancillary facilities are sized properly to provide the City oversizing capacity in future expansion phases of the facility. The City is currently a partner in this project with the area developers in a joint development agreement. The proposed FY19 funding is included to account for unexpected cost increases on the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Exp. N. of Bell	Carryover	$819,861	$0	$0	$0	$0	$0	$819,861
CO-Construct	Water Expansion Post 1/	Carryover	$667,975	$0	$0	$0	$0	$0	$667,975
		Total Budget	**$1,487,836**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,487,836**

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234 **Council District:** All

Project Location: Northern Peoria

This project addresses a potential future shortage of renewable water resources as identified in the Integrated Water Utilities Master Plan. This project will purchase an additional 1,289 acre-feet of White Mountain Apache Tribe water.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
CO-Construct	Water Resource Fee 201	Carryover	$1,183,286	$0	$0	$0	$0	$0	$1,183,286
CO-Construct	Water	Carryover	$1,026,020	$0	$0	$0	$0	$0	$1,026,020
OT-Other	Water Resource Fee 201	Base	$457,395	$431,505	$0	$0	$0	$0	$888,900
		Total Budget	**$2,666,701**	**$431,505**	**$0**	**$0**	**$0**	**$0**	**$3,098,206**

Water

Zone 1/2 PRV Upgrades (91st and Cactus)

Project Number: UT00261 **Council District:** Palo Verde

Project Location: 91st Avenue and Cactus Rd

Project includes the abandonment and demolition of two existing pressure reducing valve (PRV) stations located on the southwest and southeast corners at 91st Avenue and Cactus Road. A new PRV station, located in a concrete vault, will be installed on the northeast corner of the intersection. The new PRV will serve the function of both existing PRV's.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
DS-Design	Water	Base	$150,000	$0	$0	$0	$0	$0	$150,000
CO-Construct	Water	Base	$0	$1,300,000	$0	$0	$0	$0	$1,300,000
CB-Chargeba	Water	Base	$0	$36,000	$0	$0	$0	$0	$36,000
AT-Arts	Water	Base	$0	$13,000	$0	$0	$0	$0	$13,000
		Total Budget	**$150,000**	**$1,349,000**	**$0**	**$0**	**$0**	**$0**	**$1,499,000**

Operating Impacts	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 24-28	Total
Personal OPS	$1,800	$1,800	$1,800	$1,800	$1,800	$9,000	$18,000
Non-Pers OPS	$2,400	$2,400	$2,400	$2,400	$2,400	$12,000	$24,000
Total Operating Impacts	**$4,200**	**$4,200**	**$4,200**	**$4,200**	**$4,200**	**$21,000**	**$42,000**

Schedules

Schedules

Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over $5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/18	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	$57,071,390	$144,044,926	$12,477,179	$213,593,495
2 Half Cent Sales Tax Fund	$19,709,368	$22,503,392	-	$42,212,760
3 Other Reserve Funds	$6,866,074	$40,000	-	$6,906,074
Total General & Other	**$83,646,832**	**$166,588,318**	**$12,477,179**	**$262,712,329**
4 Streets	$22,285,562	$14,925,119	$793,155	$38,003,836
5 Streetlight Improvement Districts	$5,434	$793,205	-	$798,639
6 Maintenance Improvement Districts	$1,020	$105,299	-	$106,319
7 Transportation Sales Tax Fund	$31,876,951	$13,618,300	-	$45,495,251
8 Development Fee Funds	$30,454,800	$13,163,288	-	$43,618,088
9 Public Housing	-	-	-	-
10 Home and Housing Grants	-	$349,993	-	$349,993
11 Transit	$1,073,599	$737,725	$3,325,000	$5,136,324
12 Attorney Grants	-	$18,275	-	$18,275
13 Public Safety Grants	$22,213	$757,935	-	$780,148
14 Other Grants	$3,811,919	$5,297,664	-	$9,109,583
15 Community Service Grants	$301,276	$642,872	-	$944,148
Total Special Revenue Funds	**$89,832,774**	**$50,409,675**	**$4,118,155**	**$144,360,604**
16 Water	$28,034,608	$47,892,470	-	$75,927,078
17 Water Replacement & Reserves	$9,537,408	$1,139,596	$35,000	$10,712,004
18 Water Expansion	$18,008,553	$5,654,984	-	$23,663,537
19 Water Bonds	($605,526)	$30,365,136	-	$29,759,610
20 Water Improvement Districts	-	-	-	-
21 Wastewater	$13,094,533	$23,606,875	$2,579,259	$39,280,667
22 Wastewater Replacement & Reserves	$9,006,898	$209,626	$48,000	$9,264,524
23 Wastewater Expansion	$4,094,160	$1,456,000	-	$5,550,160
24 Wastewater Bonds	-	-	-	-
25 Wastewater Improvement Districts	-	-	-	-
26 Residential Solid Waste	$7,312,914	$10,738,250	-	$18,051,164
27 Commercial Solid Waste	$1,756,504	$2,308,400	-	$4,064,904
28 Solid Waste Reserves	$1,720,636	$1,433,776	-	$3,154,412
29 Solid Waste Expansion	$4,923,903	$45,000	-	$4,968,903
30 Sports Complex Operations/Maintenance	$579,803	$3,242,000	$2,000,000	$5,821,803
31 Sports Complex Equipment Reserves	$1,028,616	$375,839	$30,000	$1,434,455
Total Enterprise Funds	**$98,493,010**	**$128,467,952**	**$4,692,259**	**$231,653,221**
32 Fleet Maintenance	$632,572	$5,357,182	-	$5,989,754
33 Fleet Reserve	$8,781,818	$2,391,918	$396,904	$11,570,640
34 Insurance Reserve	$21,130,042	$22,636,225	$500,000	$44,266,267
35 Facilities Maintenance	$196,868	$6,108,240	-	$6,305,108
36 Information Technology	$743,352	$9,394,018	$1,187,008	$11,324,378
37 Information Technology Reserve	$1,240,258	$760,010	$836,302	$2,836,570
38 Information Technology Projects	$784,768	-	$213,000	$997,768
Total Internal Service Funds	**$33,509,678**	**$46,647,593**	**$3,133,214**	**$83,290,485**
39 Fireman's Pension	$10,500	$500	$10,000	$21,000
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	**$10,500**	**$500**	**$10,000**	**$21,000**
41 General Obligation Bonds	$3,402,663	$44,120,223	-	$47,522,886
42 MDA Bonds	-	$25,942,962	-	$25,942,962
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	$19,387,112	$85,000	-	$19,472,112
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	$601,941	$16,854,530	-	$17,456,471
Total Capital Projects Funds	**$23,391,716**	**$87,002,715**	**-**	**$110,394,431**
48 General Obligation Bonds	$14,987,765	$16,870,170	-	$31,857,935
49 Other Bonds	$7,115,363	$256,590	$7,524,408	$14,896,361
50 Improvement Districts	$23,391	-	-	$23,391
Total Debt Service Funds	**$22,126,519**	**$17,126,760**	**$7,524,408**	**$46,777,687**
All Funds Total	**$351,011,029**	**$496,243,513**	**$31,955,215**	**$879,209,757**

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/19	
$154,496,071	$7,184,781	-	$22,000,000	$183,680,852	$925,516	$184,606,368	$28,987,127	1
$2,937,087	$3,032,032	$50,000	$8,000,000	$14,019,119	$13,622,408	$27,641,527	$14,571,233	2
$150,000	$4,371,735	-	$2,100,000	$6,621,735	-	$6,621,735	$284,339	3
$157,583,158	**$14,588,548**	**$50,000**	**$32,100,000**	**$204,321,706**	**$14,547,924**	**$218,869,630**	**$43,842,699**	
$10,544,967	$17,162,373	-	$500,000	$28,207,340	$2,817	$28,210,157	$9,793,679	4
-	-	-	-	-	$793,155	$793,155	$5,484	5
-	-	-	-	-	$105,299	$105,299	$1,020	6
$161,129	$33,238,508	-	$500,000	$33,899,637	$6,847,374	$40,747,011	$4,748,240	7
$6,068,260	$15,973,999	-	$475,000	$22,517,259	-	$22,517,259	$21,100,829	8
-	-	-	-	-	-	-	-	9
$349,993	-	-	-	$349,993	-	$349,993	-	10
$5,015,753	-	-	$50,000	$5,065,753	$2,298	$5,068,051	$68,273	11
$18,275	-	-	-	$18,275	-	$18,275	-	12
$771,007	-	-	-	$771,007	-	$771,007	$9,141	13
$2,509,046	$925,000	-	$3,200,000	$6,634,046	$218,479	$6,852,525	$2,257,058	14
$639,895	-	-	-	$639,895	$77	$639,972	$304,176	15
$26,078,325	**$67,299,880**	**-**	**$4,725,000**	**$98,103,205**	**$7,969,499**	**$106,072,704**	**$38,287,900**	
$26,360,699	$21,394,632	$9,193,992	$3,500,000	$60,449,323	$2,865,455	$63,314,778	$12,612,300	16
$1,213,972	-	-	$200,000	$1,413,972	$309	$1,414,281	$9,297,723	17
$300,000	$22,561,573	-	$100,000	$22,961,573	$700,525	$23,662,098	$1,439	18
-	$29,759,610	-	-	$29,759,610	-	$29,759,610	-	19
-	-	-	-	-	-	-	-	20
$11,346,201	$11,568,124	$6,954,955	$500,000	$30,369,280	$405,169	$30,774,449	$8,506,218	21
$96,000	-	-	$125,000	$221,000	-	$221,000	$9,043,524	22
-	$3,559,823	-	$250,000	$3,809,823	-	$3,809,823	$1,740,337	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	-	25
$11,274,487	$101,620	-	$300,000	$11,676,107	$849	$11,676,956	$6,374,208	26
$2,449,982	$2,384	-	$100,000	$2,552,366	$193	$2,552,559	$1,512,345	27
$1,713,154	-	-	$75,000	$1,788,154	-	$1,788,154	$1,366,258	28
$835,000	-	-	$200,000	$1,035,000	-	$1,035,000	$3,933,903	29
$5,392,795	$193,000	-	$100,000	$5,685,795	$31,003	$5,716,798	$105,005	30
$400,750	-	-	$150,000	$550,750	-	$550,750	$883,705	31
$61,383,040	**$89,140,766**	**$16,148,947**	**$5,600,000**	**$172,272,753**	**$4,003,503**	**$176,276,256**	**$55,376,965**	
$5,212,372	-	-	$50,000	$5,262,372	$144,810	$5,407,182	$582,572	32
$2,987,604	-	-	$330,000	$3,317,604	-	$3,317,604	$8,253,036	33
$22,946,920	-	-	$2,900,000	$25,846,920	$4,500,077	$30,346,997	$13,919,270	34
$6,249,637	-	-	$20,000	$6,269,637	$35,159	$6,304,796	$312	35
$10,422,719	-	-	$25,000	$10,447,719	$754,243	$11,201,962	$122,416	36
$609,502	$619,700	-	$50,000	$1,279,202	-	$1,279,202	$1,557,368	37
$898,634	-	-	-	$898,634	-	$898,634	$99,134	38
$49,327,388	**$619,700**	**-**	**$3,375,000**	**$53,322,088**	**$5,434,289**	**$58,756,377**	**$24,534,108**	
$21,000	-	-	-	$21,000	-	$21,000	-	39
-	-	-	-	-	-	-	-	40
$21,000	**-**	**-**	**-**	**$21,000**	**-**	**$21,000**	**-**	
$850	$46,306,156	-	-	$46,307,006	-	$46,307,006	$1,215,880	41
-	$25,942,962	-	-	$25,942,962	-	$25,942,962	-	42
-	-	-	-	-	-	-	-	43
-	$16,357,557	-	-	$16,357,557	-	$16,357,557	$3,114,555	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	$16,848,530	-	$500,000	$17,348,530	-	$17,348,530	$107,941	47
$850	**$105,455,205**	**-**	**$500,000**	**$105,956,055**	**-**	**$105,956,055**	**$4,438,376**	
-	-	$17,059,516	$500,000	$17,559,516	-	$17,559,516	$14,298,419	48
$45,000	-	$8,198,677	$200,000	$8,443,677	-	$8,443,677	$6,452,684	49
-	-	-	-	-	-	-	$23,391	50
$45,000	**-**	**$25,258,193**	**$700,000**	**$26,003,193**	**-**	**$26,003,193**	**$20,774,494**	
$294,438,761	**$277,104,099**	**$41,457,140**	**$47,000,000**	**$660,000,000**	**$31,955,215**	**$691,955,215**	**$187,254,542**	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
General Fund						
Revenues						
	Sales Tax-Advertising	$45,924	$33,741	$30,529	$25,000	$25,000
	Sales Tax-Constr Contracting	$3,506,497	$4,107,386	$4,770,622	$5,250,000	$5,000,000
	Sales Tax-Job Printing	$9,339	$5,002	$14,028	$7,500	$5,000
	Sales Tax-Publishing	$85,171	$75,975	$65,109	$70,000	$70,000
	Sales Tax-Transp for Hire	$3	$114	$0	$0	$0
	Sales Tax-Restaurants/Bars	$6,561,654	$7,024,364	$7,382,446	$7,825,000	$8,113,044
	Sales Tax-Rent/Tangible Prop	$422,557	$474,580	$787,192	$1,000,000	$1,023,000
	Sales Tax-Commercial Rental	$1,621,428	$1,702,690	$1,784,995	$1,700,000	$1,739,100
	Sales Tax-Vehicle Rental	$349,016	$415,180	$222,634	$0	$0
	Sales Tax-Hotels/Motels	$780,634	$826,491	$835,830	$825,000	$843,975
	Sales Tax-Apts/Rm House/Resid	$1,611,527	$1,746,370	$1,833,876	$1,800,000	$1,875,000
	Sales Tax-Trailer Courts	$164,531	$173,961	$28,664	$0	$0
	Sales Tax-Retail	$21,451,149	$22,832,822	$24,191,753	$25,200,000	$26,500,000
	Sales Tax-Amusements	$725,022	$739,271	$729,992	$740,000	$750,220
	Sales Tax-Utilities	$2,277,022	$2,395,147	$2,430,922	$2,500,000	$2,534,527
	Sales Tax-Cable T.V.	$120	$4	$9	$0	$0
	Sales Tax-Telecommunication	$680,381	$639,899	$523,405	$440,000	$500,000
	Sales Tax-Penalties/Interest	$249,923	$211,295	$198,461	$75,000	$75,000
	Sales Tax Recoveries	$266,030	$265,996	$285,574	$150,000	$250,000
	Use Tax	$388,112	$411,199	$690,892	$800,000	$800,000
	Property Tax	$2,086,284	$2,205,677	$2,355,348	$2,546,357	$4,175,767
	Govt Prop Lease Excise Tax Rev	$7,462	$7,406	$5,969	$0	$0
	SRP In-lieu Tax	$36,135	$38,189	$37,149	$30,000	$30,000
	Utility Franchise	$2,917,679	$3,072,909	$3,048,285	$3,150,000	$3,143,504
	Cablevision Franchise	$1,394,016	$1,388,955	$1,435,640	$1,500,000	$1,500,000
	Small Cell Annual Fees	$0	$0	$17,756	$25,000	$25,000
	Subtotal - Revenues	**$47,637,615**	**$50,794,621**	**$53,707,080**	**$55,658,857**	**$58,978,137**
Revenues						
	State Shared Sales Tax	$13,992,021	$14,760,029	$15,631,512	$15,397,103	$15,985,473
	Urban Revenue Sharing	$18,650,521	$18,549,406	$20,949,613	$20,332,192	$20,924,672
	Peoria Distr Share-Pool	$104,590	$234,909	$262,372	$161,507	$241,507
	Intergovtl Partic-PD	$0	$0	$0	$77,500	$77,500
	Library Intergovtl Revenues	$0	$626	$0	$0	$0
	Grant Revenue	$129,986	$34,695	$15,000	$0	$0
	Grant Revenue-Comm Svc	$8,041	$8,117	$129,446	$0	$0
	Grant Revenue - Federal	$60	$0	$0	$500,000	$0
	Auto Lieu Tax	$5,876,235	$6,385,294	$6,728,814	$6,694,955	$6,729,066
	FEMA Reimbursements	$0	$0	$35,856	$0	$0
	Pawn Shop Transaction Fees	$110,730	$101,124	$81,000	$110,000	$110,000
	Planning Appl/Review Fee	$284,983	$256,918	$284,020	$278,562	$485,699
	Subdiv Final Plat Fee/Appl	$38,120	$53,787	$66,520	$55,942	$62,039
	Engineering Applications	$18,849	$19,977	$38,644	$21,981	$24,015
	Plan Check Fees	$558,607	$909,376	$1,274,703	$912,467	$911,599
	Water Inspection Fees	$240,835	$141,293	$185,177	$166,031	$177,130
	Sewer Inspection Fees	$231,174	$155,431	$142,499	$168,320	$181,004
	Street Inspection Fees	$448,133	$345,102	$377,974	$390,076	$417,822
	Grading/Drainage Insp Fees	$169,768	$123,929	$245,951	$134,885	$145,191
	Landscape Fees	$0	$0	$0	$26,560	$0
	Eng Plan Check-Grd/Drng	$101,440	$137,340	$186,470	$150,846	$167,114

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
	Eng Plan Chk-Offsite Imp	$0	($720)	$0	$0	$0
	Eng Plan Chk-Street Light	$18,720	$21,690	$33,080	$22,641	$25,352
	Addressing Fee	$18,675	$28,175	$30,875	$28,301	$31,690
	Water Review Fee-Eng	$66,030	$60,220	$94,700	$66,602	$73,380
	Sewer Review Fee-Eng	$64,890	$63,360	$95,510	$67,263	$74,719
	Street Review Fee-Eng	$98,760	$110,250	$198,980	$122,545	$135,424
	Storm Drainage Report-Eng	$26,850	$22,658	$33,561	$22,641	$25,352
	Traffic Impact Report-Eng	$7,800	$8,700	$12,300	$5,000	$5,000
	Storm Water Mgmt Rpt-Eng	$10,500	$15,250	$22,800	$16,981	$19,015
	Retaining Wall Inspection	$94,089	$37,031	$39,704	$39,580	$42,751
	Retaining Wall Review Fee	$16,000	$20,500	$22,000	$22,641	$25,352
	Traffic Plan Check Fee	$36,960	$56,140	$76,430	$55,000	$55,000
	Concrete Inspection	$314,756	$178,178	$239,033	$195,610	$209,878
	Dry Utility Review	$0	$0	$65,250	$76,750	$50,000
	Fire-Plans Review Fee	$166,770	$94,555	$96,869	$76,187	$76,105
	Fire-New Bldg Inspection Fee	$71,718	$33,611	$34,519	$25,595	$25,553
	New Const Inspect-After hours	$1,400	$800	$3,300	$0	$0
	ALS Ambulance Transport	$0	$0	$324,200	$2,181,000	$3,887,800
	Expedited Plan Check Fee	$6,440	$3,600	$3,600	$3,000	$3,000
	Expedited Eng Svc Rev Fees	$7,100	$34,320	$27,348	$0	$0
	Reimb for O/S Inspec O/T	$20,963	$17,700	$9,412	$17,000	$17,000
	SLID Appl/Process Fee	$8,595	$11,580	$23,355	$10,660	$11,337
	MID Appl/Process Fee	$12,450	$16,695	$30,645	$11,980	$14,014
	Homeowners Assoc Academy Fee	$880	$640	$580	$0	$0
	Advanced Life Support Fees	$487,618	$611,529	$437,160	$500,000	$500,000
	EMS Contract Misc Fees	$273,623	$345,068	$406,590	$200,000	$200,000
	Fire Svc to County Islands	$100,323	$126,786	$144,432	$125,000	$125,000
	Fire EMT Services	$0	$5,198	$32,688	$15,882	$0
	Fire- Commercial Inspections	$209,125	$199,430	$381,026	$310,000	$310,000
	Fire-Resale Revenue	$5,659	$2,394	$6,641	$2,000	$7,000
	Swimming Pool Fees	$287,278	$292,239	$337,500	$381,115	$414,670
	Swim Pool Admin Fees-Txb	$2,459	$3,176	$1,061	$0	$0
	Rec Revenue-Outdoor	$6,388	$6,197	$4,443	$7,489	$7,697
	Rec Revenue-AM/PM Program	$1,910,529	$2,128,074	$2,355,700	$2,244,854	$2,698,270
	Rec Revenue-Tot Time Prog	$429,969	$408,426	$426,290	$401,402	$405,722
	Rec Revenue-Summer Rec Prg	$151,945	$138,442	$158,346	$175,166	$192,039
	Rec Retl-Txb-Summer Rec	$2,723	$2,319	$359	$0	$0
	Rec Revenue-Summer Camp	$745,978	$792,545	$857,481	$882,618	$867,868
	Recreational Revenue	$0	$9	$292	$0	$0
	Rec Revenue-SIC - Adult	$29,519	$23,565	$33,242	$37,000	$46,232
	Rec Revenue-SIC - Youth	$126,051	$124,845	$130,286	$136,000	$140,571
	Rec Revenue-Sports Programs - Adult	$376,103	$283,088	$263,320	$265,000	$597,794
	Rec Revenue-Sports Programs - Youth	$377,698	$343,752	$380,016	$385,000	$437,609
	Rec Revenue-Senior Program	$90,681	$71,335	$62,830	$75,000	$90,209
	Rec Revenue-Adapt Rec Prog	$73,663	$75,683	$70,103	$79,220	$87,234
	Rec Revenue-Special Events	$187,052	$219,431	$208,513	$215,300	$319,000
	Rec Revenue-Teen Program	$84,067	$77,317	$68,493	$75,509	$103,217
	Rio Vista Rec Center Memberships	$775,903	$758,261	$761,103	$755,000	$718,012
	Rio Vista Retail Sales	$78	$44	$28	$0	$0
	Rio Vista Program Revenues	$1,205	$165	$1,300	$9,500	$74,500
	Library Copy/Print Fees - Main	$13,669	$14,739	$12,918	$11,000	$11,000
	Library Copy/Print Fees - Branch	$7,014	$6,788	$8,534	$6,500	$6,500

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
	Prfrmg Arts Ctr-Beverage sales	$0	$1,629	$446	$0	$0
	Recycling Program Revenue	$470	$5,835	$10,069	$2,000	$2,000
	Fees for General Services	$14,693	$13,773	$20,710	$0	$0
	Fees for Gen Svcs-Fire	$219,945	$438,736	$439,299	$442,573	$222,393
	Fees for General Svcs-Police	$40,687	$43,302	$47,435	$40,000	$40,000
	Training Revenue	$2,599	$0	$0	$0	$0
	Lien Filing Fees	$746	$954	$1,739	$0	$0
	In Kind Revenues	$9,650	$3,500	$3,000	$15,000	$11,600
	Allocated Interdept Svc Chrgs	$13,553,834	$13,820,305	$14,749,191	$15,165,568	$15,788,868
	CIP Engineering Charges	$943,538	$1,207,464	$1,587,179	$1,633,944	$1,624,000
	CIP Finance Charges	$90,000	$59,835	$60,000	$60,000	$60,000
	Bldg Permit & Insp-Commercial	$262,954	$365,304	$459,930	$363,343	$371,971
	Bldg Permit & Insp-Residential	$1,783,121	$2,615,603	$3,418,708	$2,593,215	$2,649,696
	Occupational Business License	$65,275	$84,144	$223,086	$225,000	$231,300
	Bingo License Fees	$15	$15	$0	$0	$0
	Sales Tax Licenses	$724,554	$733,281	$348,666	$575,000	$205,600
	Fire Code Revenues	$61,108	$50,130	$51,053	$45,000	$45,000
	Liquor Licenses and Permits	$84,333	$89,741	$84,386	$73,000	$73,000
	Alarm Permits	$68,446	$59,887	$65,989	$50,000	$50,000
	Utility Revocable Permits	$325	$0	$0	$1,000	$1,000
	Park Permits-Sports Prg	$33,065	$35,643	$39,099	$28,000	$28,000
	Field Permits-Sports Prg	$36,182	$46,262	$47,491	$20,000	$20,000
	Off-Track Betting License	$800	$200	$0	$1,000	$1,000
	Pool Drainage Permits	$0	$0	$40,226	$12,951	$0
	Telecommunications License	$12,000	$0	$0	$0	$0
	Court Fines and Forfeitures	$760,883	$664,463	$564,353	$782,000	$793,000
	Traffic School Receipts	$273,768	$310,612	$306,356	$283,000	$287,000
	Code Enforcement Fines	$1,311	$429	$1,905	$1,500	$1,500
	Deferred Prosecution Fees	$26,954	$36,105	$37,040	$20,000	$2,000
	Incarceration Fees	$65,615	$81,234	$69,524	$67,000	$68,000
	Enhanced School Zone Fines	$369	$232	$424	$1,000	$1,000
	Red Light Process Svc Fee	$235	$105	$35	$0	$0
	Red Light Admin Fees	$955	$701	$100	$0	$0
	Court Fines-Public Safety-PD	$38,550	$84,599	$91,246	$60,000	$60,000
	Court Fines-Public Safety-Attorney	$9,638	$21,150	$22,299	$15,000	$15,000
	Court Fines-Police-Safety Equipment	$17,142	$14,290	$13,406	$20,000	$20,000
	Library Fines and Forfeitures - Main	$86,720	$81,102	$49,455	$42,000	$45,000
	Library Fines and Forfeitures - Branch	$104,543	$88,350	$46,976	$47,000	$47,000
	False Alarm Fines-Police	$60,827	$45,251	$66,677	$45,000	$45,000
	PD Impound Admin Fee	$246,481	$172,393	$164,071	$152,880	$158,995
	General Rent Revenue	$54,475	$48,067	$48,675	$20,000	$20,000
	Rio Vista Ramada Rentals	$61,503	$59,655	$59,448	$65,000	$65,000
	Pioneer Park Ramada Rentals	$42,319	$42,174	$43,805	$48,000	$48,000
	Rio Vista Field Permits/Rental	$121,137	$97,471	$89,521	$125,000	$136,700
	Pioneer Park Field Permits/Rental	$131,910	$126,804	$135,927	$154,000	$166,000
	Rio Vista Concessions Rent	$16,737	$27,610	$26,743	$23,000	$20,000
	Pioneer Park Concessions Rent	$19,432	$23,364	$24,963	$20,000	$0
	Rio Vista Rec Center Rentals	$121,471	$159,424	$155,872	$160,000	$165,000
	Rent Rev-Swim Pool	$14,126	$15,276	$13,604	$15,239	$15,239
	Rent Rev-Comm Center	$35,737	$38,521	$42,537	$52,000	$52,000
	Rent Revenue - Salty Senoritas	$35,632	$32,258	$35,191	$29,500	$29,500
	Rent Revenue - Alter Group	$174,879	$164,788	$154,717	$100,047	$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
	Rent-AZ Broadway Theater(KLOS)	$76,651	$64,381	$64,446	$35,712	$0
	Rent Revenue - Arts Ctr Ticket Surchrg	$9,055	$16,052	$13,230	$10,746	$0
	Interest Income	$158,652	$268,623	$479,954	$480,000	$580,000
	Realized Gains/Losses-Invest	$30	$12	$0	$0	$0
	Misc Police Revenues	$158,204	$167,403	$167,101	$100,000	$100,000
	Reimb Revenue-General	$378,613	$86,577	$298,712	$339,730	$339,730
	State Fire Reimbursement	$271,986	$439,868	$352,266	$90,000	$90,000
	Reimbursement-Jury Duty	$48	$535	$132	$0	$0
	Reimbursement for O/T	$1,710	$1,400	$6,056	$7,500	$7,500
	Reimb-Comm Svcs	$24,284	$37,468	$36,630	$65,500	$500
	Reimb Rev-Empl Overpymt	$0	$0	$31	$0	$0
	Repymt Zone Revenues	$510,748	$31,997	$181,373	$0	$0
	Contributions - General	$700	$0	$0	$0	$0
	Contributions-Library	$0	$200	$0	$0	$0
	Cash Over/Short	($38)	($2,457)	($788)	$0	$0
	Cash Over/Short-Comm Svcs	$2	$65	$0	$0	$0
	Misc A/R Penalties	($139,765)	($1,764)	$1,154	$5,000	$5,000
	Sale of Land	$0	$23,776	$0	$0	$0
	Auction Proceeds	$10,642	$13,787	$11,643	$15,000	$15,000
	Other Revenue	$52,148	$29,449	$51,746	$15,000	$15,000
	Other Revenue-CD Dept.	$0	$750	$0	$0	$0
	Southwest Gas Capital Funds	$0	$0	$0	$0	$420,000
	Subtotal - Revenues	**$70,836,116**	**$73,403,225**	**$81,330,575**	**$80,800,407**	**$85,066,789**
	Total - General Fund	**$118,473,731**	**$124,197,846**	**$135,037,655**	**$136,459,264**	**$144,044,926**
Half-Cent Sales Tax Fund						
Revenues						
	Sales Tax-Advertising	$22,966	$16,873	$15,267	$12,500	$12,500
	Sales Tax-Constr Contracting	$1,753,566	$2,054,063	$2,385,740	$2,625,000	$2,500,000
	Sales Tax-Job Printing	$4,671	$2,501	$7,015	$3,750	$2,500
	Sales Tax-Publishing	$42,593	$37,994	$32,560	$35,000	$35,000
	Sales Tax-Transp for Hire	$1	$57	$0	$0	$0
	Sales Tax-Restaurants/Bars	$1,640,610	$1,756,337	$1,845,870	$1,956,250	$2,028,260
	Sales Tax-Rent/Tangible Prop	$211,317	$237,333	$393,667	$500,000	$511,500
	Sales Tax-Commercial Rental	$810,912	$851,493	$892,548	$850,000	$869,550
	Sales Tax-Vehicle Rental	$174,540	$207,627	$111,337	$0	$0
	Sales Tax-Hotels/Motels	$86,748	$91,844	$92,882	$91,666	$93,775
	Sales Tax-Apts/Rm House/Resid	$805,953	$873,389	$917,125	$900,000	$937,500
	Sales Tax-Trailer Courts	$82,280	$86,996	$14,335	$0	$0
	Sales Tax-Retail	$10,712,682	$11,400,923	$12,080,019	$12,600,000	$13,145,490
	Sales Tax-Amusements	$181,279	$184,844	$182,523	$185,000	$187,554
	Sales Tax-Utilities	$1,138,511	$1,197,574	$1,215,461	$1,250,000	$1,267,263
	Sales Tax-Cable T.V.	$60	$2	$5	$0	$0
	Sales Tax-Telecommunication	$340,252	$320,008	$261,750	$220,000	$250,000
	Sales Tax-Penalties/Interest	$123,120	$105,186	$92,149	$37,500	$37,500
	Sales Tax Recoveries	$129,881	$120,226	$136,978	$75,000	$75,000
	Use Tax	$194,092	$205,638	$345,499	$400,000	$400,000
	Subtotal - Revenues	**$18,456,035**	**$19,750,909**	**$21,022,730**	**$21,741,666**	**$22,353,392**
Revenues						
	Interest Income	$40,525	$74,207	$110,801	$30,000	$150,000
	Reimb Revenue-General	$0	$43,122	$34,116	$14,369	$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
	Other Revenue	$0	$13,275	$11,656	$0	$0
	Subtotal - Revenues	**$40,525**	**$130,604**	**$156,573**	**$44,369**	**$150,000**
	Total - Half-Cent Sales Tax Fund	**$18,496,560**	**$19,881,513**	**$21,179,303**	**$21,786,035**	**$22,503,392**
Transportation Sales Tax Fund						
Revenues						
	Sales Tax-Advertising	$13,781	$10,125	$9,162	$7,500	$7,500
	Sales Tax-Constr Contracting	$1,052,267	$1,232,586	$1,431,616	$1,575,000	$1,500,000
	Sales Tax-Job Printing	$2,803	$1,501	$4,210	$2,250	$1,500
	Sales Tax-Publishing	$25,559	$22,799	$19,538	$21,000	$21,000
	Sales Tax-Transp for Hire	$1	$34	$0	$0	$0
	Sales Tax-Restaurants/Bars	$983,815	$1,053,212	$1,106,902	$1,173,750	$1,216,956
	Sales Tax-Rent/Tangible Prop	$126,806	$142,417	$236,228	$300,000	$306,900
	Sales Tax-Commercial Rental	$486,593	$510,955	$535,592	$510,000	$521,730
	Sales Tax-Vehicle Rental	$104,736	$124,591	$66,810	$0	$0
	Sales Tax-Hotels/Motels	$104,039	$110,151	$111,396	$110,000	$112,530
	Sales Tax-Apts/Rm House/Resid	$483,633	$524,099	$550,341	$540,000	$562,500
	Sales Tax-Trailer Courts	$49,374	$52,204	$8,602	$0	$0
	Sales Tax-Retail	$6,547,795	$6,983,036	$7,394,434	$7,560,000	$7,887,294
	Sales Tax-Amusements	$108,707	$110,844	$109,453	$111,000	$112,532
	Sales Tax-Utilities	$683,106	$718,544	$729,277	$750,000	$760,358
	Sales Tax-Cable T.V.	$36	$1	$3	$0	$0
	Sales Tax-Telecommunication	$204,176	$192,028	$157,069	$132,000	$150,000
	Sales Tax-Penalties/Interest	$0	$0	$0	$22,500	$22,500
	Sales Tax Recoveries	$77,891	$72,101	$82,150	$45,000	$45,000
	Use Tax	$116,290	$123,341	$207,263	$240,000	$240,000
	Subtotal - Revenues	**$11,171,408**	**$11,984,570**	**$12,760,046**	**$13,100,000**	**$13,468,300**
Revenues						
	Interest Income	$109,130	$187,458	$291,167	$150,000	$150,000
	Reimb Revenue-General	$0	$0	$0	$30,211	$0
	Subtotal - Revenues	**$109,130**	**$187,458**	**$291,167**	**$180,211**	**$150,000**
	Total - Transportation Sales Tax Fund	**$11,280,538**	**$12,172,028**	**$13,051,213**	**$13,280,211**	**$13,618,300**
Information Technology Fund						
Revenues						
	Interdepartmental Svc Chg	$7,858,107	$8,436,680	$9,072,676	$9,418,275	$9,389,018
	Interest Income	$5,892	$11,251	$12,995	$12,000	$5,000
	Reimb Revenue-General	$2,186	$31,624	$11,708	$5,192	$0
	Subtotal - Revenues	**$7,866,185**	**$8,479,555**	**$9,097,379**	**$9,435,467**	**$9,394,018**
	Total - Information Technology Fund	**$7,866,185**	**$8,479,555**	**$9,097,379**	**$9,435,467**	**$9,394,018**
Economic Development Reserve Fund						
Revenues						
	Grant Revenue - Federal	$0	$0	$3,600	$0	$0
	Interest Income	$26,444	$37,752	$51,797	$35,000	$30,000
	Other Revenue	$0	$0	$702,484	$0	$0
	Subtotal - Revenues	**$26,444**	**$37,752**	**$757,881**	**$35,000**	**$30,000**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
Total - Economic Development Reserve Fund		**$26,444**	**$37,752**	**$757,881**	**$35,000**	**$30,000**
Information Technology Reserve Fund						
	Revenues					
	Interdepartmental Svc Chg	$700,045	$651,359	$717,525	$753,831	$750,010
	Interest Income	$5,912	$10,502	$14,563	$10,000	$10,000
	Auction Proceeds	$5,594	$6,186	$306	$8,504	$0
	Subtotal - Revenues	**$711,551**	**$668,047**	**$732,394**	**$772,335**	**$760,010**
Total - Information Technology Reserve Fund		**$711,551**	**$668,047**	**$732,394**	**$772,335**	**$760,010**
Facilities Fund						
	Revenues					
	Recycling Program Revenue	$0	$0	$746	$0	$0
	Interdepartmental Svc Chg	$5,941,568	$5,859,798	$5,972,345	$6,307,548	$6,105,740
	Interest Income	$1,666	$2,744	$3,043	$2,500	$2,500
	Reimb Revenue-General	$1,748	$0	$0	$0	$0
	Auction Proceeds	$344	$0	$833	$1,505	$0
	Subtotal - Revenues	**$5,945,327**	**$5,862,542**	**$5,976,967**	**$6,311,553**	**$6,108,240**
	Total - Facilities Fund	**$5,945,327**	**$5,862,542**	**$5,976,967**	**$6,311,553**	**$6,108,240**
Fleet Maintenance Fund						
	Revenues					
	Recycling Program Revenue	$3,917	$2,199	$1,062	$1,000	$1,000
	Interdepartmental Svc Chg	$4,799,580	$4,476,555	$9,300,158	$10,840,824	$5,350,282
	Interest Income	$0	$1,030	$2,765	$1,067	$5,900
	Reimb Revenue-General	$0	$705	$858	$338	$0
	Subtotal - Revenues	**$4,803,497**	**$4,480,490**	**$9,304,843**	**$10,843,229**	**$5,357,182**
	Total - Fleet Maintenance Fund	**$4,803,497**	**$4,480,490**	**$9,304,843**	**$10,843,229**	**$5,357,182**
Fleet Reserve Fund						
	Revenues					
	Interdepartmental Svc Chg	$1,796,247	$1,967,601	$2,289,925	$2,238,831	$2,293,918
	Interest Income	$37,139	$58,488	$74,505	$58,000	$63,000
	Reimb Revenue-General	$0	$1,100	$0	$0	$0
	Gain on Disposal of F/A	$0	$6,005	$0	$0	$0
	Gain on Disp of FA-Genl Govt	$0	$4,431	$0	$0	$0
	Gain on Disp of FA-Rec	$0	$11,140	$0	$0	$0
	Gain on Disp of FA-Police	$0	$163	$0	$0	$0
	Gain on Disp of FA-Fire	$0	$17,964	$0	$0	$0
	Gain on Disp of FA-Devl Svc	$0	$11,612	$0	$0	$0
	Gain on Disp of FA-Streets	$0	$26,103	$0	$0	$0
	Gain on Disp of FA-Pub Wrks	$0	($12,113)	$0	$0	$0
	Auction Proceeds	$169,757	($218)	$192,113	$35,000	$35,000
	Other Revenue	$1,031	$0	$0	$0	$0
	Subtotal - Revenues	**$2,004,174**	**$2,092,277**	**$2,556,543**	**$2,331,831**	**$2,391,918**
	Total - Fleet Reserve Fund	**$2,004,174**	**$2,092,277**	**$2,556,543**	**$2,331,831**	**$2,391,918**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
Debt Service Fund						
Revenues						
	Property Tax	$14,258,866	$14,548,665	$15,534,907	$16,752,346	$16,559,075
	SRP In-lieu Tax	$237,730	$251,244	$244,402	$121,276	$244,000
	Subtotal - Revenues	**$14,496,596**	**$14,799,909**	**$15,779,309**	**$16,873,622**	**$16,803,075**
Revenues						
	Interest Income	$94,067	$145,606	$199,103	$150,000	$97,095
	Reimb Revenue-General	$0	$0	$0	$0	$226,590
	Subtotal - Revenues	**$94,067**	**$145,606**	**$199,103**	**$150,000**	**$323,685**
	Total - Debt Service Fund	**$14,590,663**	**$14,945,515**	**$15,978,412**	**$17,023,622**	**$17,126,760**
Bond Fund						
Revenues						
	Interest Income	$2,137	$55,394	$147,689	$90,000	$28,000
	Reimb Revenue-General	$0	$0	$1,000,000	$25,238	$0
	Subtotal - Revenues	**$2,137**	**$55,394**	**$1,147,689**	**$115,238**	**$28,000**
Bond Proceeds						
	Bond Proceeds	$0	$30,325,000	$0	$4,221,342	$100,400,321
	Loan Proceeds	$0	$0	$1,066,079	$0	$0
	Subtotal - Bond Proceeds	**$0**	**$30,325,000**	**$1,066,079**	**$4,221,342**	**$100,400,321**
	Total - Bond Fund	**$2,137**	**$30,380,394**	**$2,213,768**	**$4,336,580**	**$100,428,321**
Commercial Sanitation Fund						
Revenues						
	Utility Late Fee Charges	$1,451	$1,500	$1,439	$1,450	$1,400
	Field Trip Svc Fee-Utilities	$19,893	$22,111	$22,405	$23,000	$20,000
	Recycling Program Revenue	$17,072	$14,171	$10,325	$5,000	$1,000
	Commercial Sanitation Fees	$871,106	$915,860	$878,983	$925,000	$955,000
	Roll-Off Sanitation Fees	$632,978	$638,779	$614,053	$620,000	$640,000
	San Fees-Comm Multi-Fam Clc	$749,945	$737,223	$607,290	$540,000	$560,000
	Commercial Recycling Fees	$126,232	$123,143	$123,212	$110,000	$115,000
	Commercial Special Hauls	$3,163	$2,605	$3,440	$0	$0
	Interest Income	$6,588	$11,611	$17,270	$13,000	$16,000
	Reimb Revenue-General	$405	$0	$0	$0	$0
	Subtotal - Revenues	**$2,428,833**	**$2,467,004**	**$2,278,417**	**$2,237,450**	**$2,308,400**
	Total - Commercial Sanitation Fund	**$2,428,833**	**$2,467,004**	**$2,278,417**	**$2,237,450**	**$2,308,400**
Residential Sanitation Fund						
Revenues						
	Utility Late Fee Charges	$47,191	$41,961	$40,549	$45,000	$45,000
	Recycling Program Revenue	$433,192	$383,202	$300,519	$140,000	$20,000
	Special Haul Fees	$33,100	$28,875	$16,250	$16,000	$15,000
	San Fees-Res Multi-Fam Clc	$146,347	$146,463	$144,725	$150,000	$159,000
	San Fees-Automated Clc	$6,308,243	$6,577,785	$6,641,968	$9,470,000	$10,273,000
	Residential Recycling Fees	$2,138,045	$2,181,862	$2,267,978	$0	$0
	Multi-Family Resid Recycling	$43,817	$43,786	$50,811	$55,000	$58,000
	Allocated Interdept Svc Chrgs	$126,921	$127,000	$117,000	$111,000	$108,250
	Interest Income	$28,677	$51,550	$73,486	$57,000	$60,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
	Subtotal - Revenues	**$9,305,535**	**$9,582,484**	**$9,653,286**	**$10,044,000**	**$10,738,250**
	Total - Residential Sanitation Fund	**$9,305,535**	**$9,582,484**	**$9,653,286**	**$10,044,000**	**$10,738,250**
Sanitation Equipment Reserve Fund						
	Revenues					
	Interdepartmental Svc Chg	$944,400	$989,293	$1,181,571	$1,205,847	$1,318,776
	Interest Income	$11,369	$18,558	$21,918	$15,000	$15,000
	Gain on Disposal of F/A	$0	$103,045	$0	$0	$0
	Auction Proceeds	$47,931	$0	$0	$75,000	$100,000
	Subtotal - Revenues	**$1,003,700**	**$1,110,896**	**$1,203,489**	**$1,295,847**	**$1,433,776**
	Total - Sanitation Equipment Reserve Fund	**$1,003,700**	**$1,110,896**	**$1,203,489**	**$1,295,847**	**$1,433,776**
Sports Complex Fund						
	Revenues					
	Sports Complex Program Revenue	$76,663	$52,093	$44,621	$25,000	$35,000
	Recycling Program Revenue	$1,438	$99	$0	$0	$0
	In Kind Revenues	$0	$18,000	$18,000	$26,000	$26,000
	Ticket Sales-Spring Trg	$715,629	$736,010	$710,058	$610,000	$690,000
	Ticket Sales- Facility Surchg	$201,599	$204,246	$187,782	$160,000	$190,000
	Ticket Sales- Non Gen Admiss Surchg	$83,561	$126,420	$140,980	$60,000	$60,000
	Ticket.com Annual Fee	$10,000	$0	$10,000	$10,000	$10,000
	Ticket.com Convenience Fee	$0	$31,400	$34,680	$30,000	$25,000
	Program Sales	$11,641	$11,831	$12,672	$0	$10,000
	Adv Sales-BB Std/Sp Trng	$280,405	$285,572	$328,666	$320,000	$320,000
	Adv Sales-BB Std-Non Sp Trn	$3,426	$999	$5,572	$5,000	$1,000
	Interdepartmental Svc Chg	$91,888	$91,887	$99,334	$103,004	$119,339
	General Rent Revenue	$45,679	$56,150	$84,272	$45,000	$45,000
	Genl Rent Rev-Sp Cmplx	$46,002	$63,581	$60,958	$75,000	$50,000
	Rent Revenue - Chili Davis	$38,393	$35,205	$32,258	$35,000	$35,000
	Rent Rev-Fields	$221,104	$230,222	$226,014	$280,000	$265,000
	Rent Rev-Fld/Clh/Padres	$93,578	$133,071	$123,692	$95,000	$120,000
	Rent Rev-Fld/Clh/Mariners	$127,732	$129,992	$129,459	$95,000	$140,000
	Rent Rev-Stadium	$52,467	$50,006	$112,973	$35,000	$50,000
	Rent Rev-Novelties/Sp Tr	$272,897	$281,743	$331,506	$285,000	$265,000
	Rent Rev/Stad Concssn/Sp Tr	$262	$857,868	$866,927	$737,000	$800,000
	Rent Rev/Stad Conc/Non Sp Tr	$63,691	$32,615	$107,454	$80,000	$100,000
	Rent Rev-Parking/Sp Tr	$276,287	$269,267	$252,599	$215,000	$250,000
	Interest Income	$7,649	$7,376	$12,461	$19,400	$11,500
	Reimb Revenue-General	$590	$93,459	$184,930	$0	$0
	Reimb-Comm Svcs	$0	$1,978	$0	$0	$0
	Gain on Disposal of F/A	$0	$28,702	$0	$0	$0
	Auction Proceeds	$0	$520	$743	$0	$0
	Other Revenue	$0	$8,712	$1,792	$0	$0
	Subtotal - Revenues	**$2,722,581**	**$3,839,022**	**$4,120,403**	**$3,345,404**	**$3,617,839**
	Total - Sports Complex Fund	**$2,722,581**	**$3,839,022**	**$4,120,403**	**$3,345,404**	**$3,617,839**
Streets Fund						
	Revenues					
	Sales Tax-Utilities	$3,416,184	$3,593,400	$3,647,062	$3,898,646	$3,950,700

