



## Implementation

The Implementation Plan is designed to be a key resource for City staff in assuring that the goals and policies of the General Plan are reflected in day-to-day operations and services including preparing plans and programs, reviewing development proposals, and maintaining infrastructure. The Implementation Plan can be used as a work program, a framework for preparing departmental budgets, or as a monitoring tool to assess annual performance in achieving targeted goals for key implementation actions.

## 8.1 ADMINISTRATION

The previous sections of the General Plan described the vision, goals and policies for advancing Peoria into its desired state. These efforts will only be successful only if the General Plan is properly administered and implemented. The purpose of this chapter is to describe the actions that will be used to implement the approved plan.

### Plan Adoption and Ratification

The General Plan is effective for ten years following voter ratification. After ten years, the Peoria City Council shall either adopt a new general plan or re-adopt the existing General Plan. The general plan and its subsequent ten-year update must be ratified by the City's electorate in a general election.

### Annual Review

An annual General Plan report will be compiled to monitor the status of the General Plan implementation responsibility, as well as any amendments made, an assessment of the goals and policies, and a progress statement on plan implementation. Suggested updates or improvements should be detailed for City Council consideration at an annual public hearing. At a minimum, every decade the document will be reviewed and revised through a formal public process.

### Interpretation

For the purposes of the implementation of this General Plan, it is noted that the term 'will' provides specific and certain guidance for development. Whereas terms such as 'may' and 'should' signifies a less rigid directive, to be followed in the absence of alternatives. However, in no case will the use of any of these terms be implied and or interpreted to rise to the level of an adopted City ordinance.

As with any flexible policy document, there is room for interpretation of the policies and goals in order to meet the overall objectives. Under the advisement of the Planning and Zoning Commission and City staff, the City Council has the final interpretation of this document.

### Relationship to Other Plans

Master plans or plans specific to a designated sub-area of the City are intended to integrate with the general plan and such plans should be incorporated by reference into the general plan. Where there are greater details and direction provided in these adopted specific area plans, such direction shall prevail and will be followed in implementing the City's adopted plans. If there is no specific detail or the direction is absent, then the general plan guidance should be followed.

### Calculation of Residential Density

Residential land use densities shall be calculated using gross density (total number of proposed residential parcels divided by the total gross land area proposed for residential development).



### Land Use Categories and Zoning District Correlation

Each land use category provides a section that illustrates the correlation between zoning districts and the General Plan Land Use Categories. The City will use these as a general guide when determining the consistency of a rezoning proposal with the General Plan Land Use Map. Other factors such as conformity to community character, land use compatibility, availability and capacity of public services and facilities, and preservation of environmental features may also be considered in determining if a zoning district is appropriate.

## 8.2 GENERAL PLAN AMENDMENTS

The General Plan should be considered a living document, as long-range decisions will need to be periodically reconsidered to reflect new conditions. The General Plan is an important tool, reflecting changing perspectives and attitudes. In between General Plan updates, amendments may be initiated by both minor and major amendments may be initiated by the City Council, City Manager or Planning and Zoning Commission.

### Rationale for General Plan Amendments

The planning process leading up to the adoption of a General Plan is a rigorous process involving many formal and informal public meetings and hearings over a considerable period of time. These meetings are typically supplemented with individual interviews, surveys, and other methods that are used to determine the community's goals regarding the development of Peoria. The amendment process is less comprehensive in scope.

Nonetheless, the City must continually reexamine the Plan to respond to the changing socioeconomic environment associated with dynamic growth. Significant changes in land use, traffic patterns, social or economic conditions, provision of city services, etc. can trigger a need to amend the Peoria General Plan. Because the General Plan is, by its very nature, general, an in-depth examination of a specific property or area within the community may reveal characteristics that are inconsistent with the policies and details of the Plan. This in no way, however, negates the intent or guidance set forth in the Plan to provide for orderly growth and development within the City or adequate service provision for residents.

The most prudent policy when considering Plan amendments is to carefully evaluate the benefits they can bring to the community and their consistency with the adopted plan's guidance and overall intent and to maintain a balance between inflexible adherence (resulting in few or no amendments) and over-elastic flexibility (resulting in indiscriminate changes).

## Statutory Requirement for Amending the General Plan

The manner of amending the General Plan is set forth in A.R.S. 9-461.06. Major amendments are subject to an annual process whereby all proposals are considered at the same time, as scheduled by the local government. Major amendment proposals must be considered for approval during the same calendar year in which they were initiated and are subject to enhanced requirements regarding notification, participation, and adoption processes.

If the City of Peoria determines that the amendment process would create severe hardship for the municipality, the city council may direct process; however, amendments to the Peoria General Plan cannot be enacted as emergency measures and are subject to public referendum.

Peoria should adopt written procedures to provide structured, predictable, and continuous public participation in the development and consideration of amendments to general plans and relative to all geographic, ethnic, and economic areas of the City of Peoria. These procedures should ensure the following:

- The broad dissemination of proposals and alternatives
- The opportunity for written comments
- Public hearings after effective notice
- Open discussions, communications programs, and information services; and
- Consideration of public comments

The City of Peoria meets or exceeds statutory requirements in an effort to provide for a wide dissemination of information related to plan amendments, to encourage and support constructive discussion in the community, and to ensure that changes to general plans are supported by the community. Peoria notifies the general public, public agencies, property owners, and other entities of any pending amendments with official public notices and through an enhanced public participation process.

## 8.3 AMENDMENT CRITERIA

Amendments to this plan may be initiated by the City or may be requested by private individuals or agencies in accordance with the procedures set forth in state law. Amendments to this General Plan shall be classified as a “major” amendment, a “minor” amendment, or “none” in accordance with **Table 8-1**. Major amendments may only be considered by the City Council at a single hearing designated each year for such cases, must be submitted within the same year they are heard and must receive an affirmative two-thirds majority vote of the City Council for approval. Minor amendments can be heard and considered by the City Council at any time and must receive an affirmative simple majority vote of City Council for approval.



**TABLE 8-1** General Plan Amendment Criteria

DESCRIPTION	MAJOR	MINOR	NONE
<b>1 Municipal Planning Area (MPA) Boundary Adjustment</b>	•		
<b>2 General Plan Text Change</b>			
A. Goals, policies, or land use category definitions	•		
B. Adjustment to formatting, photos, graphics, or tables		•	
C. Map adjustments except <i>Future Land Use</i> and <i>Circulation Map</i>		•	
D. Implementation plan		•	
E. Scrivener error			•
<b>3 Future Land Use Map*</b>			
Amount of change to Land Use Category or Categories			
A. Eighty (80) acres or more	•		
B. Less than eighty (80) acres		•	
<b>4 Circulation Map*</b>			
A. Reclassification of Arterial Road to Collector Road deemed substantial by City’s Traffic Engineer	•		
B. Reclassification of Arterial Road to Collector Road not deemed substantial by City’s Traffic Engineer		•	
C. Reclassification of Collector Road to Local Roadway		•	
D. Realignment of any roadway			•
E. Addition of a new roadway based on recommendation of City Council Adopted Master Plan		•	

## 8.4 NOTIFICATION REQUIREMENTS

### Privately-Initiated Amendments

Owner/applicant(s) shall notice privately initiated amendments in the same manner as a rezoning request, as outlined within the Zoning Ordinance. In addition to the applicant’s notice, city staff will mail a notice of application and notice of hearing to each neighborhood association and homeowners associations registered with the City and affiliated with a neighborhood located within one (1) mile of the subject property, along with publish a newspaper ad, in accordance with Article 21-315 of the Zoning Ordinance.

## City-Initiated Amendments

City-initiated amendments are initiated by staff on behalf of the Planning and Zoning Commission or City Council, and often impact a substantial portion of the City, more so than typically associated with privately-initiated applications. In some instances, the amendment encompasses the entire City. Consequently, the notification procedures listed below allow the City to incorporate an array of communication methods intended to reach a larger audience.

- At a minimum, city staff shall notice each real property owner within the impacted area at least once by one of the methods: postcard, water bill inserts, direct mailing or drop flyer.
- Staff may supplement notification by utilizing methods such as, but not limited to, social media, websites, posting of notices at recreational or community centers, and Peoria Channel 11.