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
	Revenues					
	Highway User Revenue	$9,465,880	$9,982,220	$10,015,436	$10,566,233	$10,757,419
	Grant Revenue - Federal	$23,575	$0	$0	$0	$0
	Recycling Program Revenue	$2,702	$429	$1,901	$2,000	$2,000
	Street Sign Revenue	$0	$0	$0	$10,000	$10,000
	Street Mnt Fees-Solid Waste	$56,176	($6,248)	($13,543)	$0	$0
	Street Cut Surcharge	$8,875	$6,680	$0	$5,000	$5,000
	Fog Seal Revenues	$49,920	$16,711	$21,089	$10,000	$10,000
	Allocated Interdept Svc Chrgs	$295,000	$295,000	$295,000	$295,000	$0
	CIP Engineering Charges	$43,395	$34,187	$63,787	$60,000	$60,000
	Interest Income	$56,593	$99,748	$181,400	$130,000	$130,000
	Reimb Revenue-General	$191,485	$0	$648	$0	$0
	Reimbursement-Jury Duty	$48	$0	$0	$0	$0
	Auction Proceeds	$1,648	$0	$0	$0	$0
	Subtotal - Revenues	**$10,195,297**	**$10,428,727**	**$10,565,718**	**$11,078,233**	**$10,974,419**
	Total - Streets Fund	**$13,611,481**	**$14,022,127**	**$14,212,780**	**$14,976,879**	**$14,925,119**
Transit Fund						
	Revenues					
	Grant Revenue	$660,620	$686,318	$680,130	$545,000	$466,725
	Grant Revenue - Federal	$145,521	$356,488	$117,720	$0	$0
	Transit Collections	$29,489	$34,592	$27,255	$129,000	$233,000
	Advertising-Bus Shelters	$17,059	$18,057	$18,272	$8,000	$8,000
	Interest Income	$4,335	$5,712	$7,913	$15,000	$10,000
	Reimb Revenue-General	$62,500	$37,308	$0	$20,000	$20,000
	Contributions - General	$0	$0	$0	$500	$0
	Subtotal - Revenues	**$919,524**	**$1,138,475**	**$851,290**	**$717,500**	**$737,725**
	Total - Transit Fund	**$919,524**	**$1,138,475**	**$851,290**	**$717,500**	**$737,725**
Wastewater Fund						
	Revenues					
	Utility Late Fee Charges	$80,461	$72,118	$72,453	$72,000	$72,000
	Wastewater Fees	$18,191,739	$19,578,155	$20,243,471	$20,850,000	$21,700,000
	EPA Mandate Fee	$886,420	$900,278	$922,824	$935,000	$950,000
	Recycling Program Revenue	$0	$0	$2,426	$0	$0
	Interdepartmental Svc Chg	$83,309	$85,886	$106,733	$113,161	$120,626
	Allocated Interdept Svc Chrgs	$879,522	$746,208	$749,385	$707,252	$759,875
	Interest Income	$46,880	$89,468	$152,063	$144,000	$169,000
	Reimb Revenue-General	$31,974	$44,286	$91,523	$16,000	$35,000
	Reimbursement-Jury Duty	$0	$0	$24	$0	$0
	Reimb-Damage to City Prop.	($227)	$0	$0	$0	$0
	Donations of Capital Assets	$0	$4,139,991	$0	$0	$0
	Gain on Disposal of F/A	$0	$42,587	$0	$0	$0
	Auction Proceeds	$38,065	$0	$0	$15,000	$10,000
	Subtotal - Revenues	**$20,238,142**	**$25,698,978**	**$22,340,902**	**$22,852,413**	**$23,816,501**
	Total - Wastewater Fund	**$20,238,142**	**$25,698,978**	**$22,340,902**	**$22,852,413**	**$23,816,501**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
Water Fund						
Revenues						
	Non-Potable Water Fees	$172,515	$239,219	$235,279	$280,000	$290,000
	Reclaimed Water Fees	$583,433	$688,599	$676,744	$825,000	$875,000
	Water Fees	$31,176,979	$36,091,192	$38,499,314	$42,400,000	$43,250,000
	Utility Late Fee Charges	$92,770	$94,387	$97,367	$110,000	$110,000
	New Service Fee-Water	$286,580	$512,196	$563,865	$550,000	$560,000
	Water Meter Charges	$336,641	$431,121	$467,433	$340,000	$375,000
	Disconnect/Reconnect Fees	$254,040	$210,320	$217,680	$215,000	$215,000
	Damaged Property Fees	$44,473	$10,027	$10,071	$17,000	$15,000
	Utility Delinquent Letter Fee	$51,445	$53,794	$53,018	$53,000	$55,000
	Utilities Tampering Fees	$6,225	$6,685	$7,040	$8,000	$8,000
	Field Trip Svc Fee-Utilities	$9,216	$14,026	$13,470	$13,500	$13,500
	ADWR Water Resource Fee	$19	($13)	$0	$0	$0
	Quintero WTP Fees	$403,059	$256,800	$256,800	$256,800	$256,800
	Recycling Program Revenue	$76,089	$68,545	$66,711	$10,000	$40,000
	Fees for General Services	$7,782	$12,827	$20,440	$25,000	$25,000
	Lien Filing Fees	$90	$660	$745	$1,500	$1,500
	Interdepartmental Svc Chg	$78,630	$86,414	$96,399	$103,057	$119,996
	Allocated Interdept Svc Chrgs	$12,235	$12,235	$12,235	$12,235	$17,670
	Interest Income	$130,692	$214,680	$322,927	$245,500	$301,000
	Reimb Revenue-General	$179,829	$188,358	$212,702	$1,575,000	$1,560,000
	Reimbursement-Jury Duty	$0	$36	$0	$0	$0
	Donations of Capital Assets	$0	$6,284,540	$0	$0	$0
	Gain on Disposal of F/A	$0	$34,057	$0	$0	$0
	Auction Proceeds	$26,680	$0	$0	$15,000	$15,000
	Other Revenue	$0	$0	$443	$0	$0
	Subtotal - Revenues	**$33,929,422**	**$45,510,706**	**$41,830,683**	**$47,055,592**	**$48,103,466**
	Total - Water Fund	**$33,929,422**	**$45,510,706**	**$41,830,683**	**$47,055,592**	**$48,103,466**
Impact Fees Fund						
Revenues						
	Neighborhood Park Dev Fees	$941,103	$1,215,065	$1,329,285	$1,357,379	$1,530,000
	Citywide Park/Rec Fac Dev Fee	$79,135	$0	($931)	$0	$0
	Library Dev Fees	$13,121	$0	($209)	$0	$0
	Law Enforcement Dev Fees	$679,322	$842,539	$1,031,911	$810,000	$750,000
	Fire & Emergency Dev Fees	$549,694	$700,801	$833,319	$700,000	$600,000
	Streets Dev Fee	$3,889,136	$6,769,445	$6,349,721	$7,000,000	$10,045,000
	Intersection Dev Fee	$17,650	($4,390)	($95)	$0	$0
	General Government Dev Fee	$0	($12,547)	$0	$0	$0
	Water Expansion Fees	$2,655,035	$2,926,760	$3,509,047	$3,248,400	$3,510,000
	Water Resource Project Fee	$756,177	$1,026,582	$1,404,473	$1,035,000	$2,095,484
	Wastewater Expansion Fees	$1,007,354	$1,163,630	$1,355,169	$1,150,000	$1,405,000
	Interest Income	$200,909	$372,971	$565,165	$399,613	$383,788
	Subtotal - Revenues	**$10,788,635**	**$15,000,857**	**$16,376,855**	**$15,700,392**	**$20,319,272**
	Total - Impact Fees Fund	**$10,788,635**	**$15,000,857**	**$16,376,855**	**$15,700,392**	**$20,319,272**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
Improvement District Fund						
Revenues						
	Interest Income	$2,571	$3,847	$14,682	$8,909	$0
	Assessment Principal	$277,015	$289,236	$2,036,876	$0	$0
	Assessment Interest	$104,746	$92,713	$117,039	$0	$0
	Assessment Penalties	$0	$0	$17,354	$0	$0
	Assessment Admin Charges	$0	$0	$50	$0	$0
	Subtotal - Revenues	**$384,333**	**$385,797**	**$2,186,001**	**$8,909**	**$0**
	Total - Improvement District Fund	**$384,333**	**$385,797**	**$2,186,001**	**$8,909**	**$0**
Insurance Reserve Fund						
Revenues						
	Employee Health Ins Contrib	$2,522,444	$2,342,050	$2,321,309	$2,487,289	$2,938,464
	COBRA Health Ins Contrib	$162,197	$122,593	$253,563	$299,074	$250,000
	Employee Dental Ins Contrib	$338,053	$316,774	$333,117	$320,000	$367,000
	COBRA Dental Ins Contributions	$7,292	$8,804	$13,474	$7,500	$10,000
	Interdepartmental Svc Chg	$2,583,129	$2,378,404	$2,544,636	$2,638,375	$2,632,064
	Employer Dental Ins Contrib	$5,054	$145,472	$145,758	$150,000	$175,000
	Employer Health Ins Contrib	$12,517,399	$11,727,354	$11,667,147	$12,479,284	$13,386,336
	Employer Dental Ins Contrib	$533,828	$517,015	$550,762	$525,000	$632,000
	Employer Workers Comp Contrib	$1,381,364	$1,452,515	$1,760,233	$2,018,536	$2,025,361
	Interest Income	$59,188	$143,535	$261,819	$200,000	$200,000
	Reimb Revenue-General	$183,760	$131,793	$18,665	$0	$15,000
	Reimb from Workers Comp	$7,256	$0	$0	$0	$0
	Reimb-Damage to City Prop.	$197,436	$193,762	$252,867	$329,281	$0
	Reimbursement-Claims	$32,018	$28,240	$70,965	$59,760	$5,000
	Other Revenue	$0	$0	$83	$0	$0
	Subtotal - Revenues	**$20,530,417**	**$19,508,311**	**$20,194,398**	**$21,514,099**	**$22,636,225**
	Total - Insurance Reserve Fund	**$20,530,417**	**$19,508,311**	**$20,194,398**	**$21,514,099**	**$22,636,225**
Grant Fund						
Revenues						
	Intergovtl Participation	$0	$0	$0	$0	$3,000,000
	Grant Revenue	$565,660	$500,208	$369,374	$629,493	$743,280
	Grant Revenue - Federal	$1,303,020	$2,254,257	$2,353,819	$2,148,681	$1,901,654
	Grant Revenue-Comm Devl	$0	$0	$0	$6,000	$0
	Program Income Federal Grants	$361,622	$388,873	$228,058	$48,536	$308,600
	Seizure Revenue	$234,736	$437,359	$284,961	$372,839	$463,305
	Interest Income	$756	$1,402	$2,611	$214	$2,900
	Reimb Revenue-General	$120,000	$212,000	$212,000	$106,000	$0
	Auction Proceeds	$0	$0	$3,779	$0	$0
	NSP3 Grant Program Revenue	$5,000	$0	$0	$0	$0
	Subtotal - Revenues	**$2,590,795**	**$3,794,100**	**$3,454,602**	**$3,311,764**	**$6,419,739**
Bond Proceeds						
	Loan Proceeds	($112,000)	$0	$0	$0	$0
	Total - Grant Fund	**$2,478,795**	**$3,794,100**	**$3,454,602**	**$3,311,764**	**$6,419,739**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Estimate	FY 2019 Budget
Other Fund						
Revenues						
	Street Light ID Tax	$583,141	$677,272	$698,960	$829,228	$793,155
	Maintenance ID Tax	$144,665	$129,260	$132,607	$115,553	$105,299
	Subtotal - Revenues	**$727,806**	**$806,533**	**$831,567**	**$944,781**	**$898,454**
Revenues						
	State Ins Dept Rebate	$537	$391	$378	$500	$500
	Muni Court Allocation (FTG)	$10,815	$8,892	$10,923	$6,000	$5,000
	CFD Appl/Process Fee	$12,600	$0	$0	$0	$0
	Utility Late Fee Charges	$1,416	$970	$1,019	$1,100	$1,100
	Storm Water Fee	$854,717	$882,081	$895,434	$910,000	$925,000
	Interdepartmental Svc Chg	$306,035	$250,329	$358,194	$350,000	$500,000
	JCEF Revenue	$20,629	$18,108	$15,663	$10,000	$10,000
	Court Enhancement Fee	$136,194	$128,406	$122,257	$70,000	$70,000
	Interest Income	$102,297	$162,675	$312,351	$181,025	$146,650
	Reimb Revenue-General	$2,882,492	$10,698,516	$1,635,411	$3,964,063	$16,853,530
	Contributions - General	$9,241	$10,450	$65,125	$2,861	$10,000
	Contributions-Comm. Svcs.	$31,988	$52,080	$0	$0	$0
	Donations of Capital Assets	$0	$1,948,714	$0	$0	$0
	Commissions	$1,136	$408	$2,554	$0	$0
	Auction Proceeds	$0	$0	$3,158	$0	$0
	Other Revenue	$6,783	$3,088	$4,131	$3,906	$3,900
	Subtotal - Revenues	**$4,376,879**	**$14,165,109**	**$3,426,598**	**$5,499,455**	**$18,525,680**
	Total - Other Fund	**$5,104,686**	**$14,971,641**	**$4,258,165**	**$6,444,236**	**$19,424,134**
	Total - All Funds Revenue	**$307,646,891**	**$380,228,355**	**$358,847,630**	**$372,119,612**	**$496,243,513**

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
General & Other							
General Fund							
	City Attorney						
	Civil	$2,241,615	$2,226,945	$2,162,116	$2,228,766	$2,331,112	$2,204,883
	Victims' Assistance Prg	$231,331	$246,372	$247,136	$246,818	$246,524	$237,028
	Criminal	$806,460	$841,552	$887,393	$900,639	$899,895	$927,158
	Sub-total:	**$3,279,406**	**$3,314,868**	**$3,296,646**	**$3,376,223**	**$3,477,531**	**$3,369,069**
	City Clerk						
	City Clerk	$860,001	$834,690	$1,107,573	$918,624	$928,624	$1,162,564
	Sub-total:	**$860,001**	**$834,690**	**$1,107,573**	**$918,624**	**$928,624**	**$1,162,564**
	Community Services						
	Arts Commission	$99,348	$100,193	$79,379	$66,537	$66,537	$126,238
	Peoria Center for Performing Arts	$0	$0	$343,273	$482,689	$509,267	$384,642
	Neighborhood Services	$1,782,944	$1,810,614	$1,846,640	$1,985,368	$1,968,216	$1,017,226
	Community Assistance	$762,867	$852,915	$959,886	$1,105,615	$1,105,615	$1,018,821
	Community Services Administration	$1,285,455	$1,349,431	$1,597,383	$1,577,818	$1,582,818	$1,768,147
	Am/Pm Program	$1,405,885	$1,526,502	$1,630,252	$1,651,279	$1,611,543	$1,955,683
	Little Learners Program	$402,822	$328,005	$368,306	$371,537	$371,537	$387,402
	Summer Recreation Program	$325,869	$275,882	$341,233	$461,531	$461,531	$466,398
	Summer Camp Program	$699,098	$679,365	$768,171	$711,016	$711,016	$776,965
	Active Adult Program	$208,746	$201,336	$161,731	$199,756	$199,756	$204,676
	Adaptive Recreation Program	$176,556	$157,671	$161,578	$176,073	$176,073	$181,523
	Special Events Program	$936,428	$1,020,515	$1,104,298	$1,235,314	$1,361,397	$1,292,903
	Teen Program	$297,481	$289,904	$240,212	$291,371	$291,371	$295,179
	Community Center	$750,798	$900,962	$899,832	$947,408	$931,904	$966,031
	Sub-total:	**$9,134,297**	**$9,493,294**	**$10,502,174**	**$11,263,312**	**$11,348,581**	**$10,841,834**
	Development and Engineering						
	Building Development	$1,842,978	$2,257,493	$2,630,260	$2,760,817	$2,772,609	$2,761,788
	Engineering Admin	$662,685	$654,234	$803,200	$753,223	$791,972	$732,286
	Site Development	$1,054,748	$1,043,310	$1,028,123	$1,066,685	$1,079,761	$1,162,392
	Engineering Services	$1,273,098	$1,328,258	$1,262,207	$1,475,256	$1,419,894	$1,435,951
	Architectural Services	$614,740	$696,633	$655,163	$713,755	$709,530	$723,399
	Eng Inspection Svc	$1,026,296	$996,802	$985,506	$1,066,372	$1,059,907	$1,174,904
	Sub-total:	**$6,474,545**	**$6,976,729**	**$7,364,459**	**$7,836,108**	**$7,833,673**	**$7,990,720**
	Economic Development Services						
	Economic Development Services Ad	$379,149	$404,044	$442,429	$465,755	$465,755	$474,994
	Business and Real Estate Developme	$952,344	$1,167,895	$1,193,389	$1,609,516	$1,653,354	$1,089,044
	Sub-total:	**$1,331,493**	**$1,571,938**	**$1,635,817**	**$2,075,271**	**$2,119,109**	**$1,564,038**
	Finance						
	Finance Admin	$501,458	$541,098	$396,338	$360,957	$360,957	$334,035
	Financial Services	$1,676,424	$1,696,304	$1,686,878	$1,912,689	$1,895,352	$1,947,804
	Tax Audit & Collections	$860,621	$1,319,200	$1,134,345	$1,407,940	$1,407,940	$1,229,939
	Management and Budget	$695,804	$639,844	$905,405	$979,246	$929,246	$809,571
	Materials Management	$675,989	$696,640	$723,952	$762,358	$762,358	$840,711
	Inventory Control	$370,678	$405,288	$388,697	$488,987	$488,987	$507,299
	Sub-total:	**$4,780,974**	**$5,298,374**	**$5,235,615**	**$5,912,177**	**$5,844,840**	**$5,669,359**
	Finance Utilities						
	Customer Service	$2,672,288	$2,745,673	$2,866,096	$2,843,350	$2,920,676	$3,231,117
	Revenue Administration	$637,537	$598,835	$398,382	$567,017	$567,017	$637,172
	Meter Services	$1,555,418	$1,506,362	$1,552,684	$1,685,768	$1,645,768	$1,722,638

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Finance Utilities						
	Sub-total:	**$4,865,243**	**$4,850,871**	**$4,817,161**	**$5,096,135**	**$5,133,461**	**$5,590,927**
	Fire-Medical						
	Fire Admin	$566,049	$547,548	$591,912	$1,172,309	$1,177,260	$1,304,013
	Fire Prevention	$1,134,080	$1,145,726	$1,269,512	$1,165,137	$1,165,137	$1,115,553
	Fire Support Services	$686,574	$675,742	$670,634	$892,837	$892,837	$876,803
	Emergency Medical Services	$623,953	$725,659	$813,463	$737,793	$737,793	$1,518,499
	Fire Training	$746,498	$867,881	$593,076	$436,063	$436,063	$435,843
	Emergency Management	$206,531	$188,585	$182,413	$195,106	$195,106	$245,969
	Fire Operations	$19,715,674	$22,024,279	$23,837,242	$25,542,080	$25,555,044	$26,986,078
	Ambulance Operations	$0	$201,726	$1,433,239	$2,248,761	$1,884,273	$3,919,840
	Sub-total:	**$23,679,359**	**$26,377,146**	**$29,391,491**	**$32,390,086**	**$32,043,513**	**$36,402,598**
	Human Resources						
	Human Resources	$1,976,263	$1,973,103	$2,218,465	$2,963,951	$2,982,781	$3,377,416
	Training	$366,036	$313,120	$198,419	$428,307	$457,807	$134,562
	Sub-total:	**$2,342,299**	**$2,286,223**	**$2,416,884**	**$3,392,258**	**$3,440,588**	**$3,511,978**
	Leadership and Management						
	City Manager's Office	$1,309,648	$2,178,478	$2,507,883	$2,644,385	$2,643,428	$2,524,944
	Governmental Affairs	$1,128,245	$432,609	$423,473	$515,462	$515,462	$528,438
	Office of Sustainability	$0	$179,950	$216,324	$235,165	$225,165	$72,139
	Office of Real Estate Development	$0	$0	$0	$0	$0	$766,578
	Sub-total:	**$2,437,893**	**$2,791,037**	**$3,147,680**	**$3,395,012**	**$3,384,055**	**$3,892,099**
	Mayor and Council						
	Mayor & City Council	$638,319	$602,376	$622,873	$734,412	$717,137	$797,530
	Sub-total:	**$638,319**	**$602,376**	**$622,873**	**$734,412**	**$717,137**	**$797,530**
	Municipal Court						
	Municipal Court	$1,855,184	$1,799,848	$1,826,013	$2,052,320	$2,011,620	$2,125,190
	Sub-total:	**$1,855,184**	**$1,799,848**	**$1,826,013**	**$2,052,320**	**$2,011,620**	**$2,125,190**
	Non-Departmental						
	Non-Departmental	$2,323,023	$2,802,720	$928,175	$1,553,263	$1,438,175	$1,418,733
	Gen Fund Capital Projects	$1,585,384	$2,669,525	$1,424,403	$3,525,091	$2,577,397	$7,169,918
	Sub-total:	**$3,908,407**	**$5,472,245**	**$2,352,578**	**$5,078,354**	**$4,015,572**	**$8,588,651**
	Office of Communications						
	Public Information Office	$954,090	$1,068,534	$1,049,986	$1,076,188	$972,910	$1,103,658
	Peoria Channel 11	$481,725	$338,367	$334,810	$410,306	$373,238	$482,012
	Sub-total:	**$1,435,815**	**$1,406,901**	**$1,384,796**	**$1,486,494**	**$1,346,148**	**$1,585,670**
	Parks, Recreation and Library						
	Parks, Recreation and Library Admini	$0	$0	$0	$0	$0	$427,249
	Swimming Pools	$1,260,303	$1,094,834	$1,256,092	$1,121,819	$1,121,819	$1,194,177
	Outdoor Recreation Program	$32,681	$29,047	$31,752	$47,199	$47,199	$23,296
	Special Interest Classes - Youth	$227,527	$241,931	$219,235	$222,640	$222,640	$226,591
	Special Interest Classes - Adult	$36,893	$39,185	$51,350	$44,976	$44,976	$46,489
	Sports Programs - Youth	$542,098	$600,921	$682,870	$706,078	$706,078	$719,906
	Sports Programs - Adult	$381,977	$397,362	$348,734	$546,606	$546,606	$557,337
	Rio Vista Community Park	$892,745	$856,475	$878,816	$1,025,205	$1,005,205	$1,481,568
	Rio Vista Rec Center	$1,380,910	$1,429,480	$1,538,530	$1,474,404	$1,474,404	$1,511,559
	Pioneer Community Park	$864,769	$947,840	$1,047,410	$1,173,428	$1,173,428	$1,155,385
	Main Library	$2,574,783	$2,489,661	$2,540,841	$2,716,721	$2,716,721	$2,761,120
	Branch Library	$1,632,039	$1,727,551	$1,736,420	$1,849,603	$1,849,603	$1,757,100
	Parks North	$1,888,190	$1,669,252	$1,772,240	$1,914,104	$1,974,867	$1,970,768
	Parks South	$1,981,241	$1,563,891	$1,490,151	$2,047,888	$2,099,718	$1,682,996