## 8.5 PUBLIC PARTICIPATION PROCESS

### 60-Day Review

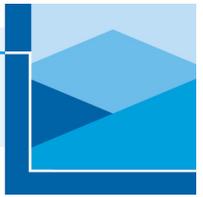
To ensure adequate scrutiny of proposals for Major Amendments to the General Plan, State Statutes mandate that local governments provide notice of the proposal a minimum of sixty (60) days prior to providing notice of public hearing. Staff will transmit the proposal to the Planning and Zoning Commission and City Council and provide review copies to the following entities:

- The planning agency of the county in which the municipality is located.
- Each county or municipality that is contiguous to the corporate limits of the municipality or its area of extraterritorial jurisdiction.
- The regional planning agency within which the municipality is located.
- The department of commerce or any other state agency that is subsequently designated as the General Planning agency for this state.
- The Arizona Department of Water Resources
- Any person or entity that requests in writing to receive a copy of the proposal.

All recipients will have the opportunity to submit written comments that will then be transmitted to the Planning and Zoning Commission and City Council in advance of any briefing, public meeting, or hearing.

### Neighborhood Meeting

For all Major and Minor Amendments to the General Plan, applicants shall provide a Citizen Participation Process report. The purpose of the Public Participation Process is to ensure that the community is informed of proposed changes to the General Plan and provide a forum for public involvement and resolution of concerns prior to the public hearing process. In accordance with State Statutes, the City must adopt written procedures to provide effective, early, and continuous public participation in the development and amendments of general plans. The Statutes call for the broad dissemination of information and an opportunity for public discussion and comment. Peoria's Public Participation Plan exceeds statutory requirements.



Within forty five (45) days of filing a Minor General Plan Amendment with the Peoria Planning Division, the applicant shall hold a meeting with affected residents as defined in the Zoning Ordinance. Following the meeting, the applicant shall provide a written report to the Planning Division setting forth points discussed, an attendance list with attendee addresses and any modifications to the proposed plan. In the event that substantial revisions are made to the proposed plan, planning staff may, at its discretion, require that the applicant hold additional meetings with the affected residents and provide the respective reports. In the event that a rezoning application is filed concurrently with the General Plan Amendment application, a single Participation Plan meeting all required criteria shall suffice.

### 8.6 ADOPTION

Major Amendments are subject to more stringent requirements for adoption than are Minor Amendments. Major Amendments to the General Plan require a minimum of two public hearings, at distinct locations, before the Planning and Zoning Commission, and a third public hearing before the City Council. Minor Amendments require a minimum of one public hearing before the Planning and Zoning Commission. Approval of a Major Amendment requires the affirmative vote of at least two-thirds of the members of the Peoria City Council.

For both Major and Minor Amendments to the General Plan, the City shall find that the proposal substantially demonstrates or exhibits conformance with the following evaluative criteria. Approval of General Plan Amendments is based on the six criteria shown below, with the sixth criterion being applicable only to Major Amendments, which shall be considered in concert to determine the merit of the project in meeting the intent of the General Plan.

1. The development pattern contained in the Land Use Plan inadequately provides appropriate optional sites for the use or change proposed in the amendment.
2. The amendment constitutes an overall improvement to the General Plan and is not solely for the good or benefit of a particular landowner or owners at a particular point in time.
3. The amendment will not adversely impact the community as a whole or a portion of the community by:
  - Significantly altering acceptable existing land use patterns,
  - Requiring larger and more expensive improvements to roads, sewer or water delivery systems than are needed to support the prevailing land uses and which, therefore, may impact developments in other areas,
  - Adversely impacting existing uses because of increased traffic on existing systems, or
  - Affecting the livability of the area or the health and safety of the residents.
4. Within a Tier 3 Growth Area, the amendment advances a key economic development goal or otherwise provides an equivalent benefit to the community that offsets the early extension and maintenance of infrastructure and services.
5. That the amendment is consistent with the overall intent of the General Plan and other adopted plans, codes and ordinances.

For Major Amendments to the General Plan, the City shall consider the following evaluative criterion together with the above criteria:

6. Provides a positive benefit to the community without unduly impacting the City's water supplies as demonstrated through the application of the economic value per gallon of water measure contained within the City's adopted Principles of Sound Water Management.



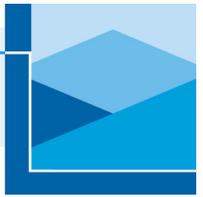
## 8.7 IMPLEMENTATION PROGRAM

The Implementation Program for the City of Peoria General Plan establishes specific measures that will lead to plan achievement. The intent of the Implementation Program is to organize the policies within each chapter and prioritize them for timely completion. The following tables contains the comprehensive list of goals and policies.

### GOALS

Economic Prosperity							
No.	Description	EP	SG	IT	HN	ACR	SPS
1	A Robust and Sustainable Economy	●	●	■	●	■	■
2	A Business-Friendly City	●	■	■	■	■	●
3	Investing in Image	●	●	■	■	●	■
4	Culture of Entrepreneurship	●	●	■	■	■	■
5	Workforce Development	●	●	■	●	●	■
6	Industry Targets	●	●	■	■	■	●
7	Business Expansion and Retention	●	●	●	●	■	●
8	Future Ready	●	●	●	■	■	●
Smart Growth							
No.	Description	EP	SG	IT	HN	ACR	SPS
1	Balance Land Uses	●	●	●	●	●	●
2	Focused Growth	●	●	●	●	●	●
3	Sustainable Development	●	●	●	●	●	●
4	Ensure Compatibility	■	●	■	●	■	■
5	Complete Neighborhoods	●	●	●	●	●	●
6	Array of Housing Options	●	●	●	●	■	■
7	Preserving Housing Stock	■	●	■	●	■	●
8	Placemaking	●	●	●	●	●	●
9	“Community” by Design	■	●	●	●	●	■
10	Streetscapes for People	■	●	●	●	■	●
11	Connected Corridors	■	●	●	●	●	■
12	Fiscal Sustainability	●	●	●	●	●	●
13	Cost of Development	●	●	●	●	●	●
Integrated Transportation							
No.	Description	EP	SG	IT	HN	ACR	SPS
1	Contiguous Transit	■	●	●	●	■	■
2	Complete Streets	■	●	●	●	■	●
3	Convenient Access	■	●	●	●	●	■
4	Regional Coordination	■	●	●	●	●	■
5	Transportation Awareness	■	●	●	●	■	■
6	Quality Designed Transportation	●	●	●	●	■	●
7	Signature Streets	●	●	●	●	■	●
8	Well Maintained	■	●	●	●	■	●
9	Technology Advancements	●	●	●	●	●	●

Healthy Neighborhoods							
No.	Description	EP	SG	IT	HN	ACR	SPS
1	Health and Well Being		●	●	●	●	
2	Active Lifestyle Choices		●	●	●	●	
3	Access to Health Foods		●	●	●	●	
4	Access to Medical Services		●	●	●	●	
5	Socially-Connected Neighborhoods		●	●	●	●	
6	Civic Engagement	●	●	●	●	●	●
7	Variety of Housing	●	●	●	●	●	●
8	Supportive Services		●	●	●	●	●
9	Environmental Health		●	●	●	●	●
10	Parks, Open Space and Recreation		●	●	●	●	
11	Recreation Programs		●	●	●	●	
12	Sustainability in Decision Making	●	●	●	●	●	●
Arts, Cultural and Recreational Enrichment							
No.	Description	EP	SG	IT	HN	ACR	SPS
1	Community Strengthened Through Enrichment	●	●	●	●	●	
2	Accessibility to Art		●	●	●	●	
3	Enhanced Economic Opportunities	●	●	●	●	●	
4	Arts and Culture Funding		●	●	●	●	
5	Arts in Old Town	●	●	●	●	●	
6	Celebrate Culture		●	●	●	●	
7	Historic Resources		●	●	●	●	
8	Educational Facilities and Programming	●	●	●	●	●	
9	Lifelong Learning	●	●	●	●	●	
10	An Integrated Recreation System		●	●	●	●	
11	Diverse Recreational Programs		●	●	●	●	
12	Safe and High-Quality Recreational Facilities		●	●	●	●	
Superior Public Services							
No.	Description	EP	SG	IT	HN	ACR	SPS
1	Responsive	●	●	●	●	●	●
2	Reliable	●	●	●	●	●	●
3	Safe		●	●	●	●	●
4	Compassionate		●	●	●	●	●
5	Strategic	●	●	●	●	●	●
6	Municipal Operations	●	●	●	●	●	●
7	Utilities	●	●	●	●	●	●
8	Water		●	●	●	●	●
9	Wastewater System		●	●	●	●	●
10	Solid Waste and Recycling		●	●	●	●	●
11	Stormwater and Floodplain Management		●	●	●	●	●
12	Police and Fire		●	●	●	●	●
13	Proactively Prepared		●	●	●	●	●
14	Air Quality		●	●	●	●	●
15	Technology		●	●	●	●	●



## POLICIES

ECONOMIC PROSPERITY							
No.	Description	EP	SG	IT	HN	ACR	SPS
EP-1	Regularly evaluate and update Economic Development strategic or master plans to ensure that implementation measures remain relevant and the City adapts to changing environments.	●	●	●			
EP-2	Map departmental coordination opportunities that facilitate speed to market for targeted employers or industries.	●		●			
EP-3	Proactively engage in partnerships that would allow the City to position land or resources for sustainable development that will culminate in high-wage future ready job growth.	●	●	●			●
EP-4	Expand recruitment efforts to include businesses that fulfill tangential needs of major employers that do not exist in the City.	●	●	●			
EP-5	Work with regional partners to provide opportunities for the labor force to improve its skills and education.	●		●		●	
EP-6	Balance the City's residents to employment ratio by attracting growth in jobs suited to the skills and education of current and future residents with the target of a 1 to 1 ratio.	●	●	●		●	
EP-7	Develop a business outreach program that regularly communicates with the business community to assess and improve services for existing and prospective businesses and entrepreneurs.	●		●			
EP-8	Work with education providers, as well as skills and business training resource providers to connect students to local jobs and enhance the education, skills, and qualifications of the regional and local labor force.	●		●		●	
EP-9	Leverage strategic partnerships that will engage targeted startups to establish a business incubator program that provides a range of resources to entrepreneurs and business start-ups, fulfilling strategic needs within the City.	●	●	●	●		
EP-10	Adapt land use policies or development regulations as necessary to create agility in the evaluation of key development sites.	●	●	●			●
EP-11	Deploy incentives, as appropriate, to attract desired uses where doing so is related to strategic policies, and creates permanent high-wage jobs. Inducements can include items such as expedited permit approvals, dedicated project managers, permit fee reimbursement, infrastructure assistance, and other forms of inducements.	●	●	●			●
EP-12	Conduct regular reviews of development codes, related regulatory documents, or business practices to address enhancements that will accommodate truncated timelines for business operations.	●	●	●			●
EP-13	When needs arise, seek out opportunities and sources for cost reduction while improving service delivery through elements such as integrated or unified software systems across the organization, or asset sharing across departments.	●	●	●			●
EP-14	Maintain key reserve funds that provide a safety net in difficult economic times.	●		●			●
EP-15	Study areas that are underserved with infrastructure, such as fiber optic or reclaimed water, and prioritize future capital investments as appropriate to assist in attracting new businesses within focal industries.	●	●	●	●		●

ECONOMIC PROSPERITY							
No.	Description	EP	SG	IT	HN	ACR	SPS
EP-16	Invest in infrastructure enhancements to ensure that key areas can support expansion or redevelopment in response to changing market conditions in concert with smart growth policies.	•	•	•			•
EP-17	Establish financing mechanisms for the Old Town area to help fund infrastructure enhancements, pedestrian amenities, landscaping, and to leverage future redevelopment.	•	•	•	•	•	•
EP-18	Develop a marketing strategy for the community that addresses the relevance of Peoria as a tourism draw and creates awareness for targeted locations that would likely capture prospective tourists.	•	•	•	•	•	•
EP-19	Emphasize synergies between various community assets and strategically devote resources to enhancements that uniquely position Peoria for a competitive advantage in the tourism space (such as public transit or green infrastructure networks leading to regional community amenities – i.e. Rio Vista Recreation Center or Lake Pleasant).	•	•	•	•	•	•
EP-20	Identify opportunities that balance the seasonality of tourism prospects within the City.	•	•			•	
EP-21	Protect the City’s primary commercial corridors and mixed-use activity centers from conversion to uses that would limit employment or active uses, such as single-family residential, warehousing, storage, and auto-oriented uses.	•	•		•		
EP-22	Develop strategies to evaluate and reuse big box stores as they become vacant.	•	•	•	•	•	•
EP-23	Work with area partners and businesses within P83 to reduce the amount of parking surface area to open up new retail, office, and residential development opportunities.	•	•	•	•	•	
EP-24	Develop a long-range strategy for P83 to foster new urban development patterns that are conducive to walkable, active, live-work-play lifestyles, including mixed-use development, and pedestrian amenities.	•	•	•	•	•	•
EP-25	Establish partnerships with the appropriate agencies to grow recreation and business opportunities associated with Lake Pleasant Regional Park.	•	•	•	•	•	•

SMART GROWTH							
No.	Description	EP	SG	IT	HN	ACR	SPS
LUC-1	Promote sustainable planning concepts for growth, new development, areas in transition through active citizen participation.		•		•	•	
LUC-2	Explore refining the community’s goals for new public and private developments in strategic areas by developing master plans or character areas plans that identify specific principles and design guidelines that capture the distinctive, diverse local character of that area.	•	•	•	•	•	•
LUC-3	Integrate a variety of compatible land uses into new and established neighborhoods to provide residents with convenient access to goods, services, and other community amenities.	•	•	•	•	•	•



SMART GROWTH							
No.	Description	EP	SG	IT	HN	ACR	SPS
LUC-4	Encourage infill and redevelopment opportunities that place residential, work, and retail land uses in proximity to each other to maximize walking, bicycling, and transit opportunities.	●	●	●	●	●	●
LUC-5	Encourage residential developments that provide a mix of housing types and densities within a development project. Individual parcels within the development may be developed at higher or lower densities than allowed by the General Plan, provided that the net density of the entire development is within the allowed density range.	●	●	●	●		●
LUC-6	Locate commercial and employment uses in proximity to adequate transportation and utility infrastructure.	●	●	●	●		●
LUC-7	Protect Peoria's natural resources and environmental systems by limiting land use and transportation development in sensitive environmental areas.	●	●		●	●	
LUC-8	Use the principles of sound water management to inform and shape the land use patterns within the community.		●		●	●	●
LUC-9	Promote regional planning and increased coordination between local, state and federal agencies to address major land use and transportation challenges.	●	●	●			●
LUC-10	Continue the long-standing relationship with Luke Air Force Base by evaluating and coordinating development proposals within the Air Force Base Vicinity with Luke to ensure compatibility with the mission of the Base.	●	●	●			●
LUC-11	Maintain and regularly update development regulations and design standards to be clear and predictable, and support the intent and the goals within the Peoria General Plan.		●	●			●
LUC-12	Discourage new residential zoning where future residences would be adjacent to an existing or planned aggregate /mineral mining operation.		●		●		
LUC-13	Discourage new mining operations adjacent to or in close proximity to existing residential development, schools or existing or planned city recreation areas.		●		●		
LUC-14	Promote non-residential development such as business park and industrial uses adjacent to existing mining operations.		●		●		
CN-1	Promote efforts to make complete neighborhoods by encouraging the development of a mix of complementary uses and amenities that meet the daily needs of residents.		●	●	●	●	●
CN-2	Elevate design standards that require the development of neighborhood amenities and complimentary uses in convenient, central locations of the neighborhood whenever feasible.		●		●	●	
CN-3	Protect the pattern and character of existing neighborhoods by requiring new infill developments to have complimentary building forms and site features.		●				
CN-4	Encourage residential developments to incorporate design features that encourage walking within neighborhoods.		●	●	●	●	
CN-5	Require new commercial and mixed-use developments to have a pedestrian-scale and orientation.		●	●	●	●	
GS-1	Devise evaluation criteria and methodology to establish priority development areas within the community, and promote effective management and mitigation of growth impacts.		●	●	●	●	●