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Parks, Recreation and Library						
	Contracted Landscape Maintenance	$1,427,019	$1,401,940	$1,534,173	$1,531,671	$1,531,671	$1,653,523
	Trails Maintenance	$0	$0	$0	$359,630	$359,630	$430,213
	Sub-total:	**$15,123,175**	**$14,489,371**	**$15,128,615**	**$16,781,972**	**$16,874,565**	**$17,599,277**
	Planning and Community Development						
	Community Dev Administration	$436,775	$472,727	$497,389	$473,394	$470,838	$487,946
	Planning	$761,945	$967,038	$1,081,930	$1,807,699	$1,075,965	$1,477,586
	Sub-total:	**$1,198,720**	**$1,439,765**	**$1,579,319**	**$2,281,093**	**$1,546,803**	**$1,965,532**
	Police						
	Police Administration	$1,796,359	$2,429,345	$2,620,402	$2,757,486	$2,741,515	$3,086,284
	Criminal Investigation	$3,608,706	$3,886,925	$4,946,751	$5,459,218	$5,459,218	$5,768,365
	Patrol Services - South	$11,239,057	$11,055,368	$10,953,843	$12,067,025	$12,066,791	$13,834,571
	Patrol Services - North	$7,215,672	$7,781,086	$8,483,347	$9,350,917	$9,350,917	$9,671,353
	Operations Support	$4,435,799	$5,008,227	$5,443,918	$5,805,331	$5,805,331	$6,101,668
	Pd Technical Support	$3,506,579	$3,641,199	$4,246,182	$4,635,750	$4,666,952	$4,646,423
	Staff Services	$1,008,255	$936,405	$1,052,455	$1,294,115	$1,294,115	$1,406,763
	Pd Communications	$2,957,940	$3,014,370	$2,902,990	$3,102,493	$3,102,493	$3,214,279
	Strategic Planning	$643,696	$696,518	$665,629	$631,852	$631,852	$642,717
	Sub-total:	**$36,412,063**	**$38,449,442**	**$41,315,516**	**$45,104,187**	**$45,119,184**	**$48,372,423**
	Public Works						
	Public Works Administration	$628,575	$605,884	$638,072	$626,009	$626,009	$651,393
	Sub-total:	**$628,575**	**$605,884**	**$638,072**	**$626,009**	**$626,009**	**$651,393**
	General Fund Total:	$120,385,768	$128,061,002	$133,763,282	$149,800,047	$147,811,013	$161,680,852
	Half Cent Sales Tax Fund						
	Non-Departmental						
	Half Cent Sales Tax	$4,187,039	$3,380,512	$8,476,129	$4,570,771	$4,657,768	$6,019,119
	Half Cent Sales Tax Fund Total:	$4,187,039	$3,380,512	$8,476,129	$4,570,771	$4,657,768	$6,019,119
	Other Reserve Funds						
	Economic Development Services						
	Economic Development	$2,881,274	$2,029,478	$833,400	$2,856,239	$300,364	$3,179,226
	Non-Departmental						
	Muni Off Complex Reserve	$296,492	$210,590	$266,925	$571,022	$777,613	$1,342,509
	Other Reserve Funds Total:	$3,177,766	$2,240,068	$1,100,325	$3,427,261	$1,077,977	$4,521,735
	General & Other Total:	**$127,750,573**	**$133,681,581**	**$143,339,737**	**$157,798,079**	**$153,546,758**	**$172,221,706**
Special Revenue Funds							
	Attorney Grants						
	City Attorney						
	St Anti-Racketeering-Cao	$20,270	$13,951	$708	$18,261	$4,261	$18,275
	Police						
	Victims' Rights Imp Grant	$10,098	$10,097	$0	$5,001	$0	$0
	Attorney Grants Total:	$30,368	$24,048	$708	$23,262	$4,261	$18,275

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
Community Service Grants							
	Community Services						
	Adult Day Prg Grant	$485,469	$420,957	$474,821	$497,935	$497,935	$639,895
	Library Svc & Technology Grant	$16,690	$0	$9,475	$0	$0	$0
	Community Service Grants Total:	$502,159	$420,957	$484,295	$497,935	$497,935	$639,895
Development Fee Funds							
	Non-Departmental						
	Streets Dev Zone 1	$2,276,868	$0	$0	$0	$0	$0
	Streets Zone 3 Dev Fee	$0	$0	$302,847	$2,142,132	$964,802	$6,454,906
	Intersection Zone 3 Dev Fee	$1,030,734	$2,462,475	$5,329,655	$5,000,000	$5,000,000	$5,500,000
	Street Impact Fees - Zone 1 - Post 1-	$0	$0	$0	$1,218,300	$160,000	$1,058,300
	Street Impact Fees - Zone 2 - Post 1-	$1,816,703	$0	$0	$0	$0	$0
	Neighbrhd Park Dev Zone 1	$753,671	$0	$0	$0	$0	$0
	Neighbrhd Park Dev Zone 2	$882	$0	$0	$222,002	$0	$262,000
	Neighborhood Park Dev Zone 1 - Po	$492,387	$0	$0	$0	$0	$0
	Neighborhood Park Dev Zone 2 - Po	$0	$0	$0	$1,222,100	$0	$1,222,100
	Neighborhood Park Dev Zone 3 - Po	$0	$0	$0	$762,550	$0	$760,500
	Ctywd Park/Rec Fac Dev	$0	$0	$57,153	$1,349,361	$0	$1,349,361
	Citywide Park/Rec Facility Dev - Pos	$16,556	$184,842	$1,319,481	$959,956	$1,102,333	$310,166
	Open Space Dev	$0	$1,969,847	$0	$0	$0	$0
	River Corridors/Trails Dev	$226,001	$6,977	$774	$270,500	$0	$273,926
	Law Enforcement Dev	$498,271	$106,817	$5,420,907	$1,713,052	$2,038,230	$0
	Law Enforcement Dev - Post 1-1-201	$871,225	$1,807	$330,181	$0	$0	$0
	Law Enforcement Dev - Post 8-1-201	$0	$2,304	$401,558	$135,148	$18,386	$9,000
	Fire & Emerg Svc Dev	$0	$0	$0	$49,000	$49,000	$0
	Fire & Emergency Svc Dev Post 8-1-	$0	$0	$0	$9,000	$0	$9,000
	General Govt Dev	$0	$0	$775,557	$0	$0	$0
	Parks Zone 1 - Post 8-1-2014	$0	$0	$0	$509,000	$0	$551,000
	Parks Zone 2 - Post 8-1-2014	$0	$0	$0	$1,509,000	$5,000	$1,504,000
	Parks Zone 3 - Post 8-1-2014	$0	$0	$0	$2,736,000	$0	$2,778,000
	Development Fee Funds Total:	$7,983,298	$4,735,069	$13,938,113	$19,807,101	$9,337,750	$22,042,259
Home and Housing Grants							
	Planning and Community Development						
	Home Grant	$128,022	$194,083	$100,865	$329,104	$180,469	$349,993
	Home and Housing Grants Total:	$128,022	$194,083	$100,865	$329,104	$180,469	$349,993
Other Grants							
	Community Services						
	Percent For The Arts	$109,384	$44,985	$90,614	$1,857,399	$1,268,111	$1,588,128
	Prop 302 Grant Program	$79,376	$83,102	$83,364	$67,705	$67,705	$0
	Human Resources						
	Employee Event Fund	$2,553	$2,814	$3,000	$3,000	$3,000	$3,000
	Employee Wellness Prg	$6,763	$8,488	$12,808	$9,969	$5,669	$5,000

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Municipal Court						
	Jud Coll Enh Fund-Local	$3,204	$41,156	$0	$0	$0	$0
	Municipal Court Enhancement Fd	$196,218	$186,246	$200,773	$214,081	$214,081	$177,254
	Non-City Entity						
	Comm Facilities Districts	$15,748	$23,000	$0	$0	$0	$0
	Planning and Community Development						
	Comm Dev Block Grant	$739,610	$518,465	$647,579	$1,352,064	$907,636	$1,660,664
	Section 108 HUD Program	$207,000	$0	$0	$0	$0	$0
	Neighborhood Stabilization Grant III	$28,233	$387,004	$22,895	$330,773	$113,595	$0
	Public Works						
	CMAQ-91/Olive Intersec Improv	$0	$231,215	$519,690	$0	$0	$0
	Utilities						
	BOR Water SMART R14AP00071	$1,759	$9,010	$8,269	$0	$43,000	$0
	Other Grants Total:	$1,389,848	$1,535,486	$1,588,993	$3,834,991	$2,622,797	$3,434,046
Public Safety Grants							
	Fire-Medical						
	Homeland Security Grant	$233,122	$32,049	$20,731	$0	$44,270	$0
	Citizen Donations-Fire	$0	$4,900	$0	$2,000	$0	$0
	Police						
	Az Auto Theft Grant	$0	$2,764	$186	$0	$1,140	$0
	St Anti-Racketeering-Pd	$210,284	$412,468	$205,379	$407,353	$305,420	$166,330
	Federal Forfeiture	$37,632	$0	$76,837	$225,000	$118,783	$278,700
	COPS Universal Hiring Grant	$119,207	$69,658	$24,800	$0	$41,935	$0
	GITEM Grant	$82,918	$98,885	$92,628	$101,277	$40,409	$101,532
	School Resource Officer IGA	$0	$106,000	$0	$0	$106,000	$0
	Postal Inspection System Grant	$0	$1,536	$1,162	$5,957	$2,421	$5,972
	Victims Of Crime Act Grant	$49,876	$66,779	$80,314	$56,657	$86,706	$114,610
	Justice Assistance Grant	$22,989	$68,856	$1,134	$5,383	$36,817	$17,242
	Governor of Highway Safety Grants (	$191,682	$123,724	$105,659	$7,957	$151,408	$34,862
	Bulletproof Vest Partnership	$0	$0	$96	$0	$0	$0
	Arizona Criminal Justice System Gran	$17,858	$28,358	$0	$0	$0	$0
	Federal DEA IGA	$17,374	$17,548	$0	$20,907	$3,359	$20,959
	Tohono O'Odham Grant	$0	$106,635	$12,282	$0	$19,243	$0
	Homeland Security CFDA#	$93,443	$142,936	$36,000	$8,000	$87,899	$19,300
	Citizen Donations-Pd	$83	$191	$445	$1,500	$659	$1,500
	Police Explorer Trust Fd	$5,074	$7,080	$4,054	$10,000	$5,438	$10,000
	Public Safety Grants Total:	$1,081,542	$1,290,369	$661,707	$851,991	$1,051,907	$771,007
Streets							
	Development and Engineering						
	Traffic Engineering	$1,261,834	$1,272,471	$1,250,130	$1,407,303	$1,399,953	$1,419,507
	Public Works						

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Public Works						
	Streets Admin	$770,990	$810,475	$931,823	$939,922	$939,922	$948,123
	Signs And Striping	$1,097,148	$1,074,478	$1,098,329	$1,121,368	$1,121,368	$1,131,099
	Traffic Signal Maintenance	$2,688,482	$2,761,473	$2,753,943	$2,963,556	$2,963,556	$2,941,940
	Street Maintenance	$2,942,922	$2,754,209	$2,767,749	$3,203,969	$3,203,969	$3,248,089
	Sweeper Operations	$807,350	$731,456	$791,898	$841,350	$841,350	$856,209
	Streets Oper Capital Projects	$5,001,603	$3,231,801	$4,368,026	$11,084,850	$4,385,727	$17,162,373
	Streets Total:	$14,570,329	$12,636,364	$13,961,898	$21,562,318	$14,855,845	$27,707,340
	Transit						
	Public Works						
	Transit Division	$1,143,749	$1,241,802	$1,054,333	$2,833,337	$2,978,337	$5,015,753
	Transit Total:	$1,143,749	$1,241,802	$1,054,333	$2,833,337	$2,978,337	$5,015,753
	Transportation Sales Tax Fund						
	Non-Departmental						
	Transportation Sales Tax	$10,904,138	$8,288,098	$7,478,949	$23,812,014	$6,044,027	$33,399,637
	Transportation Sales Tax Fund Total:	$10,904,138	$8,288,098	$7,478,949	$23,812,014	$6,044,027	$33,399,637
	Special Revenue Funds Total:	**$37,733,453**	**$30,366,275**	**$39,269,861**	**$73,552,053**	**$37,573,328**	**$93,378,205**
Enterprise Funds							
	Commercial Solid Waste						
	Public Works						
	Commercial Front Load	$2,380,609	$1,851,021	$1,885,553	$1,786,842	$1,786,842	$1,816,714
	Commercial Roll-Off	$75	$412,736	$439,175	$629,692	$629,692	$635,652
	Commercial Solid Waste Total:	$2,380,684	$2,263,757	$2,324,729	$2,416,534	$2,416,534	$2,452,366
	Residential Solid Waste						
	Public Works						
	Solid Waste Admin	$736,229	$623,735	$566,437	$846,918	$846,918	$691,056
	Residential Collection	$5,704,265	$5,969,767	$6,779,688	$6,906,716	$6,906,716	$7,412,019
	Residential Recycling	$2,161,941	$2,184,651	$2,267,596	$2,524,834	$2,524,834	$2,647,476
	Solid Waste Environmental	$413,292	$414,964	$382,972	$483,825	$483,825	$524,556
	Resid Solid Waste Resid Multi Family	$0	$0	$0	$0	$0	$101,000
	Residential Solid Waste Total:	$9,015,727	$9,193,117	$9,996,693	$10,762,293	$10,762,293	$11,376,107
	Solid Waste Expansion						
	Public Works						
	Solid Waste Expansion	$122,098	$475,265	$775,002	$660,000	$820,000	$835,000
	Solid Waste Expansion Total:	$122,098	$475,265	$775,002	$660,000	$820,000	$835,000
	Solid Waste Reserves						
	Public Works						
	Solid Waste Eqt Reserve	$489,139	$2,085,753	$1,496,932	$1,603,048	$1,633,048	$1,713,154

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Public Works						
	Utilities						
	Ww Expansion (Unz)	$0	$0	$0	$10,000	$0	$0
	Solid Waste Reserves Total:	$489,139	$2,085,753	$1,496,932	$1,613,048	$1,633,048	$1,713,154
Sports Complex Equipment Reserves							
	Parks, Recreation and Library						
	Sports Complex Capital Reserve	$1,649,873	$27,142	$109,952	$0	$35,618	$0
	Sports Complex Improvement Reserv	$461,071	$0	$0	$0	$112,000	$100,000
	Sports Complex GA Surcharge	$142,287	$50,462	$27,471	$0	$38,000	$100,000
	Complex Eqt Reserve	$0	$125,092	$116,644	$126,750	$126,750	$200,750
Sports Complex Equipment Reserves Total:		$2,253,231	$202,696	$254,067	$126,750	$312,368	$400,750
Sports Complex Operations/Maintenance							
	Community Services						
	Soccer Club	$0	$5,305	$65,093	$0	$0	$0
	Parks, Recreation and Library						
	Complex Operations/Maint	$4,010,835	$4,246,978	$4,614,505	$4,553,505	$4,609,505	$4,855,053
	Spring Training	$857,505	$813,654	$598,417	$730,742	$730,742	$730,742
Sports Complex Operations/Maintenance Total:		$4,868,340	$5,065,937	$5,278,015	$5,284,247	$5,340,247	$5,585,795
Wastewater							
	Utilities						
	Beardsley Water Reclamation Facility	$1,701,655	$1,746,501	$1,639,598	$1,764,118	$1,764,118	$1,605,430
	Wastewater Collection/Prevention	$1,724,190	$1,910,434	$2,001,901	$2,119,723	$2,319,723	$2,181,494
	Wastewater Environmental	$924,018	$925,645	$907,088	$1,076,193	$987,493	$1,033,853
	Jomax Water Reclamation Facility	$1,304,135	$1,255,507	$1,206,453	$1,306,601	$1,306,601	$1,394,474
	Butler Water Reclamation Facility	$4,741,214	$5,013,409	$5,195,180	$5,102,314	$5,102,314	$5,130,950
	Ww Oper Capital Projects	$3,425,731	$5,481,640	$1,974,775	$11,081,708	$5,165,494	$11,568,124
	Ww Debt Service	$7,384,914	$7,370,747	$6,157,541	$7,208,880	$7,208,880	$6,954,955
	Wastewater Total:	$21,205,857	$23,703,882	$19,082,536	$29,659,537	$23,854,623	$29,869,280
Wastewater Expansion							
	Utilities						
	Wastewater Impact Fees - East of Ag	$97,197	$621	$209,361	$240,294	$201,445	$257,219
	Wastewater Impact Fees - West of Ag	$0	$1,387	$1,922	$279,520	$22,075	$1,370,958
	Wastewater Impact Fees - Post 1-1-2	$20	$632,402	$39,942	$1,796,700	$2,065,733	$1,931,646
	Ww Expansion (Unz)	$251,903	$0	$0	$0	$0	$0
	Wastewater Expansion Total:	$349,120	$634,410	$251,225	$2,316,514	$2,289,253	$3,559,823
Wastewater Replacement & Reserves							
	Utilities						
	Ww Eqt Reserve	$36,370	$462,813	$29,543	$37,000	$114,500	$96,000
	Ww Reserve-Bonds	$0	$4,219	$0	$0	$0	$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Utilities						
	Wastewater Replacement & Reserves Total:	$36,370	$467,032	$29,543	$37,000	$114,500	$96,000
Water							
	Utilities						
	Utilities-Water/Ww Admin	$1,687,112	$1,744,008	$1,738,057	$1,553,379	$1,642,079	$1,678,310
	Utilities Operations Admin	$1,841,727	$1,835,227	$1,800,715	$2,107,291	$2,107,291	$2,342,411
	Greenway Potbl Wtr Trt Plant	$2,964,112	$2,879,374	$2,939,159	$3,191,986	$3,191,986	$3,227,007
	Quintero Treatment Plant	$367,524	$368,557	$353,555	$455,949	$455,949	$475,358
	Production Svcs	$3,825,007	$4,319,846	$4,473,421	$4,297,934	$4,297,934	$4,582,765
	Distribution Services	$2,110,212	$2,342,206	$1,936,606	$2,446,111	$2,452,573	$2,523,911
	Blue Staking	$375,925	$353,240	$335,277	$435,635	$429,173	$467,919
	Water Resources/Conservation	$1,110,734	$1,138,536	$1,160,738	$1,356,230	$1,356,230	$1,257,578
	Water Supply	$5,381,497	$5,560,140	$6,230,557	$7,072,066	$7,670,287	$8,339,652
	Drinking Water Environmental	$1,263,334	$1,238,809	$1,266,305	$1,434,233	$1,434,233	$1,465,788
	Wtr Oper Capital Projects	$7,000,521	$6,498,315	$8,075,827	$18,255,552	$9,063,119	$21,394,632
	Water Debt Service	$5,281,729	$5,258,331	$5,865,751	$10,149,177	$10,149,333	$9,193,992
	Beardsley Water Reclamation Facility	$0	$0	$1,106	$0	$0	$0
	Butler Water Reclamation Facility	$0	$0	$3,258	$0	$0	$0
	Water Total:	$33,209,434	$33,536,588	$36,180,332	$52,755,543	$44,250,187	$56,949,323
Water Bonds							
	Utilities						
	WIFA Loan 2017 (Pyramid Peak)	$0	$0	$25,000	$6,326,525	$0	$3,115,525
	WIFA Bonds New River Purchase	$0	$11,046,752	$851,744	$2,525,000	$736,406	$26,644,085
	Water Bonds Total:	$0	$11,046,752	$876,744	$8,851,525	$736,406	$29,759,610
Water Expansion							
	Utilities						
	Wtr Expansion	$1,043,706	$1,422,854	$868,548	$2,907,646	$285,647	$2,731,724
	Water Impact Fees - Post 1-1-2012	$0	$1,951	$10,892	$5,288,926	$232,403	$6,372,076
	Water Impact Fees - South of Bell Rd	$0	$1,867	$190,394	$690,118	$8,578	$1,815,677
	Water Impact Fees - North of Bell R	$105,923	$53,560	$1,511,153	$7,627,830	$693,824	$10,001,415
	Water Resource Fees - Post 8-1-2014	$109,269	$0	$830,427	$1,190,286	$322,500	$1,940,681
	Water Resource Fee - Post 1-1-2012	$15,525	$0	$0	$0	$0	$0
	Water Expansion Total:	$1,274,423	$1,480,231	$3,411,414	$17,704,806	$1,542,952	$22,861,573
Water Replacement & Reserves							
	Public Works						
	Storm Drain - NPDES	$823,324	$976,611	$1,072,256	$967,300	$1,010,318	$1,035,972
	Utilities						
	Water Reserve-Bonds	$0	$4,005	$0	$0	$0	$0
	Wtr Eqt Reserve	$178,040	$286,766	$284,161	$40,000	$40,000	$178,000
	Water Replacement & Reserves Total:	$1,001,364	$1,267,382	$1,356,417	$1,007,300	$1,050,318	$1,213,972

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Enterprise Funds Total:	**$76,205,787**	**$91,422,803**	**$81,313,650**	**$133,195,097**	**$95,122,728**	**$166,672,753**
Internal Service Funds							
Facilities Maintenance							
	Public Works						
	Facilities Admin	$398,150	$482,849	$394,481	$431,502	$431,502	$461,498
	Custodial Services	$1,446,690	$1,442,100	$1,342,925	$1,759,953	$1,759,953	$1,763,025
	Nighttime Facilities Services	$797,375	$843,235	$851,605	$864,346	$864,346	$886,174
	Utility Management	$960,183	$982,330	$1,007,823	$1,050,743	$1,050,743	$1,010,299
	Facilities Operating Projects	$754,422	$690,802	$740,916	$698,909	$784,087	$630,005
	Technical Operations	$1,620,747	$1,615,785	$1,492,421	$1,475,001	$1,432,823	$1,498,636
	Facilities Maintenance Total:	$5,977,567	$6,057,101	$5,830,171	$6,280,454	$6,323,454	$6,249,637
Fleet Maintenance							
	Public Works						
	Fleet Maintenance	$4,673,993	$4,286,915	$4,534,497	$5,421,912	$4,967,252	$5,212,372
	Fleet Maintenance Total:	$4,673,993	$4,286,915	$4,534,497	$5,421,912	$4,967,252	$5,212,372
Fleet Reserve							
	Public Works						
	Fleet Reserve	$3,034,850	$1,589,848	$3,284,384	$1,392,660	$1,413,920	$2,153,104
	Streets/Transit Equipment Reserve	$461,812	$1,225,998	$149,348	$379,900	$234,900	$834,500
	Fleet Reserve Total:	$3,496,662	$2,815,846	$3,433,732	$1,772,560	$1,648,820	$2,987,604
Information Technology							
	Information Technology						
	IT Operations	$7,696,400	$8,233,840	$8,783,777	$9,561,397	$9,614,823	$9,402,411
	Radio System Operations	$853,625	$859,048	$958,273	$947,625	$941,645	$1,020,308
	Information Technology Total:	$8,550,025	$9,092,887	$9,742,050	$10,509,022	$10,556,468	$10,422,719
Information Technology Projects							
	Information Technology						
	IT Projects	$449,753	$381,281	$327,448	$188,200	$135,635	$898,634
	Information Technology Projects Total:	$449,753	$381,281	$327,448	$188,200	$135,635	$898,634
Information Technology Reserve							
	Information Technology						
	Res For System Comp Eqt	$473,669	$1,083,455	$766,016	$624,000	$624,000	$819,700
	Res For Personal Comp Eqt	$252,376	$332,376	$790,785	$361,731	$361,731	$409,502
	Information Technology Reserve Total:	$726,045	$1,415,831	$1,556,800	$985,731	$985,731	$1,229,202
Insurance Reserve							
	City Attorney						
	Insurance Prem/Deduct	$1,931,236	$1,665,780	$2,030,297	$2,397,125	$2,739,576	$2,391,744

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	City Attorney						
	Risk Management	$202,286	$199,596	$168,928	$216,757	$216,757	$221,366
	Human Resources						
	Workers Compensation Self-Insuranc	$1,097,428	$1,172,392	$1,582,088	$1,921,319	$1,901,149	$1,991,000
	Employee Benefits - Health	$13,047,171	$13,531,263	$14,340,600	$16,064,541	$15,808,122	$17,185,729
	Employee Benefits - Dental/Vision	$704,056	$1,052,343	$998,295	$1,141,507	$1,116,507	$1,157,081
	Insurance Reserve Total:	$16,982,177	$17,621,374	$19,120,208	$21,741,249	$21,782,111	$22,946,920
	Internal Service Funds Total:	**$40,856,222**	**$41,671,235**	**$44,544,905**	**$46,899,128**	**$46,399,471**	**$49,947,088**
Trust & Agency Funds							
Fireman's Pension							
	Fire-Medical						
	Vol Firefighter Pension Trust	$20,400	$20,400	$20,400	$30,600	$21,000	$21,000
	Fireman's Pension Total:	$20,400	$20,400	$20,400	$30,600	$21,000	$21,000
	Trust & Agency Funds Total:	**$20,400**	**$20,400**	**$20,400**	**$30,600**	**$21,000**	**$21,000**
Capital Projects Funds							
Capital Projects - Streets/Economic Development							
	Non-Departmental						
	Streets Capital Prj	$2,406,270	$165,091	$41,695	$228,643	$232,600	$165,421
	Capital Reimbursements from ALCP	$3,151,888	$2,787,562	$3,887,287	$13,798,822	$2,487,988	$16,192,136
	Projects - Streets/Economic Development Total:	$5,558,158	$2,952,654	$3,928,983	$14,027,465	$2,720,588	$16,357,557
General Obligation Bonds							
	Non-Departmental						
	GO Bonds 2007	($1)	$0	$0	$0	$0	$0
	GO Bonds 2010	$2,166,508	$531,256	$0	$0	$0	$0
	GO Bonds 2012	$128,353	$633,295	$0	$0	$0	$0
	GO Bonds 2015	$5,874,039	$3,930,101	$6,881,617	$14,533,577	$4,401,606	$8,335,694
	Proposed GO Bonds	$0	$133,409	$2,069,664	$29,726,471	$3,775,578	$37,971,312
	General Obligation Bonds Total:	$8,168,899	$5,228,060	$8,951,281	$44,260,048	$8,177,183	$46,307,006
MDA Bonds							
	Non-Departmental						
	MDA Bonds 2012 - Sports Complex	$6,356,754	$1,062	$0	$0	$0	$0
	Proposed MDA Bonds	$0	$0	$0	$25,250,000	$0	$25,000,000
	Energy Efficiency Project Loan	$0	$0	$0	$0	$4,221,342	$942,962
	MDA Bonds Total:	$6,356,754	$1,062	$0	$25,250,000	$4,221,342	$25,942,962
Outside Source Fund							
	Non-Departmental						
	Capital Prj-Outside Sources	$355,065	$139,353	$1,392,273	$12,334,147	$1,338,488	$16,848,530

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2018 Estimate	FY 2019 Budget
	Outside Source Fund Total:	$355,065	$139,353	$1,392,273	$12,334,147	$1,338,488	$16,848,530
	Capital Projects Funds Total:	**$20,438,876**	**$8,321,129**	**$14,272,537**	**$95,871,660**	**$16,457,602**	**$105,456,055**
Debt Service Funds							
General Obligation Bonds							
	Non-Departmental						
	Go Bonds Debt Service	$15,641,607	$14,630,051	$18,063,977	$17,505,824	$17,505,824	$17,059,516
	General Obligation Bonds Total:	$15,641,607	$14,630,051	$18,063,977	$17,505,824	$17,505,824	$17,059,516
Improvement Districts							
	Non-Departmental						
	Parks West I.D. #0601 Debt Svc	$476,338	$476,638	$476,550	$2,296,826	$2,296,826	$0
	Improvement Districts Total:	$476,338	$476,638	$476,550	$2,296,826	$2,296,826	$0
Other Bonds							
	Non-Departmental						
	Mda Debt Service	$7,608,906	$7,601,030	$7,586,708	$8,300,733	$8,153,933	$3,884,551
	Non-GO Bond Debt	$0	$0	$0	$0	$0	$3,864,832
	Solar Lease 2017	$0	$0	$0	$0	$0	$494,294
	Other Bonds Total:	$7,608,906	$7,601,030	$7,586,708	$8,300,733	$8,153,933	$8,243,677
	Debt Service Funds Total:	**$23,726,851**	**$22,707,719**	**$26,127,235**	**$28,103,383**	**$27,956,583**	**$25,303,193**
	City Total:	**$326,732,162**	**$328,191,142**	**$348,888,325**	**$535,450,000**	**$377,077,469**	**$613,000,000**

Schedule 4 - Transfers

Transfers From Fund ↓ / Transfers To →	General Fund	Sports Complex	Streets / Transit Funds	Wastewater Op Fund	Information Tech. Funds	Debt Service Funds	General Fleet Reserve	Trust / Agency	Total Transferred
General	-	-	-	-	$286,012	$265,600	$363,904	$10,000	**$925,516**
Percent for the Arts	-	-	-	-	-	$168,479	-	-	**$168,479**
Half Cent Sales Tax	$7,961,880	$2,000,000	-	-	$1,020,898	$2,639,630	-	-	**$13,622,408**
Sports Complex	-	-	-	-	$1,003	-	$30,000	-	**$31,003**
Water	$240,000	-	-	$2,579,259	$11,196	-	$35,000	-	**$2,865,455**
Water Resource Fees - Post 8-1-2014	-	-	-	-	-	$700,525	-	-	**$700,525**
Wastewater	$120,000	-	-	-	$9,369	$227,800	$48,000	-	**$405,169**
Commercial Solid Waste	-	-	-	-	$193	-	-	-	**$193**
Residential Solid Waste	-	-	-	-	$849	-	-	-	**$849**
Storm Water Drainage System	-	-	-	-	$309	-	-	-	**$309**
Fleet Services	-	-	-	-	$144,810	-	-	-	**$144,810**
Insurance Reserve	$4,000,000	-	-	-	$77	-	-	$500,000	**$4,500,077**
Facilities Maintenance	-	-	-	-	$2,159	-	$33,000	-	**$35,159**
Information Technology	-	-	-	-	$754,243	-	-	-	**$754,243**
Highway User	-	-	-	-	$2,817	-	-	-	**$2,817**
Transportation Sales Tax	-	-	$3,325,000	-	-	$3,522,374	-	-	**$6,847,374**
Public Transit	-	-	-	-	$2,298	-	-	-	**$2,298**
Adult Day Program Grant	-	-	-	-	$77	-	-	-	**$77**
Municipal Court Enhancement Fd	$50,000	-	-	-	-	-	-	-	**$50,000**
Street Light Districts	-	-	$793,155	-	-	-	-	-	**$793,155**
Maintenance Imprvmnt Districts	$105,299	-	-	-	-	-	-	-	**$105,299**
	$12,477,179	**$2,000,000**	**$4,118,155**	**$2,579,259**	**$2,236,310**	**$7,524,408**	**$509,904**	**$510,000**	**$31,955,215**

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2015	BUDGET FY 2016	BUDGET FY 2017	PROJECTED FY 2018	PROJECTED FY 2019
Fiscal Year Budget Amount	$470,000,000	$511,000,000	$497,000,000	$590,000,000	$660,000,000
Qualifiable Exclusions (estimated)	$175,810,528	$185,191,317	$163,702,476	$218,324,661	$255,555,576
Total Estimated Expenditures	$294,189,472	$325,808,683	$333,297,524	$371,675,339	$404,444,424
Expenditure Limitation	$788,205,401	$819,983,730	$850,064,200	$855,005,604	$897,368,483
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,113,413,321	$1,178,158,150	$1,244,818,886	$1,340,187,710	$1,439,919,582
Maximum Allowable Primary Tax Levy	$4,720,872	$4,815,289	$5,017,186	$5,236,306	$5,648,804
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,155,721,441	$1,178,158,150	$1,244,818,886	$1,340,187,710	$1,439,919,582
A. Secondary Property Tax Levy	**$14,446,518**	**$14,726,977**	**$15,560,236**	**$16,752,346**	**$16,559,075**
B. Primary Property Tax Levy	**$2,115,485**	**$2,238,500**	**$2,365,156**	**$2,546,357**	**$4,175,767**
Total Property Tax Levy Amount	$16,562,003	$16,965,477	$17,925,392	$19,298,703	$20,734,842
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$2,009,711	$2,126,575	$2,246,898	$2,419,039	$3,966,978
Prior Year's	$105,774	$111,925	$118,258	$127,318	$208,788
B. Secondary Property Tax	$13,724,192	$13,990,628	$14,782,224	$15,914,729	$15,731,121
Prior Year's	$722,326	$736,349	$778,012	$837,617	$827,954
Total Current Year's Collections	$15,733,903	$16,117,203	$17,029,122	$18,333,768	$19,698,100
Total Prior Year's Collections	$828,100	$848,274	$896,270	$964,935	$1,036,742
Total Property Tax Levy Collected	$16,562,003	$16,965,477	$17,925,392	$19,298,703	$20,734,842
City of Peoria Tax Rate					
A. Primary Property Tax Rate	$0.1900	$0.1900	$0.1900	$0.1900	$0.2900
B. Secondary Property Tax Rate	$1.2500	$1.2500	$1.2500	$1.2500	$1.1500
Total Property Tax Rate	$1.4400	$1.4400	$1.4400	$1.4400	$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, public safety, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds		
Secondary assessed valuation		$1,439,919,582
Bond Indebtedness Limitation		$287,983,916
Debt Outstanding as of 07/01/18	$134,080,273	
Principal Payments FY19	($10,110,000)	
Proposed Debt FY19	$22,073,121	
Estimated Debt outstanding FY19		$146,043,394
Remaining limitation available		$141,940,522
6% Bonds		
Secondary assessed valuation		$1,439,919,582
Bond Indebtedness Limitation		$86,395,175
Debt Outstanding as of 07/01/18	$2,999,727	
Principal Payments FY19	($1,185,000)	
Proposed Debt FY19	3,378,679	
Estimated Debt outstanding FY19		$5,193,406
Remaining limitation available		$81,201,769