SMART GROWTH							
No.	Description	EP	SG	IT	HN	ACR	SPS
GS-2	Direct dwelling unit density, and employment growth toward infill development sites within the city, especially catalyst and opportunity sites identified within Economic Development related strategic plans or programs.	●	●	●	●	●	●
GS-3	Seek the revitalization or redevelopment of strategically sited abandoned, obsolete, or underutilized properties through collaboration and incentive programs or if necessary enforcement action to accommodate transition.	●	●	●	●	●	●
GS-4	Ensure that adequate infrastructure capacities are available to accommodate planned growth throughout the city.	●	●	●	●	●	●
GS-5	Consider the annexation of adjoining unincorporated properties if the annexation would improve the fiscal health of the City, provide a more efficient delivery of City services to the area, and/or create a more logical City boundary.	●	●	●	●	●	●
GS-6	Extend reclaimed water services through appropriate CIP efforts especially when in association with adjacent infrastructure improvements, and require development projects to extend services across their frontage.	●	●	●	●	●	●
GS-7	Accommodate land use proposals that target growth in the area of existing or planned infrastructure and services.	●	●	●	●	●	●
GS-8	Continually evaluate and make needed revisions to parking regulations to ensure they balance the needs of various transportation options.	●	●	●	●	●	●
HS-1	Distribute a variety of housing types throughout the City to expand the choices available to meet the financial and lifestyle needs of Peoria's diverse population.	●	●	●	●	●	●
HS-2	Focus high density residential developments and the residential component of mixed use developments in areas of higher employment to provide workforce housing opportunities near employment nodes.	●	●	●	●	●	●
HS-3	Provide design flexibility within form of each development so that multiple unit types may be provided so long as the overall density of the project complies with land use standards and context sensitive design.	●	●	●	●	●	●
HS-4	Require variety in architecture and form that allows for the organic design of neighborhoods with cohesive yet distinctive features.	●	●	●	●	●	●
HS-5	Evaluate methods to reinvigorate existing housing stock.	●	●	●	●	●	●
HS-6	Encourage green practices in housing construction and rehabilitation that support durable, healthy, and energy-efficient homes.	●	●	●	●	●	●
PC-1	Protect and enhance the unique qualities of Peoria's notable public spaces and places such as parks, plazas, and streetscapes; and, where needed, enrich those areas lacking distinctive visual character or where the character has faded.	●	●	●	●	●	●
PC-2	Conduct a needs assessment that identifies areas that may be underserved by placemaking efforts and evaluate opportunities for enhancement.	●	●	●	●	●	●
PC-3	Plan opportunities for community gathering space as a part of development proposals where appropriate.	●	●	●	●	●	●
PC-4	Seek out opportunities to activate passive space through programing or physical placemaking installations that facilitate social interaction.	●	●	●	●	●	●
PC-5	Regularly evaluate design guidelines and ordinances to address opportunities for enhancements that will elevate the design of the built environment.	●	●	●	●	●	●



SMART GROWTH							
No.	Description	EP	SG	IT	HN	ACR	SPS
PC-6	Provide developers and citizens the ability to make recommendations to enhance community standards.		●	●		●	
PC-7	Implement design standards that address varying design forms and product type to enable the community to provide a sense of place without creating uniformity.	●	●	●		●	
PC-8	Conduct regular evaluations of design guidelines and ordinances to address opportunities for enhancements that will elevate the design of the built environment.	●	●	●	●	●	●
PC-9	Implement design standards that address varying design forms and product type to enable the community to provide a sense of place without creating uniformity.		●		●	●	
SC-1	Accommodate streetscape design processes that provide for a multi-departmental review of design proposals to ensure active pedestrian streetscapes.		●	●	●	●	●
SC-2	Identify and prioritize key thoroughfares within the City that are ripe for improvement and will maximize opportunities for creating a signature pedestrian experience that acts as a conduit to various points of interest within the City.	●	●	●	●	●	●
SC-3	Require development to design their frontage so that it focuses on the pedestrian experience and continues any streetscape theming design in place for the area.		●	●	●	●	
SC-4	Maximize opportunities for shade and appropriate pedestrian refuge while minimizing the potential for nuisance activity.		●	●	●	●	●
SC-5	Coordinate with adjacent jurisdictions to develop plans and policies that provide for logical connection points to existing trails and corridors that create components of a larger regional system to facilitate a green infrastructure network.		●	●	●	●	●
SC-6	Plan future public and direct private open space areas and connections to act as links and nodes for a larger network of open space connectivity.		●	●	●	●	●
SC-7	Provide opportunities for open space connections to integrate with adjacent land uses.		●	●	●	●	
FS-1	Continue to provide services that exhibit an optimal experience for the community while maintaining sound financial management of City resources.	●	●	●	●	●	●
FS-2	Program reserve or contingency funds that will allow the deployment of assets where necessary to fulfill service needs or obligations of the City.	●	●	●			●
FS-3	Regularly evaluate opportunities for efficiency improvements or cost reductions that maintain levels of service as the City grows.	●	●	●			●
FS-4	The City shall continue to maintain necessary levels of service with adequate and timely funding of public facility and municipal utility improvements to meet the demands of existing and future residents and businesses.	●	●	●			●
FS-5	Development exactions and fees shall focus on addressing the needs placed on the community by new development and requiring those needs to be funded by the developer.	●	●	●			●

INTEGRATED TRANSPORTATION							
No.	Description	EP	SG	IT	HN	ACR	SPS
OSN-1	Expand the right-of-way beautification projects along the major arterial roadway network to provide enhanced design and landscape treatment.		●	●			●
OSN-2	Protect existing and planned bridges through ongoing annual maintenance.			●			●
OSN-3	Provide signature arrivals in Peoria through monumentation and placemaking efforts.		●	●		●	●
OSN-4	Expand master planning efforts for various modes of travel to provide a safe, connected, integrated, and efficient transportation system.		●	●	●	●	
OSN-5	Monitor and continue implementation of the City's Pavement Management Program to keep streets in good condition, maintain vehicle safety and driver comfort, minimize the adverse effects of deteriorating roadways, and provide expansions of the City's cycling network through bicycle lane additions and transit network improvements through additional pull-out stops.			●	●		●
OSN-6	Require enhanced safety measures for bicyclists and pedestrians across freeway interchanges, such as buffered bike lanes, wide sidewalks, pedestrian refuge islands, and reduced right turn lane angles.		●	●	●		●
OSN-7	Ensure private developments provide cross-access opportunities to prevent isolated unconnected neighborhoods or commercial centers.		●	●	●		●
TN-1	Seek to develop higher density Transit-Oriented Development around future transit centers and regional roads to create a strong nexus for ridership.	●	●	●	●		●
TN-2	Expand the Peoria On The Go circulator bus to other areas of the City around Old Town and the master planned developments north of the Loop 303 to address first mile / last mile options.		●	●	●		●
TN-3	Extend fixed-route service along existing Valley Metro routes into Peoria.		●	●	●		●
TN-4	Promote the use of Dial-A-Ride and Regional Para-Transit Service through additional outreach with local businesses, offices, and City media services.		●	●	●		●
TN-5	Ensure future roads and private developments provide adequate transit facilities at key locations.	●	●	●	●		●
TN-6	Secure a major role in the coordination with all neighboring cities on regional transit programs and projects.		●	●	●		●
TN-7	Implement regional Bus Rapid Transit (BRT) corridors with regional partners.		●	●	●	●	
TN-8	Explore future park-and-ride or transit center locations in the northern portion of Peoria.		●	●	●		
AT-1	Promote the use of green bicycle lanes implementations to provide enhanced notification to driver and cyclist.			●	●		●
AT-2	Continue to provide a safe, connected, integrated and efficient active transportation network through improved design standards, increased shade, and proper separation from vehicular travel.		●	●	●	●	●
AT-3	Identify areas with pedestrian and bicycle conflicts concerns and prioritize improvements of these areas to use as a baseline for future improvements.		●	●	●		●
AT-4	Identify gaps in the existing on-street and off-street network active transportation network and direct improvements through private development and the Capital Improvement Program.		●	●	●		●