Truth in Taxation Calculation

Previous year's primary levy / Current net assessed valuation(AV)	=	Tax Rate
$2,546,357 / $1,401,206,579	=	$0.1817
Current AV-Existing Property		$1,401,206,579
Prior year Levy		$2,546,357
Prior Year Tax Rate		$0.1900
Rate to Receive Prior Year Levy		$0.1817
New property valuation		$38,713,003
Growth in Levy-New Property		$70,342
Increase-Exclusive of New Property		$1,517,507

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
City Attorney	26.00	26.00	26.00	*0.00*	26.00	*0.00*	26.00
City Clerk	7.00	7.00	7.00	*0.00*	7.00	*0.00*	7.00
Community Services	60.83	63.83	62.83	*0.25*	63.08	*-11.37*	51.71
Development and Engineering	56.75	65.00	65.00	*0.00*	65.00	*2.25*	67.25
Economic Development Services	8.00	8.00	8.00	*0.00*	8.00	*-1.00*	7.00
Finance	40.00	40.00	43.00	*-1.00*	42.00	*-1.00*	41.00
Finance Utilities	39.00	39.00	37.00	*1.00*	38.00	*0.00*	38.00
Fire-Medical	175.50	194.50	194.50	*0.00*	194.50	*17.50*	212.00
Human Resources	19.00	19.00	20.00	*0.00*	20.00	*0.50*	20.50
Information Technology	41.00	42.00	42.00	*0.00*	42.00	*0.00*	42.00
Leadership and Management	16.00	18.00	18.00	*0.00*	18.00	*0.00*	18.00
Municipal Court	20.90	20.90	20.90	*0.00*	20.90	*0.00*	20.90
Office of Communications	9.00	9.00	9.00	*0.00*	9.00	*0.00*	9.00
Parks, Recreation and Library	100.97	102.22	102.95	*-0.38*	102.57	*10.00*	112.57
Planning and Community Development	10.92	10.92	10.92	*0.00*	10.92	*2.00*	12.92
Police	274.00	278.00	285.00	*0.00*	285.00	*18.00*	303.00
Public Works	153.75	157.50	160.50	*-1.00*	159.50	*6.00*	165.50
Utilities	87.00	91.00	91.00	*1.00*	92.00	*3.00*	95.00
City Totals:	**1,145.62**	**1,191.87**	**1,203.60**	***-0.13***	**1,203.47**	***45.88***	**1,249.35**

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Asst. City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Administrator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Paralegal	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Law Office Administrator	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			15.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Paralegal	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Attorney Totals:		**26.00**	**26.00**	**26.00**	***0.00***	**26.00**	***0.00***	**26.00**
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Clerk Specialist I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Clerk Specialist II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Records Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Executive Assistant	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	City Clerk Totals:		**7.00**	**7.00**	**7.00**	***0.00***	**7.00**	***0.00***	**7.00**
Community Services									
General Fund									
1000 - 0042 Arts Commission									
	Arts & Theater Manager	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*0.45*	0.45
	Arts Coordinator	Part	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Arts & Culture Coordinator	Part	0.50	0.50	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
			0.50	0.50	**0.50**	*0.00*	**0.50**	*0.45*	0.95
1000 - 0043 Peoria Center for Performing Arts									
	Arts & Theater Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*-0.45*	0.55
			0.00	1.00	**1.00**	*0.00*	**1.00**	*-0.45*	0.55

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 0550	**Neighborhood Services**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Code Compliance Officer	Full	6.00	7.00	**7.00**	*-1.00*	**6.00**	*0.00*	6.00
	Lead Code Compliance Officer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Animal Control Officer	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*-4.00*	0.00
	Code Compliance Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Crime Prevention Education Coordinato	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*-1.00*	0.00
	Lead Animal Control Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Park Ranger Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Police Services Officer	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*-5.00*	0.00
	Public Education Specialist	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			21.00	21.00	**21.00**	*0.00*	**21.00**	*-12.00*	9.00
1000 - 0570	**Neighborhood Coordination**								
	Administrative Assistant II - Classified	Part	0.00	0.00	**0.00**	*0.00*	**0.00**	*0.63*	0.63
	Community Assistance Manager	Full	0.00	0.00	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Housing & Development Grants Coordi	Full	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Human Services Coordinator I	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Services Coordinator II	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood Imp. Specialist	Full	0.53	0.53	**0.53**	*0.00*	**0.53**	*0.00*	0.53
	Neighborhood Programs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Services Coordinator	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Human Services Specialist	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Neighborhood & Revital. Manager	Full	0.80	0.80	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.08	5.08	**5.08**	*0.00*	**5.08**	*0.63*	5.71
1000 - 1400	**Community Services Administration**								
	Administrative Assistant II - Classified	Full	1.75	2.75	**3.75**	*-2.00*	**1.75**	*0.00*	1.75
	Administrative Assistant II - Classified	Part	0.50	0.50	**0.50**	*0.25*	**0.75**	*0.00*	0.75
	Business Services Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Community Services Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Service Rep I - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep II	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Deputy Director of Community Services	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Lead Customer Services Rep	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*-1.00*	1.00
	Recreation Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Recreation Programmer	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Management Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.25	13.25	**13.25**	*0.25*	**13.50**	*-1.00*	12.50
1000 - 1420	**Am/Pm Program**								
	Recreation Coordinator	Full	1.80	1.60	**2.60**	*0.00*	**2.60**	*0.00*	2.60
	Recreation Superintendent	Full	0.00	0.60	**0.60**	*0.00*	**0.60**	*0.00*	0.60
	Recreation Supervisor	Full	0.00	0.60	**0.60**	*0.00*	**0.60**	*0.00*	0.60
	Recreation Programmer	Full	1.50	1.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.70	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.30	**3.80**	*0.00*	**3.80**	*0.00*	3.80
1000 - 1430	**Little Learners Program**								
	Recreation Coordinator	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Programmer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Specialist I	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Specialist II	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.10	3.10	**2.10**	*0.00*	**2.10**	*0.00*	2.10
1000 - 1440	**Summer Recreation Program**								
	Recreation Coordinator	Full	0.20	0.30	**0.30**	*0.00*	**0.30**	*0.00*	0.30
			0.20	0.30	**0.30**	*0.00*	**0.30**	*0.00*	0.30

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 1450	**Summer Camp Program**								
	Recreation Coordinator	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	0.00	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Recreation Programmer	Full	0.50	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.00	1.20	**0.70**	*0.00*	**0.70**	*0.00*	0.70
1000 - 1490	**Active Adult Program**								
	Recreation Coordinator	Full	0.85	0.85	**0.85**	*0.00*	**0.85**	*0.00*	0.85
	Recreation Superintendent	Full	0.00	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Sr Recreation Supervisor	Full	0.20	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.05	1.05	**1.05**	*0.00*	**1.05**	*0.00*	1.05
1000 - 1500	**Adaptive Recreation Program**								
	Recreation Coordinator	Full	0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Recreation Superintendent	Full	0.00	0.30	**0.30**	*0.00*	**0.30**	*0.00*	0.30
	Sr Recreation Supervisor	Full	0.30	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.70	0.70	**0.70**	*0.00*	**0.70**	*0.00*	0.70
1000 - 1510	**Special Events Program**								
	Recreation Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.00	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Recreation Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Recreation Supervisor	Full	0.30	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.30	2.40	**2.40**	*0.00*	**2.40**	*0.00*	2.40
1000 - 1520	**Teen Program**								
	Recreation Coordinator	Full	0.40	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	1.00	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
			1.40	0.70	**0.70**	*0.00*	**0.70**	*0.00*	0.70
1000 - 1530	**Community Center**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	1.60	1.60	**1.60**	*0.00*	**1.60**	*0.00*	1.60
	Recreation Superintendent	Full	0.00	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Sr Recreation Supervisor	Full	0.40	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
Percent for the Arts Fund									
1111 - 0120	**Percent For The Arts**								
	Arts Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Arts & Culture Coordinator	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Adult Day Program Fund									
7180 - 7250	**Adult Day Prg Grant**								
	Recreation Coordinator	Full	0.15	0.15	**0.15**	*0.00*	**0.15**	*1.00*	1.15
	Recreation Specialist I	Full	0.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Recreation Specialist II	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Superintendent	Full	0.00	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Programmer	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Specialist I	Part	4.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Specialist II	Part	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.10	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.25	6.25	**6.25**	*0.00*	**6.25**	*1.00*	7.25
	Community Services Totals:		**60.83**	**63.83**	**62.83**	***0.25***	**63.08**	***-11.37***	**51.71**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
Development and Engineering									
General Fund									
1000 - 0650	**Building Safety**								
	Building Inspector I	Full	3.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
	Building Inspector II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Inspector III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Building Official & Inspection Superviso	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Engineering Director	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Services Supervisor	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Technician I	Full	2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Management Assistant	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Plans Examiner I	Full	1.00	2.00	**3.00**	*-1.00*	**2.00**	*0.00*	2.00
	Plans Examiner II	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Plans Review Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Residential Field Inspection Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	0.50	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
	Development Technician II	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			15.00	24.50	**24.50**	*0.00*	**24.50**	*0.00*	24.50
1000 - 0750	**Engineering Admin**								
	Business Services Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development & Engineering Director	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Real Estate Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Director	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Engineering Technician I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Real Property Coordinator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Management Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Real Property Administrator	Full	0.75	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.75	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
1000 - 0810	**Development Engineering**								
	Civil Engineer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Deputy Engineering Director	Full	1.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Plan Reviewer	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Development Services Supervisor	Full	1.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Technician I	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Engineering Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	0.00	**0.00**	*0.50*	**0.50**	*0.00*	0.50
	Plans Review Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	0.50	**0.50**	*-0.50*	**0.00**	*0.00*	0.00
	Associate Engineer	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Development Project Specialist	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Engineering Project Coordinator	Full	0.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Plans Review Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.50	8.00	**8.00**	*0.00*	**8.00**	*1.00*	9.00
1000 - 0812	**Capital Engineering**								
	CIP Project Manager I	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	4.75	3.75	**3.75**	*0.00*	**3.75**	*0.00*	3.75
	Deputy Engineering Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Supervisor	Full	1.00	2.00	**1.00**	*0.00*	**1.00**	*1.00*	2.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Supervisor	Part	0.75	0.75	**0.75**	*0.00*	**0.75**	*-0.75*	0.00
			9.50	9.50	**9.50**	*0.00*	**9.50**	*0.25*	9.75

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 0813	**Design and Construction**								
	Architect	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Architectural Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager II	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Construction Projects Coordinator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0820	**Eng Inspection Svc**								
	Engineering Inspection Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Inspector	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*1.00*	6.00
	Lead Engineering Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*1.00*	9.00
Streets Fund									
7000 - 7043	**Traffic Engineering**								
	Assistant City Traffic Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Traffic Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Intelligent Transportation System Engin	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Planning Engineer	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Development and Engineering Totals:		**56.75**	**65.00**	**65.00**	***0.00***	**65.00**	***2.25***	**67.25**
Economic Development Services									
General Fund									
1000 - 0351	**Economic Development Administration**								
	Economic Development Assistant	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Economic Development Operations Sp	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Economic Development Services Direct	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Administrator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 0352	**Economic Development**								
	Business Attraction Coordinator	Full	0.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Development Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Business Attraction Officer	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Agreement Co	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Real Estate Coordinator	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Economic Development Coordinator	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Economic Development Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Economic Development Project Manag	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
			4.00	5.00	**5.00**	*0.00*	**5.00**	*-1.00*	4.00
	Economic Development Services Totals:		**8.00**	**8.00**	**8.00**	***0.00***	**8.00**	***-1.00***	**7.00**
Finance									
General Fund									
1000 - 0400	**Finance Admin**								
	Chief Finance Officer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance & Accounting Asst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Director Finance & Budget	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Finance Director	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 0410	**Financial Services**								
	Accountant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Specialist	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Accounting Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Accounting Technician III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Finance Director	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Finance Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Payroll Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Payroll Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Accountant	Full	4.00	4.00	**4.00**	*-1.00*	**3.00**	*0.00*	3.00
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Treasury Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			15.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0420	**Tax Audit & Collections**								
	Customer Services Rep II	Full	0.00	0.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Revenue Collection Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sales Tax Auditor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Associate Sales Tax Auditor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**9.00**	*-2.00*	**7.00**	*0.00*	7.00
1000 - 0430	**Management & Budget**								
	Budget Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Budget Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management & Budget Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Budget Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Management & Budget Director	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
			5.00	5.00	**6.00**	*0.00*	**6.00**	*-1.00*	5.00
1000 - 0440	**Materials Management**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer II	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Contract Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Officer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Materials Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Purchasing Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Buyer I	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*1.00*	**7.00**	*0.00*	7.00
1000 - 0500	**Inventory Control**								
	Buyer I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Inventory Control Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Storekeeper	Full	2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Inventory Control Specialist	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
		Finance Totals:	**40.00**	**40.00**	**43.00**	***-1.00***	**42.00**	***-1.00***	**41.00**

Finance Utilities

General Fund

1000 - 0450	**Customer Service**								
	Customer Services Rep II	Full	19.00	19.00	**17.00**	*0.00*	**17.00**	*0.00*	17.00
	Lead Customer Services Rep	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Utility Services Supervisor	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
			23.00	23.00	**21.00**	*1.00*	**22.00**	*0.00*	22.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 0460	**Revenue Administration**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Business Systems Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Revenue Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0470	**Meter Services**								
	Dispatcher	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Water Meter Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Services Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Meter Technician I	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Water Meter Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			11.00	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
	Finance Utilities Totals:		**39.00**	**39.00**	**37.00**	***1.00***	**38.00**	***0.00***	**38.00**
Fire-Medical									
General Fund									
1000 - 1200	**Fire Admin**								
	Administrative Assistant II	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Deputy Fire Chief	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire and Life Safety Educ Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Information Officer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**7.00**	*0.00*	**7.00**	*1.00*	8.00
1000 - 1210	**Fire Prevention**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Prevention Inspector	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Examiner II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire and Life Safety Educ Coordinator	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.00	9.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
1000 - 1220	**Fire Support Services**								
	Automotive Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Fire Physical Resources Spvsr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Assistant	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
1000 - 1230	**Emergency Medical Services**								
	Administrative Assistant I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	EMS Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	EMS Chief	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Public Information Officer	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	4.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 1240	**Fire Training**								
	Fire Captain	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
1000 - 1250	**Emergency Management**								
	Emergency Management Coordinator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Emergency Management & Safety Coo	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*-0.50*	0.00
			0.50	0.50	**0.50**	*0.00*	**0.50**	*0.50*	1.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 1260	**Fire Operations**								
	Deputy Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Fire Battalion Support Officer	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Fire Captain	Full	33.00	33.00	**33.00**	*0.00*	**33.00**	*0.00*	33.00
	Fire Engineer	Full	32.00	32.00	**32.00**	*0.00*	**32.00**	*0.00*	32.00
	Firefighter	Full	76.00	78.00	**78.00**	*0.00*	**78.00**	*0.00*	78.00
			153.00	155.00	**155.00**	*0.00*	**155.00**	*0.00*	155.00
1000 - 1270	**Ambulance Operations**								
	Automotive Technician II	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Fire Captain	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Firefighter	Full	0.00	14.00	**14.00**	*0.00*	**14.00**	*14.00*	28.00
	Medical Billing Specialist	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Medical Billing Supervisor	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
			0.00	16.00	**16.00**	*0.00*	**16.00**	*16.00*	32.00
	Fire-Medical Totals:		**175.50**	**194.50**	**194.50**	***0.00***	**194.50**	***17.50***	**212.00**
Human Resources									
General Fund									
1000 - 0070	**Human Resources**								
	Business Systems Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Dept Training & Compliance Spc	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Human Resources Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Consultant	Full	3.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Human Resources Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Manager	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
	Human Resources Safety Specialist	Part	0.00	0.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Human Resources Specialist	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Human Resources Technician	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Safety Administrator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Human Resources Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Business Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Emergency Management & Safety Coo	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*-0.50*	0.00
	Human Resources Safety Coordinator	Part	0.50	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Human Resources Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Human Resources Consultant	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			18.00	18.00	**19.00**	*0.00*	**19.00**	*1.50*	20.50
1000 - 0080	**Training**								
	Human Resources Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Organizational Development Coordinat	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Human Resources Totals:		**19.00**	**19.00**	**20.00**	***0.00***	**20.00**	***0.50***	**20.50**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
Information Technology									
Information Technology Fund									
3300 - 3750 IT Operations									
	Application Systems Analyst	Full	7.00	7.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Application Systems Supervisor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Applications/GIS Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Database Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Technician	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Information Technology Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Manager	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	IT Security Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technician II	Full	4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Lead Systems Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Network Administrator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Network Engineer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Network Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Programmer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Application Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Systems Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Programmer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	GIS Technician II	Full	3.00	3.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			39.00	40.00	**40.00**	*0.00*	**40.00**	*0.00*	40.00
3300 - 3760 Radio System Operations									
	Lead Radio Systems Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Radio Systems Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Information Technology Totals:		**41.00**	**42.00**	**42.00**	***0.00***	**42.00**	***0.00***	**42.00**
Leadership and Management									
General Fund									
1000 - 0020 City Manager's Office									
	Administrative Assistant II - Classified	Part	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Assistant to the City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Council Assistant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Council Assistant to the Mayor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Manager	Full	2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Management Assistant to the CM	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Executive Assistant	Full	2.00	3.00	**2.00**	*0.00*	**2.00**	*-1.00*	1.00
	Sr Policy Advisor to the Mayor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Strategic Management Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	2.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			13.00	15.00	**15.00**	*0.00*	**15.00**	*-1.00*	14.00
1000 - 0025 Governmental Affairs									
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0026 Office of Sustainability									
	Economic Efficiency & Sustainability M	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 0027	**Office of Real Estate Development**								
	Real Estate Development Officer	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Real Estate Development Project Mana	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
			0.00	0.00	**0.00**	*0.00*	**0.00**	*2.00*	2.00
	Leadership and Management Totals:		**16.00**	**18.00**	**18.00**	***0.00***	**18.00**	***0.00***	**18.00**

Municipal Court

General Fund

1000 - 0250 Municipal Court

Court Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Court Supervisor	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
Judicial Assistant	Full	9.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
Lead Judicial Assistant	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
Municipal Judge	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Municipal Security Guard	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
		20.00	20.00	**20.00**	*0.00*	**20.00**	*0.00*	20.00

Municipal Court Enhancement Fd Fund

8062 - 8062 Municipal Court Enhancement Fd

Judge Pro Tem	Part	0.90	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
		0.90	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
	Municipal Court Totals:	**20.90**	**20.90**	**20.90**	***0.00***	**20.90**	***0.00***	**20.90**

Office of Communications

General Fund

1000 - 0040 Public Information Office

Digital Media Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Graphics Designer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Management Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Marketing Communications Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Office of Communications Director	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Web Content Administrator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
Administrative Assistant II - Classified	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
Communications & Marketing Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
Public Information Director	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
Public Information Officer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
Web Administrator	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
Web Designer/Developer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
Webmaster	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
		7.00	7.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00

1000 - 0041 Peoria Channel 11

Digital Media Specialist	Full	0.00	0.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
Video Production & Operations Speciali	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
		2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Office of Communications Totals:	**9.00**	**9.00**	**9.00**	***0.00***	**9.00**	***0.00***	**9.00**

Parks, Recreation and Library

General Fund

1000 - 1390 Parks, Recreation and Library Administration

Executive Assistant	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
Management Analyst	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
Parks, Recreation and Library Services	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
		0.00	0.00	**0.00**	*0.00*	**0.00**	*3.00*	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 1410	**Swimming Pools**								
	Aquatics Maintenance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Aquatics Maintenance Worker I	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.75	0.75	**0.75**	*0.25*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.00	0.34	**0.34**	*0.00*	**0.34**	*0.00*	0.34
	Parks & Sports Fac Worker II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	0.34	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.09	3.09	**3.09**	*0.25*	**3.34**	*0.00*	3.34
1000 - 1460	**Outdoor Recreation Program**								
	Recreation Coordinator	Full	0.25	0.25	**0.25**	*-0.25*	**0.00**	*0.00*	0.00
			0.25	0.25	**0.25**	*-0.25*	**0.00**	*0.00*	0.00
1000 - 1470	**Special Interest Classes - Youth**								
	Recreation Coordinator	Part	0.42	0.42	**0.42**	*0.00*	**0.42**	*0.00*	0.42
	Recreation Supervisor	Full	0.45	0.45	**0.45**	*0.00*	**0.45**	*0.00*	0.45
			0.87	0.87	**0.87**	*0.00*	**0.87**	*0.00*	0.87
1000 - 1471	**Special Interest Classes - Adult**								
	Recreation Coordinator	Part	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Supervisor	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
1000 - 1480	**Sports Programs - Youth**								
	Recreation Coordinator	Full	1.95	1.20	**1.70**	*0.00*	**1.70**	*0.00*	1.70
	Recreation Programmer	Full	0.95	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Recreation Superintendent	Full	0.00	0.33	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Sr Recreation Supervisor	Full	0.33	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.23	2.28	**2.78**	*0.00*	**2.78**	*0.00*	2.78
1000 - 1481	**Sports Programs - Adult**								
	Recreation Coordinator	Full	1.05	0.80	**1.30**	*0.00*	**1.30**	*0.00*	1.30
	Recreation Programmer	Full	1.05	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Recreation Superintendent	Full	0.00	0.33	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Sr Recreation Supervisor	Full	0.33	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.43	1.38	**1.88**	*0.00*	**1.88**	*0.00*	1.88
1000 - 1531	**Rio Vista Community Park**								
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Park Ranger	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*5.00*	5.00
	Park Ranger Supervisor	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	1.00	1.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker I	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.00	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Sports Facilities Maint Coor	Full	0.50	0.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Management Analyst	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks Manager	Full	0.00	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Complex Maint Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Facilities Superintendent	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.50	5.00	**5.00**	*0.00*	**5.00**	*6.00*	11.00
1000 - 1532	**Rio Vista Rec Center**								
	Custodian	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Customer Services Rep I - Classified	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Coordinator	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Programmer	Part	1.75	1.75	**1.05**	*0.00*	**1.05**	*0.00*	1.05
	Recreation Programmer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Supervisor	Full	0.45	0.45	**0.45**	*0.00*	**0.45**	*0.00*	0.45
	Customer Services Rep I	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Recreation Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.70	8.70	**9.00**	*0.00*	**9.00**	*0.00*	9.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 1533	**Pioneer Community Park**								
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Crew Leader	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.00	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Sports Facilities Maint Coor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.00	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	4.50	**4.50**	*-1.00*	**3.50**	*0.00*	3.50
1000 - 1540	**Main Library**								
	Librarian	Full	3.00	3.00	**5.00**	*-1.00*	**4.00**	*0.00*	4.00
	Librarian	Part	1.50	1.50	**1.25**	*1.00*	**2.25**	*0.00*	2.25
	Librarian II	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library & Cultural Svcs Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Assistant I	Part	1.35	1.35	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Library Assistant II	Part	1.35	1.35	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Library Assistant III	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Library Assistant III	Part	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Library Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Library Technology Specialist	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			18.20	18.20	**17.25**	*0.00*	**17.25**	*0.00*	17.25
1000 - 1550	**Branch Library**								
	Librarian	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Librarian	Part	1.00	1.25	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Librarian II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Assistant I	Part	3.00	3.00	**3.13**	*-0.13*	**3.00**	*0.00*	3.00
	Library Assistant III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Systems Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Librarian III	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			12.00	12.25	**12.63**	*-0.13*	**12.50**	*0.00*	12.50
1000 - 1560	**Parks North**								
	Administrative Assistant II - Classified	Part	0.00	0.00	**0.00**	*0.35*	**0.35**	*0.00*	0.35
	Graffiti Abatement Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Worker I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	6.00	6.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Parks Maintenance Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Superintendent	Full	0.00	1.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks Supervisor	Full	1.50	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.00	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Worker I	Part	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks Manager	Full	0.35	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.85	13.50	**12.50**	*0.35*	**12.85**	*0.00*	12.85
1000 - 1570	**Parks South**								
	Administrative Assistant II - Classified	Part	0.00	0.00	**0.00**	*0.40*	**0.40**	*0.00*	0.40
	Graffiti Abatement Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Worker I	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker III	Full	7.00	7.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Parks Maintenance Coordinator	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Superintendent	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Coordinator	Full	0.00	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Worker I	Part	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks Manager	Full	0.35	0.25	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks Supervisor	Full	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.85	12.50	**11.50**	*0.40*	**11.90**	*0.00*	11.90

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 1600	**Contracted Landscape Maintenance**								
	Landscape Coordinator	Full	1.00	1.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Parks Manager	Full	0.30	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.30	1.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
1000 - 1610	**Trails Maintenance**								
	Parks & Sports Fac Worker I	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Landscape Coordinator	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			0.00	0.00	**3.00**	*-1.00*	**2.00**	*1.00*	3.00
Sports Complex Fund									
2000 - 2000	**Complex Operations/Maint**								
	Administrative Assistant I - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Automation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Director of Parks, Recreation a	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Crew Leader	Full	3.00	3.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sales & Sponsorship Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Operations Coordinato	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Superintendent	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Sports Complex Ticket Ops Coordinato	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Facilities Maint Coor	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Sports Facilities Maint Coordinator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sports Facilities Superintendent	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Director of Community Services	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Sports Complex Maint Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Facilities Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Sports Complex Supervisor	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			17.50	18.50	**18.50**	*0.00*	**18.50**	*0.00*	18.50
	Parks, Recreation and Library Totals:		**100.97**	**102.22**	**102.95**	***-0.38***	**102.57**	***10.00***	**112.57**
Planning and Community Development									
General Fund									
1000 - 0600	**Community Dev Administration**								
	Development Administration Coordinat	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning & Comm Dev Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 0610	**Planning**								
	Planner	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
	Planning Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning Specialist	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Principal Planner	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Planner	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Engineering Planning Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*2.00*	9.00
Community Development Block Grant Fund									
7110 - 7160	**Comm Dev Block Grant**								
	Community Assistance Manager	Full	0.00	0.00	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Housing & Development Grants Coordi	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Neighborhood Imp. Specialist	Full	0.47	0.47	**0.47**	*0.00*	**0.47**	*0.00*	0.47
	Neighborhood & Revital. Manager	Full	0.20	0.20	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.92	0.92	**0.92**	*0.00*	**0.92**	*0.00*	0.92
	Planning and Community Development Totals:		**10.92**	**10.92**	**10.92**	***0.00***	**10.92**	***2.00***	**12.92**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
Police									
General Fund									
1000 - 1000	**Police Administration**								
	Accreditation/Compliance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Police Chief	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Services Deputy Director	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Sergeant	Full	2.00	3.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Public Information Officer	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.00	13.00	**12.00**	*0.00*	**12.00**	*0.00*	12.00
1000 - 1010	**Criminal Investigation**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civilian Investigator	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Crime Scene Technician	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Police Services Officer	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Police Investigative Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	15.00	20.00	**23.00**	*0.00*	**23.00**	*0.00*	23.00
	Police Sergeant	Full	3.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Police Services Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*1.00*	2.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Pawn Specialist	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			28.00	34.00	**37.00**	*0.00*	**37.00**	*2.00*	39.00
1000 - 1020	**Patrol Services - South**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Animal Control Officer	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*4.00*	4.00
	Crime Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Crime Prevention Education Coordinato	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*2.00*	2.00
	Lead Animal Control Officer	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Lead Police Services Officer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*1.00*	2.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	4.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Officer	Full	65.00	62.00	**54.00**	*0.00*	**54.00**	*3.00*	57.00
	Police Sergeant	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Services Officer	Full	8.00	7.00	**11.00**	*0.00*	**11.00**	*3.00*	14.00
	Police Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			86.00	81.00	**78.00**	*0.00*	**78.00**	*14.00*	92.00
1000 - 1021	**Patrol Services - North**								
	Administrative Assistant II - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Crime Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Officer	Full	43.00	45.00	**49.00**	*0.00*	**49.00**	*0.00*	49.00
	Police Sergeant	Full	8.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Customer Services Rep I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Police Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			56.00	57.00	**61.00**	*0.00*	**61.00**	*0.00*	61.00
1000 - 1025	**Operations Support**								
	Civilian Investigator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	25.00	23.00	**28.00**	*0.00*	**28.00**	*0.00*	28.00
	Police Sergeant	Full	5.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Vehicle Impound Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			33.00	32.00	**37.00**	*0.00*	**37.00**	*0.00*	37.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
1000 - 1030	**Pd Technical Support**								
	Police Property Evidence Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Records Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Support Assistant	Full	5.00	7.00	**7.00**	*0.00*	**7.00**	*1.00*	8.00
	Property & Evidence Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Officer	Full	2.00	3.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.00	15.00	**12.00**	*0.00*	**12.00**	*1.00*	13.00
1000 - 1040	**Staff Services**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	4.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Sergeant	Full	1.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Training and Recruitment Super	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.00	5.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
1000 - 1050	**Pd Communications**								
	Communications Specialist	Full	26.00	26.00	**26.00**	*0.00*	**26.00**	*1.00*	27.00
	Communications Supervisor	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Communications Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			34.00	34.00	**34.00**	*0.00*	**34.00**	*1.00*	35.00
1000 - 1060	**Strategic Planning**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Police Equipment Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	7.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Victims of Crime Act (VOCA) Grant Fund								
7460 - 7710	**Victims Of Crime Act Grant**								
	Program Asst - Victim Services	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Victim Advocate	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Totals:		**274.00**	**278.00**	**285.00**	***0.00***	**285.00**	***18.00***	**303.00**
	Public Works								
	General Fund								
1000 - 0900	**Public Works Administration**								
	Deputy Director of Public Works	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Director	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Dep Director PW - Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Management Analyst	Full	0.50	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Public Works & Utilities Dir	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
			3.50	3.50	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Commercial Solid Waste Fund								
2590 - 2720	**Commercial Front Load**								
	Equipment Operator	Full	4.25	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Equipment Operator	Part	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			5.35	5.60	**5.60**	*0.00*	**5.60**	*0.00*	5.60
2590 - 2730	**Commercial Roll-Off**								
	Equipment Operator	Full	2.25	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Equipment Operator	Part	0.00	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Solid Waste Supervisor	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			2.35	2.35	**2.35**	*0.00*	**2.35**	*0.00*	2.35

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
Residential Solid Waste Fund									
2600 - 2750	**Solid Waste Admin**								
	Administrative Assistant II - Classified	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
2600 - 2760	**Residential Collection**								
	Equipment Operator	Part	1.00	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Equipment Operator	Full	18.00	19.00	**22.00**	*0.00*	**22.00**	*1.00*	23.00
	Lead Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Solid Waste Supervisor	Full	1.80	1.80	**1.80**	*0.00*	**1.80**	*0.00*	1.80
	Solid Waste Worker	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			24.80	26.30	**29.30**	*0.00*	**29.30**	*1.00*	30.30
2600 - 2770	**Residential Recycling**								
	Equipment Operator	Full	9.00	10.00	**10.00**	*0.00*	**10.00**	*1.00*	11.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			11.00	12.00	**12.00**	*0.00*	**12.00**	*1.00*	13.00
2600 - 2810	**Solid Waste Environmental**								
	Environmental Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Inspector	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Environmental Technician I	Full	1.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
Storm Water Drainage System Fund									
2700 - 2900	**Storm Drain - NPDES**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Transportation Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.20	4.20	**4.20**	*0.00*	**4.20**	*0.00*	4.20
Fleet Maintenance Fund									
3000 - 3420	**Fleet Maintenance**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician II	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*2.00*	8.00
	Fleet Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fleet Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.50	0.50	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			11.50	11.50	**12.00**	*0.00*	**12.00**	*2.00*	14.00
Facilities Fund									
3250 - 3650	**Facilities Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
3250 - 3660	**Custodial Services**								
	Custodian	Part	0.75	0.75	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Custodian	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			10.75	10.75	**11.00**	*0.00*	**11.00**	*0.00*	11.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
3250 - 3661	**Nighttime Facilities Services**								
	Custodian	Part	1.00	1.00	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Custodian	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Operations Tech	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			11.00	11.00	**10.75**	*0.00*	**10.75**	*0.00*	10.75
3250 - 3690	**Facilities Operating Projects**								
	City Security Systems Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Construction Superintendent	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Project Coordinator	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Security Coordinator	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Civil Engineer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.00	5.00	**5.00**	*-1.00*	**4.00**	*0.00*	4.00
3250 - 3700	**Technical Operations**								
	Facilities Operations Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Facilities Systems Operations Te	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
Streets Fund									
7000 - 7000	**Streets Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Street Maintenance Supervisor	Full	2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Administrative Assistant I - Classified	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.80	5.80	**5.80**	*0.00*	**5.80**	*0.00*	5.80
7000 - 7010	**Signs And Striping**								
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Street Maintenance Worker	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
7000 - 7020	**Traffic Signal Maintenance**								
	Lead Traffic Signal Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
7000 - 7030	**Street Maintenance**								
	Equipment Operator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Public Works Inspector	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Street Maintenance Worker	Full	4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Street Maintenance Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			16.00	16.00	**16.00**	*0.00*	**16.00**	*0.00*	16.00
7000 - 7040	**Sweeper Operations**								
	Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
Transit Fund									
7150 - 7200	**Transit Division**								
	Transit Dispatcher	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Transit Manager	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Transit Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
	Transit Operator I	Part	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Transit Operator II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transit Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.50	7.50	**7.50**	*0.00*	**7.50**	*2.00*	9.50
	Public Works Totals:		**153.75**	**157.50**	**160.50**	***-1.00***	**159.50**	***6.00***	**165.50**
Utilities									
Water Utility Fund									
2050 - 2050	**Utilities-Water/Ww Admin**								
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Director of Utilities	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Economic Efficiency & Sustainability M	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Planning & Operations Mgr.	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Director	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Dep Director PW - Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Dept Training & Compliance Spc	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
			5.00	5.00	**5.00**	*1.00*	**6.00**	*0.00*	6.00
2050 - 2055	**Utilities Operations Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Lead SCADA Instrumentation Control S	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	SCADA Instrument Control Spclst	Full	0.00	0.00	**3.00**	*0.00*	**3.00**	*1.00*	4.00
	SCADA Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Instrument Control Tech II	Full	3.00	3.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Lead Instrument Control Tech	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Maintenance Management System Tec	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Utility Technology Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.00	8.00	**8.00**	*1.00*	**9.00**	*1.00*	10.00
2050 - 2060	**Greenway Potbl Wtr Trt Plant**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator II	Full	5.60	5.60	**5.60**	*0.00*	**5.60**	*0.00*	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Op Apprentice	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			10.60	9.60	**9.60**	*0.00*	**9.60**	*0.00*	9.60
2050 - 2061	**Quintero Treatment Plant**								
	Utility Plant Operator II	Full	0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
			0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
2050 - 2070	**Production Svcs**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
			8.20	8.20	**8.20**	*0.00*	**8.20**	*0.00*	8.20