INTEGRATED TRANSPORTATION							
No.	Description	EP	SG	IT	HN	ACR	SPS
AT-5	Explore the use of pedestrian overpasses along freeway corridors to improve access from the trail network to key areas of Peoria, such as P83, Park West, Rio Vista and Pioneer Community Park.		●	●	●	●	
AT-6	Consider incorporating pedestrian plazas, promenades, and paseos to divide large blocks in future redevelopment within existing neighborhoods.		●	●	●	●	
AT-7	Identify and develop additional trailheads where trails intersect with Peoria's bicycle and pedestrian network. Such trailheads should include a variety of amenities, including parking, restrooms, and shade.		●	●	●	●	
MS-1	Expand the use of adaptive traffic cameras for heavily travelled and regional corridors.		●	●	●		
MS-2	Monitor emerging modes of travel, such as autonomous vehicles, and evaluate the suitability of such travel on the City's roadway network and existing or planned infrastructure improvements.	●	●	●	●		●
MS-3	Update City infrastructure guidelines to ensure that new transportation technologies are accommodated within the City's infrastructure.		●	●	●		●
MS-4	Study the feasibility of developing a network of charging stations for hybrid, electric, or other alternatively fueled vehicles.		●	●	●		●
MS-5	Study parking and loading zone requirements to consider special accommodations for transit, micro-mobility, ridesharing services, and the autonomous car.		●	●	●		●
MS-6	Consider integration of Intelligent Transportation Systems (ITS) into transit system services.		●	●	●		●
MS-7	Create opportunities to implement micro-mobility through expanded policy and best practices.		●	●	●		●

HEALTHY NEIGHBORHOODS							
No.	Description	EP	SG	IT	HN	ACR	SPS
CW-1	Foster educational opportunities that show a connection between "place" and health and promote an understanding of the connections between the built environment and health challenges in the City of Peoria.	●	●	●	●	●	
CW-2	Support partnerships with local health service providers, the public health agencies, schools, and other community-based organizations to promote health, wellness, and preventative care.	●	●	●	●	●	●
CW-3	Offer education programs and services which target the wellness of residents and families physically, mentally and financially.	●	●	●	●	●	
CW-4	Expand access to healthy food and nutrition choices by promoting expanded access to grocery stores, community gardens, urban agriculture and local markets.		●	●	●		●
CW-5	Support and promote availability and accessibility of clean drinking water and water filling station in public facilities, businesses, and schools.		●	●	●		●
CW-6	Promote improved access to comprehensive range of health care facilities and medical services for all residents, including hospitals, acute care facilities, neighborhood health portals/clinics, and mental health facilities.		●	●	●	●	●

HEALTHY NEIGHBORHOODS							
No.	Description	EP	SG	IT	HN	ACR	SPS
CW-7	Promote improved transit connections to service and healthcare providers for people who are transit-dependent.	●	●	●	●	●	●
CW-8	Advocate for more complete, healthy communities that provide access to a range of daily goods and services, and recreational resources within comfortable walking distance of homes.		●	●	●		
CW-9	Support cohesive, well-designed and well-maintained neighborhoods that offer a variety of lifecycle housing options for all residents.	●	●	●	●	●	●
CW-10	Facilitate social interaction and foster a sense of identity and community pride by providing attractive, safe walkways, and linked community gathering spaces.		●	●	●	●	●
CW-11	Continue to improve access and expand recreation opportunities and facilities for maximum accessibility, allowing people of all ages and abilities to participate.		●	●	●	●	●
CW-12	Ensure recreational opportunities are offered within comfortable walking distance of homes, schools, and businesses in order to encourage more physically and socially active lifestyles.		●	●	●	●	
CW-13	Support and promote development and redevelopment that reduces automobile dependency through more efficient and varied use of lands.	●	●	●	●	●	●
CW-14	Support access to efficient and safe public transit and other active circulation options that increase physical activity, reduce air and noise pollution, and make streets safe for people of all ages.		●	●	●		
CW-15	Coordinate with regional transportation agencies and support enhanced and expanded public transit to improve mobility options for residents, employees, and visitors.	●	●	●	●	●	●
NP-1	Protect existing residential areas from incompatible land uses and activities through careful consideration of zoning amendments and enforcement of buffering requirements.		●	●	●	●	
NP-2	Promote the conservation and rehabilitation of existing residential areas and improve neighborhood appearance by requiring compliance with property maintenance codes.		●		●		●
NP-3	Public and private infrastructure and amenities are designed, constructed, and maintained to maximize safety and security and reduce opportunities for criminal activity.		●	●	●		
NP-4	Increase safety and security in public places, such as parks, recreation facilities, sidewalks, transit stops and facilities, and trails by providing adequate lighting, maintaining landscaping to maximize visibility and reduce hiding places, removing graffiti and blight conditions from public areas; and conducting regular police and volunteer (crime watch) patrols.		●	●	●	●	●
NP-5	Utilize existing or develop new programs which identify aging neighborhoods and prioritize efforts to revitalize housing and infrastructure.		●	●	●		●
NP-6	Encourage landowners to maintain and upgrade their property in neighborhoods, commercial corridors and employment areas to protect viable neighborhoods and businesses.	●	●	●	●	●	
NP-7	Undertake a detailed housing needs assessment to define areas of need and an implementation plan to expand housing options.		●		●		
NP-8	Promote and provide incentives, such as reduced fees, expedited plan reviews, or increased allowable densities, to encourage the development of diverse workforce housing.	●	●		●	●	



HEALTHY NEIGHBORHOODS							
No.	Description	EP	SG	IT	HN	ACR	SPS
NP-9	Encourage non-traditional housing types to expand housing options, such as habitable accessory dwelling units, along with adapted reuse of residential, commercial, and industrial structures.	●	●	●	●	●	●
NP-10	Support the development of multigenerational housing or continuum of care facilities and special needs housing options within all neighborhoods.		●	●	●		
NP-11	Master Planned Communities shall include a range of housing densities and types that provide life-cycle housing opportunities in order to attract all ages of residents with a range of income levels and needs.		●	●	●		
OS-1	Ensures connectivity and recreational opportunities for the public that are maintained by the adjacent development.		●	●	●	●	
OS-2	Curate access to natural features within developments containing hillside or wash elements for all residents.		●	●	●	●	
OS-3	Protect and preserve view sheds within open space areas wherever possible to enhance the resident and visitor's experience and provide a further visual connection with nature.		●	●	●	●	
OS-4	Coordinate the preservation and conservation of cultural resource areas with the State Historic and Preservation Office (SHPO), and current and future private development projects.		●	●		●	
OS-5	Develop management agreements with public and private entities to ensure appropriate use and preservation of cultural and historic resources for future generations.		●	●		●	
OS-6	Enhance community awareness and increase public support of local cultural opportunities through appropriate park and recreational programs and activities.		●	●	●	●	
OS-7	Create, preserve, and manage biologically rich, connected open space; wildlife and plant habitat; and wildlife corridors, including natural washes and pockets of native vegetation, while working to eradicate invasive species.		●	●	●	●	
OS-8	Rehabilitate and enhance natural drainage systems, water detention and retention basins, and other infiltration areas for multiple benefits, such as recreation, wildlife habitat, and stormwater management.		●	●	●		●
ES-1	Work towards reducing the overall energy footprint from residential, employment, transportation and City operations.	●	●	●	●		●
ES-2	Incorporate and expand sustainability into the City's communication and outreach efforts.	●	●	●	●	●	●
ES-3	Support regional policies and efforts that improve air quality to protect human and environmental health.		●	●	●		●
ES-4	Reduce the urban heat island effect by minimizing heat generation and retention from the built environment using a range of strategies.		●	●	●	●	●
ES-5	Expand and maintain a healthy, drought-tolerant, low-water use tree canopy and urban forest to improve the attractiveness of neighborhoods and the city as a whole.		●	●	●	●	●
ES-6	Promote efficient use of energy and conservation of available resources in the design, construction, maintenance and operation of public and private facilities, infrastructure and equipment.		●	●	●	●	●
ES-7	Create a landscaping maintenance guide identifying proper planting, care, and maintenance to protect, restore, enhance, and manage trees for their long-term health.		●	●	●		●

HEALTHY NEIGHBORHOODS							
No.	Description	EP	SG	IT	HN	ACR	SPS
ES-8	Increase energy efficiency in new and existing water, wastewater and reclaimed water systems.		●		●		●
ES-9	Reduce and/or mitigate noise pollution for occupants by incorporating advanced technology and building materials that will help mitigate transportation related noise impacted on residential and sensitive uses within the community.				●		
ES-10	Protect the night skies from light pollution through building codes and design standards.		●		●		●

ARTS, CULTURAL AND RECREATIONAL ENRICHMENT							
No.	Description	EP	SG	IT	HN	ACR	SPS
AC-1	Regularly review and update the Arts and Cultural Master Plan to provide a framework that advances the arts as a key element in enhancing quality of life, promoting economic development, enhancing education, and celebrating our community.	●	●			●	
AC-2	Enhance public awareness of arts and culture in Peoria through education, communication, and marketing strategies.	●				●	●
AC-3	Provide access to the arts and cultural resources for all neighborhoods and segments of the community so that all people may create and enjoy the arts.		●			●	
AC-4	Foster an environment of active participation in and attendance at artistic and educational programs and activities by residents and visitors.				●	●	
AC-5	Enhance cultural and social connections through opportunities for volunteerism and civic engagement; more public gathering places, family-friendly activities, and public art; and more events that connect residents to one another.				●	●	
AC-6	Develop guidelines to prioritize support for artists, institutions, programs or projects that increase awareness and visibility of diverse, relevant and historic arts in Peoria, and involve citizens in art form expressions related to social and cultural themes.					●	
AC-7	Promote cooperative arrangements with other public and private agencies that facilitate the temporary or permanent display of art within or upon public or private facilities and land.	●	●			●	
AC-8	Where possible, provide interim spaces within existing facilities or businesses for arts and arts education opportunities.		●			●	
AC-9	Support cultural tourism and the creative economy by investing in and expanding multi-cultural programs that enhance arts and cultural programs, services, organizations, and artists to ensure their long-term vitality and continued benefits to all residents.	●	●			●	
AC-10	Connect arts with science and technology as a catalyst for innovation.	●	●			●	
AC-11	Provide financial assistance through a variety of dedicated city and contributed sources to groups or individuals who provide public arts programming to residents.	●				●	
AC-12	Allocate funding for the acquisition, maintenance, and conservation of public art within or upon public or private facilities and land.					●	



ARTS, CULTURAL AND RECREATIONAL ENRICHMENT							
No.	Description	EP	SG	IT	HN	ACR	SPS
AC-13	Explore opportunities and funding strategies for developing dedicated arts-oriented gathering places and venues that ensure wide availability and accessibility to arts and arts education opportunities.	•				•	
AC-14	Acknowledge and support local artists and creatives as a foundation for the expansion of the community's cultural development.					•	
AC-15	Cultural facilities such as theatres, museums and galleries are a visible component of the community's cultural identity, and are elevated through thoughtful management and strategic investment.	•	•			•	
AC-16	Promote arts and culture as a key component of the revitalization effort within Old Town.	•	•			•	
AC-17	Identify site specific opportunities to develop, attract, and retain a <i>Creative Economy</i> within Old Town.	•	•	•		•	•
AC-18	Build on previous improvements, such as upgraded streetscapes and public gathering areas to further enhance the Old Town environment.	•	•	•		•	•
AC-19	Promote the creation of greater partnerships between the city, businesses and education to help develop additional arts programs for students.	•			•	•	
HP-1	Strengthen and enhance the historic, natural, and cultural character of Peoria while promoting long-term sustainable economic development.		•			•	
HP-2	Maintain and update the Historic Preservation Master Plan to guide preservation efforts.		•			•	
HP-3	Recognize opportunities to partner with non-profits and similar organizations to highlight the City's living history and enhance the historic preservation program.	•	•			•	
HP-4	Continue to manage the local Peoria Register of Historic Places.		•			•	
HP-5	Update and expand the City's Historic Resources Survey to inventory additional geographic areas where buildings are at least 50 years old or archaeological resources are present.		•			•	
HP-6	Maintain the City's designation as a Certified Local Government (CLG) by adhering to the responsibilities outlined in the CLG agreement with the State Historic Preservation Office (SHPO), in order to retain local control of historic preservation decisions as delegated by the SHPO.		•			•	
HP-7	Utilize the CLG program grant funding available from the SHPO to nominate buildings to the National Register of Historic Places, preserve Peoria heritage, and educate the community on Peoria's history.		•			•	
HP-8	Encourage the adaptive re-use of historically significant properties through incentive and education programs.	•	•	•		•	•
HP-9	Encourage new development to be compatible with adjacent historical structures in scale, massing, building materials, and general architectural treatment.		•			•	
HP-10	Through the design review process, encourage the adaption of and compatible reuse of historic buildings in order to preserve the historic resources that are a part of Peoria's heritage.	•	•			•	•
HP-11	Discourage the demolition of structures and buildings identified as historic resources on the City's Historic Resources Surveys.		•			•	

ARTS, CULTURAL AND RECREATIONAL ENRICHMENT							
No.	Description	EP	SG	IT	HN	ACR	SPS
HP-12	Include historic properties in the City's programs and partnerships to develop an array of housing options.	•	•			•	
HP-13	Pursue designation as a Preserve America Community to support efforts to preserve Peoria's historic resources.		•			•	
HP-14	Enforce the standards and guidelines for signage intended to identify, describe, and commemorate Peoria's historic resources.	•	•			•	
HP-15	Continue to develop interpretive/informational materials to promote Peoria's heritage as well as general information pamphlets discussing the City's historic preservation program.	•	•			•	
HP-16	Create and distribute handouts and applications available for programs such as state and federal tax incentives, and any local incentives for residents and developers.	•	•			•	
HP-17	Provide information to developers and the public regarding preferred approaches for handling the historically significant buildings on their properties.					•	
HP-18	Encourage owners of properties deemed historically significant by Historic Resource Surveys to support the nomination of their properties to the City's Local Register of Historic Places.		•			•	
HP-19	Recognize individuals, groups or businesses that have made a significant effort or contribution to the preservation, protection or restoration of historical or cultural resources.					•	
HP-20	Work with educational institutions in preservation programs and activities.	•				•	
HP-21	Encourage active community involvement in preservation efforts through city supported initiatives such as resource sponsorship programs.					•	
EL-1	Continue coordination with school districts and charter schools through the exchange of information regarding upcoming and ongoing development proposals.	•	•			•	
EL-2	Continue to encourage communication between school districts, charter schools and developers of projects with residential components.	•	•			•	
EL-3	Collaborate with school representatives regarding expansion of existing facilities and future school placement within the community.	•	•	•	•	•	•
EL-4	Encourage connectivity between schools and surrounding developments through the use of sidewalks, bicycle lanes, multi-use paths, and trails that minimize crossings of collector and arterial streets.	•	•	•	•	•	•
EL-5	Coordinate with local school districts, charter schools, and other public facilities, such as local libraries, to explore opportunities for complementary educational programs such as literacy programs, language-learning programs, and computer and technology programs.	•	•	•	•	•	•
EL-6	Provide educational services that identify and respond to changing demographics and the needs of the citizenry, which address elements such as workforce resources and outreach, business training, etc.	•	•	•	•	•	
EL-7	Conduct a needs assessment with existing and future higher education institutions to develop or expand undergraduate, graduate, and certification programs that meet community and employer base needs.	•				•	