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
2050 - 2080	**Distribution Services**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.55	0.55	**0.55**	*0.00*	**0.55**	*0.00*	0.55
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Op Apprentice	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Utility System Operator II	Full	3.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
			10.55	12.55	**12.55**	*0.00*	**12.55**	*0.00*	12.55
2050 - 2090	**Blue Staking**								
	Utility Locator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
2050 - 2120	**Water Resources/Conservation**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Conservation Ast	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Policy Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Supv	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*-1.00*	0.00
	Environmental Technician I	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.50	5.50	**5.50**	*0.00*	**5.50**	*-1.00*	4.50
2050 - 2135	**Drinking Water Environmental**								
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Cross Connection Inspector	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Cross Connection Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Chemist	Full	0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Environmental Compliance Inspector	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Quality Compliance Coo	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Cross Connection Assistant	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Laboratory Technician	Full	2.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.25	7.25	**7.25**	*0.00*	**7.25**	*0.00*	7.25
Wastewater Utility Fund									
2400 - 2470	**Beardsley Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
2400 - 2480	**Wastewater Collection/Prevention**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	5.00	5.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Utility System Op Apprentice	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			10.25	10.25	**10.25**	*0.00*	**10.25**	*0.00*	10.25
2400 - 2490	**Wastewater Environmental**								
	Environmental Compliance Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*1.00*	3.00
	Environmental Quality Compliance Coo	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Lead Environmental Compliance Inspe	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Compliance Supervisor	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			5.25	5.25	**5.25**	*-1.00*	**4.25**	*1.00*	5.25
2400 - 2495	**Jomax Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Utility Plant Operator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*1.00*	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2016	Budget FY 2017	Budget FY 2018	*Base Change*	Revised FY 2018	*Change in Position*	Budget FY 2019
2400 - 2496	**Butler Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Mechanic II	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			9.00	10.00	**10.00**	*0.00*	**10.00**	*0.00*	10.00
		Utilities Totals:	**87.00**	**91.00**	**91.00**	***1.00***	**92.00**	***3.00***	**95.00**
		City Totals:	**1,145.62**	**1,191.87**	**1,203.60**	***-0.13***	**1,203.47**	***45.88***	**1,249.35**
		Full	1,119.75	1,170.50	**1,182.50**	*-2.00*	**1,180.50**	*46.00*	1,226.50
		Part	25.87	21.37	**21.10**	*1.87*	**22.97**	*-0.12*	22.85

***Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.**

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2018	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2007A	$94,380,000	$0	$0	$0	$0	$0	$0
GO Series 2007B Refunding	$18,365,000	$3,230,000	$1,030,000	$108,600	$0	$375	$1,138,975
GO Series 2009	$68,440,000	$2,110,000	$2,110,000	$42,200	$0	$375	$2,152,575
GO Series 2010	$29,170,000	$18,840,000	$1,165,000	$773,187	$0	$375	$1,938,562
GO Series 2012A	$14,715,000	$11,725,000	$650,000	$370,862	$0	$375	$1,021,237
GO Series 2012B	$13,690,000	$7,285,000	$1,385,000	$162,100	$0	$375	$1,547,475
GO Series 2015A	$30,325,000	$28,510,000	$1,185,000	$932,557	$0	$375	$2,117,932
GO Series 2015B	$66,425,000	$65,380,000	$3,770,000	$2,645,044	$0	$250	$6,415,294
Sub-Total Existing GO Debt	**$335,510,000**	**$137,080,000**	**$11,295,000**	**$5,034,550**	**$0**	**$2,500**	**$16,332,050**
Proposed Debt:							
Proposed GO Debt	$25,451,800	$25,451,800	$0	$572,666	$151,800	$3,000	$727,466
Total GO Debt	**$360,961,800**	**$162,531,800**	**$11,295,000**	**$5,607,216**	**$151,800**	**$5,500**	**$17,059,516**
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2006 Community Theater	$6,675,000	$3,255,000	$0	$0	$0	$1,375	$1,375
MDA Series 2008 Street Capital Projects - TST	$47,000,000	$25,440,000	$0	$0	$0	$1,375	$1,375
MDA Series 2011 GRIC Water Rights	$7,920,000	$5,255,000	$505,000	$195,525	$0	$1,375	$701,900
MDA Series 2012	$35,510,000	$28,805,000	$1,485,000	$975,151	$0	$1,375	$2,461,526
Sub-Total Existing MDA Debt	**$97,105,000**	**$62,755,000**	**$1,990,000**	**$1,170,676**	**$0**	**$5,500**	**$3,166,176**
Proposed Debt:							
Proposed MDA Debt	$25,000,000	$25,000,000	$0	$565,875	$150,000	$2,500	$718,375
Total MDA Debt	**$122,105,000**	**$87,755,000**	**$1,990,000**	**$1,736,551**	**$150,000**	**$8,000**	**$3,884,551**
Direct Purchase Debt							
2017 WF Direct Purchase (2006 MDA)	$3,255,000	$3,255,000	$275,000	$61,958	$0	$2,750	$339,708
2017 WF Direct Purchase (2008 MDA)	$25,440,000	$25,440,000	$3,015,000	$507,374	$0	$2,750	$3,525,124
Ameresco Solar Project	$5,199,304	$5,199,304	$122,957	$325,337	$0	$1,000	$449,294
Total MDA Debt	**$33,894,304**	**$33,894,304**	**$3,412,957**	**$894,669**	**$0**	**$6,500**	**$4,314,126**
WATER & SEWER REVENUE BONDS							
Existing Debt:							
2000 Water & Sewer Bonds (WIFA)-Phase III	$1,964,789	$641,275	$118,539	$22,931	$0	$277	$141,747
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	$27,183,342	$15,426,286	$1,514,514	$449,439	$0	$276	$1,964,229
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	$42,741,542	$25,735,083	$2,214,459	$811,734	$0	$0	$3,026,193
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	$8,575,253	$5,626,691	$428,588	$188,351	$0	$0	$616,939
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-	$727,612	$469,235	$36,757	$15,671	$0	$98	$52,526
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrade	$8,030,340	$5,109,332	$382,765	$98,846	$0	$0	$481,611
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations B	$3,733,794	$2,313,612	$193,850	$44,334	$0	$0	$238,184
2009 Sewer Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-(	$4,371,597	$2,894,460	$212,849	$91,224	$0	$0	$304,073
2009 Water Revenue Bonds (WIFA) Pin Pk Wtr Ln - UT00278	$757,624	$495,404	$34,585	$15,443	$0	$0	$50,028
2016 Water Revenue Bonds (WIFA) - New River	$14,000,000	$12,899,196	$580,631	$301,755	$0	$0	$882,386
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 2	$15,780,000	$5,335,000	$2,625,000	$158,025	$0	$0	$2,783,025
2012 Water & Sewer Revenue Bonds Refunding	$23,280,000	$7,265,000	$2,070,000	$249,200	$0	$0	$2,319,200
2017 Water Revenue Bonds (WIFA) - Pyramid Peak	$50,000,000	$48,284,557	$2,018,608	$1,270,198	$0	$0	$3,288,806
Sub-total Existing Water & Sewer Revenue Debt	**$201,145,893**	**$132,495,131**	**$12,431,145**	**$3,717,151**	**$0**	**$651**	**$16,148,947**
Proposed Debt:							
Proposed Water Revenue Bonds	$0	$0	$0	$0	$0	$0	$0
Proposed Wastewater Revenue Bonds	$0	$0	$0	$0	$0	$0	$0
Total Water & Sewer Revenue Bonds	**$201,145,893**	**$132,495,131**	**$12,431,145**	**$3,717,151**	**$0**	**$651**	**$16,148,947**
DEVELOPMENT AGREEMENTS							
Existing Debt:							
DIB Investments (Berge Lexus)	$0	$0	$0	$0	$0	$0	$0
Phoenix Motor Co (Mercedes)	$0	$0	$50,000	$0	$0	$0	$50,000
Walmart	$0	$0	$0	$0	$0	$0	$0
	$0	**$0**	**$50,000**	**$0**	**$0**	**$0**	**$50,000**
GRAND TOTALS	**$718,106,997**	**$416,676,235**	**$29,179,102**	**$11,955,587**	**$301,800**	**$20,651**	**$41,457,140**

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2019	Comment
Federal Forfeiture Fund			
Police			
Federal Forfeiture	542001	$65,000	FY19 Supp: Investigative Equipment - Electronic Equipment
Federal Forfeiture	542006	$45,000	FY19 Supp: Interactive Firearms Training Simulator - Other Equipment
Federal Forfeiture	542505	$16,000	FY19 Supp: All-Terrain Utility Vehicle - Other Vehicles
	Total - Police	**$126,000**	
	Total - Federal Forfeiture Fund	***$126,000***	
Fleet Reserve Fund			
Public Works			
Fleet Reserve	542501	$33,600	Estimated carryover for vehicles not purchased in prior year.
Fleet Reserve	542501	$32,000	Replaces Veh#1040 FORD CROWN VIC
Fleet Reserve	542501	$32,000	Replaces Veh#1565 Chevrolet IMPALA
Fleet Reserve	542501	$97,904	FY19 Supp: Police Officers - 2 Police Officer Vehicles w/veh radio & upfit costs (2)
Fleet Reserve	542501	$64,000	FY19 Supp: Police Services Officer - Automobiles (2)
Fleet Reserve	542501	$32,000	Replaces Veh#1502 FORD CROWN VIC
Fleet Reserve	542502	$36,000	Replaces Veh#1513 FORD Escape Hybrid
Fleet Reserve	542502	$30,000	FY19 Supp: Engineering Inspector (Contract) - Trucks and Vans
Fleet Reserve	542502	$35,000	Replaces Veh#902 CHEV 1500
Fleet Reserve	542502	$32,000	Replaces Veh#1446 Ford Escape
Fleet Reserve	542502	$54,000	Replaces Veh#1709 Chevrolet TAHOE
Fleet Reserve	542502	$39,000	Replaces Veh#1322 FORD Escape Hybrid
Fleet Reserve	542502	$620,000	Replaces Veh#1464 Amer LaFrance Eagle Pump
Fleet Reserve	542502	$50,000	Replaces Veh#1434 Ford EXPEDITION XLT
Fleet Reserve	542502	$43,000	FY19 Supp: Police Services Officer - Patrol - Trucks & Vans/Upfit Costs - Vehicle #4
Fleet Reserve	542502	$43,000	FY19 Supp: Police Services Officer - Patrol - Trucks & Vans/Upfit Costs - Vehicle #3
Fleet Reserve	542502	$43,000	FY19 Supp: Police Services Officer - Patrol - Trucks & Vans/Upfit Costs - Vehicle #2
Fleet Reserve	542502	$43,000	FY19 Supp: Police Services Officer - Patrol - Trucks & Vans/Upfit Costs- Vehicle #1
Fleet Reserve	542502	$33,000	FY19 Supp: Truck for Facilities Technician II - Truck for Facilities Tech II
Fleet Reserve	542504	$54,000	Replaces Veh#1647 Chevrolet 3500 Express Van
Fleet Reserve	542504	$54,000	Replaces Veh#1711 Chevrolet TAHOE
Fleet Reserve	542504	$31,000	Replaces Veh#1582 BMW R12RTP
Fleet Reserve	542504	$31,000	Replaces Veh#1498 BMW R12RTP
Fleet Reserve	542504	$54,000	Replaces Veh#1710 Chevrolet CAPRICE
Fleet Reserve	542504	$54,000	Replaces Veh#1713 Chevrolet TAHOE
Fleet Reserve	542504	$54,000	Replaces Veh#1658 Chevrolet TAHOE
Fleet Reserve	542504	$54,000	Replaces Veh#1667 FORD CROWN VIC
Fleet Reserve	542504	$31,000	Replaces Veh#1552 Chevrolet Colorado
Fleet Reserve	542504	$61,100	Replaces Veh#1707 FORD F250 SUPER DUTY
Fleet Reserve	542504	$61,100	Replaces Veh#1677 FORD F250 SUPER DUTY
Fleet Reserve	542504	$54,000	Replaces Veh#1712 Chevrolet TAHOE
Fleet Reserve	542505	$16,000	Replaces Veh#1368 Cub Cadet Big Country Fire
Fleet Reserve	542505	$9,200	Replaces Veh#1276 Mower

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2019	Comment
Fleet Reserve	542505	$38,200	Replaces Veh#1405 Mower
Fleet Reserve	542505	$14,000	Replaces Veh#1642 Golf Cart
Fleet Reserve	542505	$76,000	Replaces Veh#1439 Mower
Fleet Reserve	542505	$14,000	Replaces Veh#1592 Utility
Total - Public Works		**$2,153,104**	
Total - Fleet Reserve Fund		***$2,153,104***	
General Fund			
Finance Utilities			
Meter Services	543008	$368,114	Meters for regular replacement program.
Total - Finance Utilities		**$368,114**	
Total - General Fund		***$368,114***	
Highway User Fund			
Development and Engineering			
Traffic Engineering	542006	$85,000	
Total - Development and Engineering		**$85,000**	
Total - Highway User Fund		***$85,000***	
Information Technology Fund			
Information Technology			
Radio System Operations	542008	$28,000	FY19 Supp: Police Services Officer - Patrol - Computer Hardware - Vehicle Radio (4)
Total - Information Technology		**$28,000**	
Total - Information Technology Fund		***$28,000***	
IT Project Fund			
Information Technology			
IT Projects	543007	$150,000	FY19 Carryover: Office 365 Implementation Services-Office 365 Implementation Costs
IT Projects	543007	$69,781	FY19 Carryover: PerfectMind Comm Svcs Financial & Reg System Impl-Implementation Services - Comm Svcs System
IT Projects	543007	$446,383	FY19 Carryover: ADP HCM/Payroll Solution Implementation-ADP HCM/Payroll Solution Implementation
Total - Information Technology		**$666,164**	
Total - IT Project Fund		***$666,164***	
IT Reserve Fund			
Information Technology			
Res For System Comp Eqt	542008	$200,000	FY17 Server Replacements
Res For Personal Comp Eqt	543007	$350	FY19 Supp: Police Support Assistant - Data Drop
Res For Personal Comp Eqt	543007	$325	FY19 Supp: Transit Manager - IT Technology Systems
Res For Personal Comp Eqt	543007	$350	FY19 Supp: Crime Prevention Education Coordinator - Data Drop

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2019	Comment
Res For Personal Comp Eqt	543007	$350	FY19 Supp: Police Services Officer - Data Drop Person# 02
Res For Personal Comp Eqt	543007	$350	FY19 Supp: Police Services Officer - Data Drop Person# 01
Res For Personal Comp Eqt	543007	$350	FY19 Supp: Stormwater Program Expansion - Data Drop Person# 01
Res For Personal Comp Eqt	543007	$350	FY19 Supp: Utility Plant Operator I - Data Drop
Total - Information Technology		**$202,425**	
Total - IT Reserve Fund		***$202,425***	
Percent for the Arts Fund			
Community Services			
Percent For The Arts	541003	$792,780	FY19 Carryover: Public Art Carry Over-Imp Other Than Land/Buildings
Percent For The Arts	541003	$90,000	FY19 Supp: Public Art - Imp Other Than Land/Buildings
Total - Community Services		**$882,780**	
Total - Percent for the Arts Fund		***$882,780***	
Public Transit Fund			
Public Works			
Transit Division	542505	$78,500	FY19 Supp: Transit Replacement Bus - 1481 Bus Replacement
Total - Public Works		**$78,500**	
Total - Public Transit Fund		***$78,500***	
Solid Waste Equipment Reserve Fund			
Public Works			
Solid Waste Eqt Reserve	542501	$38,154	Estimated carryover for vehicles not purchased in prior year.
Solid Waste Eqt Reserve	542502	$335,000	Replaces Veh#1746 Peterbilt 320
Solid Waste Eqt Reserve	542502	$335,000	Replaces Veh#1745 Peterbilt 320
Solid Waste Eqt Reserve	542502	$335,000	Replaces Veh#1770 Peterbilt 320
Solid Waste Eqt Reserve	542502	$335,000	Replaces Veh#1767 Peterbilt 320
Solid Waste Eqt Reserve	542502	$335,000	Replaces Veh#1788 Peterbilt 320
Total - Public Works		**$1,713,154**	
Total - Solid Waste Equipment Reserve Fund		***$1,713,154***	
Solid Waste Expansion Fund			
Public Works			
Solid Waste Expansion	542502	$675,000	FY19 Supp: Equipment Operators and Automated Side Loaders - Automated Side Load (ASL) Vehicles (2)
Total - Public Works		**$675,000**	
Total - Solid Waste Expansion Fund		***$675,000***	
Sports Complex Fund			
Parks, Recreation and Library Services			
Complex Operations/Maint	542505	$3,950	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2019	Comment
Total - Parks, Recreation and Library Services		**$3,950**	
Total - Sports Complex Fund		***$3,950***	

Sports Complex Eqt Reserve Fund

Parks, Recreation and Library Services			
Complex Eqt Reserve	542505	$14,000	Replaces Veh#1303 Utility
Complex Eqt Reserve	542505	$30,000	FY19 Supp: Sports Facilities: Equipment Replacement - Other Vehicles
Complex Eqt Reserve	542505	$14,000	Replaces Veh#1636 Golf Cart-turf care
Complex Eqt Reserve	542505	$14,000	Replaces Veh#1637 Golf Cart-turf care
Complex Eqt Reserve	542505	$27,000	Replaces Veh#1744 Utility
Complex Eqt Reserve	542505	$30,000	Replaces Veh#1754 Terrain Vehicle with Sprayer
Complex Eqt Reserve	542505	$30,000	Replaces Veh#1784 Mower
Complex Eqt Reserve	542505	$20,750	Replaces Veh#1785 Rake
Complex Eqt Reserve	542505	$21,000	Replaces Veh#1542 Rake
Total - Parks, Recreation and Library Services		**$200,750**	
Total - Sports Complex Eqt Reserve Fund		***$200,750***	

Streets/Transit Equipment Reserve Fund

Public Works			
Streets/Transit Equipment Reserve	542501	$33,000	Estimated carryover for vehicles not purchased in prior year.
Streets/Transit Equipment Reserve	542502	$300,000	Replaces Veh#1678 UD UD3300
Streets/Transit Equipment Reserve	542502	$300,000	Replaces Veh#1655 UD UD3300
Streets/Transit Equipment Reserve	542502	$75,000	Replaces Veh#1481 Ford E350 ElDorado
Streets/Transit Equipment Reserve	542502	$31,000	Replaces Veh#1279 Chevrolet Colorado
Streets/Transit Equipment Reserve	542505	$95,500	Replaces Veh#395 Loader, Rubber Tire, 4-4.99L
Total - Public Works		**$834,500**	
Total - Streets/Transit Equipment Reserve Fund		***$834,500***	

Wastewater Equipment Reserve Fund

Utilities			
Ww Eqt Reserve	542501	$33,000	Estimated carryover for vehicles not purchased in prior year.
Ww Eqt Reserve	542502	$20,000	FY19 Supp: Stormwater Program Expansion - Pick Up Truck
Ww Eqt Reserve	542502	$28,000	FY19 Supp: Utility Plant Operator I - Trucks and Vans
Ww Eqt Reserve	542505	$15,000	Replaces Veh#1148 Golf Cart, 2-4 Passenger
Total - Utilities		**$96,000**	
Total - Wastewater Equipment Reserve Fund		***$96,000***	

Water Equipment Reserve Fund

Utilities			
Wtr Eqt Reserve	542502	$30,000	Replaces Veh#1317 FORD F150
Wtr Eqt Reserve	542502	$35,000	FY19 Supp: SCADA Instrumentation Control Specialist - Trucks and Vans
Wtr Eqt Reserve	542502	$113,000	Replaces Veh#1438 FORD F550

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2019	Comment
	Total - Utilities	**$178,000**	
Total - Water Equipment Reserve Fund		***$178,000***	
Total - Operating Capital		**$8,291,441**	

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Drainage

Beardsley Rd Channel Improvements

PW00112CO	GO Bonds 2015	4251-4251-543004	CIPDR	$645,773
PW00112CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$2,008,569
			Project Total	**$2,654,342**

Neighborhood Drainage Program

EN00458CO	GO Bonds 2015	4251-4251-543004	CIPDR	$46,430
EN00458CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$693,907
			Project Total	**$740,337**

Pinnacle Peak Drainage; 87th Ave to 91st Ave

EN00455CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$320,000
			Project Total	**$320,000**

Section 12 Neighborhood Drainage Improvements

EN00119SY	GO Bonds 2015	4251-4251-520099	CIPDR	$600,000
EN00119CO	GO Bonds 2015	4251-4251-543004	CIPDR	$1,962,574
EN00119CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$2,963,557
			Project Total	**$5,526,131**

Skunk Creek Spillways

EN00628CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$250,000
			Project Total	**$250,000**

Union Hills Channel

EN00137CO	GO Bonds 2015	4251-4251-543004	CIPDR	$34,793
EN00137CO	Proposed GO Bonds	4252-4252-543004	CIPDR	$500,000
			Project Total	**$534,793**

Total - Drainage ***$10,025,603***

Project Type - Operational Facilities

Ameresco - Energy Efficiency Projects

PW00507SY	General	1000-0300-520099	CIPOF	$14,863
PW00507OT	Municipal Office Complex Rsv	1970-1970-524002	CIPOF	$160,545
PW00507OT	Wastewater	2400-2550-524002	CIPOF	$21,003
PW00507SY	Energy Efficiency Project Loan	4301-4301-520099	CIPOF	$1,746
PW00507OT	Energy Efficiency Project Loan	4301-4301-540500	CIPOF	$941,216
			Project Total	**$1,139,373**

Asphalt Repair and Replacement-MOC

PW01199OT	Proposed GO Bonds	4252-4252-541003	CIPOF	$1,621,406
			Project Total	**$1,621,406**

Building Equipment Renovation and Replacement

PW00050SY	Municipal Office Complex Rsv	1970-1970-520099	CIPOF	$135,481
PW00050EQ	Municipal Office Complex Rsv	1970-1970-541003	CIPOF	$749,000
PW00050OT	Municipal Office Complex Rsv	1970-1970-542006	CIPOF	$82,261
			Project Total	**$966,742**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Operational Facilities

Building Fixture and Finish Renovation

PW00060OT	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	$65,215
			Project Total	**$65,215**

Bus Stop Improvements

PW11190SY	Capital Projects-Outside Srces	4810-4810-520099	CIPOF	$50,165
PW11190LA	Capital Projects-Outside Srces	4810-4810-540000	CIPOF	$782,876
PW11190OT	Capital Projects-Outside Srces	4810-4810-540500	CIPOF	$156,575
			Project Total	**$989,616**

Chargeback Distribution FY2019

CB02019CB	Water	2050-2140-544001	CIPOF	$145,544
CB02019CB	Water Impact Fees - Post 1-1-2012	2162-2222-544001	CIPOF	$28,001
CB02019CB	Water Impact Fees - South of Bell Rd	2163-2223-544001	CIPOF	$10,483
CB02019CB	Water Impact Fees - North of Bell Rd	2164-2224-544001	CIPOF	$36,242
CB02019CB	Wastewater	2400-2550-544001	CIPOF	$105,488
CB02019CB	Wastewater Impact Fees - East of Agua Fria	2506-2626-544001	CIPOF	$3,494
CB02019CB	Wastewater Impact Fees - West of Agua Fria	2507-2627-544001	CIPOF	$3,494
CB02019CB	Streets Capital Projects	4150-4150-544001	CIPOF	$22,921
CB02019CB	Proposed GO Bonds	4252-4252-544001	CIPOF	$336,170
CB02019CB	Highway User	7000-7050-544001	CIPOF	$45,317
CB02019CB	Transportation Sales Tax	7010-7075-544001	CIPOF	$1,003,531
CB02019CB	River Corridors & Trails Dev	7920-7920-544001	CIPOF	$3,315
			Project Total	**$1,744,000**

City Parks Parking Lots - Asphalt Replacement

PW00995OT	GO Bonds 2015	4251-4251-541003	CIPOF	$5,108
PW00995CO	GO Bonds 2015	4251-4251-543004	CIPOF	$411
PW00995OT	Proposed GO Bonds	4252-4252-524004	CIPOF	$440,000
PW00995OT	Proposed GO Bonds	4252-4252-541003	CIPOF	$67
			Project Total	**$445,586**

Citywide Security Program

PW00506OT	General	1000-0310-541003	CIPOF	$41,292
PW00506OT	General	1000-0310-542006	CIPOF	$55,000
			Project Total	**$96,292**

Community Assistance Resource Center

CD00008CO	General	1000-0310-540500	CIPOF	$300,000
CD00008OT	General	1000-0310-541003	CIPOF	$277,500
CD00008CO	Community Dev Block Grant	7110-7160-540500	CIPOF	$450,000
			Project Total	**$1,027,500**

Community Works Program

COP0001OT	General	1000-0310-524004	CIPOF	$50,000
COP0001CO	General	1000-0310-543005	CIPOF	$150,000
COP0001OT	Highway User	7000-7050-524010	CIPOF	$500,000
COP0001CO	Highway User	7000-7050-543001	CIPOF	$539,151
			Project Total	**$1,239,151**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Operational Facilities

Council Chambers Building Repair Program

PW00510OT	Proposed GO Bonds	4252-4252-542001	CIPOF	$110,058
PW00510OT	Proposed GO Bonds	4252-4252-542006	CIPOF	$19,129
			Project Total	**$129,187**

Fleet Heavy Duty Vehicle Lift

PW13010OT	Residential Solid Waste	2600-2750-542004	CIPOF	$620
			Project Total	**$620**

Fleet Shop Repair

PW00306CO	General	1000-0310-540500	CIPOF	$100,000
PW00306CO	Residential Solid Waste	2600-2820-540500	CIPOF	$100,000
PW00306CO	Highway User	7000-7050-540500	CIPOF	$100,000
			Project Total	**$300,000**

Impact Fee Study

CD00007SY	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-520099	CIPOF	$37,000
CD00007SY	Street Impact Fees - Zone 1 - Post 1-1-2012	7007-7057-520099	CIPOF	$18,000
CD00007SY	Law Enforcement Dev - Post 8-1-2014	7932-7932-520099	CIPOF	$9,000
CD00007SY	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-520099	CIPOF	$9,000
CD00007SY	Parks Zone 1-Post 8/1/14	7941-7941-520099	CIPOF	$9,000
CD00007SY	Parks Zone 2-Post 8/1/14	7942-7942-520099	CIPOF	$4,000
CD00007SY	Parks Zone 3-Post 8/1/14	7943-7943-520099	CIPOF	$9,000
			Project Total	**$95,000**

MOC Fuel Island

PW00305OT	General	1000-0310-541003	CIPOF	$7,035
PW00305OT	General	1000-0310-542004	CIPOF	$13,265
PW00305OT	General	1000-0310-542006	CIPOF	$63
PW00305OT	Commercial Solid Waste	2590-2720-541003	CIPOF	$1,650
PW00305OT	Commercial Solid Waste	2590-2720-542004	CIPOF	$734
			Project Total	**$22,747**

MOC Site Lighting Improvements

PW00402OT	CIP Capital Projects Fund	4550-4550-541003	CIPOF	$380,000
			Project Total	**$380,000**

Network Infrastructure Replacement - Comm Theater

IT00030EQ	IT Reserve	3400-3800-541003	CIPOF	$10,000
			Project Total	**$10,000**

Network Infrastructure Replacement - Community Ctr

IT00029EQ	IT Reserve	3400-3800-541003	CIPOF	$24,000
			Project Total	**$24,000**

Network Infrastructure Replacement - Fire Stations

IT00009EQ	IT Reserve	3400-3800-541003	CIPOF	$165,700
			Project Total	**$165,700**

Network Infrastructure Replacement - Lib & Council

IT00022EQ	IT Reserve	3400-3800-541003	CIPOF	$60,000
			Project Total	**$60,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Operational Facilities

Network Infrastructure Replacement - Microwave WAN				
IT00026OT	IT Reserve	3400-3800-542008	CIPOF	$60,000
			Project Total	**$60,000**
Network Infrastructure Replacement - Rio Vista				
IT00023EQ	IT Reserve	3400-3800-541003	CIPOF	$60,000
			Project Total	**$60,000**
Network Infrastructure Replacement - Security				
IT00021EQ	IT Reserve	3400-3800-541003	CIPOF	$240,000
			Project Total	**$240,000**
Parking Lot Maintenance for City Buildings				
PW11150OT	General	1000-0310-540500	CIPOF	$236
PW11150OT	General	1000-0310-541003	CIPOF	$95,000
			Project Total	**$95,236**
Peoria Center for Performing Arts				
PW00080SY	General	1000-0310-520099	CIPOF	$50,000
PW00080OT	General	1000-0310-524002	CIPOF	$524
PW00080EQ	Percent for the Arts	1111-0120-541003	CIPOF	$475,000
			Project Total	**$525,524**
Public Safety Building Needs				
PW00090OT	General	1000-0310-524002	CIPOF	$1
PW00090OT	General	1000-0310-540500	CIPOF	$15,522
PW00090EQ	General	1000-0310-541003	CIPOF	$268,000
			Project Total	**$283,523**
Pyramid Peak Radio Site				
IT00035OT	CIP Capital Projects Fund	4550-4550-541003	CIPOF	$878,628
			Project Total	**$878,628**
Radio Subscriber Replacements				
IT00018EQ	Proposed GO Bonds	4252-4252-541003	CIPOF	$549,535
			Project Total	**$549,535**
Renovate Main Library				
PW00509DS	Proposed GO Bonds	4252-4252-540500	CIPOF	$200,000
PW00509OT	Proposed GO Bonds	4252-4252-541003	CIPOF	$200,000
			Project Total	**$400,000**
Transit Park and Ride Lot				
PW00335LA	Capital Projects-Outside Srces	4810-4810-540000	CIPOF	$2,138,675
PW00335OT	Capital Projects-Outside Srces	4810-4810-540500	CIPOF	$4,603,047
			Project Total	**$6,741,722**
Vistancia Radio Site				
IT00034EQ	Proposed GO Bonds	4252-4252-541003	CIPOF	$2,000,000
			Project Total	**$2,000,000**
			Total - Operational Facilities	***$22,356,303***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Other

Commercial Abatement

ED00025OT	Half Cent Sales Tax	1210-0350-541003	CIPOT	$497,090
			Project Total	**$497,090**

Denaro Medical Plaza

ED00021OT	Economic Development	1900-1900-522070	CIPOT	$175,000
			Project Total	**$175,000**

Facade Painting - Old Town

EN00019OT	General	1000-0310-524002	CIPOT	$89,650
			Project Total	**$89,650**

GE Avionics (Aviage Systems)

ED00015OT	Economic Development	1900-1900-522070	CIPOT	$673,000
			Project Total	**$673,000**

Huntington University

ED00018OT	Economic Development	1900-1900-522070	CIPOT	$550,000
ED00018OT	Economic Development	1900-1900-522099	CIPOT	$425,000
			Project Total	**$975,000**

Maxwell Technologies

ED00008OT	Economic Development	1900-1900-522070	CIPOT	$1,109,000
			Project Total	**$1,109,000**

Modern Round

ED00022OT	Half Cent Sales Tax	1210-0350-522099	CIPOT	$65,516
			Project Total	**$65,516**

NOVO Development

ED00027OT	Half Cent Sales Tax	1210-0350-524002	CIPOT	$425,000
			Project Total	**$425,000**

Old Town Identity Creation

EN00646OT	General	1000-0310-522099	CIPOT	$100,000
			Project Total	**$100,000**

P83 Entertainment District Improvements

ED00002OT	CIP Capital Projects Fund	4550-4550-541003	CIPOT	$10,000
			Project Total	**$10,000**

P83 Innovation Center Project

ED00020OT	Proposed MDA Bonds	4233-4233-540500	CIPOT	$24,750,000
			Project Total	**$24,750,000**

Pedestrian and Shade Master Plan

EN00645CO	General	1000-0310-541003	CIPOT	$250,000
			Project Total	**$250,000**

Peoria Forward

ED00028OT	Economic Development	1900-1900-522099	CIPOT	$247,111
			Project Total	**$247,111**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Other

Percent for the Arts Charge

AT00019AT	General	1000-0310-525515	CIPOT	$8,580
AT00019AT	Half Cent Sales Tax	1210-0350-525515	CIPOT	$15,000
AT00019AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOT	$7
AT00019AT	Water	2050-2140-525515	CIPOT	$64,358
AT00019AT	Water Impact Fees - Post 1-1-2012	2162-2222-525515	CIPOT	$19,136
AT00019AT	Water Impact Fees - South of Bell Rd	2163-2223-525515	CIPOT	$2,250
AT00019AT	Water Impact Fees - North of Bell Rd	2164-2224-525515	CIPOT	$26,465
AT00019AT	WIFA Loan 2015(New River Util)	2270-2350-525515	CIPOT	$1,379
AT00019AT	Wastewater	2400-2550-525515	CIPOT	$48,511
AT00019AT	Wastewater Impact Fees - East of Agua Fria	2506-2626-525515	CIPOT	$750
AT00019AT	Wastewater Impact Fees - West of Agua Fria	2507-2627-525515	CIPOT	$2,728
AT00019AT	Residential Solid Waste	2600-2820-525515	CIPOT	$1,000
AT00019AT	Proposed MDA Bonds	4233-4233-525515	CIPOT	$250,000
AT00019AT	Proposed GO Bonds	4252-4252-525515	CIPOT	$41,977
AT00019AT	CIP Capital Projects Fund	4550-4550-525515	CIPOT	$10,092
AT00019AT	Capital Projects-Outside Srces	4810-4810-525515	CIPOT	$23,281
AT00019AT	Highway User	7000-7050-525515	CIPOT	$69,433
AT00019AT	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-525515	CIPOT	$50,500
AT00019AT	Transportation Sales Tax	7010-7075-525515	CIPOT	$150,880
			Project Total	**$786,327**