ARTS, CULTURAL AND RECREATIONAL ENRICHMENT							
No.	Description	EP	SG	IT	HN	ACR	SPS
EL-8	Explore performance-based incentives for attracting post-secondary institutions that align with the target growth sectors in Peoria.	•	•			•	
EL-9	Host regular education seminars with regional partners, such as the Peoria Chamber of Commerce, Small Business Development Center, etc.	•				•	
EL-10	Partner with local school districts and charter schools to conduct regular Career Fairs that inform high school students of the types of careers that are available to them in Peoria after high school and the necessary steps to help prepare for those careers.	•				•	
EL-11	Inventory educational and skills training programs, and engage the business community to help funnel local skilled labor to growing fields within Peoria to accommodate any gap in skills-to-employment needs.	•				•	
EL-12	Peoria libraries should partner with local schools to provide offerings that are in line with the established curriculum of the schools in the area.	•				•	
EL-13	The Community Services Master Plan shall establish review time frames and methods for assessing technology related needs and programming that provide modern technologies, and training for the community on the use of those technological elements.		•	•		•	•
EL-14	Conduct annual assessments of the physical and programming needs of libraries to quantify capacity shortages in programming or physical space and work to adjust future budgetary needs as appropriate.		•			•	
EL-15	Identify opportunities for the expansion of library programs and events into parks and other community facilities to increase accessibility to these programs.		•		•	•	
EL-16	Expand the Friends of Peoria Public Libraries as well as other for-profit, and non-profit coordination as a means for programming activities and fundraising for the City's public libraries.					•	
EL-17	Expand library volunteer services programs to leverage volunteer expertise in supporting daily operations, programs, and engagement.					•	
EL-18	Design physical and environmental factors exterior to the library that draw people to communal gathering spaces such as exterior patio areas.		•		•	•	
EL-19	Ensure residents of all ages and physical- and learning-abilities have access to existing and new public libraries and programming.	•			•	•	
EL-20	Program additional library related facilities in the Capital Improvement Program based on needs assessments and programming specified within the Community Services Master Plan.		•			•	•
EL-21	Build in flexibility to the programming and physical structure of libraries to accommodate a future array of uses such as makerspaces, meeting rooms, etc.	•			•	•	•
EL-22	Accommodate makerspace with sufficient resources and bandwidth to address user needs.	•	•			•	•
EL-23	Evaluate the feasibility of creating joint use facilities when planning for additional library locations or services. Joint uses can include school library media centers, academic libraries, and museums.	•	•			•	•

ARTS, CULTURAL AND RECREATIONAL ENRICHMENT							
No.	Description	EP	SG	IT	HN	ACR	SPS
EL-24	Coordinate with the elementary and higher education schools to increase the utilization of cultural and recreational opportunities available in the community by children and youth.	●			●	●	
RE-1	Develop strategies that will expand the system of large and small open spaces and community facilities linked together along natural washes, pedestrian-friendly streets and multimodal corridors.		●	●	●	●	
RE-2	Coordinate park development and upgrades with pedestrian and bicycle improvements to safely and comfortably connect residents to valuable recreational destinations.		●	●	●	●	
RE-3	Create a system of parks that equitably serves diverse community needs, offers a range of park types, facilities and activities and highlights natural features wherever possible.		●	●	●	●	
RE-4	Provide more transit opportunities to improve access to parks and recreation facilities.		●	●	●	●	●
RE-5	Provide safe, high-quality, distinctive parks that support secure places for social interaction, community identity, beauty and livability.	●	●		●	●	●
RE-6	Base park designs on the unique cultural, historic and environmental setting of an area so that each park is distinctive.		●			●	
RE-7	Promote safety and activate parks by programming for broad appeal, encouraging flexible spaces to accommodate a wide range of experiences and utilizing natural and technological surveillance measures.		●		●	●	●
RE-8	Use efficient and sustainable design and maintenance practices to conserve natural resources and support environmental stewardship.		●			●	●
RE-9	Where possible, highlight natural features, retrofit streets as “green streets”, expand urban greenery, utilize natural systems to manage stormwater, and improve pedestrian and bicycle connections to encourage non-vehicular modes of transit.			●		●	●
RE-10	To enhance public enjoyment, provide public health benefits, and offer convenient opportunities for hands-on experiences in nature, provide appropriate access to natural environments with varying habitats.		●		●	●	
RE-11	Foster environmental stewardship and ongoing support for open space preservation through improved access and enjoyment of Peoria’s natural open spaces.		●		●	●	
RE-12	Increase opportunities for contact with nature on a smaller scale by designing urban parks and play areas to incorporate natural features.		●		●	●	
RE-13	Contribute to raising public awareness of natural and cultural resources and the value of connecting people to nature by encouraging interpretive features in the landscape.	●	●		●	●	
RE-14	Develop and expand recreational services and enrichment opportunities to best serve people of all incomes, cultural backgrounds, ages and levels of physical capability.		●		●	●	
RE-15	Provide a range of conveniently accessible, stimulating programs and services that meet the diverse needs of the community and improve the quality of life of all residents.				●	●	



SUPERIOR PUBLIC SERVICES							
No.	Description	EP	SG	IT	HN	ACR	SPS
CS-1	The City shall review and incorporate best practices to maintain accreditation of its various agencies such as, but not limited to American Public Works Association (APWA), Commission on Accreditation for Law Enforcement (CALEA), Commission on Fire Accreditation International Agency (CFAI), and Commission for Accreditation Park and Recreation Agencies (CAPRA).						•
CS-2	The City shall continue to be responsible stewards of taxpayer dollars while providing exceptional core services to meet the demands of existing and future residents and businesses.	•	•	•			•
CS-3	The City shall continue to use technology to enhance the performance of internal City operations and the delivery of public services.	•	•	•			•
CS-4	The City shall, through a combination of improvement fees, development requirements, and other funding mechanisms to ensure that new development pays its fair share of providing new public facilities and services and/or the costs of expanding/upgrading existing facilities and services impacted by new development (e.g. water, wastewater, and stormwater drainage).		•	•			•
CS-5	The City shall maintain and implement: 1) the use of modern and cost-effective technologies and best management practices; and 2) compatibility with current land use policy.	•	•	•	•		•
CS-6	The City shall continually evaluate their service delivery method in a strategic manner to ensure the services provided are responsive, reliable, and safe using tools and technology that best administer the citizen request.			•	•	•	•
CS-7	To honor its commitment to compassion, the City shall evaluate new, expanded and/or reduced services to understand its impact or ability to service Peoria's most vulnerable population.				•		•
MO-1	The City shall give high priority in capital improvement programming to funding rehabilitation or replacement of critical infrastructure that has reached the end of its useful life or has capacity constraints.	•	•	•	•		•
MO-2	Develop practices to reduce utility, fuel, and related procurement costs and minimize environmental impacts through process, technological, and behavioral changes to demonstrate City leadership in sustainable practices and improve operational efficiencies.	•	•	•	•		•
MO-3	Promote the clustering of public and quasi-public facilities (e.g., schools, parks, libraries, community centers), the joint-use of these facilities, and agreements for sharing costs and operational responsibilities among public service providers.		•				•
MO-4	When making decisions about where to build new community facilities, the City shall give preference to locations that are accessible to an existing public transit line or ensure that public transit links are extended to the new locations.	•	•	•	•	•	•
MO-5	Ensure that public facilities, such as water storage and treatment plants, transfer stations, maintenance facilities, and pumping stations are located, designed, and maintained so that noise, light, glare, or odors associated with these facilities will not adversely affect nearby land uses. The City shall require these facilities to be screened from neighboring residential properties as appropriate.		•	•	•		•
MO-6	Monitor expected impacts of climate on the city's infrastructure and services and make appropriate adaptive facility and service modifications and upgrades to increase resiliency.	•	•	•	•		•

SUPERIOR PUBLIC SERVICES							
No.	Description	EP	SG	IT	HN	ACR	SPS
MO-7	Require municipal buildings to be of high-quality construction and design to set an example for private development through the use of Leadership in Energy and Environmental Design (LEED) methods and certifications.		●				●
MO-8	When evaluating additional infrastructure, facilities and services, consideration shall be given to the resources required to maintain and operate the new asset in its intended condition on-going including eventual life-cycle replacement.		●	●			●
WS-1	Continue to plan and manage the City's water supplies, quality, and infrastructure for long-term reliability and efficiency and conserve water supplies through proactive measures to increase water conservation and lower water consumption.		●			●	●
WS-2	Continue to provide the highest level of water services in a cost effective manner by utilizing cost-effective technology in water treatment, and facility operations.		●			●	●
WS-3	Collaborate on multi-jurisdictional and regional water planning and conservation efforts.	●	●				●
WS-4	Expand water efficiency and conservation programs for City operations and for the residential, commercial, and industrial sectors.		●				●
WS-5	Expand the use of alternative sources of water for potable and non-potable uses, including rainwater, gray water, reclaimed water, effluent, and stormwater.		●				●
WW-1	Maintain the highest level of service in the City's wastewater collection and disposal system to meet the needs of existing and future development.	●	●				●
WW-2	Continue to plan and manage City's use of reclaimed water to ensure the highest and best use of this resource.		●				●
WW-3	Implement and regularly update programs to ensure compliance with applicable regulations.		●				●
SWR-1	The City will develop an action plan to reduce contamination in curbside recycling while further exploring alternate markets for recycled material.						●
SWR-2	Reduce municipal solid and hazardous waste by incorporating a variety of strategies to minimize what is taken to the landfill.						●
SWR-3	Explore efforts to increase the City's environmental stewardship by partnering with adjacent communities, private sector and agencies to maintain an integrated approach to solid waste management.					●	●
SWR-4	Continue to educate residents and businesses on the financial, ecological, and personal health benefits associated with recycling, and properly disposing of electronics and hazardous materials, including chemical, biological and pharmaceutical products.	●					●
SWR-5	Continue to reduce the hazardous waste impacts on landfills and water supplies through hazardous waste collections for residents.				●		●
SWR-6	Continue to examine routes, vehicles, operational locations and disposal sites as the municipality grows in order to optimize time and resources and incur minimal costs.		●	●			●
SFM-1	Expand and maintain the city's major stormwater drainage facilities to accommodate the needs of existing and planned development.						●