Placemaking Initiative

EN00021OT	General	1000-0310-522099	CIPOT	$950,000
			Project Total	**$950,000**

Washington Street Redevelopment

ED00024LA	Half Cent Sales Tax	1210-0350-540000	CIPOT	$3,485
ED00024OT	Half Cent Sales Tax	1210-0350-541003	CIPOT	$300,000
ED00024LA	Economic Development	1900-1900-540000	CIPOT	$115
			Project Total	**$303,600**

Total - Other ***$31,406,294***

Project Type - Parks

75th Avenue and Deer Valley Trailhead

CS00173CO	GO Bonds 2015	4251-4251-543005	CIPPK	$56,827
			Project Total	**$56,827**

83rd Avenue and Village Parkway Trailhead

CS00156CO	Proposed GO Bonds	4252-4252-543005	CIPRT	$250,000
			Project Total	**$250,000**

99th Ave and Olive Trailhead

CS00088CO	GO Bonds 2015	4251-4251-543005	CIPRT	$1,521,776
CS00088CO	Proposed GO Bonds	4252-4252-543005	CIPRT	$452,432
			Project Total	**$1,974,208**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Parks

Ball Field Lighting

CS00195CO	Proposed GO Bonds	4252-4252-543005	CIPPK	$300,000
			Project Total	**$300,000**

Community Services ADA Compliance

CS00177OT	General	1000-0310-524004	CIPPK	$100,000
CS00177CO	General	1000-0310-543005	CIPPK	$390,000
			Project Total	**$490,000**

Community Services Master Plan

CS00067SY	Proposed GO Bonds	4252-4252-520099	CIPPK	$174,000
CS00067SY	Neighborhood Park Dev Zone 2	7904-7904-520099	CIPPK	$42,000
CS00067SY	Parks Zone 1-Post 8/1/14	7941-7941-520099	CIPPK	$42,000
CS00067SY	Parks Zone 3-Post 8/1/14	7943-7943-520099	CIPPK	$42,000
			Project Total	**$300,000**

Country Meadows Park Improvements

CS00203CO	Proposed GO Bonds	4252-4252-543005	CIPPK	$239,613
			Project Total	**$239,613**

Irrigation and Turf Improvements

CS00208OT	General	1000-0310-524004	CIPPK	$200,000
			Project Total	**$200,000**

Neighborhood Parks Refresh Program

CS00019OT	General	1000-0310-524004	CIPPK	$270,000
			Project Total	**$270,000**

New River Trail; Williams Rd to Happy Valley Rd

CS00128LA	Streets Capital Projects	4150-4150-540000	CIPRT	$142,500
CS00128CO	GO Bonds 2015	4251-4251-543005	CIPRT	$122,663
CS00128CO	Proposed GO Bonds	4252-4252-543005	CIPRT	$272,600
CS00128LA	River Corridors & Trails Dev	7920-7920-540000	CIPRT	$20,611
CS00128CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	$250,000
			Project Total	**$808,374**

Northern Community Park

CS00059CO	Proposed GO Bonds	4252-4252-543005	CIPPK	$20,613,876
CS00059CO	CIP Capital Projects Fund	4550-4550-543005	CIPPK	$10,000,000
CS00059CO	Neighborhood Park Dev Zone 2	7904-7904-543005	CIPPK	$220,000
CS00059CO	Neighborhood Park Dev Zone 2 - Post 1-1-2012	7907-7907-543005	CIPPK	$1,210,000
CS00059CO	Neighborhood Park Dev Zone 3 - Post 1-1-2012	7908-7908-543005	CIPPK	$755,000
CS00059CO	Citywide Park/Rec Facility Dev	7910-7910-543005	CIPPK	$1,336,001
CS00059SY	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-520099	CIPPK	$14,450
CS00059OT	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-520510	CIPPK	$2,073
CS00059CO	Citywide Park/Rec Facility Dev - Post 1-1-2012	7911-7911-543005	CIPPK	$293,643
CS00059OT	Parks Zone 2-Post 8/1/14	7942-7942-542003	CIPPK	$1,500,000
CS00059CO	Parks Zone 3-Post 8/1/14	7943-7943-543005	CIPPK	$2,700,000
			Project Total	**$38,645,043**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Parks

Park and Recreation Facility Refurbishment

CS00185OT	General	1000-0310-524004	CIPPK	$494,250
CS00185CO	General	1000-0310-543005	CIPPK	$500,000
CS00185OT	Sports Complex	2000-2000-524004	CIPPK	$193,000
CS00185OT	Capital Projects-Outside Srces	4810-4810-524004	CIPPK	$80,000
			Project Total	**$1,267,250**

Retention Basin Improvement

CS00017OT	General	1000-0310-524004	CIPPK	$464,000
			Project Total	**$464,000**

Retention Basin Refresh Program

CS00004OT	General	1000-0310-524004	CIPPK	$165,000
			Project Total	**$165,000**

Sonoran Mountain Ranch Park Improvements

CS00204CO	Proposed GO Bonds	4252-4252-543005	CIPPK	$58,095
			Project Total	**$58,095**

Sonoran Preservation Program (Open Space)

CS00089LA	GO Bonds 2015	4251-4251-540000	CIPRT	$5,000
CS00089LA	CIP Capital Projects Fund	4550-4550-540000	CIPRT	$2,531,722
			Project Total	**$2,536,722**

The Meadows

CS00086CO	GO Bonds 2015	4251-4251-543005	CIPPK	$862,665
CS00086CO	Proposed GO Bonds	4252-4252-543005	CIPPK	$2,474,753
CS00086CO	CIP Capital Projects Fund	4550-4550-543005	CIPPK	$1,100,103
			Project Total	**$4,437,521**

Total - Parks ***$52,462,653***

Project Type - Public Safety

CAD/RMS Upgrade or Replacement

PD00013OT	GO Bonds 2015	4251-4251-543007	CIPPS	$55,910
			Project Total	**$55,910**

Fire Station No. 3 Apparatus Bay Expansion

FD13400OT	CIP Capital Projects Fund	4550-4550-540500	CIPPS	$168,531
FD13400CO	CIP Capital Projects Fund	4550-4550-540500	CIPPS	$1,009,194
FD13400OT	CIP Capital Projects Fund	4550-4550-541003	CIPPS	$46,868
FD13400EQ	CIP Capital Projects Fund	4550-4550-542006	CIPPS	$13,242
			Project Total	**$1,237,835**

Self Contained Breathing Apparatus

FD00017EQ	General	1000-0310-541003	CIPPS	$1,765,000
			Project Total	**$1,765,000**

Total - Public Safety ***$3,058,745***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Streets

103rd Av; Northern Ave to Olive Ave -Full Street

EN00422CO	GO Bonds 2015	4251-4251-543001	CIPST	$387,424
EN00422CO	Proposed GO Bonds	4252-4252-543001	CIPST	$390,000
EN00422LA	Transportation Sales Tax	7010-7075-540000	CIPST	$395,000
EN00422CO	Transportation Sales Tax	7010-7075-543001	CIPST	$3,533,466
			Project Total	**$4,705,890**

67th Av; Olive Av to Redfield Rd Landscape Enhance

EN00593CO	Transportation Sales Tax	7010-7075-543001	CIPST	$579,966
			Project Total	**$579,966**

67th Ave Widening; Pinnacle Peak to Happy Valley

EN00100SY	Proposed GO Bonds	4252-4252-520099	CIPST	$160,000
			Project Total	**$160,000**

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

EN00592CO	Transportation Sales Tax	7010-7075-543001	CIPST	$916,234
			Project Total	**$916,234**

75th Ave & Cactus Rd Intersection Improvements

EN00088LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$676,201
EN00088CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,172,568
			Project Total	**$1,848,769**

75th Ave & Peoria Ave Intersection Improvements

EN00081LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$114,371
EN00081CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$12,544
EN00081LA	Transportation Sales Tax	7010-7075-540000	CIPST	$192,245
EN00081CO	Transportation Sales Tax	7010-7075-543001	CIPST	$907,657
			Project Total	**$1,226,817**

83rd Ave Bus Shelters

EN00582LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	$2,875
EN00582CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$500,000
			Project Total	**$502,875**

83rd Ave Sidewalks and Bike Lanes

EN00546CO	Transportation Sales Tax	7010-7075-543001	CIPST	$200,000
			Project Total	**$200,000**

91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn

EN00594CO	Transportation Sales Tax	7010-7075-543001	CIPST	$366,320
			Project Total	**$366,320**

ADA Accessibility

PW00025SY	Highway User	7000-7050-520099	CIPST	$210,031
PW00025CO	Highway User	7000-7050-543001	CIPST	$67,211
			Project Total	**$277,242**

Arterial Road Pavement Preservation & Restoration

PW00992CO	Highway User	7000-7050-543001	CIPST	$2,899
PW00992CO	Transportation Sales Tax	7010-7075-543001	CIPST	$15,984
			Project Total	**$18,883**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Streets

Bridge Maintenance and Management Program

EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	$542,077
			Project Total	**$542,077**

Bus Stop Improvements

PW11190CO	Transportation Sales Tax	7010-7075-543001	CIPST	$83,329
			Project Total	**$83,329**

Cactus Rd & 69th Av Sidewalk, North Side

EN00550CO	Transportation Sales Tax	7010-7075-543001	CIPST	$374,000
			Project Total	**$374,000**

Deer Valley Rd & 87th Av Intesection Improvements

EN00590CO	Transportation Sales Tax	7010-7075-543001	CIPST	$300,000
			Project Total	**$300,000**

Deer Valley Rd and 95th Av Traffic Signal

EN00642DS	Transportation Sales Tax	7010-7075-543001	CIPST	$54,000
EN00642CO	Transportation Sales Tax	7010-7075-543001	CIPST	$670,000
			Project Total	**$724,000**

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

EN00395LA	Transportation Sales Tax	7010-7075-540000	CIPST	$50,000
EN00395CO	Transportation Sales Tax	7010-7075-543001	CIPST	$551,681
			Project Total	**$601,681**

Dirt Shoulders, Dust Abatement PM-10 Program

PW01001CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$2,044,002
PW01001OT	Highway User	7000-7050-524010	CIPST	$200,000
PW01001CO	Highway User	7000-7050-543001	CIPST	$488,047
PW01001CO	Transportation Sales Tax	7010-7075-543001	CIPST	$200,000
			Project Total	**$2,932,049**

Happy Valley Pkwy Widening; LPP to Agua Fria

EN00463CO	GO Bonds 2015	4251-4251-543001	CIPST	$1,869,000
EN00463CO	Proposed GO Bonds	4252-4252-543001	CIPST	$331,568
EN00463CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$2,384,713
EN00463CO	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	$4,999,500
EN00463CO	Transportation Sales Tax	7010-7075-543001	CIPST	$7,775,223
			Project Total	**$17,360,004**

Jomax Rd Improvements; 73rd Av to 75th Av

EN00591LA	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-540000	CIPST	$282,336
EN00591CO	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	$1,085,570
			Project Total	**$1,367,906**

Jomax Rd; L303 to Vistancia Blvd

EN00585SY	Transportation Sales Tax	7010-7075-520099	CIPST	$200,000
EN00585LA	Transportation Sales Tax	7010-7075-540000	CIPST	$403,000
EN00585CO	Transportation Sales Tax	7010-7075-543001	CIPST	$230,000
EN00585DS	Transportation Sales Tax	7010-7075-543001	CIPST	$250,000
			Project Total	**$1,083,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Streets

Lake Pleasant Parkway Pavement Maintenance

PW13005CO	Highway User	7000-7050-543001	CIPST	$5,362
			Project Total	**$5,362**

Lake Pleasant Parkway Sidewalk

EN00480CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$14,355
EN00480LA	Transportation Sales Tax	7010-7075-540000	CIPST	$59,975
EN00480CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,734,477
			Project Total	**$1,808,807**

Lake Pleasant Pkwy & Dixileta Dr Intersection Mods

EN00588CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,945,000
			Project Total	**$1,945,000**

LED Street Light Conversion

PW00513OT	Highway User	7000-7050-541003	CIPST	$2,050,000
			Project Total	**$2,050,000**

Lone Mountain ROW Acquistion

EN00479LA	Transportation Sales Tax	7010-7075-540000	CIPST	$349,511
			Project Total	**$349,511**

Major Street Repairs

PW00027CO	Highway User	7000-7050-543001	CIPST	$236,144
PW00027CO	Transportation Sales Tax	7010-7075-543001	CIPST	$5,723
			Project Total	**$241,867**

Northern Parkway

EN00142CO	Transportation Sales Tax	7010-7075-543001	CIPST	$1,000,000
			Project Total	**$1,000,000**

Paradise Lane Widening; Skunk Creek Bridge to 75th

EN00373LA	Transportation Sales Tax	7010-7075-540000	CIPST	$30,000
EN00373CO	Transportation Sales Tax	7010-7075-543001	CIPST	$610,000
			Project Total	**$640,000**

Paradise RV Entrance & Union Hills Dr Modification

EN00614DS	Transportation Sales Tax	7010-7075-543001	CIPST	$31,000
			Project Total	**$31,000**

Pavement Management Program - Preservation

PW00138CO	Highway User	7000-7050-543001	CIPST	$2,667,840
PW00138CO	Transportation Sales Tax	7010-7075-543001	CIPST	$501,268
			Project Total	**$3,169,108**

Pavement Management Program - Rehabilitation

PW13000CO	CIP Capital Projects Fund	4550-4550-543001	CIPST	$43,756
PW13000DS	Highway User	7000-7050-543001	CIPST	$243,375
PW13000CO	Highway User	7000-7050-543001	CIPST	$6,650,625
PW13000DS	Transportation Sales Tax	7010-7075-543001	CIPST	$56,625
PW13000CO	Transportation Sales Tax	7010-7075-543001	CIPST	$2,835,752
			Project Total	**$9,830,133**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Streets

Peoria Auto District

EN00556SY	Half Cent Sales Tax	1210-0350-520099	CIPST	$225,941
EN00556CO	Half Cent Sales Tax	1210-0350-543001	CIPST	$1,500,000
			Project Total	**$1,725,941**

Pinnacle Peak Road; 91st Ave-Lake Pleasant Pkwy

EN00015CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$2,997,000
EN00015LA	Transportation Sales Tax	7010-7075-540000	CIPST	$150,000
EN00015CO	Transportation Sales Tax	7010-7075-543001	CIPST	$415,000
			Project Total	**$3,562,000**

Rural-Standard Roads Program

PW01003CO	Highway User	7000-7050-543001	CIPST	$539,490
			Project Total	**$539,490**

Sidewalks Annual Program

PW00046CO	Highway User	7000-7050-543001	CIPST	$90,000
			Project Total	**$90,000**

Sonoran Mountain Ranch Emergency Access

EN00599LA	Transportation Sales Tax	7010-7075-540000	CIPST	$580,000
EN00599DS	Transportation Sales Tax	7010-7075-543001	CIPST	$100,000
			Project Total	**$680,000**

Street Light Replacement Program

PW11160OT	Highway User	7000-7050-524010	CIPST	$890,000
PW11160CO	Highway User	7000-7050-543001	CIPST	$798,998
			Project Total	**$1,688,998**

Thunderbird Road Corridor Improvements

EN00086CO	Street Impact Fees - Zone 1 - Post 1-1-2012	7007-7057-543001	CIPST	$1,030,000
EN00086LA	Transportation Sales Tax	7010-7075-540000	CIPST	$30,000
EN00086CO	Transportation Sales Tax	7010-7075-543001	CIPST	$519,626
			Project Total	**$1,579,626**

Traffic Signal Renovation and Replacement

PW00993CO	GO Bonds 2015	4251-4251-543001	CIPST	$158,490
PW00993CO	Highway User	7000-7050-543001	CIPST	$48,422
			Project Total	**$206,912**

Vistancia Blvd & Happy Valley Rd Intersection Mods

EN00586CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$242,850
EN00586CO	Highway User	7000-7050-543001	CIPST	$411,028
			Project Total	**$653,878**

Total - Streets ***$67,968,675***

Project Type - Traffic Controls

Traffic Management Center Equipment Replacement

EN00433OT	Transportation Sales Tax	7010-7075-542006	CIPTC	$22,371
			Project Total	**$22,371**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Traffic Controls

Traffic Signal Interconnect Project (TSIP)

PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$177,502
			Project Total	**$177,502**

Traffic Signal Program

EN00170CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	$25,000
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	$967,517
			Project Total	**$992,517**

Traffic Signal Renovation and Replacement

PW00993OT	Highway User	7000-7050-541003	CIPTC	$309,000
			Project Total	**$309,000**

Total - Traffic Controls ***$1,501,390***

Project Type - Wastewater

101st Ave and Northern Lift Station Pretreatment

UT00398CO	Wastewater	2400-2550-543003	CIPWW	$801,248
			Project Total	**$801,248**

Agua Fria Lift Station-Wastewater Campus Land

UT00284SY	Wastewater	2400-2550-520099	CIPWW	$150,000
			Project Total	**$150,000**

Beardsley WRF Equipment Upgrade and Replacement

UT00314EQ	Water	2050-2140-541003	CIPWW	$42,500
UT00314EQ	Wastewater	2400-2550-541003	CIPWW	$127,500
UT00314CO	Wastewater	2400-2550-543003	CIPWW	$27,870
			Project Total	**$197,870**

Beardsley WRF Solids Pipeline Rehabilitation

UT00308CO	Wastewater	2400-2550-543003	CIPWW	$2,184,961
			Project Total	**$2,184,961**

Butler IPS Equipment Upgrade and Replacement

UT00422OT	Wastewater	2400-2550-524013	CIPWW	$150,000
UT00422CO	Wastewater	2400-2550-543003	CIPWW	$42,093
			Project Total	**$192,093**

Butler Reclaimed Water System Expansion Phase II

UT00313CO	Wastewater	2400-2550-543003	CIPWW	$2,664
			Project Total	**$2,664**

Butler WRF Aeration System Upgrades

UT00420CO	Water	2050-2140-543003	CIPWW	$593,231
UT00420CO	Wastewater	2400-2550-543003	CIPWW	$1,179,514
			Project Total	**$1,772,745**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Wastewater

Butler WRF Equipment Upgrade and Replacement

UT00333EQ	Water	2050-2140-541003	CIPWW	$86,250
UT00333EQ	Wastewater	2400-2550-541003	CIPWW	$258,750
UT00333CO	Wastewater	2400-2550-543003	CIPWW	$86,277
			Project Total	**$431,277**

Butler WRF Headworks Rehabilitation

UT00100CO	Water	2050-2140-543003	CIPWW	$150,000
UT00100CO	Wastewater	2400-2550-543003	CIPWW	$450,000
			Project Total	**$600,000**

Butler WRF Recharge Wells

UT00309CO	Water Impact Fees - South of Bell Rd	2163-2223-543003	CIPWW	$601,944
UT00309DS	Water Impact Fees - South of Bell Rd	2163-2223-543003	CIPWW	$93,750
UT00309CO	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$787,220
UT00309DS	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$93,750
UT00309SY	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWW	$8,489
UT00309DS	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$31,251
UT00309CO	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$124,585
UT00309DS	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$31,251
UT00309CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$72,285
			Project Total	**$1,844,525**

Condition Assessment of Remote Sites

UT00256SY	Wastewater	2400-2550-520099	CIPWW	$28,066
			Project Total	**$28,066**

Dixileta 21 inch Sewer Extension

UT00404CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$1,154,521
			Project Total	**$1,154,521**

Jomax WRF Equipment Upgrade and Replacement

UT00323CO	Water	2050-2140-543003	CIPWW	$12,500
UT00323CO	Wastewater	2400-2550-543003	CIPWW	$76,493
			Project Total	**$88,993**

Jomax WRF Expansion

UT00388DS	Water Impact Fees - Post 1-1-2012	2162-2222-543003	CIPWW	$47,825
UT00388DS	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$310,000
UT00388DS	Wastewater	2400-2550-543003	CIPWW	$143,475
UT00388DS	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$796,525
			Project Total	**$1,297,825**

Lift Station Reconditioning

UT00116CO	Wastewater	2400-2550-543003	CIPWW	$624,921
			Project Total	**$624,921**

Manhole Rehabilitation

UT00307CO	Wastewater	2400-2550-543003	CIPWW	$505,197
			Project Total	**$505,197**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Wastewater

Miscellaneous Local Wastewater Line Improvements

UT00191CO	Wastewater	2400-2550-543003	CIPWW	$455,001
			Project Total	**$455,001**

Reclaimed Water Booster Land Purchase at IPS

UT00329LA	Wastewater	2400-2550-540000	CIPWW	$179,979
			Project Total	**$179,979**

SCADA Equipment Replacement

UT00266CO	Wastewater	2400-2550-543003	CIPWW	$1,058
			Project Total	**$1,058**

SROG Line Assessment & Repair

UT00321CO	Wastewater	2400-2550-543003	CIPWW	$812,672
			Project Total	**$812,672**

Trunk Sewer Line Inspection

UT00322SY	Wastewater	2400-2550-520099	CIPWW	$238,457
			Project Total	**$238,457**

Trunk Sewer Rehabilitation

UT00296CO	Wastewater	2400-2550-543003	CIPWW	$1,381,617
			Project Total	**$1,381,617**

Vistancia Commercial Core Study

UT00435SY	Wastewater	2400-2550-520099	CIPWW	$30,000
			Project Total	**$30,000**

Water Meter Replacement Program

UT00326CO	Wastewater	2400-2550-543003	CIPWW	$324,984
			Project Total	**$324,984**

West Agua Fria Wastewater Lines

UT00171CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$382,325
UT00171CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$770,000
			Project Total	**$1,152,325**

Total - Wastewater ***$16,452,999***

Project Type - Water

103rd Ave 12" Waterline Northern to Olive

UT00392CO	Water	2050-2140-543002	CIPWR	$698,914
			Project Total	**$698,914**

75th Avenue and Grand PRV Upgrade

UT00408DS	Water	2050-2140-543002	CIPWR	$60,000
UT00408CO	Water	2050-2140-543002	CIPWR	$175,000
			Project Total	**$235,000**

Agua Fria Booster/PRV

UT00245CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$750,000
UT00245CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$3,770,845
			Project Total	**$4,520,845**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Water

Butler Well Site Rehabilitation

UT00410CO	Water	2050-2140-543002	CIPWR	$307,918
			Project Total	**$307,918**

Butler WRF Recharge Wells

UT00309CO	Water	2050-2140-543002	CIPWR	$223,779
UT00309SY	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$29,860
UT00309CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$87,588
UT00309SY	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	$28,125
UT00309CO	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	$215,625
UT00309SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$28,125
UT00309CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$300,909
UT00309SY	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWR	$9,375
UT00309CO	Wastewater Impact Fees - East of Agua Fria	2506-2626-543002	CIPWR	$71,875
UT00309SY	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPWR	$9,375
UT00309CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543002	CIPWR	$71,875
			Project Total	**$1,076,511**

CAP Pump Station Rehabilitation

UT00274DS	Water	2050-2140-543002	CIPWR	$400,773
			Project Total	**$400,773**

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	$68,665
			Project Total	**$68,665**

Desert Harbor-Arrowhead Shores Well Mixing

UT00312CO	Water	2050-2140-543002	CIPWR	$982,048
UT00312CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$1,741,101
UT00312CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$344,347
			Project Total	**$3,067,496**

Fire Hydrant Infill and Replacement

UT00204CO	Water	2050-2140-543002	CIPWR	$323,798
			Project Total	**$323,798**

Greenway WTP Equipment Upgrade and Replacement

UT00316EQ	Water	2050-2140-541003	CIPWR	$287,000
UT00316CO	Water	2050-2140-543002	CIPWR	$75,841
			Project Total	**$362,841**

Hillcrest 8 inch Waterline

UT00426CO	Water	2050-2140-543002	CIPWR	$637,321
			Project Total	**$637,321**

Jomax Booster Station Upgrades

UT00285SY	Water	2050-2140-520099	CIPWR	$50,000
UT00285DS	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$94,643
UT00285DS	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$175,587
			Project Total	**$320,230**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Water

Lake Pleasant Parkway 16-inch Waterline

UT00439DS	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$218,000
			Project Total	**$218,000**

Lone Mtn Pkwy 36-inch Waterline; LPP to L303

UT00233CO	Water Expansion	2161-2221-543002	CIPWR	$1,865,986
UT00233CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$1,370,396
			Project Total	**$3,236,382**

LPH Mystic Water Oversizing

UT00445CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$261,097
			Project Total	**$261,097**

Miscellaneous Local Waterline Improvements

UT00203CO	Water	2050-2140-543002	CIPWR	$506,628
			Project Total	**$506,628**

New River Utility Co. Acquisition & Improvements

UT00390CO	WIFA Loan 2015(New River Util)	2270-2350-543002	CIPWR	$2,466,270
			Project Total	**$2,466,270**

Pyramid Peak Water Treatment Plant - Upgrades

UT00037CO	Water	2050-2140-543002	CIPWR	$2,046,846
UT00037CO	Water Expansion	2161-2221-543002	CIPWR	$23,000
			Project Total	**$2,069,846**

Pyramid Peak Water Treatment Plant Expansion

UT00334OT	Water	2050-2140-541003	CIPWR	$300,000
UT00334CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$789,616
UT00334CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$769,125
UT00334OT	WIFA Loan 2015(New River Util)	2270-2350-541003	CIPWR	$24,176,436
UT00334CO	WIFA Loan 2017 (Pyramid Peak)	2271-2297-543002	CIPWR	$3,090,525
UT00334OT	WIFA Loan 2017 (Pyramid Peak)	2271-2297-561002	CIPWR	$25,000
			Project Total	**$29,150,702**

Quintero WTP Equipment Upgrade and Replacement

UT00418OT	Water	2050-2140-524012	CIPWR	$243,352
UT00418CO	Water	2050-2140-543002	CIPWR	$79,697
			Project Total	**$323,049**

Reclaimed Water Booster Land Purchase at IPS

UT00329LA	Water	2050-2140-540000	CIPWR	$533,851
			Project Total	**$533,851**

SCADA Equipment Replacement

UT00266EQ	Water	2050-2140-541003	CIPWR	$75,000
UT00266CO	Water	2050-2140-543002	CIPWR	$201,442
UT00266EQ	Wastewater	2400-2550-541003	CIPWR	$75,000
UT00266CO	Wastewater	2400-2550-543002	CIPWR	$75,000
			Project Total	**$426,442**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Water

Technology and Security Master Plan

UT00304SY	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$40,500
UT00304SY	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	$13,500
UT00304SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$171,000
UT00304SY	Wastewater	2400-2550-520099	CIPWR	$75,000
			Project Total	**$300,000**

Terramar Booster Pump Station Rehabilitation

UT00412DS	Water	2050-2140-543002	CIPWR	$200,000
			Project Total	**$200,000**

Thunderbird Rd 16" Watermain Replacement

UT00416CO	Water	2050-2140-520099	CIPWR	$1
UT00416CO	Water	2050-2140-543002	CIPWR	$2,936,027
			Project Total	**$2,936,028**

Ventana Well, Booster Rehabilitation

UT00394CO	Water	2050-2140-543002	CIPWR	$312,367
			Project Total	**$312,367**

Vistancia Commercial Core Study

UT00435SY	Water	2050-2140-520099	CIPWR	$50,000
			Project Total	**$50,000**

Water & Wastewater Rate Study

UT00298SY	Water	2050-2140-520099	CIPWR	$45,000
UT00298SY	Wastewater	2400-2550-520099	CIPWR	$15,000
			Project Total	**$60,000**

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	$1,344,153
			Project Total	**$1,344,153**

Water Line Assessment and Replacement

UT00335CO	Water	2050-2140-543002	CIPWR	$1,226,391
			Project Total	**$1,226,391**

Water Meter Replacement Program

UT00326EQ	Water	2050-2140-541003	CIPWR	$1,357,345
UT00326OT	Water	2050-2140-542006	CIPWR	$1,590
UT00326CO	Water	2050-2140-543002	CIPWR	$662,097
UT00326EQ	Wastewater	2400-2550-541003	CIPWR	$677,655
UT00326OT	Wastewater	2400-2550-542006	CIPWR	$12,670
			Project Total	**$2,711,357**

Water/Wastewater Hydraulic Model Update

UT00428SY	Water	2050-2140-520099	CIPWR	$200,000
UT00428SY	Wastewater	2400-2550-520099	CIPWR	$200,000
			Project Total	**$400,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2019

Project Type - Water

Water/Wastewater/Expansion Fee Update

UT00070SY	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$9,000
UT00070SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$10,375
UT00070SY	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWR	$7,400
UT00070SY	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPWR	$1,100
UT00070SY	Wastewater Impact Fees - Post 1-1-2012	2509-2629-520099	CIPWR	$7,125
			Project Total	**$35,000**

Weedville Well Site Rehabilitation

UT00441CO	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	$850,000
			Project Total	**$850,000**

Wellhead Water Quality Mitigation

UT00272CO	Water	2050-2140-543002	CIPWR	$2,399,385
UT00272CO	Water Expansion	2161-2221-543002	CIPWR	$826,190
UT00272CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$478,435
			Project Total	**$3,704,010**

Wells - New Construction

UT00117CO	Water	2050-2140-543002	CIPWR	$112,000
UT00117CO	Water Expansion	2161-2221-543002	CIPWR	$16,548
UT00117SY	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$20,479
UT00117LA	Water Impact Fees - North of Bell Rd	2164-2224-540000	CIPWR	$50,000
UT00117CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$900,001
UT00117DS	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$150,000
			Project Total	**$1,249,028**

West Agua Fria Water Lines

UT00170CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$975,987
			Project Total	**$975,987**

Westland Rd. Reservoir and Booster Station

UT00336CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$667,975
UT00336CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$819,861
			Project Total	**$1,487,836**

White Mountain Apache Tribe Water Rights Purchase

UT00234CO	Water	2050-2140-543002	CIPWR	$1,026,020
UT00234OT	Water Resource Fees - Post 8-1-2014	2167-2227-523515	CIPWR	$457,395
UT00234CO	Water Resource Fees - Post 8-1-2014	2167-2227-543002	CIPWR	$1,183,286
			Project Total	**$2,666,701**

Zone 1/2 PRV Upgrades (91st and Cactus)