## Implementation



SUPERIOR PUBLIC SERVICES							
No.	Description	EP	SG	IT	HN	ACR	SPS
SFM-2	Identify and correct problems of localized flooding. Where practical and economical, the City shall upgrade existing drainage facilities as necessary.						•
SFM-3	Encourage “green infrastructure” design and Low Impact Development (LID) techniques for stormwater management in public and private new development and redevelopment, and in roadway projects.		•			•	•
SFM-4	Ensure grading on construction projects does not result unwanted pollution being conveyed into the city’s storm drainage systems.						•
SFM-5	Continue to educate residents and businesses regarding common stormwater pollution causes and increase compliance in protecting the quality of the stormwater runoff.						•
SFM-6	New development shall be to be designed to prevent the diversion of stormwater onto neighboring parcels.		•		•		•
SFM-7	New and expanded stormwater drainage facilities shall be designed to enhance the neighborhood or business by integrating such facilities into adjacent passive and active recreational areas.						•
PD-1	Promote policing strategies that support community partnerships and problem-solving techniques that build public trust and proactively address public safety issues.				•		•
PD-2	Maintain and consider new department programs that support residents and businesses in their efforts to prevent crime and improve neighborhood safety.		•		•		•
PD-3	Coordinate with school representatives to maintain and further develop programs, services, and strategies that keep children, at-risk youth, and teens involved in positive activities.	•	•	•	•	•	•
PD-4	Collaborate with youth organizations, faith-based organizations, and community centers to provide recreation and after-school programs that deter children and young adults from crime and foster a greater sense of civic engagement.	•			•	•	•
PD-5	Partner with local schools, parent-teacher organizations, and community centers to educate residents (especially children and seniors) about cyber security.	•			•	•	•
PD-6	Continue to include the Police Department in the review of development projects to promote the implementation of Crime Prevention Through Environmental Design (CPTED) principles.		•		•		•
PD-7	Ensure police department facilities and staff are strategically placed to provide optimum response times throughout the community and invest in technology that enhances the City’s ability to deliver services more efficiently and cost-effectively.		•	•	•		•
PD-8	The City shall maintain and implement programs that address conditions that foster crime or the fear of crime, such as blight, litter, graffiti, illegal dumping, and abandoned vehicles.		•		•		•
PD-9	The City shall coordinate with community organizations to develop and maintain a comprehensive system of services to alleviate homelessness, panhandling, and related public safety concerns.				•		•
FMS-1	The City shall seek recognition by the Center for Public Safety Excellence by improving the service of the Peoria Fire-Medical Department.						•

SUPERIOR PUBLIC SERVICES							
No.	Description	EP	SG	IT	HN	ACR	SPS
FMS-2	The City shall maintain optimum staffing levels for sworn, civilian, and support staff, in order to provide quality fire protection and emergency medical services to the community, and ensure that firefighters and paramedics have access to state-of-the-art training and professional development opportunities.						•
FMS-3	The City shall ensure that growth and development does not outpace the expansion of Fire-Medical Department staffing and the development of strategically located and fully equipped fire stations.		•	•			•
FMS-4	The City shall ensure that new fire stations are strategically placed to provide optimum response times throughout the community and invest in technology that enhances the City's ability to deliver emergency medical response, fire-rescue, and fire protection services more efficiently and cost-effectively.		•	•			•
FMS-5	The City shall continue to include the Fire Department in the review of development proposals to ensure projects adequately address fire access and building standards, and shall regularly review and adopt newer fire and building codes as appropriate.		•				•
EM-1	The City shall provide public education to promote citizen awareness and preparedness for self-action in case of a major disaster or emergency.				•		•
EM-2	The City shall encourage all residents to prepare and maintain emergency kits with enough supplies to be self-sufficient for three to seven days.		•		•		•
EM-3	The City shall coordinate with local and regional jurisdictions, schools and colleges, businesses, and community organizations to conduct emergency and disaster preparedness exercises that test operational and emergency response plans.		•		•		•
EM-4	The City shall maintain and implement a Comprehensive management Plan that outlines the City's responsibilities in emergencies, and coordination procedures for the response and recovery efforts of City Departments, local energy providers, and local, State, and Federal agencies.		•				•
EM-5	The City shall maintain flexibility to address new issues, respond and change to conditions as necessary.						•
EM-6	The City shall maintain and regularly upgrade its mass communications systems to effectively notify people during disasters and emergencies by using current communication technologies.	•					•
EM-7	The City shall continue to participate in mutual aid agreements to ensure adequate resources, facilities, and other support for emergency response.		•				•
ER-1	Coordinate with energy providers in the siting and design of gas and electric facilities to minimize environmental, aesthetic, and safety impacts and with regulators and providers to regularly monitor, evaluate, and maintain safety of facilities.		•				•
ER-2	Continue to work closely with energy providers to ensure that adequate electricity and natural gas services are available for existing and newly developing areas.		•	•			•
ER-3	Encourage utility providers to provide efficient, reliable, affordable, and state-of-the-art service, and shall promote technological improvements and upgrading of utility services.		•				•



SUPERIOR PUBLIC SERVICES							
No.	Description	EP	SG	IT	HN	ACR	SPS
ER-4	Explore and promote programs that increase the use of clean alternative energy and enhance environmental quality.					•	•
ER-5	All new electric utility lines constructed as part of new development projects are required to be installed underground if less than 69KV, and transformers are pad-mounted.						•
ER-6	Encourage energy providers to maintain and repair gas pipelines and electric utility lines, both overhead and underground) to ensure reliable service and limit service disruptions. For example, keep providers informed of upcoming roadway or other public projects that provide opportunities to inspect or repair underground utility lines.				•		•
ER-7	Work with utility companies to utilize easements and utility corridors for use as public or private open space, trails, or other compatible passive recreational uses.		•	•	•	•	•
AQ-1	Select right-sized vehicles for municipal operations use and explore opportunities for the city to increase the use of alternative fuels in fleet vehicles.					•	•
AQ-2	Continue to encourage trip reduction actions and incentives by employers.		•		•	•	•
AQ-3	Improve air quality and promote walking and bicycling by shading hard surfaces, such as sidewalks, bike paths, parking lots, and streets with large canopy trees and man-made shade structures.		•	•	•	•	•
AQ-4	Encourage providing charging stations for electric vehicles for use by the public at city facilities and within large retail, commercial and employment areas.	•	•	•	•	•	•
AQ-5	Communicate information about fireplace use restrictions on no burn days and High Pollution Advisory (HPA) days.				•		•
AQ-6	Continue to enforce and expand the city dust control ordinances to reduce plant allergens, along with encourage vacant lot stabilization and dust control requirements for construction projects.		•	•	•		•
TS-1	The City shall work with service providers to ensure access to and availability of a wide range of state-of-the-art telecommunication systems and services for households, businesses, institutions, public spaces, and public agencies throughout the city.	•	•	•	•		•
TS-2	Encourage compatible co-location of telecommunication facilities.	•	•	•		•	•
TS-3	Promote the installation of state-of-the-art internal telecommunications technologies in new planned developments and office and commercial developments and for use in public buildings.	•	•	•		•	•
TS-4	Support the development of internet-connected informational kiosks in public places and streetscapes.	•	•				•
TS-5	Continue to expand and upgrade the fiber optic telecommunications network and encourage the installation of public use wireless network “hot spots” throughout the city.	•	•				•