UT00261DS	Water	2050-2140-543002	CIPWR	$150,000
			Project Total	**$150,000**

Total - Water ***$71,871,437***

Total FY 19 CIP ***$277,104,099***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
General Fund					
City Attorney					
Civil	0200-01	Codification - Other Professional Services	$0	$5,000	**$5,000**
		Total - City Attorney	**$0**	**$5,000**	**$5,000**
City Clerk					
City Clerk	0150-01	Primary and General Elections	$222,275	$0	**$222,275**
		Total - City Clerk	**$222,275**	**$0**	**$222,275**
Community Services					
Peoria Center for Performing Arts	0043-02	PCPA Ticket Surcharge Expenditure Authority	$20,000	$0	**$20,000**
Community Services Administration	1400-01	Minimum Wage Increases (Department Wide)	$0	$130,300	**$130,300**
Community Services Administration	1400-02	Professional Development Program (Department Wide)	$20,000	$0	**$20,000**
Community Services Administration	1400-03	APS Rate Increases (Department Wide)	$0	$5,000	**$5,000**
Community Services Administration	1400-04	Bank Service Charges (Department Wide)	$0	$49,873	**$49,873**
Am/Pm Program	1420-02	AMPM: Enrichment Opportunities	$0	$44,700	**$44,700**
Am/Pm Program	1420-02	AMPM: Attendance Increase	$0	$175,000	**$175,000**
Am/Pm Program	1420-04	AMPM: ACA Benefitted Employees	$0	$40,000	**$40,000**
Am/Pm Program	1420-1	21st Century Grant Funded Program	$52,000	$0	**$52,000**
Summer Camp Program	1450-01	Summer Camp Attendance Increase	$0	$48,500	**$48,500**
Special Events Program	1510-02	Veterans Day	$30,000	$0	**$30,000**
Special Events Program	1510-03	P83 Party	$120,000	$0	**$120,000**
Special Events Program	1510-04	Special Events Coordinator (Fixed Term, One Year)	$81,826	$0	**$81,826**
Special Events Program	1510-05	MLK Event	$35,000	$0	**$35,000**
Special Events Program	1510-06	Bravo Peoria/Explore the Library	$20,132	$0	**$20,132**
Special Events Program	1510-07	Affiliate Event Support	$60,000	$0	**$60,000**
Special Events Program	1510-08	Northern Peoria Event	$105,642	$0	**$105,642**
Special Events Program	1510-09	Somos Peoria	$153,400	$0	**$153,400**
Special Events Program	1510-10	Extended Holiday Festival	$16,100	$0	**$16,100**
Special Events Program	1510-11	ParkFest!	$62,245	$0	**$62,245**
Special Events Program	1510-12	Special Event Consultant	$30,000	$0	**$30,000**
Rio Vista Community Park	1531-02	Rio Vista Park: Veterans Memorial Maintenance	$0	$5,000	**$5,000**
Contracted Landscape Maintenance	1600-02	Right-of-Way Contract Pricing Increase	$0	$50,000	**$50,000**
Trails Maintenance	1610-02	Trails Maintenance Equipment and Staffing	$78,500	$86,924	**$165,424**
		Total - Community Services	**$884,845**	**$635,297**	**$1,520,142**
Development and Engineering					
Building Development	0650-02	Electronic Tablets - Bldg/Eng Inspectors	$16,355	$0	**$16,355**
Building Development	0650-03	Convert Building Inspector I Position to a II	$0	$3,883	**$3,883**
Engineering Admin	0750-01	Inspection/Analytic Apps for Accela	$5,000	$30,000	**$35,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
Site Development	0810-01	Development Technician I	$0	$68,143	**$68,143**
Site Development	0810-02	Development Technician I (Contract)	$65,660	$0	**$65,660**
Engineering Services	0812-01	Engineering Supervisor - Increase Hours to 1.0 FTE	$0	$24,000	**$24,000**
Eng Inspection Svc	0820-01	Engineering Inspector	$0	$84,283	**$84,283**
Eng Inspection Svc	0820-02	Engineering Inspector (Contract)	$106,493	$3,000	**$109,493**
		Total - Development and Engineering	**$193,508**	**$213,309**	**$406,817**
Economic Development Services					
Business and Real Estate Development	0352-02	Sales and Marketing Overnight Travel	$35,100	$0	**$35,100**
Business and Real Estate Development	0352-03	Community Promotions and Investment Forum Event	$55,000	$0	**$55,000**
Business and Real Estate Development	0352-04	Small Business Development Center - Contract	$97,860	$0	**$97,860**
Business and Real Estate Development	0352-05	Sales and Marketing Advertisement	$37,643	$0	**$37,643**
Business and Real Estate Development	0352-08	Business Attraction Coordinator - Contract	$76,000	$0	**$76,000**
		Total - Economic Development Services	**$301,603**	**$0**	**$301,603**
Finance					
Financial Services	0410-05	Investment Fees	$0	$40,000	**$40,000**
Tax Audit & Collections	0420-01	AZ Dept of Revenue (ADOR) Fee Increase	$0	$29,000	**$29,000**
Materials Management	0440-02	Various Copier Replacements	$24,000	$0	**$24,000**
Materials Management	0440-03	Mail Equipment Replacement	$9,000	$0	**$9,000**
		Total - Finance	**$33,000**	**$69,000**	**$102,000**
Finance Utilities					
Customer Service	0450-01	Banking Services Credit Card Fees	$0	$192,470	**$192,470**
Customer Service	0450-02	Office Equipment and Furniture	$12,300	$0	**$12,300**
		Total - Finance Utilities	**$12,300**	**$192,470**	**$204,770**
Fire-Medical					
Fire Admin	1200-02	Residential Lockbox Program	$0	$5,000	**$5,000**
Emergency Medical Services	1230-02	Cardiac Monitor - Replacement	$720,000	$0	**$720,000**
Emergency Medical Services	1230-04	Paramedic Training	$132,680	$51,840	**$184,520**
Fire Operations	1260-01	Firefighter Personal Protective Equipment	$73,000	$0	**$73,000**
Ambulance Operations	1270-01	Ambulance Rescue Phase II	$110,000	$1,553,180	**$1,663,180**
		Total - Fire-Medical	**$1,035,680**	**$1,610,020**	**$2,645,700**
Human Resources					
Human Resources	0070-02	Professional Development	$25,000	$0	**$25,000**
Human Resources	0070-03	Graduate/Intern Program	$22,000	$0	**$22,000**
		Total - Human Resources	**$47,000**	**$0**	**$47,000**
Leadership and Management					
City Manager's Office	0020-01	Audit Support Funding	$30,000	$0	**$30,000**
Governmental Affairs	0025-01	State and Federal Services	$115,000	$0	**$115,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
Governmental Affairs	0025-02	Peoria's Share for Federal Representation	$21,818	$0	**$21,818**
Governmental Affairs	0025-03	Luke Fighter Country Partnership	$30,000	$0	**$30,000**
Office of Sustainability	0026-01	Sustainability Event	$10,000	$0	**$10,000**
Office of Sustainability	0026-02	In-House Employee Training	$5,000	$0	**$5,000**
Office of Real Estate Development	0027-01	Project Technical Studies	$150,000	$0	**$150,000**
Office of Real Estate Development	0027-02	Land Development Consultant Services	$250,000	$0	**$250,000**
Office of Real Estate Development	0027-03	Real Estate Development Officer	$0	$205,000	**$205,000**
		Total - Leadership and Management	**$611,818**	**$205,000**	**$816,818**
Mayor and Council					
Mayor & City Council	0010-01	State of the City Event	$15,000	$0	**$15,000**
Mayor & City Council	0010-02	Travel Expenses	$6,250	$0	**$6,250**
Mayor & City Council	0010-03	Youth Delegation to Conferences	$8,000	$0	**$8,000**
		Total - Mayor and Council	**$29,250**	**$0**	**$29,250**
Municipal Court					
Municipal Court	0250-01	Contract Judicial Assistant	$20,000	$0	**$20,000**
		Total - Municipal Court	**$20,000**	**$0**	**$20,000**
Office of Communications					
Public Information Office	0040-02	Tourism	$20,000	$0	**$20,000**
Public Information Office	0040-03	Web and Graphics Support	$30,000	$0	**$30,000**
Peoria Channel 11	0041-01	Council Chamber Fiber Replacement	$15,000	$0	**$15,000**
		Total - Office of Communications	**$65,000**	**$0**	**$65,000**
Planning and Community Development					
Community Assistance	0570-02	Admin Assistant II	$0	$60,328	**$60,328**
Planning	0610-01	Planning Technician	$0	$66,355	**$66,355**
Planning	0610-02	Historic Preservation	$20,000	$0	**$20,000**
Planning	0610-03	Contract Planner	$0	$80,702	**$80,702**
		Total - Planning and Community Development	**$20,000**	**$207,385**	**$227,385**
Police					
Neighborhood Services	0550-01	Enhanced Abatement	$30,000	$0	**$30,000**
Neighborhood Services	0550-02	Crime Prevention Specialist	$2,425	$68,355	**$70,780**
Police Administration	1000-01	Contract Legal Advisor	$80,000	$0	**$80,000**
Police Administration	1000-02	CAD/RMS Software Upgrade	$155,600	$0	**$155,600**
Criminal Investigation	1010-01	Police Services Officer (2)	$87,640	$149,332	**$236,972**
Patrol Services - South	1020-02	Crime Prevention Program	$35,000	$0	**$35,000**
Patrol Services - South	1020-03	Police Services Officer - Patrol	$277,108	$326,636	**$603,744**
Patrol Services - South	1020-04	Police Officers (3)	$149,178	$336,447	**$485,625**
Operations Support	1025-01	Moving Radars - Replacement Motorcycles	$6,925	$0	**$6,925**
Operations Support	1025-02	Traffic Prevention Program	$35,000	$0	**$35,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
Operations Support	1025-03	Traffic Monitoring System	$10,000	$2,000	**$12,000**
Pd Technical Support	1030-01	Contract Personnel - Telephone Report Writing Unit	$52,000	$0	**$52,000**
Pd Technical Support	1030-02	Police Support Assistant	$3,827	$55,947	**$59,774**
Staff Services	1040-01	Enhanced Internship Program	$40,000	$0	**$40,000**
Pd Communications	1050-01	Communications Support - Contract Personnel	$50,000	$0	**$50,000**
Pd Communications	1050-02	Police Communication Specialist	$0	$69,890	**$69,890**
		Total - Police	**$1,014,703**	**$1,008,607**	**$2,023,310**
		Total - General Fund	***$4,490,982***	***$4,146,088***	***$8,637,070***
Percent for the Arts Fund					
Community Services					
Percent For The Arts	0120-01	Arts Grants Funding	$24,800	$0	**$24,800**
Percent For The Arts	0120-02	Performing Arts Programming	$65,000	$0	**$65,000**
Percent For The Arts	0120-03	Public Art	$115,000	$0	**$115,000**
Percent For The Arts	0120-04	Photography of Arts Inventory	$5,000	$0	**$5,000**
		Total - Community Services	**$209,800**	**$0**	**$209,800**
		Total - Percent for the Arts Fund	***$209,800***	***$0***	***$209,800***
Sports Complex Fund					
Community Services					
Complex Operations/Maint	2000-02	Sports Complex: Electricity	$0	$55,000	**$55,000**
Complex Operations/Maint	2000-03	Sports Complex: Repair and Maintenance	$100,000	$0	**$100,000**
Complex Operations/Maint	2000-04	Sports Facilities: Equipment Replacement	$30,000	$0	**$30,000**
Complex Operations/Maint	2000-05	Sports Complex: Stadium Security	$0	$40,000	**$40,000**
Complex Operations/Maint	2000-06	Sports Complex: Backstop Netting	$100,000	$0	**$100,000**
		Total - Community Services	**$230,000**	**$95,000**	**$325,000**
		Total - Sports Complex Fund	***$230,000***	***$95,000***	***$325,000***
Water Fund					
Public Works					
Utilities Operations Admin	2055-01	Professional SCADA / Instrumentation Services	$0	$50,000	**$50,000**
Utilities Operations Admin	2055-02	SCADA Instrumentation Control Specialist	$40,700	$83,561	**$124,261**
Production Svcs	2070-01	Water Production Increased Electrical Cost	$0	$300,000	**$300,000**
Blue Staking	2090-01	Utility Locator II	$0	$75,800	**$75,800**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
Water Resources/Conservation	2120-01	Northern Arizona Forest Fund	$30,000	$0	**$30,000**
Water Supply	2125-01	CAP Water Supply	$0	$1,124,091	**$1,124,091**
		Total - Public Works	**$70,700**	**$1,633,452**	**$1,704,152**
		Total - Water Fund	***$70,700***	***$1,633,452***	***$1,704,152***
Wastewater Fund					
Public Works					
Wastewater Environmental	2490-01	Stormwater Program Expansion	$25,025	$37,314	**$62,339**
Jomax Water Reclamation Facility	2495-01	Utility Plant Operator I	$31,070	$71,794	**$102,864**
		Total - Public Works	**$56,095**	**$109,108**	**$165,203**
		Total - Wastewater Fund	***$56,095***	***$109,108***	***$165,203***
Residential Solid Waste Fund					
Public Works					
Residential Collection	2760-01	Equipment Operators and Automated Side Loaders	$675,000	$337,538	**$1,012,538**
Residential Collection	2760-02	Landfill Services	$0	$200,000	**$200,000**
		Total - Public Works	**$675,000**	**$537,538**	**$1,212,538**
		Total - Residential Solid Waste Fund	***$675,000***	***$537,538***	***$1,212,538***
Fleet Services Fund					
Public Works					
Fleet Maintenance	3420-01	Automotive Technicians (2)	$4,000	$152,100	**$156,100**
Fleet Maintenance	3420-02	Fleet Operating & Maintenance Accounts	$0	$106,200	**$106,200**
Fleet Maintenance	3420-03	Faster Asset Solutions Upgrade	$123,000	$17,000	**$140,000**
		Total - Public Works	**$127,000**	**$275,300**	**$402,300**
		Total - Fleet Services Fund	***$127,000***	***$275,300***	***$402,300***
Facilities Maintenance Fund					
Public Works					
Custodial Services	3660-04	Water Heater Replacements	$25,000	$0	**$25,000**
Custodial Services	3660-05	Janitorial Service - Power Washing	$0	$15,000	**$15,000**
Technical Operations	3700-01	Building Repair and Maintenance Costs	$48,000	$0	**$48,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
Technical Operations	3700-04	Truck for Facilities Technician II	$33,000	$3,930	**$36,930**
		Total - Public Works	**$106,000**	**$18,930**	**$124,930**
		Total - Facilities Maintenance Fund	***$106,000***	***$18,930***	***$124,930***
Information Technology Fund					
Information Technology					
IT Operations	3750-01	Customer Service Representative II	$67,720	$0	**$67,720**
IT Operations	3750-02	Technology Center Staff Chair Replacements	$32,000	$0	**$32,000**
IT Operations	3750-03	Adobe License Upgrades	$40,440	$0	**$40,440**
IT Operations	3750-04	Software & Hardware Maintenance	$0	$19,325	**$19,325**
		Total - Information Technology	**$140,160**	**$19,325**	**$159,485**
		Total - Information Technology Fund	***$140,160***	***$19,325***	***$159,485***
IT Project Fund					
Information Technology					
IT Projects	3850-01	Technology System Upgrades/Projects Prof Services	$90,000	$0	**$90,000**
		Total - Information Technology	**$90,000**	**$0**	**$90,000**
		Total - IT Project Fund	***$90,000***	***$0***	***$90,000***
Home Grant Fund					
Planning and Community Development					
Home Grant	7150-01	FY19 HOME Funding	$0	$12,254	**$12,254**
		Total - Planning and Community Development	**$0**	**$12,254**	**$12,254**
		Total - Home Grant Fund	***$0***	***$12,254***	***$12,254***
Public Transit Fund					
Public Works					
Transit Division	7200-01	Transit Replacement Bus	$78,500	$0	**$78,500**
Transit Division	7200-03	Non Ad Bus Shelters Cleaning and Maintenance	$0	$42,480	**$42,480**
Transit Division	7200-04	Transit Manager	$2,028	$68,015	**$70,043**
Transit Division	7200-05	North Peoria Circulator Route	$1,425,000	$544,061	**$1,969,061**
		Total - Public Works	**$1,505,528**	**$654,556**	**$2,160,084**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
		Total - Public Transit Fund	***$1,505,528***	***$654,556***	***$2,160,084***
Adult Day Program Grant Fund					
Community Services					
Adult Day Prg Grant	7250-01	DDD Recreation Coordinator	$0	$62,702	**$62,702**
Adult Day Prg Grant	7250-02	GSE Program Development	$11,030	$0	**$11,030**
		Total - Community Services	**$11,030**	**$62,702**	**$73,732**
		Total - Adult Day Program Grant Fund	***$11,030***	***$62,702***	***$73,732***
State Anti-Racketeering - PD Fund					
Police					
St Anti-Racketeering-Pd	7500-01	Leadership Training	$25,000	$0	**$25,000**
St Anti-Racketeering-Pd	7500-02	Policy Management Software	$9,700	$0	**$9,700**
		Total - Police	**$34,700**	**$0**	**$34,700**
		Total - State Anti-Racketeering - PD Fund	***$34,700***	***$0***	***$34,700***
Federal Forfeiture Fund					
Police					
Federal Forfeiture	7520-01	PSAB Storage Lockers	$35,000	$0	**$35,000**
Federal Forfeiture	7520-02	Criminal Investigation Training and Equipment	$18,700	$0	**$18,700**
Federal Forfeiture	7520-03	SWAT Weapons	$13,500	$0	**$13,500**
Federal Forfeiture	7520-04	Interactive Firearms Training Simulator	$45,000	$0	**$45,000**
Federal Forfeiture	7520-05	Investigative Equipment	$65,000	$0	**$65,000**
Federal Forfeiture	7520-06	Furniture Replacement	$50,000	$0	**$50,000**
Federal Forfeiture	7520-07	Replacement Storage Bins	$5,000	$0	**$5,000**
Federal Forfeiture	7520-08	Mobile Alarm System	$4,500	$0	**$4,500**
Federal Forfeiture	7520-09	Law Enforcement Technology Equipment	$21,000	$0	**$21,000**
Federal Forfeiture	7520-10	All-Terrain Utility Vehicle	$16,000	$0	**$16,000**
		Total - Police	**$273,700**	**$0**	**$273,700**
		Total - Federal Forfeiture Fund	***$273,700***	***$0***	***$273,700***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2019 One-time Cost	FY 2019 Ongoing Cost	FY 2019 Total Cost
Vol Firefighter Pension Trust Fund					
Fire-Medical					
Vol Firefighter Pension Trust	8000-01	Volunteer Firefighter Pension Fund	$10,000	$0	**$10,000**
		Total - Fire-Medical	**$10,000**	**$0**	**$10,000**
		Total - Vol Firefighter Pension Trust Fund	***$10,000***	***$0***	***$10,000***
		Total - Additions/(Reductions)	**$8,030,695**	**$7,564,253**	**$15,594,948**

Schedule 12 - Improvement Districts Revenues

Description		Projected FY2019
SLID 1	Westfield Gardens	$ 1,346
SLID 2	Autumn Point	$ 1,567
SLID 3	Vistas Avenida II	$ 1,094
SLID 4	Cypress Point Estates II @ WBV	$ 1,767
SLID 5	Shavano	$ 1,741
SLID 6	Bell Park Central	$ 2,609
SLID 7	Bell Park & Parcels 2B-8	$ 7,379
SLID 8	Foxwood Unit Four	$ 1,741
SLID 9	Vista Crossing	$ 1,213
SLID 10	Vista Pinnacle	$ 2,721
SLID 11	North Shores @ Ventana Lakes	$ 841
SLID 12	Vistas @ Desert Harbor Phase I	$ 1,514
SLID 13	Village Terrace	$ 2,010
SLID 14	The Coves/Ventana Lakes	$ 3,763
SLID 15	Windwood	$ 957
SLID 16	Lakeside Unit 2 @ Ventana Lakes	$ 2,422
SLID 17	Arrowhead Shores I	$ 3,030
SLID 18	Arrowhead Shores II	$ 2,777
SLID 19	Westfield Gardens 2	$ 787
SLID 20	Cactus Point Crossing	$ 1,891
SLID 21	Country Meadows Estates	$ 1,935
SLID 22	The Gardens @ V.L. includes North I	$ 4,124
SLID 23	Brookside Village I & II	$ 1,767
SLID 24	Country Meadows Unit 11	$ 169
SLID 25	Vista Point, Village Terrace II & III @	$ 2,919
SLID 26	Calbrisa	$ 2,079
SLID 27	Torrey Pines I & II	$ 3,114
SLID 28	The Landings @ V.L. includes South	$ 3,114
SLID 29	Sweetwater Place	$ 2,438
SLID 30	Vistas @ Desert Harbor Unit II	$ 1,683
SLID 31	Westfield Gardens III	$ 1,471
SLID 32	83rd Ave & Thunderbird	$ 4,266
SLID 33	Crystal Cove	$ 2,272
SLID 34	Villas @ Desert Harbor	$ 673
SLID 36	Arrowhead Cove	$ 1,935
SLID 37	Vistas Fairways @ WBV	$ 2,691
SLID 39	Bridlewood	$ 6,144
SLID 40	The Shores @ V.L.	$ 757
SLID 41	Fairway Views @ WBV	$ 1,851
SLID 42	Sweetwater Place II	$ 783
SLID 43	Steeple Hill	$ 2,515
SLID 44	Paradise Shores	$ 1,430
SLID 45	Calle Lejos Estates	$ 1,178
SLID 46	Eagle Ridge @ WBV	$ 2,525
SLID 47	Olive Park	$ 1,132
SLID 48	Paseo Verde Estates	$ 2,955
SLID 49	The Boardwalk	$ 2,693
SLID 50	Parkridge I & II	$ 12,288
SLID 51	Scottland Hills @ WBV	$ 1,514
SLID 54	Wildflower Point I	$ 2,020
SLID 55	Crystal Bay @ Desert Harbor	$ 420
SLID 56	Diamond Cove @ Desert Harbor	$ 2,229
SLID 57	Alta Vista Estates	$ 8,831
SLID 58	Sweetwater Ridge	$ 5,772
SLID 59	Hunter Ridge	$ 2,356
SLID 60	Arrowhead Horizons	$ 1,767
SLID 61	Cactus Place	$ 673
SLID 62	Legacy Place	$ 1,828
SLID 63	Granite Run	$ 3,198
SLID 64	Willow Ridge @ WBV	$ 3,703
SLID 66	New River Shores	$ 3,282
SLID 70	Sweetwater Ridge Unit 3	$ 469
SLID 71	Teresita	$ 2,084
SLID 72	Country Club Estates @ WBV	$ 1,010
SLID 73	Fletcher Heights Phase 1A	$ 16,883
SLID 76	Silverton	$ 6,144
SLID 77	Deer Village Unit 3	$ 1,346
SLID 78	Deer Village Unit 1	$ 2,020
SLID 79	Deer Village Unit 2	$ 2,188
SLID 80	Deer Village Unit 4	$ 1,599
SLID 82	Pivotal Peoria Center Tracts C & D	$ 1,915
SLID 83	Fairmont Unit 1	$ 4,881
SLID 84	Fairmont Unit 2	$ 3,030
SLID 93	Terramar Parcel 1	$ 5,017
SLID 94	Terramar Parcel 2A	$ 570
SLID 95	Terramar Parcel 3	$ 2,807
SLID 96	Terramar Parcel 4A	$ 1,743
SLID 97	Terramar Parcel 5	$ 1,599
SLID 98	Terramar Parcel 6	$ 3,665
SLID 99	Terramar Parcel 7B	$ 2,025
SLID 101	Terramar Parcel 9A	$ 1,178
SLID 102	Terramar Parcel 10A	$ 673
SLID 104	Dove Valley Ranch Parcel 2A3	$ 2,737
SLID 107	Fletcher Heights Phase 1B	$ 9,136
SLID 108	Fletcher Heights Phase 1C	$ 4,220
SLID 110	South Bay @ Ventana Lakes	$ 1,939
SLID 114	Fletcher Heights Phase 2A	$ 11,217
SLID 116	Tierra Norte V	$ 3,075
SLID 117	Summersett Village	$ 9,680
SLID 119	Dove Valley Ranch Parcel 3A	$ 2,053
SLID 121	Dove Valley Ranch Parcels 3D & 3E	$ 5,361
SLID 122	Clearview Estates	$ 4,106
SLID 123	Terramar Parcel 2B	$ 3,516
SLID 125	Terramar Parcel 12	$ 3,714
SLID 126	Terramar Parcel 13	$ 2,476

Description		Projected FY2019
SLID 127	Terramar Parcel 14	$ 1,599
SLID 128	Peoria Mountain Vistas	$ 3,992
SLID 129	Fletcher Heights Phase 2B	$ 10,380
SLID 131	Bay Pointe @ V.L.	$ 5,260
SLID 135	Sun Cliff IV	$ 4,335
SLID 136	Ironwood Phase 1A	$ 2,167
SLID 137	Ironwood Phase 1B	$ 1,482
SLID 138	Ironwood Phase 2A	$ 1,140
SLID 139	Ironwood Phase 2B	$ 912
SLID 140	Ironwood Phase 3A	$ 570
SLID 141	Ironwood Phase 3B	$ 570
SLID 142	Ironwood Phase 4A	$ 570
SLID 143	Ironwood Phase 4B	$ 684
SLID 144	Crosswinds	$ 2,167
SLID 145	Sun Cliff III	$ 798
SLID 146	Ryland @ Silvercreek	$ 3,650
SLID 147	Harbor Shores @ Desert Harbor	$ 757
SLID 148	Sun Aire Estates, UNIT 6	$ 1,306
SLID 149	Silverton 2	$ 5,703
SLID 150	Dove Valley Ranch Parcel 6	$ 6,274
SLID 151	Dove Valley Ranch Parcel 3B	$ 3,878
SLID 152	Dove Valley Ranch Parcel 3C	$ 3,536
SLID 153	Dove Valley Ranch Parcel 3F	$ 1,597
SLID 154	Dove Valley Ranch Parcel 2B & 2C	$ 1,368
SLID 155	Dove Valley Ranch Parcel 2D	$ 3,962
SLID 156	Dove Valley Ranch Parcel 2E	$ 2,395
SLID 157	Dove Valley Ranch Parcel 2F	$ 1,939
SLID 159	Terramar Parcel 7A	$ 1,683
SLID 160	Terramar Parcel 11	$ 1,580
SLID 161	Skyview Place	$ 2,442
SLID 162	Arrowhead Shadows	$ 2,724
SLID 163	Greystone Heritage @ V.L.	$ 1,346
SLID 164	Erin Groves	$ 2,912
SLID 166	Bay Pointe Unit Two @ V.L.	$ 3,006
SLID 167	Springer Ranch 2	$ 1,393
SLID 171	Greystone II Heritage @ V.L.	$ 2,462
SLID 172	Erin Groves 2	$ 1,480
SLID 174	Hunter Field Estates	$ 1,815
SLID 176	Twin Palms	$ 1,597
SLID 177	Desert Star Subdivision	$ 7,795
SLID 179	Westwing Mountain Parcel 1A	$ 1,825
SLID 183	Westwing Mountain Parcel 4	$ 342
SLID 184	Westwing Mountain Parcel 5	$ 228
SLID 185	Westwing Mountain Parcel 6	$ 456
SLID 187	Westwing Mountain Parcel 8	$ 1,366
SLID 188	Westwing Mountain Parcel 9	$ 1,597
SLID 189	Westwing Mountain Parcel 10	$ 1,254
SLID 190	Westwing Mountain Parcel 11	$ 1,597
SLID 191	Westwing Mountain Parcel 12	$ 1,482
SLID 195	South Bay Unit 2 @ Ventana Lakes	$ 2,281
SLID 197	Sun Cliff V	$ 3,317
SLID 198	Fletcher Heights 3A	$ 11,891
SLID 199	Fletcher Heights 3B	$ 3,518
SLID 201	Central Park Subdivision	$ 3,536
SLID 202	Starlight Canyon	$ 912
SLID 204	North Ranch	$ 3,288
SLID 205	Tuscany Shores - Desert Harbor Par	$ 1,346
SLID 206	West Valley Ranch	$ 1,306
SLID 207	Sunset Ranch	$ 3,391
SLID 208	Sonoran Mountain Ranch Parcel 1	$ 2,609
SLID 209	Sonoran Mountain Ranch Parcel 2	$ 2,693
SLID 210	Vistancia Village A Par A37	$ 925
SLID 211	Vistancia Village A Par A36	$ 1,262
SLID 212	Vistancia Village A Par A33	$ 1,178
SLID 213	Vistancia Village Par A 32	$ 1,010
SLID 214	Vistancia Village A Par A14	$ 841
SLID 215	Vistancia Village A Par A13	$ 673
SLID 216	Vistancia Village Par A12	$ 1,094
SLID 218	Vistancia Village A Par A10B	$ 1,010
SLID 221	Cibola Vista 1B	$ 1,298
SLID 222	Cibola Vista 2	$ 2,440
SLID 223	Cibola Vista 3	$ 5,726
SLID 224	Cibola Vista 4	$ 1,935
SLID 225	Cibola Vista 5	$ 3,366
SLID 226	Sonoran Mountain Ranch Parcel 4.1	$ 2,356
SLID 227	Sonoran Mountain Ranch Parcel 4.2	$ 1,767
SLID 228	Sonoran Mountain Ranch Parcel 5	$ 1,683
SLID 229	Sonoran Mountain Ranch Parcel 6	$ 2,693
SLID 230	Sonoran Mountain Ranch Parcel 7	$ 2,861
SLID 231	Sonoran Mountain Ranch Parcel 9A I	$ 1,767
SLID 232	Sonoran Mountain Ranch Parcel 9A I	$ 1,178
SLID 233	Westwing Ph 2 Par 18	$ 2,041
SLID 234	Westwing Ph 2 Par 19	$ 912
SLID 235	Westwing Ph 2 Par 29	$ 2,965
SLID 236	Westwing Ph 2 Par 15	$ 2,167
SLID 237	Sonoran Mtn Ranch 9b	$ 2,567
SLID 238	Casa Del Rey	$ 9,174
SLID 239	Westwing Ph 2 Par 21	$ 1,021
SLID 240	Westwing Ph 2 Par 22	$ 1,361
SLID 1000	Sonoran Mountain Ranch Parcel 10	$ 3,955
SLID 1001	Vistancia Village A Parcel A9	$ 1,178
SLID 1002	Fletcher Farms	$ 2,104
SLID 1004	Vistancia Village A Parcel G10	$ 673
SLID 1005	Vistancia Phase 2 Parcel A-8	$ 757
SLID 1006	Vistancia Phase 2 Parcel A-15	$ 1,094

Description		Projected FY2019
SLID 1007	Vistancia North Parcel G-11	$ 504
SLID 1008	Riverstone Estates	$ 1,767
SLID 1009	Vistancia Village A Parcel G3	$ 1,430
SLID 1010	Vistancia Parcel A-7	$ 504
SLID 1011	Varney Village	$ 252
SLID 1012	Vistancia North Parcel G-4	$ 673
SLID 1013	Vistancia A28	$ 1,851
SLID 1014	Vistancia A29	$ 993
SLID 1016	Sonoran Mountain Ranch Parcel 14	$ 1,935
SLID 1017	Vistancia Parcel G2	$ 1,262
SLID 1018	Park Rose	$ 1,973
SLID 1019	Vistancia North G-1	$ 3,327
SLID 1020	Plaza Del Rio Phase I	$ 420
SLID 1021	Plaza Del Rio Phase 2	$ 1,010
SLID 1022	Tierra del Rio Parcel 6	$ 11,650
SLID 1023	Tierra Del Rio North - Parcel 28	$ 1,430
SLID 1024	Plaza Del Rio Phase 3	$ 3,949
SLID 1025	Rio Estates	$ 696
SLID 1029	Grand Manor	$ 2,992
SLID 1030	Tierra Del Rio Parcel 10a	$ 2,262
SLID 1031	Tierra del Rio Parcel 9	$ 4,263
SLID 1032	Tierra Del Rio Parcel 13a	$ 2,376
SLID 1033	Camino a Lago South, Unit 8	$ 2,104
SLID 1034	Camino a Lago South, Unit 7	$ 1,514
SLID 1035	Tierra Del Rio Parcel 4a	$ 4,315
SLID 1038	Camino a Lago South, Unit 5	$ 1,430
SLID 1039	Camino a Lago South, Unit 6	$ 1,680
SLID 1045	Tierra Del Rio Parcel 4B	$ 4,748
SLID 1046	Terramar 9B	$ 3,771
SLID 1048	Tierra Del Rio Parcel 12	$ 589
SLID 1049	Tierra Del Rio Parcel 11	$ 925
SLID 1050	Sunset Ranch IIA	$ 4,334
SLID 1053	The Meadows Parcel 11	$ 8,953
SLID 1054	The Meadows Parcel 12A	$ 18,635
SLID 1055	Sunset Ranch IIB	$ 5,846
SLID 1056	The Meadows Parcel 12b	$ 5,560
SLID 1058	Vistancia Parcel F3 - Phase 1	$ 4,664
SLID 1059	Vistancia Parcel F3 - Phase 2	$ 1,181
SLID 1060	Vistancia Parcel F4 Phase 1	$ 4,778
SLID 1061	Vistancia Parcel F4 Ph2	$ 967
SLID 1062	Vistancia Parcel F4 Phase 3	$ 4,036
SLID 1063	Vistancia Parcel F5	$ 252
SLID 1065	Vistancia Parcel F1 Phase 1	$ 673
SLID 1066	Vistancia North Phase 3 Parcel F1 P	$ 650
SLID 1067	The Meadows Parcel 4A	$ 6,001
SLID 1068	Sunset Ranch IIC	$ 757
SLID 1069	Sunset Ranch IID	$ 899
SLID 1070	Sunset Ranch IIE	$ 469
SLID 1071	Umbria Estates	$ 4,208
SLID 1072	Tierra Del Rio Parcel 1	$ 1,952
SLID 1073	Tierra Del Rio Parcel 13b	$ 2,502
SLID 1074	Sunset Ranch IIF	$ 168
SLID 1075	Tierra Del Rio Parcel 10B	$ 1,608
SLID 1076	Tierra Del Rio Parcel 27	$ 7,730
SLID 1077	Terramar Parcel 10B	$ 1,178
SLID 1078	The Meadows Parcel 4B	$ 5,234
SLID 1079	Tierra Buena	$ 336
SLID 1080	Tierra Del Rio Parcel 23	$ 8,121
SLID 1081	Sunset Ranch IIG	$ 5,554
SLID 1082	Sunset Ranch IIH	$ 841
SLID 1083	Tierra Buena II	$ 3,904
SLID 1084	Tierra Del Rio Parcel 22	$ 12,081
SLID 1085	Peoria Village	$ 7,241
SLID 1086	Vistancia Parcel A18	$ 3,148
SLID 1087	Vistancia Parcel A21/A22	$ 6,589
SLID 1088	Lizard Trails	$ 4,258
SLID 1089	Tierra Del Rio Parcel 20A & 21A	$ 6,043
SLID 1091	Sunrise Vista	$ 2,100
SLID 1096	Sierra Ridge Estates	$ 6,303
SLID 1097	Terramar Cove	$ 2,100
SLID 1101	Tierra Del Rio Parcel 2	$ 11,717
SLID 1102	Tierra Del Rio Parcel 3A	$ 8,700
SLID 1103	Tierra Del Rio Parcel 20b	$ 3,334
SLID 1109	Sunset Ranch Parcel IIJ	$ 4,898
SLID 1110	Trailside At Happy Valley Phase 1	$ 5,972
SLID 1111	Three Olive Park	$ 16,769
SLID 1114	The Meadows Parcel 2b	$ 3,055
SLID 1115	Trailside At Happy Valley Phase 3	$ 4,028
	TOTAL	**$ 793,155**

MID 1	Cactus Point Crossing	$ 8,494
MID 2	Westfield Gardens II	$ 7,841
MID 3	Bell Park (Parcel 5)	$ 5,329
MID 4	Country Meadows	$ 6,331
MID 5	Crystal Cove	$ 19,198
MID 6	Westfield Gardens III	$ 8,718
MID 7	Sweetwater Place	$ 12,706
MID 10	Tierra Norte III	$ 20,464
MID 69	Stonebridge	$ 8,864
MID 1025	Bedford Village 1	$ 3,528
MID 1044	Bedford Village 2	$ 3,826
	TOTAL	**$ 105,299**

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
Fund Balance								
Fund Balance	83,646,832	89,832,774	98,493,010	33,509,678	10,500	23,391,716	22,126,519	351,011,029
Total Fund Balance	**83,646,832**	**89,832,774**	**98,493,010**	**33,509,678**	**10,500**	**23,391,716**	**22,126,519**	**351,011,029**
Sources								
Taxes	81,331,529	18,317,454	-	-	-	-	16,803,075	116,452,058
Charges for Service	33,598,340	13,753,000	93,542,316	46,306,193	-	-	-	187,199,849
Fines & Forfeitures	1,543,495	80,000	-	-	-	-	-	1,623,495
Interest Income	770,000	574,338	720,500	286,400	-	119,000	97,095	2,567,333
Intergovernmental Revenue	43,958,218	17,645,983	-	-	500	-	-	61,604,701
Licenses & Permits	3,676,567	-	-	-	-	-	-	3,676,567
Miscellaneous Income	992,730	38,900	1,720,000	55,000	-	16,848,530	226,590	19,881,750
Rents	717,439	-	2,120,000	-	-	-	-	2,837,439
Bond Proceeds	-	-	30,365,136	-	-	70,035,185	-	100,400,321
Transfers In	12,477,179	4,118,155	4,692,259	3,133,214	10,000	-	7,524,408	31,955,215
Total Sources	**179,065,497**	**54,527,830**	**133,160,211**	**49,780,807**	**10,500**	**87,002,715**	**24,651,168**	**528,198,728**
Uses								
Personal Services	114,102,774	6,076,126	16,251,908	9,581,528	21,000	-	-	146,033,336
Contractual Services	45,274,579	20,391,271	41,590,881	32,059,009	-	1,832,111	45,000	141,192,851
Commodities	5,001,160	947,015	3,448,741	3,802,658	-	-	-	13,199,574
Capital Outlay	7,793,193	65,963,793	89,207,276	4,503,893	-	103,623,944	-	271,092,099
Debt Service	50,000	-	16,173,947	-	-	-	25,258,193	41,482,140
Contingency	32,100,000	4,725,000	5,600,000	3,375,000	-	500,000	700,000	47,000,000
Transfers Out	14,547,924	7,969,499	4,003,503	5,434,289	-	-	-	31,955,215
Total Uses	**218,869,630**	**106,072,704**	**176,276,256**	**58,756,377**	**21,000**	**105,956,055**	**26,003,193**	**691,955,215**
Estimated Balance 6/30/19	**43,842,699**	**38,287,900**	**55,376,965**	**24,534,108**	**0**	**4,438,376**	**20,774,494**	**187,254,542**

Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2019

Fiscal Year		Sch	FUNDS							
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2018	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	184,126,438	78,595,488	28,813,383	105,425,610	30,600	141,888,816	51,119,665	590,000,000
2018	Actual Expenditures/Expenses**	E	153,546,758	37,573,328	27,956,583	16,457,601	21,000	95,122,729	46,399,471	377,077,470
2019	Fund Balance/Net Position at July 1***		83,646,832	89,832,774	22,126,519	23,391,716	10,500	98,493,010	33,509,678	351,011,029
2019	Primary Property Tax Levy	B	4,175,767							4,175,767
2019	Secondary Property Tax Levy	B			16,559,075					16,559,075
2019	Estimated Revenues Other than Property Taxes	C	162,412,551	50,409,675	567,685	113,000	500	98,102,816	46,647,593	358,253,820
2019	Other Financing Sources	D	0	0	0	86,889,715	0	30,365,136	0	117,254,851
2019	Other Financing (Uses)	D	0	0	0	0	0	0	0	0
2019	Interfund Transfers In	D	12,477,179	4,118,155	7,524,408	0	10,000	4,692,259	3,133,214	31,955,215
2019	Interfund Transfers (Out)	D	14,547,924	7,969,499	0	0	0	4,003,503	5,434,289	31,955,215
2019	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:									0
										0
										0
										0
2019	Total Financial Resources Available		248,164,405	136,391,105	46,777,687	110,394,431	21,000	227,649,718	77,856,196	847,254,542
2019	Budgeted Expenditures/Expenses	E	204,321,706	98,103,205	26,003,193	105,956,055	21,000	172,272,753	53,322,088	660,000,000

EXPENDITURE LIMITATION COMPARISON	2018	2019
1. Budgeted expenditures/expenses	$ 590,000,000	$ 660,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	590,000,000	660,000,000
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	$ 590,000,000	$ 660,000,000
6. EEC expenditure limitation	$	$

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal Year 2019

	2018	2019
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 5,236,306	$ 5,648,804
2. Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 2,546,357	$ 4,175,767
B. Secondary property taxes	16,752,346	16,559,075
C. Total property tax levy amounts	$ 19,298,703	$ 20,734,842
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$ 2,419,039	
(2) Prior years' levies	127,318	
(3) Total primary property taxes	$ 2,546,357	
B. Secondary property taxes		
(1) **Current** year's levy	$ 15,914,729	
(2) Prior years' levies	837,617	
(3) Total secondary property taxes	$ 16,752,346	
C. Total property taxes collected	$ 19,298,703	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.1900	0.2900
(2) Secondary property tax rate	1.2500	1.1500
(3) Total city/town tax rate	1.4400	1.4400

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating two special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2019

SOURCE OF REVENUES	ESTIMATED REVENUES 2018	ACTUAL REVENUES* 2018	ESTIMATED REVENUES 2019
GENERAL FUND			
Local taxes			
General	$ 51,372,025	$ 53,112,500	$ 54,802,370
Half-Cent Sales Tax	20,838,765	21,741,666	22,353,392
Licenses and permits			
General	3,991,558	3,987,509	3,676,567
Intergovernmental			
General	45,358,653	43,163,257	43,958,218
Economic Development Reserve			
Charges for services			
General	30,244,379	30,137,287	33,598,340
Half-Cent Sales Tax			
Fines and forfeits			
General	1,536,380	1,536,380	1,543,495
Interest on investments			
General	265,000	480,000	580,000
Half-Cent Sales Tax	70,000	30,000	150,000
Economic Development Reserve	20,000	35,000	30,000
Municipal Office Complex Reserve	15,000	15,000	10,000
In-lieu property taxes			
Contributions			
Miscellaneous			
General	1,714,633	1,495,974	1,710,169
Half-Cent Sales Tax		14,369	
Economic Development Reserve			
Total General Fund	$ 155,426,393	$ 155,748,942	$ 162,412,551

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2019

SOURCE OF REVENUES	ESTIMATED REVENUES 2018	ACTUAL REVENUES* 2018	ESTIMATED REVENUES 2019
SPECIAL REVENUE FUNDS			
Streets Fund	$ 14,641,732	$ 14,976,879	$ 14,925,119
	$ 14,641,732	$ 14,976,879	$ 14,925,119
Transit Fund	$ 1,009,000	$ 717,500	$ 737,725
	$ 1,009,000	$ 717,500	$ 737,725
Street Light Improvement District Fund	$ 829,728	$ 829,253	$ 793,205
Maintenance Improvement District Fund	115,553	115,553	105,299
	$ 945,281	$ 944,806	$ 898,504
Development Fee Funds	$ 8,156,903	$ 10,074,992	$ 13,163,288
	$ 8,156,903	$ 10,074,992	$ 13,163,288
Grant & Other Funds	$ 8,309,039	$ 3,792,131	$ 7,066,739
	$ 8,309,039	$ 3,792,131	$ 7,066,739
Transportation Sales Tax Fund	$ 12,659,677	$ 13,280,211	$ 13,618,300
	$ 12,659,677	$ 13,280,211	$ 13,618,300
Total Special Revenue Funds	$ 45,721,632	$ 43,786,519	$ 50,409,675

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2019

SOURCE OF REVENUES	ESTIMATED REVENUES 2018	ACTUAL REVENUES* 2018	ESTIMATED REVENUES 2019
DEBT SERVICE FUNDS			
Municipal District Authority Fund	$ 15,000	$ 60,000	$ 30,000
	$ 15,000	$ 60,000	$ 30,000
General Obligations Bonds Fund	$ 155,000	$ 211,276	$ 311,095
	$ 155,000	$ 211,276	$ 311,095
Improvement District Funds	$	$ 8,909	$
	$	$ 8,909	$
Sustainability Projects Fund	$	$	$ 226,590
	$	$	$ 226,590
Total Debt Service Funds	$ 170,000	$ 280,185	$ 567,685
CAPITAL PROJECTS FUNDS			
General Obligation Bonds Funds	$ 60,000	$ 115,238	$ 28,000
	$ 60,000	$ 115,238	$ 28,000
Strategic Capital Projects Fund	$	$	$
	$	$	$
Streets Capital Project Fund	$ 400	$ 725,928	$ 5,000
	$ 400	$ 725,928	$ 5,000
CIP Capital Projects Fund	$ 80,000	$ 2,020,447	$ 80,000
	$ 80,000	$ 2,020,447	$ 80,000
Total Capital Projects Funds	$ 140,400	$ 2,861,613	$ 113,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2019

SOURCE OF REVENUES	ESTIMATED REVENUES 2018	ACTUAL REVENUES* 2018	ESTIMATED REVENUES 2019
PERMANENT FUNDS			
Volunteer Firefighter's Pension Fund	$ 30,700	$ 700	$ 500
	$ 30,700	$ 700	$ 500
Total Permanent Funds	$ 30,700	$ 700	$ 500
ENTERPRISE FUNDS			
Water Fund	$ 44,437,135	$ 46,872,035	$ 47,892,470
Water Replacement and Reserve Fund	171,057	183,557	210,996
Water Expansion and Improvement Districts	4,642,000	4,390,400	5,654,984
Water Infrastructre Finance Auth. Loan			
	$ 49,250,192	$ 51,445,992	$ 53,758,450
Wastewater Fund	$ 22,608,752	$ 22,655,252	$ 23,606,875
Wastewater Replacement and Reserve Fund	181,661	197,161	209,626
Wastewater Expansion and Improvement Districts	1,269,400	1,191,000	1,456,000
	$ 24,059,813	$ 24,043,413	$ 25,272,501
Storm Water Drainage System Fund	$ 905,000	$ 914,100	$ 928,600
	$ 905,000	$ 914,100	$ 928,600
Residential Sanitation Fund	$ 10,150,506	$ 10,044,000	$ 10,738,250
Commercial Sanitation Fund	2,096,550	2,237,450	2,308,400
Sanitation Reserve Fund	1,358,747	1,295,847	1,433,776
Solid Waste Expansion Fund	40,800	44,000	45,000
	$ 13,646,603	$ 13,621,297	$ 14,525,426
Sports Complex Ops/Maintenance Fund	$ 3,250,000	$ 3,015,000	$ 3,242,000
Sports Complex Equipment Reserve Fund	360,004	330,404	375,839
	$ 3,610,004	$ 3,345,404	$ 3,617,839
Total Enterprise Funds	$ 91,471,612	$ 93,370,206	$ 98,102,816

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2019

SOURCE OF REVENUES	ESTIMATED REVENUES 2018	ACTUAL REVENUES* 2018	ESTIMATED REVENUES 2019
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	$ 10,842,324	$ 10,843,229	$ 5,357,182
Fleet Reserve Fund	1,945,125	1,945,125	1,993,201
Streets/Transit Equipment Reserve	386,706	386,706	398,717
	$ 13,174,155	$ 13,175,060	$ 7,749,100
Insurance Reserve Fund	$ 2,698,375	$ 3,027,656	$ 2,682,064
Workers Compensation Self Insurance	2,048,536	2,101,600	2,070,361
Health Self Insurance	16,968,687	16,384,843	17,883,800
	$ 21,715,598	$ 21,514,099	$ 22,636,225
Facilities Maintenance Fund	$ 6,310,598	$ 6,311,553	$ 6,108,240
	$ 6,310,598	$ 6,311,553	$ 6,108,240
Information Technology Fund	$ 9,423,285	$ 9,435,467	$ 9,394,018
Information Technology Reserve Fund	760,831	772,335	760,010
	$ 10,184,116	$ 10,207,802	$ 10,154,028
Total Internal Service Funds	$ 51,384,467	$ 51,208,514	$ 46,647,593
TOTAL ALL FUNDS	$ 344,345,204	$ 347,256,679	$ 358,253,820

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 17 - Auditor General Schedule D
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2019

FUND	OTHER FINANCING 2019 SOURCES	OTHER FINANCING 2019 <USES>	INTERFUND TRANSFERS 2019 IN	INTERFUND TRANSFERS 2019 <OUT>
GENERAL FUND				
General Fund	$	$	$ 12,477,179	$ 925,516
Half Cent Sales Tax Fund				13,622,408
Total General Fund	$	$	$ 12,477,179	$ 14,547,924
SPECIAL REVENUE FUNDS				
Streets Fund	$	$	$ 793,155	$ 2,817
Transit Fund			3,325,000	2,298
Transportation Sales Tax Fund				6,847,374
Street Light Improvement Districts Fund				793,155
Maintenance Improvement Districts Fund				105,299
Arts Commission Capital Fund				168,479
Municipal Court Allocation Fund				50,000
Adult Day Fund				77
Total Special Revenue Funds	$	$	$ 4,118,155	$ 7,969,499
DEBT SERVICE FUNDS				
MDA Debt Service	$	$	$ 3,166,176	$
Sustainability Projects			493,400	
Non-GO Bond Debt			3,864,832	
Total Debt Service Funds	$	$	$ 7,524,408	$
CAPITAL PROJECTS FUNDS				
Proposed G.O. Bonds Future Issue	$ 44,092,223	$	$	$
Proposed MDA Bonds	25,000,000			
Capital Projects - Outside Sources	16,854,530			
Energy Efficiency Project	942,962			
Total Capital Projects Funds	$ 86,889,715	$	$	$
PERMANENT FUNDS				
Firemen's Pension Trust	$	$	$ 10,000	$
Total Permanent Funds	$	$	$ 10,000	$
ENTERPRISE FUNDS				
Water Infrastructure Financing Authority	$ 30,365,136	$	$	$
Sports Complex Fund			2,000,000	31,003
Sports Complex Equipment Reserve			30,000	
Wastewater Fund				405,169
Wastewater Equipment Reserve			48,000	
Water Equipment Reserve			35,000	
Water Fund			2,579,259	2,865,455
Water Resources Fund				700,525

Schedule 17 - Auditor General Schedule D
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2019

FUND	OTHER FINANCING 2019 SOURCES	OTHER FINANCING 2019 <USES>	INTERFUND TRANSFERS 2019 IN	INTERFUND TRANSFERS 2019 <OUT>
Storm Water Drainage System Fund				309
Commercial Solid Waste Fund				193
Solid Waste Equipment Reserve				
Residential Solid Waste Fund				849
Total Enterprise Funds	$ 30,365,136	$	$ 4,692,259	$ 4,003,503
INTERNAL SERVICE FUNDS				
Fleet Services	$	$	$	$ 144,810
Fleet Reserve			396,904	
Streets/Transit Equipment Reserve				
Insurance Reserve Fund				4,500,077
Workmans Comp Self Insurance			500,000	
Information Technology Fund			1,187,008	754,243
Information Technology Reserve Fund			836,302	
Information Technology Project Fund			213,000	
Facilities Maintenance Fund				35,159
Total Internal Service Funds	$	$	$ 3,133,214	$ 5,434,289
TOTAL ALL FUNDS	$ 117,254,851	$	$ 31,955,215	$ 31,955,215

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2019

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
GENERAL FUND				
City Attorney	$ 3,376,223	$	$ 3,477,531	$ 3,369,069
City Clerk	918,624	10,000	928,624	1,162,564
Community Services	11,263,312	115,579	11,348,581	10,841,834
Development and Engineering	7,836,108	83,796	7,833,673	7,990,720
Economic Development Services	2,075,271	104,175	2,119,109	1,564,038
Finance	5,912,177	10,650	5,844,840	5,669,359
Finance Utilities	5,096,135	77,500	5,133,461	5,590,927
Fire-Medical	32,390,086	76,273	32,043,513	36,402,598
Human Resources	3,392,258	48,330	3,440,588	3,511,978
Leadership and Management	3,395,012		3,384,055	3,892,099
Mayor and Council	734,412		717,137	797,530
Municipal Court	2,052,320		2,011,620	2,125,190
Non-Departmental	27,428,354	(8,580,753)	4,015,572	30,588,651
Office of Communications	1,486,494		1,346,148	1,585,670
Parks, Recreation and Library	16,781,972	122,152	16,874,565	17,599,277
Planning and Community Developm	2,281,093		1,546,803	1,965,532
Police	45,104,187	109,704	45,119,184	48,372,423
Public Works	626,009		626,009	651,393
Non-Departmental-Other	12,020,771	1,588,513	4,657,768	14,019,119
Economic Development Services - H	4,856,239	(48,760)	300,364	5,179,226
Non-Departmental - Other Reserves	721,022	661,200	777,613	1,442,509
Total General Fund	$ 189,748,079	$ (5,621,641)	$ 153,546,758	$ 204,321,706
SPECIAL REVENUE FUNDS				
Streets-Development and Engine	$ 1,407,303	$	$ 1,399,953	$ 1,419,507
Streets-Public Works	21,155,015	(93,467)	13,455,892	26,787,833
Transportation Sales Tax Fund-Non-	25,312,014	(2,240,889)	6,044,027	33,899,637
Development Fee Funds-Non-Depar	20,957,101	685,117	9,337,750	22,517,259
Home and Housing Grants-Planning	329,104		180,469	349,993
Transit-Public Works	2,933,337	145,000	2,978,337	5,065,753
Attorney Grants-City Attorney	18,261		4,261	18,275
Attorney Grants-Police	5,001			
Public Safety Grants-Fire-Medical	2,000	114,481	44,270	
Public Safety Grants-Police	849,991	805,853	1,007,637	771,007
Other Grants-Community Services	2,125,104	3,492	1,335,816	1,788,128
Other Grants-Human Resources	12,969		8,669	8,000
Other Grants-Municipal Court	214,081		214,081	177,254
Other Grants-Non-Departmental	3,000,000	(1,372,578)		3,000,000
Other Grants-Planning and Commur	1,682,837	3,426	1,021,231	1,660,664
Other Grants-Public Works		43,000	43,000	
Community Service Grants-Commur	497,935		497,935	639,895
Total Special Revenue Funds	$ 80,502,053	$ (1,906,565)	$ 37,573,328	$ 98,103,205
DEBT SERVICE FUNDS				
General Obligation Bonds-Non-D	$ 18,005,824	$	$ 17,505,824	$ 17,559,516
MDA Bonds-Non-Departmental	8,510,733		8,153,933	8,443,677
Improvement Districts-Non-Departm	2,296,826		2,296,826	
Total Debt Service Funds	$ 28,813,383	$	$ 27,956,583	$ 26,003,193
CAPITAL PROJECTS FUNDS				
General Obligation Bonds-Non-D	$ 44,660,048	$ (998,462)	$ 8,177,183	$ 46,307,006
MDA Bonds-Non-Departmental	25,250,000	5,164,304	4,221,342	25,942,962
Capital Projects - Streets/Economic	16,027,465	(431,712)	2,720,588	16,357,557

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2019

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
Outside Source Fund-Non-Departme	12,334,147	3,419,820	1,338,488	17,348,530
Total Capital Projects Funds	$ 98,271,660	$ 7,153,950	$ 16,457,601	$ 105,956,055
PERMANENT FUNDS				
Fireman's Pension-Fire-Medical	$ 30,600	$	$ 21,000	$ 21,000
Total Permanent Funds	$ 30,600	$	$ 21,000	$ 21,000
ENTERPRISE FUNDS				
Water-Utilities	$ 57,755,543	$ 1,609,762	$ 44,250,187	$ 60,449,323
Water Replacement & Reserves-Pul	1,067,300		1,010,318	1,085,972
Water Replacement & Reserves-Util	190,000		40,000	328,000
Water Expansion-Utilities	17,904,806	833,755	1,542,952	22,961,573
Water Bonds-Utilities	8,851,525	(2,533,324)	736,406	29,759,610
Wastewater-Utilities	30,909,537	(587,236)	23,854,623	30,369,280
Wastewater Replacement & Reserve	187,000	40,500	114,500	221,000
Wastewater Expansion-Utilities	2,866,514	494,644	2,289,253	3,809,823
Residential Solid Waste-Public Work	11,062,293	(160,000)	10,762,293	11,676,107
Commercial Solid Waste-Public Wor	2,516,534		2,416,534	2,552,366
Solid Waste Reserves-Public Works	1,678,048		1,633,048	1,788,154
Solid Waste Reserves-Utilities	10,000			
Solid Waste Expansion-Public Work	960,000	160,000	820,000	1,035,000
Sports Complex Operations/Mainten	5,534,247		5,340,247	5,685,795
Sports Complex Equipment Reserve	501,750	35,618	312,368	550,750
Total Enterprise Funds	$ 141,995,097	$ (106,281)	$ 95,122,729	$ 172,272,753
INTERNAL SERVICE FUNDS				
Fleet Maintenance-Public Works	$ 5,471,912	$	$ 4,967,252	$ 5,262,372
Fleet Reserve-Public Works	2,172,560	(185,500)	1,648,820	3,317,604
Insurance Reserve-City Attorney	4,613,882	25,742	2,956,333	4,613,110
Insurance Reserve-Human Resourc	20,127,367		18,825,778	21,233,810
Facilities Maintenance-Public Works	6,330,454		6,323,454	6,269,637
Information Technology-Information	10,559,022	47,226	10,556,468	10,447,719
Information Technology Reserve-Inf	1,135,731		985,731	1,279,202
Information Technology Projects-Inf	228,200	593,069	135,635	898,634
Total Internal Service Funds	$ 50,639,128	$ 480,537	$ 46,399,471	$ 53,322,088
TOTAL ALL FUNDS	$ 590,000,000	$	$ 377,077,470	$ 660,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2019

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
City Attorney				
General Fund	$ 3,376,223	$	$ 3,477,531	$ 3,369,069
Attorney Grants	18,261		4,261	18,275
Insurance Reserve	4,613,882	25,742	2,956,333	4,613,110
Department Total	$ 8,008,366	$ 25,742	$ 6,438,125	$ 8,000,454
City Clerk				
General Fund	$ 918,624	$ 10,000	$ 928,624	$ 1,162,564
Department Total	$ 918,624	$ 10,000	$ 928,624	$ 1,162,564
Community Services				
General Fund	$ 11,263,312	$ 115,579	$ 11,348,581	$ 10,841,834
Other Grants	2,125,104	3,492	1,335,816	1,788,128
Community Service Grants	497,935		497,935	639,895
Department Total	$ 13,886,351	$ 119,071	$ 13,182,332	$ 13,269,857
Development and Engineering				
General Fund	$ 7,836,108	$ 83,796	$ 7,833,673	$ 7,990,720
Streets	1,407,303		1,399,953	1,419,507
Department Total	$ 9,243,411	$ 83,796	$ 9,233,626	$ 9,410,227
Economic Development Services				
General Fund	$ 2,075,271	$ 104,175	$ 2,119,109	$ 1,564,038
Other Reserve Funds	4,856,239	(48,760)	300,364	5,179,226
Department Total	$ 6,931,510	$ 55,415	$ 2,419,473	$ 6,743,264
Finance				
General Fund	$ 5,912,177	$ 10,650	$ 5,844,840	$ 5,669,359
Department Total	$ 5,912,177	$ 10,650	$ 5,844,840	$ 5,669,359
Finance Utilities				
General Fund	$ 5,096,135	$ 77,500	$ 5,133,461	$ 5,590,927
Department Total	$ 5,096,135	$ 77,500	$ 5,133,461	$ 5,590,927
Fire-Medical				
General Fund	$ 32,390,086	$ 76,273	$ 32,043,513	$ 36,402,598
Public Safety Grants	2,000	114,481	44,270	
Fireman's Pension	30,600		21,000	21,000
Department Total	$ 32,422,686	$ 190,754	$ 32,108,783	$ 36,423,598
Human Resources				
General Fund	$ 3,392,258	$ 48,330	$ 3,440,588	$ 3,511,978
Other Grants	12,969		8,669	8,000
Insurance Reserve	20,127,367		18,825,779	21,233,810
Department Total	$ 23,532,594	$ 48,330	$ 22,275,036	$ 24,753,788
Information Technology				
Information Technology	$ 10,559,022	$ 47,226	$ 10,556,468	$ 10,447,719
Information Technology Reserve	1,135,731		985,731	1,279,202
Information Technology Projects	228,200	593,069	135,635	898,634
Department Total	$ 11,922,953	$ 640,295	$ 11,677,834	$ 12,625,555
Leadership and Management				
General Fund	$ 3,395,012	$	$ 3,384,055	$ 3,892,099
Department Total	$ 3,395,012	$	$ 3,384,055	$ 3,892,099
Mayor and Council				
General Fund	$ 734,412	$	$ 717,137	$ 797,530
Department Total	$ 734,412	$	$ 717,137	$ 797,530
Municipal Court				
General Fund	$ 2,052,320	$	$ 2,011,620	$ 2,125,190
Other Grants	214,081		214,081	177,254
Department Total	$ 2,266,401	$	$ 2,225,701	$ 2,302,444

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2019

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018	ACTUAL EXPENDITURES/ EXPENSES* 2018	BUDGETED EXPENDITURES/ EXPENSES 2019
Non-Departmental				
General Fund	$ 27,428,354	$ (8,580,753)	$ 4,015,572	$ 30,588,651
Half Cent Sales Tax Fund	12,020,771	1,588,513	4,657,768	14,019,119
Other Reserve Funds	721,022	661,200	777,613	1,442,509
Transportation Sales Tax Fund	25,312,014	(2,240,889)	6,044,027	33,899,637
Development Fee Funds	20,957,101	685,117	9,337,750	22,517,259
Other Grants	3,000,000	(1,372,578)		3,000,000
General Obligation Bonds	44,660,048	(998,462)	8,177,183	46,307,006
MDA Bonds	25,250,000	5,164,304	4,221,342	25,942,962
Capital Projects - Streets/Econo	16,027,465	(431,712)	2,720,588	16,357,557
Outside Source Fund	12,334,147	3,419,820	1,338,488	17,348,530
General Obligation Bonds	18,005,824		17,505,824	17,559,516
Other Bonds	8,510,733		8,153,933	8,443,677
Improvement Districts	2,296,826		2,296,826	
Department Total	$ 216,524,305	$ (2,105,440)	$ 69,246,914	$ 237,426,423
Office of Communications				
General Fund	$ 1,486,494	$	$ 1,346,148	$ 1,585,670
Department Total	$ 1,486,494	$	$ 1,346,148	$ 1,585,670
Parks, Recreation and Library				
General Fund	$ 16,781,972	$ 122,152	$ 16,874,565	$ 17,599,277
Sports Complex Operations/Mai	5,534,247		5,340,247	5,685,795
Sports Complex Equipment Res	501,750	35,618	312,368	550,750
Department Total	$ 22,817,969	$ 157,770	$ 22,527,180	$ 23,835,822
Planning and Community Development				
General Fund	$ 2,281,093	$	$ 1,546,803	$ 1,965,532
Home and Housing Grants	329,104		180,469	349,993
Other Grants	1,682,837	3,426	1,021,231	1,660,664
Department Total	$ 4,293,034	$ 3,426	$ 2,748,503	$ 3,976,189
Police				
General Fund	$ 45,104,187	$ 109,704	$ 45,119,184	$ 48,372,423
Attorney Grants	5,001			
Public Safety Grants	849,991	805,853	1,007,637	771,007
Department Total	$ 45,959,179	$ 915,557	$ 46,126,821	$ 49,143,430
Public Works				
General Fund	$ 626,009	$	$ 626,009	$ 651,393
Streets	21,155,015	(93,468)	13,455,892	26,787,833
Transit	2,933,337	145,000	2,978,337	5,065,753
Water Replacement & Reserves	1,067,300		1,010,318	1,085,972
Residential Solid Waste	11,062,293	(160,000)	10,762,293	11,676,107
Commercial Solid Waste	2,516,534		2,416,534	2,552,366
Solid Waste Reserves	1,678,048		1,633,048	1,788,154
Solid Waste Expansion	960,000	160,000	820,000	1,035,000
Fleet Maintenance	5,471,912		4,967,252	5,262,372
Fleet Reserve	2,172,560	(185,500)	1,648,820	3,317,604
Facilities Maintenance	6,330,454		6,323,454	6,269,637
Department Total	$ 55,973,462	$ (133,968)	$ 46,641,957	$ 65,492,191
Utilities				
Other Grants	$	$ 43,000	$ 43,000	$
Water	57,755,543	1,609,762	44,250,187	60,449,323
Water Replacement & Reserves	190,000		40,000	328,000
Water Expansion	17,904,806	833,755	1,542,952	22,961,573
Water Bonds	8,851,525	(2,533,324)	736,406	29,759,610
Wastewater	30,909,537	(587,236)	23,854,623	30,369,280
Wastewater Replacement & Re	187,000	40,500	114,500	221,000
Wastewater Expansion	2,866,514	494,644	2,289,253	3,809,823
Solid Waste Reserves	10,000			
Department Total	$ 118,674,925	$ (98,900)	$ 72,870,920	$ 147,898,609
Department Total	$ 590,000,000	$	$ 377,077,470	$ 660,000,000

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2019

FUND	Full-Time Equivalent (FTE) 2019	Employee Salaries and Hourly Costs 2019	Retirement Costs 2019	Healthcare Costs 2019	Other Benefit Costs 2019	Total Estimated Personnel Compensation 2019
GENERAL FUND	912	$ 75,410,644	$ 18,265,258	$ 12,701,042	$ 7,007,022	$ 113,383,966
SPECIAL REVENUE FUNDS						
Streets	45	$ 2,896,507	$ 366,993	$ 649,180	$ 334,442	$ 4,247,122
Community Development Block Gra	1	70,326	9,508	16,111	5,650	101,595
Transit	10	512,725	65,749	80,764	53,567	712,805
Adult Day Program	7	391,633	39,112	85,136	33,570	549,451
Victims of Crime Act	1	38,949	4,986	12,454	4,625	61,014
Municipal Court Enhancement Fd	1	114,961		29,465	8,870	153,296
Total Special Revenue Funds	64	$ 4,025,101	$ 486,348	$ 873,110	$ 440,724	$ 5,825,283
DEBT SERVICE FUNDS						
		$	$	$	$	$
Total Debt Service Funds		$	$	$	$	$
CAPITAL PROJECTS FUNDS						
		$	$	$	$	$
Total Capital Projects Funds		$	$	$	$	$
PERMANENT FUNDS						
		$	$	$	$	$
Total Permanent Funds		$	$	$	$	$
ENTERPRISE FUNDS						
Sports Complex	19	$ 1,451,178	$ 165,173	$ 226,537	$ 131,142	$ 1,974,030
Water Utility	62	4,408,078	563,904	857,140	432,361	6,261,483
Wastewater Utility	34	2,176,168	271,900	447,039	233,019	3,128,126
Commercial Solid Waste	8	415,401	51,818	122,599	54,730	644,548
Residential Solid Waste	50	2,585,140	325,208	676,463	306,784	3,893,595
Storm Water Drainage System	4	233,039	30,009	62,576	24,502	350,126
Total Enterprise Funds	176	$ 11,269,004	$ 1,408,012	$ 2,392,354	$ 1,182,538	$ 16,251,908
INTERNAL SERVICE FUND						
Fleet Maintenance	14	874,628	$ 109,076	$ 170,044	$ 90,428	$ 1,244,176
Insurance Reserve	2	130,110	16,132	26,058	10,033	182,333
Public Works-Facilities	38	2,100,398	265,512	486,301	207,131	3,059,342
Information Technology	42	3,719,609	470,754	543,208	294,386	5,027,957
Percent for the Arts	1	54,470	6,817	6,984	4,204	72,475
Total Internal Service Fund	97	$ 6,879,215	$ 868,291	$ 1,232,595	$ 606,182	$ 9,586,283
TOTAL ALL FUNDS	1,249	$ 97,583,964	$ 21,027,909	$ 17,199,101	$ 9,236,466	$ 145,047,440

Appendix

Appendix

RESOLUTION NO. 2018-59

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF PEORIA, ARIZONA, ADOPTING THE FISCAL YEAR 2019 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 1, 2018 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on May 15, 2018, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on May 15, 2018 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 5, 2018; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2019.

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 15th day of May 2018.

Cathy Carlat

Cathy Carlat, Mayor

5-16-18

Date Signed

ATTEST:

for Natalie Mastrian

Rhonda Geriminsky, City Clerk

APPROVED AS TO FORM:

Vanessa P. Hickman

Vanessa P. Hickman, City Attorney

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET: An official statement from a government about how much it plans to spend during a particular period of time and how it will pay for the expenses.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than $1,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

***General Fund*:** A general purpose fund supported by taxes, fees and other non-enterprise revenues.

***Enterprise Funds*:** Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per $100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals
ACMA: AZ City Manager's Association
ADEQ: AZ Department of Environmental Quality
ADWR: AZ Department of Water Resources
AMMA: AZ Municipal Management Association
AMWUA: AZ Municipal Water Users Association
APWA: American Public Works Association
ARRA: American Recovery & Reinvestment Act of 2009
ASPA: AZ Society of Public Administration
AWPCA: AZ Water & Pollution Control Association
AWWA: American Water Works Association
CAFR: Comprehensive Annual Financial Report
CDBG: Community Development Block Grant
COJET: Council on Judicial Education & Training
CWA: Clean Water Act
DEQ: Department of Environmental Quality
EEO: Equal Employment Opportunity
EMS: Emergency Medical Services
FEMA: Federal Emergency Management Association
FHWA: Federal Highway Administration
FICA: Federal Insurance Contribution Act
FSL: Foundation for Senior Living
GAAP: Generally Accepted Accounting Principles
GASB: Government Accounting Standards Board
GFOA: Government Finance Officers Association
GMA: Groundwater Management Act
GO: General Obligation
HUD: Federal Department of Housing & Urban Development
HURF: Highway User Revenue Fund
HOA: Homeowners Association
IAEI: International Association of Electrical Inspectors
IAPMO: International Association of Plumbing & Mechanical Officials
ICMA: International City Manager's Association
IFMA: International Facility Manager's Association
IMSA: International Municipal Sign Association
ISO: Insurance Service Organization
IT: Information Technology
ITE: Institute of Transportation Engineers
LEED: Leading Through Education & Environmental Design
MAG: Maricopa Association of Governments
MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
MDA: Municipal Development Authority
MOC: Municipal Office Complex
MOU: Memorandum of Understanding
MSCA: Municipal Sports Complex Authority
NFPA: National Fire Protection Association
NPDES: National Pollution Discharge Elimination System
NSPE: National Society for Professional Engineers
NUSA: Neighborhood U.S.A.
OSHA: Occupational Safety & Health Association
RPTA: Regional Public Transit Authority
SWPRA: Southwest Public Recycling Association
TIS: Transportation Infrastructure and Services
WRAG: Water Resources Advisory Group
WWTP: Wastewater Treatment Plant

Acknowledgements

There are a series of milestones to pass before an annual budget is developed. Financial analysis and fund projections must be developed to ensure our long-term financial strength. A formal process must be developed which links our resources to the City's organizational goals. Extensive review of operational performance must be undertaken. And finally, formal adoption and publication requirements must be met.

The development of the FY 2019 budget was a considerable undertaking. Funding operational needs remains a challenge, and responding to these challenges requires teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees.

The preparation of the budget is a year-long process, involving numerous stakeholders, operational insight, and financial expertise. I would like to personally thank particular individuals who helped to make this budget a reality. While many have a hand in the process, the brunt of this day-to-day work falls on the Budget staff. Katie Gregory, Deputy City Manager, provided exceptional leadership in working with the department heads to tackle important budget-related policy issues and provided sound analysis on issues impacting the City's overall finances. Howell Lindsay, Budget Coordinator, served as the budget lead on the utility rate analysis and helped with financial analysis and forecasting efforts. Alex Munro, Senior Budget Analyst, performed exceptionally well in managing the City's substantial Capital Improvement Program. Ben Beutler, Senior Budget Analyst, provided departmental budget support and performed key research and analysis on policy issues and legislative review. Mindy Russell, Budget Assistant, has been the linchpin that keeps us all together, providing departmental budget support, and developing an outstanding budget document.

I would like to personally thank the City Manager, Jeff Tyne, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Katie Gregory, Andy Granger, and Erik Strunk for their continued stewardship during this budget process. Also, special thanks to all the department directors, division managers and department budget experts who played important roles in developing a balanced spending plan for the upcoming year.

Finally, I would like to express my gratitude to the Peoria City Council. Their continued support and thoughtful direction has resulted in a spending plan that continues to provide residents with an excellent quality of life and top notch City services.

Barry Houg
Deputy Director of Finance and Budget

City of Peoria

FINANCE DEPARTMENT
8401 West Monroe Street
Peoria, Arizona 85345

www.peoriaaz.gov